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Form **990** 

Department of the Treasury

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2009

OMB No 1545-0047

**Open to Public** 

	I				7.04.2000		10		Inspection
			C Name	x year beginning 07 e of organization		and ending 06-30-20	10	D Employer ide	entification number
	eck if a Fress ch	pplicable Please	NATIC	ONAL ASSOCIATION OF	CHARTER SCH	IOOL AUTHORIZERS		84-155319	05
	ne cha	label o	I DOILIU	Business As				E Telephone nu	
	ial retu	type. S	See					(312) 376-	2300
		Instru	ic- 105 W	er and street (or P O 1 VEST ADAMS STRET No		not delivered to street add	ress) Room/suite	<b>G</b> Gross receipts	
	mınate								
Am	ended	return		r town, state or countr AGO, IL 60603	y, and ZIP + 4	1			
App	lication	n pending		,					
				address of principa	al officer		<b>H(a)</b> Is th	- ıs a group returi	
			EG RICHM <sup>,</sup> 5 WEST AD	OND AMS STRET No 3!	500		affilia	ates?	⊤Yes 🔽 No
		СН	ICAGO,IL	60603			H(b) Are a	II affiliates includ	led?
							If"N	o," attach a lıst	(see instructions)
[ Tax	k-exem	npt status 🔽 5	01(c) ( 3 ) 🖪	(Insert no )	7(a)(1) or	527	H(c) Grou	up exemption nu	ımber 🟲
ı W	ebsit e	<b>⇒: ►</b> WWW QUA	ALITYCHAI	RTERS ORG					
K Forn	n of or	ganization 🔽 Cor	poration T	rust Association	Other 🟲		<b>L</b> Year of fo	ormation 2000	¶ State of legal domicile CC
Pai		Summary							
	1	,	-	ızatıon's mıssıon o	_				
e e		Promote estab	lishment &	operation of qualit	y charter so	chools through overs	ght in the publi	c interest	
sovemance									
Ξ									
<u> </u>	2	Check this box	κ <b>⊫</b> Γ if the	organization disco	ntinued its	operations or dispose	d of more than	25% of its net	assets
5	3		•			VI, line 1a)			
	4		-	-		g body (Part VI, line 1			
Acuviues &									
Ē	5			s (Part V, line 2a)				5	
្ទី	6			s (estimate if nece				6	
•		-			•	column (C), line 12			<b>a</b> 52
	ь	Net unrelated	business ta	71					
							Pric	or Year	Current Year
gı.	8							7,087,402	3,125,254
alle	9	Program serv	ice revenue	e (Part VIII, line 2)	g)		•	729,548	508,724
Rayeni	10	Investment I	ncome (Par	t VIII, column (A),	, lınes 3, 4,	and 7d)		8,891	5,405
	11	Other revenu	e (Part VII	I, column (A), lines	s 5,6d,8c,	9c, 10c, and 11e)		13,654	3,035
	12					rt VIII, column (A), lı	ne	7,839,495	3,642,418
	12			nto moid (Down IV a		Innes 1-3 )		7,839,495	
	13					· ·			207,500
	14					ine 4)	_		0
8	15	Salaries, other	ercompens	ation, employee be	enerits (Part	IX, column (A), lines	5-	1,585,500	2,001,206
Expenses	16a	•	fundraising	fees (Part IX, colu	ımn (A ), lıne	11e)		25,725	13,750
¥	ь	Total fundraising	ı expenses (Pa	art IX, column (D), line	25) •34,695				
Ш	17					11f-24f)		2,215,968	1,882,886
	18					, , column (A ), line 25)		3,827,193	4,105,342
	19							4,012,302	-462,924
ድወ ድወ			,				Beginnin	g of Current	,
Net Assets or Fund Balances							_	/ear	End of Year
9.4% 19.4%	20	Total assets	(Part X, line	e 16)				5,768,089	5,652,917
젊	21	Total liabilitie	es (Part X, I	ıne 26)				271,271	619,023
žĒ	22	Net assets o	r fund balan	ces Subtract line	21 from line	20		5,496,818	5,033,894
Par	t II	Signature	Block				•	•	
									the best of my knowledge
		and belief, it is t	rue, correct, a	nd complete Declarati	on of prepare	(other than officer) is bas	sed on all informat	ion of which prepar	er has any knowledge
Sian		*****					12010	11.01	
Sign Here		Signature of	officer				2010-   Date	-11-01	
		1,							
		GREG RICHM Type or print	IOND CEO name and tit	<u> </u>					
		<b>     </b>			1.	Pata	Charle of	Dronora da da da	fung number
		Preparer's A	ndrew Twardo	wski		Date	Check If self-	Preparer's identi (see instructions	
Paid		Signature					empolyed 🕨 🦵		
•	arer's	Firm's name (or if self-employed)	, <u> </u>	ICH LLP				EIN Þ	
Jse (	nly	address, and ZIP		CORPORATE BLVD					
		1	AI ID	ORA, IL 60502				Phone no 🕨 (6	530) 566-8400
 √lav t	he IP	S discuss this		· · · · · · · · · · · · · · · · · · ·	n above? (s	ee instructions) .			▼Yes 「No
~, -	1				\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \				, ,

#### Part IIII Statement of Program Service Accomplishments

Briefly describe the organization's mission

TO PROMOTE THE ESTABLISHMENT AND OPERATION OF QUALITY CHARTER SCHOOLS THROUGH OVERSIGHT IN THE PUBLIC INTEREST IN ALIGNMENT WITH NACSAS MISSION STATEMENT, THE INTENDED IMPACT OF PROGRAMMING AND ACTIVITIES IS TO DEVELOP QUALITY AUTHORIZING ENVIRONMENTS THAT LEAD TO A GREATER NUMBER OF QUALITY CHARTER SCHOOLS WORKING CLOSELY WITH OUR AUTHORIZER MEMBERS, NACSA DEVELOPED AND CONTINUES TO MAINTAIN PRINCIPLES & STANDARDS THAT DEFINE PROFESSIONAL PRACTICE FOR QUALITY AUTHORIZING ACROSS AMERICA NACSA WORKS WITH LOCAL EXPERTS TO CREATE THE CONDITIONS NEEDED FOR QUALITY SCHOOLS TO THRIVE SINCE OUR FOUNDING IN 2000, WE HAVE ATTRACTED THE NATIONS STRONGEST AUTHORIZERS, OVERSEEING THE MAJORITY OF CHARTER SCHOOLS IN OPERATION NACSA PROVIDES TRAINING, CONSULTATION AND POLICY GUIDANCE TO AUTHORIZERS AND OTHERS INTERESTED IN USING PUBLIC CHARTER SCHOOLS TO IMPROVE STUDENT OUTCOMES

2	Did the organization und the prior Form 990 or 99			ervices during the year	which were not listed on	┌ Yes ┌ No
	If "Yes," describe these	new services on Sche	dule O			
3	Did the organization ceaservices?	se conducting, or mak	ce significar		nducts, any program	┌ Yes ┌ No
	If "Yes," describe these	changes on Schedule	0			
4		01(c)(4) organization	s and secti	on 4947(a)(1) trusts a	largest program services re required to report the a ervice reported	
4a	(Code	) (Expenses \$	706,132	ıncludıng grants of \$	) (Revenue \$	)
	also evaluates the impact of and policies that create stror	its own work on authorizing charter school performa the measurement of stud	ng practice NA nce NACSA's i ent and schoo	ACSA is the leading authority research projects focus on th	on active authorizers and auth ne identification and developme	and the District of Columbia NACSA torizing practices, identifying practices and of best practices in the evaluation the use of performance measures to
	(Code	) (Expenses \$	816,051	ıncludıng grants of \$	207,500 ) (Revenue	<u> </u>
70	AUTHORIZER EXCELLENCE II new schools strategy This g assessment based on school for Proposals and the expect Program NACSA has initiate within a progressively tiered their plan The Fund's goal is	NITIATIVE NACSA has enga uidance has included analy performance by neighbor lations for financial and org d an authorizer grant awar structure, from assessing to create environments in lent achievement Through	nged with Den visis of the new mood, assessm janizational pe d program "Th their current p which authori in the awarding	ver Public Schools to provide v schools landscape in Denvenent of current authorizing preformance, and developmene Fund for Authorizing Exceractices, to generating a plaining agencies work in collabor of planning and implement	e comprehensive guidance on der, a board orientation on soun ractices, revision of key author nt of a communications plan Au- llence" which is designed to pro- n for improvement, to addression pration with external stakehold ation grants and the provision of	evelopment and implementation of a d authorizing practices, a needs izing materials such as the Request ithorizer Excellence - Grant Award ovide local leaders flexible resources ing high-priority needs identified in ers to create quality schools that of targeted professional services,
4c	(Code	) (Expenses \$	794,307	including grants of \$	) (Revenue \$	)
	collaborates with charter and to charter school legislation a	l education policy organiza at the state and federal leve roduces a range of publica	tions to holisti els and the p	cally strengthen the charter ress looks to NACSA to interpreters.	school sector Policymakers pur pret how events in the news ar	sional authorizing practices NACSA isue NACSA's advice on refinements e impacting educational performance periodic issue briefs and policy guides,
	0.11	(D. 1. G.; ;			B	
4d	Other program services	•	•		•	F00.734.)
	(Expenses \$	1,403,345 includ			) (Revenue \$	508,724 )
4e	Total program service e	xpenses <b>⊩</b> \$	3,719,83	35		

Part IV	Check	dist of	Required	Schedules

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 😼	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional 12A No	Į	ļ	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νo
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? <i>If</i> " <i>Yes," complete Schedule F, Part II</i>	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Νο
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νo

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	<i>IV</i>	28a		No
	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes,"</i> complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		Νo
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note, All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Comp	liance
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			Yes	No
la	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see	2b	Yes	
a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this			
L	return?	3a		Νο
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	3b 4a		Νο
b	If "Yes," enter the name of the foreign country  See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
3	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
Ь	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
Ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
	If "Yes," indicate the number of Forms 8282 filed during the year			
е	benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
≀a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

105 WEST ADAMS ST CHICAGO,IL 60603 (312) 376-2300

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
_				
1a	Enter the number of voting members of the governing body 1a 9			
ь	Enter the number of voting members that are independent 1b 9			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νo
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		N o
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νο
6	Does the organization have members or stockholders?	6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νο
	<b>ection B. Policies</b> (This Section B requests information about policies not required by the Internal venue Code.)			
ICC	venue code.)		Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		N o
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?			
		11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions )			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	16a		Νο
h	taxable entity during the year?	104		
	participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶IL			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of th	ie orga	nızatıor	n <b>⊫</b>
	MICHAEL CERNAUSKAS CFO			

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did r	ot compens	ate any	curr	ent d	or fo	rmer o	ffıce	r, dırector, trustee o	or key employee	,
<b>(A)</b> Name and Title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
CAROL BARKLEY BOARD MEMBER	50	х						0	0	0
GARTH HARRIES BOARD MEMBER	50	х						0	0	0
JIM PEYSER BOARD MEMBER	50	х						0	0	0
JONAS CHARTOCK BOARD MEMBER	50	х						0	0	0
RICK HESS BOARD MEMBER	50	х						0	0	0
GREG RICHMOND PRESIDENT	40 00			х				178,947	0	25,260
HOSANNA MAHALEY JOHNSON VICE-CHAIR	50			Х				0	0	0
JAMES GOENNER CHAIRPERSON	50			х				0	0	0
JOSEPHINE BAKER TREASURER	50			Х				0	0	0
JUSTIN TESTERMAN SECRETARY	50			Х				0	0	0
MIKE CERNAUSKAS CFO	40 00			Х				133,232	0	15,717
DOUG THAMAN DIRECTOR OF PROFESSIONAL	40 00					х		117,735	0	704
KATIE KELLY CHIEF OF STAFF	40 00					х		126,498	0	14,964
SUSAN MILLER BARKER VP OF RESEARCH & EVALUAT	40 00					х		142,692	0	15,270

For	n 990 (2009)				Page <b>≀</b>
1b	Total	699,104	0		71,91
2	Total number of individuals (including but not limited to those listed above) who \$100,000 in reportable compensation from the organization 5	received more than			
_				Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, on line 1a? <i>If</i> " <i>Yes,"</i> complete Schedule J for such individual	•	ployee 3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and organization and related organizations greater than \$150,000? If "Yes," comples individual		e 4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrel rendered to the organization? If "Yes," complete Schedule J for such person .	_	ces 5		No
s	ection B. Independent Contractors				
1	Complete this table for your five highest compensated independent contractors \$100,000 of compensation from the organization	that received more than			
	(A) Name and business address	( <b>B</b> ) Description of s	ervices	Compe	
200	PARTHENON GROUP STATE STREET FON, MA 02109	BUSINESS PLANNING 8 SERVICES	k RESEARCH		250,000
272	METHEUS PROJECT INC 'N HAMPDEN CT CAGO, IL 60614	TECHNICAL STAFFING	SUPPORT		116,308
2	Total number of independent contractors (including but not limited to those lister \$100,000 in compensation from the organization ►2	d above) who received more	e than		

Form **990** (2009)

Form 99							Page <b>9</b>
Part V	<b>/</b>	Statement of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
#\$ #	1a	Federated campaigns 1a					
gra our	ь	Membership dues 1b	171,330				
<u>ڇ</u> ڙ	С	Fundraising events 1c					
<u>#</u> ,#	d	Related organizations 1d					
¥ Si⊞	e	Government grants (contributions) 1e	052.024			i	
Contributions, gifts, grants and other similar amounts	f g	Noncash contributions included in	953,924				
E D	h	Innes 1a-1f \$  Total. Add lines 1a-1f	▶	3,125,254			
		Business	Code				
Program Service Revenue	2a	CONTRACT REVENUE	900,099	384,059	384,059		
exe exe	ь	CONFERENCE FEES	900,099	124,665	124,665		
93	c						
ē. Z	d						
<u> </u>	e						
<u> </u>	f	All other program service revenue					
Ě	g	Total. Add lines 2a-2f	. ▶	508,724			
	3	Investment income (including dividends, interest					
		and other similar amounts)	•	5,405			5,405
	4   5	Income from investment of tax-exempt bond proceeds .					
	3	Royalties					
	6a	Gross Rents	- Ciliar				
	ь	Less rental expenses					
	c	Rental income					
	d	or (loss)  Net rental income or (loss)	. •				
		(i) Securities (ii) Ot					
	7a	Gross amount from sales of					
		assets other than inventory					
	ь	Less cost or other basis and					
		sales expenses					
	c d	Sain or (loss)  Net gain or (loss)					
	8a	Gross income from fundraising	•				
ė		events (not including					
Other Revenue		\$of contributions reported on line 1c)					
ě		See Part IV, line 18					
<u> </u>	_	a					
₽	р С	Net income or (loss) from fundraising events .	•				
_	9a	Gross income from gaming activities					
		See Part IV, line 19					
	Ь	Less direct expenses b					
	c	Net income or (loss) from gaming activities	•				
	10a	Gross sales of inventory, less returns and allowances					
		loss cost of goods cold					
	р С	Less cost of goods sold <b>b</b> Net income or (loss) from sales of inventory .	. 🕨				
	<u> </u>	Miscellaneous Revenue Business					
	11a	HONORARIUMS	900,099	2,250			2,250
	ь	JO B MART	900,099	520		520	
	С	MISCELLANEOUS	900,099	142			142
	d	All other revenue		123			123
	е	Total. Add lines 11a-11d	<u></u>	3,035			
	, ,	Total rayanya Coo Instructions	_ [	_,			
	12	<b>Total revenue.</b> See Instructions		3,642,418	508,724	520	7,920

	990 (2009)				Page <b>10</b>
Par	Statement of Functional Expenses				
А	Section 501(c)(3) and 501(c)(4) organizations m Il other organizations must complete column (A) but are not required to			(D).	
Do no	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	207,500	207,500		· ·
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	362,629	179,257	177,940	5,432
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	1,311,036	1,181,114	127,435	2,487
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	35,652		35,652	
9	Other employee benefits	175,254		175,254	
10	Payroll taxes	116,635		116,635	
11	Fees for services (non-employees)				
а	Management	31,060		31,060	
ь	Legal	7,744	7,219	525	
c	Accounting	27,848		27,848	
d	Lobbying	96,000	96,000		
e	Professional fundraising See Part IV, line 17	13,750			13,750
f	Investment management fees				
g	Other	726,668	712,064	6,054	8,550
12	Advertising and promotion				
13	Office expenses	141,655	42,346	99,291	18
14	Information technology	55,805	12,045	43,760	
15	Royalties				
16	Occupancy	178,662		178,662	
17	Travel	197,190	170,793	26,277	120
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	202,649	191,651	10,998	
20	Interest	130		130	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	66,213	6,848	59,365	
23	Insurance	5,127		5,127	
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	PROGRAM PUBS & MTLS PRI	106,329	104,039	2,290	
b		39,806	33,285	6,521	
c	PROGRAM OPERATIONS OVER	0	213,497	-214,410	913
d	INDIRECT COST POOL	0	290,950	-293,467	2,517
e	BENEFITS COST POOL	0	271,227	-272,135	908
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	4,105,342	3,719,835	350,812	34,695
26	Joint costs. Check here ► ☐ If following SOP 98-2	,,===,==.	,: _3,:25		
	Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
					000 (2000)

Part X Balance Sheet (A) (B) Beginning of year End of year 146.720 149.783 1 1 Cash—non-interest-bearing . . . . . . . . . . . . 702.510 2 1.337.275 2 4,707,846 3,689,274 3 3 4 33.097 4 180,335 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 Notes and loans receivable, net . . . . . 7 8 Inventories for sale or use . . . . . . 87.020 9 94,713 Prepaid expenses and deferred charges . . . . . . . . . . . . Land, buildings, and equipment cost or other basis Complete 370.810 10a 10a Part VI of Schedule D 10b 169,273 90.896 201.537 b Less accumulated depreciation . . . . 10c 11 11 12 12 Investments—other securities See Part IV, line 11 . . . . . . . . . 13 13 Investments—program-related See Part IV, line 11 . . 14 14 15 15 16 5,768,089 16 5,652,917 Total assets. Add lines 1 through 15 (must equal line 34) . . . 205.219 17 355.556 17 Accounts payable and accrued expenses 153,500 18 18 61,727 40,750 19 19 20 20 Liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 4.325 25 Other liabilities Complete Part X of Schedule D . . . . . 25 69.217 26 **Total liabilities.** Add lines 17 through 25 . . . . . 271,271 26 619,023 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 181,457 171,298 27 Unrestricted net assets . . . . 27 28 5.315.361 28 4.862.596 Temporarily restricted net assets . . . . . Fund 29 29 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ Total net assets or fund balances . . . . 33 5,496,818 33 5,033,894 34 Total liabilities and net assets/fund balances . . . . . 5.768.089 5.652.917 34

#### Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	▼ Separate basis			
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2009)

NATIONAL ASSOCIATION OF CHARTER SCHOOL AUTHORIZERS

#### OMB No 1545-0047

#### **SCHEDULE A** (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection Employer identification number

Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 7 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II ) A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II ) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other Type I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the

	Yes	No
<b>11</b> g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN		(iv) Is the organization in col (i) listed in your governing document?		organizat col (i) of	(v) Did you notify the organization in col (i) of your support?		(vi)  Is the organization in col (i) organized in the US?	
			Yes	No	Yes	No	Yes	No	
				1				1	
Total									

(i) a person who directly or indirectly controls, either alone or together with persons described in (ii)

and (III) below, the governing body of the the supported organization?

(iii) a 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s)

(ii) a family member of a person described in (i) above?

following persons?

h

# Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

	ection A. Public Support	ou checked the	box on line 5, .	, or 8 or Part I	.)					
	endar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	(e) 20	009	<b>(f)</b> Total		
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual	1,475,73	4 1,807,973	2,114,534	7,087,402	3,125,254		15,610,897		
2	grants ") Tax revenues levied for the organization's benefit and either									
3	paid to or expended on its behalf The value of services or facilities									
3	furnished by a governmental unit to the organization without charge									
4 5	Total. Add lines 1 through 3 The portion of total contributions	1,475,73	1,807,973	2,114,534	7,087,402	3	,125,254	15,610,897		
J	by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column							11,666,117		
6	(f) Public Support. Subtract line 5							3,944,780		
S	from line 4 ection B. Total Support									
	endar year (or fiscal year	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	(e) 20	09	(f) Total		
7	beginning in) A mounts from line 4	1,475,734	11,416	2,114,534	7,087,402	3	,125,254	15,610,897		
8	Gross income from interest,									
	dividends, payments received on securities loans, rents, royalties and income from similar sources	6,370	11,416	20,544	8,891	5,405		52,626		
9	Net income from unrelated business activities, whether or not the business is regularly carried on						520	520		
LO	Other income (Explain in Part IV ) Do not include gain or loss from the sale of capital assets				13,265		2,515	15,780		
11	Total support (Add lines 7 through 10)							15,679,823		
12	Gross receipts from related activiti	es, etc (See ins	tructions )			12		3,775,201		
13	First Five Years If the Form 990 is check this box and stop here		·	, thırd, fourth, or f	Ifth tax year as a !	501(c)(3	;) organız	eation, ▶┌		
<u> </u>	ection C. Computation of Pub Public Support Percentage for 2009			11 column (f))		14		25 160 %		
15	Public Support Percentage for 2008	-				15		28 150 %		
L6a	<b>33 1/3% support test—2009.</b> If the	organization did	not check the box		ine 14 is 33 1/3%		, check t			
	and stop here. The organization qua 33 1/3% support test—2008. If the box and stop here. The organization 10%-facts-and-circumstances test is 10% or more, and if the organization mee	organization did n qualifies as a p — <b>2009.</b> If the org tion meets the "f	not check the box ublicly supported anization did not o acts and circums	on line 13 or 16 organization :heck a box on lin :ances" test, chec	e 13, 16a, or 16b ck this box and <b>st</b> e	and line	e 14 Explain	check this		
ь	organization 10%-facts-and-circumstances test	<b>—2008.</b> If the org	anization did not o	heck a box on lin	e 13, 16a, 16b, o	r 17a an	d line	<b>►</b>  ✓		
	15 is 10% or more, and if the organ Explain in Part IV how the organiza supported organization	nization meets th tion meets the "f	e "facts and cırcu ācts and cırcumst	mstances" test, o ances" test The	check this box and organization quali	d <b>stop he</b> ifies as a	ere. a publicly	<b>►</b> □		
18	<b>Private Foundation</b> If the organizat instructions	ion did not check	( a box on line 13,	16a, 16b, 17a oi	1/b, check this b	oox and	3 e e	<b>▶</b> □		

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	(e) 2009	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6 )						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	<b>(c)</b> 2007	( <b>d)</b> 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12 ) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and <b>stop here</b>	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	<b>▶</b> ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	<b>009</b> (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	<b>2008</b> Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind <b>stop here.</b> T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes here	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(	us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

NACSA meets the "facts and circumstances" test as outlined in Temporary Regulations section 1 170A-9T based on the following criteria Ten Percent Support Limitation The public support percentage for NACSA had been greater than 33 1/3 % prior to the year ending June 30, 2009 Since then, the public support percentage has been in excess of 25% Attraction of Public Support. Since it was founded, NACSA has consistently and continuously engaged in efforts to solicit grant funds from foundations and government units. This effort has involved several types of activities undertaken by NACSA staff year-round, including - research into potential new sources of foundation support, - review of government-issued requests-for-proposals, - drafting and submission of letters of inquiry and grant proposals to potential and current funders, and - drafting and submission of reports to funders on grant expenses and activities NACSA now has a staff person (titled the Director of Development) whose job description includes these duties, and who is tasked with expanding NACSAS funding base to include more foundations and government support. These efforts are supported by a national pool of volunteers and professional philanthropy consultants During the past 24 months, solicitation efforts have generated funding from additional nationally recognized foundations NACSA has also received new government funding through the awarding of a \$2.2 million three-year grant (beginning 10/1/10) from the U.S. Department of Education Sources of Support NACSA receives its revenue through contributions, membership dues, and program revenue NACSA seeks support from organizations that have an interest in charter school authorizers and organizations that support the mission of the charter school movement. Over the past 5 years, NACSA has received over \$13 million of support from 5 large nationally recognized foundations. These foundations are not related to NACSA or to each other. These contributions were a significant source of revenue to NACSA. The support from these foundations were considered excess contributions which was the contributing factor in reducing NACSA's public support percentage below 33 1/3 % Even though the contributions were significant to the operations of NACSA, the contributions were less than 1% of total contributions given to charitable organizations from 4 out of the 5 Foundations. The 5th foundation gave NACSA \$350,000 which was approximately 7% of the Foundation's total contributions given during the year Based on the percentage of funds given to NACSA from the foundations out of the total contributions given to charitable organizations throughout the nation, the contributions received were not intended to provide a means for the foundations to exercise control over the operations of NACSA NACSA received the contributions as support of NACSA'S mission and the charter school system. In addition to the contribution revenue from private donors and foundations, NACSA has received more than \$900,000 of government grants, \$730,000 of membership support and \$3.4 million of program revenue over the past 5 years The donors for NACSA are those that have an interest in education and in particular charter schools for the United States. The majority of the membership support is from tax exempt entities such as schools and government agencies throughout the United States. The majority of the program revenue is received from tax exempt authorizing entities and state education agencies throughout the United States for providing technical assistance and management services. Representative Governing Body The board of directors consists of persons having special know ledge and expertise in the field of charter schools and charter school authorizers. NACSAS board of directors includes leading authorizers from a variety of chartering entities that hall from some of the most active and important charter school states. Two-thirds of the board consists of NACSA members who are charter school authorizers, while one-third of the board consists of NACSA associate members who work at institutions, corporations, units of government, charter school resource centers, state associations and other organizations that are not authorizers but have an interest in charter school authorizing. The board members are elected by the members of the NACSA. Public access to services NACSA provides public access to its research and publications via the internet NACSA offers publications that address polices and standards for charter schools. The research NACSA compiles through surveys from the charter schools is available for public use NACSA offers the publications and research to the public at no cost NACSA provides additional information regarding the charter school industry to the public through published new spapers and periodicals. Key employees of NACSA have been interviewed and quoted in widely known periodicals such as the New York Times, The Denver Daily News, Education Week and The Associated Press Public Participation in programs or policies NACSA offers various programs that accomplish the charitable mission of promoting the establishment and operation of quality charter schools through oversight in the public interest. These programs include. Research and Evaluation, Charter School Authorizing, Standards and Evaluation, Policy and Communication, Authorizer Excellence Initiative, and Annual Conference. The accomplishments of each of these programs are outlined on Form 990 Part III Membership dues and services NACSA was founded by and continues to serve and be governed by a diverse array of authorizing agencies including state education agencies, school districts, colleges and universities, specialpurpose or independent chartering boards, municipalities, and private not-for-profit organizations. Full membership is restricted to charter school authorizers, public schools, school districts and other government entities. Membership dues for full members are \$500 - \$3,000 per year dependent upon the number of charter schools authorized by a member. Associate membership is available for institutions, corporations, units of government, charter school resource centers, state associations and other organizations that are not authorizers but have an interest in charter school authorizing. Membership dues for associate members are \$500 annually Individual membership is available to those who are not affiliated with an organization but have an interest in charter school authorizing. Membership dues information for individuals is available upon request The members of NACSA are located in 29 states throughout the country The members of the organization participate in the programs of NACSA which includes workshops and seminars in collaboration with state education agencies. NACSA also provides direct customized guidance to charter school authorizers. NACSA engages public officials and policy organizations across the nation to inform them. of professional authorizing practices. All programs directly benefit charter school authorizers which in turn benefits the general public through the education from these schools. The dues are designed to enroll a substantial number of members of the community who have an interest in charter schools. This is evident by the rate structure of the membership dues. The activities of NASCA appeal to members of the community who are interested in charter schools

**Facts And Circumstances Test** 

#### **Additional Data**

(Code

Software ID: Software Version:

**EIN:** 84-1553195

Name: NATIONAL ASSOCIATION OF CHARTER SCHOOL

) (Revenue \$

508.724)

AUTHORIZERS

#### Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

) (Expenses \$

#### 4d. Other program services

Technical Support Technical support services range from resource development to decision management. Decision management services allow authorizers to rely on NACSA to develop and manage rigorous, merit-based processes for key authorizer decisions including decisions about whether to approve new school applications. Other services include developing policies, protocols and key chartering templates such as the charter contract. They also include guiding authorizers on effective practices related to application decision-making, school monitoring and oversight, performance management, renewal decision-making, and school closure NACSA'S purpose is to help authorizers maintain high standards and public accountability for charter schools while respecting the autonomy that is an essential component of the charter idea Charter School Authorizing Standards and Evaluation NACSA's Principles and Standards for Quality Charter School Authorizing, first established in 2004, serve as a foundational resource. They have been used to guide authorizing practices across the country and referenced in state statutes. They focus on the ends that authorizers should be aiming to attain in creating and upholding high expectations for the schools they charter while recognizing that there are many means of getting there. The Principles articulate a set of beliefs about quality charter school authorizing. The Standards identify core authorizer responsibilities and describe how the principles are upheld within each core responsibility. Updated regularly, they provide a relevant guide to understanding and fulfilling the critical responsibilities of charter school authorizers. These standards are disseminated and shared with authorizers and used to inform the development of policy and as a standard against which authorizers are evaluated Authorizer evaluations provide a comprehensive, formative analysis of strengths and weaknesses in authorizer practices. The evaluation examines application decisions, monitoring of school operations, accountability decisions, school autonomy, and overall school performance. The evaluation culminates with specific, actionable recommendations for improvement. Annual Conference NACSA hosts its own annual conference each fall featuring nationallyrecognized keynote and plenary speakers and a choice of more than 30 highly interactive and practice-oriented workshops developed by and for charter authorizers and focused on issues of topical importance to all who are dedicated to advancing charter schools Membership NACSA was founded by and continues to serve and be governed by a diverse array of authorizing agencies including state education agencies, school districts, colleges and universities, special-purpose or independent chartering boards, municipalities, and private not-for-profit organizations. Several non-authorizers also serve on the NACSA Board of Directors. NACSA publishes a series of Authorizing Matters issue briefs, Policy Briefs, and a monthly newsletter - Member Notes NACSA also hosts a Webinar series, sponsors discussion groups, and facilitates the membership's oversight of its affairs through an annual meeting and regular board meetings. Member feedback is also solicited throughout the year and NACSA continues to find ways to facilitate sharing and dialogue among members. The membership team also directs members to NACSA divisions if they seek additional knowledge or are looking for more customized resources

1,403,345 including grants of \$

#### Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
PROGRAM PUBS & MTLS PRI	106,329	104,039	2,290	
OTHER	39,806	33,285	6,521	
PROGRAM OPERATIONS OVER	0	213,497	-214,410	913
INDIRECT COST POOL	0	290,950	-293,467	2,517
BENEFITS COST POOL	0	271,227	-272,135	908

DLN: 93493314023180

OMB No 1545-0047

**SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Νε	ection 501(c)(4), (5), or (6) organization ame of the organization ITIONAL ASSOCIATION OF CHARTER SCH	•		Employer	ıdentıfıca	tıon numbe	r
Doo	yt T. A. Complete if the av	ganization is exempt unde	r costion FO1/	84-1553			
					<u>527                                    </u>	aiiizatio	11.
1 2		ganızatıon's dırect and ındırect pol	litical campaign ac	tivities in Part IV	_		
3	Political expenditures Volunteer hours			•	\$		
_	volunteer nours				_		
Pai	rt I-B Complete if the or	ganization is exempt unde	er section 501(	c)(3).			
1	Enter the amount of any excise	e tax incurred by the organization	under section 4955	5	<b>&gt;</b> \$		
2	Enter the amount of any excise	e tax incurred by organization man	agers under sectio	n 4955	<b>&gt;</b> \$		
3	If the organization incurred a s	ection 4955 tax, did it file Form 4	720 for this year?			☐ Yes	┌ No
4a	Was a correction made?					☐ Yes	┌ No
b	If "Yes," describe in Part IV						
Pai	rt I-C Complete if the or	ganization is exempt unde	er section 501(	c) except section	501(c)	(3).	
1	Enter the amount directly expe	ended by the filing organization for	section 527 exem	pt function activities	<b>-</b> \$_		
2	Enter the amount of the filing o exempt funtion activities	rganızatıon's funds contributed to	other organization	s for section 527 <b>I</b>	<b>▶</b> \$		
3	Total exempt function expendi	tures Add lines 1 and 2 Enter he	re and on Form 112	20-POL. line 17b	<b>.</b>		
4	Did the filing organization file <b>F</b>				\$ <u></u>		
	• •	·	/FINI\ - 6 - 11 t	. 527	<b>. .</b>	·	•
5	were made For each organization contributions received that we	nd employer identification number ion listed, enter the amount paid fi re promptly and directly delivered iittee (PAC) If additional space is	rom the filing organ to a separate polit	ızatıon's funds Also en ıcal organızatıon, such	iter the an	nount of po	litical
					om (e)	A mount of	nolitical

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Pa	Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).								
	Check   If the filing organization belongs to a Check   If the filing organization checked box		d" provisions apply	,					
<u> </u>	Limits on Lobbying E  (The term "expenditures" means ar	Expenditures			(a) Filing Organization's Totals	(b) Affiliated Group Totals			
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	bying)						
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	yıng)						
c	Total lobbying expenditures (add lines 1a and 18	b)							
d	Other exempt purpose expenditures								
e	Total exempt purpose expenditures (add lines 1	c and 1d)							
f	Lobbying nontaxable amount Enter the amount f	from the following table	ın both						
	If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxa 20% of the amount on lir							
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	0					
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,0	000					
	Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000			00					
	Over \$17,000,000	\$1,000,000							
		•							
g	Grassroots nontaxable amount (enter 25% of lin	ne 1 f)							
h	Subtract line 1g from line 1a If zero or less, enter	er -0-							
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -							
j	If there is an amount other than zero on either line section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file F	orm 4720 repoi	rtıng	┌ Yes ┌ No			
	(Some organizations that made a columns below. See the	he instructions fo	ection do not l r lines 2a thro	nave to com ugh 2f on pa		ne five			
	Lobbying Exp	enditures During	4-Year Averag	ing Period	I	ı			
	Calendar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	( <b>d)</b> 2009	<b>(e)</b> Total			
2a	Lobbying non-taxable amount								
b	Lobbying ceiling amount (150% of line 2a, column(e))								
c	Total lobbying expenditures								
d	Grassroots non-taxable amount								

	•	· -g
Part II-B	Complete if the organization is exempt unde	r section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).	

		(a)		(b)	
		Yes	No	A mount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		No		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes			
c	Media advertisements?		Νo		
d	Mailings to members, legislators, or the public?		Νo		
e	Publications, or published or broadcast statements?		Νo		
f	Grants to other organizations for lobbying purposes?		Νo		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		57,02	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo		
i	Other activities? If "Yes," describe in Part IV	Yes		74,560	
j	Total lines 1c through 1i			131,58	
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No		
b	If "Yes," enter the amount of any tax incurred under section 4912		'		
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				

# Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes". 1 Dues, assessments and similar amounts from members

2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	
_	rakabia amaani or lobb, mg ana ponticar expenditares (see mistractions)		

#### Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Ident if ier	Return Reference	Explanation
'	Activities	NACSA HIRED A LOBBYIST DURING THE YEAR TO ASSIST WITH LOBBYING ACTIVITIES NACSAS MAIN CONGRESSIONAL PRIORITY THIS YEAR HAS BEEN A PROPOSAL TO STRENGTHEN AUTHORIZING THROUGH THE FEDERAL CHARTER SCHOOLS PROGRAM APPROPRIATION

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493314023180

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Open to Public

zation I OF CHARTER SCHOOL AUTHORIZERS izations Maintaining Donor Ac ation answered "Yes" to Form 99	lvised Funds or Other Similar F	Employer identif	
izations Maintaining Donor Ac	lvised Funds or Other Similar F		
	lvised Funds or Other Similar F		
ation answered "Yes" to Form 99		unds or Accou	<b>its.</b> Complete if t
	0, Part IV, line 6. (a) Donor advised funds	(b) Funds ar	nd other accounts
t end of year	(a) Donor advised funds	(b) i ulius ai	d other accounts
ributions to (during year)			
ts from (during year)			
e at end of year			
		nor advised	┌ Yes ┌ N
haritable purposes and not for the bendermissible private benefit	efit of the donor or donor advisor, or for a	ny other purpose	┌ Yes ┌ N
rvation Easements. Complete	f the organization answered "Yes" t	o Form 990, Part	t IV, line 7.
of natural habitat on of open space 2a–2d if the organization held a quali	Preservation of a	certified historic st	· · · · · · · · · · · · · · · · · · ·
ie last day of the tax year		Held at 1	the End of the Year
f conservation easements		2a	
estricted by conservation easements		2b	
servation easements on a certified his	toric structure included in (a)	2c	
servation easements included in (c) ac	quired after 8/17/06	2d	
servation easements modified, transfe	rred, released, extinguished, or terminate	ed by the organizati	on during
nr ⊫			
es where property subject to conserva	tion easement is located ►		
uzation have a written policy regarding	the periodic monitoring, inspection, han	dling of violations,	and <b>Yes N</b>
teer hours devoted to monitoring, insp	ecting and enforcing conservation easen	nents during the ye	ar <b>►</b>
enses incurred in monitoring, inspectir	ng, and enforcing conservation easement	s during the year 🕨	\$
servation easement reported on line 2 i and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sec	ction	┌ Yes ┌ N
and include, if applicable, the text of t	he footnote to the organization's financia		
ete if the organization answered "	Yes" to Form 990, Part IV, line 8.		
reasures, or other similar assets held	for public exhibition, education or resear	ch in furtherance of	
ures, or other similar assets held for p	oublic exhibition, education, or research i		· · · · · · · · · · · · · · · · · · ·
ncluded in Form 990, Part VIII, line 1		<b>►</b> \$	
uded in Form 990, Part X		<b>&gt;</b> \$ _	
tion received or held works of art, histonts required to be reported under SFAS			
ided in Form 990, Part VIII, line 1		<b>►</b> \$	
	ation inform all donors and donor advisorganization's property, subject to the content of the purposes and not for the benefit revation Easements. Complete to onservation easements held by the organization held a qualification of open space  2a-2d if the organization held a qualification easements on a certified history and the last day of the tax year  f conservation easements on a certified history action easements included in (c) acceptation easements modified, transfers are where property subject to conservation easements included in (d) acceptation have a written policy regarding the conservation easements it holds?  teer hours devoted to monitoring, inspecting servation easement reported on line 2 and 170(h)(4)(B)(ii)?  servation easement reported on line 2 and 170(h)(4)(B)(ii)?  servations Maintaining Collections to be if the organization answered "can elected, as permitted under SFAS reasures, or other similar assets held in the conservation easement reports to the information of the conservation easement in	ation inform all donors and donor advisors in writing that the assets held in dor ganization's property, subject to the organization's exclusive legal control?  ation inform all grantees, donors, and donor advisors in writing that grant funds haritable purposes and not for the benefit of the donor or donor advisor, or for a simissible private benefit  rvation Easements. Complete if the organization answered "Yes" to onservation easements held by the organization (check all that apply) on of land for public use (e.g., recreation or pleasure) Preservation of an of one fund for public use (e.g., recreation or pleasure) Preservation of a one of open space  2a-2d if the organization held a qualified conservation contribution in the form the last day of the tax year  of conservation easements  restricted by conservation professory  restricted by conservation easement is located Preservation easements in the conservation easements it holds?  restricted hours devoted to monitoring, inspecting and enforcing conservation easements  restricted by conservation easements in the revenue and include, if applicable, the text of the footnote to the organization's financial and 170(h)(4)(B)(ii)?  rescribe how the organization reports conservation easements in its revenue and include, if applicable, the text of the footnote to the organization's financial results of the professory of the results of the footnote to its financial statements that describes these in the organization answered "Yes" to Form 990, Part IV, line 8.  recorded to the resul	ation inform all donors and donor advisors in writing that the assets held in donor advised riganization's property, subject to the organization's exclusive legal control? ation inform all grantees, donors, and donor advisors in writing that grant funds may be haritable purposes and not for the benefit of the donor or donor advisor, or for any other purpose immissible private benefit private ben

Part	Organizations Maintaining Co	llections of Art	t, His	stori	<u>cal Tr</u>	<u>easu</u>	res, or O	the	r Similar A	ssets	(contir	nued)
3	Using the organization's accession and other items (check all that apply)	r records, check an	y of th	ne fol	lowing t	:hat are	e a significa	nt us	se of its collec	tıon		
а	Public exhibition d Loan or exchange programs											
b	Scholarly research e Other											
с	Preservation for future generations											
4	Provide a description of the organization's co	ollections and expla	ain hov	w the	y furthe	r the o	rganızatıon	's ex	empt purpose	ın		
5	During the year, did the organization solicit cassets to be sold to raise funds rather than t			,					ılar	Г Yes		No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an	ements. Compl	ete ıf	the	organi	ızatıon			es" to Form	,	,	110
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other intermo	edıary	forc	ontribu	tions o	r other ass	ets r	not	┌ Yes	, <sub>「</sub>	No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follow	ving t	able		Г	I	A	nount		
c	Beginning balance							1c				
d	Additions during the year						<b></b>	1d				
e	Distributions during the year						H	1e				
f	Ending balance						<u> </u>	1f				
2a	Did the organization include an amount on Fo	orm 990 Part V lin	217 م				L			┌ Yes	<u> </u>	No
			e ZI,							, 16	• 1	140
Par	If "Yes," explain the arrangement in Part XIV <b>t V Endowment Funds.</b> Complete i		n ans	:WAr	ed "Ve	s" to F	orm aan	Dar	t IV lina 10			
r ei	Endowment i unus. Complete i	(a)Current Year		)Prior			Years Back		Three Years Back	<b>(e)</b> Fou	ır Years	Back
1a	Beginning of year balance	, ,										
b	Contributions											
c	Investment earnings or losses											
d	Grants or scholarships											
e	Other expenditures for facilities and programs											
f	Administrative expenses											
g	End of year balance											
2	Provide the estimated percentage of the yea	r end balance held	as									
а	Board designated or quasi-endowment	%										
b	Permanent endowment ► %											
c	Term endowment ► %											
3a	Are there endowment funds not in the posses	ssion of the organiz	ation	that	are held	d and a	dmınıstered	for	the			
	organization by	<b>3</b>								Y	es N	lo
	(i) unrelated organizations							•	3a	• •		
_	(ii) related organizations								3a		_	
	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the	•						•	3	b		
4 Par						00 Da	rt V Jino	10				
FGI	Till vestments—Land, Buildings	s, and Equipme	:III. 3				· ·		(2) A 22			
	Description of investment				a) Cost o sıs (ınves		(b)Cost or o basis (othe		(c) Accumulate depreciation	d (d	) Book	value
<b>1a</b> l	and		•									
	Buildings		•									
<b>c</b> l	easehold improvements		•	<u> </u>			28	,189	1,	379	2	26,310
	Equipment						342	,621	167,	394	17	75,227
е (	Other			- 1			1					
	. Add lines 1a-1e (Column (d) should equal Fo								▶	_		

Part VII Investments—Other Securities. See  (a) Description of security or category		(c) Method of valuation
(including name of security)	(b)Book value	Cost or end-of-year market value
Financial derivatives  Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12 )		
Part VIII Investments—Program Related. See		1 13.
(a) Description of investment type	(b) Book value	(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
Part IX Other Assets. See Form 990, Part X, col (B) line 13)		
(a) Descrip		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1		
Part X Other Liabilities. See Form 990, Part X	, line 25.	
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	

1	Total revenue (Form 990, Part VIII, column (A ), line 12)	1	3,642,418
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	4,105,342
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-462,924
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	(
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-462,924
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Reven	ue per Retur	
1	Total revenue, gains, and other support per audited financial statements	1	3,642,418
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
e	Add lines 2a through 2d	. 2e	C
3	Subtract line <b>2e</b> from line <b>1</b>	. 3	3,642,418
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines 4a and 4b	. 4с	C
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)		3,642,418
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	ıses per Reti	
1	Total expenses and losses per audited financial statements	1	4,105,342
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	-	
a	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	. 2e	c
3	Subtract line <b>2e</b> from line <b>1</b>	. 3	4,105,342
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	. 4c	C
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	. 5	4,105,342

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

<b>Ident if ier</b>	Return Reference	Explanat ion
		PART X FIN 48 FOOTNOTE NACSA is a not-for-profit organization that is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code Accordingly, no provision for income tax expense is included in the financial statements. In accordance with Financial Accounting Standards Board (FASB) guidance, NASCA believes there are no significant uncertain tax positions resulting in liabilities that would have been required to be recorded for the years ended June 30, 2010 and 2009. NACSA's income tax and information returns for years subsequent to fiscal 2006 are open, by statute, for review by authorities. However, at present, there are no ongoing income tax audits or unresolved disputes with the various tax authorities that NACSA currently files or has filed with Based upon the guidance for Accounting for Uncertainty in Income Taxes, NACSA did not have any uncertain tax positions requiring accrual in the financial statements at June 30, 2010

NATIONAL ASSOCIATION OF CHARTER SCHOOL AUTHORIZERS

**SCHEDULE G** (Form 990 or 990-EZ)

Name of the organization

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

**Employer identification number** 

84-1553195

Department of the Treasury Internal Revenue Service

Part I

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

2009 Open to Public Inspection

OMB No. 1545-0047

Form 990-EZ fi	lers are not require	ed to com	plete thi	s part.			
1 Indicate whether the or	ganızatıon raısed fund	s through a	any of the	following activities Ch	eck all that apply		
<b>a</b> Mail solicitations			е	Solicitation of no	n-government grants		
<b>b</b> Internet and e-mail	solicitations		f	☐ Solicitation of go	vernment grants		
<b>c</b> Phone solicitations			g	Special fundraisi	ng events		
d In-person solicitati	ons						
<b>2a</b> Did the organization had or key employees listed				` ,	,	Γ Yes Γ No	
<b>b</b> If "Yes," list the ten hig to be compensated at le	•		•		ents under which the fur iired to complete this tab		
(i) Name of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization	
		Yes	No				
SNP CONSULTANT COPR	FUNDRAISING CONSULTING		No	0	13,750	-13,750	
Total			<b>&gt;</b>		13,750	-13,750	
licensing	n the organization is re	egistered o	rlicensed	l to solicit funds or has	been notified it is exemp	ot from registration or	
IL							
For Paperwork Reduction Act	t Notice, see the Instr	ructions for	r Form 990	<b>O.</b> Cat No 5008	3H Schedule G (F	orm 990 or 990-EZ) 2009	

Pa	rt II	Fundraising Events. Com more than \$15,000 on Form					report	ted
			(a) Event #1	(b) Event #2	(c) O ther Events (total number)	( <b>d)</b> To	otal Eve ol <b>(a)</b> th ol <b>(c)</b> )	
Revenue	1 2 3	Gross receipts  Less Charitable contributions  Gross income (line 1 minus line 2)	(event type)		(total number)			
	4	Cash prizes						
Ses	5 6	Non-cash prizes				+		
Expenses	7	Food and beverages						
Direct B	8	Entertainment						
ឨ	9	Other direct expenses .				<u> </u>		
	10 11	Direct expense summary Add line Net income summary Combine lii			<b>.</b> 			
Par	t III		ganızatıon answered		irt IV, line 19, or repo	rted mo	re thar	1
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(Add co	otal gam I <b>(a)</b> th ol <b>(c)</b> )	
	1 (	Gross revenue						
Ses	2 (	Cash prizes				<u> </u>		
Expenses	s 1	Non-cash prizes				<u> </u>		
Direct E	4 F	Rent/facility costs						
<u></u>	5 (	Other direct expenses						
	6 \	Volunteer labor	∀es	│	Г Yes			
		Direct expense summary Add lines			<b>.</b>			
	8	Net gaming income summary Com	bine lines 1, column d, a	ind line 7	<u> <del>.</del> .</u>		Yes	No
9 a	Is th	er the state(s) in which the organiza ne organization licensed to operate				· 9a		
b		lo," Explain				_		
10a b		e any of the organization's gaming l es," Explain	ıcenses revoked, suspe	nded or terminated during	the tax year?	10a	3	
11		s the organization operate gaming a					.	
12		ne organization a grantor, beneficia ied to administer charitable gaming				.   .,		

		Yes	No
13	Indicate the percentage of gaming activity operated in		
а	The organization's facility		
b	An outside facility		
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
	Name 🟲		
	Address -		
15a	Does the organization have a contract with a third party from whom the organization receives gaming		
	revenue?	,	
b	If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the	+	
	amount of gaming revenue retained by the third party 🟲 \$		
c	If "Yes," enter name and address		
	Name 🟲		
	Address •		
16			
16	Gaming manager information		
	Name 🟲		
	Name F		
	Gaming manager compensation 🕨 \$		
	Description of services provided -		
	Director/officer Employee Independent contractor		
	I Independent contractor		
<b>.7</b>	Mandatory distributions		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	<u> </u>	
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent		
	in the organization's own exempt activities during the tax year ▶ \$	1	

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NATIONAL ASSOCIATION OF CHARTER SCHOOL AUTHORIZERS

DLN: 93493314023180

**Schedule I** (Form 990)

#### **Grants and Other Assistance to Organizations, Governments and Individuals in the United States**

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

SUITE 406

COLUMBIA, SC 29204

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

**Inspection** Employer identification number

84-1553195

General Inform	iation on Grants	and Assistance					
Does the organization mai the selection criteria used Describe in Part IV the org	to award the grants	orassistance?					✓ Yes
Form 990, Part IV	V, line 21 for any r	Governments and ecipient that received 0) if additional space	d more than \$5,000.	. Check this box if n	o one recipient re	ceived more than \$5,	000. Use
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CITY OF INDIANAPOLIS- INDIANAPOLIS MAYOR'S OFFICE OF CHARTER SCHOOLS200 E WASHINGTON ST INDIANAPOLIS,IN 43201	356001063	501(c)(1)	100,000				THREE PROGRAM INITIATIVES 1) PILOT HIGH SCHOOL ACCOUNTABILITY SYSTEM, 2)PILOT SPECIAL EDUCATION EVALUATION SYSTEM, AND 3) ACCOUNTABILITY REPORTING INITIATIVE
CITY OF MILWAUKEE- CHARTER SCHOOL REVIEW COMMITTEE200 E WELLS ST MILWAUKEE, WI 53202	396005532	501(c)(1)	35,000				DEVELOP AND FINALIZE STRATEGIC PLAN
THE THOMAS B FORDHAM FOUNDATION400 E FIFTH ST SUITE C DAYTON,OH 45402	311816446	501(c)(3)	50,000				DEVELOP AND FINALIZE STRATEGIC PLAN
ARKANSAS DEPARTMENT OF EDUCATIONFOUR CAPITAL MALL LITTLE ROCK, AR 72201	710847443	501(c)(1)	7,500				A UTHO RIZER EVA LUATIO N
SCHOOL DISTRICT OF PHILADELPHIA440 N BROAD ST PHILADELPHIA, PA 19130	236004102	501(c)(1)	7,500				AUTHORIZER EVALUATION
SOUTH CAROLINA PUBLIC CHARTER SCHOOL DISTRICT2700 FOREST DR	611542650	501(c)(1)	7,500				A UTHO RIZER EVALUATIO N

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Suppleme	ental Information. Complete t	his part to provide the information required in Part I, line 2, and any other additional information.
Ident if ier	Return Reference	Explanation
Other Information	Part IV	MONITORING OF FUND GRANTEES OCCURS BOTH DURING AND AFTER THE GRANT DURING THE GRANT, THE MONITORING PROCESS - IN THE FORM OF BOTH WRITTEN REPORTS AND PHONE CALLS - OFFERS THE OPPORTUNITY FOR THE GRANTEE TO REFLECT ON CURRENT ACTIVITIES, BEST PRACTICES AND ROOM FOR IMPROVEMENT THE REFLECTION PROCESS ALLOWS GRANTEES TO MAKE NECESSARY CHANGES MOVING FORWARD THAT WILL ENSURE THE SUCCESS OF THE GRANT AND PROVIDES A FEEDBACK MECHANISM FOR THE FUND TO BE MADE AWARE OF AND WEIGH IN ON CRITICAL ISSUES FOLLOWING THE GRANT'S COMPLETION, THE MONITORING PROCESS ALLOWS THE FUND TO DETERMINE IF GRANTEES SUCCESSFULLY COMPLETED THE PROJECT DELIVERABLES AND DISTRIBUTE THE FINAL GRANT PAYMENT THE GRANT AWARD IS DISTRIBUTED IN TWO INSTALLMENTS THE FIRST FOLLOWS THE RECEIPT OF THE SIGNED GRANT AGREEMENT, AND THE SECOND FOLLOWS THE RECEIPT OF THE FINAL GRANT REPORT AND THE SUCCESSFUL COMPLETION OF THE GRANT PROJECT
-		

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DLN: 93493314023180

Employer identification number

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

#### **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

NAT	IONAL ASSOCIATION OF CHARTER SCHOOL AUTHORIZERS				
ъ-	O seliese Besselies Commencedies	84-1553195			
Рa	rt I Questions Regarding Compensation			Ι.,	Γ
_				Yes	No
1a	Check the appropriate box(es) if the organization provid 990, Part VII, Section A, line 1a Complete Part III to				
	First-class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organ reimbursement orprovision of all the expenses describe	, , , , ,	1b		
2	Did the organization require substantiation prior to reim officers, directors, trustees, and the CEO/Executive Di		2		
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all that Compensation committee				
	Independent compensation consultant	Compensation survey or study			
	Form 990 of other organizations	A pproval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Paror a related organization	t VII, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control pay	/ment?	4a		No
Ь	Participate in, or receive payment from, a supplemental	I nonqualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-base	d compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide	de the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must o	complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line compensation contingent on the revenues of	a 1a, did the organization pay or accrue any			
а	The organization?		5a		Νo
b	Any related organization?		5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section A, line compensation contingent on the net earnings of	e 1a, did the organization pay or accrue any			
а	The organization?		6a		Νo
b	Any related organization?		6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section A, lin payments not described in lines 5 and 6? If "Yes," desc		7		N o
8	Were any amounts reported in Form 990, Part VII, paid subject to the initial contract exception described in Re				
	ın Part III		8		Νo
9	If "Yes" to line 8, did the organization also follow the re	buttable presumption procedure described in Regulations	1		

section 53 4958-6(c)?

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of  (i) Base compensation	W-2 and/or 1099-MIS  (ii) Bonus &  Incentive  compensation	SC compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	( <b>F)</b> Compensation reported in prior Form 990 or Form 990-EZ
GREG RICHMOND	(I) (II)	178,947 0	0	0	7,363 0	17,897 0	204,207	0
SUSAN MILLER BARKER	(I) (II)	142,692 0	0	0		10,050 0	157,962 0	

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Schedule J (Form 990) 2009

OMB No 1545-0047

Open to Public

#### **SCHEDULE 0**

(Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990.

Inspection

Name of the organization NATIONAL ASSOCIATION OF CHARTER SCHOOL AUTHORIZERS **Employer identification number** 

84-1553195

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, Iine 6		NACSA'S Bylaw's establish two classes of membership 1 Regular membership is open to institutions, agencies, and other entities across the United States that are legislatively authorized to grant charters for operation of public charter schools and to oversee and evaluate public charter school performance 2 Associate membership is open to organizations that support the mission of NACSA but are not legislatively authorized to grant charters and to any individuals that support the mission of NACSA
Form 990, Part VI, Section A, line 7a		NACSA'S Bylaws state that the election of individuals to serve as Regular Member Directors shall occur at the Annual Meeting by vote of the Regular Members in conformance with the provisions of Article V Section F
Form 990, Part VI, Section A, line 7b		NACSA'S Bylaws provide for the following oversight by the membership (during the Annual Meeting) of governance decisions. 1 Regular Members will vote on any resolutions proposed for the Association that have been duly filed in writing in accordance with Article X(Resolutions), and may pass such resolutions by a majority vote of all Regular Members present and voting. 2 Any duly filed amendments to the Bylaws may be adopted by a majority vote of all Regular Members present and voting. 3 The Associations membership may act to repeal the Bylaws or adopt new Bylaws by majority vote of all Regular Members present and voting.
Form 990, Part VI, Section B, Iine 11		NACSA has established an Internal Affairs Committee (IAC) which is composed of 4 members of the Board of Directors. The duties and responsibility of the IAC include the independent audit report review function and the FORM 990 review. Specifically, the FORM 990 is provided electronically to all IAC members. Members forward any comments or questions directly to NACSAs CFO.
Form 990, Part VI, Section B, Iine 12c		NACSA'S President & CEO will monitor proposed or ongoing transactions for conflicts of interest and disclose them to the Internal Affairs Committee in order to deal with potential or actual conflicts. The Internal Affairs Committee, in consultation with the Board Chair, shall determine whether a conflict exists and is material, and in the presence of an existing material conflict, whether the contemplated transaction may be authorized as just, fair, and reasonable to NACSA. The decision of the board on these matters will rest in their sole discretion, and their concern must be the welfare of NACSA and the advancement of its purpose.
Form 990, Part VI, Section B, Iine 15		The Process for Determining Compensation of the National Association of Charter School Authorizers applies to the compensation of the President & Chief Executive Officer of the organization. The process includes all of these elements. 1) review and approval by the board of directors of the organization, 2) use of data as to comparable compensation, and 3) contemporaneous documentation and recordkeeping. 1. Review and approval. The compensation of the President & CEO is reviewed and approved by the Internal Affairs Committee of the Board of Directors of the organization. The compensation is then approved by the entire Board of Directors. Any persons with conflict of interests with respect to the compensation arrangement at issue are not involved in this review and approval. 2. Use of data as to comparable compensation. The compensation of the President & CEO is reviewed and approved using data as to comparable compensation for similarly qualified persons in functionally comparable positions at similarly situated organizations. 3. Contemporaneous documentation and recordkeeping. There is contemporaneous documentation and recordkeeping with respect to the deliberations and decisions regarding the compensation arrangement.
Form 990, Part VI, Section C, line 19		Governing documents, conflict of interest policy, and financial statements are made available to the public upon request