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Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2009

OMB No 1545-0047

Open to Public Inspection

► The organization may have to use a copy of this return to satisfy state reporting requirements

applicable change label or print or type. See specific Instructions. d return on pending F Name 2917 The Billings clinic of the billings clinic of the mission of Billing philanthropy Check this box Instructions. Check this box Instructions.	C Name of organization BILLINGS CLINIC FOUNDATION Doing Business As Number and street (or P O box if mail is not of 2917 Tenth Avenue North City or town, state or country, and ZIP + 4 Billings, MT 59101 ie and address of principal officer is Duncan enth A venue North (3) (insert no) 4947(a)(1) or 52	rations or disposed of line 1a)	H(a) Is the affilial of the af	81-040728 E Telephone n (406) 657- G Gross receipts Is a group returnates? Il affiliates include o," attach a list up exemption number of the company of	wmber -4670 -5 \$ 11,412,593 The for Yes No ded? Yes No t (see instructions) umber M State of legal domicile M Billings Clinic through
use IRS label or print or type. See Specific Instruc- tions. F Nar E Jame 2917 1 Billings empt status	Doing Business As Number and street (or P O box if mail is not of 2917 Tenth Avenue North City or town, state or country, and ZIP + 4 Billings, MT 59101 The and address of principal officer of Duncan enth A venue North (MT 59101) (3) (insert no) 4947(a)(1) or 52 Trust Association Other companies of the governing of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VI, dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governing body (Part VIII), dent voting members of the governin	rations or disposed of line 1a)	H(a) Is the affilial of the af	E Telephone n (406) 657- G Gross receipts Is a group returates? Il affiliates include o," attach a list up exemption numerous 1982 I and research at 25% of its net 345667	with the state of legal domicile Months assets assets
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Total number of vo	unteers (estimate if necessary) ed business revenue from Part VIII, coness taxable income from Form 990-T,	 lumn (C), line 12 .		6	530
Total gross unrela Net unrelated bus Contributions and	ed business revenue from Part VIII, coness taxable income from Form 990-T,	umn (C), line 12 .			
Net unrelated bus	ness taxable income from Form 990-T,	• • • • • • • • • • • • • • • • • • • •	•		a
Contributions and				7	
	grants (Part VIII, line 1h)		Pric	or Year	Current Year
			- 1110	5,517,261	5,116,702
Program service	evenue (Part VIII, line 2g)		0	0	
-	ne (Part VIII, column (A), lines 3, 4, and		-303,771	639,313	
Other revenue (P	art VIII, column (A), lines 5, 6d, 8c, 9c		89,087	229,145	
				F 302 F77	E 0.9 E 1.6 C
				' ' ' +	5,985,160
				<u> </u>	4,825,307
10)	impensation, employee benefits (Fart 1x	, column (A), mies 5-		99,203	0
a Professional fund	aising fees (Part IX, column (A), line 11	e)		0	0
Total fundraising exp	enses (Part IX, column (D), line 25) 🕨 44,744				
Other expenses	Part IX, column (A), lines 11a-11d, 11		671,382	346,973	
				5,640,039	5,172,280
Revenue less exp	enses Subtract line 18 from line 12 .				812,880
			_	_	End of Year
Total assets (Pa	t X, line 16)			26,538,928	29,266,720
Total liabilities (f	art X, line 26)			1,409,419	1,486,941
Net assets or fur	d balances Subtract line 21 from line 20			25,129,509	27,779,779
Signature Bl	ock				
			2011	-05-12	
Signature of office	r		Date	0J-1Z	
Connie Prewitt Cl	ef Financial Officer				
Preparer's	Date			Preparer's ident	
signature				(see instructions	S)
` '				ETN &	
If self-employed), address, and ZIP + 4	r			EIN P	
				Phone no 🕨	
s	Other revenue (Partotal revenue—ad 12)	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, Total revenue—add lines 8 through 11 (must equal Part V12)	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1–3) Benefits paid to or for members (Part IX, column (A), lines 1–3) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5– 10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Total fundraising expenses (Part IX, column (A), lines 11a–11d, 11f–24f) Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 Beginnin Total assets (Part X, line 16) Total liabilities (Part X, line 26) Net assets or fund balances Subtract line 21 from line 20 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all informat and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all informat Date Connie Prewitt Chief Financial Officer Type or print name and title Preparer's signature Preparer's signature Date Check if self-employed),	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)

Cat No 11282Y

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

To advance excellence in health care, education and research at Billings Clinic through philanthropy

2		ion undertake any significa 0 or 990-EZ?				┌ Yes ┌ No
	If "Yes," describe	these new services on Sc	hedule O			
3		ion cease conducting, or n				┌ Yes ┌ No
	If "Yes," describe	these changes on Schedu	ıle O			
4	Section 501(c)(3		ions and secti	on 4947(a)(1) trusts	e largest program services by are required to report the am service reported	•
4a	(Code) (Expenses \$	4,666,285	ıncludıng grants of \$	4,655,316) (Revenue \$	0)
	Transfers to Billings	Clinic to support programs and	capital needs			
4b	(Code) (Expenses \$	158,000	ıncludıng grants of \$	158,000) (Revenue \$	0)
	Transfers to rural af	filiated hospitals to upgrade equ	upment			_
<u></u>	(Code) (Expenses \$	11,991	ıncludıng grants of \$	11,991) (Revenue \$	0)
	Grant writing assista	ance, other				
	Other program s	services (Describe in Sch	edule O)			
	(Expenses \$	0 inc	luding grants o	of\$	O) (Revenue \$	0)
4e	Total program s	ervice expenses►\$	4,836,27	6		

Part TV	Checklist	of Requir	red Sch	edules
4: I L T L T	CHECKHSU	. VI KEUUII	eu Stii	cuules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,		Yes	
	Parts VI, VIII, VIII, IX, or X as applicable	11	103	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		Νο
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	Yes	
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		No

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
Ь	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νο
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Νο
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Νο
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Νο
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes,"	204		
	complete Schedule L, Part IV	28b		N o
C	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		N o
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 💆	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

	,====,
Part V	Statements Regarding Other IRS Filings and Tax Compliance

			Yes	No
la	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 7			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b		
a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		Νo
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
	benefit contract?	7e		Νo
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		Νo
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		Νo
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	-		
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
Ь	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year 120]		

Billings, MT 59101 (406) 657-4689

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body			
ъ	Enter the number of voting members that are independent 1b 11			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any			
_	other officer, director, trustee, or key employee?	2		Νο
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νο
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		Νο
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νo
6	Does the organization have members or stockholders?	6		Νo
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		Νο
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Νο
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ction B. Policies (This Section B requests information about policies not required by the Internal	<u>, </u>	<u> </u>	
Re	venue Code.)			
			Yes	No
	Does the organization have local chapters, branches, or affiliates?	10a		N o
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990		100	
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			
	to conflicts?	12b	Yes	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
h	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its	100		
	participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply			
40	Own website Another's website Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			_
20	State the name, physical address, and telephone number of the person who possesses the books and records of the Billings Clinic 2800 10th Ave N	ie orga	inizatior	n ►

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did not compensate any current or former officer, director, trustee or key employee										
(A) Name and Title	(B) Average hours	Posit	(0	;) ched	:k al			(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

Forr	n 990 (2009)			Page 8			
1b	Total	378		398,421			
2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ▶0						
			Yes	No			
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete <i>Schedule J for such individual</i>	3	Yes				
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes				
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No			
S	ection B. Independent Contractors						
1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization						
	(A) Name and business address (B) Description of services		(C Comper				
2	Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization >0			. (2.2.2.5)			
		-	orm 99 ((2009)			

Form 9			6 B					Page 9
Part		Statement of	or Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
まる	1a	Federated cam	paigns 1a	40				
Contributions, gifts, grants and other similar amounts	Ь	Membership du	es 1b	0				
	c	Fundraising ev	ents 1c	179,435				
¥ <u>ĕ</u> ,₩	d	Related organiz	zations 1d	50,180				
žįĘ	e	Government grant	s (contributions) 1e	2,277,255				
er s	f	All other contribute	ons, gifts, grants, and 1f ot included above	2,609,792				
돌 돌	g		butions included in					
펄	١.	IIIIes Ia-II b —	76,143	.	5,116,702			
O a	h	iotal. Add lines	s 1a-1f		3,110,702			
Program Service Revenue]			Business Code				
	2a b							
2 <u>2</u>	°							
Š	d							
Š	e							
Ē	ř	All other progra	am service revenue					
ွိ	-							
<u></u>	g		s 2a-2f		0			
	3		ome (including dividen	. 1	779,073	0	0	779,073
	4		ar amounts) stment of tax-exempt bond		0	0	0	0
	5			` ▶	0	0	0	0
		•	(ı) Real	(II) Personal				
	6a	Gross Rents						
	Ь	Less rental expenses						
	c	Rental income or (loss)	0	0				
	d		me or (loss)					
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	4,943,826	O				
	ь	Less cost or other basis and sales expenses	5,083,586	0				
	С	Gain or (loss)	-139,760	0				
	d	Net gaın or (los	s)		-139,760	0	0	-139,760
nne	8a	events (not ınc	rom fundraising luding ,435					
Other Revenue			s reported on line 1c) ne 18 a	545,612				
i	ь	Less direct ex	penses b					
5	С	Net income or	(loss) from fundraising	events .	217,646	0	0	217,646
	9a		rom gaming activities ne 19 a	27,380				
	b c		penses b (loss) from gaming acti	15,881	11,499	0	0	11,499
	10a	Gross sales of returns and allo	ınventory, less					
	b c		oods sold b (loss) from sales of inv	entory				
		Miscellaneous		Business Code				
	11a							
	Ь							
	С							
	d	All other reven	ue					
	e	Total. Add lines	s 11a-11d	• • •	0			
	12	Total revenue.	See Instructions .	▶[5,985,160	0	0	868,458

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.									
	ll other organizations must complete column (A) but are not required to	complet e column			(D)				
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses				
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV , line 21 $$	4,825,307	4,825,307						
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22								
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16								
4	Benefits paid to or for members								
5	Compensation of current officers, directors, trustees, and key employees								
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$								
7	Other salaries and wages								
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)								
9	Other employee benefits								
10	Payroll taxes								
11	Fees for services (non-employees)				_				
а	Management								
ь	Legal								
с	Accounting	68,870		68,870					
d	Lobbying	·		,					
e	Professional fundraising See Part IV, line 17								
f	Investment management fees	145,901		145,901					
g	Other			272,222					
12	Advertising and promotion								
13	Office expenses	27,606	5,521	9,662	12,423				
14	Information technology	2.7555	3,521	3,002	12,125				
15	Royalties								
16	Occupancy	448	89	157	202				
17	Travel	1,297	195	713	389				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	1,237	193	713					
19	Conferences, conventions, and meetings								
20	Interest								
21	Payments to affiliates				_				
22	Depreciation, depletion, and amortization	6,744	1,349	2,360	3,035				
23	Insurance	3,.11	2,313	2,330	3,000				
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)								
а	Purchased Services	28,723	574	15,224	12,925				
b	Repairs & Maintenance	4,213	0	1,685	2,528				
c	Rents & Leases	2,440	0	0	2,440				
d	Investment Income distributed to Donors	24,693	0	24,693	0				
e	Other	36,038	3,241	21,995	10,802				
f	All other expenses	30,030	3,211						
25	Total functional expenses. Add lines 1 through 24f	5,172,280	4,836,276	291,260	44,744				
26	Joint costs. Check here ► ✓ If following SOP 98-2	3,172,200	4,030,276	231,200	++,/44				
20	Complete this line only if the organization reported in column (B) joint costs from a combined educational	0	0	0	n				
	campaign and fundraising solicitation	1 0	<u> </u>	<u> </u>					

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			250	1	250
	2	Savings and temporary cash investments			2,375,534	2	2,269,129
	3	Pledges and grants receivable, net			2,811,485	3	1,902,307
	4	Accounts receivable, net			142,952	4	157,356
	5	Receivables from current and former officers, directors, trustees highest compensated employees Complete Part II of	, key	employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under sepersons described in section 4958(c)(3)(B) Complete Part II o		4958(f)(1)) and			
		Schedule L				6	
Assets	7	Notes and loans receivable, net				7	
8	8	Inventories for sale or use				8	
⋖	9	Prepaid expenses and deferred charges			24,446	9	13,143
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	10a	342,815	5		
	ь	Less accumulated depreciation	10b	61,401	121,049	10c	281,414
	11	Investments—publicly traded securities	. —		20,970,073	11	24,549,661
	12	Investments—other securities See Part IV, line 11				12	
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			93,139	15	93,460
	16	Total assets. Add lines 1 through 15 (must equal line 34)			26,538,928	16	29,266,720
	17	Accounts payable and accrued expenses .			79,897	17	65,110
	18	Grants payable			270,199	18	298,700
	19	Deferred revenue			403,359	19	430,378
	20	Tax-exempt bond liabilities				20	
eS.	21	Escrow or custodial account liability Complete Part IV of Schedule	eD.			21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
Ë		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties		•		23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			655,964	25	692,753
	26	Total liabilities. Add lines 17 through 25			1,409,419	26	1,486,941
es es		Organizations that follow SFAS 117, check here ▶ 🔽 and comp through 29, and lines 33 and 34.	lete li	ines 27			
anc	27	Unrestricted net assets			-651,988	27	1,190,823
Balance	28	Temporarily restricted net assets			8,786,485	28	8,708,522
<u> </u>	29	Permanently restricted net assets			16,995,012	29	17,880,434
Fund		Organizations that do not follow SFAS 117, check here ► an	d com	plete			
<u>-</u>		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other fu	nds			32	
¥ĕ	33	Total net assets or fund balances			25,129,509	33	27,779,779
_	34	Total liabilities and net assets/fund balances $\ \ . \ \ . \ \ .$			26,538,928	34	29,266,720

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	▼ Separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Form **990** (2009)

Employer identification number

SCHEDULE A Public (

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

BILLIN	NGS CLI	NIC FOUNDATION	,			
			31-0407289			
	rt I	Reason for Public Charity Status (All organizations must complete this part		ions		
The	organı	zation is not a private foundation because it is (For lines 1 through 11, check only one box)				
1	Г	A church, convention of churches, or association of churches section 170(b)(1)(A)(i).				
2	Γ	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)				
3	Γ	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A))(iii).			
4	Г	A medical research organization operated in conjunction with a hospital described in sectio hospital's name, city, and state	n 170(b)(1)(A)(iii). Entei	r the	
5	Γ	An organization operated for the benefit of a college or university owned or operated by a go	overnmental unit	describe	- d ın	
_	_	section 170(b)(1)(A)(iv). (Complete Part II)				
6	 	A federal, state, or local government or governmental unit described in section 170(b)(1)(A				
7		An organization that normally receives a substantial part of its support from a governmenta described in section 170(b)(1)(A)(vi) (Complete Part II)	il unit or from the	generai	public	
8	Г	A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)				
9	Ē	An organization that normally receives (1) more than 331/3% of its support from contributi	ıons, membershii	p fees. ar	nd aros	SS
	·	receipts from activities related to its exempt functions—subject to certain exceptions, and				
		its support from gross investment income and unrelated business taxable income (less sec				
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part II				
10	Г	An organization organized and operated exclusively to test for public safety. Seesection 50	•			
11	F	An organization organized and operated exclusively for the benefit of, to perform the function one or more publicly supported organizations described in section 509(a)(1) or section 509 the box that describes the type of supporting organization and complete lines 11e through a Type I b Type II c Type III - Functionally integrated	ns of, or to carry 9(a)(2) See sect 11h		a)(3).	Check
e	Γ	By checking this box, I certify that the organization is not controlled directly or indirectly be other than foundation managers and other than one or more publicly supported organization section 509(a)(2)	•	•	•	
f		If the organization received a written determination from the IRS that it is a Type I, Type II check this box		porting o	rganız	ation,
g		Since August 17, 2006, has the organization accepted any gift or contribution from any of t following persons?		ı		
		(i) a person who directly or indirectly controls, either alone or together with persons described to the control of the contro	bed in (ii)		Yes	No
		and (III) below, the governing body of the the supported organization?		11g(i)		
		(ii) a family member of a person described in (i) above?		11g(ii)		
		(iii) a 35% controlled entity of a person described in (i) or (ii) above?		11g(iii)		
h		Provide the following information about the supported organization(s)				

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv Is th organiza col (i) lis your gov docum	ne tion in sted in erning	(v) Did you no organizat col (i) of suppo	tify the tion in fyour	(vi Is t organiza col (i) or in the l	he ition in ganized	(vii) A mount of support?
		instructions))	Yes	No	Yes	No	Yes	No	
Total									

Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

	(Complete only if yo	ou cnecked the	e box on line 5,	7, or 8 of Part 1	.)			
	ection A. Public Support endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 20	009	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	5,071,18	7,467,752	6,790,883	5,517,261	5	,116,702	29,963,786
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf		0 0					0
3	The value of services or facilities furnished by a governmental unit to		0 0					0
_	the organization without charge	F 071 10	7 467 753	6 700 002	E E17 261		116 702	20.062.706
4 5	Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly	5,071,18	7,467,752	6,790,883	5,517,261		,116,702	29,963,786
	supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)							3,430,868
6	Public Support. Subtract line 5							26,532,918
	from line 4							
	ection B. Total Support	ı						
Сак	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 20	09	(f) Total
7	A mounts from line 4	5,071,188	1,036,922	6,790,883	5,517,261	5,	,116,702	29,963,786
8	Gross income from interest,							_
	dividends, payments received on securities loans, rents, royalties and income from similar sources	844,823	1,036,922	1,394,597	963,778		779,073	5,019,193
9	Net income from unrelated business activities, whether or not the business is regularly carried on							
10	Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets	43,563	93,412	45,638	89,087		229,145	500,845
11	Total support (Add lines 7 through 10)							35,483,824
12	Gross receipts from related activiti	es, etc (See ins	tructions)			12		
13	First Five Years If the Form 990 is check this box and stop here		·	, thırd, fourth, or f	Ifth tax year as a	501(c)(3	;) organız	ation, ▶
<u> </u>	ection C. Computation of Pub Public Support Percentage for 2009			11 column (f))				747750
	-	•		11 COIGIIII (1))		14		74 775 %
15	Public Support Percentage for 2008					15		73 484 %
16a	33 1/3% support test—2009. If the and stop here. The organization qua				ine 14 is 33 1/3%	or more	, check ti	his box ► ▼
	33 1/3% support test—2008. If the box and stop here. The organization 10%-facts-and-circumstances test is 10% or more, and if the organization meeting and the organization organization organization.	organization did n qualifies as a p — 2009. If the org tion meets the "	d not check the bo publicly supported ganization did not facts and circums	x on line 13 or 16 organization check a box on lin tances" test, chec	e 13, 16a, or 16b ck this box and st	and line	e 14 Explain	check this
b	10%-facts-and-circumstances test-	— 2008. If the org	ganızatıon dıd not e	check a box on lin	e 13, 16a, 16b, o	r 17a an	d line	•
	15 is 10% or more, and if the organ Explain in Part IV how the organiza supported organization	tion meets the "	facts and circums	tances" test The	organization qual	ıfıes as a	a publicly	▶ ┌
18	Private Foundation If the organizat instructions	ion aid not chec	карох on line 13,	. 16а, 16b, 17а ог	1/p, check this	DOX and :	5 e e	► □

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support			<u> </u>	1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes been	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Fo	orm 990 or 990-EZ) 2009	Pa
Part IV	Supplemental Information. Supplemental Information. Complete this part t required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provid information. See instructions	•

	Explanation
Annual fundraising event - "Classic"	

Schedule A (Form 990 or 990-EZ) 2009

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DLN: 93493132025631

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public

erna	Il Revenue Service	► Attach to Fe	orm 990. ► See separate instructions.			Inspec	tion
	me of the organi			Emp	loyer identificat	ion numb	er
ыП	LINGS CLINIC FOUNI	DATION		81-0	0407289		
Рa	rt I Organ	izations Maintaining Donor A	dvised Funds or Other Similar I			Comple	te if the
	organiz	zation answered "Yes" to Form 99	l ·				
			(a) Donor advised funds	(b) Funds and ot	heraccou	ints
•	Total number a	•					
-		tributions to (during year)					
3	55 5 5	its from (during year)					
ļ	Aggregate valu	e at end of year					
•	_		sors in writing that the assets held in do organization's exclusive legal control?	nor advi	sed	☐ Yes	☐ No
,	used only for c	- , , , , , , , , , , , , , , , , , , ,	donor advisors in writing that grant fund efit of the donor or donor advisor, or for	•		☐ Yes	┌ No
Pa	rt III Conse	rvation Easements. Complete	ıf the organızatıon answered "Yes"	to Forn	n 990, Part IV	, lıne 7.	
<u>.</u>	Preservati Protection Preservati Complete lines	of natural habitat on of open space	rganization (check all that apply) on or pleasure)	a certifie	d historic struct		а
					Held at the	End of the	Year
а	Total number o	f conservation easements		2a			
b	Total acreage i	restricted by conservation easements		2b			
C	Number of cons	servation easements on a certified his	toric structure included in (a)	2c			
d	Number of cons	servation easements included in (c) a	cquired after 8/17/06	2d			
3	the taxable yea	ar -	rred, released, extinguished, or termina	ted by th	ie organization d	luring	
	Number of stat	es where property subject to conserva	ation easement is located ►				
•		nization have a written policy regarding the conservation easements it holds?	g the periodic monitoring, inspection, hai	ndling of	violations, and	┌ Yes	┌ No
		5, .	ecting and enforcing conservation ease		,		
′			ng, and enforcing conservation easemen		g the year ► \$ _		
;		servation easement reported on line 2) and 170(h)(4)(B)(II)?	(d) above satisfy the requirements of se	ection		☐ Yes	┌ No
)	balance sheet,	<u>-</u>	onservation easements in its revenue ar the footnote to the organization's financi nents	•	•		
ar	TEIII Organ Comple	izations Maintaining Collection etc. If the organization answered '	ns of Art, Historical Treasures, 'Yes" to Form 990, Part IV, line 8.	, or Ot	her Similar <i>F</i>	Assets.	
.a	art, historical t	reasures, or other similar assets held	116, not to report in its revenue statem for public exhibition, education or resea ancial statements that describes these	rch ın fu			e,
b	historical treas		116, to report in its revenue statement public exhibition, education, or research				
	(i) Revenues II	ncluded in Form 990, Part VIII, line 1			► \$		
	(ii) Assats incl	luded in Form 990, Part X			- \$		
<u>.</u>	If the organizat	•	orical treasures, or other similar assets S 116 relating to these items	for finan	-		
а		uded in Form 990, Part VIII, line 1			► \$		
		· · · · · · · · · · · · · · · ·			· · ·		

b Assets included in Form 990, Part X

ar.	THE Organizations Maintaining Co	liections of Art	, HISTO	ricai ire	easu	res, or u	tne	r Similar	ASSE	ts (co	ntinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of the f	ollowing th	at are	a significa	ant u	se of its co	llection	1	
а	Public exhibition		d [Loan or	exch	ange progr	ams				
ь	Scholarly research		е Г	Other							
С	Preservation for future generations										
ŀ	Provide a description of the organization's co Part XIV	ollections and expla	ın how th	ney further	the o	ganızatıon	's ex	cempt purpo	se in		
5	During the year, did the organization solicity assets to be sold to raise funds rather than							nılar	Г	Yes	┌ No
Pai	t IV Escrow and Custodial Arrang					answere	d "Y	es" to For	m 990),	
	Part IV, line 9, or reported an ar			•							
.a	Is the organization an agent, trustee, custoo included on Form 990, Part X?				ons o	r other ass	etsı	not	Γ	Yes	Г No
b	If "Yes," explain the arrangement in Part XI	V and complete the	following	ı table		г					
							_		A mou	ınt	
с	Beginning balance						1c				
d	Additions during the year					-	1d				
е	Distributions during the year					-	1e				
f	Ending balance					L	1f				
a	Did the organization include an amount on F	orm 990, Part X, line	21?						Γ	Yes	∏ No
b	· · · · · · · · · · · · · · · · · · ·										
Рa	rt V Endowment Funds. Complete	If the organizatior (a)Current Year		ered "Yes' nor Year				t IV, line)Three Years		NEOUR V	aare Back
а	Beginning of year balance	18,575,246	(6)	17,841,249	(0)10	vo rears bac	1	Jimee rears	Dack (e	Ji Oui Te	cars back
– b	Contributions	665,198		1,048,699			+		_		
c	Investment earnings or losses	399,625		-194,238							
d	Grants or scholarships	0		0							
e	Other expenditures for facilities	0		120,464							
	and programs						\bot				
f	Administrative expenses	0		0							
g	End of year balance	19,640,069		18,575,246							
	Provide the estimated percentage of the year		is								
а	Board designated or quasi-endowment 🕨	9 %									
Ь	Permanent endowment F 91 %										
c	Term endowment ► 0 %										
a	Are there endowment funds not in the posse organization by	ssion of the organiza	ation tha	t are held a	and a	lmınıstere	d for	the		Yes	No
	(i) unrelated organizations							[3a(i)	165	No
	(ii) related organizations								3a(ii)		Νο
b	If "Yes" to 3a(II), are the related organization	ns listed as required	d on Sch	edule R?				[3b		
	Describe in Part XIV the intended uses of th	e organization's end	lowment	funds							
aı	t VI Investments—Land, Building	s, and Equipme	nt. See	Form 99	<u>0, Pa</u>	rt X, line	10.				
	Description of investment			(a) Cost or o basis (investr		(b) Cost or obasis (oth		(c) Accumi deprecia		(d) Bo	ok value
.a	Land				0	116	5,953				116,953
b	Buildings				0	140),372		4,094		136,278
c	Leasehold improvements				0		0		0		C
d	Equipment				0	75	5,490		57,307		18,183
e	Other		. [0	10	0,000		0		10,000

281,414

Part VII Investments—Other Securities. See	Form 990, Part X, line 17		
(a) Description of security or category (including name of security)	(b)Book value		od of valuation f-year market value
Financial derivatives			·
Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	•		
Part VIII Investments—Program Related. See	e Form 990, Part X, line	13.	
(a) Description of investment type	(b) Book value	(c) Metho	od of valuation
(a) bescription of investment type	(B) Book value	Cost or end-o	f-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lin		<u>-</u>	
(a) Descrip			(b) Book value
(a) Descrip			
Accrued Interest			93,460
			93,460
			93,460
			93,460
			93,460
			93,460
			93,460
			93,460
			93,460
			93,460
			93,460
			93,460
			93,460
			93,460
			93,460
Accrued Interest			
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1			93,460
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X	(, line 25.		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability			
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	(, line 25. (b) A mount		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Funds Held for Others	(, line 25. (b) A mount 204,061		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	(, line 25. (b) A mount		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Funds Held for Others	(, line 25. (b) A mount 204,061		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Funds Held for Others	(, line 25. (b) A mount 204,061	, , , , .	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Funds Held for Others	(, line 25. (b) A mount 204,061		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Funds Held for Others	(, line 25. (b) A mount 204,061		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Funds Held for Others	(, line 25. (b) A mount 204,061	, , , , -	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Funds Held for Others	(, line 25. (b) A mount 204,061		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Funds Held for Others	(, line 25. (b) A mount 204,061		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Funds Held for Others	(, line 25. (b) A mount 204,061		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Funds Held for Others	(, line 25. (b) A mount 204,061		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Funds Held for Others	(, line 25. (b) A mount 204,061		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Funds Held for Others	(, line 25. (b) A mount 204,061	, , , , , , >	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Funds Held for Others	(, line 25. (b) A mount 204,061		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Funds Held for Others	(, line 25. (b) A mount 204,061		

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	5,985,160
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	5,172,280
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	812,880
4	Net unrealized gains (losses) on investments	4	1,901,770
5	Donated services and use of facilities	5	120
6	Investment expenses	6	0
7	Prior period adjustments	7	0
8	Other (Describe in Part XIV)	8	-64,499
9	Total adjustments (net) Add lines 4 - 8	9	1,837,391
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	2,650,271
Par	XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	6,737,443
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d 752,164		
е	Add lines 2a through 2d	2e	752,284
3	Subtract line 2e from line 1	3	5,985,159
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 0		
b	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4c	1
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	5,985,160
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses Total expenses and losses per audited financial	<u>per</u>	1,099,138
_	statements	1	1,099,136
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	816,664
3	Subtract line 2e from line 1	3	282,474
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 0		
b	Other (Describe in Part XIV)]	
c	Add lines 4a and 4b	4c	4,889,806
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	5,172,280

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
SchD_P05_S00_L04	Schedule D, Part V, Line 4	Endowment funds are to be invested and held in perpetuity to provide a source of income for Billings Clinic programs and needs
SchD_P10_S00_L00	Schedule D, Part X	The Foundation is a not-for-profit organization and has been recognized as tax-exempt pursuant to Section 501(c)(3) of the Internal Revenue Code With few exceptions, the Foundation is no longer subject to income tax examinations by tax authoritites for fiscal years before 2007. The Foundation adopted the provisions of ASC 740, Income Taxes. ASC 740 clarifies the accounting for uncertainty in income taxes recognized in an organizations's financial statements in accordance with the ASC and prescribes a recognition threshold and measurement standard for the financial statement recognition and measurement of an income tax position taken or expected to be taken in a tax return. The Foundation has reviewed its tax positions for all open tax years and has concluded no reserves are required.
SchD_P11_S00_L08	Schedule D, Part XI, Line 8	Fund Balance Transfers
SchD_P12_S00_L02d	Schedule D, Part XII, Line 2d	Special Event Expenses - \$343,847, Audit Adjustment for Professional Salaries - \$408,317
SchD_P12_S00_L04b	Schedule D, Part XII, Line 4b	Rounding \$1
SchD_P13_S00_L02d	Schedule D, Part XIII, Line 2d	A udit Adjustment for Professional Salaries - \$408,317, Special Event Expenses - \$343,847, Fund Balance Transfers - \$64,499, Rounding \$1
SchD_P13_S00_L04b	Schedule D, Part XIII, Line 4b	Transfers to Billings Clinic & Others - \$4,889,806

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DLN: 93493132025631

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

SCHEDULE G

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

	ne of the organization LINGS CLINIC FOUNDATI	ON					Employer ider	itification number			
							81-0407289				
Pa		ctivities. Completers are not require			tion answered "Yes" is part.	to Form	990, Part IV	, line 17.			
1	Indicate whether the orga	ınızatıon raısed funds	through	ough any of the following activities Check all that apply							
а	Mail solicitations			е	☐ Solicitation of no	n-governi	ment grants				
b	Internet and e-mail s	olicitations		f	Solicitation of go	vernment	grants				
c	Phone solicitations			g	Special fundraisi	ng events					
d	d In-person solicitations										
2a b	Did the organization have or key employees listed ii If "Yes," list the ten highe to be compensated at lea	n Form 990, Part VII est paid individuals o	() or entity r entities	/ in conne (fundrais e	ection with professional ers) pursuant to agreem	fundraisir ents unde	ng activities? er which the fur				
	(i) Name of individual or entity (fundraiser)	(ii) Activity	contribi	er have dy or rol of utions?	(iv) Gross receipts from activity	(or re	nount paid to etained by) iser listed in col (i)	(vi) A mount paid to (or retained by) organization			
			Yes	No							
Tota	al		·	>							

Pa	rt II	Fundraising Events. Commore than \$15,000 on Form					report	ted		
		· ·	(a) Event #1	(b) Event #2	(c) O ther Events	(d) Tot (Add col				
			(event type)	(event type)	(total number)		. (5)			
量	1	Gross receipts	725,047	7			72	5,047		
Revenue	2	Less Charitable contributions	179,43	5			17	9,435		
	3	Gross income (line 1 minus line 2)	545,61:	2			54	5,612		
	4	Cash prizes	1,000					1,000		
မှာ	5	Non-cash prizes	66,129	9			66,129			
Suse	6	Rent/facility costs	41,707	7			4	1,707		
Expenses	7	Food and beverages	44,934	4	0		4	4,934		
Drea	8	Entertainment	94,889	9	0		9	4,889		
ā	9	Other direct expenses .	79,30	7			7	9,307		
	10 Direct expense summary Add lines 4 through 9 in column (d)									
	11	Net income summary Combine li	nes 3, column d, and line	10			21	7,646		
Par	t III	Gaming. Complete if the oi \$15,000 on Form 990-EZ, lii		"Yes" to Form 990, Pa	rt IV, line 19, or repo	rted mor	e thar	1		
Revenue		, , , , , , , , , , , , , , , , , , , ,	(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) Tot (Add col co				
ш.	1 Gross revenue 0 0 27,3		27,380		2	7,380				
	2	Cash prizes	0	0	0					
Expenses	3	Non-cash prizes	0	0	15,725		15,			
	4	Rent/facility costs	0	0	0			0		
Direct	5	Other direct expenses	0	0	156			156		
	6	Volunteer labor	∀es	☐ Yes	▼ Yes <u>100%</u> No					
	7	Direct expense summary Add line	s 2 through 5 in column ((d)				5,881		
	8	Net gaming income summary Com	bine lines 1, column d, a	nd line 7			. 1	1,499		
9 a b	Is th	er the state(s) in which the organiza he organization licensed to operate No," Explain te of Montana does not require licei	gaming activities in eac		 .	· 9a	Yes	No No		
10a b	Were	e any of the organization's gaming (es," Explain		nded or terminated during	the tax year?	10a No				
11 12	Is th	s the organization operate gaming he organization a grantor, beneficia ned to administer charitable gaming	ry or trustee of a trust or	a member of a partnersh	ıp or other entıty	11 12		No.		

								Yes	No
13	Indicate the	percentage of gaming a	ctivity operated in						
а	The organiza	ation's facility			. 13a	1 00 %			
b	An outside f	acılıty			13b	0 %			
14	Enter the na	me and address of the pe	erson who prepares the or	ganızatıon's gamıng/spe	cial events	books and records			
	Name 🟲	Billings Clinic							
	Address 🟲	2800 Tenth Avenue N	Iorth						
		Billings,MT 59101							
15a	•	-	ct with a third party from w	_	_	-	15a		Νο
ь	If "Yes," ent	ter the amount of gaming	revenue received by the o	organization 🟲 \$		and the	154		110
	amount of ga	amıng revenue retaıned b	oy the third party 🏲 \$						
С	If "Yes," ent	ter name and address							
	Name 🟲								
	Address 🟲								
16	Gamıng mar	nager information							
	Name 🟲								
	Gaming mar	nager compensation 🟲 \$							
	Description	of services provided 🟲							
	Director,	/officer	Employee	Independe	nt contracto	r			
17	Mandatory d	listributions							
а			ate law to make charitable			eeds to	17a		No
b		•	quired under state law dist civities during the tax year	•	organızatıon	s or spent			

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Schedule I

(Form 990)

Department of the Treasury

Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493132025631

Open to Public **Inspection**

Name of the organization Employer identification number BILLINGS CLINIC FOUNDATION 81-0407289 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (e) A mount of non-(a) Name and address of **(b)** EIN (c) IRC Code section (d) A mount of cash (f) Method of (g) Description of (h) Purpose of grant organization ıf applıcable valuation non-cash assistance or assistance grant cash assistance (book, FMV, appraisal, or government other) Artwork, Equipment, Billings Clinic2800 Tenth 810231784 501 C 3 4,655,316 64,499 FMV To support medical Avenue North Carpet service programs Billings, MT 59101 Livingston Healthcare 501 S 810378200 FMV To upgrade equipment 113,332 13th St and systems Livingston, MT 59047 FMV Pioneer Medical CenterPO 816001434 15,000 To upgrade equipment and systems Box 1228 Big Timber, MT 59011 FMV Stillwater Community 810286525 15,000 To upgrade equipment HospitalPO Box 239 and systems Columbus, MT 59019 To upgrade equipment Beartooth Hospital and 810224734 FMV 14,668 Health CenterPO Box 590 and systems Red Lodge, MT 59068 Billings Clinic FoundationPO 810407289 501 C 3 11,850 FMV To support grant Box 31031 application Billings, MT 59101

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV,	ıne 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	

(a) Type of grant or assistance (b) Number of recipients (c) A mount of cash grant (d) A mount of non-cash assistance (e) Method of valuation (book, FMV, appraisal, other)				
	(a)Type of grant or assistance		(book,	(f)Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
SchI_P01_S00_L02	Schedule I, Part I, Line 2	Monthly financial reports are signed by the project manager and then submitted to the Foundation for approval prior to drawing of funds. Coorporate compliance and legal departments are involved if required

DLN: 93493132025631

Employer identification number

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

Compensation Information

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

DILL	INGS CLINIC FOUNDATION		81-0407289			
Pa	rt I Questions Regarding Compensation					
					Yes	Νo
1a	Check the appropriate box(es) if the organization provide 990, Part VII, Section A, line 1a Complete Part III to					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments		Health or social club dues or initiation fees			
	Discretionary spending account	Г	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organ reimbursement orprovision of all the expenses describe			1b		No
2	Did the organization require substantiation prior to reim officers, directors, trustees, and the CEO/Executive Di			2		Νο
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all that a Compensation committee Independent compensation consultant Form 990 of other organizations	appl	y Written employment contract			
4	During the year, did any person listed in Form 990, Partor a related organization	t V I	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control pay	meı	nt?	4a		Νο
Ь	Participate in, or receive payment from, a supplemental	l nor	nqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-base	d co	ompensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide	de tl	ne applicable amounts for each item in Part III			
5	Only 501(c)(3) and 501(c)(4) organizations only must of For persons listed in form 990, Part VII, Section A, line compensation contingent on the revenues of					
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, line compensation contingent on the net earnings of	e 1 a	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b	Yes	
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, lin payments not described in lines 5 and 6? If "Yes," desc			7		No
8	Were any amounts reported in Form 990, Part VII, paid subject to the initial contract exception described in Re in Part III			8		No
9	If "Yes" to line 8, did the organization also follow the re	butt	able presumption procedure described in Regulations			

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	'	(B) Breakdown of	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and		(E) Total of columns	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
EJ Duncan	(ı) (ıı)	0 183,535	1 01	`			·	•
N Wolter	(ı) (ıı)	0 584,429	'I UI	0	0 165,000	0 28,066	' · · · · · · · · · · · · · · · · · ·	′ I
R Hurd	(ı) (ıı)	0 376,496	0 5 102,584	' I	1	0 27,099	0 506,179	
P Coon	(ı) (ıı)	0 173,650	0 23,116	- 1	1		0 3 217,404	
T Purcell	(ı) (ıı)	0 806,197	'I UI	0	1	0 30,485	0 849,807	
M Goplen	(ı) (ıı)	0 153,690	′I UI	0	1	0 17,302	0 2 185,992	
J S Millikan	(ı) (ıı)	0 563,208	0 5,600	′ I • I	1	0 28,459	0 603,548	
	'	<u> </u>	<u> </u>	<u> </u>		 	<u> </u>	
		!	-	!			!	-
						-		
	'	<u> </u>	 	 	+		<u> </u>	1
			<u> </u>	-	+	<u> </u>		
						 I		

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
SchJ_P01_S00_L01a	Schedule J, Part I, Line 1a	The Foundation chartered a non-jet aircraft to take 7 people to a meeting in Helena, Montana in support of a significant grant application
SchJ_P01_S00_L01b	1	The Foundation chartered a non-jet aircraft to take 7 people to a meeting in Helena, Montana in support of a significant grant application. This was in the ordinary course of business and was not taxable to the individuals involved.
SchJ_P01_S00_L03	Part I, Line 3	Billings Clinic has an executive compensation program administered by independent trustees following best practices and the highest regulatory standards expected of a not-for-profit organization. They follow a board approved charter and overall executive compensation philosophy which defines the market as a comparable set of not-for-profit health care delivery systems. They look at relevant market data of similar roles in similar organizations. It requires annual disclosure of the committee's actions and decisions the the full Board, which it has done
SchJ_P01_S00_L04	Schedule J, Part I, Line 4	Billings Clinic has a 457 (f) deferred compensation plan for executives and key employees, as an incentive for continued employment
SchJ_P01_S00_L06	Part I, Line 6	The Billings Clinic Board of Directors annually determines the incentive plan amount for the Senior Executive Team based on an external compensation study. The availability of the incentive is triggered by the organization's operating margin performance target. The incentive is awarded based on financial performance as well as organizational performance measurements in quality, service satisfaction, both patient and employee satisfaction, and the individual goals set each year if the target is triggered. The incentive is paid only if triggered following the financial audit presentation.

Schedule J (Form 990) 2009

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DLN: 93493132025631

OMB No 1545-0047

Inspection

SCHEDULE M (Form 990)

Department of the Treasury

Internal Revenue Service

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Name of the organization BILLINGS CLINIC FOUNDATION **Employer identification number**

81-0407289

Pa	rt I Types of Prop	erty			•				
			(a) Check If applicable	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d Method of d reven	- etermı	nıng	
1	Art-Works of art	_	Х	1		FMV			
	Art—Historical treasures				1,555	1117			
	Art—Fractional interests								
4	Books and publications								
	Clothing and household								
-	goods								
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property .								
9	Securities—Publicly trade	ed .	Х	28	645,308	FMV			
10	Securities—Closely held	stock .							
11	Securities—Partnership, or trust interests								
12	Securities—Miscellaneou	ıs							
13	Qualified conservation contribution—Historic structures								
14	Qualified conservation contribution—Other .								
15	Real estate—Residential								
16	Real estate—Commercia	١							
17	Real estate—Other								
18	Collectibles								
19	Food inventory								
20	Drugs and medical suppl	ies .							
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens .								
24	Archeological artifacts								
	O ffice								
25	Other ► (Furniture)		X	1	24,999	FMV			
	Various			_					
	Other ► (Other)		X	7	1,335	F M V			
	O ther ►()								
	O ther ► ()								
29				anization during the tax yea 3283, Part IV, Donee Ackr		29		l I	0
20-	During the year did the	0.000.	tion receive	a hu cantributian anu re	erty reported in Part I, lines	1 20 that :t		Yes	No
Sua									
					on, and which is not require	a to be usea			
	for exempt purposes for						30a		No
ь 31	If "Yes," describe the ar				roway of any non-standard	contributions?	31	Yes	
					review of any non-standard			1 62	
32a			e third parti	es or related organizations	to solicit, process, or sell i	non-cash • • • • •	32a		No
b	If "Yes," describe in Par	t II							
33			: revenues i	n column (c) for a type of p	roperty for which column (a) is checked,			
	describe in Part II					•			

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2009

Software ID: Software Version:

EIN: 81-0407289

Name: BILLINGS CLINIC FOUNDATION

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DLN: 93493132025631

SCHEDULE 0

(Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990.

OMB No 1545-0047

Open to Public Inspection

Name of the organization BILLINGS CLINIC FOUNDATION

Employer identification number

81-0407289

ldentifier	Return Reference	Explanation
F990_P06_S0B_L11	· · ·	This form 990 was reviewed in detail by the executive committee and then highlighted with the full board of directors before filing

ldentifier	Return Reference	Explanation
F990_P06_S0B_L12c		Officers, Directors, and Key Employees are required to update and submit a signed statement annually that discloses any relationships or situations that may give rise to a conflict of interest Should a conflict of interest occur, the individual will abstain from any discussion or vote on that topic

ldentifier	Return Reference	Explanation
F990_P06_S0B_L15	Form 990, Part VI, Section B, Line 15	Billings Clinic has an executive compensation program administered by independent trustees following best practices and the highest regulatory standards expected of a not-for-profit organization. They follow a Billings Clinic Board approved charter and overall executive compensation philosophy which defines the market as a comparable set of not-for-profit health care delivery systems. They look at relevant market data of similar roles in similar organizations. It requires annual disclosure of the committee's actions and decisions to the full Billings Clinic Board of Directors.

ldentifier	Return Reference	Explanation
F990_P06_S0C_L19	Form 990, Part VI, Section C, Line 19	Policies, governing documents, and financial statements are available upon request

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DLN: 93493132025631

SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization BILLINGS CLINIC FOUNDATION					ification number
Part I Identification of Disregarded Entities (Complete	ıf the organızatıon a	ınswered "Yes" on	Form 990, Part I	<u>81-0407289</u> V, line 33.)	
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income E	(e) nd-of-year assets	(f) Direct controlling entity
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the t	ions (Complete ıf that year.)	ne organization an	swered "Yes" on	Form 990, Part	IV, line 34 because it had one
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity stat (if section 501(c)(tus Direct controlling entity
Billings Clinic					
2800 Tenth Avenue North Billings, MT 59107	Health Care - Hospital & Clinic	MT	501 C 3		3 N/A
81-0231784					

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end asset		(h Disprop allocat	ortionate	Code amount II Sched	(i) V—UBI n box 20 of ule K-1 n 1065)	(j Gener mana partr	al or Iging
								Yes	No			Yes	No
				s a Corporation of treated as a corpo				nswer	ed "Y	es" on F	orm 990, P	art IV,	
	cause it had one t		ciacca organización.				(f))	Ī	(a)	(h)		
(a) Name, address, and EIN o	f related organization	(b) Primary ad	ctivity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	Share of incor	f total	Sh end-	(g) nare of -of-year issets	(h) Percentag ownership		
									1				
									1				

No
No
No
No
No
No
No
No
No
No
No
No
ved

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d Are parti sect 501(d organiz	ners ion :)(3) :ations?	(e) Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(h Gene mana part	agın tner?
			Yes	No		Yes	No		Yes	N
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Software ID: Software Version:

EIN: 81-0407289

Name: BILLINGS CLINIC FOUNDATION

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours	Posi	(C tion (hat a	c) (che	ckal	II		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
M Goplen Board Member	2	x						0	153,690	32,302
Cheryl Johnson Board Member	1	×						0	0	0
J Gainan Board Member	1	х						0	0	0
K Kelker Board Member	1	х						0	0	0
P Coon Board member	1	х						0	196,766	20,638
N Iversen Board Member	1	Х						0	108,086	9,923
K Cook Board Member	1	Х						0	0	0
T Purcell Board Member	2	Х						0	819,322	30,485
J Michelotti Board Member	1	х						0	0	0
R Hurd Board Member	1	Х						0	479,080	27,099
W Hirsch Board Member	1	Х						0	0	0
N Wolter Board Member	2	Х						0	584,429	193,066
C Yegen Board Member	1	Х						0	0	0
G Everson Treasurer	2	Х		х				0	0	0
D Metz Secretary	1	х		х				0	0	0
P Nance Past Chairman	5	Х		х				0	0	0
A Sparboe Chairman	3	х		х				0	0	0
J Bennett Vice Chairman	2	х		х				0	0	0
EJ Duncan President	20	х		х				0	188,197	50,167
J S Millikan Board Member	0						х	0	568,808	34,741

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Purchased Services	28,723	574	15,224	12,925
Repairs & Maintenance	4,213	0	1,685	2,528
Rents & Leases	2,440	0	0	2,440
Investment Income distributed to Donors	24,693	0	24,693	0
Other	36,038	3,241	21,995	10,802