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Part III

Statement of Program Service Accomplishments

1

Briefly describe the organization’s mission

The mission of Mercy Medical Center is to nurture the healing ministry of the Roman Catholic Church by bringing it new life, energy and viability in the 21st century Fidelity to the Gospel urges us to emphasize human dignity and social justice as we move toward the creation of healthier communities Catholic Health Initiatives, sponsored by a lay-religious partnership, calls to other Catholic sponsors and systems to unite to ensure the future of Catholic health care To fulfill this mission, the Corporation and Catholic Health Initiatives, as value-based organizations and in partnership with laity and others, will assure the integrity of the ministry in both current and developing organizations and activities, research and develop new ministries that integrate health, education, pastoral, and social services, promote leadership development throughout the entire organization, advocate for systemic changes with specific concern for persons who are poor, alienated, and underserved, and s

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

☒

No

If “Yes,” describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

☒

No

If “Yes,” describe these changes on Schedule O

4

Describe the exempt purpose achievements for each of the organization’s three largest program services by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code ) (Expenses \$ 140,052,313 including grants of \$ 474,513 ) (Revenue \$ 162,887,614 )

SEE SCHEDULE H

4b

(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4c

(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4d

Other program services (Describe in Schedule O )

(Expenses \$ including grants of \$ ) (Revenue \$ )

4e

Total program service expenses

\$ 140,052,313

Part IV

Checklist of Required Schedules

|     |                                                                                                                                                                                                                                                                                                                                       | Yes                                                                                   | No  |     |  |
|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|-----|-----|--|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A                                                                                                                    | 1                                                                                     | Yes |     |  |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors?                                                                                                                                                                       | 2                                                                                     | Yes |     |  |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                 | 3                                                                                     |     | No  |  |
| 4   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II                                                                                                                   | 4                                                                                     | Yes |     |  |
| 5   | <b>Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations.</b> Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III                                                                                                                          | 5                                                                                     |     |     |  |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I   | 6                                                                                     |     | No  |  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II                                      | 7                                                                                     |     | No  |  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                    | 8                                                                                     |     | No  |  |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV  | 9                                                                                     |     | No  |  |
| 10  | Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V                                                                                         | 10                                                                                    |     | No  |  |
| 11  | Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.                                                                                                                                                                                        | 11                                                                                    | Yes |     |  |
|     | ◆ Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.                                                                                                                                                                                                |                                                                                       |     |     |  |
|     | ◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.                                                                                                                              |                                                                                       |     |     |  |
|     | ◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.                                                                                                                              |                                                                                       |     |     |  |
|     | ◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.                                                                                                                                               |                                                                                       |     |     |  |
|     | ◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.                                                                                                                                                                                                              |                                                                                       |     |     |  |
|     | ◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.                                                                                               |                                                                                       |     |     |  |
| 12  | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII                                                                                            | 12                                                                                    |     | No  |  |
| 12A | Was the organization included in consolidated, independent audited financial statements for the tax year?                                                                                                                                                                                                                             | Yes                                                                                   | No  |     |  |
|     | If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional                                                                                                                                                                                                                                                                  |  | 12A | Yes |  |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                                                                                                                     | 13                                                                                    |     | No  |  |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                                                           | 14a                                                                                   |     | No  |  |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I                                                                                                               | 14b                                                                                   |     | No  |  |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II                                                                                                                                  | 15                                                                                    |     | No  |  |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III                                                                                                                                      | 16                                                                                    |     | No  |  |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I                                                                                                                                           | 17                                                                                    |     | No  |  |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                                                                                                                        | 18                                                                                    |     | No  |  |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III                                                                                                                                                                                  | 19                                                                                    |     | No  |  |
| 20  | Did the organization operate one or more hospitals? If "Yes," complete Schedule H                                                                                                                                                                | 20                                                                                    | Yes |     |  |

Part IV

Checklist of Required Schedules (continued)

|     |                                                                                                                                                                                                                                                                                            |     |     |    |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .                                                          | 21  | Yes |    |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .                                                                           | 22  | Yes |    |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .                | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to line 25</i> . . . . . | 24a |     | No |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                                  | 24b |     |    |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                       | 24c |     |    |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                            | 24d |     |    |
| 25a | <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                      | 25a |     | No |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .       | 25b |     | No |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> . . . . .                                    | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> . . . . .            | 27  |     | No |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                              |     |     |    |
| a   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                   | 28a | Yes |    |
| b   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                | 28b |     | No |
| c   | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                           | 28c | Yes |    |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                                                                                  | 29  |     | No |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                  | 30  |     | No |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                        | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                      | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                                      | 33  | Yes |    |
| 34  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .                                                                                                                                         | 34  | Yes |    |
| 35  | Is any related organization a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                                                                   | 35  | Yes |    |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                           | 36  |     | No |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .                                             | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                               | 38  | Yes |    |

Part V

Statements Regarding Other IRS Filings and Tax Compliance

|                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                  |                                                                                 | Yes   | No  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|-------|-----|
| 1a                                                                                                                                                                                                                                                                                | Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable . . . . .                                                                                       | 1a                                                                              | 15    |     |
|                                                                                                                                                                                                                                                                                   | b                                                                                                                                                                                                                                                | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b    |     |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .                                                                                                              |                                                                                                                                                                                                                                                  |                                                                                 | 1c    | Yes |
| 2a                                                                                                                                                                                                                                                                                | Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return . . . . .                                                    | 2a                                                                              | 1,225 |     |
|                                                                                                                                                                                                                                                                                   | b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) |                                                                                 |       |     |
| 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? . . . . .                                                                                                                                                 |                                                                                                                                                                                                                                                  |                                                                                 | 3a    | Yes |
| b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O . . . . .                                                                                                                                                                      |                                                                                                                                                                                                                                                  |                                                                                 | 3b    | Yes |
| 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .                           |                                                                                                                                                                                                                                                  |                                                                                 | 4a    | No  |
| b If "Yes," enter the name of the foreign country: <input type="text"/><br>See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts                                                                       |                                                                                                                                                                                                                                                  |                                                                                 |       |     |
| 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .                                                                                                                                                                    |                                                                                                                                                                                                                                                  |                                                                                 | 5a    | No  |
| b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                                |                                                                                                                                                                                                                                                  |                                                                                 | 5b    | No  |
| c If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? . . . . .                                                                                                                       |                                                                                                                                                                                                                                                  |                                                                                 | 5c    |     |
| 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? . . . . .                                                                                          |                                                                                                                                                                                                                                                  |                                                                                 | 6a    | No  |
| b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .                                                                                                                         |                                                                                                                                                                                                                                                  |                                                                                 | 6b    |     |
| 7 Organizations that may receive deductible contributions under section 170(c).                                                                                                                                                                                                   |                                                                                                                                                                                                                                                  |                                                                                 |       |     |
| a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .                                                                                                                       |                                                                                                                                                                                                                                                  |                                                                                 | 7a    | No  |
| b If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .                                                                                                                                                                       |                                                                                                                                                                                                                                                  |                                                                                 | 7b    |     |
| c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .                                                                                                                                  |                                                                                                                                                                                                                                                  |                                                                                 | 7c    | No  |
| d If "Yes," indicate the number of Forms 8282 filed during the year . . . . .                                                                                                                                                                                                     |                                                                                                                                                                                                                                                  |                                                                                 | 7d    |     |
| e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .                                                                                                                                     |                                                                                                                                                                                                                                                  |                                                                                 | 7e    | No  |
| f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .                                                                                                                                                              |                                                                                                                                                                                                                                                  |                                                                                 | 7f    | No  |
| g For all contributions of qualified intellectual property, did the organization file Form 8899 as required? . . .                                                                                                                                                                |                                                                                                                                                                                                                                                  |                                                                                 | 7g    |     |
| h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? . . . . .                                                                                                                                                 |                                                                                                                                                                                                                                                  |                                                                                 | 7h    |     |
| 8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? . . . . . |                                                                                                                                                                                                                                                  |                                                                                 | 8     |     |
| 9 Sponsoring organizations maintaining donor advised funds.                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                  |                                                                                 |       |     |
| a Did the organization make any taxable distributions under section 4966? . . . . .                                                                                                                                                                                               |                                                                                                                                                                                                                                                  |                                                                                 | 9a    |     |
| b Did the organization make a distribution to a donor, donor advisor, or related person? . . . . .                                                                                                                                                                                |                                                                                                                                                                                                                                                  |                                                                                 | 9b    |     |
| 10 Section 501(c)(7) organizations. Enter                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                  |                                                                                 |       |     |
| a Initiation fees and capital contributions included on Part VIII, line 12 . . . . .                                                                                                                                                                                              |                                                                                                                                                                                                                                                  |                                                                                 | 10a   |     |
| b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities                                                                                                                                                                                     |                                                                                                                                                                                                                                                  |                                                                                 | 10b   |     |
| 11 Section 501(c)(12) organizations. Enter                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                  |                                                                                 |       |     |
| a Gross income from members or shareholders . . . . .                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                  |                                                                                 | 11a   |     |
| b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) . . . . .                                                                                                                                           |                                                                                                                                                                                                                                                  |                                                                                 | 11b   |     |
| 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                                    |                                                                                                                                                                                                                                                  |                                                                                 | 12a   |     |
| b If "Yes," enter the amount of tax-exempt interest received or accrued during the year                                                                                                                                                                                           |                                                                                                                                                                                                                                                  |                                                                                 | 12b   |     |

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Governing Body and Management

|    |                                                                                                                                                                                                                           |    |     |    |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|    |                                                                                                                                                                                                                           |    | Yes | No |
| 1a | Enter the number of voting members of the governing body . . .                                                                                                                                                            | 1a | 13  |    |
| b  | Enter the number of voting members that are independent . . .                                                                                                                                                             | 1b | 10  |    |
| 2  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .                                           | 2  |     | No |
| 3  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . | 3  |     | No |
| 4  | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?                                                                                                     | 4  |     | No |
| 5  | Did the organization become aware during the year of a material diversion of the organization's assets? . . .                                                                                                             | 5  |     | No |
| 6  | Does the organization have members or stockholders? . . . . .                                                                                                                                                             | 6  | Yes |    |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? . . . . .                                                                                     | 7a | Yes |    |
| b  | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . .                                                                                                             | 7b | Yes |    |
| 8  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following                                                                                          |    |     |    |
| a  | The governing body? . . . . .                                                                                                                                                                                             | 8a | Yes |    |
| b  | Each committee with authority to act on behalf of the governing body? . . . . .                                                                                                                                           | 8b | Yes |    |
| 9  | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .    | 9  |     | No |

Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

|     |                                                                                                                                                                                                                                                                                                          |     |     |    |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|     |                                                                                                                                                                                                                                                                                                          |     | Yes | No |
| 10a | Does the organization have local chapters, branches, or affiliates? . . . . .                                                                                                                                                                                                                            | 10a |     | No |
| b   | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? . . . . .                                                                             | 10b |     |    |
| 11  | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                                       | 11  | Yes |    |
| 11A | Describe in Schedule O the process, if any, used by the organization to review the Form 990 . . . . .                                                                                                                                                                                                    |     |     |    |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .                                                                                                                                                                                                       | 12a | Yes |    |
| b   | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .                                                                                                                                                              | 12b | Yes |    |
| c   | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done . . . . .                                                                                                                                             | 12c | Yes |    |
| 13  | Does the organization have a written whistleblower policy? . . . . .                                                                                                                                                                                                                                     | 13  | Yes |    |
| 14  | Does the organization have a written document retention and destruction policy? . . . . .                                                                                                                                                                                                                | 14  | Yes |    |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                                     |     |     |    |
| a   | The organization's CEO, Executive Director, or top management official . . . . .                                                                                                                                                                                                                         | 15a | Yes |    |
| b   | Other officers or key employees of the organization . . . . .                                                                                                                                                                                                                                            | 15b | Yes |    |
|     | If "Yes" to line a or b, describe the process in Schedule O (See instructions )                                                                                                                                                                                                                          |     |     |    |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .                                                                                                                                          | 16a | Yes |    |
| b   | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . | 16b |     | No |

Section C. Disclosure

|    |                                                                                                                                                                                                                                                                                                                                                          |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 17 | List the States with which a copy of this Form 990 is required to be filed▶OR                                                                                                                                                                                                                                                                            |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply.<br><input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.                                                                                                                                               |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶<br>John S Kasberger<br>2700 Stewart Parkway<br>Roseburg, OR 97471<br>(541) 677-2458                                                                                                                                       |

## Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

☐ Check this box if the organization did not compensate any current or former officer, director, trustee or key employee

Form **990** (2009)

|           |                        |           |           |         |
|-----------|------------------------|-----------|-----------|---------|
| <b>1b</b> | <b>Total</b> . . . . . | 1,594,051 | 2,606,468 | 490,924 |
|-----------|------------------------|-----------|-----------|---------|

2

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization▶35

|          |                                                                                                                                                                                                                                               |            |           |
|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----------|
|          |                                                                                                                                                                                                                                               | <b>Yes</b> | <b>No</b> |
| <b>3</b> | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .                                        |            | No        |
| <b>4</b> | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . . | Yes        |           |
| <b>5</b> | Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .                                     |            | No        |

Section B. Independent Contractors

1

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A)<br>Name and business address                                                           | (B)<br>Description of services | (C)<br>Compensation |
|--------------------------------------------------------------------------------------------|--------------------------------|---------------------|
| Professional Management of Oregon L<br>2801 NW Mercy Drive Suite 200<br>Roseburg, OR 97471 | Management services            | 4,432,082           |
| California Emergency Physicians<br>2100 Powell Street Suite 920<br>EMERYVILLE, CA 94608    | Management services            | 1,005,570           |
| PAMPLACLAB<br>PO Box 2670<br>Spokane, WA 99220                                             | Laboratory services            | 621,334             |
| AlSCO Inc<br>1817 Broad Street<br>Chattanooga, TN 37408                                    | Laundry & Linen serv           | 503,052             |
| ROSEBURG CLINIC<br>2750 W Harvard<br>Roseburg, OR 97471                                    | Medical Services               | 444,299             |

2

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶12

Part VIII

Statement of Revenue

|                                                           |                                                                    |                                                                                                                                               |               | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under<br>sections<br>512, 513, or<br>514 |  |
|-----------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------------|----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------------|--|
| Contributions, gifts, grants<br>and other similar amounts | 1a                                                                 | Federated campaigns . . .                                                                                                                     | 1a            |                      |                                                    |                                         |                                                                                 |  |
|                                                           | b                                                                  | Membership dues . . . . .                                                                                                                     | 1b            |                      |                                                    |                                         |                                                                                 |  |
|                                                           | c                                                                  | Fundraising events . . . . .                                                                                                                  | 1c            |                      |                                                    |                                         |                                                                                 |  |
|                                                           | d                                                                  | Related organizations . . . .                                                                                                                 | 1d            | 95,310               |                                                    |                                         |                                                                                 |  |
|                                                           | e                                                                  | Government grants (contributions)                                                                                                             | 1e            | 423,642              |                                                    |                                         |                                                                                 |  |
|                                                           | f                                                                  | All other contributions, gifts, grants, and<br>similar amounts not included above                                                             | 1f            | 50,148               |                                                    |                                         |                                                                                 |  |
|                                                           | g                                                                  | Noncash contributions included in<br>lines 1a-1f \$ _____                                                                                     |               |                      |                                                    |                                         |                                                                                 |  |
|                                                           | h                                                                  | Total. Add lines 1a-1f . . . . .                                                                                                              |               | 569,100              |                                                    |                                         |                                                                                 |  |
| Program Service Revenue                                   |                                                                    |                                                                                                                                               | Business Code |                      |                                                    |                                         |                                                                                 |  |
|                                                           | 2a                                                                 | Patient Services                                                                                                                              | 900,099       | 161,836,603          | 160,642,414                                        | 1,194,189                               |                                                                                 |  |
|                                                           | b                                                                  | Rental Income                                                                                                                                 | 900,099       | 696,176              | 696,176                                            |                                         |                                                                                 |  |
|                                                           | c                                                                  | Leased Employees                                                                                                                              | 561,300       | 164,686              | 164,686                                            |                                         |                                                                                 |  |
|                                                           | d                                                                  | Equity changes of unconsolidated orgs                                                                                                         | 900,099       | 96,054               | 96,054                                             |                                         |                                                                                 |  |
|                                                           | e                                                                  | Reimbursement of Expenses                                                                                                                     | 900,099       | 94,095               | 94,095                                             |                                         |                                                                                 |  |
|                                                           | f                                                                  | All other program service revenue                                                                                                             |               |                      |                                                    |                                         |                                                                                 |  |
|                                                           | g                                                                  | Total. Add lines 2a-2f . . . . .                                                                                                              |               | 162,887,614          |                                                    |                                         |                                                                                 |  |
| Other Revenue                                             | 3                                                                  | Investment income (including dividends, interest<br>and other similar amounts) . . . . .                                                      |               |                      |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                    |                                                                                                                                               |               | 878,840              |                                                    | 95                                      | 878,745                                                                         |  |
|                                                           | 4                                                                  | Income from investment of tax-exempt bond proceeds . . .                                                                                      |               | 0                    |                                                    |                                         |                                                                                 |  |
|                                                           | 5                                                                  | Royalties . . . . .                                                                                                                           |               | 0                    |                                                    |                                         |                                                                                 |  |
|                                                           | 6a                                                                 | (i) Real                                                                                                                                      |               | (ii) Personal        |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                    | Gross Rents                                                                                                                                   | 34,274        |                      |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                    | b Less rental<br>expenses                                                                                                                     | 21,988        |                      |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                    | c Rental income<br>or (loss)                                                                                                                  | 12,286        |                      |                                                    |                                         |                                                                                 |  |
|                                                           | d                                                                  | Net rental income or (loss) . . . . .                                                                                                         |               | 12,286               |                                                    |                                         | 12,286                                                                          |  |
|                                                           | 7a                                                                 | (i) Securities                                                                                                                                |               | (ii) Other           |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                    | Gross amount<br>from sales of<br>assets other<br>than inventory                                                                               | 818,080       | 250,381              |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                    | b Less cost or<br>other basis and<br>sales expenses                                                                                           |               | 186,702              |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                    | c Gain or (loss)                                                                                                                              | 818,080       | 63,679               |                                                    |                                         |                                                                                 |  |
|                                                           | d                                                                  | Net gain or (loss) . . . . .                                                                                                                  |               | 881,759              |                                                    |                                         | 881,759                                                                         |  |
|                                                           | 8a                                                                 | Gross income from fundraising<br>events (not including<br>\$ _____<br>of contributions reported on line 1c)<br>See Part IV, line 18 . . . . . |               |                      |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                    | a                                                                                                                                             |               |                      |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                    | b Less direct expenses . . . . .                                                                                                              | b             |                      |                                                    |                                         |                                                                                 |  |
|                                                           | c                                                                  | Net income or (loss) from fundraising events . . .                                                                                            |               | 0                    |                                                    |                                         |                                                                                 |  |
|                                                           | 9a                                                                 | Gross income from gaming activities<br>See Part IV, line 19 . . . . .                                                                         |               |                      |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                    | a                                                                                                                                             |               |                      |                                                    |                                         |                                                                                 |  |
| b Less direct expenses . . . . .                          |                                                                    | b                                                                                                                                             |               |                      |                                                    |                                         |                                                                                 |  |
| c                                                         | Net income or (loss) from gaming activities . . .                  |                                                                                                                                               | 0             |                      |                                                    |                                         |                                                                                 |  |
| 10a                                                       | Gross sales of inventory, less<br>returns and allowances . . . . . |                                                                                                                                               |               |                      |                                                    |                                         |                                                                                 |  |
|                                                           | a                                                                  |                                                                                                                                               |               |                      |                                                    |                                         |                                                                                 |  |
|                                                           | b Less cost of goods sold . . . . .                                | b                                                                                                                                             |               |                      |                                                    |                                         |                                                                                 |  |
| c                                                         | Net income or (loss) from sales of inventory . . .                 |                                                                                                                                               | 0             |                      |                                                    |                                         |                                                                                 |  |
| Miscellaneous Revenue                                     |                                                                    | Business Code                                                                                                                                 |               |                      |                                                    |                                         |                                                                                 |  |
| 11a                                                       | Cafeteria                                                          | 722,100                                                                                                                                       | 638,351       |                      |                                                    | 638,351                                 |                                                                                 |  |
| b                                                         | Maintenance Services                                               | 811,000                                                                                                                                       | 209,844       |                      |                                                    |                                         | 209,844                                                                         |  |
| c                                                         | Services Sold                                                      | 900,099                                                                                                                                       | 132,215       |                      |                                                    |                                         | 132,215                                                                         |  |
| d                                                         | All other revenue . . . . .                                        |                                                                                                                                               | 17,831        |                      |                                                    |                                         | 17,831                                                                          |  |
| e                                                         | Total. Add lines 11a-11d . . . . .                                 |                                                                                                                                               | 998,241       |                      |                                                    |                                         |                                                                                 |  |
| 12                                                        | Total revenue. See Instructions . . . . .                          |                                                                                                                                               | 166,227,840   | 161,693,425          | 1,194,284                                          |                                         | 2,771,031                                                                       |  |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.  
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. |                                                                                                                                                                                                                         | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1                                                                              | Grants and other assistance to governments and organizations in the U S See Part IV, line 21                                                                                                                            | 429,014               | 429,014                         |                                        |                             |
| 2                                                                              | Grants and other assistance to individuals in the U S See Part IV, line 22                                                                                                                                              | 45,499                | 45,499                          |                                        |                             |
| 3                                                                              | Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16                                                                                                 | 0                     |                                 |                                        |                             |
| 4                                                                              | Benefits paid to or for members                                                                                                                                                                                         | 0                     |                                 |                                        |                             |
| 5                                                                              | Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                      | 1,077,117             |                                 | 1,077,117                              |                             |
| 6                                                                              | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .                                                                 | 0                     |                                 |                                        |                             |
| 7                                                                              | Other salaries and wages                                                                                                                                                                                                | 49,717,429            | 45,956,582                      | 3,760,847                              |                             |
| 8                                                                              | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .                                                                                                                 | 2,216,141             | 2,034,784                       | 181,357                                |                             |
| 9                                                                              | Other employee benefits . . . . .                                                                                                                                                                                       | 7,905,566             | 7,258,616                       | 646,950                                |                             |
| 10                                                                             | Payroll taxes . . . . .                                                                                                                                                                                                 | 3,682,525             | 3,381,166                       | 301,359                                |                             |
| 11                                                                             | Fees for services (non-employees)                                                                                                                                                                                       |                       |                                 |                                        |                             |
| a                                                                              | Management . . . . .                                                                                                                                                                                                    | 0                     |                                 |                                        |                             |
| b                                                                              | Legal . . . . .                                                                                                                                                                                                         | 6,713                 |                                 | 6,713                                  |                             |
| c                                                                              | Accounting . . . . .                                                                                                                                                                                                    | 80,790                |                                 | 80,790                                 |                             |
| d                                                                              | Lobbying . . . . .                                                                                                                                                                                                      | 0                     |                                 |                                        |                             |
| e                                                                              | Professional fundraising See Part IV, line 17 . . . . .                                                                                                                                                                 | 0                     |                                 |                                        |                             |
| f                                                                              | Investment management fees . . . . .                                                                                                                                                                                    | 0                     |                                 |                                        |                             |
| g                                                                              | Other . . . . .                                                                                                                                                                                                         | 21,202,022            | 18,824,157                      | 2,377,865                              |                             |
| 12                                                                             | Advertising and promotion . . . . .                                                                                                                                                                                     | 0                     |                                 |                                        |                             |
| 13                                                                             | Office expenses . . . . .                                                                                                                                                                                               | 20,415,433            | 20,173,198                      | 242,235                                |                             |
| 14                                                                             | Information technology . . . . .                                                                                                                                                                                        | 0                     |                                 |                                        |                             |
| 15                                                                             | Royalties . . . . .                                                                                                                                                                                                     | 0                     |                                 |                                        |                             |
| 16                                                                             | Occupancy . . . . .                                                                                                                                                                                                     | 4,652,442             | 4,567,887                       | 84,555                                 |                             |
| 17                                                                             | Travel . . . . .                                                                                                                                                                                                        | 288,614               | 231,193                         | 57,421                                 |                             |
| 18                                                                             | Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .                                                                                                                | 0                     |                                 |                                        |                             |
| 19                                                                             | Conferences, conventions, and meetings . . . . .                                                                                                                                                                        | 19,298                | 9,320                           | 9,978                                  |                             |
| 20                                                                             | Interest . . . . .                                                                                                                                                                                                      | 2,368,501             | 2,368,501                       |                                        |                             |
| 21                                                                             | Payments to affiliates . . . . .                                                                                                                                                                                        | 3,363,000             |                                 | 3,363,000                              |                             |
| 22                                                                             | Depreciation, depletion, and amortization . . . . .                                                                                                                                                                     | 8,598,993             | 8,510,316                       | 88,677                                 |                             |
| 23                                                                             | Insurance . . . . .                                                                                                                                                                                                     | 2,394,468             | 2,394,468                       |                                        |                             |
| 24                                                                             | Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )                                                     |                       |                                 |                                        |                             |
| a                                                                              | Unrelated Business Taxes                                                                                                                                                                                                | 40,098                | 40,098                          |                                        |                             |
| b                                                                              | Bad debts                                                                                                                                                                                                               | 21,358,843            | 21,358,843                      |                                        |                             |
| c                                                                              | Recruitment and relocation                                                                                                                                                                                              | 1,109,963             |                                 | 1,109,963                              |                             |
| d                                                                              | Repairs and maintenance                                                                                                                                                                                                 | 1,267,749             | 1,258,944                       | 8,805                                  |                             |
| e                                                                              | RESTRUCTURING LOSSES                                                                                                                                                                                                    | 373,399               | 373,399                         |                                        |                             |
| f                                                                              | All other expenses                                                                                                                                                                                                      | 988,076               | 836,328                         | 151,748                                | 0                           |
| 25                                                                             | Total functional expenses. Add lines 1 through 24f                                                                                                                                                                      | 153,601,693           | 140,052,313                     | 13,549,380                             | 0                           |
| 26                                                                             | Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                                 |                                        |                             |

Part X

Balance Sheet

|                             |                                                                                                                                           |                                                                                                                                                                                |     |             | (A)               |     | (B)         |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-------------|-------------------|-----|-------------|
|                             |                                                                                                                                           |                                                                                                                                                                                |     |             | Beginning of year |     | End of year |
| Assets                      | 1                                                                                                                                         | Cash—non-interest-bearing . . . . .                                                                                                                                            |     |             | 126,108           | 1   | 93,932      |
|                             | 2                                                                                                                                         | Savings and temporary cash investments . . . . .                                                                                                                               |     |             | 5,954,956         | 2   | 3,208,842   |
|                             | 3                                                                                                                                         | Pledges and grants receivable, net . . . . .                                                                                                                                   |     |             |                   | 3   |             |
|                             | 4                                                                                                                                         | Accounts receivable, net . . . . .                                                                                                                                             |     |             | 24,655,475        | 4   | 23,013,262  |
|                             | 5                                                                                                                                         | Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .                  |     |             | 65,388            | 5   | 0           |
|                             | 6                                                                                                                                         | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L . . . . .     |     |             |                   | 6   |             |
|                             | 7                                                                                                                                         | Notes and loans receivable, net . . . . .                                                                                                                                      |     |             | 881,021           | 7   | 1,040,461   |
|                             | 8                                                                                                                                         | Inventories for sale or use . . . . .                                                                                                                                          |     |             | 2,830,718         | 8   | 3,107,365   |
|                             | 9                                                                                                                                         | Prepaid expenses and deferred charges . . . . .                                                                                                                                |     |             | 266,901           | 9   | 318,892     |
|                             | 10a                                                                                                                                       | Land, buildings, and equipment, cost or other basis. Complete Part VI of Schedule D . . . . .                                                                                  | 10a | 129,338,557 |                   |     |             |
|                             | b                                                                                                                                         | Less accumulated depreciation . . . . .                                                                                                                                        | 10b | 59,670,512  | 74,331,591        | 10c | 69,668,045  |
|                             | 11                                                                                                                                        | Investments—publicly traded securities . . . . .                                                                                                                               |     |             |                   | 11  |             |
|                             | 12                                                                                                                                        | Investments—other securities. See Part IV, line 11 . . . . .                                                                                                                   |     |             | 20,188,220        | 12  | 42,628,182  |
|                             | 13                                                                                                                                        | Investments—program-related. See Part IV, line 11 . . . . .                                                                                                                    |     |             |                   | 13  |             |
|                             | 14                                                                                                                                        | Intangible assets . . . . .                                                                                                                                                    |     |             | 581,791           | 14  | 447,532     |
|                             | 15                                                                                                                                        | Other assets. See Part IV, line 11 . . . . .                                                                                                                                   |     |             | 767,317           | 15  | 824,416     |
|                             | 16                                                                                                                                        | Total assets. Add lines 1 through 15 (must equal line 34) . . . . .                                                                                                            |     |             | 130,649,486       | 16  | 144,350,929 |
| Liabilities                 | 17                                                                                                                                        | Accounts payable and accrued expenses . . . . .                                                                                                                                |     |             | 13,781,533        | 17  | 18,150,617  |
|                             | 18                                                                                                                                        | Grants payable . . . . .                                                                                                                                                       |     |             |                   | 18  |             |
|                             | 19                                                                                                                                        | Deferred revenue . . . . .                                                                                                                                                     |     |             | 15,102            | 19  | 0           |
|                             | 20                                                                                                                                        | Tax-exempt bond liabilities . . . . .                                                                                                                                          |     |             |                   | 20  |             |
|                             | 21                                                                                                                                        | Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .                                                                                                |     |             |                   | 21  |             |
|                             | 22                                                                                                                                        | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . . |     |             |                   | 22  |             |
|                             | 23                                                                                                                                        | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                       |     |             | 1,077,917         | 23  | 730,690     |
|                             | 24                                                                                                                                        | Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                         |     |             |                   | 24  |             |
|                             | 25                                                                                                                                        | Other liabilities. Complete Part X of Schedule D . . . . .                                                                                                                     |     |             | 47,428,070        | 25  | 43,565,687  |
|                             | 26                                                                                                                                        | Total liabilities. Add lines 17 through 25 . . . . .                                                                                                                           |     |             | 62,302,622        | 26  | 62,446,994  |
| Net Assets or Fund Balances | Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. |                                                                                                                                                                                |     |             |                   |     |             |
|                             | 27                                                                                                                                        | Unrestricted net assets . . . . .                                                                                                                                              |     |             | 68,346,864        | 27  | 81,903,935  |
|                             | 28                                                                                                                                        | Temporarily restricted net assets . . . . .                                                                                                                                    |     |             |                   | 28  |             |
|                             | 29                                                                                                                                        | Permanently restricted net assets . . . . .                                                                                                                                    |     |             |                   | 29  |             |
|                             | Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.                          |                                                                                                                                                                                |     |             |                   |     |             |
|                             | 30                                                                                                                                        | Capital stock or trust principal, or current funds . . . . .                                                                                                                   |     |             |                   | 30  |             |
|                             | 31                                                                                                                                        | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                      |     |             |                   | 31  |             |
|                             | 32                                                                                                                                        | Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                     |     |             |                   | 32  |             |
|                             | 33                                                                                                                                        | Total net assets or fund balances . . . . .                                                                                                                                    |     |             | 68,346,864        | 33  | 81,903,935  |
|                             | 34                                                                                                                                        | Total liabilities and net assets/fund balances . . . . .                                                                                                                       |     |             | 130,649,486       | 34  | 144,350,929 |

**Part XI Financial Statements and Reporting**

|                                                                                                                                                                                                                                                                                                                                                                   | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                        |     |    |
| <b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant? . . .                                                                                                                                                                                                                                                   |     | No |
| <b>b</b> Were the organization's financial statements audited by an independent accountant? . . . . .                                                                                                                                                                                                                                                             | Yes |    |
| <b>c</b> If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O . . . . | Yes |    |
| <b>d</b> If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis                     |     |    |
| <b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .                                                                                                                                                                                      |     | No |
| <b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits . . .                                                                                                                               |     |    |

SCHEDULE A  
(Form 990 or 990EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public  
Inspection

|                                                      |                                              |
|------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>Mercy Medical Center Inc | Employer identification number<br>93-0386868 |
|------------------------------------------------------|----------------------------------------------|

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

1

☐

A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**

2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E )

3

☒

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II )

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )

10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h  

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

| (i)<br>Name of supported organization | (ii)<br>EIN | (iii)<br>Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv)<br>Is the organization in col (i) listed in your governing document? |    | (v)<br>Did you notify the organization in col (i) of your support? |    | (vi)<br>Is the organization in col (i) organized in the U S ? |    | (vii)<br>Amount of support? |
|---------------------------------------|-------------|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----|--------------------------------------------------------------------|----|---------------------------------------------------------------|----|-----------------------------|
|                                       |             |                                                                                                 | Yes                                                                       | No | Yes                                                                | No | Yes                                                           | No |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
| Total                                 |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |

For Paperwork Reduction Act Notice, see the Instructions for Form 990

Cat No 11285F

Schedule A (Form 990 or 990-EZ) 2009

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

| Section A. Public Support                                                                                                                                                                             |          |          |          |          |          |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                                           | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                                                   |          |          |          |          |          |           |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |          |          |          |          |          |           |
| 4 Total. Add lines 1 through 3                                                                                                                                                                        |          |          |          |          |          |           |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |          |          |          |          |          |           |
| 6 Public Support. Subtract line 5 from line 4                                                                                                                                                         |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                |          |          |          |          |          |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                             | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| 7 Amounts from line 4                                                                                                                                                   |          |          |          |          |          |           |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                        |          |          |          |          |          |           |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                                                                    |          |          |          |          |          |           |
| 10 Other income (Explain in Part IV ) Do not include gain or loss from the sale of capital assets                                                                       |          |          |          |          |          |           |
| 11 Total support (Add lines 7 through 10)                                                                                                                               |          |          |          |          |          |           |
| 12 Gross receipts from related activities, etc (See instructions )                                                                                                      |          |          |          |          | 12       |           |
| 13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                                                                                                                                                                                                                                                                                                                        |  |    |  |  |  |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|----|--|--|--|--|
| 14 Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f))                                                                                                                                                                                                                                                                                                    |  | 14 |  |  |  |  |
| 15 Public Support Percentage for 2008 Schedule A, Part II, line 14                                                                                                                                                                                                                                                                                                                         |  | 15 |  |  |  |  |
| 16a 33 1/3% support test—2009. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization                                                                                                                                                                         |  |    |  |  |  |  |
| b 33 1/3% support test—2008. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization                                                                                                                                                                    |  |    |  |  |  |  |
| 17a 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization    |  |    |  |  |  |  |
| b 10%-facts-and-circumstances test—2008. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization |  |    |  |  |  |  |
| 18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions                                                                                                                                                                                                                                                        |  |    |  |  |  |  |

Part IIISupport Schedule for Organizations Described in IRC 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I.)

Section A. Public Support

| Calendar year (or fiscal year beginning in)                                                                                                                               | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 1Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          |           |
| 2Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| 3Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| 4Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| 5The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| 6Total. Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| 7aAmounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| bAmounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| cAdd lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| 8Public Support (Subtract line 7c from line 6 )                                                                                                                           |          |          |          |          |          |           |

Section B. Total Support

| Calendar year (or fiscal year beginning in)                                                                                                                            | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 9Amounts from line 6                                                                                                                                                   |          |          |          |          |          |           |
| 10aGross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                      |          |          |          |          |          |           |
| bUnrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                                                               |          |          |          |          |          |           |
| cAdd lines 10a and 10b                                                                                                                                                 |          |          |          |          |          |           |
| 11Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                          |          |          |          |          |          |           |
| 12Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)                                                                      |          |          |          |          |          |           |
| 13Total support (Add lines 9, 10c, 11 and 12.)                                                                                                                         |          |          |          |          |          |           |
| 14First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here |          |          |          |          |          |           |

Section C. Computation of Public Support Percentage

|                                                                                        |    |  |
|----------------------------------------------------------------------------------------|----|--|
| 15Public Support Percentage for 2009 (line 8 column (f) divided by line 13 column (f)) | 15 |  |
| 16Public support percentage from 2008 Schedule A, Part III, line 15                    | 16 |  |

Section D. Computation of Investment Income Percentage

|                                                                                                                                                                                                                                                                   |    |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 17Investment income percentage for 2009 (line 10c column (f) divided by line 13 column (f))                                                                                                                                                                       | 17 |  |
| 18Investment income percentage from 2008 Schedule A, Part III, line 17                                                                                                                                                                                            | 18 |  |
| 19a33 1/3% support tests—2009. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization         |    |  |
| b33 1/3% support tests—2008. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization |    |  |
| 20Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions                                                                                                                                          |    |  |

**Part IV**

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below.**  
▶ **Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.**

OMB No 1545-0047

2009

Open to Public  
Inspection

If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35a (regarding proxy tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

|                                                      |                                              |
|------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>Mercy Medical Center Inc | Employer identification number<br>93-0386868 |
|------------------------------------------------------|----------------------------------------------|

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1

Provide a description of the organization's direct and indirect political campaign activities in Part IV
- 2

Political expenditures ▶ \$
- 3

Volunteer hours

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1

Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$
- 2

Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$
- 3

If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 

☐ Yes ☐ No
- 4a

Was a correction made? 

☐ Yes ☐ No
- b

If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- 1

Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$
- 2

Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities ▶ \$
- 3

Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ \$
- 4

Did the filing organization file **Form 1120-POL** for this year? 

☐ Yes ☐ No
- 5

State the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
|----------|-------------|---------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A

Check

☐

if the filing organization belongs to an affiliated group

B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

| Limits on Lobbying Expenditures<br>(The term "expenditures" means amounts paid or incurred.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   | (a) Filing<br>Organization's<br>Totals          | (b) Affiliated<br>Group<br>Totals  |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|-------------------------------------------------|------------------------------------|--------------------|------------------------------|-----------------------------------------|-------------------------------------------------|-------------------------------------------|---------------------------------------------------|--------------------------------------------|--------------------------------------------------|-------------------|-------------|--|--|
| 1a Total lobbying expenditures to influence public opinion (grass roots lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| b Total lobbying expenditures to influence a legislative body (direct lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| c Total lobbying expenditures (add lines 1a and 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| d Other exempt purpose expenditures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| e Total exempt purpose expenditures (add lines 1c and 1d)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| f Lobbying nontaxable amount Enter the amount from the following table in both columns                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table> |                                                   | If the amount on line 1e, column (a) or (b) is: | The lobbying nontaxable amount is: | Not over \$500,000 | 20% of the amount on line 1e | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | Over \$17,000,000 | \$1,000,000 |  |  |
| If the amount on line 1e, column (a) or (b) is:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | The lobbying nontaxable amount is:                |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Not over \$500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 20% of the amount on line 1e                      |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$500,000 but not over \$1,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | \$100,000 plus 15% of the excess over \$500,000   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,000,000 but not over \$1,500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$175,000 plus 10% of the excess over \$1,000,000 |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,500,000 but not over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | \$225,000 plus 5% of the excess over \$1,500,000  |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | \$1,000,000                                       |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| g Grassroots nontaxable amount (enter 25% of line 1f)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| h Subtract line 1g from line 1a If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| i Subtract line 1f from line 1c If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   | <input type="checkbox"/> Yes                    | <input type="checkbox"/> No        |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |

4-Year Averaging Period Under Section 501(h)  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

| Lobbying Expenditures During 4-Year Averaging Period         |          |          |          |          |           |
|--------------------------------------------------------------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                  | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) Total |
| 2a Lobbying non-taxable amount                               |          |          |          |          |           |
| b Lobbying ceiling amount<br>(150% of line 2a, column(e))    |          |          |          |          |           |
| c Total lobbying expenditures                                |          |          |          |          |           |
| d Grassroots non-taxable amount                              |          |          |          |          |           |
| e Grassroots ceiling amount<br>(150% of line 2d, column (e)) |          |          |          |          |           |
| f Grassroots lobbying expenditures                           |          |          |          |          |           |

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

|                                    |                                                                                                                                                                                                                              | (a) |       | (b)    |
|------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-------|--------|
|                                    |                                                                                                                                                                                                                              | Yes | No    | Amount |
| <b>1</b>                           | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of |     |       |        |
|                                    | <b>a</b> Volunteers?                                                                                                                                                                                                         |     | No    |        |
|                                    | <b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?                                                                                                                        |     | No    |        |
|                                    | <b>c</b> Media advertisements?                                                                                                                                                                                               |     | No    |        |
|                                    | <b>d</b> Mailings to members, legislators, or the public?                                                                                                                                                                    |     | No    |        |
|                                    | <b>e</b> Publications, or published or broadcast statements?                                                                                                                                                                 |     | No    |        |
|                                    | <b>f</b> Grants to other organizations for lobbying purposes?                                                                                                                                                                | Yes |       | 3,638  |
|                                    | <b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body?                                                                                                                         |     | No    |        |
|                                    | <b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?                                                                                                                           |     | No    |        |
|                                    | <b>i</b> Other activities? If "Yes," describe in Part IV                                                                                                                                                                     |     | No    |        |
| <b>j</b> Total lines 1c through 1i |                                                                                                                                                                                                                              |     | 3,638 |        |
| <b>2a</b>                          | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?                                                                                                                                |     | No    |        |
| <b>b</b>                           | If "Yes," enter the amount of any tax incurred under section 4912                                                                                                                                                            |     |       |        |
| <b>c</b>                           | If "Yes," enter the amount of any tax incurred by organization managers under section 4912                                                                                                                                   |     |       |        |
| <b>d</b>                           | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?                                                                                                                                 |     |       |        |

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|   |                                                                                                  | Yes | No |
|---|--------------------------------------------------------------------------------------------------|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members?                     | 1   |    |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less?                | 2   |    |
| 3 | Did the organization agree to carryover lobbying and political expenditures from the prior year? | 3   |    |

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

|   |                                                                                                                                                                                                                                            |    |  |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 1 | Dues, assessments and similar amounts from members                                                                                                                                                                                         | 1  |  |
| 2 | Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).                                                                                |    |  |
| a | Current year                                                                                                                                                                                                                               | 2a |  |
| b | Carryover from last year                                                                                                                                                                                                                   | 2b |  |
| c | Total                                                                                                                                                                                                                                      | 2c |  |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues                                                                                                                                            | 3  |  |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4  |  |
| 5 | Taxable amount of lobbying and political expenditures (see instructions)                                                                                                                                                                   | 5  |  |

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information.

| Identifier             | Return Reference                | Explanation                                                                                                                       |
|------------------------|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|
| 990 Sch C Supplemental | Lobbying Activities Explanation | Dues paid to AHA = \$8,914 Portion used for lobbying = \$2,118<br>Dues paid to CHA = \$29,509 Portion used for lobbying = \$1,520 |

SCHEDULE D  
(Form 990)

Supplemental Financial Statements

OMB No 1545-0047

2009

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Attach to Form 990. See separate instructions.

|                                                      |                                              |
|------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>Mercy Medical Center Inc | Employer identification number<br>93-0386868 |
|------------------------------------------------------|----------------------------------------------|

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   |                                                                                                                                                                                                                                                                    |                              |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
|   | (a) Donor advised funds                                                                                                                                                                                                                                            | (b) Funds and other accounts |
| 1 | Total number at end of year                                                                                                                                                                                                                                        |                              |
| 2 | Aggregate contributions to (during year)                                                                                                                                                                                                                           |                              |
| 3 | Aggregate grants from (during year)                                                                                                                                                                                                                                |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                     |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?                                                           |                              |
|   | <div>Yes</div> <div>No</div>                                                                                                                                                                                                                                       |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit |                              |
|   | <div>Yes</div> <div>No</div>                                                                                                                                                                                                                                       |                              |

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Protection of natural habitat

☐ Preservation of open space

☐ Preservation of an historically importantly land area

☐ Preservation of a certified historic structure

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|    |                                                                                    |
|----|------------------------------------------------------------------------------------|
|    | Held at the End of the Year                                                        |
| 2a | Total number of conservation easements                                             |
| 2b | Total acreage restricted by conservation easements                                 |
| 2c | Number of conservation easements on a certified historic structure included in (a) |
| 2d | Number of conservation easements included in (c) acquired after 8/17/06            |

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year

4

Number of states where property subject to conservation easement is located

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

Yes

No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year

\$

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

Yes

No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i)

Revenues included in Form 990, Part VIII, line 1

\$

(ii)

Assets included in Form 990, Part X

\$

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

\$

b

Assets included in Form 990, Part X

\$

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐

Public exhibition

b

☐

Scholarly research

c

☐

Preservation for future generations

d

☐

Loan or exchange programs

e

☐

Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

|    |        |
|----|--------|
|    | Amount |
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|    | (a)Current Year                                          | (b)Prior Year | (c)Two Years Back | (d)Three Years Back | (e)Four Years Back |
|----|----------------------------------------------------------|---------------|-------------------|---------------------|--------------------|
| 1a | Beginning of year balance . . . . .                      |               |                   |                     |                    |
| b  | Contributions . . . . .                                  |               |                   |                     |                    |
| c  | Investment earnings or losses . . . . .                  |               |                   |                     |                    |
| d  | Grants or scholarships . . . . .                         |               |                   |                     |                    |
| e  | Other expenditures for facilities and programs . . . . . |               |                   |                     |                    |
| f  | Administrative expenses . . . . .                        |               |                   |                     |                    |
| g  | End of year balance . . . . .                            |               |                   |                     |                    |

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶

c

Term endowment ▶

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations . . . . .

(ii) related organizations . . . . .

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

|        |     |    |
|--------|-----|----|
|        | Yes | No |
| 3a(i)  |     |    |
| 3a(ii) |     |    |
| 3b     |     |    |

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

| Description of investment                                                                              | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|------------------------------|----------------|
| 1a Land . . . . .                                                                                      |                                      | 915,514                        |                              | 915,514        |
| b Buildings . . . . .                                                                                  | 1,610,161                            | 62,687,785                     | 16,716,181                   | 47,581,765     |
| c Leasehold improvements . . . . .                                                                     | 1,416,050                            | 7,342,465                      | 4,320,946                    | 4,437,569      |
| d Equipment . . . . .                                                                                  |                                      | 53,910,412                     | 38,633,385                   | 15,277,027     |
| e Other . . . . .                                                                                      |                                      | 1,456,170                      |                              | 1,456,170      |
| Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . . ▶ |                                      |                                |                              | 69,668,045     |



Part XI

Reconciliation of Change in Net Assets from Form 990 to Financial Statements

|    |                                                                                 |    |             |
|----|---------------------------------------------------------------------------------|----|-------------|
| 1  | Total revenue (Form 990, Part VIII, column (A), line 12)                        | 1  | 166,227,840 |
| 2  | Total expenses (Form 990, Part IX, column (A), line 25)                         | 2  | 153,601,693 |
| 3  | Excess or (deficit) for the year Subtract line 2 from line 1                    | 3  | 12,626,147  |
| 4  | Net unrealized gains (losses) on investments                                    | 4  | 1,136,954   |
| 5  | Donated services and use of facilities                                          | 5  | 16,436      |
| 6  | Investment expenses                                                             | 6  |             |
| 7  | Prior period adjustments                                                        | 7  |             |
| 8  | Other (Describe in Part XIV)                                                    | 8  | -222,466    |
| 9  | Total adjustments (net) Add lines 4 - 8                                         | 9  | 930,924     |
| 10 | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 | 13,557,071  |

Part XII

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

|   |                                                                                            |    |  |
|---|--------------------------------------------------------------------------------------------|----|--|
| 1 | Total revenue, gains, and other support per audited financial statements . . . . .         | 1  |  |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12                         |    |  |
| a | Net unrealized gains on investments . . . . .                                              | 2a |  |
| b | Donated services and use of facilities . . . . .                                           | 2b |  |
| c | Recoveries of prior year grants . . . . .                                                  | 2c |  |
| d | Other (Describe in Part XIV) . . . . .                                                     | 2d |  |
| e | Add lines 2a through 2d . . . . .                                                          | 2e |  |
| 3 | Subtract line 2e from line 1 . . . . .                                                     | 3  |  |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1:                       |    |  |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                 | 4a |  |
| b | Other (Describe in Part XIV) . . . . .                                                     | 4b |  |
| c | Add lines 4a and 4b . . . . .                                                              | 4c |  |
| 5 | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12 ) . . . . . | 5  |  |

Part XIII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

|   |                                                                                             |    |  |
|---|---------------------------------------------------------------------------------------------|----|--|
| 1 | Total expenses and losses per audited financial statements . . . . .                        | 1  |  |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25                            |    |  |
| a | Donated services and use of facilities . . . . .                                            | 2a |  |
| b | Prior year adjustments . . . . .                                                            | 2b |  |
| c | Other losses . . . . .                                                                      | 2c |  |
| d | Other (Describe in Part XIV) . . . . .                                                      | 2d |  |
| e | Add lines 2a through 2d . . . . .                                                           | 2e |  |
| 3 | Subtract line 2e from line 1 . . . . .                                                      | 3  |  |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:                          |    |  |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                  | 4a |  |
| b | Other (Describe in Part XIV) . . . . .                                                      | 4b |  |
| c | Add lines 4a and 4b . . . . .                                                               | 4c |  |
| 5 | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18 ) . . . . . | 5  |  |

Part XIV

Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

| Identifier                | Return Reference            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|---------------------------|-----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE D PART X Line 2  | FIN 48 Footnote             | Mercy Medical Center, Inc's financial information is included in the consolidated audited financial statements of Catholic Health Initiatives (CHI), a related organization. CHI's FIN 48 footnote for the year ended June 30, 2010 reads as follows: "CHI is a tax-exempt Colorado corporation and has been granted an exemption from federal income tax under Section 501(c)(3) of the Internal Revenue Code. CHI owns certain taxable subsidiaries and engages in certain activities that are unrelated to its exempt purpose and therefore subject to income tax. Management annually reviews its tax positions and has determined that there are no material uncertain tax positions that require recognition in the consolidated financial statements." |
| Schedule D Part XI Line 8 | Other Changes in Net Assets | Capital Resource Pool Contribution (\$659,003) CHI Connect Depreciation \$436,537 ----- Total \$222,466<br>=====                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

SCHEDULE H  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Hospitals

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, question 20.**  
▶ **Attach to Form 990.**  
▶ **See separate instructions.**

OMB No 1545-0047

2009

Open to Public Inspection

**Name of the organization**  
Mercy Medical Center Inc

**Employer identification number**  
93-0386868

Part I

Charity Care and Certain Other Community Benefits at Cost

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |        |    |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|----|
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Yes    | No |
| 1a | Does the organization have a charity care policy? If "No," skip to question 6a . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                  | 1a Yes |    |
| b  | If "Yes," is it a written policy? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1b Yes |    |
| 2  | If the organization has multiple hospitals, indicate which of the following best describes application of the charity care policy to the various hospitals<br><div><input type="checkbox"/> Applied uniformly to all hospitals</div> <div><input type="checkbox"/> Applied uniformly to most hospitals</div> <div><input type="checkbox"/> Generally tailored to individual hospitals</div>                                                                                                               |        |    |
| 3  | Answer the following based on the charity care eligibility criteria that applies to the largest number of the organization's patients                                                                                                                                                                                                                                                                                                                                                                     |        |    |
| a  | Does the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing <i>free</i> care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for free care<br><div><input type="checkbox"/> 100%</div> <div><input type="checkbox"/> 150%</div> <div><input type="checkbox"/> 200%</div> <div><input type="checkbox"/> Other _____</div>                                                                            | 3a     | No |
| b  | Does the organization use FPG to determine eligibility for providing <i>discounted</i> care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for discounted care . . . . .<br><div><input type="checkbox"/> 200%</div> <div><input type="checkbox"/> 250%</div> <div><input type="checkbox"/> 300%</div> <div><input type="checkbox"/> 350%</div> <div><input type="checkbox"/> 400%</div> <div><input type="checkbox"/> Other _____</div> | 3b     | No |
| c  | If the organization does not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care                                                                                                                                                                |        |    |
| 4  | Does the organization's policy provide free or discounted care to the "medically indigent"? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                     | 4 Yes  |    |
| 5a | Does the organization budget amounts for free or discounted care provided under its charity care policy? . . . .                                                                                                                                                                                                                                                                                                                                                                                          | 5a Yes |    |
| b  | If "Yes," did the organization's charity care expenses exceed the budgeted amount? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                              | 5b     | No |
| c  | If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? . . . . .                                                                                                                                                                                                                                                                                                            | 5c     |    |
| 6a | Does the organization prepare an annual community benefit report? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                               | 6a Yes |    |
| 6b | If "Yes," does the organization make it available to the public? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                | 6b Yes |    |
|    | Complete the following table using the worksheets provided in the Schedule H instructions Do not submit these worksheets with the Schedule H                                                                                                                                                                                                                                                                                                                                                              |        |    |

| 7 Charity Care and Certain Other Community Benefits at Cost                                           |                                                 |                               |                                     |                               |                                   |                              |
|-------------------------------------------------------------------------------------------------------|-------------------------------------------------|-------------------------------|-------------------------------------|-------------------------------|-----------------------------------|------------------------------|
| Charity Care and Means-Tested Government Programs                                                     | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | (f) Percent of total expense |
| a Charity care at cost (from Worksheets 1 and 2) . . . .                                              |                                                 | 14,643                        | 5,536,203                           |                               | 5,536,203                         | 4 190 %                      |
| b Unreimbursed Medicaid (from Worksheet 3, column a) . . . .                                          |                                                 | 27,181                        | 19,176,047                          | 11,210,092                    | 7,965,955                         | 6 020 %                      |
| c Unreimbursed costs—other means-tested government programs (from Worksheet 3, column b) . . . . .    |                                                 |                               |                                     |                               |                                   |                              |
| d Total Charity Care and Means-Tested Government Programs . . . . .                                   |                                                 | 41,824                        | 24,712,250                          | 11,210,092                    | 13,502,158                        | 10 210 %                     |
| Other Benefits                                                                                        |                                                 |                               |                                     |                               |                                   |                              |
| e Community health improvement services and community benefit operations (from Worksheet 4) . . . . . | 24                                              | 1,186                         | 385,181                             |                               | 385,181                           | 0 300 %                      |
| f Health professions education (from Worksheet 5) . . . .                                             | 1                                               |                               | 34                                  |                               | 34                                |                              |
| g Subsidized health services (from Worksheet 6) . . . .                                               | 1                                               |                               | 1,146                               |                               | 1,146                             |                              |
| h Research (from Worksheet 7)                                                                         |                                                 |                               |                                     |                               |                                   |                              |
| i Cash and in-kind contributions to community groups (from Worksheet 8) . . . .                       | 18                                              | 2                             | 111,372                             |                               | 111,372                           | 0 080 %                      |
| j Total Other Benefits . . . .                                                                        | 44                                              | 1,188                         | 497,733                             |                               | 497,733                           | 0 380 %                      |
| k Total. Add lines 7d and 7j . . . .                                                                  | 44                                              | 43,012                        | 25,209,983                          | 11,210,092                    | 13,999,891                        | 10 590 %                     |

Part IICommunity Building Activities

Complete this table if the organization conducted any community building activities.

|                                                            | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | (e) Net community building expense | (f) Percent of total expense |
|------------------------------------------------------------|-------------------------------------------------|-------------------------------|--------------------------------------|-------------------------------|------------------------------------|------------------------------|
| 1Physical improvements and housing                         |                                                 |                               |                                      |                               |                                    |                              |
| 2Economic development                                      |                                                 |                               |                                      |                               |                                    |                              |
| 3Community support                                         | 2                                               |                               | 1,056                                |                               | 1,056                              |                              |
| 4Environmental improvements                                |                                                 |                               |                                      |                               |                                    |                              |
| 5Leadership development and training for community members |                                                 |                               |                                      |                               |                                    |                              |
| 6Coalition building                                        | 2                                               |                               | 1,702                                |                               | 1,702                              |                              |
| 7Community health improvement advocacy                     | 1                                               |                               | 984,571                              |                               | 984,571                            | 0.750 %                      |
| 8Workforce development                                     |                                                 |                               |                                      |                               |                                    |                              |
| 9Other                                                     |                                                 |                               |                                      |                               |                                    |                              |
| 10Total                                                    | 5                                               |                               | 987,329                              |                               | 987,329                            | 0.750 %                      |

Part IIIBad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

|                                                                                                                                                                                                                                                                                                            |   | Yes       | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|-----------|----|
| 1Does the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?                                                                                                                                                                            | 1 | Yes       |    |
| 2Enter the amount of the organization's bad debt expense (at cost)                                                                                                                                                                                                                                         | 2 | 6,717,855 |    |
| 3Enter the estimated amount of the organization's bad debt expense (at cost) attributable to patients eligible under the organization's charity care policy                                                                                                                                                | 3 |           |    |
| 4Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2 and 3, and rationale for including other bad debt amounts in community benefit. |   |           |    |

Section B. Medicare

|                                                                                                                                                                                                                                                                                                                                                                                                                              |   |             |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|-------------|--|
| 5Enter total revenue received from Medicare (including DSH and IME)                                                                                                                                                                                                                                                                                                                                                          | 5 | 57,512,880  |  |
| 6Enter Medicare allowable costs of care relating to payments on line 5                                                                                                                                                                                                                                                                                                                                                       | 6 | 68,736,414  |  |
| 7Subtract line 6 from line 5. This is the surplus or (shortfall)                                                                                                                                                                                                                                                                                                                                                             | 7 | -11,223,534 |  |
| 8Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used:<br><input type="checkbox"/> Cost accounting system<br><input checked="" type="checkbox"/> Cost to charge ratio<br><input type="checkbox"/> Other |   |             |  |

Section C. Collection Practices

|                                                                                                                                                                                                                          |    |     |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|--|
| 9aDoes the organization have a written debt collection policy?                                                                                                                                                           | 9a | Yes |  |
| 9bIf "Yes," does the organization's collection policy contain provisions on the collection practices to be followed for patients who are known to qualify for charity care or financial assistance? Describe in Part VI. | 9b | Yes |  |

Part IVManagement Companies and Joint Ventures

| (a) Name of entity | (b) Description of primary activity of entity | (c) Organization's profit % or stock ownership % | (d) Officers, directors, trustees, or key employees' profit % or stock ownership% | (e) Physicians' profit % or stock ownership % |
|--------------------|-----------------------------------------------|--------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------|
| 1                  |                                               |                                                  |                                                                                   |                                               |
| 2                  |                                               |                                                  |                                                                                   |                                               |
| 3                  |                                               |                                                  |                                                                                   |                                               |
| 4                  |                                               |                                                  |                                                                                   |                                               |
| 5                  |                                               |                                                  |                                                                                   |                                               |
| 6                  |                                               |                                                  |                                                                                   |                                               |
| 7                  |                                               |                                                  |                                                                                   |                                               |
| 8                  |                                               |                                                  |                                                                                   |                                               |
| 9                  |                                               |                                                  |                                                                                   |                                               |
| 10                 |                                               |                                                  |                                                                                   |                                               |
| 11                 |                                               |                                                  |                                                                                   |                                               |
| 12                 |                                               |                                                  |                                                                                   |                                               |
| 13                 |                                               |                                                  |                                                                                   |                                               |
| 14                 |                                               |                                                  |                                                                                   |                                               |

[illegible]

Part VI

Supplemental Information

Complete this part to provide the following information

- 1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4, Part III, line 8, Part III, line 9b, and Part V See Instructions

See additional data

- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves

See additional data

- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy

See additional data

- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves Please refer to the Needs Assessment Narrative, Part VI, Item 2 above

- 5 **Community building activities.** Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves

Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves Please refer to the Needs Assessment Narrative, Part VI, Item 2 above

- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e g, open medical staff, community board, use of surplus funds, etc)

Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting health of the community (e g open medical staff, community board, use of surplus funds, etc) Please refer to the Needs Assessment Narrative, Part VI, Item 2 above

- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served

See additional data

- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

OR

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990

OMB No 1545-0047

2009

Open to Public  
Inspection

Name of the organization  
Mercy Medical Center Inc

Employer identification number  
93-0386868

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . .

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed . . . . . ☐

| (a) Name and address of organization or government                             | (b) EIN   | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--------------------------------------------------------------------------------|-----------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| Umpqua Economic Development Partnership<br>744 SE Rose St<br>Roseburg,OR 97470 | 930594077 | 501(c)(3)                          | 10,000                   |                                   |                                                       |                                        | Annual Donation                    |
| Mercy Medical Foundation<br>2700 Stewart Parkway<br>Roseburg,OR 97471          | 936088946 | 501(c)(3)                          | 341,039                  |                                   |                                                       |                                        | Operating Expenses                 |
|                                                                                |           |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                                |           |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                                |           |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                                |           |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                                |           |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                                |           |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                                |           |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                                |           |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                                |           |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                                |           |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                                |           |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                                |           |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                                |           |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                                |           |                                    |                          |                                   |                                                       |                                        |                                    |

2

Enter total number of section 501(c)(3) and government organizations . . . . .

2

3

Enter total number of other organizations . . . . .

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance                  | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|-------------------------------------------------|-------------------------|-------------------------|----------------------------------|------------------------------------------------------|---------------------------------------|
| Scholarships to Students at Umpqua Comm College | 57                      | 45,499                  |                                  |                                                      |                                       |
| See Additional Data Table                       |                         |                         |                                  |                                                      |                                       |
|                                                 |                         |                         |                                  |                                                      |                                       |
|                                                 |                         |                         |                                  |                                                      |                                       |
|                                                 |                         |                         |                                  |                                                      |                                       |
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|                                                 |                         |                         |                                  |                                                      |                                       |
|                                                 |                         |                         |                                  |                                                      |                                       |

Part IV

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

| Identifier            | Return Reference                            | Explanation                                                                                                                                                                                                                                                                       |
|-----------------------|---------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Schedule I Part I Q 2 | Procedures for monitoring the use of grants | All donations are given to non-profit organizations to be used in accordance with their charitable purpose, and as such, use of the funds given to the grantee are not monitored beyond their distribution The organization makes a record of all donations in the general ledger |
|                       |                                             |                                                                                                                                                                                                                                                                                   |
|                       |                                             |                                                                                                                                                                                                                                                                                   |
|                       |                                             |                                                                                                                                                                                                                                                                                   |
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|                       |                                             |                                                                                                                                                                                                                                                                                   |

Schedule J  
(Form 990)

Compensation Information

OMB No 1545-0047

2009

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

|                                                      |                                              |
|------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>Mercy Medical Center Inc | Employer identification number<br>93-0386868 |
|------------------------------------------------------|----------------------------------------------|

Part I

Questions Regarding Compensation

|                                                                                                                                                                                                                                    |     |    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|                                                                                                                                                                                                                                    | Yes | No |
| 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items |     |    |
| <input type="checkbox"/> First-class or charter travel                                                                                                                                                                             |     |    |
| <input type="checkbox"/> Travel for companions                                                                                                                                                                                     |     |    |
| <input type="checkbox"/> Tax idemnification and gross-up payments                                                                                                                                                                  |     |    |
| <input type="checkbox"/> Discretionary spending account                                                                                                                                                                            |     |    |
| <input type="checkbox"/> Housing allowance or residence for personal use                                                                                                                                                           |     |    |
| <input type="checkbox"/> Payments for business use of personal residence                                                                                                                                                           |     |    |
| <input type="checkbox"/> Health or social club dues or initiation fees                                                                                                                                                             |     |    |
| <input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)                                                                                                                                                           |     |    |
| 1b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain             |     |    |
| 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?                     |     |    |
| 3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply                                                                   |     |    |
| <input type="checkbox"/> Compensation committee                                                                                                                                                                                    |     |    |
| <input type="checkbox"/> Independent compensation consultant                                                                                                                                                                       |     |    |
| <input type="checkbox"/> Form 990 of other organizations                                                                                                                                                                           |     |    |
| <input type="checkbox"/> Written employment contract                                                                                                                                                                               |     |    |
| <input type="checkbox"/> Compensation survey or study                                                                                                                                                                              |     |    |
| <input type="checkbox"/> Approval by the board or compensation committee                                                                                                                                                           |     |    |
| 4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization                                                                               |     |    |
| a Receive a severance payment or change-of-control payment?                                                                                                                                                                        |     | No |
| b Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                            | Yes |    |
| c Participate in, or receive payment from, an equity-based compensation arrangement?                                                                                                                                               |     | No |
| If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III                                                                                                                       |     |    |
| Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.                                                                                                                                                           |     |    |
| 5 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of                                                                                  |     |    |
| a The organization?                                                                                                                                                                                                                |     | No |
| b Any related organization?                                                                                                                                                                                                        |     | No |
| If "Yes," to line 5a or 5b, describe in Part III                                                                                                                                                                                   |     |    |
| 6 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of                                                                              |     |    |
| a The organization?                                                                                                                                                                                                                |     | No |
| b Any related organization?                                                                                                                                                                                                        |     | No |
| If "Yes," to line 6a or 6b, describe in Part III                                                                                                                                                                                   |     |    |
| 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III                                                 |     | No |
| 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III             |     | No |
| 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?                                                                                         |     |    |

**Part II** **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name            |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|---------------------|------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                     |      | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                            |
| RAHUL AGARWAL       | (i)  | 150,305                                            |                                     | 118                                 |                                                | 30,892                  | 181,315                         |                                                            |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| DEBRA BOSWELL       | (i)  | 226,184                                            |                                     | 622                                 |                                                | 39,665                  | 266,472                         |                                                            |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| Robert Dannenhoffer | (i)  | 237,442                                            |                                     | 711                                 |                                                | 30,198                  | 268,351                         |                                                            |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| David Goode         | (i)  | 453,182                                            | 120,573                             | 459,299                             | 126                                            | 43,341                  | 1,076,521                       | 410,385                                                    |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| John Kasberger      | (i)  | 226,452                                            |                                     | 497                                 |                                                | 33,758                  | 260,707                         |                                                            |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| Kelly Morgan        | (i)  | 424,287                                            | 111,118                             | 29,324                              | 37,095                                         | 33,737                  | 635,561                         |                                                            |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| Joseph Wilczek      | (i)  | 685,312                                            | 168,899                             | 154,473                             | 59,657                                         | 37,984                  | 1,106,326                       | 124,459                                                    |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| James Diemert       | (i)  | 113,957                                            |                                     | 22,004                              |                                                | 27,782                  | 163,743                         |                                                            |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| Christopher Kinyon  | (i)  | 127,323                                            |                                     | 6,227                               |                                                | 19,017                  | 152,567                         |                                                            |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| Mark Johnson        | (i)  | 131,768                                            |                                     | 5,761                               |                                                | 31,394                  | 168,923                         |                                                            |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
| Alan Rader          | (i)  | 129,198                                            |                                     |                                     |                                                | 26,550                  | 155,748                         |                                                            |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                     | (i)  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                     | (i)  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                     | (i)  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                     | (i)  |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                     | (ii) |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |

Part III

Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

| Identifier        | Return Reference                          | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|-------------------|-------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCH J PART I Q 3  | CEO Compensation                          | Compensation for the CEO is established and paid for by Catholic Health Initiatives (CHI), a related organization. CHI Used the following to establish the CEO's compensation: 1) Compensation committee, 2) Independent compensation consultant, 3) compensation survey or study, 4) approval by the board or compensation committee, 5) Written employment contract.                                                                                                                                                                                                                                                                                                                                                                                                   |
| Sch J Part I Q 4a | Post-Termination Payments                 | Post-termination payments are addressed in executive employment agreements for CHI employees at the level of Vice President and above, including the MBO CEOs. These employment agreements require that in order for the executive to receive post-termination payments, these individuals must execute a general release and settlement agreement. Post-termination payment agreements are periodically reviewed for overall reasonableness in light of the executives' overall compensation package.                                                                                                                                                                                                                                                                   |
| Sch J Part I Q 4b | Non-Qualified Deferred Compensation Plans | During the calendar year, Catholic Health Initiatives ("CHI"), a related organization, maintained a supplemental non-qualified deferred compensation plan for MBO CEOs and other CHI employees at the level of Senior Vice President and above. The following reportable individuals were eligible to participate in that plan: David Goode, Kelly Morgan, Joseph Wilczek. During 2009, the following contributions were made by CHI to the deferred compensation plan: David Goode \$126, Kelly Morgan \$37,095, Joseph Wilczek \$59,657. During 2009, the following distributions were made by CHI from the deferred compensation plan, and were included in the individuals' reportable compensation for schedule J: David Goode \$423,784, Joseph Wilczek \$124,459. |

Schedule L  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Transactions with Interested Persons  
▶ Complete if the organization answered  
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,  
or Form 990-EZ, Part V lines 38a or 40b.  
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047  
**2009**  
Open to Public Inspection

Name of the organization  
Mercy Medical Center Inc

Employer identification number  
93-0386868

Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).  
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

| 1 | (a) Name of disqualified person | (b) Description of transaction | (c) Corrected? |    |
|---|---------------------------------|--------------------------------|----------------|----|
|   |                                 |                                | Yes            | No |
|   |                                 |                                |                |    |
|   |                                 |                                |                |    |
|   |                                 |                                |                |    |
|   |                                 |                                |                |    |
|   |                                 |                                |                |    |
|   |                                 |                                |                |    |
|   |                                 |                                |                |    |

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 . . . . . ▶ \$ \_\_\_\_\_

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ \$ \_\_\_\_\_

Part II Loans to and/or From Interested Persons.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

| (a) Name of interested person and purpose | (b) Loan to or from the organization? |      | (c) Original principal amount | (d) Balance due | (e) In default? |    | (f) Approved by board or committee? |    | (g) Written agreement? |    |
|-------------------------------------------|---------------------------------------|------|-------------------------------|-----------------|-----------------|----|-------------------------------------|----|------------------------|----|
|                                           | To                                    | From |                               |                 | Yes             | No | Yes                                 | No | Yes                    | No |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                                           |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| Total . . . . . ▶ \$ _____                |                                       |      |                               |                 |                 |    |                                     |    |                        |    |

Part III Grants or Assistance Benefitting Interested Persons.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of grant or type of assistance |
|-------------------------------|-----------------------------------------------------------------|-------------------------------------------|
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |
|                               |                                                                 |                                           |

Part IV Business Transactions Involving Interested Persons.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person      | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|------------------------------------|-----------------------------------------------------------------|---------------------------|--------------------------------|-----------------------------------------|----|
|                                    |                                                                 |                           |                                | Yes                                     | No |
| Douglas County IPA Inc             | Dual Board Membership                                           | 8,418,493                 | Mediciad Contracts & Servcies  |                                         | No |
| Roseburg Clinic PC                 | Dual Board Membership                                           | 444,299                   | Independent Contractor         |                                         | No |
| Professional Management of O regon | Board Member Ownership                                          | 4,432,082                 | Management Services            |                                         | No |
| Harvard Medical Park               | Board Member Ownership                                          | 165,380                   | Rental of Property             |                                         | No |
| Umpqua Bank                        | Dual Board Membership                                           | 360,338                   | Loan Payments & Bank Fees      |                                         | No |
|                                    |                                                                 |                           |                                |                                         |    |

Additional Data

Software ID:  
Software Version:  
EIN: 93-0386868  
Name: Mercy Medical Center Inc

|                                      |                 |                     |
|--------------------------------------|-----------------|---------------------|
| efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | DLN: 93493131022091 |
|--------------------------------------|-----------------|---------------------|

|                                                                                        |                                                                                                                                                                                                |                           |
|----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| SCHEDULE O<br>(Form 990)<br><br>Department of the Treasury<br>Internal Revenue Service | Supplemental Information to Form 990<br><br>Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.<br>▶ Attach to Form 990. | OMB No 1545-0047          |
|                                                                                        |                                                                                                                                                                                                | 2009                      |
|                                                                                        |                                                                                                                                                                                                | Open to Public Inspection |

|                                                      |                                              |
|------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>Mercy Medical Center Inc | Employer identification number<br>93-0386868 |
|------------------------------------------------------|----------------------------------------------|

| Identifier               | Return Reference                              | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|--------------------------|-----------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990 Part VI Line 1a | Executive Committee Composition and Authority | Pursuant to Section 8.6 of the Bylaws of Mercy Medical Center, the Executive Committee is composed of the board chair, the board vice chair, and the President and CEO, each of whom shall serve as an ex officio voting member of the Executive Committee. Each individual appointed to the Executive Committee shall serve for a term of one year or until his or her successor is duly appointed by the Board of Directors. Pursuant to Section 8.6 of the Corporation's bylaws, committees, such as the executive committee, that are granted the authority to act on behalf of the board of directors may include only directors of the corporation. Further, pursuant to Section 8.6 of the Corporation's bylaws, the executive committee has and may exercise such powers as may be delegated to it by the board of directors. The Executive Committee also possesses the power to transact routine business of the corporation in the interim period between regularly scheduled meetings of the board of directors. |

| Identifier              | Return Reference        | Explanation                                                                                                                                       |
|-------------------------|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990 Part VI Line 6 | Members or Stockholders | ACCORDING TO THE BYLAWS OF MERCY MEDICAL CENTER, INC., THE ENTITY'S SOLE MEMBER IS CATHOLIC HEALTH INITIATIVES, A COLORADO NONPROFIT CORPORATION. |

| Identifier               | Return Reference   | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|--------------------------|--------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990 Part VI Line 7a | Electing Directors | ACCORDING TO THE ORGANIZATION'S ARTICLES AND BYLAWS, DIRECTORS OF THE CORPORATION SHALL BE APPOINTED BY THE CORPORATE MEMBER NO LATER THAN JUNE 30 OF EACH YEAR. THE NAMES AND QUALIFICATIONS OF EACH INDIVIDUAL ACCEPTED BY THE BOARD OF DIRECTORS SHALL BE SUBMITTED TO THE CORPORATE MEMBER, WHO SHALL APPOINT OR REFUSE EACH NOMINEE IN ACCORDANCE WITH THE CORPORATE MEMBER'S BYLAWS AND WITH THE ENDORSEMENT OF THE SENIOR VICE PRESIDENT OF OPERATIONS. THE CORPORATE MEMBER MAY UNILATERALLY APPOINT ONE OR MORE INDIVIDUALS TO THE BOARD OF DIRECTORS SHOULD THE BOARD FAIL TO FURNISH THE CORPORATE MEMBER WITH A LIST OF INDIVIDUALS QUALIFIED TO SERVE ON THE BOARD OF DIRECTORS OF THE CORPORATION. |

| Identifier               | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|--------------------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990 Part VI Line 7b | Governing Powers | The organization's corporate member is Catholic Health Initiatives ("CHI"). Pursuant to Section 5.4 of the organization's bylaws, CHI has reserved powers as outlined in the CHI governance matrix. Pursuant to the governance matrix, the following rights are held by the Board of CHI: * Approve members of Mercy Medical Center, Inc. * Amend the corporate documents of Mercy Medical Center, Inc. * Approve removal of a member of the governing body of Mercy Medical Center, Inc. * Adopt long range and strategic plans for Mercy Medical Center, Inc. The following rights are reserved to CHI's Board directly or through powers delegated to the CHI Chief Executive Officer: * Substantial change of the mission or philosophy of the Mercy Medical Center, Inc. * Removal of a member of the governing body of the Mercy Medical Center, Inc. * Approval of issuance of debt by Mercy Medical Center, Inc. * Approval of participation of Mercy Medical Center, Inc. in a joint venture. * Approval of formation of a new corporation by Mercy Medical Center, Inc. * Approval of a merger involving the Mercy Medical Center, Inc. * Approval of the sale of all or substantially all of the assets of the Mercy Medical Center, Inc. * Requirement of the transfer of assets by the Mercy Medical Center, Inc. to CHI to accomplish CHI's goals and objectives, and to satisfy CHI debts. Pursuant to Section 5.52 of the organization's bylaws, CHI may, in exercise of their approval powers, grant or withhold approval in whole or in part, or may, in its complete discretion, after consultation with the Board and its President and the Chief Executive Officer of the organization, recommend such other or different actions as it deems appropriate. |

| Identifier               | Return Reference                                 | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                         |
|--------------------------|--------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990 Part VI Line 11 | Process the organization uses to review Form 990 | THE FORM 990 IS REVIEWED BY THE CHIEF FINANCIAL OFFICER (CFO), AND THE FORM FINANCE COMMITTEE. THE CFO AND CONTROLLER PRESENT THE RETURN TO THE BOARD AT ITS BOARD MEETING SUBSEQUENT TO PRESENTATION TO THE BOARD AND CFO, THE TAX DEPARTMENT FILES THE RETURN WITH THE APPROPRIATE FEDERAL AND STATE AGENCIES, MAKING ANY NON-SUBSTANTIVE CHANGES NECESSARY TO EFFECT E-FILE. ANY SUCH CHANGES ARE NOT RE-SUBMITTED TO THE BOARD. |

| Identifier                | Return Reference                                       | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|---------------------------|--------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990 Part VI Line 12c | Procedures for monitoring and enforcing the COI policy | The Conflict of Interest Policy of Mercy Medical Center, Inc. (MMC) covers all directors and officers who hold the title of vice president and above. The policy applies to all affiliates of the Corporation and is intended to supplement, but not replace, any applicable laws governing conflicts of interest applicable to nonprofit corporations. If a director or officer has a potential or actual conflict with the Corporation and/or any of its Affiliates, such director or officer is deemed to also have a potential or actual conflict with respect to the Corporation and all of its Affiliates. Each director must promptly and fully report to the Board Chair situations that may create a conflict of interest when he or she becomes aware of such situations. Disclosure must be made to the Corporations President and CEO who will report such disclosure to the Board Chair. A written record of the disclosure will be made. The CEO shall annually send to all directors and officers a copy of the Conflict of Interests Policy and Disclosure Statement. The Board of Directors shall carefully scrutinize, and must in good faith approve or disapprove, any transaction in which the Corporation and/or any of its Affiliates is a party, and in which one or more of the Corporation's directors or officers has either a material financial interest or is a director or officer of the other party. By a majority vote of the disinterested directors, the Board shall take whatever action is deemed appropriate under the circumstances with respect to the director or officer in order to best protect the interests of the Corporation, including possible disciplinary or corrective action. |

| Identifier                | Return Reference                         | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|---------------------------|------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990 Part VI Line 15a | Process for Determining CEO Compensation | Mercy Medical Center's CEO's compensation is paid by CHI. CHI uses the Hay Group as an independent third party to assess executive compensation programs and to ensure the reasonableness of actual salaries and total compensation packages. Compensation of CHI's senior most executives (including each MBO/CEO) is reviewed on an individual basis annually. The Hay Group reviews both cash and total compensation for overall reasonableness, for adherence to CHI's compensation philosophy, and for comparability to the not-for-profit healthcare market. This independent review is delivered by Hay Group to the HR Committee of the CHI Board of Stewardship Trustees annually at their September meeting and minutes are shared with the full board at the December meeting. The last review was September, 2010. In addition, in December 2009, Hay Group completed a comprehensive review of all CHI positions at the level of Vice President and above to determine and validate appropriate compensation levels. |

| Identifier                | Return Reference                                                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|---------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990 Part VI Line 15b | Process for Determining Officer's & Key Employee's Compensation | Mercy Medical Center, Inc. annually seeks comparable market data for their VPs from an independent source. The data is presented to a subcommittee of the board who approves any increases from a market perspective. Increases are recommended depending on the data and finances. For key personnel that have employment contracts in place, the contract is followed for any increases (most contracts are for 3 yrs). Contract renewals are approved by a physician transaction committee. Employees that have employment contracts aren't part of the merit or market review process. Persons eligible for merit increases have an annual evaluation that is approved by the highest level of senior management. |

| Identifier               | Return Reference                            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|--------------------------|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990 Part VI Line 16 | Policy Regarding Joint Venture Arrangements | Mercy Medical Center, Inc. has not formally adopted a written policy or written procedure regarding joint ventures. However, CHI's system-wide joint venture model operating agreement incorporates controls over the venture sufficient to ensure that (1) the exempt organization at all times retains control over the venture sufficient to ensure that the partnership furthers the exempt purpose of the organization, (2) in any partnership in which the exempt organization is a partner, achievement of exempt purposes is prioritized over maximization of profits for the partners, (3) the partnership does not engage in any activities that would jeopardize the exempt organization's exemption, (4) returns of capital, allocations, and distributions must be made in proportion to the partners' respective ownership interests, and (5) all contracts entered into by the partnership with the exempt organization must be at arm's-length, with prices set at fair market value. Any joint venture agreements that do not conform to the model agreement are generally reviewed by counsel. |

| Identifier               | Return Reference                                                  | Explanation                                                                                                                                                                                                                                                                                                                                    |
|--------------------------|-------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990 Part VI Line 19 | Governing documents - COI Policy - Financial Statements available | THE ORGANIZATION'S FINANCIAL STATEMENTS, CONFLICT OF INTEREST POLICY, AND GOVERNING DOCUMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST. THE ORGANIZATION'S FINANCIAL STATEMENTS ARE INCLUDED IN CATHOLIC HEALTH INITIATIVES' CONSOLIDATED AUDITED FINANCIAL STATEMENTS THAT ARE AVAILABLE AT WWW.CATHOLICHEALTHINIT.ORG OR AT WWW.DACBOND.ORG. |

| Identifier        | Return Reference                                   | Explanation                                                                                                                                                                                  |
|-------------------|----------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990 Part VII | Estimate of Hours Devoted to Related Organizations | COMPENSATION REPORTED ON FORM 990, PART VII WAS PAID TO THESE INDIVIDUALS BY RELATED ORGANIZATIONS IN EXCHANGE FOR THE FULFILLMENT OF THEIR DUTIES AS FULL-TIME, 60 HOUR-PER-WEEK EMPLOYEES. |

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization  
Mercy Medical Center Inc

Employer identification number  
93-0386868

Part I

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

| (a)<br>Name, address, and EIN of disregarded entity                                   | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|---------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
| Ambulatory Surgery Center<br>2700 Stewart Parkway<br>Roseburg, OR 97471<br>93-1293442 | Ambulatory              | OR                                               | 0                   | 0                         | MMC                              |
|                                                                                       |                         |                                                  |                     |                           |                                  |
|                                                                                       |                         |                                                  |                     |                           |                                  |
|                                                                                       |                         |                                                  |                     |                           |                                  |
|                                                                                       |                         |                                                  |                     |                           |                                  |
|                                                                                       |                         |                                                  |                     |                           |                                  |

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a)<br>Name, address, and EIN of related organization | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity |
|-------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|
| See Additional Data Table                             |                         |                                                  |                            |                                                     |                                  |
|                                                       |                         |                                                  |                            |                                                     |                                  |
|                                                       |                         |                                                  |                            |                                                     |                                  |
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|                                                       |                         |                                                  |                            |                                                     |                                  |
|                                                       |                         |                                                  |                            |                                                     |                                  |

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Predominant income<br>(related, unrelated,<br>excluded from tax<br>under sections 512-<br>514) | (f)<br>Share of total income | (g)<br>Share of end-of-year<br>assets | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V—UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    |
|----------------------------------------------------------|-------------------------|--------------------------------------------------------------|-------------------------------------|-------------------------------------------------------------------------------------------------------|------------------------------|---------------------------------------|-----------------------------------------|----|-------------------------------------------------------------------------|-------------------------------------------|----|
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       | Yes                                     | No |                                                                         | Yes                                       | No |
| See Additional Data Table                                |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a)<br>Name, address, and EIN of related organization | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Percentage<br>ownership |
|-------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|--------------------------------------------------------|---------------------------------|------------------------------------------|--------------------------------|
| See Additional Data Table                             |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
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|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b Gift, grant, or capital contribution to other organization(s)

c Gift, grant, or capital contribution from other organization(s)

d Loans or loan guarantees to or for other organization(s)

e Loans or loan guarantees by other organization(s)

f Sale of assets to other organization(s)

g Purchase of assets from other organization(s)

h Exchange of assets

i Lease of facilities, equipment, or other assets to other organization(s)

j Lease of facilities, equipment, or other assets from other organization(s)

k Performance of services or membership or fundraising solicitations for other organization(s)

l Performance of services or membership or fundraising solicitations by other organization(s)

m Sharing of facilities, equipment, mailing lists, or other assets

n Sharing of paid employees

o Reimbursement paid to other organization for expenses

p Reimbursement paid by other organization for expenses

q Other transfer of cash or property to other organization(s)

r Other transfer of cash or property from other organization(s)

Yes

No

1a

No

1b

Yes

1c

Yes

1d

No

1e

No

1f

No

1g

No

1h

No

1i

No

1j

No

1k

No

1l

Yes

1m

No

1n

No

1o

Yes

1p

Yes

1q

Yes

1r

No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| (a)<br>Name of other organization | (b)<br>Transaction<br>type(a-r) | (c)<br>Amount involved |
|-----------------------------------|---------------------------------|------------------------|
| (1) See Additional Data Table     |                                 |                        |
| (2)                               |                                 |                        |
| (3)                               |                                 |                        |
| (4)                               |                                 |                        |
| (5)                               |                                 |                        |
| (6)                               |                                 |                        |

Schedule R (Form 990) 2009

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN of related organization                                                                  | (b)<br>Primary Activity | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Exempt Code section | (e)<br>Public charity status<br>(if 501(c)(3)) | (f)<br>Direct Controlling Entity |
|------------------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------|----------------------------|------------------------------------------------|----------------------------------|
| St Joseph Community Health Services<br><br>300 Central SW Suite 300<br>Albuquerque, NM87102<br>71-0897107              | Community               | NM                                                  | 501(c)(3)                  | 11 a                                           | CHI                              |
| St Joseph Community Health Foundation<br><br>300 Central SW Suite 300<br>Albuquerque, NM87102<br>85-0253087            | Foundation              | NM                                                  | 501(c)(3)                  | 7                                              | SJCHS                            |
| St Francis of Baker City<br><br>3325 Pocahontas Road<br>Baker City, OR97814<br>93-0412495                              | Hospital                | OR                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| St Elizabeth Health Care Foundation<br><br>3325 Pocahontas Road<br>Baker City, OR97814<br>94-3164869                   | Foundation              | OR                                                  | 501(c)(3)                  | 7                                              | SEHS                             |
| Flaget Memorial Hospital Foundation Inc<br><br>4305 New Shepherdsville Road<br>Bardstown, KY40004<br>56-2351341        | Fundraising             | KY                                                  | 501(c)(3)                  | 11 a                                           | FH                               |
| Flaget Healthcare DBA Flaget Memorial<br><br>4305 New Shepherdsville Road<br>Bardstown, KY40004<br>61-1345363          | Hospital                | KY                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| Lakewood Health Center<br><br>600 Main Avenue South<br>Baudette, MN56623<br>41-0758434                                 | LTerm Care              | MN                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| Appletree Court<br><br>601 Oak Street<br>Breckenridge, MN56520<br>41-1850500                                           | Senior Homes            | MN                                                  | 501(c)(3)                  | 9                                              | SFH                              |
| Healthcare and Wellness Foundation<br><br>2400 St Francis Drive<br>Breckenridge, MN56520<br>76-0761782                 | Foundation              | MN                                                  | 501(c)(3)                  | 11 a                                           | SFMC                             |
| St Francis Home<br><br>2400 St Francis Drive<br>Breckenridge, MN56520<br>41-0729978                                    | LTerm Care              | MN                                                  | 501(c)(3)                  | 9                                              | CHI                              |
| St Francis Medical Center<br><br>2400 St Francis Drive<br>Breckenridge, MN56520<br>41-0695598                          | Healthcare              | MN                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| Carrington Health Center<br><br>800 North 4th Street<br>Carrington, ND58421<br>45-0227311                              | Healthcare              | ND                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| Saint Clare's Community Care<br><br>66 Ford Road<br>Denville, NJ07834<br>22-2876836                                    | Healthcare              | NJ                                                  | 501(c)(3)                  | 11 b                                           | SCHS                             |
| Saint Clare's Foundation Inc<br><br>66 Ford Road<br>Denville, NJ07834<br>22-2502997                                    | Fundraising             | NJ                                                  | 501(c)(3)                  | 7                                              | SCHS                             |
| Good Samaritan College of Nursing & Heal<br><br>375 Dixmyth Ave<br>Cincinnati, OH45220<br>31-1778403                   | Education               | KY                                                  | 501(c)(3)                  | 2                                              | GHS                              |
| Total Healthcare<br><br>PO Box 7021<br>Colorado Springs, CO80933<br>84-0927232                                         | Healthcare              | CO                                                  | 501(c)(3)                  | 3                                              | CHI Colorado                     |
| Memorial Health Care System Inc<br><br>2525 De Sales Avenue<br>Chattanooga, TN37404<br>62-0532345                      | Hospital                | TN                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| Memorial Health Care System Foundation<br><br>2525 De Sales Avenue<br>Chattanooga, TN37404<br>62-1839548               | Foundation              | TN                                                  | 501(c)(3)                  | 7                                              | MHCS                             |
| Memorial Health Partners Foundation Inc<br><br>6028 Shallowford Road<br>Chattanooga, TN37421<br>03-0417049             | Healthcare              | TN                                                  | 501(c)(3)                  | 9                                              | MHCS                             |
| The Community Limited Care Dialysis Cent<br><br>619 Oak Street Accounting-3 West<br>Cincinnati, OH45206<br>23-7419853  | Dialysis                | OH                                                  | 501(c)(2)                  | none                                           | GSH                              |
| Good Samaritan Foundation of Cincinnati<br><br>619 Oak Street Accounting-3 West<br>Cincinnati, OH45206<br>31-1206047   | Foundation              | OH                                                  | 501(c)(3)                  | 11 a                                           | GSH                              |
| The Good Samaritan Hospital of Cincinnati<br><br>619 Oak Street Accounting-3 West<br>Cincinnati, OH45206<br>31-0537486 | Hospital                | OH                                                  | 501(c)(3)                  | 3                                              | TRI-HEALTH                       |
| Saint Clare's Hospital<br><br>66 Ford Road<br>Denville, NJ07834<br>22-3319886                                          | Hospital                | NJ                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| St Francis Life Care Corporation<br><br>19 Pocono Road<br>Denville, NJ07834<br>22-2536017                              | Elderly Care            | NJ                                                  | 501(c)(3)                  | 9                                              | SCHS                             |
| TriHealth Physician Institute<br><br>619 Oak Street Accounting-3 West<br>Cincinnati, OH45206<br>31-1074519             | Physicians              | OH                                                  | 501(c)(3)                  | 11 a                                           | GSH                              |
| Catholic Health Initiatives Colorado Fou<br><br>961 East Colorado Avenue<br>Colorado Springs, CO80903<br>84-0902211    | Foundation              | CO                                                  | 501(c)(3)                  | 7                                              | CHI Colorado                     |
| SET of Colorado Springs Inc<br><br>825 E Pikes Peak Avenue Bldg 29<br>Colorado Springs, CO80903<br>84-1183335          | LTerm Care              | CO                                                  | 501(c)(3)                  | 7                                              | CHI Colorado                     |
| Catholic Health Initiatives<br><br>1999 Broadway Suite 4000<br>Denver, CO80202<br>47-0617373                           | Healthcare              | CO                                                  | 501(c)(3)                  | 9                                              | CHI                              |
| Catholic Health Care Federation<br><br>1999 Broadway Suite 4000<br>Denver, CO80202<br>20-8473567                       | Jurdic Person           | CO                                                  | 501(c)(3)                  | 11 a                                           | CHI                              |
| Global Health Initiatives<br><br>1999 Broadway Suite 4000<br>Denver, CO80202<br>20-1536108                             | Ministries              | CO                                                  | 501(c)(3)                  | 11 a                                           | CHI                              |

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN of related organization                                                        | (b)<br>Primary Activity | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Exempt Code section | (e)<br>Public charity status<br>(if 501(c)(3)) | (f)<br>Direct Controlling Entity |
|--------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------|----------------------------|------------------------------------------------|----------------------------------|
| Health SET<br><br>4200 West Conejos Place 436<br>Denver, CO 80204<br>84-1102943                              | Low Inc Care            | CO                                                  | 501(c)(3)                  | 7                                              | CHI Colorado                     |
| Bishop Drumm Retirement Center<br><br>1111 6th Avenue<br>Des Moines, IA 50314<br>42-0725196                  | LTerm Care              | IA                                                  | 501(c)(3)                  | 9                                              | CHI-IA Corp                      |
| Mercy Medical Center - Des Moines AKA<br><br>1111 6th Avenue<br>Des Moines, IA 50314<br>42-0680448           | Hospital                | IA                                                  | 501(c)(3)                  | 3                                              | CHI-IA Corp                      |
| House of Mercy<br><br>1111 6th Avenue<br>Des Moines, IA 50314<br>42-1323808                                  | Shelter                 | IA                                                  | 501(c)(3)                  | 7                                              | CHI-IA Corp                      |
| Mercy Auxiliary of Central Iowa<br><br>1111 6th Avenue<br>Des Moines, IA 50314<br>42-6076069                 | Auxiliary               | IA                                                  | 501(c)(3)                  | 11a                                            | CHI-IA Corp                      |
| Mercy Clinics Inc<br><br>1111 6th Avenue<br>Des Moines, IA 50314<br>42-1193699                               | Physician               | IA                                                  | 501(c)(3)                  | 9                                              | CHI-IA Corp                      |
| Mercy College of Health Sciences<br><br>1111 6th Avenue<br>Des Moines, IA 50314<br>42-1511682                | Education               | IA                                                  | 501(c)(3)                  | 2                                              | CHI-IA Corp                      |
| Mercy Foundation of Des Moines IA<br><br>1111 6th Avenue<br>Des Moines, IA 50314<br>23-7358794               | Foundation              | IA                                                  | 501(c)(3)                  | 7                                              | CHI-IA Corp                      |
| Mercy Medical Center - Centerville FKA<br><br>1 St Josephs Drive<br>Centerville, IA 52544<br>42-0680308      | Hospital                | IA                                                  | 501(c)(3)                  | 3                                              | CHI-IA Corp                      |
| Mercy Professional Practice Associates<br><br>1111 6th Avenue<br>Des Moines, IA 50314<br>42-1470935          | Physician               | IA                                                  | 501(c)(3)                  | 9                                              | CHI-IA Corp                      |
| Mercy Hospital of Devils Lake<br><br>1031 East Seventh Street<br>Devils Lake, ND 58301<br>45-0227012         | Healthcare              | ND                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| Saint Joseph's Hospital Foundation<br><br>30 West 7th Street<br>Dickinson, ND 58601<br>36-3418207            | Foundation              | ND                                                  | 501(c)(3)                  | 11a                                            | SJHHC                            |
| St Joseph's Hospital and Health Center<br><br>30 West 7th Street<br>Dickinson, ND 58601<br>45-0226429        | Healthcare              | ND                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| Mercy Regional Medical Center of Durango<br><br>1010 Three Springs Blvd<br>Durango, CO 81301<br>84-0405515   | Hospital                | CO                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| CHI Kentucky Inc<br><br>3900 Olympic Blvd Suite 400<br>Erlanger, KY 41018<br>20-2741651                      | Healthcare              | KY                                                  | 501(c)(3)                  | 11a                                            | CHI                              |
| Villa Nazareth Inc<br><br>801 Page Drive<br>Fargo, ND 58103<br>45-0226714                                    | LT Care                 | ND                                                  | 501(c)(3)                  | 9                                              | CHI                              |
| St Catherine Hospital<br><br>401 East Spruce Street<br>Garden City, KS 67846<br>48-0543721                   | Hospital                | KS                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| St Catherine Hospital Development Found<br><br>401 East Spruce Street<br>Garden City, KS 67846<br>20-0598702 | Foundation              | KS                                                  | 501(c)(3)                  | 11a                                            | SCH                              |
| Saint Francis Medical Center Foundation<br><br>PO Box 9804<br>Grand Island, NE 68802<br>47-0630267           | Foundation              | NE                                                  | 501(c)(3)                  | 7                                              | SFMC                             |
| Saint Francis Medical Center<br><br>PO Box 9804<br>Grand Island, NE 68802<br>47-0376601                      | HealthCare              | NE                                                  | 501(c)(3)                  | 3                                              | CHI Nebraska                     |
| Central Kansas Medical Center<br><br>3515 Broadway<br>Great Bend, KS 67530<br>48-0543724                     | Hospital                | KS                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| St Joseph Memorial Hospital<br><br>923 Carroll Ave<br>Larned, KS 67550<br>48-1253246                         | Hospital                | KS                                                  | 501(c)(3)                  | 3                                              | CKMC                             |
| MNMCH Inc<br><br>220 North Pennsylvania<br>Columbus, KS 66725<br>48-1216238                                  | Hospital                | KS                                                  | 501(c)(3)                  | 3                                              | SJRMC                            |
| Mercy Lifecare Systems<br><br>2727 McClelland Blvd<br>Joplin, MO 64804<br>43-1305163                         | Property Mgmt           | MO                                                  | 501(c)(3)                  | 11a                                            | SJRMC                            |
| St John's Medical Group<br><br>2727 McClelland Blvd<br>Joplin, MO 64804<br>43-1882377                        | Phys Practice           | MO                                                  | 501(c)(3)                  | 9                                              | SJRMC                            |
| St John's Mercy Regional Foundation<br><br>2727 McClelland Blvd<br>Joplin, MO 64804<br>43-1308084            | Foundation              | MO                                                  | 501(c)(3)                  | 7                                              | SJRMC                            |
| St John's Regional Medical Center<br><br>2727 McClelland Blvd<br>Joplin, MO 64804<br>44-0545809              | Hospital                | MO                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| Good Samaritan Hospital<br><br>PO Box 1990<br>Kearney, NE 68848<br>47-0379755                                | HealthCare              | NE                                                  | 501(c)(3)                  | 3                                              | CHI Nebraska                     |
| Good Samaritan Hospital Foundation<br><br>PO Box 1810<br>Kearney, NE 68848<br>47-0659443                     | Foundation              | NE                                                  | 501(c)(3)                  | 7                                              | GSH                              |
| St Joseph Health Ministries<br><br>1929 Lincoln Hwy E Ste 150<br>Lancaster, PA 17602<br>23-2342997           | Health                  | PA                                                  | 501(c)(3)                  | 11a                                            | CHI                              |

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN of related organization                                                         | (b)<br>Primary Activity | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Exempt Code<br>section | (e)<br>Public charity<br>status<br>(if 501(c)(3)) | (f)<br>Direct Controlling<br>Entity |
|---------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------|-------------------------------|---------------------------------------------------|-------------------------------------|
| St Joseph Health Ministries Foundation<br><br>1929 Lincoln Hwy E Ste 150<br>Lancaster, PA 17602<br>23-2605579 | Fundraising             | PA                                                  | 501(c)(3)                     | 11a                                               | SJHM                                |
| St Joseph Health Services Inc<br><br>1929 Lincoln Hwy E Ste 150<br>Lancaster, PA 17602<br>20-1425375          | Dental care             | PA                                                  | 501(c)(3)                     | 11a                                               | SJHM                                |
| Continuing Care Hospital<br><br>150 North Eagle Creek Drive<br>Lexington, KY 40509<br>61-1400619              | LTACH                   | KY                                                  | 501(c)(3)                     | 3                                                 | SJHS                                |
| Saint Joseph Berea Hospital Foundation<br><br>305 Estill Street<br>Berea, KY 40403<br>26-0152877              | Foundation              | KY                                                  | 501(c)(3)                     | 7                                                 | SJHS                                |
| Saint Joseph Health System Inc<br><br>150 N Eagle Creek Dr<br>Lexington, KY 40509<br>61-1334601               | Hospital                | KY                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| St Joseph Hospital Foundation Inc<br><br>One St Joseph Drive<br>Lexington, KY 40504<br>61-1159649             | Foundation              | KY                                                  | 501(c)(3)                     | 11a                                               | SJHS                                |
| Saint Joseph Medical Foundation Inc<br><br>One St Joseph Drive<br>Lexington, KY 40504<br>31-1539059           | Phy Practices           | KY                                                  | 501(c)(3)                     | 3                                                 | SJHS                                |
| Visiting Nurse Association of Saint Clar<br><br>191 Woodport Road<br>Sparta, NJ 07871<br>22-1768334           | Home Health             | NJ                                                  | 501(c)(3)                     | 9                                                 | SCHS                                |
| Saint Elizabeth Foundation<br><br>555 South 70th Street<br>Lincoln, NE 68510<br>47-0625523                    | Foundation              | NE                                                  | 501(c)(3)                     | 7                                                 | SERMC                               |
| Saint Elizabeth Health Services<br><br>555 South 70th Street<br>Lincoln, NE 68510<br>36-3233120               | Healthcare              | NE                                                  | 501(c)(3)                     | 3                                                 | SERMC                               |
| CHI Nebraska<br><br>555 South 70th Street<br>Lincoln, NE 68510<br>36-3233121                                  | Healthcare              | NE                                                  | 501(c)(3)                     | 11a                                               | CHI                                 |
| Saint Elizabeth Regional Medical Center<br><br>555 South 70th Street<br>Lincoln, NE 68510<br>47-0379836       | Healthcare              | NE                                                  | 501(c)(3)                     | 3                                                 | CHI Nebraska                        |
| The Physician Network<br><br>8055 O Street Suite 300<br>Lincoln, NE 68510<br>47-0780857                       | Healthcare              | NE                                                  | 501(c)(3)                     | 11a                                               | CHI Nebraska                        |
| Lisbon Area Health Services<br><br>905 Main Street<br>Lisbon, ND 58054<br>82-0558836                          | Healthcare              | ND                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| Alverna Apartments<br><br>300 SE 8th Avenue<br>Little Falls, MN 56345<br>41-1351177                           | Lterm Care              | MN                                                  | 501(c)(3)                     | 9                                                 | CHI                                 |
| Unity Family Healthcare<br><br>815 2nd Street SE<br>Little Falls, MN 56345<br>41-0721642                      | Healthcare              | MN                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| St Anthony's Hospital Association<br><br>4 Hospital Drive<br>Morriton, AR 72110<br>71-0245507                 | Healthcare              | AR                                                  | 501(c)(3)                     | 3                                                 | SVIMC                               |
| St Vincent Infirmary Medical Center<br><br>2 St Vincent Circle<br>Little Rock, AR 72205<br>71-0236917         | Healthcare              | AR                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| St Vincent Medical Group<br><br>2 St Vincent Circle<br>Little Rock, AR 72205<br>71-0830696                    | Healthcare              | AR                                                  | 501(c)(3)                     | 9                                                 | SVIMC                               |
| Maria-Joseph Center<br><br>4830 Salem Avenue<br>Dayton, OH 45416<br>31-0935118                                | Healthcare              | OH                                                  | 501(c)(3)                     | 9                                                 | SHP                                 |
| Saint Joseph London Foundation Inc<br><br>310 East Ninth Street<br>London, KY 40741<br>26-0438748             | Foundation              | KY                                                  | 501(c)(3)                     | 11a                                               | SJHS                                |
| Samaritan Behavioral Health<br><br>601 S Edwin C Moses Blvd<br>Dayton, OH 45408<br>02-0633634                 | Hospital                | OH                                                  | 501(c)(3)                     | 3                                                 | SHP                                 |
| Mercy Medical Center<br><br>1512 12th Avenue Road<br>Nampa, ID 83686<br>82-0200896                            | Hospital                | ID                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| Mercy Medical Center Foundation<br><br>1512 12th Avenue Road<br>Nampa, ID 83686<br>26-1737256                 | Foundation              | ID                                                  | 501(c)(3)                     | 11a                                               | Mercy Med Ct                        |
| Mercy Physician Group Inc<br><br>1512 12th Avenue Road<br>Nampa, ID 83686<br>20-8192593                       | Phys Group              | ID                                                  | 501(c)(3)                     | 9                                                 | Mercy Med Ct                        |
| St Mary's Hospital<br><br>1314 3rd Avenue<br>Nebraska City, NE 68410<br>47-0443636                            | Hospital                | NE                                                  | 501(c)(3)                     | 3                                                 | CHI Nebraska                        |
| St Mary's Hospital Foundation<br><br>1314 3rd Avenue<br>Nebraska City, NE 68410<br>47-0707604                 | Foundation              | NE                                                  | 501(c)(3)                     | 7                                                 | SMH                                 |
| Oakes Community Hospital<br><br>314 South 8th Street<br>Oakes, ND 58474<br>45-0231675                         | Hospital                | ND                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| Oakes Community Hospital Foundation<br><br>314 South 8th Street<br>Oakes, ND 58474<br>71-0966606              | Foundation              | ND                                                  | 501(c)(3)                     | 11a                                               | OCH                                 |
| St Dominic at Ontario<br><br>351 SW 9th Street<br>Ontario, OR 97914<br>93-0433692                             | Hospital                | OR                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN of related organization                                                              | (b)<br>Primary Activity | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Exempt Code<br>section | (e)<br>Public charity<br>status<br>(if 501(c)(3)) | (f)<br>Direct Controlling<br>Entity |
|--------------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------|-------------------------------|---------------------------------------------------|-------------------------------------|
| Holy Rosary Medical Center Foundation<br><br>351 SW 9th Street<br>Ontario, OR97914<br>20-2683560                   | Foundation              | OR                                                  | 501(c)(3)                     | 11a                                               | HRMC                                |
| St Joseph's Area Health Services<br><br>600 Pleasant Avenue<br>Park Rapids, MN56470<br>41-0695603                  | Hospital                | MN                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| St Anthony Hospital<br><br>1601 SE Court Avenue<br>Pendleton, OR97801<br>93-0391614                                | Hospital                | OR                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| St Anthony Hospital Foundation<br><br>1601 SE Court Avenue<br>Pendleton, OR97801<br>93-0992727                     | Foundation              | OR                                                  | 501(c)(3)                     | 11a                                               | SA Hospital                         |
| Gettysburg Medical Center<br><br>606 East Garfield Avenue<br>Gettysburg, SD57442<br>46-0234354                     | Hospital                | SD                                                  | 501(c)(3)                     | 3                                                 | SMHC                                |
| St Mary's Healthcare Center<br><br>801 East Sioux Avenue<br>Pierre, SD57501<br>46-0230199                          | Healthcare              | SD                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| Mt St Joseph Inc<br><br>3060 SE Stark Street<br>Portland, OR97214<br>93-0386870                                    | Nursing Care            | OR                                                  | 501(c)(3)                     | 9                                                 | CHI                                 |
| Pueblo Stepup<br><br>1925 East Orman Avenue Suite G52<br>Pueblo, CO81004<br>84-1234295                             | Community               | CO                                                  | 501(c)(3)                     | 7                                                 | CHI                                 |
| Bornemann Healthcare Corporation<br><br>2500 Bernville Road PO Box 316<br>Reading, PA19603<br>23-2187242           | Healthcare              | PA                                                  | 501(c)(3)                     | 11a                                               | CHI                                 |
| St Joseph Medical Center Foundation<br><br>2500 Bernville Road PO Box 316<br>Reading, PA19603<br>23-2649362        | Foundation              | PA                                                  | 501(c)(3)                     | 11a                                               | SJRHN                               |
| St Joseph Medical Group<br><br>2500 Bernville Road PO Box 316<br>Reading, PA19603<br>20-8544021                    | Healthcare              | PA                                                  | 501(c)(3)                     | 9                                                 | BHC                                 |
| St Joseph Regional Health Network<br><br>2500 Bernville Road PO Box 316<br>Reading, PA19603<br>23-1352211          | Healthcare              | PA                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| Linus Oakes Inc<br><br>2700 Stewart Parkway<br>Roseburg, OR97470<br>93-0821381                                     | Senior Living           | OR                                                  | 501(c)(3)                     | 9                                                 | MMC                                 |
| Mercy Foundation Inc<br><br>2700 Stewart Parkway<br>Roseburg, OR97470<br>93-6088946                                | Foundation              | OR                                                  | 501(c)(3)                     | 7                                                 | MMC                                 |
| Mercy Medical Center<br><br>2700 Stewart Parkway<br>Roseburg, OR97470<br>93-0386868                                | Hospital                | OR                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| Franciscan Villa of South Milwaukee Inc<br><br>3601 South Chicago Avenue<br>South Milwaukee, WI53172<br>39-1093829 | Healthcare              | WI                                                  | 501(c)(3)                     | 9                                                 | CHI                                 |
| Enumclaw Community Hospital<br><br>1450 Battersby Avenue<br>Enumclaw, WA98022<br>91-0715805                        | Hospital                | WA                                                  | 501(c)(3)                     | 3                                                 | FHS                                 |
| Franciscan Foundation<br><br>1717 South J Street<br>Tacoma, WA98405<br>91-1145592                                  | Fundraising             | WA                                                  | 501(c)(3)                     | 9                                                 | FHS                                 |
| Franciscan Health System FKA Franciscan<br><br>1717 South J Street<br>Tacoma, WA98405<br>91-0564491                | Healthcare              | WA                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| Franciscan Medical Group<br><br>1708 South Yakima Avenue<br>Tacoma, WA98405<br>91-1939739                          | Healthcare              | WA                                                  | 501(c)(3)                     | 9                                                 | FHS                                 |
| St Joseph Medical Center Foundation In<br><br>7601 Osler Drive<br>Towson, MD21204<br>52-1681044                    | Fundraising             | MD                                                  | 501(c)(3)                     | 7                                                 | SJMC                                |
| St Joseph Medical Center Inc<br><br>7601 Osler Drive<br>Towson, MD21204<br>52-0591461                              | Hospital                | MD                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| St Joseph Physician Enterprises<br><br>7601 Osler Drive<br>Towson, MD21204<br>52-1311775                           | Physicians              | MD                                                  | 501(c)(3)                     | 11a                                               | CHI                                 |
| Samaritan Health Foundation<br><br>2222 Philadelphia Drive<br>Dayton, OH45406<br>23-7296923                        | Foundation              | OH                                                  | 501(c)(3)                     | 7                                                 | SHP                                 |
| Mercy Hospital of Valley City<br><br>570 Chautauqua Boulevard<br>Valley City, ND58072<br>45-0226553                | Hospital                | ND                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| Mercy Medical Center<br><br>1301 15th Avenue West<br>Williston, ND58801<br>45-0231183                              | Healthcare              | ND                                                  | 501(c)(3)                     | 3                                                 | CHI                                 |
| Mercy Medical Foundation<br><br>1301 15th Avenue West<br>Williston, ND58801<br>45-0381803                          | Foundation              | ND                                                  | 501(c)(3)                     | 11a                                               | MMC                                 |
| Samaritan Health Partners<br><br>2222 Philadelphia Drive<br>Dayton, OH45406<br>31-1107411                          | Healthcare              | OH                                                  | 501(c)(3)                     | 11a                                               | CHI                                 |
| St Vincent Foundation<br><br>Two St Vincent Circle<br>Little Rock, AR72205<br>51-0169537                           | Fundraising             | AR                                                  | 501(c)(3)                     | 11a                                               | SVIMC                               |
| Auxiliary of Holy Rosary Hospital Inc<br><br>351 SW 9th Street<br>Ontario, OR97914<br>94-3059469                   | Hospital                | OR                                                  | 501(c)(3)                     | 9                                                 | HRMC                                |

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN of related organization                                                        | (b)<br>Primary Activity | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Exempt Code section | (e)<br>Public charity status<br>(if 501(c)(3)) | (f)<br>Direct Controlling Entity |
|--------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------|----------------------------|------------------------------------------------|----------------------------------|
| The Mercy Hospital of Devils Lake Fdn<br><br>1031 East Seventh Street<br>Devils Lake, ND58301<br>35-2367360  | Foundation              | ND                                                  | 501(c)(3)                  | 11a                                            | MHDL                             |
| Alegent Health - Bergan Mercy Health Sys<br><br>7500 Mercy Road<br>Omaha, NE68124<br>47-0484764              | Hospital                | NE                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| Alegent Health - Mercy Hospital Corning<br><br>PO Box 368<br>Corning, IA50841<br>42-0782518                  | Hospital                | IA                                                  | 501(c)(3)                  | 3                                              | AHBMHS                           |
| Mercy Health Care Foundation<br><br>PO Box 368<br>Corning, IA50841<br>42-1461064                             | Foundation              | NE                                                  | 501(c)(3)                  | 11a                                            | AHMH                             |
| Mercy Hospital Foundation Council Bluff<br><br>800 Mercy Drive<br>Council Bluffs, IA51503<br>42-1178204      | Foundation              | IA                                                  | 501(c)(3)                  | 11a                                            | AHBMHS                           |
| CHI Institute For Research and Innovatio<br><br>198 Inverness Drive West<br>Englewood, CO80112<br>27-1050565 | Healthcare              | CO                                                  | 501(c)(3)                  | 11a                                            | CHI                              |
| CHI Colorado<br><br>188 Inverness Drive West<br>Englewood, CO80112<br>84-0405257                             | Healthcare              | CO                                                  | 501(c)(3)                  | 3                                              | CHI                              |
| Saint Joseph Mount Sterling Foundation<br><br>50 Sterling Avenue<br>Mount Sterling, KY40353<br>27-2884584    | Foundation              | KY                                                  | 501(c)(3)                  | 7                                              | SJHS                             |
| Centennial Medical Group Inc<br><br>2700 Stewart Parkway<br>Roseburg, OR97470<br>90-0433062                  | Physicians              | OR                                                  | 501(c)(3)                  | 9                                              | MMC                              |
| CHI National Foundation<br><br>198 Inverness Drive West<br>Englewood, CO80112<br>27-0930004                  | Foundation              | CO                                                  | 501(c)(3)                  | 11a                                            | CHI                              |
| Saint Clare's Health Services Inc<br><br>25 Pocono Road<br>Denville, NJ07834<br>22-3639733                   | Management              | NJ                                                  | 501(c)(3)                  | 7                                              | CHI                              |
| Good Samaritan Hospital<br><br>2222 Philadelphia Drive<br>Dayton, OH45406<br>31-0536981                      | Hospital                | OH                                                  | 501(c)(3)                  | 3                                              | SHP                              |

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

| (a)<br>Name, address, and EIN of<br>related organization                                                        | (b)<br>Primary activity | (c)<br>Legal<br>Domicile<br>(State<br>or<br>Foreign<br>Country) | (d)<br>Direct<br>Controlling<br>Entity | (e)<br>Predominant<br>income(related,<br>unrelated,<br>excluded from<br>tax under<br>sections<br>512-514) | (f)<br>Share of total income<br>(\$) | (g)<br>Share of end-of-year<br>assets<br>(\$) | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V-UBI amount on<br>Box 20 of K-1<br>(\$) | (j)<br>General<br>or<br>Managing<br>Partner? |    |
|-----------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------------------|----------------------------------------|-----------------------------------------------------------------------------------------------------------|--------------------------------------|-----------------------------------------------|-----------------------------------------|----|------------------------------------------------------|----------------------------------------------|----|
|                                                                                                                 |                         |                                                                 |                                        |                                                                                                           |                                      |                                               | Yes                                     | No |                                                      | Yes                                          | No |
| Superior Medical Imaging LLC<br><br>5000 North 26th Street<br>Lincoln, NE68521<br>26-2884555                    | OP Diagnostics          | NE                                                              | SERMC                                  | Related                                                                                                   | -155,495                             | 993,429                                       |                                         | No | 272                                                  |                                              | No |
| Central Nebraska Rehab Services<br><br>3004 W Faidley Ave<br>Grand Island, NE68802<br>81-0653461                | Physical Therapy        | NE                                                              | CHI                                    | Related                                                                                                   | 1,816,979                            | 2,933,623                                     |                                         | No | 5,050                                                |                                              | No |
| Mercy West Endoscopy LLC<br><br>1601 NW 114th St Suite 244<br>Clive, IA50325<br>90-0129077                      | Ambulatory Surg         | IA                                                              | CHI-IA Corp                            | Related                                                                                                   | 1,917,716                            | 1,695,121                                     |                                         | No |                                                      |                                              | No |
| Audubon Land Company LLC<br><br>5390 N Academy Blvd Suite 300<br>Colorado Springs, CO80918<br>84-1513085        | Real Estate             | CO                                                              | THC                                    | Related                                                                                                   | 67,577                               | 9,001,605                                     |                                         | No |                                                      |                                              | No |
| Breckenridge Medical Clinic LLC<br><br>555 South Park Avenue<br>Plaza 11<br>Breckenridge, CO80424<br>65-1295958 | Medical Clinic          | CO                                                              | THC                                    | Related                                                                                                   |                                      |                                               |                                         | No |                                                      |                                              | No |
| Penrad Imaging<br><br>1390 Kelly Johnson Blvd<br>Colorado Springs, CO80920<br>84-1072619                        | Medical Imaging         | CO                                                              | THC                                    | Related                                                                                                   | 1,922,441                            | 8,248,492                                     |                                         | No |                                                      |                                              | No |
| St Anthony Regional Mtn Cancer Center<br><br>4231 W 16th Avenue<br>Denver, CO80112<br>37-1568013                | Cancer Center           | CO                                                              | THC                                    | Related                                                                                                   | 60,513                               | 318,803                                       |                                         | No |                                                      |                                              | No |
| St Francis Land Company<br><br>5390 N Academy Blvd Suite 300<br>Colorado Springs, CO80918<br>26-3134100         | Real Estate             | CO                                                              | THC                                    | Related                                                                                                   | -180,979                             | 14,886,022                                    |                                         | No |                                                      |                                              | No |
| OrthoColorado LLC<br><br>11650 West 2nd Place<br>Lakewood, CO80255<br>37-1577105                                | Ortho Hospital          | CO                                                              | THC                                    | Related                                                                                                   | -5,375,165                           | 15,265,510                                    |                                         | No |                                                      |                                              | No |
| Mercy Outpatient Surgery Center LLC<br><br>1512 12th Avenue Road<br>Nampa, ID83686<br>84-1380439                | Surgery Center          | ID                                                              | MMC                                    | Related                                                                                                   | -812,036                             | 949,357                                       |                                         | No | 4,620                                                | Yes                                          |    |
| Peninsula Radiation Oncology<br><br>314 Martin Luther King Jr Way 11<br>Tacoma, WA98405<br>87-0808610           | Healthcare Srvc         | WA                                                              | FHS                                    | Related                                                                                                   | -516,076                             | 3,860,362                                     |                                         | No |                                                      |                                              | No |
| Healthcare Support Services LLC<br><br>PO Box 9804<br>Grand Island, NE68802<br>72-1546196                       | Laundry                 | NE                                                              | CHI                                    | Related                                                                                                   | 199,968                              | 3,913,481                                     |                                         | No | 58,436                                               |                                              | No |
| Bluegrass Regional Imaging Center<br><br>1218 South Broadway Suite 310<br>Lexington, KY40504<br>61-1386736      | Diagnostic              | KY                                                              | SJ HospitalLex                         | Related                                                                                                   | 242,456                              | 3,773,725                                     |                                         | No |                                                      |                                              | No |
| North River Surgery Center LLC<br><br>2209 Wildwood Avenue<br>Sherwood, AR72120<br>71-0799771                   | Ambul Surg Ctr          | AR                                                              | SVIMC                                  | Related                                                                                                   | 213,989                              | 1,696,001                                     |                                         | No |                                                      |                                              | No |
| CHI Operating Investment Program LP<br><br>198 Inverness Drive West<br>Englewood, CO80112<br>47-0727942         | Investments             | CO                                                              | CHI                                    | Investment                                                                                                | 58,022                               | 4,069,968                                     |                                         | No | 14,031                                               | Yes                                          |    |
| Ruxton Surgicenter LLC<br><br>8322 Bellona Avenue Suite 201<br>Baltimore, MD21204<br>52-2095835                 | Surgery Center          | MD                                                              | SJMC                                   | Related                                                                                                   | -75,716                              | 3,421,084                                     |                                         | No |                                                      | Yes                                          |    |
| Central Nebraska Home Care Services<br><br>PO Box 1146-4510 Second Avenue<br>Kearney, NE68848<br>47-0692112     | Healthcare Srvc         | NE                                                              | HSEINC                                 | Related                                                                                                   | -102,982                             | 1,021,500                                     |                                         | No |                                                      | Yes                                          |    |

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

| (a)<br>Name, address, and EIN of related organization                                                            | (b)<br>Primary activity | (c)<br>Legal Domicile (State or Foreign Country) | (d)<br>Direct Controlling Entity | (e)<br>Type of entity (C corp, S corp, or trust) | (f)<br>Share of total income (\$) | (g)<br>Share of end-of-year assets (\$) | (h)<br>Percentage ownership |
|------------------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------------|--------------------------------------------------|-----------------------------------|-----------------------------------------|-----------------------------|
| Mercy Health Services Corporation<br>2727 McClelland Blvd<br>Joplin, MO 64804<br>43-1457881                      | DME                     | MO                                               | St John's RMC                    | C Corp                                           | -1,033,832                        | 2,093,683                               | 100 000 %                   |
| Mountain Management Services Inc<br>6028D Shallowford Road<br>Chattanooga, TN 37422<br>62-1570739                | mgmt svc org            | TN                                               | MHCS                             | C Corp                                           | 348,642                           | 4,530,845                               | 100 000 %                   |
| MedQuest<br>1301 15th Avenue West<br>Williston, ND 58801<br>45-0392137                                           | Sale of DME             | ND                                               | MH of Williston                  | C Corp                                           | -16,794                           | 911,494                                 | 100 000 %                   |
| St Anthony Development Company<br>1415 Southgate<br>Pendleton, OR 97801<br>93-1216943                            | Athletic Club           | OR                                               | St Anthony H                     | C Corp                                           | 41,861                            | 3,047,938                               | 100 000 %                   |
| GOOD SAMARITAN OUTREACH SERVICES<br>PO BOX 1990<br>KEARNEY, NE 68848<br>47-0659440                               | MEDICAL CLINIC          | NE                                               | CHI Nebraska                     | C Corp                                           | -2,491,623                        | 840,232                                 | 100 000 %                   |
| HEALTH SYSTEMS ENTERPRISES INC<br>PO BOX 1990<br>KEARNEY, NE 68848<br>47-0664558                                 | MANAGEMENT              | NE                                               | GSH                              | C Corp                                           | 10,957                            | 1,559,747                               | 100 000 %                   |
| Mercy Park Apartments Ltd<br>1111 6th Avenue<br>Des Moines, IA 50314<br>42-1202422                               | Housing                 | IA                                               | CHI-IA Corp                      | C Corp                                           | 227,244                           | 1,806,199                               | 100 000 %                   |
| Des Moines Medical Center Inc<br>1111 6th Avenue<br>Des Moines, IA 50314<br>42-0837382                           | Real Estate             | IA                                               | CHI-IA Corp                      | C Corp                                           |                                   | 1,123,173                               | 92 980 %                    |
| Comcare Services<br>4231 W 16th Avenue<br>Denver, CO 80204<br>84-0904813                                         | Inactive                | CO                                               | CHIC                             | C Corp                                           |                                   |                                         | 100 000 %                   |
| Mednow Inc<br>1512 12th Avenue Road<br>Nampa, ID 83686<br>82-0389927                                             | Outpat Pharmacy         | ID                                               | Mercy Med Ctr                    | C Corp                                           | -672,954                          | 5,348,476                               | 100 000 %                   |
| Saint Clare's Primary Care Inc<br>66 Ford Road<br>Denville, NJ 07834<br>22-2441202                               | Billing Services        | NJ                                               | SCCC                             | C Corp                                           | -350,630                          | 2,590,487                               | 100 000 %                   |
| Healthcare Mgmt Services Org Inc<br>1149 Market St<br>Tacoma, WA 98402<br>91-1865474                             | Health Org              | WA                                               | FHS                              | C Corp                                           |                                   |                                         | 100 000 %                   |
| Physician Health System Network<br>1149 Market St<br>Tacoma, WA 98402<br>91-1746721                              | Health Org              | WA                                               | FHS                              | C Corp                                           |                                   |                                         | 100 000 %                   |
| Mercy Services Corp<br>2700 Stewart Parkway<br>Roseburg, OR 97470<br>93-0824308                                  | Retail Sales            | OR                                               | Mercy Medical                    | C Corp                                           | -499,409                          | 1,403,001                               | 100 000 %                   |
| Caduceus Medical Associates Inc<br>6028 Shallowford Road Suite D<br>Chattanooga, TN 37422<br>62-1570736          | Healthcare              | TN                                               | MHCS                             | C Corp                                           |                                   | 1,008                                   | 100 000 %                   |
| CENTRAL KANSAS HEALTH SERVICES ASSOCIATI<br>3515 Broadway<br>Great Bend, KS 67530<br>48-1042853                  | MEDICAL EQUIPMENT       | KS                                               | CKMC                             | C Corp                                           |                                   | 110,125                                 | 100 000 %                   |
| St Vincent Community Health Services In<br>Two St Vincent Circle<br>Little Rock, AR 72205<br>71-0710785          | Healthcare              | AR                                               | SVIMC                            | C Corp                                           | 2,404,944                         | 10,195,000                              | 100 000 %                   |
| Alternative Insurance Management Service<br>3900 Olympic Boulevard Suite 400<br>Erlanger, KY 41018<br>84-1112049 | Management Servic       | CO                                               | CHI                              | C Corp                                           |                                   | 3,272,176                               | 100 000 %                   |
| Nazareth Assurance Company<br>76 St Paul Street Suite 500<br>Burlington, VT 05401<br>03-0304831                  | Insurance               | VT                                               | CHI                              | C Corp                                           |                                   |                                         | 100 000 %                   |
| Franciscan Services Inc<br>198 Inverness Drive West<br>Englewood, CO 80112<br>23-2487967                         | Healthcare              | CO                                               | CHI                              | C Corp                                           | 194,756                           | 12,598,258                              | 100 000 %                   |
| SJH Services Corporation<br>198 Inverness Drive West<br>Englewood, CO 80112<br>23-2307408                        | Healthcare              | CO                                               | FSI                              | C Corp                                           | 314,346                           | 3,423,012                               | 100 000 %                   |
| St Joseph Development Company Inc<br>1717 South J Street<br>Tacoma, WA 98405<br>91-1480569                       | Rental                  | WA                                               | FSI                              | C Corp                                           | 1,677,122                         | 11,984,725                              | 100 000 %                   |
| Towson Management Inc<br>7601 Osler Drive<br>Towson, MD 21204<br>52-1710750                                      | Management Servic       | MD                                               | FSI                              | C Corp                                           | 99,315                            | 498,383                                 | 100 000 %                   |
| Captive Management Initiatives<br><br>98-0663022                                                                 | Captive Managemen       | CJ                                               | CHI                              | C Corp                                           |                                   |                                         | 100 000 %                   |
| First Initiatives Insurance Ltd<br><br>98-0203038                                                                | Insurance               | CJ                                               | CHI                              | C Corp                                           |                                   |                                         | 100 000 %                   |
| Center for Translational Research<br>198 Inverness Drive West<br>Englewood, CO 80112<br>27-2269511               | Healthcare              | CO                                               | CHI                              | C Corp                                           | -840,949                          | 1,746,201                               | 100 000 %                   |
| Samaritan Family Care Inc<br>40 W Fourth St 1700<br>Dayton, OH 45402<br>31-1299450                               | Healthcare              | OH                                               | SHP                              | LLC                                              | -1,199,836                        | 4,894,397                               | 100 000 %                   |
| SJL Physician Management Services Inc<br>424 Lewis Hargett Cr 160<br>Lexington, KY 40503<br>99-9999999           | Management              | KY                                               | SJHS                             | C Corp                                           |                                   |                                         | 100 000 %                   |
| CGH Realty Company Inc<br>215 N 12th St<br>Reading, PA 19603<br>23-2326801                                       | Real Estate             | PA                                               | SJHM                             | C Corp                                           | 1,007                             | 42,415                                  | 100 000 %                   |
| St Joseph Office Park Association<br>1401 Harrodsburg Road Bldg B70<br>Lexington, KY 40504<br>61-1079899         | Management              | KY                                               | SJHS                             | C Corp                                           | 10,217                            | 572,843                                 | 85 000 %                    |

Form 990, Schedule R, Part V - Transactions With Related Organizations

| (a)<br>Name of other organization | (b)<br>Transaction type(a-r) | (c)<br>Amount Involved (\$) |
|-----------------------------------|------------------------------|-----------------------------|
| (1) Linus Oakes Inc               | p                            | 3,184,219                   |
| (2) Centennial Medical Group Inc  | p                            | 3,328,261                   |
| (3) Centennial Medical Group Inc  | q                            | 153,466                     |
| (4) Mercy Foundation Inc          | c                            | 95,310                      |
| (5) Mercy Foundation Inc          | b                            | 341,039                     |
| (6) Mercy Services Corp           | q                            | 136,018                     |
| (7) Mercy Services Corp           | p                            | 1,291,023                   |
| (8) Catholic Health Initiatives   | l                            | 21,925,489                  |
| (9) Catholic Health Initiatives   | o                            | 4,103,405                   |
| (10) Catholic Health Initiatives  | q                            | 6,300,967                   |

Additional Data

Software ID:  
Software Version:  
EIN: 93-0386868  
Name: Mercy Medical Center Inc

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                            | (B)<br>Average<br>hours<br>per<br>week | (C)<br>Position (check all<br>that apply) |                       |         |              |                                 |        | (D)<br>Reportable<br>compensation<br>from the<br>organization (W-<br>2/1099-MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | (F)<br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|--------------------------------------------------|----------------------------------------|-------------------------------------------|-----------------------|---------|--------------|---------------------------------|--------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
|                                                  |                                        | Individual trustee<br>or director         | Institutional Trustee | Officer | Key employee | Highest compensated<br>employee | Former |                                                                                   |                                                                                            |                                                                                                                 |
| Joyce Akse<br>Director                           | 1 0                                    | X                                         |                       |         |              |                                 |        |                                                                                   |                                                                                            |                                                                                                                 |
| Ron Doan<br>Director                             | 1 0                                    | X                                         |                       |         |              |                                 |        |                                                                                   |                                                                                            |                                                                                                                 |
| Bret Hansen<br>Director                          | 1 0                                    | X                                         |                       |         |              |                                 |        |                                                                                   |                                                                                            |                                                                                                                 |
| Mark Herscher<br>Director                        | 1 0                                    | X                                         |                       |         |              |                                 |        |                                                                                   |                                                                                            |                                                                                                                 |
| David Goode<br>SR VP OPERATIONS                  | 1 0                                    | X                                         |                       |         |              |                                 |        |                                                                                   | 1,033,054                                                                                  | 43,467                                                                                                          |
| Gary McCormack<br>Vice Chair                     | 1 0                                    | X                                         |                       | X       |              |                                 |        |                                                                                   |                                                                                            |                                                                                                                 |
| Dave Leonard<br>Treasurer                        | 1 0                                    | X                                         |                       | X       |              |                                 |        |                                                                                   |                                                                                            |                                                                                                                 |
| Joel Lee<br>Director                             | 1 0                                    | X                                         |                       |         |              |                                 |        |                                                                                   |                                                                                            |                                                                                                                 |
| Kelly Morgan<br>PRESIDENT CEO                    | 40 0                                   | X                                         |                       | X       |              |                                 |        |                                                                                   | 564,729                                                                                    | 70,832                                                                                                          |
| Brian Pargeter<br>Board Chair                    | 1 0                                    | X                                         |                       | X       |              |                                 |        |                                                                                   |                                                                                            |                                                                                                                 |
| Lee Paterson<br>Secretary                        | 1 0                                    | X                                         |                       | X       |              |                                 |        |                                                                                   |                                                                                            |                                                                                                                 |
| Dolores Preisinger<br>Director                   | 1 0                                    | X                                         |                       |         |              |                                 |        |                                                                                   |                                                                                            |                                                                                                                 |
| Joseph Wilczek<br>PRESIDENT CEO /FHS             | 1 0                                    | X                                         |                       | X       |              |                                 |        |                                                                                   | 1,008,685                                                                                  | 97,641                                                                                                          |
| Brad Townsend<br>Chief of Staff                  | 5 0                                    | X                                         |                       |         |              |                                 |        |                                                                                   |                                                                                            |                                                                                                                 |
| RAHUL AGARWAL<br>VP BUSINESS DEVLOPMENT          | 40 0                                   |                                           |                       | X       |              |                                 |        | 150,423                                                                           |                                                                                            | 30,892                                                                                                          |
| DEBRA BOSWELL<br>CHIEF OPERATING OFF             | 40 0                                   |                                           |                       | X       |              |                                 |        | 226,807                                                                           |                                                                                            | 39,665                                                                                                          |
| Robert Dannenhoffer<br>VP CLINICAL EFFECTIVENESS | 32 0                                   |                                           |                       | X       |              |                                 |        | 238,153                                                                           |                                                                                            | 30,198                                                                                                          |
| MARVIN GWALTNEY JR<br>VP MISSION INTEGRATION     | 40 0                                   |                                           |                       | X       |              |                                 |        | 99,321                                                                            |                                                                                            | 16,496                                                                                                          |
| John Kasberger<br>CHIEF FINANCIAL OFFICER        | 40 0                                   |                                           |                       | X       |              |                                 |        | 226,949                                                                           |                                                                                            | 33,758                                                                                                          |
| James Diemert<br>AD REHABILITATION               | 40 0                                   |                                           |                       |         |              | X                               |        | 135,961                                                                           |                                                                                            | 27,782                                                                                                          |
| Christopher Kinyon<br>DIR PHARMACY               | 40 0                                   |                                           |                       |         |              | X                               |        | 133,550                                                                           |                                                                                            | 19,017                                                                                                          |
| Mark Johnson<br>PHARMACIST NON-EXEMPT            | 40 0                                   |                                           |                       |         |              | X                               |        | 137,529                                                                           |                                                                                            | 31,394                                                                                                          |
| Alan Rader<br>Pharmacist                         | 40 0                                   |                                           |                       |         |              | X                               |        | 129,198                                                                           |                                                                                            | 26,550                                                                                                          |
| Carmine Tringolo<br>RNFA                         | 40 0                                   |                                           |                       |         |              | X                               |        | 116,160                                                                           |                                                                                            | 23,232                                                                                                          |

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

|                                       | Business Code | (A)<br>Total Revenue | (B)<br>Related or<br>Exempt<br>Function<br>Revenue | (C)<br>Unrelated<br>Business<br>Revenue | (D)<br>Revenue<br>Excluded from<br>Tax under IRC<br>512, 513, or 514 |
|---------------------------------------|---------------|----------------------|----------------------------------------------------|-----------------------------------------|----------------------------------------------------------------------|
| Patient Services                      | 900,099       | 161,836,603          | 160,642,414                                        | 1,194,189                               |                                                                      |
| Rental Income                         | 900,099       | 696,176              | 696,176                                            |                                         |                                                                      |
| Leased Employees                      | 561,300       | 164,686              | 164,686                                            |                                         |                                                                      |
| Equity changes of unconsolidated orgs | 900,099       | 96,054               | 96,054                                             |                                         |                                                                      |
| Reimbursement of Expenses             | 900,099       | 94,095               | 94,095                                             |                                         |                                                                      |

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

| <i>Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.</i> | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|----------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| Unrelated Business Taxes                                                         | 40,098                | 40,098                          |                                        |                             |
| Bad debts                                                                        | 21,358,843            | 21,358,843                      |                                        |                             |
| Recruitment and relocation                                                       | 1,109,963             |                                 | 1,109,963                              |                             |
| Repairs and maintenance                                                          | 1,267,749             | 1,258,944                       | 8,805                                  |                             |
| RESTRUCTURING LOSSES                                                             | 373,399               | 373,399                         |                                        |                             |

## Additional Data

**Software ID:**

**Software Version:**

**EIN:** 93-0386868

**Name:** Mercy Medical Center Inc

### Form 990 Schedule H, Part VI - Supplemental Information, Line 1

If applicable, describe the income-based criteria for determining eligibility for free or discounted care under the organization's charity care policy. Also describe whether the organization uses the asset test or other threshold regardless of income to determine eligibility for free or discounted care. Eligibility for charity care discounts is determined based on 130% of the annually updated HUD Geographic Very-Low Income Guidelines (VLIG) as well as the patient/guarantor's available assets, and any extenuating circumstances. Mercy does not lower the income levels below the CHI-defined standard of 130% of the HUD VLIG (i.e., the new base). Patients who require non-emergent care must be residents of Mercy's service area to be eligible for charity care discounts. The initial determination shall include an estimate of the need for future services requiring financial assistance. Additionally, separate determinations of eligibility for charity care discounts shall be made for each date of service. Confirmation of continued eligibility shall be updated every 30 days for patients who require ongoing health care services. An individual's occupation may be indicative of eligibility for a charity care discount. In accordance with CHI standards, Mercy utilizes 130% of the HUD VLIG as a minimum. Application information may indicate that a patient is eligible for financial assistance or insurance coverage not only for health care services but also for other benefits. Financial counseling staff shall assist patients in applying for available coverage. Mercy shall make a subjective decision about a patient/guarantor's medically indigent status by reviewing formal documentation for any circumstance in which a patient is considered eligible for a charity care discount on the basis of medical indigency.

**Form 990 Schedule H, Part VI - Supplemental Information, Line 1**

If the organization's community benefit report is contained in a report prepared by a related organization, rather than a separate report prepared by the organization, identify the related organization. Mercy Medical Center, Inc. prepares its own annual written community benefit report. Its community benefit report is not contained in that of a related organization.

**Form 990 Schedule H, Part VI - Supplemental Information, Line 1**

Provide an explanation of the costing methodology used to calculate the amounts reported in the table. If a cost accounting system was used, indicate whether the cost accounting system addresses all patient segments (for example, inpatient, outpatient, emergency room, private insurance, Medicaid, Medicare, uninsured or self pay). Also indicate whether a cost-to-charge ratio was used for any of the figures reported in the table. Describe whether this cost-to-charge ratio was derived from Worksheet 2, and, if not, what kind of cost-to-charge ratio was used and how it was derived. If some other costing methodology was used besides a cost accounting system, cost-to-charge ratio, or a combination of the two, describe the method used. A cost accounting system was not used to compute amounts in the table, rather costs in the table were computed using the organization's cost-to-charge ratio. The cost-to-charge ratio covers all patient segments. The cost-to-charge ratio for the year ended 6/30/10 was computed using the following formula: Operating expense (before restructuring, impairment and other losses) divided by gross patient revenue. Based on that formula, \$130,361,160/\$415,144,773 results in a 31.4% cost-to-charge ratio. Worksheet 2 was not used to derive the cost-to-charge ratio.

**Form 990 Schedule H, Part VI - Supplemental Information, Line 1**

To the extent that an organization includes any costs associated with physician clinics as subsidized health services in Part I, line 7g it must describe that it has done so and report in Part VI such costs included in part I, line 7g, line 1 There are no physician clinics included in subsidized health services

**Form 990 Schedule H, Part VI - Supplemental Information, Line 1**

If applicable, state the bad debt expense included on Form 990 Part IX, line 25, column (A) but subtracted for purposes of calculating the percentage in this column Total bad debt expense reported on Form 990 Part IX, line 25, Column A was \$21,358,843

**Form 990 Schedule H, Part VI - Supplemental Information, Line 1**

Provide the rationale and the costing methodology used to determine the amount reported in Part III lines 2 and 3. Describe how the organization accounts for discounts and payments on patient accounts in determining bad debt expense. Also describe the method the organization uses to determine the amount that reasonably could be attributable to patients who likely would qualify for financial assistance under the hospital's charity care policy, if sufficient information has been available to make a determination as to their eligibility. Also, provide if applicable, the text of the footnote to the organization's financial statements that describes bad debt expense. If the organization's financial statements include a footnote on these issues that also includes other information, report only the relevant portions of the footnote. If the organization's financial statements do not contain such a footnote, state that the organization's financial statements do not include such a footnote and explain how the financial statements account for bad debt, if at all. Costing methodology for amounts reported on line 2 is determined using the organization's cost/charge ratio. When discounts are extended to self-pay patients, these patient account discounts are recorded as a reduction in revenue, not as bad debt expense. Mercy Medical Center, Inc. does not believe that any portion of bad debt expense could reasonably be attributed to patients who qualify for financial assistance since amounts due from those individuals' accounts will be reclassified from bad debt expense to charity care within 30 days following the date that the patient is determined to qualify for charity care. Mercy Medical Center, Inc. does not issue separate company audited financial statements. However, MMC is included in the consolidated financial statements of Catholic Health Initiatives (CHI). CHI's footnote reads as follows: The provision for bad debts is based upon management's assessment of historical and expected net collections considering historical business and economic conditions, trends in health care coverage, and other collection indicators. Management periodically assesses the adequacy of the allowances for uncollectible accounts based upon historical write-off experience by payor category. The results of these reviews are used to modify, as necessary, the provision for bad debts and to establish appropriate allowances for uncollectible net patient accounts receivable. After satisfaction of amounts due from insurance, CHI follows established guidelines for placing certain patient balances with collection agencies, subject to the terms of certain restrictions on collection efforts as determined by each facility.

**Form 990 Schedule H, Part VI - Supplemental Information, Line 1**

(A) Describe the costing methodology used to determine the Medicare allowable costs reported in the organization's Medicare Cost Report, as reflected in the amount reported in Part III, line 6 (B) Describe, if applicable, the extent to which any shortfall reported in Part III, line 7 should be treated as a community benefit, and the rationale for the organization's position (A) Mercy Medical Center, Inc uses the the worksheet in the Medicare CMS cost report to determine Medicare allowable costs (B) Mercy Medical Center, Inc believes that excluding Medicare losses from community benefit makes the overall community benefit report more credible for these reasons Unlike subsidized areas such as burn units or behavioral-health services, Medicare is not a differentiating feature of tax-exempt health care organizations In fact, for-profit hospitals focus on attracting patients with Medicare coverage, especially in the case of well-paid services that include cardiac and orthopedics Significant effort and resources are devoted to ensuring that hospitals are reimbursed appropriately by the Medicare program The Medicare Payment Advisory Commission (MedPAC), an independent Congressional agency, carefully studies Medicare payment and the access to care that Medicare beneficiaries receive The commission recommends payment adjustments to Congress accordingly Though Medicare losses are not included by Catholic hospitals as community benefit, the Catholic Health Association guidelines allow hospitals to count as community benefit some programs that specifically serve the Medicare population For instance, if hospitals operate programs for patients with Medicare benefits that respond to identified community needs, generate losses for the hospital, and meet other criteria, these programs can be included in the CHA framework in Category C as "subsidized health services " Medicare losses are different from Medicaid losses, which are counted in the CHA community benefit framework, because Medicaid reimbursements generally do not receive the level of attention paid to Medicare reimbursement Medicaid payment is largely driven by what states can afford to pay, and is typically substantially less than what Medicare pays

**Form 990 Schedule H, Part VI - Supplemental Information, Line 1**

If the organization has a written debt collection policy and answered "yes" to Part III, line 9b, describe the collection practices set forth in the policy that apply to patients who it knows qualify for charity care or financial assistance, whether or not such practices apply specifically to such patients or more broadly to also cover other types of patients. Mercy Medical Center, Inc 's debt collection policy provides that Mercy Medical Center, Inc will perform a reasonable review of each inpatient account prior to turning an account over to a third-party collection agent and prior to instituting any legal action for non-payment, to assure that the patient and patient guarantor are not eligible for any assistance program (e g Medicaid) and do not qualify for coverage through Mercy Medical Center, Inc community assistance policy. After having been turned over to a third-party collection agent, any patient account that is subsequently determined to meet the Mercy Medical Center, Inc community assistance policy is required to be returned immediately by the third-party collection agent to Mercy Medical Center, Inc for appropriate follow-up. Mercy Medical Center, Inc requires its third-party collection agents to include a message on all statements indicating that if a patient or patient guarantor meets certain stipulated income requirements, the patient or patient guarantor may be eligible for financial assistance. All of Catholic Health Initiatives' hospitals' contracts with third party collection agencies include the following standards: - Neither CHI hospitals nor their collection agencies will request bench or arrest warrants as a result of non-payment, - Neither CHI hospitals nor their collection agencies will seek liens that would require the sale or foreclosure of a primary residence, and - No Catholic Health Initiatives' collection agency may seek court action without hospital approval. Finally, collection agencies are trained on the Catholic Health Initiatives Mission, Core Values and Standard of Conduct to make sure all patients are treated with dignity and respect.

**Form 990 Schedule H, Part VI - Supplemental Information, Line 1**

List the number of each type of facility, other than those required to be licensed, registered or similarly recognized as a health care facility under state law (for example, 2 rehabilitation clinics, 4 diagnostic centers, 3 skilled nursing facilities, etc) Not Applicable

**Form 990 Schedule H, Part VI - Supplemental Information, Line 2**  
**Form 990 Schedule H, Part VI - Supplemental Information, Line 2**

Describe how the organization assesses the health care needs of the communities it serves. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves. Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting health of the community (e.g., open medical staff, community board, use of surplus funds, etc).

**INTRODUCTION** I Organization's Mission, Vision and Tax-Exempt Purpose Since it was founded more than 100 years ago, Mercy Medical Center has always been committed to providing the highest quality health and wellness to our community. Our commitment urges us towards compassionate support, greatly enhancing the health care experience of our patients and their families. From community health and health care education to providing essential health services, giving back to our community is an essential part of what we do. Mercy Medical Center, founded in 1909, is a not-for-profit hospital located in Roseburg, OR (population 20,000). Mercy Medical Center ("MMC") is a 174-bed facility with a level III Trauma designation, including two specialty units and an Adult and Adolescent Intensive Care. As a Not-For-Profit organization, MMC serves all persons in the community on a nondiscriminatory basis regardless of ability to pay serving all of Douglas County (pop. 103,000). As the first hospital to serve the community, Mercy Medical Center embraced the mission of the founding Catholic congregation, and has joined with other congregations to form Catholic Health Initiatives. The mission of Mercy Medical Center is to provide excellent, compassionate care for the people of our community. It also has a board of directors that is comprised of independent community representatives. In addition to providing medical services, Mercy Medical Center provides many community-based services, designed to promote healthier communities. To enhance the health status of the population, we focus on holistic care including spiritual, emotional and physical well-being. Mercy Medical Center operates a 24-hour emergency room 365 days per year. That emergency room is open to all individuals regardless of ability to pay. Mercy Medical Center participates in Medicare and Medicaid, and has an active charity care program. Mercy Medical Center has an open medical staff with privileges available to all qualified physicians in the area. It also engages in training and education of health care professionals. Mercy Medical Center is included in the Official Catholic Directory as a tax-exempt hospital.

**II Community Benefit Approach** Since 1909, Mercy Medical Center has been serving the medical needs of Douglas County. In fact, 2010 marks 100 years of service to our community. Over the years, our focus has remained on meeting the diverse health care needs of our county's residents. With a population of approximately 103,000, Douglas County has higher than average unemployment and poverty. Through collaboration with community agencies, Mercy and Mercy Foundation have been instrumental in increasing healthcare services for families with ill children. In 2007, the foundation launched the Healthy Kids Outreach Program, which brings wellness nurses and resources to the most underserved schools in the community. In an effort to bring new and needed services to town, Mercy added a coronary intervention program in 2007 to our Shaw Heart and Vascular Center. By having this service locally for the first time, patients had access to state-of-the-art angioplasty services without having to travel. Realizing the strong connection that physician access has to building overall community health, Mercy has been active in helping to recruit an impressive number of new physicians. These new physicians include internists and specialists, who continue to enhance Douglas County residents' access to care.

**II Uncompensated Care** Mercy Medical Center provides a significant level of free care each year. In FY 2010, the cost of charity care provided by the organization was \$5,536,203. Mercy Medical Center also incurred \$17,089,442 in un-reimbursed costs for services provided to Medicare and Medicaid patients, which represent approximately 68% percent of the patients served by Mercy Medical Center. Frequently, the cost of providing services to Medicare and Medicaid patients is greater than the payments Mercy Medical Center receives from the government/state.

**I Community Outreach for the Poor** Food Donations to Mission Mercy Medical Center helps to alleviate hunger in the community by donating excess food prepared by the hospital kitchen to the Roseburg Rescue Mission. In FY 10, these donations had an estimated community benefit of \$11,214.

**Community Education** Mercy's Commu

**Form 990 Schedule H, Part VI - Supplemental Information, Line 2**

nity Education Program is designed specifically to provide the community with preventive and health education services. Mercy's Community Education Programs are free to the public and designed to provide instruction to help achieve the healthiest possible lifestyles. In FY 2010, benefits of \$176,530 were provided in services to our community. Diabetes Education The American Diabetes Association certifies Mercy's Diabetes Education. Mercy's outpatient Diabetes Learning Center provides information, resources and confidence to help people with diabetes control their condition and enjoy a full, healthy life. One-on-one education is provided by diabetes certified registered nurse and dietitian. In addition, we offer individual and group classes for diabetes education. Childbirth Education Mercy Medical Center's Family Birthplace provides classes that meet every week throughout the year, and include prenatal education, breastfeeding, Gift of Motherhood and Childbirth classes. These classes cover all kinds of issues surrounding childbirth and parenting. United Way Day of Caring Each year, the United Way hosts a "Day of Caring" event. United Way agencies submit requests for volunteers to paint, plant, or clean at their facility. Each agency is assigned volunteers who help meet the needs of the different agencies. Examples of past Day of Caring projects include sprucing up a United Way funded day care center, helping with the Kids on the Block festival, painting interior and exterior facilities, cleaning, and gardening. Mercy Medical Center's employees have participated in several Day of Caring projects. Disease Prevention and Awareness Mercy Medical Center collaborates with local partners to raise awareness and help fund prevention of diseases such as cancer, diabetes, cystic fibrosis, muscular dystrophy and AIDS. In FY10, Mercy Medical Center donated to local organizations sponsoring promotions in presentation formats, covering topics such as heart disease, diabetes, stroke, and breast cancer awareness. Strategic Planning and Recruiting Costs Douglas County has been designated as a Physician underserved area. There is a need for significant physician recruitment to the area, to meet the current needs for care for the county residents as well as an increased need for future demand for patient medical care. Mercy has supported research into county needs by type of physician, and also has supported recruitment of new physicians in the area in conjunction with other community medical providers. In FY10, Mercy Medical Center donated \$984,571 towards the recruitment of additional physicians to the area to provide for these continued patient care needs. Health Fairs and Screenings Mercy Medical Center provides cholesterol screenings, glucose screening, blood pressure checks, and flu shots to the community. In FY10, these free screenings reached a large portion of the county. Support Groups Mercy Medical Center provides a location for over 15 support groups to meet, and advertises meeting locations and times in several different publications. Board Activities Mercy Medical Center employees are encouraged to be involved in community leadership. Employees serve in a variety of leadership capacities in the community including serving on boards such as Battered Persons Advocacy, Chamber of Commerce, COBB Street Board, Council on Aging, Economic Development Committee, Future 1st Citizen, Project Leadership and the United Way. Agencies Supported Mercy Medical Center provided cash donations in the amount of \$28,495 in FY10 to numerous agencies such as the Boys and Girls Club, Camp Millennium, Roseburg Chamber of Commerce, Rotary Foundation, United Way, Wish, COBB St, DCCAPS, Umpqua Community Health Clinic and various High Schools in Douglas County. Contributions Mercy Medical Center receives some community support from donations that help fund research and education, capital expansion and renovation, indigent care, new equipment and operating costs.

**Form 990 Schedule H, Part VI - Supplemental Information, Line 3**

Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy. Information about billing and eligibility for assistance are available posted at every patient admittance or registration office - by personnel and by signs, on Mercy's website, offered by billing personnel to all without or who have uninsured balances, by brochures. Discussions are also held with the patient regarding the availability of various government benefits such as Medicaid and assistance with qualification for such programs is also available.

**Form 990 Schedule H, Part VI - Supplemental Information, Line 7**

If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served. Mercy Medical Center, Inc., along with its affiliated outpatient facilities, are part of Catholic Health Initiatives. Catholic Health Initiatives (CHI) is a national faith-based nonprofit health care organization with headquarters in Englewood, Colorado. CHI's exempt purpose is to serve as an integral part of its national system of hospitals and other charitable entities, which are described as market-based organizations, or MBOs. An MBO is a direct provider of care or services within a defined market area that may be an integrated health system and/or a stand-alone hospital or other facility or service provider. CHI serves as the parent corporation of its MBOs, which are comprised of 73 hospitals, 40 long-term care, assisted- and residential-living facilities, and two community health-services organizations. Together, these facilities provided \$590 million in charity care and community benefit in the 2010 fiscal year, including services for the poor, free clinics, education and research. CHI provides strategic planning and management services as well as centralized "shared services" for the MBOs. The provision of centralized management and shared services - including areas such as accounting, human resources, payroll and supply chain -- provides economies of scale and purchasing power to the MBOs. Cost savings associated with centralized services for the fiscal year ended June 30, 2010 include more than \$105 million in supply chain expense, approximately \$30 million for insurance costs and more than \$3.9 million as the result of a system-wide effort to coordinate and negotiate technology and equipment purchases. The cost savings achieved through CHI's centralization enable MBOs to dedicate additional resources to high-quality health care and community outreach services to the most vulnerable members of our society. Mercy Medical Center, Inc. operates with its wholly owned affiliates and community partners, along with its fundraising arm, the Mercy Foundation, Inc., to serve the health care needs of the Roseburg, Oregon communities.