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Form **990** 

Department of the Treasury

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public

A Forth	e 2009 ca	lendar yea	ır, or tax year beginning 07-	01-2009 and ending 06-30-2010			Inspection
	applicable	Please	C Name of organization The Guardian Foundation Inc-	-		D Employer id	entification number
- Address	change	use IRS label or		Armates		91-184272	
– Name ch	hange	print or	Doing Business As			E Telephone n	umber
- Initial re	turn	type. See Specific	Number and street (or P O b	ox if mail is not delivered to street address	) Room/suite	(404) 233-	
Termina		Instruc- tions.	15 Piedmont Ctr 3575 Piedmo			<b>G</b> Gross receipts	\$ 134,631,414
Amende - Applicati	d return on pending		City or town, state or country Atlanta, GA 30305	, and ZIP + 4			
	. ,	<b>F</b> Nar	l me and address of principal	officer		s a group retur	n for
					affilia		▼Yes
					• •	<b>l affiliates incluc</b> o," attach a list	led?
	empt status ite: ► N/A		) ( 3 ) ◀ (Insert no )	a)(1) or   527	H(c) Grou	ip exemption nu	ımber <b>►</b> 9193
			tion Trust Association O	ther ▶	L Year of fo	rmation 1990	<b>▼</b> State of legal domicile G
Part I					= rear or ro	imation 1990	1 State of regar dofficine
2	Provide	medical ca		e for the elderly, ındıgent, and/or m			
3		·		tinued its operations or disposed of ody (Part VI, line 1a)			assets 
4 5 6		_		e governing body (Part VI, line 1b)			
5			mployees (Part V , line 2a)				3,0
6	Total nu	umber of vo	olunteers (estimate if neces	sary)		6	2
7:	<b>a</b> Totalgı	oss unrela	ted business revenue from	Part VIII, column (C), line 12 .	•	7	a
t	<b>N</b> etunr	elated busi	iness taxable income from l	Form 990-T, line 34		7	b
					Prio	r Year	Current Year
<u> </u> 8			d grants (Part VIII, line 1h		36,224	9,62	
10			revenue (Part VIII, line 2g me (Part VIII, column (A),		621,679	133,261,26 538,27	
111				5, 6d, 8c, 9c, 10c, and 11e)		1,048,000	686,79
12				t equal Part VIII, column (A), line			,
					1	142,296,846	134,495,95
13 14				umn (A), lines 1-3) umn (A), line 4)			
15		•		efits (Part IX, column (A), lines 5-	_		
ទ្ធ   រិទ	10)	23, 011101 00	impensation, employee ber	rems (rate IX, column (A), mes 5		750,071	861,89
16a	<b>a</b> Profes	sıonal fund	lraısıng fees (Part IX, colur	nn (A), line 11e)			
ਤੇ   ਖ	Total fu	ndraising exp	enses (Part IX, column (D), line 2	25) <b>▶</b> <sup>0</sup>			
17				l1a-11d, 11f-24f)		142,051,734	132,830,53
18				al Part IX, column (A), line 25)	1	142,801,805	133,692,42
19 9	Keven	ue iess exp	penses Subtract line 18 fro	m line 12		-504,959 g of Current	803,52 End of Year
Seografia 20	Total	assate (Da	rt X line 16)			<b>ear</b> 147,869,261	130,089,69
当 20 夏 21						157,765,557	130,089,89
#   22		•		1 from line 20		-9,896,296	-1,821,33
Part II	Sign	ature Bl	ock				
				ined this return, including accompanying s n of preparer (other than officer) is based			
ign ere	**** Signa	*** ature of office	er		2011- Date	05-12	
		ory K Grove					
	Туре	e or print nam	ie and title				
aid	Preparer signature		oung	se	neck if lf- npolyed 🕨 🦵	Preparer's identi (see instructions	
reparer' se Only	, If self-er	ame (or your nployed),				EIN Þ	
e Only		and ZIP + 4	5555 Oakbrook Pkwy Ste 34	15		Dhan and h	770) 447 4556
ay the I	RS discus	s this retu	Norcross, GA 30093	above? (see instructions)		Phone no 🕨 (	//0) 447-4556 ———————————————————————————————————

# Part III Statement of Program Service Accomplishments

1	Briefly	describe	the	organization's	5	mission

l maintenance for the elderly, indigen	

2	Did the organization undertake any the prior Form 990 or 990-EZ? .			r which were not listed on	┌ Yes ┌ No
	If "Yes," describe these new service	s on Schedule O			
3	Did the organization cease conduction services?			onducts, any program	┌ Yes ┌ No
	If "Yes," describe these changes on	Schedule O			
4	Describe the exempt purpose achie Section 501(c)(3) and 501(c)(4) or allocations to others, the total expe	ganizations and section	on 4947(a)(1) trusts a	are required to report the ar	
4a	(Code ) (Expenses	\$ 114,566,600	ıncludıng grants of \$	) (Revenue \$	133,898,734 )
	The active subordinate entities of The Gua 2010 CARE OF THE ELDERLY Founders Par 123-bed nursing home in Brockton, Massa Revere, Inc owns and operates a 123-bed skilled nursing facility located in Boothwyn Georgia Pennsylvania LTC, Inc owns and Nursing and Rehabilitation Center, a 60-bed located in Massachusetts having an aggred 26 personal care beds, 18 assisted living a owns and operates a 121-bed nursing hon facility with Il independent living units locating hevel of indigent patients, and the cost RETARDED INDIVIDUALS Central Florida Colocated in central Florida The facility was disabled Florida Care Properties, Inc provider training centers located in Florida and developmentally disabled in northeast Flor provides room, board, supervision, and trais dressing and personal hygiene, and, w capactiy ADMINISTRATIVE SERVICES Healt of nonprofit nursing homes, hospitals, and	vilion, Inc. operates a 120- chusetts Guardian Hospice d nursing facility located in. Pennsylvania PS Atlanta, perates Linwood Nursing I d nursing facility located in late of 253 beds RBRC, Inc. partments, and an adult di ne located in Franklin Town ted in Berlin, Pennsylvania t of caring for these patier formed for the purpose of des training and skill-main Mississippi Nassau Care C ida and two six-bed group ining activities for mentally here possible, vocational s th Systems, Inc. was organ	bed nursing facility located of MA, Inc. provides hospic Revere, Massachusetts Na Inc. owns and operates plathome, a 102-bed nursing for Montgomery County, Penc. owns and operates a sericy care center and a child conship, Pennsylvania Somera. The overall aggregate pating is primarily paid for through operates 3 intermediate coacquiring and operating intenance services to five meanter, Inc. and Affiliates ophomes for the developmental operated individuals. Max kills that will allow the individual and operates exclusive and operates exclusive and operates exclusive meanter.	in Coming, New York Guardian Come services for patients and reside amans Creek Care, Inc construct antation south assisted living facility located in Lackawanna Counsylvania Quaside, Inc owns and nor housing community consisting day care center in Kuttawa, Kentiset Care, Inc owns and operates sent mix in facilities operated by trugh the Medicaid and Medicare praire facilities for the development ermediate care facilities and grouentally retarded/developmentally overates three 24 bed intermediate intally disabled residents in Nassaumum effort is devoted to teaching vidual to become gainfully employed.	center, Inc. owns and operates a nts of Massachusetts Lighthouse of ted, owns and operates a 90-bed ties in Dunwoody and Duluth, anty, Pennsylvania and Edgehill operates two nursing homes of a 40-bed skilled nursing facility, acky Rolling Meadows Care, Inc. a 150-bed skilled nursing home hese affiliates is characterized by a ograms CARE OF MENTALLY ally disabled and 17 group homes phomes for the developmentally disabled facilities of the a care facilities for the a Lounty, Florida. The facility g these individuals basic skills such yed in some
4b	(Code ) (Expenses	<b>.</b>	including grants of \$	) (Revenue \$	
4c	(Code ) (Expenses	\$	including grants of \$	) (Revenue \$	)
4d	Other program services (Describe	•			
	(Expenses \$	including grants o	<u> </u>	) (Revenue \$	)
4e	Total program service expenses►\$	114,566,60	0		

Part TV	Checklis	st of De	auired 9	Schedules
	CHECKII	SL UI KE	uuneu s	cneuules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.	7		Νο
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		Νο
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		Νο
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional	Į		
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νο
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		N o
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νo

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		Νο
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		Νο
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm <b>99</b> 0	(2009)

Part V	Statements	Regarding	Other II	RS Filings a	and Tax	Compliance
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	otatements Regarding ether and a mings and rax compliance		Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  119			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this return			
Ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		Νo
Ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		Νο
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Νo
Ь	If "Yes," enter the name of the foreign country   See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? $\cdot$ .	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		Νo
5a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		Νο
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		Νo
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νο
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νο
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		Νo
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		Νο
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		Νo
9	Sponsoring organizations maintaining donor advised funds.			.,,,
	Did the organization make any taxable distributions under section 4966?	9a		Νo
ь	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		Νο
LO	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		Νo
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

3575 Piedmont Rd Suite 930

Atlanta, GA 30305 (404) 233-6500

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Sa	ection A. Governing Body and Management				
30	Ction A. Governing body and Management			Yes	No
		Г		103	110
1a	Enter the number of voting members of the governing body	5			
b	Enter the number of voting members that are independent 1b	5			
2	Did any officer, director, trustee, or key employee have a family relationship or a business rel other officer, director, trustee, or key employee?	ationship with any	2		Νo
3	Did the organization delegate control over management duties customarily performed by or un supervision of officers, directors or trustees, or key employees to a management company or		3	Yes	
4	Did the organization make any significant changes to its organizational documents since the filed?	·	4		Νο
5	Did the organization become aware during the year of a material diversion of the organization'	's assets?	5		No
6	Does the organization have members or stockholders?		6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or m		7a	Yes	
ь	governing body?		7u 7b	103	Νο
8	Did the organization contemporaneously document the meetings held or written actions under	•	75		110
_	year by the following			Yes	
a	The governing body?		8a	res	NI a
ь	Each committee with authority to act on behalf of the governing body?	-	8b		Νο
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cann organization's mailing address? If "Yes," provide the names and addresses in Schedule O.		9		Νo
	ection B. Policies (This Section B requests information about policies not required	1 by the Internal			
Re	evenue Code.)			Yes	No
100	Does the organization have local chapters, branches, or affiliates?	Г	10a	162	No.
	If "Yes," does the organization have written policies and procedures governing the activities of	of such shanters	104		NO
	affiliates, and branches to ensure their operations are consistent with those of the organization	on?	10b		Νο
11	Has the organization provided a copy of this Form 990 to all members of its governing body b	efore filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990				
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13		12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests to conflicts?	that could give rise	12b		No
c	Does the organization regularly and consistently monitor and enforce compliance with the pol describe in Schedule O how this is done	ıcy? If "Yes,"	12c	Yes	
13	Does the organization have a written whistleblower policy?		13	Yes	
14	Does the organization have a written document retention and destruction policy?		14	Yes	
15	Did the process for determining compensation of the following persons include a review and a independent persons, comparability data, and contemporaneous substantiation of the deliberations.	pproval by		163	
-	The organization's CEO, Executive Director, or top management official	ation and decision,	15a	Yes	
	Other officers or key employees of the organization		15b	Yes	
•	If "Yes" to line a or b, describe the process in Schedule O (See instructions )		135	163	
	,				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar taxable entity during the year?		16a		Νo
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization participation in joint venture arrangements under applicable federal tax law, and taken steps to				
	organization's exempt status with respect to such arrangements?		16b		Νo
Se	ction C. Disclosure				
17	List the States with which a copy of this Form 990 is required to be filed▶GA				
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, a (3)s only) available for public inspection. Indicate how you make these available. Check all the Own website. Another's website.				
19	Describe in Schedule O whether (and if so, how), the organization makes its governing docum interest policy, and financial statements available to the public. See Additional Data Table	ents, conflict of			
20	State the name, physical address, and telephone number of the person who possesses the bo	oks and records of th	e orga	nızatıor	ı <b>-</b>
	William F Rowe III				

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did n	ot compens	ate any	curr	ent c	r fo	rmer o	ffice	r, director, trustee o	or key employee	
(A) Name and Title	(B) (C) A verage Position (check all hours that apply)				<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other			
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
Tımothy A Duggan Board Member	5 00	Х						0	0	0
Roger Marks Adminstrator	40 00				Х			121,497	28,514	0
Ray Dailey VP - Operations	40 00					х		149,216	0	0
Mırıam Dacosta Occupatıonal Therp	40 00					х		136,221	0	0
Mary Jeanne DıChıcco Dır of Nursıng	0					х		116,149	0	0
Marvin Garrett President	40 00	х		х				203,875	0	0
Hector Cortes Physical Therapist	40 00					х		139,038	0	0
Gretchen Dougherty President	40 00	х		Х				120,793	0	0
Gregory K Grove President	40 00	Х		Х				0	379,624	0
Frank Lanzı Executive Direc	40 00				Х			201,107	0	0
Elizabeth Dost Executive Director	40 00					х		123,487	0	0
C Willis Bass Asst Sec/Dir	5 00	х		Х				0	17,966	0
Arthur C DeLozier VP/CFO	40 00			х				0	202,612	0

1b Total .

-	1,311,383	628,716	

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization -9

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	2		No
				110
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such</i>			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		Νο

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
Genesis Rehabilitation Services 101 East State Street Kennett Square, PA 19348	Therapy Svcs	2,034,423
Genesis Eldercare Network Services 101 East State Street Kennett Square, PA 19348	Fees, Admin Svcs	2,437,193
Flagship 157 Baltimore Street Cumberland, MD 21502	Therapy Services	1,002,075
ECCI Ltd 1890 State Road 436 Suite 300 Winter Park, FL 32792	Sheltered Workshop	1,992,328
DSI Management LLC 1890 State Road 436 Suite 300 Winter Park, FL 32792	Management Svcs	2,007,123
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ►15	) who received more than	

Form 99								Page <b>9</b>
Part v	<b>/1111</b>	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
# £	1a	Federated cam	paigns 1a					
죨	ь	Membership du	es <b>1b</b>					
£	c	Fundraising eve	ents 1c					
# # #	d	Related organiz	zations 1d					
% <u>`</u> ≣	e	Government grant	s (contributions) <b>1e</b>					
Contributions, gifts, grants and other similar amounts	f	All other contribution	ons, gifts, grants, and 1f	9,622				
<u>र</u> ्ज के	g		butions included in					
돌		lines 1a-1f\$_						
လိုမ်	h	Total. Add lines	s 1a-1f	▶	9,622			
				Business Code				
E E	2a	Resident Service R	levenue	623,000	131,939,604	131,939,604		
Program Service Revenue	ь	Other Operating In	come	623,000	560,788	560,788		
- S	c	Management Fee		623,000	760,871	760,871		
er E	d							
ج د	e							
<u> </u>	f	All other progra	am service revenue					
کِ	_	Total Add lines	s 2a-2f	<b>L</b>	133,261,263			
	д 3		ome (including dividen		155,201,205			
			ar amounts)		587,594			587,594
	4		stment of tax-exempt bond		0			
	5	Royalties		•	0			
			(ı) Real	(11) Personal				
	6a	Gross Rents						
	Ь	Less rental expenses						
	c	Rental income or (loss)						
	d		me or (loss)		0			
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of	86,144					
		assets other than inventory						
	ь	Less cost or	135,464					
		other basis and sales expenses						
	c	Gain or (loss)	-49,320					
	d		s)		-49,320	-49,320		
Φ	8a	Gross income f events (not inc	rom fundraising luding					
Other Revenue		\$						
eve Ve			reported on line 1c)					
Ϋ́		, , , , , ,	а					
÷.	ь	Less direct ex	penses b					
δ	С	Net income or (	(loss) from fundraising	events 🛌	0			
	9a		rom gaming activities					
		See Part IV, III	ne 19 <b>a</b>					
	ь	Less direct ex	penses <b>b</b>					
	c		loss) from gamıng actı	vities	0			
	10a	Gross sales of returns and allo						
	ь	Less cost of a	oods sold <b>b</b>					
	c	=	(loss) from sales of inve	entory 🟲	О			
		Miscellaneous		Business Code				
	11a	Gain on Forgive	eness	900,099	686,791	686,791		
	ь							
	c							
	d	All other reven	ue					
	e	Total. Add lines	s 11a-11d		686,791			
	12	Total revenue.	See Instructions .		134,495,950	133,898,734		587,594

	990 (2009)				Page <b>10</b>
Part	Statement of Functional Expenses		-1		
А	Section 501(c)(3) and 501(c)(4) organizations m Il other organizations must complete column (A) but are not required to			D).	
Do no	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	0			
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	747,984	747,984		
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	43,600	43,600		
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	0			
9	Other employee benefits	34,835	34,835		
10	Payroll taxes	35,474	35,474		
11	Fees for services (non-employees)				
а	Management	0			
b	Legal	0			
с	Accounting	0			
d	Lobbying	0			
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	0			
g	Other	0			
12	Advertising and promotion	0			
13	Office expenses	0			
14	Information technology	0			
15	Royalties	0			
16	Occupancy	0			
17	Travel	0			
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	0			
20	Interest	8,729,215	8,729,215		
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	5,513,185	5,513,185		
23	Insurance	0			
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )				
а	Resident Care and Medical Svcs	70,251,847	70,251,847		
ь	Plant O perations & Main	11,720,976	11,720,976		
c	Housekeeping & Laundry Svcs	3,908,959	3,908,959		
d	General and Administrative	20,873,366	1,747,543	19,125,823	
e	Dietary Services	9,325,035	9,325,035		
f	All other expenses	2,507,947	2,507,947		
25	Total functional expenses. Add lines 1 through 24f	133,692,423	114,566,600	19,125,823	0
26	Joint costs. Check here ► ☐ If following SOP 98-2  Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	,,		,,	

Part X Balance Sheet (A) (B) End of vear Beginning of year 0 1 1 Cash—non-interest-bearing . . . . . . . . . . . . 2 14,561,087 2 15.521.139 15,531,356 3 12,600,847 3 4 4 0 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 0 7 0 Notes and loans receivable, net . . . . . 8 0 9 0 Land, buildings, and equipment cost or other basis Complete 94.443.568 10a 10a Part VI of Schedule D 65,816,910 **10c** 10b 38.245.269 56.198.299 b Less accumulated depreciation . . . . 2.439.767 11 2.815.583 11 12 0 12 Investments—other securities See Part IV, line 11 . . . . . . . . . 13 0 13 Investments—program-related See Part IV, line 11 . . 14 25,188,721 14 23,602,265 23.371.368 15 20.311.617 15 16 147.869.261 16 130,089,698 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 26.966.211 17 20.870.165 17 Accounts payable and accrued expenses . 18 18 97,729 19 36,072 19 116,993,672 20 20 109,643,685 Liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 12,590,600 468.814 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 24 Unsecured notes and loans payable to unrelated third parties . . . . 1.117.345 25 25 Other liabilities Complete Part X of Schedule D . . . . . 892.297 26 **Total liabilities.** Add lines 17 through 25 . . . . . 157,765,557 26 131,911,033 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. -10.055.376 -1.821.335 27 Unrestricted net assets . . . . 27 28 159.080 28 Temporarily restricted net assets . . . . . Fund 29 29 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ -1,821,335 33 Total net assets or fund balances . . . . . -9,896,296 33 34 Total liabilities and net assets/fund balances . . . . . 147,869,261 34 130,089,698

### Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a	Yes	
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	Separate basis Consolidated basis 🔽 Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		Νο
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3Ь		Νo

Form **990** (2009)

**Public Charity Status and Public Support** 

OMB No 1545-0047

#### **SCHEDULE A** (Form 990 or 990EZ)

Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section Department of the Treasury 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection **Employer identification number** 

Name of the organization The Guardian Foundation Inc-Affiliates

	_							91-18427				
Part I			blic Charity Stat						structio	ons		
_			e foundation because					) x				
1 _		•	on of churches, or as:				(1)(A)(i).					
2			I in section 170(b)(1)									
3 <u> </u>			perative hospital serv									
4			n organization operate ty, and state	ed in conjunc	tion with a	hospital desc	rıbed ın <b>sec</b>	tion 170(b)(1	L)(A)(iii	i). Ente	r the	
5	An orga	nızatıon op	erated for the benefit	of a college	or universi	ty owned or op	erated by a	governmenta	al unıt d	escribe	d ın	
	section	170(b)(1)(	<b>A)(iv).</b> (Complete Pa	rt II )								
6	A feder	al, state, or	local government or	governmenta	al unit desc	rıbed ın <b>sectio</b>	n 170(b)(1	.)(A)(v).				
7	describ	ed ın	at normally receives a  A)(vi) (Complete Pa		l part of its	support from a	a governme	ntal unit or fro	om the g	general	public	:
в Г	A comn	nunity trust	described in <b>section</b>	170(b)(1)(A	(Co	mplete Part II	)					
9 🔽		ommunity trust described in <b>section 170(b)(1)(A)(vi)</b> (Complete Part II ) organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross										
		receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of										
	its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses											
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III )										
o [	•		janized and operated	•			•	•				
1	one or r the box <b>a</b> By chec other th	nore publici that descri Type I king this bo	y supported organizated y supported organizates the type of supported by Type II ox, I certify that the own managers and other	tions describ orting organiz c organization	bed in sect zation and Type II: is not cont	ion 509(a)(1) complete lines I - Functionally rolled directly	or section : 11e throug y integrated or indirectl	509(a)(2) Se gh 11h d <b>d</b> y by one or m	e <b>sectio</b> I	ype III Jualified	<b>a)(3).</b> : - Otl I pers	Check her ons
f g	check t	hıs box	received a written de 2006, has the organiz						II suppo	orting o	rganız	ration,
		g persons?		mtrolo outho	lana ar 1			ambad in (ii)			<b>V</b>	
			rectly or indirectly co	•			ersons des	cribea in (ii)		44/:\	Yes	No
		•	governing body of the		_	ation			<u> </u>	11g(i)		├─
	` '	•	er of a person describ	` ,						11g(ii)		
_	` '		led entity of a person		., .,					L1g(iii)		
h 	Provide	the followir	ng information about t	he supporte	d organizat	cion(s)						
(i) Name of supported organization		ted EIN lines 1- 9 above your governin tion or IRC section document?		e ion in ted in irning	d in col (i) of your		(vi Is t organıza col (ı) or ın the l	he ation in ganized		(vi A mou suppo		
			(see instructions))	Yes	No	Yes	No	Yes	No	,		
			<u> </u>		1							
					†				1			
					†							
					†							
					1							
ntal									+			

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	֥ <i>)</i>		
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b)</b> 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) <b>Dublic Support</b> Subtract line F from						
6	<b>Public Support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b</b> ) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV ) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and <b>stop here</b>						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
<b></b>	and <b>stop here.</b> The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	<b>▶</b> □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and <b>stop here.</b> The organization				,		▶
17a	10%-facts-and-circumstances test-	<b>-2009.</b> If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						<b>▶</b> ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

**▶**□

#### Part III Support Schedule for Organizations Described in IRC 509(a)(2)

(Complete only if you checked the box on line 9 of Part I.)

Se	ction A. Public Support							
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	<b>(e)</b> 2	009	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual	102,644	91,578	590,896	36,224		9,622	830,964
2	grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	121,501,172	136,747,086	135,783,454	140,590,943	13:	3,261,263	667,883,918
3	Gross receipts from activities that are not an unrelated trade or business under section 513							0
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							0
5	The value of services or facilities furnished by a governmental unit to the organization without charge							0
	<b>Total.</b> Add lines 1 through 5 A mounts included on lines 1, 2, and 3 received from disqualified persons	121,603,816	136,838,664	136,374,350	140,627,167	133	3,270,885	668,714,882
	A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year							0
с 8	Add lines 7a and 7b <b>Public Support</b> (Subtract line 7c						$\longrightarrow$	
	from line 6 )							668,714,882
	ection B. Total Support				1			
Calc	beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	<b>(e)</b> 2	009	(f) Total
9	A mounts from line 6	121,603,816	136,838,664	136,374,350	140,627,167	133	3,270,885	668,714,882
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	727,355	876,952	847,622	622,577		587,594	3,662,100
Ь	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975							0
c	Add lines 10a and 10b	727,355	876,952	847,622	622,577		587,594	3,662,100
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on							0
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)				1,048,000		686,791	1,734,791
13	Total support (Add lines 9,							674,111,773
14	10c, 11 and 12)  First Five Years If the Form 990 is check this box and stop here	for the organizat	ion's first, second	l, thırd, fourth, or	 fifth tax year as a	501(c)(	<u> </u> [3) organ	
6.	ection C. Computation of Pul	hlic Support B	Percentage					
15	Public Support Percentage for 200			13 column (f))		15		99 200 %
16	Public support percentage from 20	•		.,,		16	<del>                                     </del>	99 310 %
		·						
Se	ction D. Computation of Inv	vestment Inco	ome Percenta	ge				

15	99	200	%
16	99	310	%

- 17 Investment income percentage for 2009 (line 10c column (f) divided by line 13 column (f))
- Investment income percentage from 2008 Schedule A, Part III, line 17 18

- 17 0 540 % 18
- 19a 33 1/3% support tests—2009. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported **▶**▼ organization
  - 33 1/3% support tests—2008. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization
  - Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 91-1842720

Name: The Guardian Foundation Inc-Affiliates

#### Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Resident Care and Medical Svcs	70,251,847	70,251,847		
Plant O perations & Main	11,720,976	11,720,976		
Housekeeping & Laundry Svcs	3,908,959	3,908,959		
General and Administrative	20,873,366	1,747,543	19,125,823	
Dietary Services	9,325,035	9,325,035		

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DLN: 93493132030121

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Open to Public

lame (	of the organization	min 33017 Oce Separate instructions	Emn	loyer identific	ation numbe	r
	rdian Foundation Inc-Affiliates					
Part	Organizations Maintaining Donor Ac	lvised Funds or Other Similar		1842720 or <b>Account</b>	c Complet	a if tha
-ait	organization answered "Yes" to Form 99		i unus	or Account	<b>s.</b> Complet	e ii tile
	-	(a) Donor advised funds	(	( <b>b)</b> Funds and	other accoun	nts
То	tal number at end of year					
A g	gregate contributions to (during year)					
A g	gregate grants from (during year)					
A g	gregate value at end of year					
	d the organization inform all donors and donor advinds are the organization's property, subject to the	<u> </u>	onor adv	ısed	☐ Yes	┌ No
us	d the organization inform all grantees, donors, and ed only for charitable purposes and not for the ben inferring impermissible private benefit	efit of the donor or donor advisor, or for	any othe	r purpose	┌ Yes	┌ No
art 1	Conservation Easements. Complete	ıf the organızatıon answered "Yes"	to Forn	<u>n 990, Part I</u>	V, line 7.	
 	irpose(s) of conservation easements held by the oi Preservation of land for public use (e g , recreati Protection of natural habitat Preservation of open space omplete lines 2a-2d if the organization held a qualisement on the last day of the tax year	on or pleasure)	a certifie	d historic stru	•	1
ea	sement on the last day of the tax year			Held at the	e End of the	Vear
а То	otal number of conservation easements		2a	neid de en	c Elia or the	- Cui
-	otal acreage restricted by conservation easements		2b			
	umber of conservation easements on a certified his	toric structure included in (a)	2c			
	umber of conservation easements included in (c) ac	, ,	2d			
	umber of conservation easements modified, transfe					
th	e taxable year 🛌 umber of states where property subject to conserva		·	j	3	
Do	pes the organization have a written policy regarding forcement of the conservation easements it holds?	the periodic monitoring, inspection, ha		violations, an	d <b>\( Yes</b>	┌ No
St	aff and volunteer hours devoted to monitoring, insp	ecting and enforcing conservation ease	ments d	uring the year	<b>-</b>	
A ı	mount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easemer	nts durin	g the year ► \$		
	pes each conservation easement reported on line 2 'O(h)(4)(B)(ı) and 17O(h)(4)(B)(ıı)?	(d) above satisfy the requirements of se	ection		☐ Yes	┌ No
ba	Part XIV, describe how the organization reports collance sheet, and include, if applicable, the text of te organization's accounting for conservation easen	he footnote to the organization's financi				
art I	Organizations Maintaining Collection Complete if the organization answered '		, or Ot	her Similar	Assets.	
ar	the organization elected, as permitted under SFAS t, historical treasures, or other similar assets held ovide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or resea	arch in fu			,
hı	the organization elected, as permitted under SFAS storical treasures, or other similar assets held for j ovide the following amounts relating to these items	oublic exhibition, education, or research			•	
(i)	Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
(ii	) Assets included in Form 990, Part X			<b>►</b> \$		
Ιf	the organization received or held works of art, histologishing amounts required to be reported under SFA:		for finan			
• R∈	evenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
	,			т		

**b** Assets included in Form 990, Part X

Pari	<b>444</b> Organizations Maintaining Co	ollections of Ar	t, His	tori	<u>cal Tre</u>	<u>asures</u>	<u>, or Otl</u>	<u>ier S</u>	<u>imilar As</u>	sets (	continued)
3	Using the organization's accession and othe items (check all that apply)	r records, check ar	ny of th	ne foll	owing tha	at are a s	ıgnıfıcan	tuse	fits collect	ion	
а	Public exhibition		d	$\sqcap$	Loan or	exchang	e progran	ns			
b	Scholarly research		e	$\vdash$	Other						
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expl	aın hov	w they	/ further	the organ	ızatıon's	exem	pt purpose i	n	
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t							ımılar		┌ Yes	Г No
Par	t IV Escrow and Custodial Arrang						swered	"Yes"	to Form 9	90,	
	Part IV, line 9, or reported an ar		-								
	Is the organization an agent, trustee, custoo included on Form 990, Part X?					ons or oth	nerasset	s not		☐ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	/ıng ta	able		_				
_									An	nount	
C _	Beginning balance						10				
d	Additions during the year						10				
e	Distributions during the year						10				
f	Ending balance						11				
2a	Did the organization include an amount on Fo	•	ne 21?							Yes	│ No
	If "Yes," explain the arrangement in Part XIV						222 5				
Pa	rt V Endowment Funds. Complete	(a)Current Year		Mere Prior Y		<b>to Form</b> ( <b>c)</b> Two Yea			Y, line 10. e Years Back	(e)Four	Years Back
1a	Beginning of year balance	(a) carrent rear	(2)	<b>,</b>	· cui	(4) 1110 100	15 Back (	<u>,</u>	o rears back	(C) Cai	rears back
b	Contributions										
c	Investment earnings or losses										
d	Grants or scholarships										
e	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the year	ir end balance held	as								
а	Board designated or quasi-endowment 🕨										
Ь	Permanent endowment 🕨										
c	Term endowment ▶										
3a	Are there endowment funds not in the posse organization by	ssion of the organiz	zation	that a	re held a	ınd admır	ustered f	or the		Yes	No
	(i) unrelated organizations								3a(		140
	(ii) related organizations								. 3a(	_	<del>                                     </del>
b	If "Yes" to 3a(II), are the related organizatio								3l	,	i
4	Describe in Part XIV the intended uses of th	ne organization's en	dowme	ent fu	nds						
Par	t VI Investments—Land, Building	s, and Equipme	ent. S	ee F	orm 990	), Part X	, line 1	<u>)</u>			
	Description of investment				Cost or oth		ost or othe sis (other)		Accumulated lepreciation	(d) E	Book value
1a	Land						6,103,8	16			6,103,846
b	Buildings						72,048,5	38	26,910,22	6	45,138,362
c	Leasehold improvements						1,650,9	99	1,103,77	5	547,224
d	Equipment						13,030,89	99	9,014,53	6	4,016,363
е	Other						1,609,2	36	1,216,73	2	392,504

56,198,299

Part VII Investments—Other Securities. See	Form 990, Part X, line 1.		
<ul><li>(a) Description of security or category (including name of security)</li></ul>	(b)Book value		l of valuation year market value
		Cost of elia-of-	year market value
Financial derivatives			
Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990. Part X. col (B) line 12 )	,		
		12	
Part VIII Investments—Program Related. See	e Form 990, Part X, line :		
(a) Description of investment type	( <b>b)</b> Book value		l of valuation year market value
		Cost of end-of-	year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lin			
(a) Descrip	otion		( <b>b)</b> Book value
Resident Trust Funds			458,358
Other Current Assets			2,543,187
Other Assets			63,403
Estimated Third Party Payor Settlements			959,138
Due from Third Party Payors			
Due from Related Party			167,962
Deposits			66,338
Assets Whose Use is Limited			16,053,231
			/ /
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5.)		20,311,617
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability	( <b>b</b> ) A mount		
	(D) Time and		
Federal Income Taxes			
Resident Trust Funds	415,861		
Estimated Third Pary Settlements	382,496		
Due to Management Company	93,940		
,	,		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )	892,297		

LICH!	<b>t XI</b> Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	134,495,950
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	133,692,423
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	803,527
4	Net unrealized gains (losses) on investments	4	-644,650
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	7,916,084
9	Total adjustments (net) Add lines 4 - 8	9	7,271,434
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	8,074,961
Par	t XIII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	133,851,300
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	-644,650
3	Subtract line <b>2e</b> from line <b>1</b>	3	134,495,950
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	134,495,950
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
1	Total expenses and losses per audited financial statements	1	133,692,423
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
- а	Donated services and use of facilities		
ь	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	133,692,423
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	133,692,423
Par	t XIV Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

	Ident if ier	Return Reference	Explanat ion			
Part XI, Line 8		Part XI, Line 8 Other Changes in	Founders Pavilion no longer under Group Exemption \$1192606			
		Net Assets or Fund Balances	Quaside, Inc no longer under Group Exemption \$6723478			

#### **Additional Data**

Software ID: Software Version:

**EIN:** 91-1842720

Name: The Guardian Foundation Inc-Affiliates

Form 990, Schedule D, Part IX, - Other Assets

(a) Description	(b) Book value
Resident Trust Funds	458,358
Other Current Assets	2,543,187
Other Assets	63,403
Estimated Third Party Payor Settlements	959,138
Due from Third Party Payors	
Due from Related Party	167,962
Deposits	66,338
Assets Whose Use is Limited	16,053,231

**Compensation Information** 

DLN: 93493132030121

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Var	ne	ot	t he	org	anız	at ior	1
he.	Gu	ard	ıan F	ound	lation	Inc-4	Affilia

**Employer identification number** 

91-1842720

Pa	Part I Questions Regarding Compensation				
				Yes	Νo
1a	Check the appropriate box(es) if the organization provided any of the following to or for a page 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information in				
	First-class or charter travel Housing allowance or reside	nce for personal use			
	Travel for companions Payments for business use	of personal residence			
	▼ Tax idemnification and gross-up payments	r initiation fees			
	Discretionary spending account Personal services (e.g., mai	d, chauffeur, chef)			
b	<b>b</b> If any of the boxes in line 1a are checked, did the organization follow a written policy regarelembursement orprovision of all the expenses described above? If "No," complete Part I		1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses inconficers, directors, trustees, and the CEO/Executive Director, regarding the items checking	•	2	Yes	
3	organization's CEO/Executive Director Check all that apply	on of the			
	Compensation committee Written employment contrac				
	▼ Independent compensation consultant     ▼ Compensation survey or stu	·			
	Form 990 of other organizations Approval by the board or co	mpensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respor a related organization	ect to the filing organization			
а	a Receive a severance payment or change-of-control payment?		4a		Νo
Ь	<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?		4b		Νo
С	c Participate in, or receive payment from, an equity-based compensation arrangement?		4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for eac	h item in Part III			
	Only $501(c)(3)$ and $501(c)(4)$ organizations only must complete lines 5-9.				
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or a compensation contingent on the revenues of	ccrue any			
а	a The organization?		5a		Νo
ь	<b>b</b> Any related organization?		5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or a compensation contingent on the net earnings of	ccrue any			
а	a The organization?		6a	Yes	
b	<b>b</b> Any related organization?		6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide payments not described in lines 5 and 6? If "Yes," describe in Part III	any non-fixed	7		Νo
8					
	subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If in Part III	"Yes," describe	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure d section 53 4958-6(c)?	lescribed in Regulations	9		Nο

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

					· · · · · ·				
(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
Roger Marks	(1) (11)	121,497		28,514			121,497 28,514		
Marvın Garrett	(I) (II)	203,875					203,875		
Gregory K Grove	(ı) (ıı)	369,174		10,450			379,624		
Frank Lanzı	(1) (11)	201,107					201,107		
Arthur C DeLozier	(1) (11)	202,612					202,612		
	-						Calcada	le 1 / Form 000\ 2000	

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
Line 1a	Part I, Line 1a Relevant information in regards to selections on 1a	

Schedule J (Form 990) 2009

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**Supplemental Information on Tax Exempt Bonds** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

**(h)** O n

DLN: 93493132030121

Open to Public **Inspection** 

Internal Revenue Service Name of the organization

Department of the Treasury

Schedule K

(Form 990)

The Guardian Foundation Inc-Affiliates

**Bond Issues** 

Employer identification number

91-1842720

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date	Issued	(e) Issu	e Price	(f) Des	(f) Description of Purpose		(g) Defeased		d Behalf of Issuer	
											Yes	No	Yes	No
A	VA Small Bs Fin Authority	54-1300845	928104KK3	08-17-	2007	4,	705,000	A cquire a D	D facility					
В	Mississippi Bs Fin Corp	64-0679132	605279GU6	10-10-	2007	24,	295,000	A c quire a D	D facility					
c	Nassau County Florida	59-1863042	63157PAA1	01-03-	2008	11,	150,000	A cquire and	build new fa	cilities				
Pa	rt III Proceeds			1				1			1			
				A	i	E	3		С		)		E	
1	Total proceeds of issue			4	4,705,000	2	4,295,00	0 1	1,150,000					
2	Gross proceeds in reserve funds				392,083		1,607,91	7	896,200					
3	Proceeds in refunding or defeasar	nce escrows												
4	Other unspent proceeds													
5	Issuance costs from proceeds			94,035			423,07	3 129,983						
6	Working capital expenditures fron	n proceeds												
7	Capital expenditures from procee	eds		4,218,882		2	2,264,01	0 1	10,123,817					
8	Year of substantial completion			2007		20	2007		2008					
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	s	No
9	Were the bonds issued as part of	a current refunding is	sue?		Χ		x		x					
10	Were the bonds issued as part of	an advance refunding	ıssue?		Х		х		Х					
11	Has the final allocation of proceed	ds been made?		Х		Х		Х						
12	Does the organization maintain at the final allocation of proceeds?	dequate books and re	cords to support	×		x		x						
Pai	rt IIII Private Business Use	<b>1</b>							1			<u> </u>		
					Ą	ı	В	(	;	D	ı		E	
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	s	No
1	Was the organization a partner in which owned property financed by		ember of an LLC,	Х		Х		х						
2	Are there any lease arrangements which may result in private busing	•	financed property		×		х		Х					
For	Privacy Act and Paperwork Reduction A	Act Notice, see the Insti	ructions for Form 990		-	Cat No 5	0193E		•		Schedule	K (Form	990) 20	09

Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

4:	File to business use (continued)										
			A		В		С		D		E
		Yes	No								
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?		х		Х		Х				
3b	Are there any research agreements with respect to the financed property which may result in private business use?		х		Х		Х				
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?		х		x		х				
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government										
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government										
6	Total of lines 4 and 5										
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	х		Х		х					
Pa	rt IV Arbitrage	-		-	-	•	-			•	-

Part IV Arbitrage

			4	1	3		С	ı	D		E
		Yes	No								
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		x		×		×				
2	Is the bond issue a variable rate issue?		Х		×		×				
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?										
ь	Name of provider						•				
С	Term of hedge										
4a	Were gross proceeds invested in a GIC?										
ь	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?										
6	Did the bond issue qualify for an exception to rebate?										

Software ID: Software Version:

**EIN:** 91-1842720

Name: The Guardian Foundation Inc-Affiliates

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As Filed Data -

DLN: 93493132030121

**SCHEDULE 0** 

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990.

2009

OMB No 1545-0047

Open to Public Inspection

Name of the organization

The Guardian Foundation Inc-Affiliates

Employer identification number

91-1842720

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 19		The organization does not make its governing documents, conflict of interest policy, and financial statements available to the public

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 15b	· · · · · · · · · · · · · · · · · · ·	Comparable position and compensation amounts were compiled and provided by an outside consulting firm

ldentifier	Return Reference	Explanation
1	Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts	The organization regularly monitors transactions and arrangements that could result in a conflict of interest. If evidence suggests a conflict of interest, the organization performs due diligence procedures and determines, by a majority vote of the governing board, whether conflict exists or not. Outside advisors may be used

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 11	Form 990, Part VI, Line 11 Form 990 Review Process	A copy of the tax return is provided to the governing body prior to filing the return The governing body must approve the tax return

Identifier	Return Reference	Explanation
	Form 990, Part VI, Line 8 Explanation of No Contemporaneously Documentation of Meetings	The organization does not have committees with the authority to act on behalf of the governing body

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 6	Form 990, Part VI, Line 6 Explanation of Classes of Members or Shareholder	Some of the entities have members

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 3	Form 990, Part VI, Line 3 Description of Delegated Duties to Management Company	Some of the group members have delegated control to a management company

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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493132030121

# SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2009

Schedule R (Form 990) 2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization The Guardian Foundation Inc-Affiliates				Employer identif	ication number
The Gadrach Foundation The Armides				91-1842720	
Part I Identification of Disregarded Entities (Complet	e if the organization a	answered "Yes" on	Form 990, Part	IV, line 33.)	
(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity
Care Centers of Nassau LLC 95146 Hendricks Road Fernandina Beach, FL 32034 80-0243327	Operates and leases the intermediate care homes	FL	9,682,963	1,860,755	Nassau Care Centers Inc
Central Florida Group Homes LLC 1890 State Road 436 Suite 295 Winter Park, FL 32792 58-2587566	Group Homes	FL	7,526,997	704,407	Central Florida Communities Inc
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the	Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)  (b)		V, line 34 because it had one		
<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	Legal domicile (state	(d) Exempt Code section	n Public charity status	(f) Direct controlling entity

Cat No 50135Y

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end asset	-of-year	(h Disprop allocat	ortionate	Code amount ır Sched	(i) V—UBI n box 20 of ule K-1 n 1065)	<b>(j</b> Gener mana parti	al or Iging
								Yes	No			Yes	No
												+	
				s a Corporation on treated as a corpo				nswer	ed "Y	es" on F	orm 990, P	art IV,	
	cause it flad offe t		elated organizations				(f)	)		(-)	(5)		
(a) Name, address, and EIN o	f related organization	<b>(b)</b> Primary a	ctivity	(c) Legal domicile (state or foreign country)	( <b>d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	Share o	f total	Sh end-	(g) nare of -of-year ssets	(h) Percentag ownership		
									1				

Pa	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, lin	e 34, 35, or 36.)		V	N.					
	Note. Complete line 1 if any entity is listed in Parts II, III or IV			Yes	No					
	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		4-							
_	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		1a		No					
b	Gift, grant, or capital contribution to other organization(s)		1b		No					
	Gift, grant, or capital contribution from other organization(s)		1c		No					
	Loans or loan guarantees to or for other organization(s)		1d 1e		No No					
е	e Loans or loan guarantees by other organization(s)									
f	Sale of assets to other organization(s)		1f		No					
g	Purchase of assets from other organization(s)		<b>1</b> g		No					
h	Exchange of assets		1h		No					
i	Lease of facilities, equipment, or other assets to other organization(s)		1i		No_					
j	Lease of facilities, equipment, or other assets from other organization(s)		1j		No					
k	Performance of services or membership or fundraising solicitations for other organization(s)		1k		No					
I	I Performance of services or membership or fundraising solicitations by other organization(s)									
m	m Sharing of facilities, equipment, mailing lists, or other assets									
n	Sharing of paid employees		1n		No					
o	Reimbursement paid to other organization for expenses		10		No					
р	Reimbursement paid by other organization for expenses		<b>1</b> p		No					
q	O ther transfer of cash or property to other organization(s)		<b>1</b> q		No					
r	O ther transfer of cash or property from other organization(s)		1r		No					
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships	and transaction thres	holds							
	(a)	(b)		(c)						
	Name of other organization	Transaction type(a-r)		t involve	ed					
(1)										
(2)										
(3)										
(4)										
(5)										
(6)										

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		l) all ners ion c)(3) rations?	<b>(e)</b> Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	(h) eneral or nanaging partner?	
			Yes	No		Yes	No		Yes	N	
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# Form 8868

(Rev. April 2009)

Department of the Treasury Internal Revenue Service

## Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

QMB No. 1545-1709

• If you	u are fi	ling for an Automatic 3-Month Extension, complete only Part I and check this box ling for an Additional (Not Automatic) 3-Month Extension, complete only Part II (	on page 2	of this forn	
Do not Part		lete Part II unless you have already been granted an automatic 3-month extension on a plantomatic 3-Month Extension of Time. Only submit original (no copies nee		ied Form 8	868.
	– oration	required to file Form 990-T and requesting an automatic 6-month extension—check		ind comple	ete .►□
		orations (including 1120-C filers), partnerships, REMICs, and trusts must use Form I	7004 to rec	juest an ex	dension of
one of electron returns.	the re nically . or a c	ling (e-file). Generally, you can electronically file Form 8868 if you want a 3-month au turns noted below (6 months for a corporation required to file Form 990-T). Howe if (1) you want the additional (not automatic) 3-month extension or (2) you file Forms omposite or consolidated Form 990-T. Instead, you must submit the fully completed an re details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file t	ver, you ca s 990-BL, ( d signed pa	annot file F 5069, or 88 age 2 (Part	form 8868 370, group II) of Form
Туре о	r	Name of Exempt Organization		identificatio	
print		The Guardian Foundation, Inc Affiliates	91	1842	720
File by the	for	Number, street, and room or suite no. If a P.O. box, see instructions.			
filing your return. Se	r •••	15 Pledmont Ctr, 3575 Piedmont Road, N.E., Suite 930  City, town or post office, state, and ZIP code. For a foreign address, see Instructions.			
instruction	ns	Atlanta, GA 30305			
☑ Form	m 990 m 990 m 990	-EZ	.* DO	Form 472 Form 522 Form 606 Form 887	7 9
<ul><li>If the</li><li>If this</li><li>for the</li></ul>	organ s is for whole	are in the care of ► William Rowe  No. ► ( 404 ) 233-6500  FAX No. ► ( 504) )  ization does not have an office or place of business in the United States, check this a Group Return, enter the organization's four digit Group Exemption Number (GEN). group, check this box ► ☑ . If it is for part of the group, check this box	box . 9193	If th	. ► □ his is tach
1 ! ur	reques	st an automatic 3-month (6 months for a corporation required to file For February 15 , 20,11, to file the exempt organization return for the organization reganization's return for:	m 990-T) named abo	extension ove. The ex	of time (tension is
<b>►</b>	∐ ca Z ta	alendar year 20or ax year beginning July 1, 20_09 , and endingJ	une 30	, 2	O 10
2 If	this ta:	x year is for less than 12 months, check reason: 🔲 Initial return 🚨 Final return [	☐ Change	in account	ting penod
		oplication is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax nonrefundable credits. See instructions.	(, 3a	\$	
		plication is for Form 990-PF or 990-T, enter any refundable credits and estimated to made. Include any prior year overpayment allowed as a credit.		s	
c Ba	alance aposit	<b>Due.</b> Subtract line 3b from line 3a. Include your payment with this form, or, if required with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Paymer See instructions.	i,		0.00
	_	u are going to make an electronic fund withdrawal with this Form 8868, see Form 84 natructions.	53-EO and	Form 887	9-EO

Form :	8868 (Rev	. 4-2009)									•			P:	age 2
Note	. Only o	filing for an A omplete Part II filing for an A	if you have <b>utomatic</b> 3	e alrea 3-Mor	ady been ; nth Exter	granted nsion, d	i an autom <b>complete</b>	atic 3-mo <b>only Pa</b> i	ontheo rtil(or	xtension n <b>pag<u>e</u></b>	on a pre 1).	viously filed	Form 8	868.	
Par		Additional (	Not Auto	matic	:) 3-Mor	nth Ex	tension o	of Time.	Only	file the	origina	l (no copie	s need	ed).	
Type print	or or	Name of Exe										Employer ;	identifica	ation nu	mber
File by extend due d		Number, stre						_				For IRS us	e only		
filing t return. instruc	the s. See ctions.	City, town or p								5.					- 11 12 12 12 12 12 12 12 12 12 12 12 12
Che	ck type	of return to	be filed (Fi	le a s	eparate a	applica:	tion for ea	ch return	1):			_			
∏F	orm 990	ם	☐ Forn							Form	1041-A		Form 6		
☐ F	orm 990	0-BL			•		or 408(a) tr			Form	4720		Form 8	3870	
	om 99						nan above			Form					
STO	Pl Do no	ot complete P	art II if you	were	not aire	ady gr	anted an a	utomatic	c 3-mc	onth ex	tension o	n a previou	usly filed	Form (	<u> 3868.</u>
• The	e books	are in the ca	re of ►					<del></del>		·····					
Tel	lephone	No. ► (	,,,,,, <u>,</u>				FAX NO	), ► <u>}</u>		.1 					
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		e group, cnec names and El											_	arreten er	
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6	If this t	ax year is for	less than	12 mc	ontns, cne	eck rea	ison: 🗀	ınıtıaı ret	um (	L Fina	ii Lėtoris t	Change	ni acco	winning F	)ĢI IÇÇ
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	If thus	application is	for Earm (	200-E	1 000-D	E 000	T 4720 d	or 6069	enter	the ter	tative te	·	1		
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C	with FTI	Due. Subtract Dicoupon or, if r	required, by	using (	ea. includ EFTPS (Ele	ectronic	Federal Ta	Payment	Syste	m). See i	nstruction	s. 80	\$		
•					S	Signati	ure and '	<b>Verifica</b>	tion						
Under it is to	r penalties ue, correc	of perjury, I dect t, and complete,	are that I have and that <b>/</b> am	exam author	ined this for ized to pres	rm, inclui pare this	ding accomp form,	anying ach	edules é	and states	ments, and	to the best of	my knowl	ledge and	bellef.
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Signal	Wat a			$( \cdot )$	$\wedge$								om 886	38 (Rev.	4-2009)

	(Rev 4-2009)			Page 2	
• If you a	are filing for an Additional (Not Auto	omatic) 3-Month Extension, complete	only Part II and check this b	ox X	
Note. Only	complete Part II if you have alread	y been granted an automatic 3-month	extension on a previously file	ed Form 8868.	
<ul> <li>If you a</li> </ul>	are filing for an Automatic 3-Month	Extension, complete only Part i (on pa	age 1).		
Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).					
	Name of Exempt Organization			yer identification number	
Type or	The Guardian Foundation, Inc				
print	Affiliates		91-1842720		
File by the	Number, street, and room or suite number. If a	P.O. box, see instructions	For IRS use only		
extended due date for	Eric N. Young, CPA, PC				
tring the return. See	5555 Oakbrook Pkwy, St	e 345			
instructions.	City, town or post office, state, and ZIP code.	For a foreign address, see instructions.		그 사람들이 그 사람들이 가입니다.	
	Norcross, GA 30093			STATES OF THE STATES OF THE STATES	
Check type	of return to be filed (File a separat	te application for each return):			
X Form 9	90 Form 990-PF		Form 1041-A	Form 6069	
Form 9	90-BLForm 990-T (s	ection 401(a) or 408(a) trust)	Form 4720	Form 8870	
Form 9	90-EZ Form 990-T (t	rust other than above)	Form 5227	_	
STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.					
The books are in care of . ► William F. Rowe, III					
Telephone No. ► 404-233-6500 FAX No. ►					
<ul> <li>If the organization does not have an office or place of business in the United States, check this box</li> </ul>					
• If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN). 9193 . If this is for the					
whole group	p, check this box 🟲 🗓 If it is fo	or part of the group, check this box. 🔭	and attach a list with the	names and EINs of all	
members th	ne extension is for.		<u> </u>		
4   request an additional 3-month extension of time until5/15, 2011.					
5 For calendar year , or other tax year beginning $\frac{7}{01}$ , 20 09, and ending $\frac{6}{30}$ , 20 10.					
6 If this tax year is for less than 12 months, check reason: Initial return Final return Change in accounting period					
7 State in detail why you need the extension Taxpayer respectfully requests additional time to					
gather information necessary to file a complete and accurate tax return.					
8a If this	application is for Form 990-BL, 990	-PF, 990-T, 4720, or 6069, enter the to	entative tax, less any		
nonre	fundable credits. See instructions		******	8a \$	
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously					
with F	form 8868	verpayment allowed as a credit and ar	ny amount paid previously	8 <b>b</b>  S	
		a. Include your payment with this form			
with F	TD coupon or, if required, by using	EFTPS (Electronic Federal Tax Payme	ent System). See instrs	8c \$	
Signature and Varification					
Under penalties of permiss, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and bolief, it is true, correct, and complete, and that I am authorized to prepare this torm.					
$\sim 100$					
Signature 🟲		Title - CAPT		Date ► 2 9 111	
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