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Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2009

Open to Public Inspection

A Fo	r the	2009 cz	lendar vea	ır, or tax year beginning 0	7-01-2009 and ending 06-30-2010)		Inspection
		pplicable	_	C Name of organization			D Employer id	lentification number
	dress ch	• •	Please use IRS	Portercare Adventist Health	System		84-04382	24
— _{Na}	me cha	inge	label or print or	Doing Business As			E Telephone i	number
— _{Init}	tıal retu	ırn	type. See Specific	Number and street (or P.O.	box if mail is not delivered to street address	ss) Doom/suite	(303) 765	-6861
	mınate		Instruc- tions.	2525 South Downing St		ss) Room/suite	G Gross receipt	s \$ 734,083,309
_	ended			City or town, state or count Denver, CO 80210	ry, and ZIP + 4			
Apı	plication	n pending					J	
				me and address of princip ampbell	al officer		nis a group retu	
			188 IN	IVERNESS DR W Suite 50	00	апііі	ates?	⊤Yes ▼ No
			Englew	ood,CO 80112		H(b) Are a	all affiliates inclu	ded?
T Ta	x-exen	npt status	<u> </u>	(insert no) 494	7(a)(1) or	_	lo," attach a lıs up exemptıon n	t (see instructions)
		<u>·</u> e: ► N/A		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	. (-/,-/	H(c) Gro	up exemption i	umber F
K For	m of or	ganızatıon	Corporat	tion Trust Association	Other 🕨	L Year of fo	ormation 1968	M State of legal domicile CO
Pa	rt I		mary					
9 <u>0</u>	1	Ourco	mpany, a fa	_	or most significant activities vests in charity care, community pi to keep them healthy	rograms and	sponsorships c	lesigned to nurture the
llall								
Governance	,	Chack	thie hay br		ontinued its operations or disposed	of more than	25% of the net	assats
	3		,		botinued its operations or disposed body (Part VI, line 1a)			assets 3
Activities &	4		_		the governing body (Part VI, line 1b			4
Ħ.	5			mployees (Part V, line 2a		,		5 4,50
ਹ	6			olunteers (estimate if nec				6 1,13
⋖				•	m Part VIII, column (C), line 12		7	7a 2,855,80
	ь	Netunr	elated busi	iness taxable income fror	n Form 990-T, line 34		7	7b -576,38:
						Pri	or Year	Current Year
	8	Contri	butions and	d grants (Part VIII, line 1	h)		1,499,735	1,079,843
nie	9	Progra	ım service	revenue (Part VIII, line 2	2g)	686,916,377		714,851,396
Revenue	10	Inves	tment incor	me (Part VIII, column (A), lines 3, 4, and 7d)	7,887,245		10,381,798
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)						5,696,140	6,797,748
	12				ust equal Part VIII, column (A), line	2	701,999,497	733,110,785
	13				column (A), lines 1-3)		1,461,881	1,135,228
	14	Benefi	ts paid to c	or for members (Part IX, c	olumn (A), line 4)		0	0
erb.	15		es, other co	ompensation, employee b	enefits (Part IX, column (A), lines 5	i –		
Expenses		10)					254,258,895	271,165,471
<u>ē</u>	16a				umn (A), line 11e)		0	0
ሿ	Ь			penses (Part IX, column (D), lin				
	17 18		•		s 11a-11d, 11f-24f) qual Part IX, column (A), line 25)		395,019,459	390,591,115 662,891,814
	19				from line 12		51,259,262	70,218,971
Net Assets or Fund Balances		Keven	de less exp	senses subtract line 10		_	ng of Current Year	End of Year
iege Ege	20	Total	assets (Pai	rt X, line 16)			,087,447,744	1,144,889,489
A A B	21			Part X, line 26)			492,553,213	486,262,334
žĒ	22	Netas	sets or fun	nd balances Subtract line	21 from line 20		594,894,531	658,627,155
Pai	rt II	Sign	ature Bl	ock				
					amined this return, including accompanying tion of preparer (other than officer) is based			
Sigr Her		Sign	ature of office	er		2011 Date	-05-16	
			DY SAFADY E					
		· · ·	•		Nate 7	Check If	Prenarer's iden	tifying number
Paid		Preparer signatur	e MARK	STOCKI	s	empolyed F	(see instruction	tifying number ns)
	arer's Only		ame (or yours	S CATHOLIC HEALTH INITIA	TIVES		EIN Þ	
Use (Only		and ZIP + 4	198 INVERNESS DRIVE W	EST			(200) 024 (200
				ENGLEWOOD, CO 80112				(720) 874-1500
May	the IR	S discus	s this retu	irn with the preparer show	n above? (see instructions)			▼ Yes

Part III Statement of Program Service Accomplishments

1	Briefly	describe	the	organization's	mission
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We extend the healing ministry of Christ by caring for those who are ill and by nurturing the health of the people in our communities

	Total program serv		562,156,34		,	,
4d	Other program ser (Expenses \$	vices (Describe in Sc	hedule O) :luding grants o	f \$) (Revenue \$)
4c	(Code) (Expenses \$		including grants of \$) (Revenue \$	
		, (Expenses 4			, (1816)	
	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4a	(Code See Schedule H) (Expenses \$	562,156,345	including grants of \$	1,135,228) (Revenue \$	714,830,334)
4	Section 501(c)(3) a	ınd 501(c)(4) organıza	tions and secti		largest program services by re required to report the am ervice reported	
		ese changes on Sched				, , , , , , , , , , , , , , , , , , , ,
3	Did the organization		make significar	nt changes in how it cor	nducts, any program	┌ Yes ┌ No
		or 990-EZ/ iese new services on S				│ Yes
2					which were not listed on	F., F.,

Part IV	Check	list of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		Νο
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		Νο
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		No
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional	ļ		
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If "Yes," complete Schedule F, Part II</i>	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
Ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		N o
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🕏	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 99 0	(2009)

art V	Statements	Regarding	Other II	RS Filings	and Tax	Compliance
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			Yes	No
la	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c		
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see	2b	Yes	
а	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this	2-	V	
h	return?	3a 3b	Yes	
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	163	No
b	If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
ì	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νο
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
	If "Yes," indicate the number of Forms 8282 filed during the year			
_	benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
L	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

188 Inverness Drive West 500 Englewood, CO 80112 (303) 804-8108

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
_				
1a	Enter the number of voting members of the governing body 1a 3			
ь	Enter the number of voting members that are independent 1b 0			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νο
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νο
6	Does the organization have members or stockholders?	6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following	7.5	103	
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the		163	
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
	ection B. Policies (This Section B requests information about policies not required by the Internal evenue Code.)			
	veriae code.		Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a	Yes	
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b	Yes	
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?			
		11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise	_		
c	to conflicts?	12b	Yes	
	describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		Νo
	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed.			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne orga	nızatıor	n 🕨
	Kyle Engman			

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
(A) Name and Title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

			•
1b Total	9,739,440	8,622,511	1,387,293

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization -241

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services			
	rendered to the organization? If "Yes," complete Schedule J for such person	5	Yes	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
Critical Care Pulmonary and Sleep A 274 Union Blvd Suite Lakewood, CO 80228	Physician	1,360,126
Triage Consulting Group 221 Main St Suite 1100 San Francisco, CA 94105	Collections	759,914
Neurosurgical and Spine Specialists 9399 Crown Crest Blvd Suite 240 Parker, CO 80138	Physician	536,980
Gyrus ACMI LP 6655 Wedgwood Rd Maple Grove, MN 55311	Medical Supplies	523,746
South Central Properties VI 2525 S Downing St Denver, CO 80210	Rent	499,656
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ►85	who received more than	

Form 99								Page 9
Part V	/	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
इइ	1a	Federated cam	paigns 1a					
<u>ie</u> ie	ь	Membership du	es 1b					
g.g e	С	Fundraising eve	ents 1c					
慧竜	d	Related organiz	zations 1d	1,068,843				
<u>2</u>	e	Government grants	s (contributions) 1e					
Contributions, gifts, grants and other similar amounts	f g	All other contributions, gifts, grants, and similar amounts not included above Noncash contributions included in lines 1a-1f \$ 455,960		11,000				
anc	h		s 1a-1f	▶	1,079,843			
				Business Code				
Program Service Revenue	2a	Patient Services		900,099	711,275,447	711,275,447		
93 28	ь	Equity changes of	unconsolidated orgs	900,099	1,437,691	1,755,514	-317,823	
ъ. Н	c	Rental Income		900,099	1,762,990	1,762,990	·	
Š	d	Research Revenue	2	900,099	338,885	, ,	338,885	
ž	e	Education		611,710	36,383	36,383	•	
<u>~</u>	f		am service revenue	311,713	30,303	30,303		
ွိ	-							
	g		s 2a – 2f		714,851,396			
	3		ome (including dividend	. F	9,481,131			9,481,131
			ar amounts) stment of tax-exempt bond	-	9,401,131			9,401,131
	4 5			proceeds -	0			
		Royalties	(ı) Real	(II) Personal				
	6a	Gross Rents	127,972	(11)				
	ь	Less rental	119,161					
	l c	expenses Rental income	8,811					
	d	or (loss)	me or (loss)		8,811			8,811
	<u> </u>	Wet rental inco	(i) Securities	(II) O ther	-,			-,
	7a	Gross amount from sales of assets other than inventory	417,780	1,336,250				
	Ь	Less cost or other basis and		853,363				
		sales expenses Gain or (loss)	417,780	482,887				
	c d	• •	ss)		900,667			900,667
	8a		rom fundraising		300,001			300,001
Other Revenue	ь	events (not inc \$	_					
ō	С		ا (loss) from fundraising (events ►	0			
	9a		rom gaming activities ne 19 a					
	b c	Net income or (penses b (loss) from gaming activ	vities	0			
	10a	Gross sales of returns and allo						
	ь	Less cost of g	oods sold b					
	С		(loss) from sales of inve		0			
		Miscellaneous		Business Code	2		2 42= ===	10
	11a	Pharmacy Serv	ices	446,110	2,675,273		2,487,750	187,523
	Ь	Cafeteria		722,100	2,533,566			2,533,566
	С	Gıft Shop		453,220	496,780			496,780
	d	All other reven	ı		1,083,318		346,996	736,322
	12	Total revenue		· · · •	6,788,937			
		iotai revenue.	See Instructions	[733,110,785	714,830,334	2,855,808	14,344,800

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.								
	ll other organizations must complete column (A) but are not required to		s (B), (C), and ((B)	(C)	(D)			
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses			
1	Grants and other assistance to governments and organizations							
	in the U.S. See Part IV, line 21	1,093,179	1,093,179					
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	42,049	42,049					
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16	0						
4	Benefits paid to or for members	0						
5	Compensation of current officers, directors, trustees, and key employees	0	0					
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0						
7	Other salaries and wages	221,046,809	176,837,447	44,209,362				
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	11,626,631	9,301,305	2,325,326				
9	Other employee benefits	23,538,827	18,831,062	4,707,765				
10	Payroll taxes	14,953,204	11,962,563	2,990,641				
11	Fees for services (non-employees)				_			
а	Management	35,135,120	28,104,870	7,030,250				
b	Legal	21,782		21,782	_			
c	Accounting	168,440		168,440				
d	Lobbying	0						
e	Professional fundraising See Part IV, line 17	0						
f	Investment management fees	0						
g	Other	49,203,063	44,171,033	5,032,030				
12	Advertising and promotion	2,627,850	2,102,280	525,570				
13	Office expenses	130,531,123	127,121,398	3,409,725				
14	Information technology	0						
15	Royalties	0						
16	Occupancy	12,278,879	9,820,997	2,457,882				
17	Travel	1,079,858	863,886	215,972				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0						
19	Conferences, conventions, and meetings	112,806	90,245	22,561				
20	Interest	20,340,255	20,340,255					
21	Payments to affiliates	0						
22	Depreciation, depletion, and amortization	41,467,049	33,163,223	8,303,826				
23	Insurance	4,024,515	3,218,946	805,569				
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)							
а	Dues & subscriptions	943,208	754,566	188,642				
b	Repairs and maintenance	10,155,286	8,120,726	2,034,560				
c	Purchased Servcies	44,440,814	35,552,522	8,888,292				
d	Bad debts	35,590,469	28,472,375	7,118,094				
e	Income/sales/property taxes	866,186	689,315	176,871				
f	All other expenses	1,604,412	1,502,103	102,309				
25	Total functional expenses. Add lines 1 through 24f	662,891,814	562,156,345	100,735,469	0			
26	Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	,,	,,	-, -,	<u> </u>			

Pa	rt X	Balance Sheet							
					(A) Beginning of year		(B) End of year		
	1	Cash—non-interest-bearing			806,080	1	982,036		
	2	Savings and temporary cash investments			84,486,356	2	53,374,931		
	3	Pledges and grants receivable, net				3			
	4	Accounts receivable, net			86,932,264	4	86,331,560		
	5	Receivables from current and former officers, directors, trusted highest compensated employees Complete Part II of	current and former officers, directors, trustees, key employees, and ted employees Complete Part II of						
		Schedule L				5			
	6	Receivables from other disqualified persons (as defined under persons described in section $4958(c)(3)(B)$ Complete Part II		on 4958(f)(1)) and					
		Schedule L				6			
spessi	7	Notes and loans receivable, net			1,691,407	7	4,310,807		
8	8	Inventories for sale or use			14,187,543	8	14,508,898		
⋖	9	Prepaid expenses and deferred charges			1,349,390	9	1,695,685		
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	684,305,602					
	ь	Less accumulated depreciation	10b	240,063,976	438,698,037	10c	444,241,626		
	11	Investments—publicly traded securities	-			11			
	12	Investments—other securities See Part IV, line 11	39,613,014	12	40,104,141				
	13	Investments—program-related See Part IV, line 11	297,674,109	13	381,895,244				
	14	Intangible assets	91,738,591	14	88,111,520				
	15	Other assets See Part IV, line 11	30,270,953	15	29,333,041				
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			1,087,447,744	16	1,144,889,489		
	17	Accounts payable and accrued expenses .	49,708,796	17	56,842,743				
	18	Grants payable		18					
	19	Deferred revenue	ferred revenue						
	20	Tax-exempt bond liabilities		20					
<u>ē</u> s	21	Escrow or custodial account liability Complete Part IV of Schedu	ule D			21	_		
Liabilities	22	Payables to current and former officers, directors, trustees, ke employees, highest compensated employees, and disqualified							
7		persons Complete Part II of Schedule L				22			
	23	Secured mortgages and notes payable to unrelated third partie	·s .			23			
	24	Unsecured notes and loans payable to unrelated third parties				24			
	25	Other liabilities $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$			442,822,700	25	429,393,584		
	26	Total liabilities. Add lines 17 through 25			492,553,213	26	486,262,334		
sə		Organizations that follow SFAS 117, check here ▶	plete	lines 27					
3nc	27	Unrestricted net assets			593,800,796	27	657,533,420		
Fund Balance	28	Temporarily restricted net assets			1,093,735	28	1,093,735		
g p	29	Permanently restricted net assets		29					
un:		Organizations that do not follow SFAS 117, check here ▶ □ a	nd co	mplet e					
or F		lines 30 through 34.		•					
	30	Capital stock or trust principal, or current funds				30			
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31			
	32	Retained earnings, endowment, accumulated income, or other	funds			32			
Net	33	Total net assets or fund balances			594,894,531	33	658,627,155		
_	34	Total liabilities and net assets/fund balances	<u>. </u>		1,087,447,744	34	1,144,889,489		

Part XI Financial Statements and Reporting

			Yes	No
L	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	☐ Separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2009)

OMB No 1545-0047

15 NO 1545 00

2009

Open to Public Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury

Name of the organization

Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

Attach to Form 990 or Form 990-EZ. F See separate instructions.

Employer identification number

Portercare Adventist Health System 84-0438224 Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 7 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other ∏ Туре I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No 11g(i) and (III) below, the governing body of the the supported organization? (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) h Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organization in col (i) listed in your governing document?		Did you no organiza col (i) o	(v) Did you notify the organization in col (i) of your support?) ne tion in ganized JS?	(vii) A mount of support?	
		instructions))	Yes	No	Yes	No	Yes	No		
Total										

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	֥ <i>)</i>		
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) Dublic Support Subtract line F from						
6	Public Support. Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and stop here						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
	and stop here. The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	▶ □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and stop here. The organization				,		▶
17a	10%-facts-and-circumstances test-	-2009. If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						▶ ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes here	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

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DLN: 93493136032491

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Open to Public

lame of the organization ortercare Adventist Health System			oyer identification number
Organizations Maintaining Donor organization answered "Yes" to Form			or Accounts. Complete if the
-	(a) Donor advised funds	(b) Funds and other accounts
Total number at end of year			
Aggregate contributions to (during year)			
Aggregate grants from (during year)			
Aggregate value at end of year			
Did the organization inform all donors and donor a funds are the organization's property, subject to tl		onor advis	sed ∀es
Did the organization inform all grantees, donors, a used only for charitable purposes and not for the b conferring impermissible private benefit		•	
art II Conservation Easements. Comple	te if the organization answered "Yes'	' to Form	990, Part IV, line 7.
Purpose(s) of conservation easements held by the Preservation of land for public use (e g , recre Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a queasement on the last day of the tax year	ation or pleasure) Preservation of Preservation of	a certified	cally importantly land area I historic structure nservation
,			Held at the End of the Year
Total number of conservation easements		2a	
Total acreage restricted by conservation easeme	nts	2b	
Number of conservation easements on a certified	historic structure included in (a)	2c	
Number of conservation easements included in (c	acquired after 8/17/06	2d	
Number of conservation easements modified, tran the taxable year 🛌			e organization during
Number of states where property subject to conse			
Does the organization have a written policy regard enforcement of the conservation easements it hole		andling of	violations, and Yes No
Staff and volunteer hours devoted to monitoring, ii			
A mount of expenses incurred in monitoring, inspe	cting, and enforcing conservation easeme	nts during	the year 🟲 \$
Does each conservation easement reported on lin 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	e 2(d) above satisfy the requirements of s	ection	☐ Yes ☐ No
In Part XIV, describe how the organization reports balance sheet, and include, if applicable, the text the organization's accounting for conservation eas	of the footnote to the organization's financ ements	ıal statem	nents that describes
Organizations Maintaining Collect Complete if the organization answere		s, or Oth	ier Similar Assets.
If the organization elected, as permitted under SF, art, historical treasures, or other similar assets he provide, in Part XIV, the text of the footnote to its	eld for public exhibition, education or rese	arch in fur	
If the organization elected, as permitted under SF, historical treasures, or other similar assets held for provide the following amounts relating to these ite	or public exhibition, education, or research		· · · · · · · · · · · · · · · · · · ·
(i) Revenues included in Form 990, Part VIII, line	e 1		▶ \$
(ii) Assets included in Form 990, Part X			▶ \$
If the organization received or held works of art, his following amounts required to be reported under S		for financ	
Revenues included in Form 990, Part VIII, line 1			▶ \$
• Assets included in Form 990, Part X			<u></u>

Pari	444 Organizations Maintaining Co	ollections of Art	t, His	tori	<u>cal Tre</u>	asures, or	Othe	er Similar As	sets (c	ontınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne foll	owing th	at are a sıgnıfı	cant ı	use of its collect	ion	
а	Public exhibition		d	Γ	Loan or	exchange pro	grams	5		
Ь	Scholarly research		e	Γ	Other					
С	Preservation for future generations									
4	Provide a description of the organization's co Part XIV	ollections and expla	ain hov	w they	further	the organizati	on's e	xempt purpose	ın	
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								Г Yes	Г No
Par	t IV Escrow and Custodial Arrang						ed "\	es" to Form 9	90,	
	Part IV, line 9, or reported an ar									
	Is the organization an agent, trustee, custoo included on Form 990, Part X?					ons or other a	ssets		☐ Yes	Г No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	/ing ta	able			_		
_								An	nount	
c c	Beginning balance						1c			
d	Additions during the year						1d			
e	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo		e 21?						Yes	No
	If "Yes," explain the arrangement in Part XI\				-1 11371	l I - F 00	0 D-	1.71/ 1 40		
Рa	rt V Endowment Funds. Complete	(a)Current Year		Mere Prior Y		c)Two Years Bad		rt IV, line IU. Three Years Back	(e)Four Y	ears Back
1a	Beginning of year balance	(4,54,154,154,154,154,154,154,154,154,154	<u> </u>	, ,,,,,,,		(0)	(,,,,,,,,	(-)	
b	Contributions									
c	Investment earnings or losses									
d	Grants or scholarships									
e	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the year	ir end balance held	as							
а	Board designated or quasi-endowment 🕨									
Ь	Permanent endowment 🕨									
c	Term endowment 🕨									
3a	Are there endowment funds not in the posse organization by	ssion of the organiz	ation	that a	re held a	and administer	red for	the	Yes	No
	(i) unrelated organizations							3a(110
	(ii) related organizations							3a(<u> </u>
b	If "Yes" to 3a(II), are the related organization	ns listed as require	d on S	ched	ule R?			31)	
4	Describe in Part XIV the intended uses of th									
Par	t VI Investments—Land, Buildings	s, and Equipme	nt. S	ee F	orm 99	0, Part X, lın	e 10.	Ι	1	
	Description of investment				Cost or oth (investme			(c) Accumulated depreciation	(d) Bo	ok value
1a	and				1,448,7	797 59,24	45,292		(50,694,089
Ь	Buildings		-		506,4	413,6	74,387	139,761,793	3 27	4,419,055
c l	easehold improvements					70	50,724	366,27	·	394,453
d l	Equipment		•		44,2	257 148,30	09,163	93,644,064	1 5	54,709,355
е (Other					60,3	16,522	6,291,848	3 !	54,024,674

444,241,626

Investments—Other Securities. See	Form 990, Part X, line 1.		
(a) Description of security or category (including name of security)	(b) Book value		d of valuation f-year market value
Financial derivatives		Cost of the o	y car market varae
Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See		13	
			d of valuation
(a) Description of investment type	(b) Book value		f-year market value
AHS Investment	377,207,088		С
DSRF	4,688,156		F
	, ,		
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lin			
(a) Descrip	tion		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5.)	.	
Part X Other Liabilities. See Form 990, Part X	, line 25.		
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	0		
CHARITABLE REMAINDER TRUST	777,084		
PROFESSIONAL LIABILITY RESERVE			
	8,984,533		
UNEMPLOYMENT CLAIMS	99,055		
INTERCOMPANY PAYABLE	417,721,056		
ENVIRONMENTAL REMEDIATION			
OTHER MISCELLANEOUS	351,364		
	351,364		
	351,364		
	351,364		
	351,364		
	351,364		
	351,364		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶	351,364		

(o m 33 o) 2003		rage -
Part XI Reconciliation of Change in Net Assets from Form 990 to Financial State	ements	
1 Total revenue (Form 990, Part VIII, column (A), line 12)	1	733,110,785
Total expenses (Form 990, Part IX, column (A), line 25)	2	662,891,814
3 Excess or (deficit) for the year Subtract line 2 from line 1	3	70,218,971
4 Net unrealized gains (losses) on investments	4	-733,074
5 Donated services and use of facilities	5	
6 Investment expenses	6	
7 Prior period adjustments	7	
8 Other (Describe in Part XIV)	8	-5,753,274
9 Total adjustments (net) Add lines 4 - 8	9	-6,486,348
10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	63,732,623
Part XII Reconciliation of Revenue per Audited Financial Statements With Reven	ue per Retu	rn
Total revenue, gains, and other support per audited financial statements	1	
A mounts included on line 1 but not on Form 990, Part VIII, line 12		
a Net unrealized gains on investments		
b Donated services and use of facilities		
c Recoveries of prior year grants		
d Other (Describe in Part XIV) 2d		
e Add lines 2a through 2d	. 2e	
3 Subtract line 2e from line 1	. 3	
A mounts included on Form 990, Part VIII, line 12, but not on line 1		
a Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b Other (Describe in Part XIV)		
c Add lines 4a and 4b	. 4c	
Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)		
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expe	nses per Re	turn
1 Total expenses and losses per audited financial statements	1	
2 Amounts included on line 1 but not on Form 990, Part IX, line 25	-	
a Donated services and use of facilities		
b Prior year adjustments 2b		
c Other losses		
d Other (Describe in Part XIV) 2d		
e Add lines 2a through 2d	. 2e	
3 Subtract line 2e from line 1	. 3	
A mounts included on Form 990, Part IX, line 25, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b Other (Describe in Part XIV) 4b		
c Add lines 4a and 4b	. 4c	
Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	
Part XIV Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
REPORTING OF LIABILITY FOR UNCERTAIN TAX POSITIONS UNDER FIN 48		Portercare Adventist Health System's financial information is included in the consolidated audited financial statements of ADVENTIST HEALTH SYSTEM (AHS), a related organization AHS's FIN 48 FOOTNOTE FOR THE YEAR ENDED DECEMBER 31, 2009 IS AS FOLLOWS "The Income Taxes Topic of the ASC (ASC 740) prescribes the accounting for uncertainty In Income tax positions recognized In financial statements ASC 740 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken In a tax return "
OTHER ADJUSTMENTS	, · · · · · · · · · · · · · · · · · · ·	Transfers from affiliates \$(5,438,565) Other changes in net assets \$ (314,709) \$(5,753,274)

OMB No 1545-0047

2009

Open to Public Inspection

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 ► Attach to Form 990.
 ► See separate instructions.

Hospitals

Name of the organizationPortercare Adventist Health System

Employer identification number

84-0438224 Charity Care and Certain Other Community Benefits at Cost Yes No 1a Does the organization have a charity care policy? If "No," skip to question 6a 1a Yes 1b Yes If the organization has multiple hospitals, indicate which of the following best describes application of the charity care policy to the various hospitals Applied uniformly to most hospitals Applied uniformly to all hospitals Generally tailored to individual hospitals Answer the following based on the charity care eligibility criteria that applies to the largest number of the organization's patients Does the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for free care За Yes ________________________Other 150% 100% Does the organization use FPG to determine eligibility for providing discounted care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for discounted care Yes 350% 300% 200% If the organization does not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care Does the organization's policy provide free or discounted care to the "medically indigent"? Yes Does the organization budget amounts for free or discounted care provided under its charity care policy? 5a Yes If "Yes," did the organization's charity care expenses exceed the budgeted amount? 5b Yes If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted 5c Νo Does the organization prepare an annual community benefit report? . 6a Yes 6b If "Yes," does the organization make it available to the public? Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Charity Care and Certain Other Community Benefits at Cost (a) Number of **Charity Care and** (b) Persons (c) Total community (d) Direct offsetting (e) Net community benefit (f) Percent of activities or served benefit expense revenue expense total expense **Means-Tested Government** programs (optional) **Programs** (optional) Charity care at cost (from 25,039,335 25,039,335 3 990 % Worksheets 1 and 2) Unreimbursed Medicaid (from 15,097,091 15.097.091 2 410 % Worksheet 3, column a) Unreimbursed costs-other means-tested government programs (from Worksheet 3, 1,510 1,510 column b) Total Charity Care and Means-Tested Government 40,137,936 40,137,936 6 400 % Programs Other Benefits Community health improvement services and community benefit operations (from 31,792 (Worksheet 4) . . 1,592,523 1,560,731 0 250 % Health professions education 3,052,635 3,052,635 0 490 % (from Worksheet 5) . . Subsidized health services

(from Worksheet 6) . . . Research (from Worksheet 7) Cash and in-kind contributions to community groups (from Worksheet 8) . . .

Total Other Benefits . . .

k Total. Add lines 7d and 71

31,792

31.792

730,297

5,375,455

0 120 %

0 860 %

7 260 %

730,297

5,343,663

45,481,599

Pa	rt II Community Buildin	ng Activitie	s Complete t	his table if the o	organızatı	on coi	nducted any commur	ity b	uıldın	g
	activities.	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total communit building expense		rect offs revenue	(e) Net communit building expense		(f) Perc total ex	
1	Physical improvements and housing									
2	Economic development									
3	Community support									
4	Environmental improvements									
5	Leadership development and training for community members									
6	Coalition building									
7	Community health improvement advocacy									
8	Workforce development									
9	Other									
10 Par	Total Tt III Bad Debt, Medicar	e, & Collec	tion Practic	es						
Sect	ion A. Bad Debt Expense								Yes	No
1	Does the organization report b			ce with Heathcare	Financial	Manag	ement Association	1	Yes	
2	Enter the amount of the organi	zatıon's bad d	ebt expense (a	tcost)		2	8,666,442			
3	Enter the estimated amount of attributable to patients eligible					3	0			
4	Provide in Part VI the text of t In addition, describe the costi rationale for including other ba	ng methodolog	jy used in deter	rmining the amoun						
	ion B. Medicare					_ 1				
5	Enter total revenue received fi					5	134,338,694			
6 7	Enter Medicare allowable cost Subtract line 6 from line 5 Th					7	190,123,297 -55,784,603			
8	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	to which any osting method the method us	shortfall reporte ology or source ed	ed in line 7 should used to determin	e the amou	l as co	mmunity benefit			
	Cost accounting system	I♥ Co	st to charge ra	tio I	O ther					
	ion C. Collection Practices	written debt co	Mastion nolisy?	,						
9a 9b	Does the organization have a v If "Yes," does the organization	n's collection p	oolicy contain p	rovisions on the c				9a	Yes	
Pa	rt IV Management Com				scribe in P	art V I		9b	Yes	
	(a) Name of entity) Description of pr activity of entity	ımary	(c) Organiz profit % oi ownershi	stock	(d) Officers, directors, trustees, or key employees' profit %	pro	Physicological Physic	stock
1							or stock ownership%			
2										
3										
4										
5 ——										
6 —										
7 — 8										
9										
10										
11										
12										
13										
								1		

Part V Facility Information									
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
See Additional Data Table									

Part VI Supplemental Information

Complete this part to provide the following information

1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4, Part III, line 8, Part III, line 9b, and Part V See Instructions

See additional data

2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves

See additional data

3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy

See additional data

4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves. Please

- refer to the Needs Assessment Narrative, Part VI, Item 2 above

 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves
- Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves. Please refer to the Needs Assessment Narrative, Part VI, Item 2 above
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communites served

See additional data

8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Software ID: Software Version:

EIN: 84-0438224

Name: Portercare Adventist Health System

Form 990 Schedule H, Part V - Facility Inform Name and address		മ	^달		Š	H _e	罚	₽	Other (Describe)
	Licensed h	General me	Children's l	Teaching h	Critical access hospital	Research facility	ER-24 hours	ER-other	(Describe)
	hospital	medical &	hospital	hospital	сеза Һо	acılıty	9		
		sur great			eptal				
Avista Adventist Hospital 100 Health Park Drive Louisville, CO 80027	х	х					х		
Littleton Adventist Hospital 7700 S Broadway Littleton, CO 80122	х	Х					х	х	Children's ER
Parker Adventist Hospital 9395 Crown Point Blvd Parker, CO 80138	x	х					х		
Porter Adventist Hospital 2525 S Downing St Denver, CO 80210	x	Х				х	Х		
Porter Hospice at the Johnson Center 5020 E Arapahoe Road Littleton, CO 80122									Inpatient Facility Hospice Care
Porter Residential Hospice 2379 S High Street Denver, CO 80210									Residential Facility Hospice Care Closed For Business
Porter Hospice - Homebound 1391 Speer Blvd 600 Denver, CO 80204									Admin Office Home Hospice Coordination
Dimension Pain Management 80 Health Park Drive Suite 50									Emp Physician Group
Gunbarrel Family Medicine 5365 Spine Road Suite C									Emp Physician Group
Boulder, CO 80301 Boulder Holistic Medicine 805 S Broadway Suite 103									Emp Physician Group
Boulder, CO 80305 A vista Brain and Spine Institute 90 Health Park Drive Suite 320									Emp Physician Group
Lousville, CO 80027 South Denver Neurosurgery 7780 S Broadway									Emp Physician Group
Littleton, CO 80122 Center for Orthopedics 7720 S Broadway									Emp Physician Group
Littleton, CO 80122 Comprehensive Women's Care 8671 S Quebec St									Emp Physician Group
Highlands Ranch, CO 80130 Chatfield Family Medicine 7720 S Broadway									Emp Physician Group
Littleton, CO 80122 Chatfield Women's Care 7720 S Bradway									Emp Physician Grp
Littleton, CO 80122 Center Endocrinology and Diabetes 7780 S Broadway									Emp Physician Group
Littleton, CO 80122 Mile High Oncology 7750 S Bradway									Emp Physician Group
Littleton, CO 80122 Willow Crest Health									Emp Physician Group
10371 Park Glenn Way Ste 230 Parker, CO 80138 Cypress Hemotology and Oncology									Emp Physician Group
2525 S Downing St Denver, CO 80210 Colorado Regional Head and Neck									Emp Physician Group
2525 S Downing St Denver, CO 80210 Aracea Women's Center									Emp Physician Group
300 S Jackson St Denver, CO 80209 Creekside Family Medicine									Emp Physician Group
300 S Jackson St Denver, CO 80209 Porter Pre-Admission Testing Clinic									Emp Physician Group
2525 S Downing St Denver, CO 80210 South Suburban Internal Medicine									Emp Physician Group
7750 S Bradway Littleton, CO 80122 Southlands Family Medicine									Emp Physician Group
6240 So Main St Ste 255 Aurora, CO 80016									
Colorado ENT Specialists 9397 Crown Crest Blvd Ste 431 Parker, CO 80138									Emp Physician Group
Bariatric and Metabolic Center 9399 Crown Crest Blvd Ste 110 Parker, CO 80138									Emp Physician Group
Timberview Clinic at Parker 9399 Crown Crest Blvd Ste 200 Parker, CO 80138									Emp Physician Group
Access Family Medicine 19284 Cottonwood Drive Suite 201 Parker, CO 80138									Emp Physician Group
CYPRESS ONCOLOGY pkr 9399 Crown Crest Blvd Suite 215 Parker, CO 80138									Emp Physician Group
Primary Care (Metros) 950 E Harvard Ave Suite 530 Denver, CO 80210									Emp Physician Group
Primary Care (Harvard Park) 950 E Harvard Ave Suite 660 Denver, CO 80210									Emp Physician Group
Comprehensive Breast Care 2555 S Downing St Suite 130 Denver, CO 80210									Emp Physician Group
EP Clinic 2525 S Downing St Cardiac Cath La Denver, CO 80210									Emp Physician Group
Colorado Joint Replacement 2535 S Downing St Suites 100 19 Denver, CO 80210									Emp Physician Group

Form 990 Schedule H, Part VI - Supplemental Information, Line 1

If applicable, describe the income-based criteria for determining eligibility for free or discounted care under the organization's charity care policy. Also describe whether the organization uses the asset test or other threshold regardless of income to determine eligibility for free or discounted care. Portercare Adventist Health System has an established charity care policy based on the Federal Poverty Level. Charity is provided to patients based on a sliding scale that considers the patient's family size and income level. The charity provided ranges from 100% of the patient's bill for individuals whose household income is at 100% or less of the Federal Poverty Level, to a 60% deduction for individuals whose income is at 400% of the Federal poverty level. In addition, Portercare Adventist Health System takes into account specific facts and circumstances in granting charity in situations such as a catastrophic illness where the patient does not have liquid assets.

If the organization's community benefit report is contained in a report prepared by a related organization, rather than a separate report prepared by the organization, identify the related organization. Portercare Adventist Health System is operated by Centura Health Corporation (CHC). CHC prepares its own written community benefit report which includes the activities of Portercare Adventist Health System and other entities managed by CHC. The annual report is published on Centura's website and available to anyone interested.

Provide an explanation of the costing methodology used to calculate the amounts reported in the table. If a cost accounting system was used, indicate whether the cost accounting system addresses all patient segments (for example, inpatient, outpatient, emergency room, private insurance, Medicaid, Medicare, uninsured or self pay). Also indicate whether a cost-to-charge ratio was used for any of the figures reported in the table. Describe whether this cost-to-charge ratio was derived from Worksheet 2, and, if not, what kind of cost-to-charge ratio was used and how it was derived. If some other costing methodology was used besides a cost accounting system, cost-to-charge ratio, or a combination of the two, describe the method used. Portercare Adventist Health System does not use a cost accounting system to determine the cost of charity care provided. The estimated cost of care is calculated by applying the ratio of each facility's total expenses to total gross revenue, applied to the applicable gross revenues (e.g. Medicare, Medicaid). Worksheet 2 was not used to develop the cost to charge ratio.

If applicable, state the bad debt expense included on Form 990 Part IX, line 25, column (A) but subtracted for purposes of calculating the percentage in this column. Portercare Adventist Health System recorded \$36 million in bad debt expense for the fiscal year. The bad debt expense recorded, while included in functional expenses, was excluded from the calculation of community benefit expense.

Provide the rationale and the costing methodology used to determine the amount reported in Part III lines 2 and 3 Describe how the organization accounts for discounts and payments on patient accounts in determining bad debt expense. Also describe the method the organization uses to determine the amount that reasonably could be attributable to patients who likely would qualify for financial assistance under the hospital's charity care policy, if sufficient information has been available to make a determination as to their eligibility. Also, provide if applicable, the text of the footnote to the organization's financial statements that describes bad debt expense. If the organization's financial statements include a footnote on these issues that also includes other information, report only the relevant portions of the footnote. If the organization's financial statements do not contain such a footnote, state that the organization's financial statements do not include such a footnote and explain how the financial statements account for bad debt, if at all Portercare Adventist Health System uses the overall cost to gross charge ratio applicable to each facility to determine the costs in Part III lines 2 and 3 Portercare Adventist Health System automatically discounts all self pay patient accounts by 30% and also offers a prompt pay discount. This allowance is not included in the calculation of the cost of bad debts in instances where a patient does not pay his or her bill Portercare Adventist Health System provides information to patients at the time of registration with respect to its financial assistance policies. However, in some instances patients do not complete the necessary forms to apply for financial assistance. As a result, Portercare Adventist Health System uses an outside vendor to assist in determining a patient's eligibility for financial assistance. This includes a review of the patient's financial situation based on the vendor's database of external information. In instances where the review indicates that the patient qualifies for financial assistance, Portercare Adventist Health System adjusts the patient's bill to match its charity policy and does not pursue collection from the patient for the portion of the patient's obligation that qualifies for charity. Portercare Adventist Health System does not issue separate audited financial statements so there is no footnote describing its bad debt expense. Bad debt expense is reported on Portercare Adventist Health System's internal financial statements as an expense. The amount reported is based on the amount deemed to not be collectible by patients who have the ability to pay

Describe the costing methodology used to determine the Medicare allowable costs reported in the organization's Medicare Cost Report, as reflected in the amount reported in Part III, line 6 Describe, if applicable, the extent to which any shortfall reported in Part III, line 7 should be treated as a community benefit, and the rationale for the organization's position. Medicare allowable costs were calculated using a cost-to-charge ratio. Rationale for Including a Medicare Shortfall as Community Benefit. As a 501(c)(3) organization, the filing organization provides emergency and non-elective care to all regardless of ability to pay. All hospital services are provided in a nondiscriminatory manner to patients who are covered beneficiaries under the Medicare program. As a public insurance program, Medicare provides a pre-established reimbursement rate/amount to health care providers for the services they provide to patients. In some cases, the reimbursement amount provided to a hospital may exceed its costs of providing a particular service or services to a patient. In other cases, the Medicare reimbursement amount may result in the hospital experiencing a shortfall of reimbursement received over costs incurred. In those cases where an overall shortfall is generated for providing services to all Medicare patients, the shortfall amount should be considered as a benefit to the community. Tax-exempt hospitals are required to accept all Medicare patients regardless of the profitability, or lack thereof, with respect to the services they provide to Medicare patients. The population of individuals covered under the Medicare program is sufficiently large so that the provision of services to the population is a benefit to the community and relieves the burdens of government. In those situations where the provision of services to the total Medicare patient population of a tax-exempt hospital during any year results in a shortfall of reimbursement received over the cost of providing care, the tax-exempt hospital has provided a benefit to a class of persons broad enough to be considered a benefit to the community. Despite a financial shortfall, a taxexempt hospital must and will continue to accept and care for Medicare patients. Typically, tax-exempt hospitals provide health care services based upon an assessment of the health care needs of their community as opposed to their taxable counterparts where profitability often drives decisions about patient care services that are offered. Patient care provided by tax-exempt hospitals that results in Medicare shortfalls should be considered as providing a benefit to the community and relieving the burdens of government

If the organization has a written debt collection policy and answered "yes" to Part III, line 9b, describe the collection practices set forth in the policy that apply to patients who it knows qualify for charity care or financial assistance, whether or not such practices apply specifically to such patients or more broadly to also cover other types of patients. Portercare Adventist Health System's debt collection policy provides the performance of a reasonable review of each patient's account prior to turning an account over to a third-party collection agent and prior to instituting any legal action for non-payment. The review of patient accounts is done to assure that the patient or their guarantor is not eligible for assistance through Portercare Adventist Health System's charity care policy, uninsured discount policy or another financial assistance program (i.e. Medicaid). Portercare Adventist Health System requires the following of its third-party collection agencies. * Neither Portercare Adventist Health System hospitals or their collection agencies will request bench or arrest warrants as a result of non-payment, * Neither Portercare Adventist Health System hospitals or their collection agencies will seek liens that would require the sale or foreclosure of a primary residence, and * No Portercare Adventist Health System collection agency may seek court action without hospital approval.

List the number of each type of facility, other than those required to be licensed, registered or similarly recognized as a health care facility under state law (for example, 2 rehabilitation clinics, 4 diagnostic centers, 3 skilled nursing facilities, etc) Approximately 25 physician practices 1 hospice facility

Form 990 Schedule H, Part VI - Supplemental Information, Line 2 Form 990 Schedule H, Part VI - Supplemental Information, Line 2

Describe how the organization assesses the health care needs of the communities it serves. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves. Provide any other information important to describing how the organization's hosp itals or other health care facilities further its exempt purpose by promoting health of th e community (e.g. open medical staff, community board, use of surplus funds, etc.) Porter Adventist Health System Across Colorado, more than 4,000 associates of the Portercare Adve ntist Health System (PAHS) are changing lives inside and outside the hospitals, senior liv ing communities, clinics and homes in which they work. Through the many community programs and the charity care they provide for people throughout Colorado, PAHS health associates receive great satisfaction from fulfilling a mission of extending the healing ministry of Christ The Community Benefit Report is a collective list of various activities through which PAHS supports its neighbors throughout the state Community benefits are offered in the form of outreach and education, support groups, activities and clinics, as well as chari ty care. As a nonprofit, faith-based organization, PAHS continually invests in fulfilling its mission. In the most recent fiscal year PAHS invested the following in its communities Community Benefit Annual Report FY 2010 Summary Introduction Portercare Adventist Health System (PAHS) hospitals, a faith-based, nonprofit health care entity, since their earlies t days, have placed an emphasis on whole person care and on illness prevention, PAHS has preserved an unwavering commitment to their values and an understanding of the vital role t hat ministering to spiritual needs can play a role in health care. Committed to the mission of continuing the healing ministry of Christ, PAHS builds upon its unique history, herit age and traditions to create a faith-based entity designed to advance the mission of their individual organizations Today, PAHS operates 4 hospitals Avista Adventist Hospital, Littleton Adventist Hospital, Parker Adventist Hospital and Porter Adventist Hospital In ke eping with our mission, PAHS provides care for all regardless of ability to pay In fiscal year 2010, PAHS gave \$45.5 million to underprivileged individuals and the broader community in charity care, community education and outreach, and unpaid costs of Medicaid Quality healthcare is delivered to persons in these service areas - Denver, Boulder, Littleton, Parker and surrounding communities in the State of Colorado Community Outreach for Person's who are Poor Project Cure Collection of Medical Supplies and Equipment is palletized and shrink wrapped for donation Social Assistance Prescriptions. This program provides medic ations at the time of discharge for low-income patients PAHS provides cab Vouchers for Low Income Patients Community Outreach for the Broader Community Community Contributions PA HS Hospitals are proud to contribute to the local charities and organizations that help to meet their mission and care for the people or their community. New Life Education Classes. PAHS provides numerous child birthing preparation, sibling preparation, and exercise classes. Safety Safari, Provides safety information to children in the community Community E ducation Provides education regarding disease processes, safety and promoting health in the community Family Education Women's Services offers a variety of classes for the community, including CPR, Lactation and others Vim and Vigor Magazine Free community health and wellness magazine Published quarterly Diabetes Awareness Classes In these classes, D labetics and their families learn to manage diabetes through nutrition, exercise, foot carle, medications and the insland outs of monitoring blood sugar Body of Knowledge - Community Talks A series of public lectures that cover various topics from cardiology and heart health to orthopedic surgery to new treatments for Parkinson's Disease Educational Progra ms for Clinical Professionals. The Porter Hospital Transplant Program conducts numerous programs and seminars designed to educate the greater community on the latest advancements i n transplant medicine Ask-a Nurse Calls Free health information and physician referral s ervice for our community Nurses also assess health conditions from neck pain to a fever, and give free professional advice on what action to take next. This program provides infor mation and registration for hospital classes and events Student Precepting Supervising healthcare related students from various local and regional colleges and vocational schools. Curious George Hospital Tours. This program is geared to children aged 4-10. Based on th e story "Curious George goes to the Hospital" and

involves taking tours of all the departments that George visited. The tour compliments the hospitals focus on creating a healing environment. Children see a hospital as a less scary, helpful place.

Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy. Information concerning financial assistance is included on Centura's website. The website not only lists phone numbers for patients to call to discuss financial assistance, but also includes Centura's policy for charity care and its policies related to uninsured patients. In addition, at the time of registration, uninsured patients are screened to determine if the patients qualify for any Federal, State or County programs. Uninsured patients are also sent a letter requesting that the patient call to determine eligibility for various assistance programs, including charity

Form 990 Schedule H, Part VI - Supplemental Information, Line 7

If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served. Portercare Adventist Health System is operated as part of Centura Health Corporation ("Centura"). Centura and its affiliated organizations are dedicated to extending the healing ministry of Christ by caring for those who are ill and by nurturing the health of the people in our communities. Specifically, Centura has launched a system-wide strategic plan to improve the quality, consistency, availability, and affordability of health care to communities throughout Colorado. The three main components of this strategy are (1) to continue investing in technology advancements that improve the quality, costs, and coordination of care including the establishment of electronic health records linking our physicians, clinics, hospitals, long-term facilities and home care services, (2) providing wellness care, thereby potentially reducing health care costs by helping patients to maintain good health, growing the level of support and outreach provided to rural communities, and increasing access, affordability and quality of health care, and (3) coordinate and develop systems of care, looking to each facility and entity in Centura to share best practices and improve overall efficiency and communication system-wide from birth to home care.

Schedule I

(Form 990)

Department of the Treasury

Internal Revenue Service

DLN: 93493136032491 OMB No 1545-0047

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Inspection

Name of the organization						Employer identification	on number
Portercare Adventist Health System						84-0438224	
Part I General Informatio	n on Grants and	l Assistance				1	
Does the organization maintain the selection criteria used to av Describe in Part IV the organization	vard the grants or as atıon's procedures fo	sistance? r monitoring the use o	f grant funds in the Unite				√ Yes
Part II Grants and Other A Form 990, Part IV, lin Part IV and Schedule	e 21 for any recip	ient that received r	nore than \$5,000. Ch	eck this box if no one	recipient receive	ed more than \$5,000.	. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
See Additional Data Table							
2 Enter total number of section 503 Enter total number of other orga						<u>*</u> _	14

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Tuition reimbursement	3	32,092			
time mileage for mission trip planning	1	7,866			
Adventist conference cost reimbursement	2	2,092			

Schedule I Part I Q2
Procedures for monitoring the use of grants

Procedures for monitoring the use of grants are made at the discretion of the facility CEOs. The CEOs make requests for funding, which CAN BE EITHER a donation to A SPECIFIC entity OR an invoice for a specific expense. Most all recipients of monies are 501(c)(3) entities. As such, they ensure that all monies received are used for their intended purpose only. For all tuition reimbursements, recipients are required to maintain minimum academic standards and provide documentation that they are meeting these standards Recipients must submit written substantiation of all expenses incurred before reimbursements will be paid.

Software ID:

Software Version:

EIN: 84-0438224

Name: Portercare Adventist Health System

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of (b) FIN (c) IRC Code section (d) Amount of cash (e) Amount of non- (f) Method of (g) Description of (h) Purpose of grant

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Doctors Care191 E Orchard Rd Ste 102NE Littleton, CO 80121	84-1150815	501(c)(3)	20,000				2010 DONATION
Denver Botanic Gardens909 York Street Denver, CO 80206	84-0440359	501(c)(3)	10,000				
The Community Foundation 1123 Spruce St Boulder, CO 80302	84-1171836	501(c)(3)	15,000				Sponsorships
Colorado Wellness Connection4960 E Mineral Circle Centennial,CO 80122	84-1504515	501(c)(3)	7,998				
Campion Academy300 SW 42nd Street Loveland, CO 80537	84-0459259	501(c)(3)	22,500				
Littleton Firefighters FND 3465 Witford Dr Highland Ranch, CO 80126	84-1502497	501(c)(3)	8,000				
Town of Parker20120 E Main Street Parker, CO 80138	74-2212090		17,500				
Clinica Campesina (Family Health Services)1345 Plaza Court North Suite 1A Lafayette, CO 80026	84-0743432	501(c)(3)	165,504				
University of Denver2201 S Gaylord St Denver, CO 80208	84-0404231	501(c)(3)	39,185				
Vista Ridge Academy3100 Ridgeview Dr Erie, CO 80516	84-0468738	501(c)(3)	15,000				

Form 990,Schedule I, Part	t II, Grants ar	ıd Other Assistanc	e to Governments	and Organization	ıs in the United Sta	ites	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ACS Community Lift5045 W 1st Ave Denver, CO 80219	84-0527826	501(c)(3)	60,000				
LAURA GUESEPO Box 10322 DENVER,CO 80250	52-2636082		14,000				MISSION ART
Glacier View Ranch8748 O verland Rd Ward, CO 80481	84-0968738	501(c)(3)	45,360				
Mile High Academy711 E Yale Ave Denver,CO 80210	84-0525223	501(c)(3)	31,115				
Walla Walla College204 S College Ave College Place, WA 99324	91-0617727	501(c)(3)	15,000				
Rocky Mountain Adventist Healthcare Foundation7995 E Prentice Ave Suite 204 Greenwood Village, CO 80111	84-0745018	501(c)(3)	458,846				program support
VICTORIA'S FINE ART5120 Morningside Way PARKER, CO 80138	30-2528106		8,500				MISSION ART
Lifesource Adventist Fellowship6200 W Hampden Ave denver, CO 80227	99-9999999		7,000				lifetree funding

DLN: 93493136032491

Employer identification number

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

> Part IV, question 23. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Portercare Adventist Health System 84-0438224 Questions Regarding Compensation Yes Νo Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain **1**b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? Yes 4a 4b Participate in, or receive payment from, a supplemental nonqualified retirement plan? Yes 4c Νo Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9. For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5a Νo 5b Any related organization? Νo If "Yes," to line 5a or 5b, describe in Part III For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? Νo Any related organization? 6Ь Νo If "Yes," to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Yes Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name (B) Breakdown of W-2 and/or 1099-MISC compensation (I) Base compensation (I) Davis compensation (II) Davis compensation (III) Other comp								
(i) Base incentive reportable compensation reportable compensation compensation reportable	(A) Name	(B) Breakdown of	W-2 and/or 1099-MI		(C) Retirement and		(E) Total of columns	
See Additional Data Table	_	(i) Base compensation	ıncentive	(iii) Other reportable compensation		benefits	(B)(ı)-(D)	Form 990 or
	See Additional Data Table							

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
	PART I, Q 1A	SENIOR VPs AND HOSPITAL CEOS ARE PAID THROUGH CENTURA HEALTH CORP AND ARE ELIGIBLE FOR THE FOLLOWING BENEFITS TRAVEL FOR COMPANIONS, HEALTH OR SOCIAL CLUB DUES, AND REIMBURSEMENT UP TO \$10,000 FOR PERSONAL SERVICES SUCH AS TAX, FINANCIAL, AND ESTATE PLANNING SERVICES, ALONG WITH TAX GROSS-UP PAYMENTS FOR ANY REIMBURSEMENTS INCLUDED IN TAXABLE COMPENSATION ALL BENEFITS ARE PROVIDED PURSUANT TO A WRITTEN POLICY GOVERNING PAYMENT AND REIMBURSEMENT, SUBSTANTIATION IS REQUIRED FOR ALL EXPENSES SUBMITTED FOR REIMBURSEMENT, AND REIMBURSEMENTS ARE INCLUDED IN TAXABLE COMPENSATION WHERE APPROPRIATE
METHODS USED TO ESTABLISH CEO COMPENSATION	1	PAHS'S ceo IS paid by centura health corporation (centura) OUTSIDE CONSULTANTS ARE ENGAGED TO PROVIDE RECOMMENDATIONS TO CENTURA'S COMPENSATION COMMITTEE REGARDING THE COMPENSATION OF FACILITY CEOS THE CONSULTANT'S RECOMMENDATIONS ARE THEN PRESENTED TO AND APPROVED BY THE COMPENSATION COMMITTEE
	PARTI, Q 4A	CENTURA HAS A DEFINED SEVERANCE POLICY SEVERANCE PAYMENTS ARE DETERMINED BASED ON A COMBINATION OF THE INDIVIDUAL'S POSITION WITHIN THE ORGANIZATION AND YEARS OF SERVICE SEVERANCE AGREEMENTS INCLUDE LIMITATIONS WITH RESPECT TO WORKING FOR COMPETING FACILITIES AND OTHER REQUIREMENTS THAT CAN CAUSE FORFEITURE OF THE SEVERANCE BENEFIT IN ADDITION, THE AGREEMENTS RELEASE CENTURA FROM LITIGATION AND FUTURE CLAIMS AGAINST THE ORGANIZATION THE FOLLOWING RECEIVED SEVERANCE PAYMENTS DURING THE CALENDAR YEAR 2009 MICHAEL BLAIR - \$63,400
-	PART I, Q 4B	ENTURA OFFERS A NON-QUALIFIED RETIREMENT PLAN IN WHICH SENIOR EXECUTIVES (SENIOR VPS AND A BOVE) ARE PROVIDED A 10% OF SALARY ALLOWANCE TO PURCHASE INSURANCE PRODUCTS OR CONTRIBUTED INTO THE DEFERRED COMPENSATION PLAN IN ADDITION, A PENSION RESTORATION BENEFIT IS PROVIDED WHICH CREDITS PARTICIPANTS WITH A BENEFIT WHICH IS CALCULATED BASED ON THE EXCESS OF THE PARTICIPANT'S COMPENSATION OVER THE MAXIMUM ALLOWED FOR PENSION CONTRIBUTIONS AMOUNTS DEFERRED ARE NOT REPORTED AS TAXABLE INCOME UNTIL/UNLESS A TRIGGERING EVENT OCCURS THIS DEFERRED COMPENSATION PLAN HAS A SUBSTANTIAL RISK OF FORFEITURE PROVISION AND AN ELECTED VESTING SCHEDULE THE FOLLOWING RECEIVED CONTRIBUTIONS TO A NON-QUALIFIED PLAN for the calendar year 2009 KENNETH BACON \$16,600, JAMES BOYLE \$33,076, TERRY FORDE \$8,754, JOHN SACKETT \$14,065, MICHAEL GOEBEL \$3,597 In addition, three of the board members are compensated by Adventist Health System Sunbelt Healthcare Corp and in recognition of the contribution that each executive makes to the success of AHS, AHS provides to eligible executives participation In the AHS Executive FLEX Benefit Program (the Plan) The purpose of the Plan Is to offer eligible executives an opportunity to elect from among a variety of supplemental benefits, Including deferred compensation benefits taxable under Internal Revenue Code (IRC) Section 457(f), to Individually tailor a benefits program appropriate to each executive's needs The Plan provides eligible participants a pre-determined benefits allowance credit that IS equal to a percentage of the executive's base pay from which IS deducted the cost of mandatory and elective employee benefits. The pre-determined benefits annual amount are contributed, at the employee's option, to either an IRC 457(f) deferred compensation account or to an IRC 457(f) eligible deferred compensation plan The Plan documents define an employee who IS eligible to participate In the Plan to generally include the Chief Executive Officers of AHS entities and Vice Presidents of all AHS entities whos
	PART I, Q 7	PARTICIPANTS IN CENTURA'S INCENTIVE COMPENSATION PLANS INCLUDE DIRECTORS AND ABOVE PAYOUTS ARE BASED ON METRICS ESTABLISHED AND APPROVED BY CENTURA'S COMPENSATION COMMITTEE THE METRICS INCLUDE QUANTIFIABLE MEASURES PERTAINING TO FINANCIAL PERFORMANCE, SAFETY AND QUALITY AND ASSOCIATE SATISFACTION WITH EACH METRIC WEIGHTED IN DETERMINING THE OVERALL SCORE THE INCENTIVE COMPENSATION PAYOUT IS CALCULATED BASED ON THE CUMULATIVE SCORE FOR ALL METRICS AND THE PAYOUT IS BASED ON A COMBINATION OF THE SCORE, THE INDIVIDUAL'S BASE COMPENSATION AMOUNT AND POSITION (E.G. DIRECTOR, VICE PRESIDENT)
REPORTABLE INDIVIDUALS COMPENSATED BY UNRELATED ORGANIZATIONS	990 SCH J, PART II	All key employees and hospital CEO's are compensated by Centura Health Corporation, who manages the daily activities of Portercare Adventist Hospitals under a Joint Operating Agreement dated December 8, 1995 between the Adventist Healthcare System and Catholic Health Initiatives As such, their salaries are paid to them by Centura, an unrelated org, for services rendered in their capacity as key employees or officers of PAHS All of their reportable compensation is disclosed on Form 990, Schedule J, Part II, Row (i) and 990, Part VII, Column (D) as reporting org compensation. In addition, the CEO and CFO of Pahs were appointed as such by the PAHS board of directors while they are officers of these entities, a very small portion of their time is directly related to the operations of PAHS. They are compensated by Centura, which is charged with managing the facilities. Their respective compensation is not reported on the filing org's 990 but in fact is reported in full on Part VII and Schedule J of Centura Health Corporation's Form 990.

Software ID: **Software Version:**

EIN: 84-0438224

Name: Portercare Adventist Health System

Form 990, Schedule J, F	Part I	I - Officers, Direc	tors, Trustees, Ke	y Employees, and	Highest Compen	sated Employees	3		
(A) Name		(B) Breakdown of	f W-2 and/or 1099-MI	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation reported in prior Form	
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ	
John Sackett	(1) (11)	280,778	89,321	313,107	32,577	56,453	772,236		
Karsten Randolph	(I) (II)		54,600	425		46,044	327,544		
Kenneth Bacon	(E)		91,424	136,209	64,259	62,780	672,145		
Steven Chen	(I)		54,936	478		42,458	347,255		
Terry Forde	(1) (11)		88,292	87,892	35,508	49,388	557,865		
Michael Goebel	(1) (11)		58,932	1,158	3,597	39,276	348,593		
Michael Blair	(1) (11)		45,427	64,215	891	30,068	312,298		
James Boyle	(1) (11)		61,458	412,362	29,144	75,984	823,161		
Cheryl Curry	(1) (11)		48,626	19,948		35,675	287,614		
Andrew Gaasch	(E)		44,673	273		34,144	247,786		
David Smith	(ii)	183,982	45,966	519		20,349	250,816		
Todd Folkenberg	(E)		8,873	66		6,031	51,793		
John Prall	(I)		528,349	1,590		28,636	1,642,947		
David VanSickle	(I) (II)		250,225	627		35,844	991,679		
David Schrier	(I) (II)		10,879	1,688		36,367	815,985		
Bernard Guiot	(I) (II)	769,232		1,314		33,352	803,898		
Thomas Kenney	(1) (11)		70,602	806		25,640	679,734		
Robert Henderschedt	(I) (II)		160,258	1,577,850	101,031	23,227	2,413,873	205,618	
Terry Shaw	(I)	772,700	227,185	464,151	166,934	41,245	1,672,215	406,754	
Richard Reiner	(1) (11)	774,656	197,553	3,896,651	157,250	53,278	5,079,388	531,429	
Randy Haffner	(1) (11)	426,691	115,260	88,605		19,863	650,419		

DLN: 93493136032491

OMB No 1545-0047

Open to Public Inspection

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b. ▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Name of the organization

Employer identification number

Fortercare Adventist Health System							Q.	4-04382	24			
Part I Excess Benefit Tran							(4) organı	zations	only).	ne 4	0 Ь	
1 (a) Name of disq	ualıfıad	nerson			(h) D	4.					(c) Cor	rected
1 (a) Name of disq	uanneu	person			(b) Desc	ripti	on of trans	ection			Yes	No
2 Enter the amount of tax impos								ear unde	r			
section 4958				•		•		🕨	* \$			
3 Enter the amount of tax, if any	, on line	2, abo	ve, reimbursed b	y th	e organızatıon .	•		🕨	* \$			
Part II Loans to and/or I	From	[ntore	stad Darsons									
Complete if the organiz). Part IV. line 26	. or F	Form 990-E	Z. Part \	/. line 38;	a		
						,		(f)				
(a) Name of interested person and	1	Loan to rom the (c) O rig					e) In	Appro)Writte	
purpose	organi		principal amou	ınt	(d)Balance due	de	fault?	by boar		agı	reement	?
F F			F				Τ	commit	1	+-		
	То	From				Ye	s No	Yes	No	+ *	es	No
										+		
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Fotal			►	\$	1					+		
Part IIII Grants or Assistar					Persons.							
Complete if the orga						/, lın	e 27.					
(a) Name of interested pers	on	(1	b) Relationship be	etwe	en interested per	son	(a) \ m	ount of a	rant or ty	na a	facciet	2000
(a) Name of interested pers	011		and the	e or	ganızatıon		(C)AII	ount or g	Talle Of Ly	pe o	1 455151	ance
STEPHANIE SMITH		dau	ghter of key emp	loy	ee							3,000
							1					
David TV Ducings Transcrip	io "	'm ! - :	ing Toto		Do rooms							
Part IV Business Transact Complete if the orga						/ lın	e 28a 28	h or 28	c			
complete if the orga	Zuul		Relationship	Ť	iii 550, i aic 1 v	,	.c 20a, 20	D, OI 20	<u>. </u>		(e) Sha	arına o
			veen interested		(c) A mount of		(D =				organiz	_
(a) Name of interested person			rson and the		transaction		(d) Desci	iption of	transactı	on	_	nues?
organizatio				\perp							Yes	No
FAMMY SMITH	SE OF KEY		92,2	80	EMPLOYEE COMPENSATION			N		Νo		
		EMPLO		+								<u> </u>
STEPHANIE SMITH		DAUG	HTER OF KEY		64,5	16	EMPLOYEE COMPENSATION			N		Νo
FODD FOLKENBERG		 	PAHS/Board of	+	2 303 5	45	HSS IS A \	FNDOP	ОЕРДНО	;		Νο
. C Z Z T G ENERGENG		HSS			2,505,5			DOR				
				$\overline{}$								

DLN: 93493136032491

OMB No 1545-0047

Open to Public Inspection

SCHEDULE M (Form 990)

Department of the Treasury

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Internal Revenue Service Name of the organization Portercare Adventist Health System

Employer identification number

84-0438224

Pa	rt I Types of Property						
		(a) Check If	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line	(d Method of d reven	etermining	
	0 mt - 18/2 ml/2 - 25 2 mt	applicable		1 g			
_	Art—Works of art						
	Art—Historical treasures .						
3	Art—Fractional interests						
4	Books and publications Clothing and household						
3	goods						
6	Cars and other vehicles						
7	Boats and planes						
	Intellectual property						
9	Securities—Publicly traded .						
10	Securities—Closely held stock .						
11	Securities—Partnership, LLC, or trust interests						
12	Securities—Miscellaneous						
13	Qualified conservation contribution—Historic structures						
14	Qualified conservation contribution—Other						
15	Real estate—Residential .						
16	Real estate—Commercial						
17	Real estate—Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies .						
21	Taxidermy						
	Historical artifacts						
	Scientific specimens						
24	Archeological artifacts						
25	MISCELLANEOUS Other►(EQUIPMENT)	×	1	455,960	EMV		
	,,		1	455,900	1 1*1 V		
	O ther ►() O ther ►()						
27 28	Other ► ()						
29	Number of Forms 8283 received	L by the ora	l anization during the tax ves	r for contributions			
2,	for which the organization compl				29		
						Yes	No
30a	During the year, did the organiza	ation receiv	e by contribution any prope	rty reported in Part I, lines	1-28 that it		†
	must hold for at least three year	s from the o	date of the initial contribution	on, and which is not required	d to be used		
	for exempt purposes for the enti	re holding p	period?			30a	No
Ь	If "Yes," describe the arrangeme	ent in Part 1	II				
31	Does the organization have a gif			eview of any non-standard	contributions?	31	N o
32a	Does the organization hire or us contributions?	e third part	ies or related organizations	to solicit, process, or sell r	non-cash	32a	No
h	If "Yes," describe in Part II					320	110
	If the organization did not report	revenuec i	n column (c) for a type of n	roperty for which column (a)	lis checked		
	describe in Part II	. icvellues l	corainii (c) ioi a type oi p	Topological willow Column (a	, is checked,		
	acacine in rait II					<u></u>	

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2009

Software ID: **Software Version:**

EIN: 84-0438224

Name: Portercare Adventist Health System

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

SCHEDULE 0

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

DLN: 93493136032491 OMB No 1545-0047

Employer identification number

Name of the organization Portercare Adventist Health System

Identifier

990 Part VI

Line 7b

Governing Pow ers

 $\label{lem:complete} \textbf{Complete to provide information for responses to specific questions on } \\$ Form 990 or to provide any additional information. ► Attach to Form 990.

84-0438224

Explanation

ldentifier F	Return Reference	Explanation
I I	990, Part VI, ⊋ 1a	Pursuant to Article IV of the Bylaws of Portercare Adventist Health System, The Board of Trustees may, by resolution or resolutions passed by a majority of the Trustees thereof, appoint an Executive Committee or such other committees for any purpose and delegate to such committees any of the powers and authority of the Board of Trustees as is permitted by law. Colorado law precludes a committee of the Board from (i) authorizing distributions, (ii) approving or proposing to the Member actions that Articles 121-137 of Title 7 of the Colorado Revised Statutes require to be approved by the Member, (iii) amending the Corporation's Amended and Restated Articles of Incorporation, (iv) adopting, amending or repealing the Bylaws, (v) approving a plan of merger not requiring approval of the Member, or (vi) approving a sale, lease, exchange or other disposition of all, or substantially all, of its property, with or without good will, otherwise than in the usual and regular course of business subject to approval of the Member. Such committees shall have the power to act only in intervals between meetings of the Board of Trustees and shall at all times be subject to the control of the Board of Trustees. The Board of Trustees, or if the Board does not act, the committees, shall establish rules and regulations for meetings and shall meet at such times as are deemed necessary, provided that a reasonable notice of all meetings shall be given to committee members. No act of a committee shall be valid unless approved by the vote or written consent of a majority of its members. Committees shall keep regular minutes of proceedings and report the same to the Board from time to time as the Board may require

ldentifier	Return Reference	Explanation
Family or Business Relationship	990 Part VI - Line 2	During the fiscal year two key employees of PAHS, Cheryl Curry and John Sackett, served on the board of Flatirons Surgery Center Flatirons Surgery Center is a taxable joint venture under PAHS. Their service on the board was as representatives of Avista Adventist Hospital and Centura Health Corporation.

Members or Stockholders 990 Part		990 Part V	l Line 6	The sole corporate member of PAHS is Adventist Health System (AHS)
ldentifier	Return R	eference		Explanation

Return Reference

significant decisions involving Centura Facilities

Electing Direct	Peters 990 Part VI Line 7a The sponsor, AHS, has the pow er to appoint or remove the members of the governing body Return Explanation	ecting Directors 990 Part VI Line 7a	
ldentifier			Explanation

The sponsor, AHS, acting through the board of trustees, maintains all rights permitted to be exercised by

directors of a Colorado corporation except as limited by the organizations' articles, bylaws, or affiliation agreement with Catholic Health Initiatives, (CHI) The agreement of both AHSSHC and CHI is required for certain

ldentifier	Return Reference	Explanation
Process used to review Form 990	VI, Q 11A	A draft of the Form 990 is provided to management, including the CFO, for review. The return is e-mailed to the entire board for review prior to filing. After presentation to the board, the tax department files the return with the appropriate federal agencies, making any non-substantive changes necessary to effect e-filing.
İ		Any such changes are not re-submitted to the board

ldentifier	Return Reference	Explanation
PROCEDURES FOR MONITORING AND ENFORCING THE COI POLICY	Form 990, Part VI, Q 12C	PORTECT THE DOLY PAIRS ONLY applies to all interested persons offened as imagement (including the president), executive vice presidents, senior vice p

Reference	
Process for 990 Part VI Determining Line 15a & 15b	OUTSIDE CONSULTANTS ARE ENGAGED TO PROVIDE RECOMMENDATIONS TO CENTURA'S COMPENSATION COMMITTEE REGARDING THE COMPENSATION OF FACILITY CEOS AND CENTURA SENIOR EXECUTIVES THE CONSULTANT'S RECOMMENDATIONS ARE THEN PRESENTED TO, considered by, AND APPROVED BY THE COMPENSATION COMMITTEE CENTURA'S HUMAN RESOURCES DEPARTMENT PERFORMS ANALYSES OF THE MARKET TO DETERMINE COMPENSATION RANGES FOR THE REMAINDER OF CENTURA ASSOCIATES WHICH ARE REVIEWED AND APPROVED BY CENTURA'S SENIOR LEADERSHIP

Explanation

Return

ldentifier

F	Reference	
	990 Part VI Line 16	Portercare Adventist Health System HAS NOT FORMALLY ADOPTED A WRITTEN POLICY OR WRITTEN PROCEDURE REGARDING JOINT VENTURES HOWEVER, ADVENTIST HEALTH SYSTEM'S ("AHS") SYSTEM-WIDE JOINT VENTURE MODEL OPERATING AGREEMENT INCORPORATES CONTROLS OVER THE VENTURE SUFFICIENT TO ENSURE THAT (1) THE EXEMPT ORGANIZATIONS AT ALL TIMES RETAINS CONTROL OVER THE VENTURE SUFFICIENT TO ENSURE THAT THE PARTNERSHIP FURTHERS THE EXEMPT PURPOSE OF THE ORGANIZATION, (2) IN ANY PARTNERSHIP IN WHICH THE EXEMPT ORGANIZATION IS A PARTNER, ACHIEVEMENT OF EXEMPT PURPOSES IS PRIORITIZED OVER MAXIMIZATION OF PROFITS FOR THE PARTNERS, (3) THE PARTNERSHIP DOES NOT ENGAGE IN ANY ACTIVITIES THAT WOULD JEOPARDIZE THE EXEMPT ORGANIZATION'S EXEMPTION, (4) RETURNS OF CAPITAL, ALLOCATIONS, AND DISTRIBUTIONS MUST BE MADE IN PROPORTION TO THE PARTNERS' RESPECTIVE OWNERSHIP INTERESTS, AND (5) ALL CONTRACTS ENTERED INTO BY THE PARTNERSHIP WITH THE EXEMPT ORGANIZATION MUST BE AT ARM'S-LENGTH, WITH PRICES SET AT FAIR MARKET VALUE

ldentifier	Return Reference	Explanation
Availability of Governing documents, COI Policy, Financial Statements	990, Part VI, Q 19	The organization's governing documents are available on the COLORADO Secretary of State's website. The conflict of interest policy AND FINANCIAL STATEMENTS ARE not available to the public.

ldentifier	Reference 990 Part VII Three of the four organization's voting board members are employed by Adventist Health S a related organization. Compensation reported on Form 990, Part VII was paid to the board AHS in exchange for the fulfillment of their duties as full-time, 60 hour-per-week employees ADDITIONALLY, COMPENSATION PAID TO EMPLOYEES OF CENTURA HEALTH CORPORATION PAID TO EMPLOYEES OF CENTURA HEALTH PAID TO EMPLOYEES					
Estimate of Hours Devoted to Related Organizations	990 Part VII	Three of the four organization's voting board members are employed by Adventist Health System (AHS), a related organization. Compensation reported on Form 990, Part VII was paid to the board members by AHS in exchange for the fulfillment of their duties as full-time, 60 hour-per-week employees. ADDITIONALLY, COMPENSATION PAID TO EMPLOYEES OF CENTURA HEALTH CORPORATION WAS PAID TO THEM IN EXCHANGE FOR THE FULFILLMENT OF THEIR DUTIES AS FULL TIME, 40+ HOUR-PER-WEEK EMPLOYEES.				

DLN: 93493136032491

OMB No 1545-0047

Open to Public Inspection

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

(Form 990)

Employer identification number Name of the organization Portercare Adventist Health System 84-0438224 Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) Part I

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total ıncome	(e) End-of-year assets	(f) Direct controlling entity
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the	ions (Complete if t tax year.)	he organization ar	nswered "Yes" on	Form 990, Part	IV, line 34 because it had one
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity stat (if section 501(c)((f) Sus Direct controlling 3)) entity
See Additional Data Table					
For Drivery Ast and Danamusch, Reduction Ast Natice and the Instructions	for Form 000	Cat No FO12	- FV	<u> </u>	Schodulo P (Form 990) 2009

Part III Identification because it	ation of Related had one or more	Organiz related o	z ations Taxable a organizations treate	s a Partnership (C d as a partnership d	Complete if the orguring the tax year	anızatıon ans .)	wered '	'Yes" c	on For	m 990, I	Part IV, line	34	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end asset	-of-year	(h Disprop allocat	rtionate	Code amount ir Sched	i) V—UBI n box 20 of ule K-1 n 1065)	(j Gener mana partr	ral or iging
								Yes	No			Yes	No
See Additional Data Table													-
												1	
												-	
				s a Corporation or s treated as a corpor			ar.)		ed "Y	es" on Fo	orm 990, Pa	art IV,	
(a) Name, address, and EIN of related organization		(b) Primary activity		(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income		of total Shar me end-of		(g) (h) Percentage of-year ownership ssets		
See Additional Data Table													

Sche	dule R (Form 990) 2009		P	age 3
Pa	rt V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)			
	Note. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		No
ь	Gift, grant, or capital contribution to other organization(s)	1b	Yes	
c	Gift, grant, or capital contribution from other organization(s)	1c	Yes	
d	Loans or loan guarantees to or for other organization(s)	1d		No
e	Loans or loan guarantees by other organization(s)	1e		No
f	Sale of assets to other organization(s)	1 f		No
g	Purchase of assets from other organization(s)	1 g		No
h	Exchange of assets	1h		No
i	Lease of facilities, equipment, or other assets to other organization(s)	1 i		No
j	Lease of facilities, equipment, or other assets from other organization(s)	1 j		No
k	Performance of services or membership or fundraising solicitations for other organization(s)	1k		No
1	Performance of services or membership or fundraising solicitations by other organization(s)	11		No
m	Sharing of facilities, equipment, mailing lists, or other assets	1n	1	No
n	Sharing of paid employees	1 n		No
o	Reimbursement paid to other organization for expenses	10	Yes	+
р	Reimbursement paid by other organization for expenses	1 p	Yes	
			<u> </u>	
q	O ther transfer of cash or property to other organization(s)	1q	Yes	+
	Other transfer of each or preparty from other ergonization/s	11r	1	l No

r Other transfer of cash or property from other organization(s)										
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relations	hips and transaction thre	sholds								
(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved								
(1) RM Adventist Healthcare Foundation - 532-6011	С	613,383								
(2) RM Adventist Healthcare Foundation - admin	0	1,614,999								
(3) RM Adventist Healthcare Foundation - donated	С	455,960								
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds (a)	5,168,651									
(5) RM Adventist Healthcare Foundation	b	458,865								
(6) Adventist Health System	р	4,897,017								

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	ctivity (c) Legal domicile (state or foreign country)		l) all ners ion c)(3) rations?	(e) Share of end-of-year assets	(f) Disproprtionate allocations?		(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	(h) General o managing partner?	
			Yes	No		Yes	No		Yes	N	
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Additional Data

730 Courtland Street Orlando, FL32804 20-5774723

701 Winthrop Avenue Glendale Heights, IL60139

9100 W 74th Street Shawnee Mission, KS66204

36-3208390

52-1347407

36-4138353

26-6422966

59-2170012

59-1479658

36-3354567

74-2621825

38-1359189

36-4249805

90-0494445

20-5782342

301 Huguley Blvd Burleson, TX76028 20-5782243

1333 West Main Princeton, KY42445 51-0605680

74-2259907

1301 Wonder World Drive San Marcos, TX78666

250 S Chickasaw Trail Orlando, FL32825 51-0605681

1220 Third Avenue West Durand, WI54736 39-1365168

Cobb Medical Associates LLC

Courtland Health Care Properties Inc

Creekwood Place Nursing & Rehab Center

Dairy Road Health Care Properties Inc

East Orlando Health & Rehab Center Inc

3949 South Cobb Drive SE Smyrna, GA30080 58-2617089

730 Courtland Street Orlando, FL32804 51-0605682

683 E Third Street Russellville, KY42276

7350 Dairy Road Zephyrhills, FL33540

250 S Chickasaw Trail Orlando, FL32825 20-5774748

Emory-Adventist Inc

3949 South Cobb Drive Smyrna, GA30080 58-2171011

20-5782260

51-0605684

950 Highpoint Drive Hopkinsville, KY42240

602 Courtland Street Orlando, FL32804 58-2255884

111 N Orlando Avenue Winter Park, FL32789

305 E Oak Street Apopka, FL32703 51-0605694

111 N Orlando Avenue Winter Park, FL32789

111 N Orlando Avenue Winter Park, FL32789

1035 Red Bud Road Calhoun, GA30701 58-1425000

111 N Orlando Avenue Winter Park, FL32789

602 Courtland Street Orlando, FL32804 74-2578952

120 North Oak Street Hinsdale, IL60521 36-2276984

AHSCentral Texas Inc

1301 Wonder World Drive San Marcos, TX78666

Apopka Health Care Properties Inc

Battle Creek Adventist Hospital

1000 Remington Blvd Ste 200 Bolingbrook, IL60440

Beaver Dam Health Care Manor Inc

Behavioral Health Resources Inc

Bolingbrook Hospital Foundation

Bradford Heights Health & Rehab Center

Burleson Nursing & Rehab Center Inc

Caldwell Health Care Properties Inc

Central Texas Medical Center Foundation

Chickasaw Health Care Properties Inc

Chippewa Valley Hospital & Oakview Care

1000 Remington Blvd Ste 200 Bolingbrook, IL60440

Adventist Hinsdale Hospital

AHS Midwest Management Inc

1000 Remington Blvd Ste 200 Bolingbrook, IL60440

Adventist GlenOaks Hospital

Adventist Health Mid-America Inc

Adventist Health Partners Inc

1000 Remington Blvd Ste 200 Bolingbrook, IL60440

Adventist Health System Affiliated Benef

Adventist Health System Sunbelt Healthca

Adventist Health SystemGeorgia Inc

Adventist Health SystemSunbelt Inc

Adventist Health SystemTexas Inc

Return to Form

Direct Controlling

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Software ID: Software Version:

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Health care

Out-patient

Health care

Mngmt serv

Hospital ops

Hospital ops

Inactive

Hospital ops

Health clinic

Office space

Hospital ops

Inactive

Inactive

Fundraising

Elderly care

Elderly care

Fundraising

Hospital ops

Physi Practi

Elderly care

Elderly care

Hospital ops

Lease

lease

Lease

Lease

lease

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

		or Foreign Country)
Adventist Bolingbrook Hospital	Hospital ops	IL
500 Remington Blvd		
Bolingbrook, IL60440		
65-1219504		
Adventist Care Centers - Courtland Inc	Elderly care	FL

(b) Legal Domicile Primary Activity Name, address, and EIN of related organization

(d)		

Exempt Code

section

501(c)(3)

(e)

Public charity

status

(if 501(c)(3))

Name:	Portercare Auventist Health System

name:	Portercare Adventist Health Syst

Name	Portercare Adventist Health Syste

- **EIN:** 84-0438224
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orm 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations									
(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	(f) Direct Controlling Entity				
Fletcher Hospital Inc 100 Hospital Drive Hendersonville, NC28792 56-0543246	Hospital ops	N C	501(c)(3)		AHSSHC				
FLNC Inc 3355 E Semoran Blvd Apopka, FL32703 20-5774761 Florida Hospital College of Health Scien	Elderly care School ops	FL FL	501(c)(3) 501(c)(3)		SHCC AHSS				
671 Lake Winyah Drive Orlando, FL32803 59-3069793		1.5	301(0)(3)		A1133				
Florida Hospital DeLand Auxiliary Inc 701 West Plymouth Avenue Deland, FL32720 59-3425543	Support serv	FL	501(c)(3)	11c	мнwv				
Florida Hospital Waterman Inc 1000 Waterman Way Tavares, FL32778 59-3140669	Hospital ops	FL	501(c)(3)	3	AHSSHC				
Florida Hospital Wesley Chapel Inc 2528 Bruce B Downs Blvd CR 581 S Wesley Chapel, FL33543 20-3965753	Inactive	FL	501(c)(3)	11c	AHSSHC				
Florida Hospital Zephyrhills Inc 7050 Gall Blvd Zephyrhills, FL33541	Hospital ops	FL	501(c)(3)	3	AHSS				
59-2108057 Florida Physicians Medical Group Inc	Physi Practi	FL	501(c)(3)	3	AHSS				
900 Winderley Place Maitland, FL32751 59-3214635 Foundation for Shawnee Mission Medical C	Fundraising	KS	501(c)(3)	11a	SMMC				
900 Winderley Place Shawnee Mission, KS66204 48-0868859 GlenOaks Hospital Foundation	Physi Practi	IL	501(c)(3)	7	МНЕ				
303 E Army Trail d Ste 400 Bloomingdale, IL60108 36-3926044 Hays Memorial Hospital Association of Se	Emp Leasing	TX	501(c)(3)	116	AHSSHC				
1301 Wonder World Drive San Marcos, TX78667 74-1362785 HealthPlex Management Inc	Fundraising	TN	501(c)(3)		AHSS				
111 N Orlando Avenue Winter Park, FL32789 62-1289269 Hinsdale Hospital Foundation	Fundraising	IL	501(c)(3)		MHF				
7 Salt Creek Lane Suite 203 Hinsdale, IL60521 52-1466387									
In-Motion Rehab Inc 602 Courtland Street Ste 200 Orlando, FL32804 20-8023411	Therapy Serv	KS	501(c)(3)	11b	SHCC				
Jellico Community Hospital Inc 188 Hospital Lane Jellico, TN37762 62-0924706	Hospital ops	TN	501(c)(3)	3	AHSSHC				
La Grange Memorial Hospital Foundation 5101 S Willow Springs Rd La Grange, IL60525 30-0247776	Fundraising	IL	501(c)(3)	7	мнғ				
Memorial Health Systems Foundation Inc 770 West Granada Blvd Ormond Beach, FL32174 31-1771522	Fundraising	FL	501(c)(3)	7	MHS				
Memorial Health Systems Inc 301 Memorial Medical Parkway Daytona Beach, FL32117 59-0973502	Hospital ops	FL	501(c)(3)	3	AHSS				
Memorial Hospital - Flagler Inc 60 Memorial Medical Parkway Palm Coast, FL32164	Hospital ops	FL	501(c)(3)	3	мнѕ				
59-2951990 Memorial Hospital - West Volusia Inc 701 West Plymouth Avenue Deland, FL32720	Hospital ops	FL	501(c)(3)	3	MHS				
59-3256803 Memorial Hospital Inc 210 Marie Langdon Drive Manchester, KY40962	Hospital ops	KY	501(c)(3)	3	AHSSHC				
Merriam Health Care Properties Inc 9700 West 62nd Street Merriam, KS66203	Lease	KS	501(c)(3)	11c	SHCC				
36-4595806 Metroplex Adventist Hospital Inc 2201 S Clear Creek Road Killeen, TX76549	Hospital ops	ТХ	501(c)(3)	3	AHSSHC				
74-2225672 Metroplex Clinic Physicians Inc 2201 S Clear Creek Road	Physi serv	ТХ	501(c)(3)	3	МАН				
Killeen, TX76549 11-3762050 Midwest Health Foundation 120 North Oak Street	Support serv	IL	501(c)(3)	11b	N A				
Hinsdale, IL60521 35-2230515 Mills Health & Rehab Center Inc	Elderly care	КҮ	501(c)(3)	9	SHCC				
500 Beck Lane Mayfield, KY42066 20-5782320 Mission Strategies Inc	Support serv	KS	501(c)(3)	116	shcc				
602 Courtland Street Ste 200 Orlando, FL32804 20-5982365 Missouri Adventist Health Inc	Support serv	МО	501(c)(3)		АНМА				
9100 W 74th Street Shawnee Mission, KS66204 43-1224729 North Regional EMS Inc	EMS Serv	TN	501(c)(3)		Ј СН				
188 Hospital Lane Jellico, TN37762 26-2653616									
Ormond Beach Memorial Hospital Auxiliary 301 Memorial Medical Parkway Daytona Beach, FL32117 59-1721962	Support serv	FL	501(c)(3)	11c	MHS				

orm 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations									
(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	(f) Direct Controlling Entity				
Overland Park Nursing & Rehab Center In 6501 West 75th Street Overland Park, KS66204 20-5774821	Elderly care	KS	501(c)(3)	9	SHCC				
Paragon Health Care Properties Inc 950 Highpoint Drive Hopkinsville, KY42240	lease	GA	501(c)(3)	11c	SHCC				
51-0605686 Portercare Adventist Health System 2525 S Downing Street Denver, CO80210	Hospital ops	СО	501(c)(3)	3	AHSSHC				
84-0438224 Portland Nursing & Rehab Center Inc 215 Highland Circle Drive	Elderly care	TN	501(c)(3)	9	SHCC				
Portland, TN37148 20-5774842 Princeton Health & Rehab Center Inc	Elderly care	КҮ	501(c)(3)	9	SHCC				
1333 West Main Princeton, KY42445 20-5782272 Princeton Professional Services Inc	healthcare	FL	501(c)(3)	9	AHSSHC				
601 E Rollins Street Orlando, FL32803 59-1191045 Quality Circle for Healthcare Inc	healthcare	FL	501(c)(3)	11c	AHSSHC				
111 N Orlando Avenue Winter Park, FL32789 26-3789368		-							
Resource Personnel Inc 602 Courtland Street Ste 200 Orlando, FL32804 20-8040875	admn supp	FL	501(c)(3)	11b	SHCC				
Rocky Mountain Adventist Healthcare Foun 2525 South Downing Street Denver, CO80210	Fundraising	СО	501(c)(3)	7	PAHS				
Rollins Bedford Corporation 602 Courtland Street Ste 200 Orlando, FL32804	Inactive	FL	501(c)(3)	116	SHCC				
37-0908840 Russellville Health Care Properties Inc 683 East Third Street	Lease	GA	501(c)(3)	11c	SHCC				
Russellville, KY42276 51-0605691 San Marcos Health Care Properties Inc 1900 Medical Parkway	Lease	GA	501(c)(3)	11c	SHCC				
San Marcos, TX78666 51-0605693 San Marcos Nursing & Rehab Center Inc	Elderly care	TX	501(c)(3)	9	shcc				
1900 Medical Parkway San Marcos, TX78666 20-5782224 Shawnee Mission Health Care Inc	lease	KS	501(c)(3)	11c	SHCC				
6501 West 75th Street Overland Park, KS66204 48-0952508 Shawnee Mission Medical Center Inc	Hospital ops	KS	501(c)(3)	3	АНМА				
9100 W 74th Street Shawnee Mission, KS66204 48-0637331									
South Central Nursing Homes Properties 111 N O rlando Avenue Winter Park, FL32789 59-3686109	Mgmt Supp	GA	501(c)(3)	11	SC				
South Central Nursing Homes Inc 602 Courtland Street Orlando, FL32804 61-1242373	Mgmt Supp	КҮ	501(c)(3)	11	sc				
South Central Properties III Inc 111 N Orlando Avenue Winter Park, FL32789	Real Estate	GA	501(c)(2)	N/A	SCNHP				
59-3692860 South Central Properties IV Inc 111 N Orlando Avenue Winter Park, FL32789	Real Estate	GA	501(c)(2)	N/A	SCNHP				
59-3692862 South Central Properties VI Inc 111 N Orlando Avenue	Real Estate	GA	501(c)(2)	N/A	SCNHP				
Winter Park, FL32789 59-3692857 South Central Properties Inc	Real Estate	GA	501(c)(2)	N/A	SCNHP				
111 N Orlando Avenue Winter Park, FL32789 59-3651692 South Central Inc	Mgmt Supp	GA	501(c)(3)	11c	NA				
602 Courtland Street Orlando, FL32804 59-3689740 South Pasco Health Care Properties Inc	Lease	GA	501(c)(3)	11c	shcc				
38250 A Avenue Zephyrhills, FL33542 51-0605679 Southwest Volusia Health Services Inc	Med Off Bldg	FL	501(c)(3)	11a	svhc				
1055 Saxon Blvd Orange City, FL32763 59-3281591									
Southwest Volusia Healthcare Corporation 1055 Saxon Blvd Orange City, FL32763 59-3149293	Hospital ops	FL	501(c)(3)	3	AHSS				
Specialty Physicians of Central Texas I 1301 Wonder World Drive San Marcos, TX78666	Physiserv	TX	501(c)(3)	3	AHSS				
20-8814408 Spring View Health & Rehab Center Inc 718 Goodwin Lane Leitchfield, KY42754	Elderly care	КҮ	501(c)(3)	9	SHCC				
20-5782288 Sunbelt Health & Rehab Center - Apopka 305 East Oak Street	Elderly care	FL	501(c)(3)	9	SHCC				
A popka, FL32703 20-5774856 Sunbelt Health Care Centers Inc	Mgmt Serv	TN	501(c)(3)	116	AHSSHC				
602 Courtland Street Ste 200 Orlando, FL32804 58-1473135 SunSystem Development Corporation	Fundraising	FL	501(c)(3)	7	AHSSHC				
111 N Orlando Avenue Winter Park, FL32789 59-2219301									

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	(f) Direct Controlling Entity
Tarrant County Health Care Properties I	lease	GA	501(c)(3)	11c	SHCC
301 Huguley Blvd Burleson, TX76028 51-0605677					
Taylor Creek Health Care Properties Inc	lease	GA	501(c)(3)	11c	sнсс
718 Goodwin Lane Leitchfield, KY42754 _51-0605678					
The Volunteer Auxiliary of Florida Hospi	Support serv	FL	501(c)(3)	11c	MHF
60 Memorial Medical Parkway Palm Coast, FL32164 59-2486582					
Trinity Nursing & Rehab Center Inc	Elderly care	KS	501(c)(3)	9	SHCC
9700 West 62nd Street Merriam, KS66203 20-5774890					
West Kentucky Health Care Properties In	lease	GA	501(c)(3)	11c	SHCC
500 Beck Lane Mayfield, KY42066 51-0605676					
Zephyr Haven Health & Rehab Center Inc	Elderly care	FL	501(c)(3)	9	SHCC
38250 A Avenue Zephyrhills, FL33542 20-5774930					
Zephyrhills Health & Rehab Center Inc	Elderly care	FL	501(c)(3)	9	SHCC
7350 Dairy Road Zephyrhills, FL33540 20-5774967					
					,

Form 990, Schedule R, Pa	rt III - Identifica		Related Orga	nizations Tax	able as a Partner	ship			ı		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Dispro allocat	prtionate	(i) Code V-UBI amount on Box 20 of K-1 (\$)	Gene Man	j) eral or aging tner?
				512-514)			Yes	No		Yes	No
Appalachian Therapy Services LLC	Therapy staff	NC	FH INC								
100 Hospital Drive Hendersonville, NC28792 20-2463851											
	Real Estate	TX	CCMOBINC								
2201 S Clear Creek Rd Killeen, TX76549 74-2609195											
	Med Equipment	FL	PPS Inc								
2450 Maitland Center Pkwy Ste 200 Maitland, FL32751 20-2392253											
Florida Hospital Home Infusion	home infusion	FL	PPS FHW Inc								
2450 Maitland Center Pkwy Ste 200 Maitland, FL32751 59-3142824											
Florida Hospital Imaging LLC	Imaging & tes	TN	MHS Inc								
840 Crescent Center Dr Ste 200 Franklin, TN 37067 20-4281655											
	Imaging & tes	FL	NAHS Inc								
875 Concourse Parkway Suite 150 Maitland, FL32751 55-0789387											
	Medical servi	IL	АНН								
911 N Elm Street Ste 215 Hınsdale, IL60521 32-0182318											
San Marcos MRI LP	Imaging & tes	TX	AHSSunbelt								
1330 Wonder World Drive Ste 202 San Marcos, TX78666											
77-0597972	Imaging & tes	KS	SMMC Inc								-
LLC 9100 W 74th Street Box 2923	imaging & tes	K5	SMMC IIIC								
Shawnee Misison, KS66201 27-0011796	_	<u> </u>									
LLC	Pain mgt serv	KS	SMMC Inc								
9100 W 74th Street Shawnee Misison, KS66204 20-8642766											
Shawnee Mission Prairie Star Surgery Cen	Surgical cent	KS	SMMC Inc								
23401 Prairie Star Parkway Lenexa, KS66227 36-4634843											
Cardiac & Vascu	Healthcare mg	KS	SMMC Inc								
PO Box 2923 Shawnee Misison, KS66201 48-1243913											
Shawnee Mission Surgery Center LLC	Surgical serv	KS	SMMC Inc								
PO Box 2923 Shawnee Misison, KS66201 48-1243914											
Skyland MRI LLC	Imaging & tes	NC	FH Inc								
100 Hospital Drive Hendersonville, NC28792 04-3646559											
	Medical servi	FL	A HSS unbelt								
1000 South Orlando Avenue Winter Park, FL32789 62-1600422											

Form 990, Schedule R, Part IV - Ide		_		as a Corporation	1		I
Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp,	(f) Share of total income (\$)	(g) Share of end-of-year	(h) Percentage ownership
		Foreign Country)		or trust)		assets (\$)	
Adventist Health System Capital Trust I 111 N Orlando Avenue Winter Park, FL32789	Bond Inv	FL	AHSSHC	TRUST			
58-6352241 Adventist Health Sys Sunbelt Healthcare 111 N Orlando Avenue	Admin of SIBP	FL	AHSSHC	TRUST			
Winter Park, FL32789 58-1318939							
AHS Services Inc 11801 South Freeway Fort Worth, TX76028 75-2049583	Med Equip	тх	AHSS Inc	C CORP			
Apopka Medical Plaza Condominium Associa 601 East Rollins Street	Condo Assoc	FL	AHSS Inc	C CORP			
Orlando, FL32803 59-3000857 Altamonte Medical Plaza Condominium Asso	Condo Assoc	FL	AHSS Inc	C CORP			
601 East Rollins Street Orlando, FL32803 59-2855792							
Arapahoe Medical Building I Inc (630 2525 S Downing Street Denver, C080210 84-1574506	RE Leasing	СО	PAHS	C CORP	12,232	320,755	100 000 %
Arapahoe Medical Building II Inc (630 2525 S Downing Street	RE Leasing	СО	PAHS	C CORP	12,258	268,314	100 000 %
Denver, CO80210 84-1574507 CC MOB Inc	RE Leasing	TX	MAH Inc	C CORP			
2201 S Clear Creek Road Killeen, TX76549 74-2616875							
Central Texas Medical Associates 1301 Wonder World Drive San Marcos, TX78666 74-2729873	Physician cli	ТХ	AHSS Inc	C CORP			
Central Texas Provider's Network 1301 Wonder World Drive San Marcos, TX78666	Physi Hosp Or	ТХ	AHSS Inc	C CORP			
74-2827652 Florida Hospital Flagler Medical Office 60 Memorial Medical Parkway Palm Coast, FL32164 26-2158309	Condo Assoc	FL	MHFInc	C CORP			
Florida Hospital Healthcare System Inc 602 Courtland Street Orlando, FL32804	PHO/TPA	FL	AHSS Inc	C CORP			
59-3215680 Florida Medical Plaza Condo Association 601 East Rollins Street	Condo Assoc	FL	AHSS Inc	C CORP			
Orlando, FL32803 59-2855791 Florida Memorial Health Network Inc 770 W Granada Blvd Ste 317	Physi Hosp Or	FL	MHS Inc	C CORP			
Ormond Beach, FL32174 59-3403558 Greeneville Hospital Inc 111 N Orlando Avenue	Inactive	TN	AHSS Inc	C CORP			
Winter Park, FL32789 62-0219770							
Harvard Park East Inc 2525 S Downing Street Denver, C080210 84-1574365	RE Leasing	СО	PAHS	C CORP	11,740	5,298	100 000 %
HealthPlex Ventures Inc 111 N Orlando Avenue Winter Park, FL32789 62-1289270	Inactive	TN	AHSS Inc	C CORP			
Huguley Alliance Foundation 11801 South Freeway Fort Worth, TX76115	Inactive	ТХ	AHSS Inc	C CORP			
75-2642209 Huguley Medical Associates Inc 11801 South Freeway Burleson, TX76028	Physician cli	ТХ	AHSS Inc	C CORP			
75-2547668 Metroplex Adventist Hospital CRNA 2201 S Clear Creek Road Killeen, TX76549	Support Hosp	ТХ	MAH Inc	C CORP			
26-0760794 Midwest Management Services Inc 9100 West 74th Street	RE Rental	KS	AHMA Inc	C CORP			
Shawnee Mission, KS66204 48-0901551							
North American Health Services Inc & S 111 N Orlando Avenue Winter Park, FL32789 62-1041820	Lessor co	TN	AHSSHC	C CORP			
Ormond Professional Condo Association (4 770 W Granada Blvd Ste 101 Ormond Beach, FL32174 59-2694434	Condo Assoc	FL	MHS Inc	C CORP			
Park Ridge Property Owner's Association 1 Park Place Naples Road	Condo Assoc	NC	FH Inc	C CORP			
Fletcher, NC28732 03-0380531 Porter Affiliated HIth Services Inc db 2525 S Downing Street	Healthcare	СО	PAHS	C CORP	0	0	100 000 %
Denver, CO80210 84-0956175 Porter Medical Plaza Inc (630 Year En	RE Leasing	CO	PAHS	C CORP	11,383	27,582	100 000 %
2525 S Downing Street Denver, C080210 84-1574369					11,303	27,302	
San Marcos Regional MRI Inc 1301 Wonder World Drive San Marcos, TX78666	Holding co	ТХ	AHSS Inc	C CORP			
77-0597968 The Garden Retirement Community Inc 602 Courtland Street Ste 200 Orlando, FL32804 59-3414055	RE Rental	FL	SHCC Inc	C CORP			
Form 990, Schedule R, Part V - Tran	sactions With		izations	•		/h)	
	Name o	(a) If other organization				(b) Transaction type(a-r)	(c) A mount Involved (\$)
(1) RM Adventist Healthcare Foundation	- 532-6011					С	613,383
(2) RM Adventist Healthcare Foundation						0	1,614,999
(3) RM Adventist Healthcare Foundation (4) Adventist Health System	- uonated					c q	455,960 5,168,651
(5) RM Adventist Healthcare Foundation						b	458,865
(6) Adventist Health System						p	4,897,017

Software ID: Software Version:

EIN: 84-0438224

Name: Portercare Adventist Health System

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors											
(B) Average hours	Position (check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other compensation		
week	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations		
1 0	Х							2,289,615	124,258		
1 0	Х		х					1,464,036	208,179		
1 0	Х		×					4,868,860	210,528		
1 0	Х						0		0		
1 0	Х						0	0			
1 0			×				0	0			
40 0			×				630,556		19,863		
1 0			х				0	0			
40 0				х			683,206		89,030		
40 0				х			281,500		46,044		
40 0				х			545,106		127,039		
40 0				х			304,797		42,458		
40 0				х			472,969		84,896		
40 0				х			305,720		42,873		
40 0				х			281,339		30,959		
40 0				х			718,033		105,128		
40 0				х			251,939		35,675		
40 0				х			213,642		34,144		
40 0				х			230,467		20,349		
40 0				х			45,762		6,031		
40 0					x		1,614,311		28,636		
40 0					Х		955,835		35,844		
40 0					Х		779,618		36,367		
40 0					х		770,546		33,352		
40 0					х		654,094		25,640		
	A verage hours per week 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 40 0 40	Average hours per week 1 0 X	Average hours per week 1 0	A verage hours per week 10	Average hours per week 1 0 X	Average hours per week	Average hours per week	Average hours per week	Average Position (check all that apply) Position (check all that app		

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
Patient Services	900,099	711,275,447	711,275,447		
Equity changes of unconsolidated orgs	900,099	1,437,691	1,755,514	-317,823	
Rental Income	900,099	1,762,990	1,762,990		
Research Revenue	900,099	338,885		338,885	
Education	611,710	36,383	36,383		

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Dues & subscriptions	943,208	754,566	188,642	
Repairs and maintenance	10,155,286	8,120,726	2,034,560	
Purchased Servcies	44,440,814	35,552,522	8,888,292	
Bad debts	35,590,469	28,472,375	7,118,094	
Income/sales/property taxes	866,186	689,315	176,871	