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Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2009

OMB No 1545-0047

Open to Public

			<u> </u>						pection	
A Fo	r the	2009 cal	endar yea	r, or tax year beginning C Name of organization	07-01-2009 and ending 06-30-2010)	D Employer	identificatio	n number	
B Check it applicable Please PeaceHealth						D Linployer	identificatio	ii iiuiibei		
Label or Doing Business As							91-0939 E Telephone			
Naı	me cha		print or type. See	Doing business As						
Initial return Specific Number and street (or P.O. box if mail is not delivered to street address) R						s) Room/suite	(541) 68			
Г Тег	mınate		Instruc- tions.	PO Box 10905			G Gross receip	ots \$ 1,517,53	34,294	
┌ Am	ended	return		City or town, state or cour	ntry, and ZIP + 4		1			
	olication	n pending		Eugene, OR 97440						
,		L	E Nan	l ne and address of princi	nal officer	11/->				
			I Nan	ne and address of princi	par officer		is a group ret ates?		Yes ▼ No	
								,	, 	
							ll affiliates incl		☐ Yes No	
——— т Та	x-exen	npt status	▼ 501(c))(3) ◄ (Insert no)	947(a)(1) or	_	o," attach a lı		tructions)	
					17/(d)(1) 51	H(c) Grou	up exemption	number F		
. w	ebsite	e: 🟲 www	peacehea	alth org						
K For	n of or	ganızatıon	✓ Corporat	tion Trust Association	Other ►	L Year of fo	rmation 1986		legal domicile	
Рa	rt T	Summ	narv					<u>l wa</u>		
. ге				e organization's mission	or most significant activities					
	_	•		_	n of Jesus Christ by promoting perso	nal and com	munity health	, relieving p	pain and	
2		suffering	, and treat	ting each person in a lov	ring and caring way					
Ē										
ē										
Governance	2	Check th	nis box 🛏	if the organization disc	continued its operations or disposed	of more than	25% of its ne	et assets		
	3	Number	of voting r	members of the governin	g body (Part VI, line 1a)			3	14	
Activities &	4	Number	ofındepen	ndent voting members of	the governing body (Part VI, line 1b)		4	14	
Ē	5	Total nur	mber of en	nployees (Part V , line 2a	a)			5	13,076	
ទ្ធ	6	Total nur	mber of vo	olunteers (estimate if ne	cessary)			6	2,000	
•	7a	Total gro	ss unrela	ted business revenue fro	om Part VIII, column (C), line 12 .			7a	36,963,115	
	ь	Net unre	lated busi	iness taxable income fro	m Form 990-T, line 34			7b	-1,759,524	
						Pric	or Year	Curr	ent Year	
	8	Contrib	utions and	d grants (Part VIII, line	1h)		16,540,444		12,205,533	
를	9	Progran	n service	revenue (Part VIII, line	1,	356,136,759	1	,393,201,549		
Ravenue	10	Investn	nent incor	me (Part VIII, column (A	A), lines 3, 4, and 7d)	24,740,816			35,927,373	
	11	Otherr	evenue (P	art VIII, column (A), lın	es 5, 6d, 8c, 9c, 10c, and 11e)		16,619,435		26,374,007	
	12				nust equal Part VIII, column (A), line		414,037,454	1	,467,708,462	
	13				, column (A), lines 1-3)	Ι,	414,037,434	1	1,323,436	
	14				column (A), line 4)				1,323,430	
	15		•	•	benefits (Part IX, column (A), lines 5	_				
\$	15	10)	s, other cc	ompensation, employee		803,421,581		800,116,056		
Expenses	16a	Profess	ional fund	raising fees (Part IX, co	lumn (A), line 11e)				0	
홄	ь	Total fund	draising exp	enses (Part IX, column (D), li	ne 25) 4 ,466,233					
ш	17			(Part IX, column (A), line		649,884,724		664,754,347		
	18	Totale	xpenses A	Add lines 13–17 (must	equal Part IX, column (A), line 25)	1,453,306,305		1	,466,193,839	
	19	Revenu	e less exp	penses Subtract line 18	from line 12		-39,268,851		1,514,623	
<u></u> ኔ ኞ			<u> </u>			Beginnin	g of Current	End	of Year	
Not Assets or Fund Balances							/ear			
3,4	20			rt X, line 16)		1,	848,402,015	1	,931,025,273	
哥哥	21						987,546,714		,012,351,681	
	22	_			e 21 from line 20		860,855,301		918,673,592	
Pai	rt II		ture Blo							
					kamined this return, including accompanying : ation of preparer (other than officer) is based					
					, , , , , , , , , , , , , , , , , , , ,			,		
Sign		****					-05-16			
Here	е	Signat	ture of office	er		Date				
			Walstrom S							
		Туре	or print nam	ne and title						
		Preparer's				heck if elf-	Preparer's ide		oer	
Paid		signature	F		-	mpolyed 🕨 🦵	(see mstruction	7113)		
•	arer's		ne (or yours	s		· ·	EIN Þ			
Use (Only	ıf self-em address, a	ployed), and ZIP + 4	/			LIN L			
							Phone no 🕨			
Mavi	the IR	r S discuss	this retii	rn with the preparer sho	wn above? (see instructions)				Гио	

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

PeaceHealth carries on the healing mission of Jesus Christ by promoting personal and community health, relieving pain and suffering, and treating each person in a loving and caring way

4e	Total program servi	ce expenses►\$	1,250,271,84	14		
	(Expenses \$		luding grants o	<u> </u>) (Revenue \$)
4d	· -	ıces (Describe in Sch	nedule O)			
	communities rely on the employer in the commu	ır hospitals as critical comp nity, and often stand alone	onents of the come in their ability to	nmunities economic and soc offer highly-skilled jobs Du	f the Medicare Critical Access Hospial fabric These hospitals are typic iring fiscal year 2010, these faciliti 12,905 Home Health visits, and s	ally the largest or second largest es collectively performed 3,104
4c	(Code) (Expenses \$	89,370,614	ıncludıng grants of \$) (Revenue \$	117,565,428)
40	CHARITY CARE AND CON patients receive care at PeaceHealth offers infor Other community benefi	MMUNITY BENEFITSPeacehreduced cost or no charge mation to unisured emerge t costs include the means-	nealth provides par when it is determi ency and outpatier tested Medicaid sh	tial and full charity care to ined that payment cannot b its prior to admission Bridgi	patients unable to pay for service e obtained through insurance, out e Assistance is also available post- ized services provided at a financia	(\$46 Million) Bridge Assistance side agencies, or private means care through financial counseling
	communities through mo	ore than 53,000 inpatient a	admissions and 50	0,000 outpatient registratioi	cent fiscal year (2010), PeaceHeans, and 1 million patient encounter patient safety, health care technology.) (Revenue \$	s with the medical groups,
	clinics and laboratories lo	ocated in Alaska, Washingt	on and Oregon Fo	ounded by the Sisters of St	stem with medical centers, critical Joseph of Peace, PeaceHealth ha	s provided exceptional medicine
4a	(Code) (Expenses \$	890,234,555	including grants of \$) (Revenue \$	1,127,586,542)
4	Section 501(c)(3) an	d 501(c)(4) organiza	tions and secti		largest program services by are required to report the am service reported	•
	If "Yes," describe the	se changes on Sched	lule O			
3	Did the organization of services?		make significar	nt changes in how it co	nducts, any program	┌ Yes ┌ No
	If "Yes," describe the	se new services on S	chedule O			
2	Did the organization of the prior Form 990 or		ant program se	ervices during the year	which were not listed on	┌ Yes ┌ No

art TV	Checklist of	Deguired	Schadulas
	CHECKHSLUI	Reuulleu	ociieuuies

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		Νο
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		Νο
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νο
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Νο
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		Νo
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νο
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Νο
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Νο
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Νο
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		Νο
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		N o
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V	Statements	Regarding	Other II	RS Filings a	and Tax	Compliance
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			Yes	No
la	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
Ba	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes	
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Νo
Ь	If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
ia	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		Νo
а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		Νo
	Organizations that may receive deductible contributions under section 170(c).	_		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		No
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
_	benefit contract?	7e		Νo
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		Νo
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h	Yes	
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		Νο
•	Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 49662	0-		NI a
	Did the organization make any taxable distributions under section 4966?	9a 9b		No No
0	Section 501(c)(7) organizations. Enter			140
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
.1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
Ь	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		Νo
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	(I		

Tax and Grant Manager

770 E 11th Eugene,OR 97401 (541) 686-7022

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
	etton Al Governing body and Hanagement		Yes	No
1a	Enter the number of voting members of the governing body 1a 1	. 4		
b	Enter the number of voting members that are independent 1b	. 4		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 wa filed?	s 4		No
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		No
6	Does the organization have members or stockholders?	. 6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?			No
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	. 7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following	. 75		110
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	. 8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the		165	
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
	ection B. Policies (This Section B requests information about policies not required by the Internal evenue Code.)			
			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		No
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form	n?	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rist to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	. 13	Yes	
14	Does the organization have a written document retention and destruction policy?	. 14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	,		
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with taxable entity during the year?	a 16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
_	organization's exempt status with respect to such arrangements?	16b		Νo
	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed ►OR			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of	the ora	anızatıo	n 🕨

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
(A) Name and Title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation from the	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

1b Total	Ŧ	10,371,529	1,211,783

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization 18

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services			
	rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
madrona medical group 4545 cordata way bellingham, WA 98226	medical services	1,993,255
Isq funding group PO BOX 809209 chicago, IL 60680	financial services	1,599,847
deloitte consulting Ilp PO BOX 7247 philadephia, PA 19170	consulting	4,170,254
dell marketing PO BOX 80281 chicago, IL 60680	computers	2,940,474
aramark management services 2010 main street irvine, CA 92614	management Services	1,999,416
2 Total number of independent contractors (including but not limited to those listed above)	who received more than	

\$100,000 in compensation from the organization \ 94

Form 99								Page 9
Part V	/	Statement of	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
ats ots	1a	Federated cam	paıgns 1a					
Contributions, gifts, grants and other similar amounts	ь	Membership du	es 1b					
ુંલ	c	Fundraising eve	ents 1c					
¥ <u>a</u>	d	Related organiz	zations 1d	10,376,316				
<u>∞</u> [<u>E</u>	e	Government grants	s (contributions) 1e	1,088,616				
i s	f	All other contribution	ons, gifts, grants, and 1f	740,601	j			İ
ê₹	g		butions included in					
늍		lines 1a-1f\$_						
ပိုင်း	h	Total. Add lines	s 1a-1f		12,205,533			
<u> </u>				Business Code				
ne.	2a	Laboratories and o	ther	621,500	36,963,115		36,963,115	
क्	ь	Hospitals/CLINICS	NON-CA	622,110	1,090,623,428	1,090,623,428		
<u> </u>	c	Critical ACCESS (ca	a) hosp	622,110	117,565,428	117,565,428		
<u>*</u>	d	CHARITY CARE AN	D COMM BEN	622,110	148,049,578	148,049,578		
Program Service Revenue	e							
<u>≥</u> 25	f	All other progra	am service revenue					
Ě	g	Total. Add lines	s 2a-2f		1,393,201,549			
	3		ome (including dividen					
		and other simil	aramounts)	▶	37,261,706			37,261,706
	4	Income from inves	stment of tax-exempt bond	proceeds 🕨	0			
	5	Royalties		•	0			
	_		(ı) Real	(II) Personal				
	6a 	Gross Rents Less rental	10,007,638 7,505,729					
	Ь	expenses						
	C	Rental income or (loss)	2,501,909					
	d	Net rental inco	me or (loss)		2,501,909			2,501,909
	_	Gross amount	(ı) Securities 39,282,520	(II) O ther 1,703,250				
	7a	from sales of	35,262,320	1,703,230				
		assets other than inventory						
	Ь	Less cost or other basis and	41,380,493	939,610				
	l c	sales expenses Gain or (loss)	-2,097,973	763,640				
	d		s)		-1,334,333			-1,334,333
ě	8a		rom fundraising					
Other Revenue			reported on line 1c)					
<u>a</u>	ь	less director	penses b					
₹	c		(loss) from fundraising	events 🛌	0			
	9a		rom gaming activities					
		See Part IV, lin						
	١.		a					
	р С		penses b (loss) from gamıng actı	vities 🕨	0			
		Gross sales of returns and allo	ınventory, less	vicies				
	Ь		a oods sold b	entory	0			
	С	Miscellaneou	(loss) from sales of inve s Revenue	Business Code				
	11a	Partnership ite		900,099	5,541,239	5,541,239		
	ь	miscellaneous		541,519	8,199,356	8,199,356		
	c	Cafeteria		900,099	5,987,911			5,987,911
	d		ue		4,143,592	4,143,592		
		Total. Add lines			23,872,098			
	12	Total revenue.	See Instructions .	▶				
					1,467,708,462	1,374,122,621	36,963,115	44,417,193 Form 990 (2009)

	990 (2009)				Page 10
Part	Statement of Functional Expenses		-1		
A	Section $501(c)(3)$ and $501(c)(4)$ organizations m Il other organizations must complete column (A) but are not required to			D).	
Do no	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	1,323,436	1,323,436		· · · · · ·
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	10,880,951		10,880,951	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	615,146,401	508,322,879	104,500,820	2,322,702
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	38,889,972	31,794,806	6,959,278	135,888
9	Other employee benefits	81,148,833	65,547,360	14,710,298	891,175
10	Payroll taxes	54,049,899	43,717,412	10,104,135	228,352
11	Fees for services (non-employees)				
а	Management	20,951,915	18,888,339	2,063,576	
b	Legal	1,516,723		1,501,678	15,045
с	Accounting	594,542		522,959	71,583
d	Lobbying	0			
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	757,418		757,418	
g	Other	39,655,252	21,444,914	17,666,131	544,207
12	Advertising and promotion	2,608,926	2,504,569		104,357
13	Office expenses	4,997,617	192,399	4,805,218	
14	Information technology	14,785,464		14,785,464	
15	Royalties	0			
16	Occupancy	39,272,886	35,636,579	3,597,746	38,561
17	Travel	4,973,245	2,011,889	2,859,456	101,900
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	15,957		15,957	
20	Interest	55,468,041	54,358,680	1,109,361	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	101,253,927	93,085,850	8,155,614	12,463
23	Insurance	14,653,008	8,444,337	6,208,671	
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	tax	22,261,581	22,010,550	251,031	
ь	medical supplies	220,151,071	220,151,071		
С	Education, license, recruit	6,229,720	6,229,720		
d	clinical prof Services	38,752,025	38,752,025		
e	Bad Debt	75,855,029	75,855,029		
f	All other expenses	0			
25	Total functional expenses. Add lines 1 through 24f	1,466,193,839	1,250,271,844	211,455,762	4,466,233
26	Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Pa	rt X	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	142,004,136	1	66,967,863
	2	Savings and temporary cash investments	92,507,539	2	232,841,204
	3	Pledges and grants receivable, net		3	0
	4	Accounts receivable, net	172,096,162	4	169,777,241
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of			
		Schedule L		5	0
	6	Receivables from other disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ Complete Part II of			
		Schedule L		6	0
ets	7	Notes and loans receivable, net	42,588,188	7	16,327,453
ssets	8	Inventories for sale or use	25,061,632	8	25,083,351
⋖	9	Prepaid expenses and deferred charges	10,931,494	9	9,760,470
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i> 1,731,467,430			
	ь	Less accumulated depreciation 10b 681,899,703	1,094,564,328	10c	1,049,567,727
	11	Investments—publicly traded securities	198,847,276	11	246,279,017
	12	Investments—other securities See Part IV, line 11	13,143,395	12	68,941,071
	13	Investments—program-related See Part IV, line 11	18,313,788	13	0
	14	Intangible assets		14	0
	15	Other assets See Part IV, line 11	38,344,077	15	45,479,876
	16	Total assets. Add lines 1 through 15 (must equal line 34)	1,848,402,015	16	1,931,025,273
	17	Accounts payable and accrued expenses .	213,639,577	17	197,269,090
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities	629,698,333	20	671,969,170
68	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
- 23		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties	25,671,281	23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities Complete Part X of Schedule D	118,537,523	25	143,113,421
	26	Total liabilities. Add lines 17 through 25	987,546,714	26	1,012,351,681
es		Organizations that follow SFAS 117, check here ► 🔽 and complete lines 27 through 29, and lines 33 and 34.			
inc	27	Unrestricted net assets	839,291,848	27	894.626.180
<u>8</u>	28	Temporarily restricted net assets	18,505,817	28	20,610,460
Fund Balance	29	Permanently restricted net assets	3,057,636		3,436,952
Š	-	Organizations that do not follow SFAS 117, check here ▶ ☐ and complete	5,551,555		
or F		lines 30 through 34.			
	30	Capital stock or trust principal, or current funds		30	
şet	31	Paid-in or capital surplus, or land, building or equipment fund		31	
Assets	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	860,855,301	33	918,673,592
Z	34	Total liabilities and net assets/fund balances	1,848,402,015	34	1,931,025,273
	i		l .		

Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νο
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
С	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both Separate basis Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		No

Form **990** (2009)

Employer identification number

SCHEDULE A Public

(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

PeaceHealth

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

							91-0939479			
Pa	rt I	Reas	on for Pul	olic Charity State	us (All organizatio	ns must complete this pa	rt.) See ınstru	ıctıons		
The	organı	zation is	not a private	foundation because	it is (For lines 1 thr	ough 11, check only one box	:)			
1	Γ	A churc	h, conventio	n of churches, or as:	sociation of churches	section 170(b)(1)(A)(i).				
2	\sqcap	A schoo	ol described	ın section 170(b)(1)	(A)(ii). (Attach Sche	dule E)				
3	<u> </u>	A hospi	tal or a coop	erative hospital serv	/ice organization des	cribed in section 170(b)(1)(A)(iii).			
4	Γ		cal research l's name, cıt	•	ed in conjunction with	a hospital described in sect	ion 170(b)(1)(A	.)(iii).Ente	rthe	
5	Г			rated for the benefit		sity owned or operated by a	governmental ui	nit describe	_ ed in	
6	Г				•	scribed in section 170(b)(1)	(A)(v).			
7	Ĺ	An orga describ	nızatıon tha ed ın		a substantial part of it	s support from a governmen		the general	public	
8	Г				170(b)(1)(A)(vi) (C	omplete Part II)				
9	Ė					of its support from contribu	ıtıons. members	hip fees, ai	nd aros	S S
	·	-		•	• •	ect to certain exceptions, an	•		-	
		•				ness taxable income (less se	` '			
			_			1 509(a)(2). (Complete Part	•			
10	Г				,	r public safety See section 5	•			
11	Γ	one or r	nore publicly	supported organiza	tions described in sec rting organization and	enefit of, to perform the funct action 509(a)(1) or section 5 d complete lines 11e through II - Functionally integrated	09(a)(2) See s e	•	a)(3).	Check
e	Γ	other th				ntrolled directly or indirectly ublicly supported organization				
f				eceived a written det	termination from the 1	RS that it is a Type I, Type	II or Type III s	upporting o	rganız	atio <u>n,</u>
g				006, has the organız	ation accepted any g	ift or contribution from any o	f the			ı
		(i) a pe	rson who dır	ectly or indirectly co	ntrols, either alone o	r together with persons desc	rıbed ın (ıı)		Yes	No
		and (III)	below, the g	overning body of the	the supported organ	ızatıon?		11g(i)		
		(ii) a fa	mıly membe	r of a person describ	ed ın (ı) above?			11g(ii)		<u> </u>
		(iii) a 3	5% controll	ed entity of a person	described in (i) or (ii) above?		11g(iii)		<u> </u>
h		Provide	the followin	g information about t	he supported organız	ation(s)				
	(i))		(iii) Type of organization	(iv) Is the	(v) Did you notify the	(vi) Is the			==>

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	organizat col (i) list your gove	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the US?		
		instructions))	Yes	No	Yes	No	Yes	No	<u> </u>	
-										
-										
Total										

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	֥ <i>)</i>		
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) Dublic Support Subtract line F from						
6	Public Support. Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and stop here						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
_	and stop here. The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	▶ □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and stop here. The organization				,		▶
17a	10%-facts-and-circumstances test-	-2009. If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization				gaao., quu		▶ ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support	T			1	T	I
cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
_	purpose Gross receipts from activities that						
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
6	Total. Add lines 1 through 5 Amounts included on lines 1, 2,						
/a	and 3 received from disqualified				1		
	persons						
b	A mounts included on lines 2 and 3						
	received from other than disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	rom line 6) ction B. Total Support						
	ndar year (or fiscal year beginning						
cuic	in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar						
	sources						
ь	Unrelated business taxable						
	income (less section 511 taxes) from businesses acquired after						
	June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
13	IV) Total support (Add lines 9, 10c,						
13	11 and 12)						
14	First Five Years If the Form 990 is for	or the organizat	ion's first, second	l, thırd, fourth, or	fifth tax year as a	a 501(c)(3) orgar	
	check this box and stop here						► □
Se	ction C. Computation of Publ	ic Support P	ercentage				
15	Public Support Percentage for 2009			13 column (f))		15	
16	Public support percentage from 200	-		.,,		16	
	Table support personage nom 200	o o o modulo / i / i	arc 111, mrs 15			10	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ae			
17	Investment income percentage for 2				n (f))	17	
18	Investment income percentage from	•		•		18	
	33 1/3% support tests—2009. If the		•		d line 15 is more		line 17 is not
1.7a	more than 33 1/3%, check this box a					u.ii 23 1/3/0 dill	. IIIC 17 13 110t
	organization	•厂		•			
ь	33 1/3% support tests—2008. If the	organization di	d not check a box	on line 14 or line	e 19a, and line 16	5 is more than 33	1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

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DLN: 93493136025161

OMB No 1545-0047

2009

Open to Public
Inspection

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Internal Revenue Service **Employer identification number** Name of the organization PeaceHealth 91-0939479 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year 🛌 Number of states where property subject to conservation easement is located **\(\mathbb{F}_{\top}\)** Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year 🕨

3 A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year 🕨 🛊 🔛 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Part	Organizations Maintaining Co	liections of Art,	HIS	stori	<u>cai ir</u>	eas	sures, or C	tne	r Simi	iar As	sets (onti	nued)
	Using the organization's accession and othe items (check all that apply)	r records, check any	ofth	ne fol	lowing t	hata	are a significa	ant u	ıse of ıts	collect	ion		
а	Public exhibition		d	Γ	Loan	orex	change progi	rams	;				
b	Scholarly research		e	Γ	Other								
c	Preservation for future generations												
	Provide a description of the organization's co Part XIV	ollections and explai	n ho	w the	y furthe	r the	e organizatior	ı's e:	xempt pı	ırpose ı	n		
	During the year, did the organization solicit of assets to be sold to raise funds rather than t								nılar	ļ	Yes	Г	No
Part	Part IV, line 9, or reported an an						on answere	d "Y	es" to I	Form 9	90,		
	Is the organization an agent, trustee, custod included on Form 990, Part X?					tions	s or other ass	ets	not	I	Yes	Г	No
b	If "Yes," explain the arrangement in Part XI	/ and complete the f	ollow	ving t	able		Г			Δm	ount		
c	Beginning balance							1c					
d	Additions during the year						<u> </u>	1d					
e	Distributions during the year						<u> </u>	1e					
f	Ending balance						<u> </u>	1f					
2a	Did the organization include an amount on Fo	orm 990 Part X line	212				L				Yes		No
	If "Yes," explain the arrangement in Part XIV									,	103	'	110
Par			ans	wer	ed "Yes	s" to	Form 990.	Pa	rt IV. lır	ne 10.			
		(a)Current Year)Prior			Two Years Back		Three Yea		(e) Four '	ears/	Back
1a	Beginning of year balance	21,521,595											
b	Contributions												
c	Investment earnings or losses							_					
	Grants or scholarships												
	Other expenditures for facilities and programs												
f	Administrative expenses	24 047 442											
g	End of year balance	24,047,412											
2	Provide the estimated percentage of the yea	r end balance held a	S										
а	Board designated or quasi-endowment 🕨												
b	Permanent endowment 🕨												
c	Term endowment 🕨												
	Are there endowment funds not in the posses organization by	ssion of the organiza	tion	that	are held	and	administere	d for	the		Yes	1.	
	(i) unrelated organizations									. 3a(+	lo I o
	(ii) related organizations									3a(i		T	
	If "Yes" to 3a(II), are the related organizatio									. 3b	Yes		
	Describe in Part XIV the intended uses of th	<u> </u>											
Part	VI Investments—Land, Buildings	s, and Equipmer	nt. S	ee F	orm 99	90,	Part X, line	10.			1		
	Description of investment				Cost or ot (investm		(b) Cost or otl basis (other		(c) Accui depred		(d) Bo	ok v	alue
1a L	and						74,156	,343				74,15	56,343
b B	uildings						1,235,587	,982			1,2	35,58	37,982
c L	easehold improvements		•										
d E	quipment		•				368,238	,346			3	68,23	38,346
	ther						53,484	,759	681,	,899,703	-6	28,41	14,944
Total.	. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	rm 990, Part X, colum	nn (B), line	10(c).)				>	-	1,0	49,56	57,727

Part VII Investments—Other Securities. See (a) Description of security or category		(c) Method of valuation
(including name of security)	(b)Book value	Cost or end-of-year market value
Financial derivatives Classify hald aguity interests		
Closely-held equity interests Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. See		1 13.
(a) Description of investment type	(b) Book value	(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
Part IX Other Assets. See Form 990, Part X, col (B) line 13)		
(a) Descrip		(b) Book value
(4) 5 65 611		
(a) besent		
(a) besent		
(2)		
(a) besent		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	(b) A mount	

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	1,467,708,462
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	1,466,193,839
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	1,514,623
4	Net unrealized gains (losses) on investments	4	3,022,189
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	8,374,864
9	Total adjustments (net) Add lines 4 - 8	9	11,397,053
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	12,911,676
Par	Reconciliation of Revenue per Audited Financial Statements With Revenue	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	1,457,899,427
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	-8,660,888
3	Subtract line 2e from line 1	3	1,466,560,315
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4c	1,148,147
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	1,467,708,462
	Reconciliation of Expenses per Audited Financial Statements With Expenses	s per	
1	Total expenses and losses per audited financial statements	1	1,444,987,751
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	-21,206,088
3	Subtract line 2e from line 1	3	1,466,193,839
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	1,466,193,839
Pai	t XIV Supplemental Information		

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation				
Part X	Part X FIN48 Footnote	The Corporation adopted FASB Interpretation No 48, Accounting for Uncertainty in Income Taxes, an interpretation FASB Statement 109 (FIN 48), on July 1, 2007 FIN 48 clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordar with FASB Statement No 109, Accounting for Income Taxes FIN 48 also prescribes a recognition threshold and measurement standard for the financial statement recognition and measurement of an income tax position taken or expected be taken in a tax return. Only tax positions that meet the more likely-than-not recognition threshold at the effective date may be recognized or continue to be recognized upon adoption. In addition, FIN 48 provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. The adoption of FIN 48 did not have a significant impact on the consolidated financial statements of the Corporation.				
Part XII, Line 4b	Part XII, Line 4b Other revenue amounts included on 990 but not included in F/S	contributions and grants \$7487801 rent expense \$-7505729 net asset disposition \$1166075				
Part XII, Line 2d	Part XII, Line 2d Other revenue amounts included in F/S but not included on form 990	deferred financing costs \$-756940 other income \$741640 interest \$106686 eliminations \$9215441				
Part XI, Line 8	Part XI, Line 8 Other Changes in Net Assets or Fund Balances	other income \$741640 rent expense \$7505729 interest \$106686 eliminations \$9215441 non obligated group adjustments \$216184				
Part V, Line 4	Part V , Line 4 Intended uses of the endowment fund	Funds held for the benefit of peacehealth				

OMB No 1545-0047

Open to Public **Inspection**

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

PeaceHealth

Name of the organization

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

Employer identification number

91-0939479

Pa	Charity Care and	l Certain O	ther Comr	nunity Benefits at		0939479				
	onality care and	. 501 (4111 0	tilei coiiii	Delicing at				Yes	No	
1a	Does the organization have a	charity care	policy? If "N	o," skip to question 6a			1a	Yes		
Ь	If "Yes," is it a written policy	?					1b	Yes		
2	If the organization has multip	ole hospitals,	ındıcate whic	h of the following best of	describes application o	of the charity		100		
	care policy to the various hos			_		·				
	Applied uniformly to all ho			Applied uniformly	to most hospitals					
	Generally tailored to individual hospitals									
3	A nswer the following based on the charity care eligibility criteria that applies to the largest number of the organization's patients									
а	Does the organization use Fe	deral Poverty	Guidelines (FPG) to determine eligi	bility for providing free	care to low				
	income individuals? If "Yes,"	ındıcate whic	h of the follo	wing is the family incon	ne limit for eligibility fo	r free care	3a	Yes		
	Γ 100% Γ 150%	▽ 20	оо% Г	O ther						
h	Does the organization use FP	'G to determi	ne eliaihility f	for providing discounted	care to low income in	dividuals? If				
•	"Yes," indicate which of the f						3ь	Yes		
		_	_				30	res		
	200% 250%	I 30	00% I	350% 🔽 40	0% Other_					
c	If the organization does not u determining eligibility for free test or other threshold, regar	or discounte	d care Inclu	de in the description wh	nether the organization					
4	Does the organization's polic	v provide free	or discounte	ed care to the "medical	ly indigent"?		4	Yes		
5a							5a	Yes		
b	If "Yes," did the organization	's charity car	e expenses e	exceed the budgeted an	nount?		5b		Νο	
С	If "Yes" to line 5b, as a resul	t of budget co	onsiderations	, was the organization (unable to provide free o	or discounted				
	care to a patient who was elig	Jibile for free	or discounted	d care?			5c		Νo	
6a	5a Does the organization prepare an annual community benefit report?									
6b	If "Yes," does the organization	on make it ava	aılable to the	public?			6b	Yes		
	Complete the following table worksheets with the Schedule		ksheets prov	ided in the Schedule H	instructions Do not s	ubmit these				
7	Charity Care and Certain C	ther Commu	nıty Benefits	at Cost						
	Charity Care and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community t expense	penefit	(f) Pero total ex		
а	Charity care at cost (from Worksheets 1 and 2)			45,691,101		45.69	91,101	3	120 %	
b	Unreimbursed Medicaid (from				1/10 0/10 570		29,498		700 %	
c	Worksheet 3, column a) . Unreimbursed costs—other			187,579,076	148,049,578	39,52	27,498		700 %	
	means-tested government programs (from Worksheet 3, column b)									
d	Total Charity Care and Means-Tested Government Programs			233,270,177	148,049,578	85.22	20,599	5	810 %	
	Other Benefits				• •	,				
е	Community health improvement services and community benefit operations (from (Worksheet 4)			2,507,908		2 5(07,908	n	170 %	
f	(Worksheet 4) Health professions education			, ,		,	ĺ			
c	(from Worksheet 5) Subsidized health services			969,591		96	59,591	0	070 %	
g h	(from Worksheet 6) Research (from Worksheet 7)			31,423,371		31,42	23,371	2	140 %	
	Cash and in-kind contributions to community groups (from Worksheet 8)			1,818,925		1,81	18,925	0	120 %	
j	Total Other Benefits			36,719,795		36,71	19,795	2	500 %	
k	Total. Add lines 7d and 7j			269,989,972	148,049,578	121,94	10,394	8	320 %	

	edule H (Form 990) 2009									Page 2
Pa	rt II Community Buildin activities.	ng Activitie	s Complete t	his table if the o	rganızat	ion con	ducted any commu	nity l	ouildin	g
	activities.	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense		rect offse revenue	tting (e) Net communi building expense		(f) Pero total ex	
1	Physical improvements and housing	(
2	Economic development			1,5	14		1	.,514		
3	Community support			225,2				5,252	0	020 %
4	Environmental improvements			59,9				,990		7 020 70
5	Leadership development and training for community members			39,9	90			7,990		
6	Coalition building									
7	Community health improvement advocacy									
8	Workforce development			56,9	03		56	,903		
9	Other			333,0				3,040		020 %
	t III Bad Debt, Medicar	e. & Collec	tion Practice	676,6 es	99		676	,699	0	050 %
	Dad Debty Hearcan	<u> </u>	tion i ractio							
	ion A. Bad Debt Expense				_				Yes	No
1	Does the organization report b Statement No 15?		ise in accordance	ce with Heathcare	Financial	Manage	ment Association	1		No
2	Enter the amount of the organi	zatıon's bad d	ebt expense (at	t cost)		2	33,841,963			
3	Enter the estimated amount of attributable to patients eligible	•				3	942,920			
4	Provide in Part VI the text of t				• • ments tha	t descri	bes bad debt expense	1		
	In addition, describe the costi rationale for including other ba	ng methodolog	gy used in deter	rmining the amoun			·			
Sect	ion B. Medicare									
5	Enter total revenue received fr		` -	•		—	490,238,980	1		
6	Enter Medicare allowable cost					6	1,166,305,043	1		
7 8	Subtract line 6 from line 5 The Describe in Part VI the extent Also describe in Part VI the concheck the box that describes	to which any osting method the method us	shortfall reporte ology or source ed	ed in line 7 should used to determine	be treate the amo					
	Cost accounting system	Co	st to charge rat	tio	Other					
Sect	ion C. Collection Practices									
9a	Does the organization have a v				···	· · ·	s to be followed for	9a	Yes	-
9b	If "Yes," does the organizatior patients who are known to qua	lify for charity	care or financia	al assistance? Des				9b	Yes	
Pa	rt IV Management Com	panies and	Joint Ventu	res			1			
	(a) Name of entity	(t	 Description of pr activity of entity 		(c) Organi profit % o ownersh	r stock	(d) Officers, directors, trustees, or key employees' profit % or stock ownership%	pr	e) Physi ofit % oi ownersh	r stock
1 He	alth Ventures	Medical Services	S		10	00 000 %	of steek ownership /s			
2										
3										
4										
5										
6										
7										
8								+		
9								+		
10										
11										
12										
13										
14								+		

Part V Facility Information									r age 5
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
Peace Harbor Hospital 400 9th Street Florence, OR 97439	Х	х			х		х		
Cottage Grove Comm Hospital 1515 Village Drive Cottage Grove, OR 97424	х	Х			х		Х		
Ketchikan General Hospital 3100 Tongass Avenue Ketchikan, AK 99901	х	х			х		х		
St John Medical Center 1615 Delaware Street Longview, WA 986322367	х	х					х		
St Joseph Hospital 2901 Squalicum Parkway Bellingham, WA 98225	х	х					х		
Sacred Heart Med Ctr RiverBend 3333 RiverBend Drive Springfield, OR 97477	х	х					х		
Sacred Heart Med Ctr Univ Dist 1255 Hilyard St Eugene, OR 97440	х	х					х		
				-					
1									

Part VI Supplemental Information

Complete this	nart to	nrovida	the	following	information
Complete tims	pait to	piovide	LIIE	IUIIUVVIIIU	IIIIOIIIIatioii

- 1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4, Part III, line 8, Part III, line 9b, and Part V See Instructions
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves

2 Needs assessment. Describe now the organization assesses the health care needs of the communities it serves. See additional data

3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy

See additional data

See additional data

- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

 See additional data
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves

See additional data 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt

- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communites served
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Additional Data

Software ID:

Software Version:

EIN: 91-0939479

Name: PeaceHealth

Form 990 Schedule H, Part VI - Supplemental Information, Line 1

Part III A Line 2 Bad debt expense (at cost) was calculated using gross charges applied to bad debt expense (\$75,855,030) multiplied by the cost-to-charge ratio (44 614%) Part III A Line 3 Estimated amount of bad debt expense attributable to charity care was estimated by totalling all patient accounts that had applied and not qualified for charity care (Bridge Program)assistance

IRS Revenue Ruling 69-545, which established the community benefit standardfor nonprofit hospitals, states that if a hospital serves patients with governmenthealth benefits, including Medicare, then this is an indication that thehospital operates to promote the health of the community. This implies thattreating Medicare patients is a community benefit. The elderly are often an underserved population who experience issues withaccess to healthcare services. Without tax-exempt hospitals providing Medicareservices, other segments of society would bear the burden of providing services for the elderly.

In cases where medically necessary and preventative services are provided regardless of the pateints ability to pay, PeaceHealth makes Financial Counseling available. By policy, PeaceHealth does not turn a patient account into collections without some form of Financial Counseling occuring. One element of Financial counseling includes a "Bridge Assistance" program. This program allows qualified patients to receive care at reduced cost or without charge when it has been determined that payment for those services cannot be obtained through insurance, outside agencies, or private means.

Needs vary by region, so any assessment of needs is customized to the local community. Still, there are some approaches the regions have in common to assure we are truly understanding and meeting the most significant community needs Typically we engage committees of staff, board members and volunteers to review and act on funding requests from community-based organizations. In making their case for funding, applicants must thoroughly explain the need, the population served, the effectiveness of their programs, and the desired outcome In addition to helping our board committees make wise strategic investment in programs that effectively address community needs, this process also keeps our staff and board members attuned to changes in our community. When we evaluate the community's demand and desire for a particular service, we assess a whole host of factors, including * Alternative ways to access care * our ability to provide the necessary staff, equipment and space* the effect on the community and patients if we did not provide the care* the community's best interest* results of an ethical discernment In PeaceHealth Oregon Region. The primary tool for assessing community health is a biennial needs assessment report produced by United Way and based on a community survey. The latest study found that paying for medical insurance and paying for doctor/dentist visits were the top two problems reported. Difficulty paying for prescription medications was in the top 10 list of problems. In PeaceHealth Lower Columbia Region Medical staff and hospital leaders participate in a biennial community health research study that exams social determinants of health, highlights key health scores and indicators, and recognizes Champions for Healthy Lifestyles The Community Health Report Card is coordinated by Pathways 2020, a nonprofit organization dedicated to improving the quality of life in Cowlitz County through collaborative partnerships, resource mobilization, strategic planning and program development PeaceHealth is an active partner in producing the report card In PeaceHealth Whatcom Region A primary means of assessing community health needs over the last five years has been through the efforts of the Whatcom Coalition for Healthy Communities PeaceHealth St Joseph Medical Center was a co-founder of this organization, along with the county health department and the local United Way With PeaceHealth support, the coalition developed a web-based system for reporting and tracking a set of community health indicators which is maintained at WhatcomCounts org. In PeaceHealth Southeast Alaska Region A. gap in care or services may result when another local provider discontinues a service. Changing times have resulted in the closure of most independent physician offices and the local municipal behavioral health program. When no other provider steps in, Kethikan General Hospital (as the largest health care provider in the region) is typically asked to assume or absorb the delivery of that care or service. Growth of the PeaceHealth Medical Group in primary care and OB/GYN was a direct result of this situation where if we had not stepped in, these services would not be available today. A nother key example of this was the decision to take over the management of a satellite rural health clinic in Craig, Alaska, involving a comprehensive assessment and ethical discernment Additional ways PeaceHealth stays in touch with the community Patient Councils Community members provide input and feedback to administrators on the patient experience, issues, concerns and ideas. Community Involvement Hospital staff serves on numerous boards, committees and task forces that address community health problems and promote community health Speakers Bureau Hospital leaders and experts are called upon to address community groups on a variety of health care topics, takına feedback, answerina questions and listenina to concerns and needs

Part VI Line 3) Patient education of eligibility for assistance PeaceHealth has a time-honored tradition of providing health care services to the sick and afflicted regardless of ability to pay. It is central to our mission and is reinforced through our new employee orientation, training and development programs, leadership meetings, and special programs such as Leadership in Ministry, PeaceHealth has an innovative "Bridge Assistance" program which provides free or reduced-cost care to low-income individuals. In the spirit of our core value of "Respecting Individual Human Dignity and Worth," PeaceHealth uses the name Bridge Assistance so that people using this program can refer to it without any discomfort or embarrassment. Qualified individuals receive a Bridge Assistance card which they may present just as one would an insurance card. Many independent providers in the community now accept PeaceHealth's Bridge program as their benchmark for providing pro bono services. The name refers to bridging the gap of financial uncertainty for our patients in need. Bridge Assistance provides medically necessary and preventative services for our patients at PeaceHealth facilities at a reduced cost or without charge when payment cannot be obtained through all other available financial resources. It is secondary to resources such as insurance, third party liability payers, government programs, outside agency program, or private means. The purpose of the program is to help manage the delicate balance of maintaining financial health and wise stewardship with our mission of providing community services in all of our service areas. It ensures that patients receive fair and equal financial treatment across PeaceHealth. It works together with our Financial Counseling Services to help PeaceHealth identify patients who can benefit from Bridge Assistance. Here is an example of how we work with our local communities to enroll people in the program PeaceHealth St Joseph Medical Center works closely with the Whatcom Alliance and the area federally qualified health centers (FOHCs) to ensure that all eligible patients seeking medical care know about the PeaceHealth Bridge Assistance program Alliance staff work with the medical center to follow up on patients who frequent the emergency department for care and inform them of available resources, including possible Bridge Assistance. Patients referred from community health centers seeking access to donated specialty care are routinely enrolled in Bridge Assistance as part of the process for determining eligibility for community-wide donated care. Communication. Eligible patients are made aware of this program through a variety of communication. channels, including "Referrals from community partners, including nonprofit community clinics that are free or low-cost"Information posted on our Web site at http://www.peacehealth.org/shared-pages/Pages/_bridge-assistance-default-aspx?from=/about-peacehealth/bridgeassistance"Signage in our waiting rooms* "Brochures throughout our facilities** "Financial counseling *As part of our baseline outreach plan, PeaceHealth posts signs in the following areas "Registration areas "Reception area "Pay stations **Brochures are made available in the following areas "Registration booth/desk "Check-in areas (lab, imaging, etc) "Waiting areas "Existing brochure displays "Administration "Patient exam rooms (provider offices) "Pay stations

PART VI, LINE 4 Identified communities/Service areas PeaceHealth primarily serves small and mid-sized communities, from Eugene at 160,000 to Florence, Cottage Grove and Ketchikan, all communities of slightly under 10,000 OregonPeaceHealth's service area extends over a geographic area that covers about two-thirds of the state and encompasses 14 counties with a population close to 1.4 million people Lane County's overall median age is 38.2 years, with 14.1 percent of residents age 65 and older. In Florence, by contrast, the median age is 56 years, and 38 percent of the population is 65 and older. Obviously this has broad implications for the use of health services and programs offered. In-migration of retirement age persons into the coastal area is a continuing trend. While overall population growth in Florence is projected at 5.3 percent, growth in the 65+ market is projected to grow rapidly at 12.2 percent over the next five years. The primary ethnicity is Caucasian, with Latino population as the second highest. Income levels remain lower than average for the state of Oregon, which is below the national average due to reductions in the fishing and forestry industries All or parts of each county in the health care region are designated primary Health Professional Shortage Areas (HPSAs). Our service area is broken down into three sections the primary service area, which encompasses all of Lane County, the secondary service area, which has two distinct geographic breakdowns (Coos and Douglas counties, and Linn and Benton counties), and the tertiary service area, which is made up of nine counties While we include the tertiary service area in our service area definition, we serve only 1 percent of the tertiary inpatient health care market WashingtonLower Columbia RegionThe Lower Columbia Region service area encompasses rural communities within four Washington counties - Cowlitz, Lewis, Pacific and Wahkiakum - and two Oregon counties - Clatsop and Columbia, In addition to St. Joseph Medical Center, several small community hospitals provide services, as well as the metropolitan-area Vancouver and Portland hospitals. The region's population is 182,447, and is expected to grow 4.2 percent by 2015. The primary service area of Longview, Kelso and Castle Rock accounts for 75 percent of the hospital's total inpatient discharges. The secondary service area of nine communities - including Rainier and Clatskanie in Oregon, and Kalama and Ryderwood in Washington - account for 14 percent of inpatient discharges. The tertiary service area comprises 15 communities and accounts for 8 percent of discharges. The region is older, lower income and has a lower percentage of childbearing women than average for Oregon or Washington. In the primary service area, 26 percent of the population is on Medicaid, compared to 15 percent in the secondary service area. Whatcom RegionWhatcom County's population estimate for 2011 is 200.434 people. Since 2000, the population increased by 20.1 percent, which is slightly higher than the 13.1 percent population increase experienced by Washington State during that same time period Bellingham is the largest city within Whatcom County with a population of 75,750, followed by Lynden with a population of 11,350. The racial demographics of Whatcom County are as follows 89.6 percent of the population identifies as Caucasian, 7 2 percent identify as Hispanic/Latino, 1 1 percent as African American, 3 percent as American Indian and Alaska Native, 3.8 percent as Asian, 0.2 percent as Native Hawaiian, and 2.3 percent of the population identifies with two or more races AlaskaAll of southeast Alaska has a land area of 35,138 miles, and PeaceHealth serves approximately half of that area, at the southern end Southeast Alaska represents 10 percent of Alaska's total population, or about 70,000 people. Our service area includes about 30,000 people. Remote communities are located on islands and a small strip of land tucked between the Pacific Ocean and the coast

PART VI, LINE 5 How do community building activities promote health?Here are examples from throughout PeaceHealth illustrating ways we work with the community to improve overall health and wellness Trauma Nurses Bike Helmet educational series is an outreach effort into elementary schools throughout the region to teach helmet use and bike safety. Trauma nurses reach out to engage youth in safe practices. Go Red Tea. More than 110 women attended the PeaceHealth St. John Medical Center Foundation's annual Go Red Tea and received practical advice about improving their heart health. Emergency Support Shelter breakfast. PeaceHealth is a major sponsor of this event to raise awareness of domestic violence in our community and garner support for the shelter. Many PeaceHealth caregivers attend and support the breakfast each year March for Babies. This month the Sister Margaret Anna Cusack Women's Health Pavilion will be the kick-offlocation, starting point, and finish line for this event. The Pavilion features a number of programs and events for women and parents throughout the year to encourage positive lifestyles in an atmosphere that makes learning fun National Kidney Foundation's (NKF) Kidney Walk This June, the PeaceHealth St John Dialysis Department will be forming teams to walk in the event to raise support for and awareness of the NKF's efforts PeaceHealth's LifeQuest program. This employee wellness program coordinates health-related activities for caregivers in our community throughout the year. During the school year, PeaceHealth's LifeQuest staff works with Longview Parks and Recreation to provide nutrition education to elementary after-school programs. LifeQuest partners with the YMCA through their quarterly health fairs, bi-monthly presentations such as Eating Healthy on a Budget, and encouraging participation in LifeOuest programs such as the Changing Weighs Weight Loss Class Mt-St-Helen's Tour De Blast-PeaceHealth partners with Longview Noon Rotary to provide sponsorship and support for the race organization. Tour de Blast brings hundreds of cyclists from all over the globe to our community to ride to the summit of Mt. St. Helens. Sports Medicine program. Students meet four mornings a week to work on strength, agility, flexibility, and endurance to keep them fit during the summer and prepare them for the fall sports season. Relay for Life. In addition to being a major sponsor, many of our caregivers will form walking teams to support finding a cure for cancer as well as to honor those in their lives who've been touched by cancer Financial Cash Contributions PeaceHealth donates small cash contributions to numerous programs related to community building efforts. These donations are reviewed annually Emergency Preparedness. Activities this past year involved a community wide earthquake drill and high rise drill, pediatric trauma for multi-agency including considerable community communications and collaboration on pandemic influenza. Courageous Kids. Weekly support groups for elementary and teen children and families grieving the death of a loved one help participants learn that they are not alone in whatever they might be experiencing Art therapy, drama, sand play and discussion help participants learn how to support one another

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DLN: 93493136025161

Department of the Treasury

Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Open to Public

Internal Revenue Service Name of the organization			F Attach to Form 9			Form Large 1 days 16	Inspection
PeaceHealth						Employer identifi	tation number
Part I General Inform	astion on Grants	and Assistance				91-0939479	
Does the organization may the selection criteria used Describe in Part IV the or	intain records to subs I to award the grants ganization's procedu	stantiate the amount of t or assistance? res for monitoring the us	e of grant funds in the l				▽ Yes □
Form 990, Part I	V, line 21 for any	o Governments and recipient that received 0) if additional space	d more than \$5,000.	. Check this box if n	o one recipient recei	ved more than \$5,0	00. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Detail available upon request			1,323,436	0			various
2 Enter total number of sect	:ion 501(c)(3) and go	vernment organizations					• (

Enter total number of other organizations

	· · · · · · · · · · · · · · · · · · ·	
Part III	Grants and Other Assistance to Individuals in the United States. Comp	plete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
				<u> </u>	·

Part IV	Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.										
Ident if ier	Return Referen	nce Exp	planation								

Compensation Information

Pariet Ouestions Regarding Compensation

DLN: 93493136025161

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

Open to Public Inspection

Internal Revenue Service	► Attach to Form 990. ► See separate instructions.	Inspection
Name of the organization PeaceHealth		Employer identification number
		91-0939479

				Yes	Νο	
1a	Check the appropriate box(es) if the organization provide 990, Part VII, Section A, line 1a Complete Part III to					
	First-class or charter travel	Housing allowance or residence for personal use				
	Travel for companions	Payments for business use of personal residence				
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees				
	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)				
b	If any of the boxes in line 1a are checked, did the organ reimbursement orprovision of all the expenses describe		1b			
2	Did the organization require substantiation prior to reim officers, directors, trustees, and the CEO/Executive Di		2			
3	Indicate which, if any, of the following the organization to organization's CEO/Executive Director Check all that a					
	Compensation committee	Written employment contract				
	✓ Independent compensation consultant	✓ Compensation survey or study				
	Form 990 of other organizations	A pproval by the board or compensation committee				
4	During the year, did any person listed in Form 990, Partor a related organization	t VII, Section A, line 1a with respect to the filing organization				
а	a Receive a severance payment or change-of-control payment?					
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?					
c	c Participate in, or receive payment from, an equity-based compensation arrangement?					
	If "Yes" to any of lines 4a-c, list the persons and provide	de the applicable amounts for each item in Part III				
	Only 501(c)(3) and 501(c)(4) organizations only must o	complete lines 5-9.				
5	For persons listed in form 990, Part VII, Section A, line compensation contingent on the revenues of	e 1a, did the organization pay or accrue any				
а	The organization?		5a		Νo	
b	Any related organization?		5b		Νo	
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, line compensation contingent on the net earnings of	e 1a, did the organization pay or accrue any				
а	The organization?		6a		Νo	
b	Any related organization?		6b		Νo	
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III					
8	Were any amounts reported in Form 990, Part VII, paid subject to the initial contract exception described in Re in Part III		8		No	
9	If "Yes" to line 8 did the organization also follow the re	buttable presumption procedure described in Regulations	بّ		- 110	
	section 53 4958-6(c)?	Sattable presumption procedure described in Regulations	9		No	

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name (B) Breakdown of W-2 and/or 1099-MISC compensation (I) Date compensation (II) Date compensation (III) Date compensation (IV) Com								
(i) Base incentive reportable compensation reportable compensation compensation compensation	(A) Name	(B) Breakdown of	W-2 and/or 1099-MI		(C) Retirement and		(E) Total of columns	
See Additional Data Table		(i) Base compensation	ıncentive	(iii) Other reportable compensation		benefits	(B)(ı)-(D)	Form 990 or
	See Additional Data Table							

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

]	Ident if ier	Ret urn Ref erence	Explanation
]	Ident if ier	Reference	Explanation

Schedule J (Form 990) 2009

Software ID: 09000047

Software Version: 2009v1.7

EIN: 91-0939479

Name: PeaceHealth

Form 990, Schedule J, Pa	rt I	II - Officers. Direc	ctors, Trustees. Ke	ev Emplovees, and	l Highest Compen	sated Emplovees	,	
(A) Name			f W-2 and/or 1099-MIS		(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
, ,		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
Stuart Hennessey	(I)	316,296	160,684	35,407	56,667	16,929	585,983	
Richard Leone MD	(E)	547,115	20,489	22,746	55,711	10,445	656,506	
Richard Kincade	(ı) (ıı)	239,951	32,018	24,637	45,005	18,818	360,429	
Ran Whitehead	(ı) (ıı)	241,026	106,679	21,995	46,528	17,621	433,849	
Peter Adler	(ı) (ıı)	352,682	183,095	30,086	26,900	19,414	612,177	
Noele E Santo-Domingo MD	(ı) (ıı)	578,713	718	21,777	62,525	18,108	681,841	
Nancy Steiger	(i) (ii)	330,120	167,127	28,897	26,757	21,294	574,195	
Mel Pyne	(I)	417,564	223,964	29,573	46,134	11,787	729,022	
Judy Hodgson	(ı) (ıı)	309,535	156,840	16,108	56,928	14,102	553,513	
Josiah Johnson	(ı) (ıı)	241,189	80,926	10,882	32,770	18,547	384,314	
John Haughom	(i) (ii)	429,614	231,390	21,988	56,928	17,289	757,209	
Jill Hoggard-Green	(E)	286,496	131,679	31,808	47,128	15,825	512,936	
Howard Kriz	(E)	404,263	234,011	35,695	55,560	16,868	746,397	
Elaine Svigel Dunda	(E)	286,548	114,383	30,382	53,824	17,103	502,240	
Douglas James MD	(ı) (ıı)	599,649	70,000	4,760	64,049	14,500	752,958	
David White MD	(ı) (ıı)	791,053	11,047	6,127	69,948	15,602	893,777	
Carl Bruce Schwartz MD	(ı) (ıı)	569,389	27,424	6,646	61,441	11,281	676,181	26,775
Alan Yordy	(ı) (ıı)	689,217	371,992	37,129	52,028	19,419	1,169,785	

DLN: 93493136025161

OMB No 1545-0047

Schedule K (Form 990)

Bond Issues

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Open to Public **Inspection**

Department of the Treasury Internal Revenue Service	► Attach to Form 990. ► See separate instruc
Name of the organization	
PeaceHealth	

91-0939479

Employer identification number

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Da	ate Issued	(e) Issu	ie Price	(f) De	escription of	Purpose	(g) De	feased	Beh	On alf of uer
											Yes	No	Yes	No
A	WA Healthcare Facilities Authority	91-1108929	93978E5T5	10-1	15-2009	94	,835,000	Refund pri	or bond ıssı	ıe		Х		×
В	OR Facilities Authority	93-6001787	68608JKB6	10-1	15-2009	100	,795,000	Refund pri	or bond issu	ıe		х		х
С	OR Facilities Authority	93-6001787	68608JJK8	06-2	26-2008	70	,000,000	Refund pri	or bond issu	ıe		х		х
D	OR Facilities Authority	93-6001787	68608JJJ1	06-2	26-2008	80	,000,000	Refund pri	or bond ıssı	ıe		х		х
E	OR Facilities Authority	93-6001787	68608JJH5	06-2	26-2008	99	,175,000	Refund pri	or bond ıssı	ıe		х		х
Pa	art III Proceeds		1			1					l			
					A	В		1	С	D)		E	
1	Total proceeds of issue			9	9,515,443	104	,387,250	7	0,000,000	80	,000,000		99,1	75,000
2	Gross proceeds in reserve funds													
3	Proceeds in refunding or defeasan	ce escrows												
4	Other unspent proceeds													
5	Issuance costs from proceeds				407,109		451,417							
6	Working capital expenditures from	proceeds												
7	Capital expenditures from proceed	ds												
8	Year of substantial completion				1			1				1		
-				Yes	No	Yes	No	Yes	No	Yes	No	Yes	,	No
9	Were the bonds issued as part of a	a current refunding is	ssue?	Х		Х		Х		Х		Х		
10	Were the bonds issued as part of a	an advance refundinç	j issue?		Х		Х		Х		Х			Х
11	Has the final allocation of proceed	ls been made?		Х		Х		х		Х		Х		
12	Does the organization maintain ad the final allocation of proceeds?	lequate books and re	cords to support	Х		Х		х		Х		Х		
Pa	rt IIII Private Business Use												•	
					A		В		С		D		E	
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	s	No

Χ

Χ

Was the organization a partner in a partnership, or a member of an LLC,

Are there any lease arrangements with respect to the financed property

which owned property financed by tax-exempt bonds?

which may result in private business use?

Χ

Χ

Χ

Χ

Χ

Χ

Χ

Χ

Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

			A		В	1	С		D		E
		Yes	No								
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?		Х		Х		Х		Х		Х
3b	Are there any research agreements with respect to the financed property which may result in private business use?		х		х		Х		Х		Х
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?		х		х		x		х		Х
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government										
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government										
6	Total of lines 4 and 5										
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	х		х		х		Х		х	
Da	rt IV Arbitrage	-	•	•	•	•	•	•	•	•	

Part IV Arbitrage

			4	E	3		С		D		E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		x		×		x		x		х
2	Is the bond issue a variable rate issue?		×		X		X		×		X
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		х		х		х		х		х
b	Name of provider										
С	Term of hedge										
4a	Were gross proceeds invested in a GIC?		Х		Х		Х		Х		Х
ь	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?		х		×		х		х		х
6	Did the bond issue qualify for an exception to rebate?										
			•	•	•	•	•	•	Schedul	e K (Form 99) 2009

DLN: 93493136025161

OMB No 1545-0047

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Open to Public **Inspection**

Internal Revenue Service Name of the organization PeaceHealth

Department of the Treasury

Employer identification number 91-0939479

P	art I Bond Issues									I				
	(a) Issuer Name	., .,				(e) Issu	ue Price	(f) Des	scription of	Purpose	(g) De	feased	Beh	On alf of uer
											Yes	No	Yes	No
A	OR Facilities Authority	93-6001787	68608JJG7	06-2	6-2008	49	725,000	Refund prio	r bond ıssu	e		х		х
В	WA Healthcare Fac Auth	91-1108929	93978EU26	06-2	6-2008	80	,650,000	Refund prio	r bond ıssu	e		х		х
c	State of Oregon	93-6001787	68608JBX8	10-1	2-2004	3	3,200,000	Construct N	Medical Cor	mplex		Х		х
D _	State of Oregon	93-6001787	68608JBV2	10-1	2-2004		595,000	Construct N	Medical Cor	mplex		х		х
E	State of Oregon	93-6001787	68608JBW0	10-1	2-2004	2	2,495,000	Construct N	Medical Cor	mplex		Х		х
Pa	rt III Proceeds	L	1											
			Α		l	В	С		D			E		
1	Total proceeds of issue			4	19,725,000	8	30,650,000		3,200,000		595,000		2,4	95,000
2	Gross proceeds in reserve fu	ınds												
3	Proceeds in refunding or defe	asance escrows												
4	Other unspent proceeds													
5	Issuance costs from proceed	ds												
6	Working capital expenditures	from proceeds												
7	Capital expenditures from pro	oceeds			3,200,000				3,200,000		595,000		2,4	95,000
8	Year of substantial completion	on		20	008			20	08	20	08		2008	3
				Yes	No	Yes	No	Yes	No	Yes	No	Yes	5	No
9	Were the bonds issued as pa	rt of a current refunding is	ssue?	Х		Х			Х		Х			Х
10	Were the bonds issued as pa	rt of an advance refundin	g issue?		х		Х		х		Х			Х
11	Has the final allocation of pro	oceeds been made?		Х		Х		Х		х		х		
12	Does the organization mainta		ecords to support	х		Х		Х		х		Х		
Part III Private Business Use								1						
					A	В		С			D		E	
				V	N-	v	NI-	v	NI.	V	NI-		_	NI.

Yes

No

Χ

Χ

which owned property financed by tax-exempt bonds?

which may result in private business use?

Was the organization a partner in a partnership, or a member of an LLC,

Are there any lease arrangements with respect to the financed property

No

Χ

Χ

Yes

Yes

Χ

Χ

Yes

Χ

Χ

No

Χ

Х

Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

			A		В	1	С		D		E
		Yes	No								
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?		Х		Х		Х		Х		Х
3b	Are there any research agreements with respect to the financed property which may result in private business use?		х		х		Х		Х		Х
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?		х		х		x		х		Х
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government										
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government										
6	Total of lines 4 and 5										
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	х		х		х		Х		х	
Da	rt IV Arbitrage	-	•	•	•	•	•	•	•	•	

Part IV Arbitrage

			4	E	3		С		D		E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		x		×		x		x		х
2	Is the bond issue a variable rate issue?		×		X		X		×		X
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		х		х		х		х		х
b	Name of provider										
С	Term of hedge										
4a	Were gross proceeds invested in a GIC?		Х		Х		Х		Х		Х
ь	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?		х		×		х		х		х
6	Did the bond issue qualify for an exception to rebate?										
			•	•	•	•	•	•	Schedul	e K (Form 99) 2009

DLN: 93493136025161

Open to Public

Inspection

OMB No 1545-0047

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Internal Revenue Service Name of the organization PeaceHealth

Department of the Treasury

Part I Bond Issues

Employer identification number

91-0939479

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Dat	e Issued	(e) Issu	ie Price	(f) Des	scription of	Purpose	(g) De	feased		
											Yes	No	Yes	No
A	State of Oregon	93-6001787	68608JBT7	10-12	-2004		540,000	Construct 1	Medical Coi	mplex		х		Х
В	State of Oregon	93-6001787	68608JBU4	10-12	-2004	2	,450,000	Construct N	1edical Coi	mplex		х		х
С	State of Oregon	93-6001787	68608JBS9	10-12	-2004	2	,900,000	Construct N	Medical Coi	mplex		х		Х
D	State of Oregon	93-6001787	68608JBQ3	10-12	-2004	1	,315,000	Construct N	1edical Coi	mplex		х		Х
E	State of Oregon	93-6001787	68608JBR1	10-12	-2004	1	,505,000	Construct	Medical Coi	mplex		x		х
P	Proceeds	•	•	_	<u>'</u>									
				A		E	3	_		D	•		E	
1	Total proceeds of issue				540,000		2,450,000		2,900,000		1,315,000)	1,5	05,000
2	Gross proceeds in reserve funds													
3	Proceeds in refunding or defeasa	ince escrows												
4	Other unspent proceeds													
5	Issuance costs from proceeds													
6	Working capital expenditures fro	m proceeds												
7	Capital expenditures from proce	eds			540,000	,	2,450,000		2,900,000	:	1,315,000		1,5	05,000
8	Year of substantial completion			20	08	20	08	20	08	200	08		2008	3
_				Yes	No	Yes	No	Yes	No	Yes	No	Yes	;	No
9	Were the bonds issued as part of	f a current refunding is	ssue?		Х		Х		Х		Х			Х
10	Were the bonds issued as part of	f an advance refunding	g issue?		х		Х		Х		Х			Х
11	Has the final allocation of procee	eds been made?		Х		Х		×		Х		х		
12	Does the organization maintain a the final allocation of proceeds?	•	ecords to support	Х		Х		х		Х		х		
Pā	Private Business Use	e												
					A		В	-	C	<u> </u>)		E	
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	5	No

Χ

Χ

which owned property financed by tax-exempt bonds?

which may result in private business use?

Was the organization a partner in a partnership, or a member of an LLC,

Are there any lease arrangements with respect to the financed property

Χ

Χ

Χ

Χ

Χ

Χ

Х

Х

Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

			A		В	1	С		D		E
		Yes	No								
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?		Х		Х		Х		Х		Х
3b	Are there any research agreements with respect to the financed property which may result in private business use?		х		х		Х		Х		Х
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?		х		х		x		х		Х
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government										
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government										
6	Total of lines 4 and 5										
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	х		х		х		Х		х	
Da	rt IV Arbitrage	-	•	•	•	•	•	•	•	•	

Part IV Arbitrage

			4	E	3		С		D		E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		x		×		x		x		х
2	Is the bond issue a variable rate issue?		×		X		X		×		X
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		х		х		х		х		х
b	Name of provider										
С	Term of hedge										
4a	Were gross proceeds invested in a GIC?		Х		Х		Х		Х		Х
ь	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?		х		×		х		х		х
6	Did the bond issue qualify for an exception to rebate?										
			•	•	•	•	•	•	Schedul	e K (Form 99) 2009

Software ID: **Software Version:**

> **EIN:** 91-0939479 Name: PeaceHealth

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DLN: 93493136025161

OMB No 1545-0047 2009

SCHEDULE 0

Department of the Treasury Internal Revenue Service

(Form 990)

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990.

Name of the organization PeaceHealth

Employer identification number

91-0939479

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 19	Form 990, Part VI, Line 19 Other Organization Documents Publicly Available	The Articles of Incorporation and extensive financial data are filed with state governments and become available to the public. The bylaw's and conflict of interest policy are provided upon request. Independent financial audits of the company's financial statements have been made public annually in connection with public bond offerings during the last several years and are also available upon request.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 15b	Form 990, Part VI, Line 15b Compensation Review and Approval Process for Officers and Key Employees	The independent national consulting firm of Sullivan and Cotter is retained by the Executive Committee of the PeaceHealth Board - which also serves as the Compensation Committee All committee members are subject to the conflict of interest policies and recuse themselves in the event of a potential conflict. Sullivan Cotter is regularly and consistently utilized to prepare and analyze compensation comparability data for officers, key executives and disqualified persons described in the intermediate sanction regulations. Those reports are provided to the Executive Committee of the PeaceHealth Board of Directors for compensation approvals to ensure the fair market value of compensation for these individuals, and these approvals are documented in committee minutes.

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 12c	Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts	Regularly scheduled education is provided to employees and board members throughout the year as to the requirements of the conflict of interest policy. Senior management and all board members are required to complete an annual written conflict of interest questionnaire. Their responses to the questionnaire are annually reviewed by the Legal department and the Organizational Integrity department. The Legal department regularly reviews the minutes from the board meetings and the minutes from the management Executive Committee meetings to check voting records against the disclosed potential conflicts of interest Chairpersons and their supportive minute takers are trained in the correct procedure to follow whenever a potential conflict of interest arises.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 11	Form 990 Review Process	The Form 990 was prepared by a CPA, with consultation from external advisors and further reviewed by the CFO and President & CEO prior to signature. The signed form is provided to the board of directors prior to filing

ldentifier	Return Reference	Explanation
Form 990, Part III, Line 4d	Form 990, Part III, Line 4d Other Program Services Description	OTHER PROGRAM SERVICES 4 CRITICAL ACCESS HOSPITALS AND CLINICSPeaceHealth operates three hospitals that are part of the Medicare Critical Access Hospital (CAH) Program Rural communities rely on their hospitals as critical components of the communities economic and social fabric. These hospitals are typically the largest or second largest employer in the community, and often stand alone in their ability to offer highly-skilled jobs. During fiscal year 2010, these facilities collectively performed 3,104 surgeries, 28,766 Emergency visits, 76,630 Outpatient registrations, 1,585 Short-stay unit visits, 12,905 Home Health visits, and staffed about 450 Full time employees

ldentifier	Return Reference	Explanation
	Client Note1	Form 990-T, Line HExplanation of unrelated business income activities 1. PeaceHealth is a member of Premier Purchasing Partnership, Limited Partners. The allocable share of partnership income from group purchasing programs on behalf of nonaffiliated hospitals, structured to reduce the cost of medical supplies incurred by nonaffiliated hospitals, is reported as unrelated business income. (423000)2. Pharmaceutical and optical supplies are available for purchase at PeaceHealth's Eugene, Oregon clinic operations. The allocable portion of these sales to non-patients is reported as unrelated business income. (446110, 446199)3. Non-patient laboratory services are provided by Oregon Medical Laboratory. (621500)4. Child Care services are offered as an employee benefit in the Alaska Region. The allocable portion of this activity provided to non-employees is reported as unrelated business income. (624410)5. EHI Works, an operating division of PeaceHealth, provides information technology services, products and technology to independent physicians. (541519)6. Whatcom Health Information Network, an LLC for which PeaceHealth is the only member, provides information technology services, products and technology to independent physicians. (541519)

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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Employer identification number

DLN: 93493136025161

2009

Open to Public Inspection

Schedule R (Form 990) 2009

Department of the Treasury
Internal Revenue Service

Name of the organization

PeaceHealth

91-1350776

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

						91-	0939479		
Part I Identification of Disregarded Entities (Complete)	f the organization a	answe	ered "Yes" on	Fori	m 990, Part :	•			
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	Lega or fo	(c) I domicile (state preign country)	T	(d) Total income	End-of	(e) -year assets	Dir	(f) ect controlling entity
Whatcom Health Information Network 625 Cornwall Ave Bellingham, WA 98225 91-1993455	Health Info network		WA			Form 990, Part ection Public char (if section !		N/A	
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the tax-exempt organizations.		ne or	ganızatıon ans	swer	red "Yes" on	Form	990, Part I\	/, line 3	34 because it had one
(a) Name, address, and EIN of related organization	(b) Primary activity		(c) Legal domicile (stat or foreign country)		(d) Exempt Code so	ection (e) Public charit (if section 5)		status (c)(3))	(f) Direct controlling entity
Ketchikan General Hospital Foundation									
3100 Tongass Ave Ketchikan, AK 99901 65-1225184	Healthcare Fundraising		AK		501(c)(3)			N/A
Whatcom Hospice Foundation									
800 East Chestnut Street Bellingham, WA 98225	Healthcare Fundraising		WA		501(c)(3)		7	N/A
94-3146369									
St Joseph Hospital Foundation 800 East Chestnut Street	Healthcare Fundraising		WA		501(c)(3)		7	N/A
Bellingham, WA 98225 94-3146369									
Cottage Grove Community Hospital Found 1515 Village Drive Cottage Grove, OR 97424	Healthcare Fundraising		OR		501(c)(3)		7	N/A
93-0688381 Peace Harbor Foundation									
400 9th Street									
Florence, OR 97439 93-1084126	Healthcare Fundraising		OR		501(c)(3))		11a	N/A
Sacred Heart Medical Center Foundation									
PO Box 10905 Eugene, OR 97440	Healthcare Fundraising		OR		501(c)(3)		7	N/A
93-6026548									
Health Ventures									
PO Box 10905 Eugene, OR 97440	Healthcare joint ventures	s	WA		501(c)(3)		11a	N/A

Cat No 50135Y

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end asset	-of-year	(h Disprop allocat	ortionate	Code amount ır Sched	(i) V—UBI n box 20 of ule K-1 n 1065)	(j Gener mana parti	al or Iging
								Yes	No			Yes	No
												+	
				s a Corporation on treated as a corpo				nswer	ed "Y	es" on F	orm 990, P	art IV,	
	cause it flad offe t		elated organizations				(f))		(-)	(5)		
(a) Name, address, and EIN o	f related organization	(b) Primary a	ctivity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	Share o	f total	Sh end-	(g) nare of -of-year ssets	(h) Percentag ownership		
									1				

Pa	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, lin	e 34, 35, or 36.)		V	N.
	Note. Complete line 1 if any entity is listed in Parts II, III or IV			Yes	No
	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		4-		
_	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		1a		No
b	Gift, grant, or capital contribution to other organization(s)		1b		No
	Gift, grant, or capital contribution from other organization(s)		1c		No
	Loans or loan guarantees to or for other organization(s)		1d		No
е	Loans or loan guarantees by other organization(s)		1e		No
f	Sale of assets to other organization(s)		1f		No
g	Purchase of assets from other organization(s)		1 g		No
h	Exchange of assets		1h		No
i	Lease of facilities, equipment, or other assets to other organization(s)		1i		No_
j	Lease of facilities, equipment, or other assets from other organization(s)		1j		No
k	Performance of services or membership or fundraising solicitations for other organization(s)		1k		No
I	Performance of services or membership or fundraising solicitations by other organization(s)		11		No
m	Sharing of facilities, equipment, mailing lists, or other assets		1m		No
n	Sharing of paid employees		1n		No
o	Reimbursement paid to other organization for expenses		10		No
р	Reimbursement paid by other organization for expenses		1 p		No
q	O ther transfer of cash or property to other organization(s)		1 q		No
r	O ther transfer of cash or property from other organization(s)		1r		No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships	and transaction thres	holds		
	(a)	(b)		(c)	
	Name of other organization	Transaction type(a-r)		t involve	ed
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d Are parti sect 501(d organiz	ners ion :)(3) :ations?	(e) Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	agın tner?
			Yes	No		Yes	No		Yes	N
										+
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Software ID: 09000047

Software Version: 2009v1.7

EIN: 91-0939479

Name: PeaceHealth

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

ax Exempt organiz		I	I	1
(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	(f) Direct Controlling Entity
Healthcare Fundraising	AK	501(c)(3)	7	N/A
Healthcare Fundraising	WA	501(c)(3)	7	N/A
Healthcare Fundraising	WA	501(c)(3)	7	N/A
Healthcare Fundraising	OR	501(c)(3)	7	N/A
Healthcare Fundraising	OR	501(c)(3)	11a	N/A
Healthcare Fundraising	OR	501(c)(3)	7	N/A
Healthcare joint	WA	501(c)(3)	11a	N/A
Ventures				
	(b) Primary Activity Healthcare Fundraising Healthcare Fundraising Healthcare Fundraising Healthcare Fundraising	(b) (c) Legal Domicile (State or Foreign Country) Healthcare Fundraising AK Healthcare Fundraising WA Healthcare Fundraising OR Healthcare Fundraising OR	(b) (c) (d) Primary Activity Legal Domicile (State or Foreign Country) Exempt Code section Healthcare Fundraising AK 501(c)(3) Healthcare Fundraising WA 501(c)(3) Healthcare Fundraising OR 501(c)(3)	Primary Activity Legal Domicile (State or Foreign Country) Healthcare Fundraising WA Folic(3) Healthcare Fundraising WA Folic(3) Thealthcare Fundraising WA Folic(3) Thealthcare Fundraising WA Folic(3) Thealthcare Fundraising Fundraising WA Folic(3) Thealthcare Fundraising OR Folic(3) Thealthcare Fundraising

Software ID: Software Version:

EIN: 91-0939479 **Name:** PeaceHealth

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors													
(A) Name and Title	(B) Average hours		tion (hat a	che)			(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation			
	per week	individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations			
Tom Grove Director	0	x						o	0	0			
Terry Brandon Treasurer	0	х						0	0	0			
Stuart Hennessey Senior V P	40 00				х			512,387	0	73,596			
Sr Norah Clarke CSJP Director	0	Х						0	0	0			
Sr Monica Heeran CSJP Secretary	40 00	Х						0	0	0			
Sr Kathleen Pruitt CSJP Director	40 00	Х						0	0	0			
Sr Eleanor Gilmore CSJP Director	40 00	Х						0	0	0			
Sr Anne Hayes CSJP Director	40 00	Х						0	0	0			
Sr Andrea Nenzel CSJP Chairman	0	Х						0	0	0			
Sr Margaret Dimond CSJP Director	0	Х						0	0	0			
Roland Trenouth MD Director	0	Х						0	0	0			
Richard Leone MD Physician	40 00					х		590,350	0	66,156			
Richard Kincade Senior V P	40 00				Х			296,606	0	63,823			
Ran Whitehead CEO - Florence, OR	40 00				Х			369,700	0	64,149			
Peter Adler Senior V P	40 00				х			565,863	0	46,314			
Noele E Santo-Domingo MD Physician	40 00					х		601,208	0	80,633			
Nancy Steiger Senior V P	40 00				Х			526,144	0	48,051			
Mel Pyne CEO - Eugene/Springfield, O R	40 00				х			671,101	0	57,921			
Kevin Walstrom SVP, CFO	0							0	0	0			
Judy Hodgson Senior V P	40 00				Х			482,483	0	71,030			
Josiah Johnson CEO - Longview, WA	40 00				Х			332,997	0	51,317			
John Haughom Senior V P	40 00				Х			682,992	0	74,217			
Joe Gonyea II Dırector	0	Х						0	0	0			
Jıll Hoggard-Green COO - Eugene/Springfield, OR	40 00				Х			449,983	0	62,953			
Howard Kriz System CFO	40 00			x				673,969	0	72,428			

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors											
(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other	
		Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations	
Elaine Svigel Dunda Senior V P	40 00				Х			431,313	0	70,927	
Douglas James MD Physician	40 00					×		674,409	0	78,549	
Dieter Morich Vice Chair	0	Х						0	0	0	
David White MD Physician	40 00					×		808,227	0	85,550	
Curt Roberts Director	0	Х						0	0	0	
Catherine Potts MD Director	0	х						0	0	0	
Carol Sheridan Director	0	Х						0	0	0	
Carl Bruce Schwartz MD Physician	0					х		603,459	0	72,722	
Alan Yordy President & CEO	40 00			x				1,098,338	0	71,447	

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
tax	22,261,581	22,010,550	251,031	
medical supplies	220,151,071	220,151,071		
Education, license, recruit	6,229,720	6,229,720		
clinical prof Services	38,752,025	38,752,025		
Bad Debt	75,855,029	75,855,029		