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Return of Organization Exempt From Income Tax

OMB No 1545-0047

Open to Public Inspection

990 (2009)

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements. Internal Revenue Service 6/30/2010 For the 2009 calendar year, or tax year beginning 7/1/2009 and ending D Employer identification number C Name of organization Institute for Governance and Sustainable Deve Check if applicable use IRS Address change 81-0616238 Doing Business As label or print or E Telephone number Name change Number and street (or P O box if mail is not delivered to street address) Room/suite type. Initial return 300B 202-338-1300 2300 Wisconsin Avenue, NW See Specific Terminated City or town, state or country, and ZIP + 4 Instruc-2.568.537 G Gross receipts \$ Washington DC 20007 Amended return tions Yes X Application pending Name and address of principal officer H(a) Is this a group return for affiliates? Durwood Zaelke 2300 Wisconsin Avenue, NW, Suite 300-B, Washington, H(b) Are all affiliates included? If "No," attach a list (see instructions) 4947(a)(1) or X 501(c) (Tax-exempt status: 3) **◄** (insert no) J Website: ▶ www igsd org<http://www igsd org> H(c) Group exemption number ► N/A M State of legal domicile K Form of organization X Corporation Other ▶ L Year of formation Association 2003 DC Part I Summarv Briefly describe the organization's mission or most significant activities. See Schedule O. Activities & Governance If the organization discontinued its operations or disposed of more than 25% of its net assets. Check this box ▶ 3 Number of voting members of the governing body (Part VI, line 1a) 7 Number of independent voting members of the governing body (Part VI, line 1b). 14 Total number of employees (Part V, line 2a) . . . 11 6 Total number of volunteers (estimate if necessary) . . . 0 Total gross unrelated business revenue from Part VIII, column (C), line 12. Net unrelated business taxable income from Fprm 99f **Prior Year Current Year** 2,089,757 2,083,191 Contributions and grants (Part VIII, line 1h) Program service revenue (Part VIII, line 2g) . Roy 1 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . ഗ് 496,900 484,793 1.266 553 0 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VID @unit-(A) line 172) 2,587,923 2,568,537 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 0 0 Benefits paid to or for members (Part IX, column (A), line 4). . . . 843,232 859,725 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) . . . 16a Total fundraising expenses (Part IX, column (D), line 25) ▶ 1,280,078 1.687.810 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f). 2,547,535 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 2,123,310 19 Revenue less expenses. Subtract line 18 from line 12 464.613 21.002 Beginning of Current Year End of Year 20 Total assets (Part X, line 16) 1,126,557 953,826 21 50,516 Total liabilities (Part X, line 26) . . . 163,959 903,310 Net assets or fund balances Subtract line 21 from line 20 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Sign Here Type or print name and title Check if Preparer's identifying number Preparer's signature (see instructions) self-Paid 0011 4 33 employed Preparer's Firm's name (or yours STOKES & COMPANY, P C ▶ 52-1190469 EIN **Use Only** if self-employed). 1201 15TH STREET, NW # 340, WASHINGTON, DC 20005-28 Phone no ▶ (202) 293-9000 X Yes May the IRS discuss this return with the preparer shown above? (see instructions). . . No

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

(HTA)

Form	990 (2009) Institute for Governance and Sustainable Development	81-0616238	Page 2
Pa	art III Statement of Program Service Accomplishments		
1	Briefly describe the organization's mission:		
	See Part I, Line 1		
			•
2	Did the organization undertake any significant program services during the year which were not listed o	<u></u>	
	the prior Form 990 or 990-EZ?		X No
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program		
	services?	. Yes	X No
	If "Yes," describe these changes on Schedule O		
4	Describe the exempt purpose achievements for each of the organization's three largest program service	es by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the a		nd
	allocations to others, the total expenses, and revenue, if any, for each program service reported.	3	
4a	(Code) (Expenses \$ 2,493,350 including grants of \$ 0) (Revenue	ie \$ 484	793)
	Management of the International Network for Environmental Compliance and Enforcement (INECE), a		
	than 2,500 leading environmental enforcement practitioners in both the public and private sector conce		
	***************************************	• • • • • • • • • • • • • • • • • • • •	

4b	(Code:) (Expenses \$ 0 including grants of \$ 0) (Revenue	ie \$	0)

4c	(Code) (Expenses \$ 0 including grants of \$ 0) (Revenue	ie \$	0)

4d	Other program services. (Describe in Schedule O.)		
	(Expenses \$ 0 including grants of \$ 0) (Revenue \$	0)	
4e	Total program service expenses ▶ 2,493,350		

1 · 1 · 1 · 1

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	x	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to		^	
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		X
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice	-		
	and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have	<u> </u>		
_	the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes,"			
	complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		Χ
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part			
	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			
	complete Schedule D, Part IV	9		_X
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or			
	quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI,			
_	VII, VIII, IX, or X as applicable	11		X
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete			
_	Schedule D, Part VI.			
•	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII			
•	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX		Ì	
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
•	Did the organization's separate or consolidated financial statements for the tax year include a footnote that			
	addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12	Х	-31.6
12A	Was the organization included in consolidated, independent audited financial statements for the tax Yes No			
	year? If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Χ	
D	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising,		V	
15	business, and program service activities outside the United States? <i>If</i> "Yes," complete Schedule F, Part I Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any	14b	Х	
13	organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance	13		<u> </u>
	to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	"		
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		X

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Institute for Governance and Sustainable Development Checklist of Required Schedules (continued) Part IV

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations			.,
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the	22		Х
22	United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III			
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	x	
242	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than		^	
_	\$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines</i>			
	24b through 24d and complete Schedule K. If "No," go to line 25	24a		Х
ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c	٠ ا	Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a			
	prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or			
	990-EZ? If "Yes," complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,	İ		
	substantial contributor, or a grant selection committee member, or to a person related to such an individual?			V
00	If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
•	Part IV instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
a h	A family member of a current or former officer, director, trustee, or key employee? <i>If</i> "Yes," complete	20a		
D	Schedule L, Part IV	28b		Х
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a	200		
	family member) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L,			
	Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X.
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?	ŀ		
	If "Yes," complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II,			
35	III, IV, and V, line 1	34_		_X_
35	Schedule R, Part V, line 2	35		Х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related	33		
50	organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			- ^
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part			
	VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	_X	1
		Form	990	(2000)

Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of			
	U.S Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			1
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
•	gaming (gambling) winnings to prize winners?	1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 14			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> this return. (see			
	instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by			1
Vu	this return?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	 " -		
70	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		x
b	If "Yes," enter the name of the foreign country	 		<u> </u>
D.	See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank			
	and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding	- 35		 ^
C	Prohibited Tax Shelter Transaction?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the		-	
Ua	organization solicit any contributions that were not tax deductible?	6a		x
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	-04		 ^
•	gifts were not tax deductible?	6b	1	
7	Organizations that may receive deductible contributions under section 170(c).	<u> </u>		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
_	and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
•	required to file Form 8282?	7c		x
d	If "Yes," indicate the number of Forms 8282 filed during the year	· · ·		
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal	i		ł
•	benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as			
	required?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
_	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			'
	organization, have excess business holdings at any time during the year?	8	<u> </u>	
9	Sponsoring organizations maintaining donor advised funds.	Ť		
a	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter.		!	
а	Initiation fees and capital contributions included on Part VIII, line 12			}
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	1		
11	Section 501(c)(12) organizations. Enter:	1		
	Gross income from members or shareholders	1		1
b	Gross income from other sources (Do not net amounts due or paid to other sources	1		ł
_	against amounts due or received from them)			ł
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		ļ
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body			
b	Enter the number of voting members that are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			!
	any other officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Х
6	Does the organization have members or stockholders?	6		X
7a	Does the organization have members, stockholders, or other persons who may elect one or more members			
	of the governing body?	7a		X
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following			li
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached			
	at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9a		x
Sect	ion B. Policies (This Section B requests information about policies not required by the Interna-			
Reve	enue Code)			
			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the			
	form?	11	Х	
11A				
12a	was a substantial and the substantial and	12a	Х	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	Х	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this is done	12c	Х	<u> </u>
13	Does the organization have a written whistleblower policy?	13	X	
14	Does the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Χ	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate			
	its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard			
	the organization's exempt status with respect to such arrangements?	16b		
Sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ► NONE			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s or	nly)		
	available for public inspection. Indicate how you make these available. Check all that apply.			
	Own website			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interesting the second control of the conflict of interesting the conflict of the	st		
	policy, and financial statements available to the public.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	е		
	organization: ► The Institute 202-338-130	0		
	2300 Wisconsin Avenue, NW, Washington, DC 20007			

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees.
 See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees, and former such persons

(A)	(B)			(0	C)			(D)	(E)	(F)
Name and Title	Average hours per		<u> </u>	_		that ap		Reportable compensation	Reportable compensation	Estimated amount of
	week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
Sally Shelton-Colby Trustee	2.	Х						0	0	C
Harry Barnes, Jr. Trustee	2.	Х						0	0	C
Vance Hughes Trustee	2.	Х						0	0	
Donald Kanıaru Trustee	2	Х						0	0	(
Oran Young Vice Chair	2	х						0	0	. (
Perry Wallace Trustee	2	Х						0	0	(
Durwood Zaelke President	40.			x				190,000	0	12,480
Melinda Soffer Director of Finance	40.			x				77,000	0	15,180
Frederick Anderson Chair	2.			x				0	0	
Barbara Lee Shaw Treasurer	2			x				0	_ 0	
								1		
								-		

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Pa	rt VII Section A. Officers, Directors, Tru	ustees, Key Em	ploy	/ees	, and	l Hig	hest	t Co	mpensated Em	ployees (co	ntinue	(d)	
	(A)	(B)			•	C)			(D)	(E)		(F)	
	Name and title	Average hours per week	├—		(chec		emp Hgh		Reportable compensation from	Reportable compensation from related	ensation related		ited it of er
			or director	Institutional trustee	ě	Key employee	Highest compensated employee	ner	the organization (W-2/1099-MISC)	organization (W-2/1099-MI		from to organize and rel organize	the ation ated
											_		
<u>1b</u>	Total		·		<u> </u>			<u> </u>	267,000		_0		27 <u>,66</u> 0
2	Total number of individuals (including but no reportable compensation from the organization)		e list	ed a	bove	e) wh	no re	ceive	ed more than \$1	00,000 in			
	Toportable compensation from the organization								· · · · · · · · · · · · · · · · · · ·			Yes	No
3	Did the organization list any former officer, employee on line 1a? If "Yes," complete Sci.					yee,	or h	-	st compensated		3		×
4	For any individual listed on line 1a, is the su the organization and related organizations of												*
_	individual						٠.				4	Х	
5	services rendered to the organization? If "Y									· ·	5		Х
<u>Sec</u>	ction B. Independent Contractors Complete this table for your five highest cor	nnoncated inde	oond	ont c	ontr	acto	re the	at rov	coived more that	n \$100 000 i			
	compensation from the organization.		Pena	ent t	JOH III	acto	15 1116	1 10					
	(A) Name and business address								(B) Description of ser	vices	Comp	(C) pensation	_
		er Falls Drive, F				2085	54		nsulting	-			88,750
	Auckland Uniservices Lin Private E	Bag 92019, Auck	uand	, NZ				Cor	nsulting			1	73,60 <u>4</u> (
	· -						_						
								Ľ					
2	Total number of independent contractors (in more than \$100,000 in compensation from the contractors of the c	-		ed to	thos	e lis	ted a		e) who received		•		,11 ###

Part	VIII	Statement of Revenue			_		
	•			(A) Total revenue	(B) Related or exempt function	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
ν, ν	12	Federated campaigns	1 0		revenue		512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a	· • • —					!
g o	b	· · · · · · · · · · · · · · · · · · ·					
ffs,	ري انہ				·		
ig i	d	Related organizations	 				,
sir		Government grants (contributions) 1e	647,575				!
ig ig	Т	All other contributions, gifts, grants, and					
향		similar amounts not included above 11	1,435,616				1
o D	g	Noncash contributions included in lines 1a-1f: \$		0.000.404			
	n	Total. Add lines 1a–1f	Business Code	2,083,191			
nue	2-	Food and Contract Income	———	404 702	404.702		
eve		Fees and Contract Income	900099	484,793	484,793		
9 2	b		-	0			
ž	C		 	0			
Se	d			0	<u> </u>		
gran	e	All other program on the reliable		0	-		
Program Service Revenue	_ T	All other program service revenue		484,793			
	g	Total. Add lines 2a–2f		404,793			
	3	Investment income (including dividends, interest, ar		550			550
		other similar amounts)		553			553
	4	Income from investment of tax-exempt bond proces	,	0	-		
	5	Royalties					
	C-	(i) Real	(II) Personal				
	6a	Gross Rents .	-				
	b	Less rental expenses		:			
	ب 2		<u> </u>				
	d 70	Net rental income or (loss)	(ii) Other	0			
	/a		O O				
	L	Less cost or other basis	7 - 4				
	В		ا ا				
	_	and sales expenses . (Gain or (loss)			•		•
	4	Net gain or (loss)	"1. 	0			
	Ra	Gross income from fundraising					
ne	- Ou	· ·					
ē		events (not including \$0 of contributions reported on line 1c).					
Še		See Part IV, line 18 a	ا ا				
-	b	Less: direct expenses b					
Other Revenue		Net income or (loss) from fundraising events		0		·	
0		Gross income from gaming activities					
		See Part IV, line 19	ا ا				
	ь	Less: direct expenses b					
		Net income or (loss) from gaming activities		0			
		Gross sales of inventory, less	,				
		returns and allowances a	ا ا				
	b	Less cost of goods sold b					
		Net income or (loss) from sales of inventory .		0			
		Miscellaneous Revenue	Business Code				
	11a			0			
	b			0			
	С			0			
	d	All other revenue		0			
	е	Total. Add lines 11a–11d	▶	0			
	12	Total revenue. See instructions		2,568,537	484,793	0	553

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	All other organizations must complete column		uired to complete	columns (B), (C), and	J (D).
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S See Part IV, line 21	0			
2	Grants and other assistance to individuals in				
	the U.S See Part IV, line 22	0			
3	Grants and other assistance to governments,				ļ
	organizations, and individuals outside the				
	U.S. See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors,				
	trustees, and key employees	301,784	256,517	24,123	21,144
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and	ļ			
	persons described in section 4958(c)(3)(B)	ol_	_		
7	Other salaries and wages	437,351	379,074	56,999	1,278
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)	371		371	
9	Other employee benefits	66,900	52,052	14,445	403
10	Payroll taxes	53,319	44,404	7,581	1,334
11	Fees for services (non-employees)		· ·		
а	Management	0			
b	Legal	0			
С	Accounting	19,050	7,350	11,700	
d	Lobbying	0			
е	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	0			
g	Other	888,331	883,831	4,500	
12	Advertising and promotion	0			
13	Office expenses	66,582	40,425	25,207	950
14	Information technology	2,821	2,821		
15	Royalties	0			
16	Occupancy	57,400		57,400	
17	Travel	644,729	643,978	592	159
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0		-	
19	Conferences, conventions, and meetings	0			
20	Interest	0			
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	0	0	0	0
23	Insurance	4,067		4,067	
24	Other expenses. Itemize expenses not				
	covered above. (Expenses grouped together			}	
	and labeled miscellaneous may not exceed				ł
	5% of total expenses shown on line 25 below)				
а	Publications	4,830	4,830		
b	Overhead	0	178,068	-184,238	6,170
С		0			
d		0			
е		0			
f	All other expenses	0			
25	Total functional expenses. Add lines 1 through 24f	2,547,535	2,493,350	22,747	31,438
26	Joint costs. Check here ▶ if following				
	SOP 98-2. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising				
	solicitation .		_		
		<u> </u>			Form 990 (2009)

Part. X **Balance Sheet** (B) (A) Beginning of year End of year 101,606 1 616 2 449,871 2 673,281 Savings and temporary cash investments . . . 3 Pledges and grants receivable, net 365,807 42,631 4 4 192,716 173,690 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of 0 5 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete 0 6 7 0 7 0 8 Inventories for sale or use 9 Prepaid expenses and deferred charges . . . 16,557 9 63,608 Land, buildings, and equipment cost or 10a | other basis. Complete Part VI of Schedule D **b** Less: accumulated depreciation 10b 0 10c 0 0 11 Investments—publicly traded securities 0 11 Investments—other securities. See Part IV, line 11. 12 0 12 0 13 0 0 Investments—program-related. See Part IV, line 11...... 13 ol 14 0 14 Intangible assets. 15 0 15 0 16 Total assets. Add lines 1 through 15 (must equal line 34) 1,126,557 16 953,826 17 Accounts payable and accrued expenses 163,959 17 50,516 18 18 19 Deferred revenue. 0 19 Tax-exempt bond liabilities 20 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 0 22 23 Secured mortgages and notes payable to unrelated third parties . . . 0 23 0 24 Unsecured notes and loans payable to unrelated third parties . 0 24 0 25 Other liabilities. Complete Part X of Schedule D 0 25 0 26 Total liabilities. Add lines 17 through 25. 163,959 26 50,516 Organizations that follow SFAS 117, check here ► X and **Fund Balances** complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 27 297,059 223,947 Temporarily restricted net assets 28 665,539 28 679,363 29 29 Organizations that do not follow SFAS 117, check here ▶ Net Assets or and complete lines 30 through 34. Capital stock or trust principal, or current funds 30 30 31 Paid-in or capital surplus, or land, building, or equipment fund 31 32 Retained earnings, endowment, accumulated income, or other funds 32 33 Total net assets or fund balances . . . 962,598 33 903.310 Total liabilities and net assets/fund balances 1,126,557 34 953,826

Par	XI Financial Statements and Reporting			
			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in	1		
	Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Х
b	Were the organization's financial statements audited by an independent accountant?	2b	Х	
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of			
	the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in			
	Schedule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were			
	issued on a consolidated basis, separate basis, or both			
	X Separate basis			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in		}	
	the Single Audit Act and OMB Circular A-133?	3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b	Χ_	

3b X Form 990 (2009)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section

► See separate instructions.

OMB No 1545-0047 Open to Public Inspection

Employer Identification number

Department of the Treasury Internal Revenue Service Name of the organization

4947(a)(1) nonexempt charitable trust. ▶ Attach to Form 990 or Form 990-EZ.

nstit	ute fo	or Governanc	e and Sustainab	ole Development		_				81-0	616238		
Pa				narity Status (All org	ganizatio	ns must	complete	this par	t) See ir	nstructio	ns		
he	o <u>rga</u> r	nization is not	a private founda	ation because it is: (Fo	or lines 1 t	through 1	l, check c	nly one b	ox.)				
1		A church, co	nvention of chui	rches, or association o	of churche	s describe	ed in sec	tion 170(b)(1)(A)(i).			
2		A school des	scribed in <mark>sectio</mark>	on 170(b)(1)(A)(ii). (At	tach Sche	edule E.)							
3		A hospital or	a cooperative h	nospital service organia	zation des	scribed in	section '	170(b)(1)	(A)(iii).				
4			search organiza	ation operated in conju ate:	nction wit	h a hospit	al describ	oed in se	ction 170	(b)(1)(A)	(iii). Ent	er the	
5		An organizat	tion operated for	the benefit of a collect (Complete Part II)	ge or univ	ersity own	ed or ope	erated by	a governr	nental un	ıt descri	bed	
6		A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).											
7	X	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)											
8				I in section 170(b)(1)(omplete F	Part II.)						
9	一			y receives: (1) more th				om contri	butions, n	nembersh	np fees,	and gr	oss
		receipts from support from	n activities relate i gross investme	ed to its exempt function in the contract of t	onssubj ed busine	ect to cert ess taxabl	ain excep e income	otions, and (less sec	d (2) no m tion 511 ta	nore than	33 1/3 9	% of its	
10	\Box		_	nd operated exclusive		, ,		•	-	4).			
11	Ħ	-	-	nd operated exclusive	-	-	•			-	v out th	e	
	ш			blicly supported organi									n
		509(a)(3). C	heck the box tha	at describes the type o	f supporti	ng organi	zation and	d complet	te lines 11	e through	h 11h		
		a Type	1 b 🗌	Type II c	Туре	e III–Fund	tionally in	itegrated		d 🔲 Т	ype III-	-Other	
е		By checking	this box, I certif	y that the organization	is not co	ntrolled di	rectly or i	ndirectly l	by one or	more dis	qualified		
		persons other	er than foundation	on managers and othe	r than one	e or more	publicly s	upported	organizat	tions des	cribed in	sectio	n
		509(a)(1) or	section 509(a)(2	2)									
f		-		a written determinatior	from the	IRS that	it is a Typ	e I, Type	II, or Type	e III supp	orting		_
		•	, check this box										
g		-		the organization accept	pted any (gift or con	tribution f	rom any o	of the				
		following per		or indirectly controls,	outhor alou	no or togo	thor with	norcone c	doooribad	in (ii)		Yes	No
				verning body of the su							11g(i)	162	NO
		•		person described in (i)		•					11g(ii)		
			-	y of a person describe							11g(iii)		
h		Provide the t	following informa	ation about the suppor									
(i)	Name	of supported	(ii) EIN	(iii) Type of organization	l			ou notify		s the		Amount	of
•		anization		above or IRC section		sted in your document?		nization in of your		tion in col zed in the		support	
				(see instructions))			, , ,	oort?	Ü	S ?	_		
					Yes	No	Yes	No	Yes	No			
													0
						,_							
									 	<u> </u>		 -	0
													0
			, , , , , , , , , , , , , , , , , , , ,						<u> </u>				0
					<u> </u>				<u> </u>		-		0
์ Ota	ı								1				٥

Schedule A (Form 990 or 990-EZ) 2009 Institute for Governance and Sustainable Development Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants")	1,484,819	1,268,140	1,733,427	2,089,757	2,083,191	8,659,334
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	0	0				0
3	The value of services or facilities furnished by a governmental unit to the organization without charge	0	0				0
4 5	Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the	1,484,819	1,268,140	1,733,427	2,089,757	2,083,191	8,659,334
	amount shown on line 11, column (f)						196,239
6	Public support. Subtract line 5 from line 4.					·	8,463,095
Sect	ion B. Total Support	··					
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
7	Amounts from line 4	1,484,819	1,268,140	1,733,427	2,089,757	2,083,191	8,659,334
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	2,791	12,788	7,489	1,266	553	24,887
9	Net income from unrelated business activities, whether or not the business is regularly carried on	2,731	12,700	7,400	1,200		0
10 11	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.). Total support. Add lines 7 through 10	0	0	3,845			3,845 8,688,066
12	Gross receipts from related activities, etc. (s	ee instructions)	·			12	1,202,288
13	First five years. If the Form 990 is for the or	rganization's fire	st, second, thir	d, fourth, or fift	h tax year as a)(3)
	organization, check this box and stop here					· · · · · ·	▶∟_
	ion C. Computation of Public Support		-				
14 15	Public support percentage for 2009 (line 6, c Public support percentage from 2008 Sched					14 15	97.41% 97.89%
16a	33 1/3% support test–2009. If the organization						
	and stop here. The organization qualifies as	s a publicly sup	ported organiz	ation .			▶ 🔀
b 17a	33 1/3% support test–2008. If the organization and stop here. The organization qualified 10%-facts-and-circumstances test–2009.	es as a publicly	supported org	anızation			▶ 🗀
	or more, and if the organization meets the "fathe organization meets the "facts-and-circum"	nstances" test.	The organization	on qualifies as	a publicly supp	oorted organiza	ation 🕨 🔙
b	10%-facts-and-circumstances test–2008. or more, and if the organization meets the "fathe organization meets the "facts-and-circum"	acts-and-circun	nstances" test,	check this box	and stop her	e. Explain in f	Part IV how
18	Private foundation. If the organization did not ch		_	•	• • • • • • • • • • • • • • • • • • • •	_	▶Ē

Part III Support Schedule for Organizations Described in Section 509(a)(2)

	(Complete only if you checked t	he box on line	9 of Part I.)							
	tion A. Public Support									
Cal	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total			
1	Gifts, grants, contributions, and									
	membership fees received. (Do not						ŀ			
	ınclude any "unusual grants.")	0	0				0			
2	Gross receipts from admissions, merchandise		1							
	sold or services performed, or facilities furnished									
	in any activity that is related to the									
	organization's tax-exempt purpose	0	0				0			
3	Gross receipts from activities that are not an					1				
4	unrelated trade or business under section 513 Tax revenues levied for the organization's				· -		0			
-	benefit and either paid to or expended on									
	its behalf	l ol	0				o			
5	The value of services or facilities			-						
	furnished by a governmental unit to the									
	organization without charge			0						
6	Total. Add lines 1 through 5	0	0	0	0		0			
/a	Amounts included on lines 1, 2, and 3									
	received from disqualified persons						0			
b	Amounts included on lines 2 and 3 received									
	from other than disqualified persons that					1				
	exceed the greater of \$5,000 or 1% of the									
_	amount on line 13 for the year	0		0		ļ ,	0			
8	Add lines 7a and 7b	<u> </u>	0	0	0	<u> </u>	0			
Ū	line 6.)						l 0			
Sec	tion B. Total Support	<u> </u>								
Cale	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total			
9	Amounts from line 6	0	0	0	0	,	0			
-	Gross income from interest, dividends,						/ 			
	payments received on securities loans,									
	rents, royalties and income from similar		:				1			
	sources						0			
b	Unrelated business taxable income (less									
	section 511 taxes) from businesses									
_	acquired after June 30, 1975 Add lines 10a and 10b	0	0	0	0	 	0			
11	Net income from unrelated business	<u></u>				<u> </u>	 			
• •	activities not included in line 10b,									
	whether or not the business is regularly									
	carried on						0			
12	Other income. Do not include gain or						1			
	loss from the sale of capital assets	ا	0							
13	(Explain in Part IV.)	0	0	_		1	0			
13	and 12)	ا	0	٥	n	، ا	ه اه			
14	First five years. If the Form 990 is for the org	anızation's firs		l. fourth. or fifth	tax vear as a					
	organization, check this box and stop here	=			•	• •	```			
Sec	tion C. Computation of Public Support									
15	Public support percentage for 2009 (line 8, co		d by line 13, co	olumn (f))		15	0.00%			
16	Public support percentage from 2008 Schedu					16	0.00%			
	tion D. Computation of Investment Inc									
17	Investment income percentage for 2009 (line	10c, column (f	divided by line	e 13, column (1	7)	17	0 00%			
18	Investment income percentage from 2008 Sc					18	0.00%			
19a	33 1/3% support tests-2009. If the organiza									
	not more than 33 1/3%, check this box and s						n▶ <u>L</u>			
þ	33 1/3% support tests-2008. If the organization d						. —			
	line 18 is not more than 33 1/3%, check this box ar					-	. ▶∟			
20	Private foundation. If the organization did no	ot check a box	on iine 14, 19a	ı, or 190, cneck	tinis box and s	see instruction	IS >			

Schedule A (Form !	990 or 990-EZ) 2009	Institute for 0	Sovernance and	Sustainable Development	81-0616	238 _ Page 4
Part IV		Information.	Complete this	part to provide the explanat		
	Part II, line 17a	or 17b; and I	Part III. line 12.	Provide any other additiona	I information See ins	tructions
	· ·	· · · · · · · · · · · · · · · · · · ·	· '			
						•••••
·	•••••					
			••••			
						• • • • • • • • • • • • • • • • • • • •
• • • • • • • • • • • • • • • • • • • •						
		• • • • • • • • • • • • • • • • • • • •		•••••		

SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

2009

Employer identification number

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990. ► See separate instructions.

Institu	te for Governance and Sustainable Develop	ment		81-0616238							
Part	Organizations Maintaining Done	or Advised Funds or Othe	r Similar Funds	s or Accounts. Complete if							
	the organization answered "Yes" t	to Form 990, Part IV, line 6									
		(a) Donor advised funds		(b) Funds and other accounts							
1	Total number at end of year										
2	Aggregate contributions to (during year)										
3	Aggregate grants from (during year) .										
4	Aggregate value at end of year			 							
5	Did the organization inform all donors and d	-									
	funds are the organization's property, subject	-	_								
6	Did the organization inform all grantees, do										
	used only for charitable purposes and not for purpose conferring impermissible private be			Yes No							
Part											
r en u				TOTTI 390, Fait IV, line 7							
1	Purpose(s) of conservation easements held			on thinks along the improvement land area							
	Preservation of land for public use (e g	· =		n historically important land area							
	Protection of natural habitat		Preservation of a	certified historic structure							
	Preservation of open space										
2	Complete lines 2a through 2d if the organization	ation held a qualified conserva	tion contribution i	n the form of a conservation							
	easement on the last day of the tax year.										
				Held at the End of the Tax Year							
a	Total number of conservation easements			2a							
b	Total acreage restricted by conservation ea			2b							
	c Number of conservation easements on a certified historic structure included in (a)										
3	Number of conservation easements modifie										
3	during the tax year	d, transferred, reseased, exting	guisticu, or terrim	rated by the organization							
4	Number of states where property subject to	conservation easement is loca	ated ►								
5	Does the organization have a written policy			andling of							
	violations, and enforcement of the conserva										
6	Staff and volunteer hours devoted to monitor	oring, inspecting, and enforcing	conservation ea	sements during the year							
	•										
7	Amount of expenses incurred in monitoring,	, inspecting, and enforcing con	servation easeme	ents during the year							
	\$										
8	Does each conservation easement reported		•								
^	170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?										
9	In Part XIV, describe how the organization rebalance sheet, and include, if applicable, the										
	the organization's accounting for conservati		janizadon s ililand	ciai statements that describes							
Part			res, or Other Sir	nilar Assets.							
	Complete if the organization answere										
1a	If the organization elected, as permitted und	der SFAS 116, not to report in i	its revenue stater	ment and balance sheet works of							
	art, historical treasures, or other similar ass										
	service, provide, in Part XIV, the text of the										
b	If the organization elected, as permitted und										
	historical treasures, or other similar assets l service, provide the following amounts relat		ation, or research	in furtherance of public							
	(i) Revenues included in Form 990, Part VI			▶ \$							
	(ii) Assets included in Form 990, Part X	H ₁ IIII⊊ 1		• Ψ							
	(ii), iccold included in Form Coo, Fait A										
2											
2	If the organization received or held works of following amounts required to be reported up	f art, historical treasures, or oth	her similar assets se items:	for financial gain, provide the							
2 a		f art, historical treasures, or oth	her similar assets se items:	for financial gain, provide the							

Part	III Organizations Maintainin	g Collections of	f Art, His	torical	Treasures	, or Ot	her Similar As	ssets (c	ontını	ıed)
3	Using the organization's acquisition use of its collection items (check all	, accession, and c	-							-
а	Public exhibition		dГ	Loan	or exchange	e progr	ams			
b	Scholarly research		. F	Other	-					
	c Preservation for future generations									
4										
5	During the year, did the organization	n solicit or receive	donation	s of art, h	nistorical tre	asures	, or other simila		. —	١
Do	assets to be sold to raise funds rath								es	No
Part	IV, line 9, or reported an ar	mount on Form 9	990, Par	t X, line	21.			orm 99 	0, Par ——	t
1a	Is the organization an agent, trustee			-				—		١
L	included on Form 990, Part X?							ШΥ	es	No
b	If "Yes," explain the arrangement in	Part XIV and com	ipiete tne	tollowing	j table:			N		
С	Beginning balance					. 1c		Amount		0
d	Additions during the year					4.0				
e	Distributions during the year					1e				
f	Ending balance					1f				0
2a	Did the organization include an amo		Part Y lii	na 212		_		\Box	es X	
b	If "Yes," explain the arrangement in		rait A, iii	116 2 1 !		•		ш '	es [\right]	NO
Part			nization a	nswere	d "Yes" to	Form 9	990 Part IV li	ne 10		
		(a) Current year		or year	(c) Two year		(d) Three years bad		our years	back
1a	Beginning of year balance	0					· · · · · · · · · · · · · · · · · · ·	1 1		
b	Contributions						• • • • • • • • • • • • • • • • • • • •	1		
С	Net investment earnings, gains,	-						1		
	and losses	_				1				
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
g	End of year balance	0	<u> </u>	0						
2	Provide the estimated percentage of	•		as.						
а	Board designated or quasi-endowme		%							
b	Permanent endowment	<u></u> %								
C	Term endowment	<u>%</u>	.		-4 ll-l					
3a	Are there endowment funds not in the organization by.	ie possession of the	ne organi	zation th	at are neid a	ana aar	ninisterea for th	e	Van	N.
	(i) unrelated organizations .							20(i)	Yes	<u>No</u>
	(ii) related organizations							3a(i)		
b	If "Yes" to 3a(ii), are the related orga				 adula P2			3a(ii) 3b		
4	Describe in Part XIV the intended us							30		
Part	VI Investments—Land, Build	dings, and Equi	ipment.	See For	m 990 Pa	rt X lir	ne 10			
	Description of investment	(a) Cost or ot			st or other		Accumulated	(d) B	ook value	
		(investm		· ·	(other)		epreciation	(0) 5	JOK Value	-
1a	Land		0	-	0					0
b	Buildings		0		0		0			0
С	Leasehold improvements		0		0		0			0
d	Equipment		0		0		0			0
_е	Other		0		0		0			0
Total.	. Add lines 1a through 1e. (Column (d) must equal Fon	m 990, Pa	art X, coli	umn (B), line	e 10(c)) ▶			0

organization's liability for uncertain tax positions under FIN 48.

Page 3

Part VII Investments—Other Securities	. See Form 990, Part X,	line 12.	Tage U
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valu Cost or end-of-year ma	
Financial derivatives	0		
Closely-held equity interests	0	· · · · · · · · · · · · · · · · · · ·	
Other	0		
	0		
	0		
	0		
	0		
	0		
	0		
	0		
	0		
	0		
Total (Column (b) must equal Form 990, Part X, col (B) line 12) ▶	0		
Part VIII Investments—Program Related	d. See Form 990, Part X,	line 13.	
(a) Description of investment type	(b) Book value	(c) Method of valu	
	0		
	0		
	0		
	0		
	0		
	0		
	0		
	0		
	0		
Total (Column (b) must equal Form 990, Part X, col. (B) line 13.)	0		
Total (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. See Form 990, Part IX			
	art A, fire 15		(b) Book value
(6) Description		(b) Book Value
			0
			0
			0
			0
			0
			0
			0
			0
	1.(5) 1. (5)		0
Total. (Column (b) must equal Form 990, Part X, o		<u> </u>	0
Part X Other Liabilities. See Form 990			 .
1. (a) Description of liability	(b) Amount		
Federal income taxes		<u> </u>	
· · · · · · · · · · · · · · · · · · ·		<u> </u>	
		<u> </u>	
		<u>0</u>	
		<u> </u>	
		0	
		<u> </u>	
		0	
		0	
		0	
		0	
Total (Column (b) must equal Form 990, Part X, ∞l (B) line 25)		Ō	
2. FIN 48 Footnote In Part XIV, provide the text of	the footnote to the organiza	ation's financial statements that	reports the

	dule D (Form 990) 2009			Page 4
Par	Reconciliation of Change in Net Assets from Form 990 to Audited Financia	I Sta	tements	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	_1_		2,568,537
2	Total expenses (Form 990, Part IX, column (A), line 25)	2		2,547,535
3	Excess or (deficit) for the year. Subtract line 2 from line 1	_ 3		21,002
4	Net unrealized gains (losses) on investments	4		
5	Donated services and use of facilities	5		
6	Investment expenses	6		
7	Prior period adjustments	7		-80,290
8	Other (Describe in Part XIV)	8		
9	Total adjustments (net). Add lines 4 through 8	9		-80,290
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10	<u> </u>	-59,288
	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue	per	- 1	
1	Total revenue, gains, and other support per audited financial statements	<u> </u>	1	2,857,110
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
а	Net unrealized gains on investments			
b	Donated services and use of facilities	73		
C	Recoveries of prior year grants	_		
d	Other (Describe in Part XIV.)	-		000 570
е	Add lines 2a through 2d	_	2e	288,573
3	Subtract line 2e from line 1	-	3	2,568,537
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a			
b	Other (Describe in Part XIV)			
C	Add lines 4a and 4b		4c	0 500 507
5 Par	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)			2,568,537
1	Total expenses and losses per audited financial statements	es p	1	2,836,108
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	-	<u>'</u>	2,000,100
- a	Donated services and use of facilities	573		
b	Prior year adjustments	<u>''</u>]	
C	Other losses			
d	Other (Describe in Part XIV.)			
e	Add lines 2a through 2d		2e	288,573
3	Subtract line 2e from line 1	_	3	2,547,535
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			=1= :: 1=.=:
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a			
b	Other (Describe in Part XIV.)	\neg		
С	Add lines 4a and 4b	-	4c	0
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)		5	2,547,535
Par	t XIV Supplemental Information		•	
Com	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4· Pa	art IV line:	s 1b
	2b; Part V, line 4; Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b; and Part XIII, lines 2d and			
	part to provide any additional information.		-	
Part	X Line 2 Accounting principles generally accepted in the United States of America			
requ	re that uncertain tax positions be evaluated and the potential impact of an			
unia	vorable outcome of a tax authority's assessment of such uncertain tax position be			
refle	cted in the financial statements. From time to time, management must assess the need			
to or	perus or disclose a possible loss continganou for proposed adjustments from years.			
ioac	crue or disclose a possible loss contingency for proposed adjustments from various		• • • • • • • • •	
fede	ral and state tax authorities who may audit the organization in the normal course of			
busii	ness. IGSD has evaluated its tax reporting and has not reflected any contingent			

•	Institute for Governance and Sustainable Development	81-0616238	
Schedule D (Form			Page 5
Part XIV	Supplemental Information (continued)		
liability for any	such potential assessment		
hability for arry	addi potentiai assessinent		
	•••••••••••••••••••••••••••••••••••••••		
		•••••	
		,	

Schedule F (Form 990)

Statement of Activities Outside the United States

2009

Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See s

► See separate instructions.

Name of the organization Employer Identification number Institute for Governance and Sustainable Development 81-0616238

			de the United States. Co	implete if the organization and	swered
assistance, the grantees	s' eligibility for th	e grants or ass	istance, and the selection c	-	Yes No
For grantmakers. Desc United States	cribe in Part IV ti	he organization	's procedures for monitoring	the use of grant funds outsid	le the
Activities per Region. (L	Jse Schedule F-	1 (Form 990) ıf	additional space is needed)	,
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
rope	0	1	Contracts-consulting	Sustainable Development	82,915
	0	0			_0
	0	0			0
	0	0			0
	0	0			0
	0	0			0
	0	0			0
	0	0			0
	0	0			0
	0	0			0
		0			0
	0	0			0
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					0
-					0
tale		1			82,915
	"Yes" to Form 9 For grantmakers. Does assistance, the grantee the grants or assistance For grantmakers. Description of the grantmakers of the gr	"Yes" to Form 990, Part IV, line For grantmakers. Does the organization assistance, the grantees' eligibility for the the grants or assistance? For grantmakers. Describe in Part IV to United States Activities per Region. (Use Schedule Final Part IV to Offices in the region of Offices in the region of Offices in the Offices in Offices	"Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain record assistance, the grantees' eligibility for the grants or assistance?	"Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amo assistance, the grantees' eligibility for the grants or assistance, and the selection of the grants or assistance? For grantmakers. Describe in Part IV the organization's procedures for monitoring United States Activities per Region. (Use Schedule F-1 (Form 990) if additional space is needed (a) Region (b) Number of offices in the region (b) type) (i.e., form 1990) if additional space is needed (b) Activities conducted in region (b) type) (i.e., form 1990) if additional space is needed (c) Number of offices in the region (b) type) (i.e., form 1990) if additional space is needed (c) Activities conducted in region (b) type) (i.e., form 1990) if additional space is needed (c) Activities conducted in region (b) type) (i.e., form 1990) if additional space is needed (c) Activities conducted in region (b) type) (i.e., form 1990) if additional space is needed (c) Activities conducted in region (b) type) (i.e., form 1990) if additional space is needed (c) Activities conducted in region (b) type) (i.e., form 1990) if additional space is needed (c) Activities conducted in region (b) type) (i.e., form 1990) if additional space is needed (c) Activities conducted in region (b) type) (i.e., form 1990) if additional space is needed (c) Activities conducted in region (b) type) (i.e., form 1990) if additional space is needed (c) Activities conducted in region (b) type) (i.e., form 1990) if additional space is needed (c) Activities conducted in region (b) type) (i.e., form 1990) if additional space is needed (c) Activities conducted in region (b) type) (i.e., form 1990) if additional space is needed (c) Activities conducted in region (c	"Yes" to Form 990, Part IV, line 14b. For grantmakors. Does the organization maintain records to substantiate the amount of the grants or assistance; and the selection criteria used to award the grants or assistance? For grantmakors. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside United States Activities per Region. (Use Schedule F-1 (Form 990) if additional space is needed.) (a) Region (b) Number of offices in the region (c) Number of region by Poppl (e) fundraising, program services, grants to recipients located in the region) Toppe 0 1 Contracts-consulting Sustainable Development 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

SCHEDULE J (Form 990)

Department of the Treasury

Name of the organization

Institute for Governance and Sustainable Development

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Employer identification number

81-0616238

Pai	rt L Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g , maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	ļ	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the			
3	organization's CEO/Executive Director. Check all that apply			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			İ
	Total coo of calculations [7] / pprofer by the board of compensation committee	1		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:	ļ		
а	Receive a severance payment or change-of-control payment?	4a	<u> </u>	X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b 4c	 	X
С	If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III.	40	<u> </u>	 ^-
	in 163 to any or lines 4a-6, list the persons and provide the applicable amounts for each term in 1 artific			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5–9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:	- <u>-</u>	ļ	
а	The organization?	5a	-	X
b	Any related organization?	5b	-	 ^
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
_	If "Yes" to line 6a or 6b, describe in Part III.		ļ	
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed	,		
8	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		X
5	subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe			
	in Part III .	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	۹	1	1

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed. instructions, on row (II) Do not list any individuals that are not listed on Form 990, Part VII. Part II

Note. The sum of columns (B)(I)—(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC	8				(E) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	reported in prior Form 990 or Form 990-EZ
Durwood Zaelke	Ξ	190,000	O	0	O	12,480	202,480	0
Daiwood Lagine	(E)	0	0	0	0	0	0	0
	Ξ	0	0	0	0	0	0	0
	(E)	0		0	0	0	0	0
	Ξ	0	0	0	0	0	0	0
	(E)	0	0	0	0	0	0	0
	(1)	0	0	0	0	0	0	0
	(II)	0	0	0	0	0	0	0
	€	0	0	0	0	0	0	0
	(E)	0	0	0	0	0	0	0
	(1)	0	0	0	0	0	0	0
	(E)	0	0	0	0	0	0	0
	€	0	0	0	0	0	0	0
	(E)	0	0	0	0	0	0	0
	€	0	0	0	0	0	0	0
	(E)		0	0	0	0	0	0
	€	0	0	0	0	0	0	0
	(ii)		0	0	0	0	0	0
	(1)	0	0	0	0	0	0	0
	(ii)			0	0	0	0	0
	(1)	0		0	0	0	0	0
	(E)	0	0	0	0	0	0	0
	€	0	0	0	0	0	0	0
	(E)	0		0	0	0	0	0
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	€	0	0	0	0	0	0	0
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Secretary transmissions and Sustainable Development Briggs 2009 Portion and 2009 Page	က္ခ						:	:	:	:	:	! !	:	:								900
ormation the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part the information and the information are presented in the information and the information are presented in the information and the information are presented in the information and the information are presented in the information and the information are presented in the information are presented in the information and the information are presented in the information are presented in the information and the information are presented in t	Page										i		:									0) 2(
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SCHEDULE O (Form 990)

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Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

OMB No 1545-0047

2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

Institute for Governance and Sustainable Development	
Form 990 Part I Line 1 The Institute's mission is to promote just and sustainal	ble societies and to
protect the environment by advancing the understanding, development and in	nplementation of effective,
accountable and democratic systems of governance for sustainable develope	nent. Moreover, IGSD serves
as the Secretariat for the International Network of Environmental Compliance	and Enforcement, a
global network of over four thousand leading environmental enforcement prac	ctitioners in both the
public and private sectors concerned with environmental law and policy	
Form 990 Part VI Section B Line 11A The governing body is emailed a copy of	of the preliminary Form
990. A 10-day window is provided for negative confirmation.	
Form 990 Part VI Section B Line 12c The organization maintains open comm	unication between directors
and employees, furthermore, officers, directors, and key employees are made	e aware of new business
relationships as they are contracted. When potential conflicts are discovered,	top management
assesses the situation. If a conflict exists, the person with the conflict is prohi	bited from
participating in the governing body's deliberations and decisions in the transa	ction.
Form 990 Part VI Section B Line 15 The organization's Finance Committee a	nnually reviews
compensation for top management officials, utilizing comparable industry and	l organizational data.
The deliberations and decisions are documented in the Committee's meeting	minutes.
Form 990 Part VI Section C Line 19 The governing documents, conflict of inte	erest policy, and
financial statements are available to the public. These documents are availab	ele upon reguest only.

8868 Form .

(Rev April 2009)
Department of the Treasury
Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No 1545-1709

Form 8868 (Rev 4-2009)

• If	ou are	e filing for an Additional (Not	onth Extension, complete only Part I and check Automatic) 3-Month Extension, complete only we already been granted an automatic 3-month ex	/ Part II (on page 2 of	this form).	
Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).						
	poration		and requesting an automatic 6-month extension-	-check this box and o	complete ▶ ☐	
		porations (including 1120-C income tax returns.	filers), partnerships, REMICs, and trusts must use	Form 7004 to reques	st an extension of	
of the electronic return	return onicall is, or a	is noted below (6 months for y if (1) you want the additional composite or consolidated F	can electronically file Form 8868 if you want a 3- a corporation required to file Form 990-T). However al (not automatic) 3-month extension or (2) you file form 990-T. Instead, you must submit the fully cor ronic filing of this form, visit www irs.gov/efile and	rer, you cannot file Fo e Forms 990-BL, 6069 mpleted and signed p	rm 8868 9, or 8870, group age 2 (Part II) of	
Type	or				Employer identification number	
print		Institute for Governance and Sustainable Development		81-0616238	 	
File by th						
due date for filling your return See City, town or post office, state, and ZIP code. For a foreign address, see instructions						
return S instruction		Washington	and zir code. For a foreign address, see instructions	DC	20007	
Check type of return to be filed (file a separate application for each return):						
X F	orm 9	90	Form 990-T (corporation)		Form 4720	
F	orm 9	90-BL	Form 990-T (sec 401(a) or 408(a) trust)		Form 5227	
ΠF	orm 9	90-EZ	Form 990-T (trust other than above)		Form 6069	
=	orm 9		Form 1041-A		Form 8870	
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The books are in the care of						
I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until						
2	If this tax year is for less than 12 months, check reason: Initial return Final return Change in accounting period					
3 a			BL, 990-PF, 990-T, 4720, or 6069, enter the tental	tive tax,		
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Cauti		m) See instructions.	ctronic fund withdrawal with this Form 8868, see	Form 8453 FO and F	3c \$ 0	
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For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

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