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Form **990**
 Department of the Treasury
 Internal Revenue Service

Return of Organization Exempt From Income Tax
 Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)
 The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047
2009
Open to Public Inspection

A For the 2009 calendar year, or tax year beginning 07-01-2009 and ending 06-30-2010

- B** Check if applicable:
 Address change
 Name change
 Initial return
 Terminated
 Amended return
 Application pending

Please use IRS label or print or type. See Specific Instructions.

C Name of organization
 PHILHARMONIC CENTER FOR THE ARTS
 Doing Business As
 Number and street (or P.O. box if mail is not delivered to street address) Room/suite
 5833 PELICAN BAY BOULEVARD
 City or town, state or country, and ZIP + 4
 NAPLES, FL 34108

D Employer identification number
 59-2322926
E Telephone number
 (239) 254-2650
G Gross receipts \$ 39,674,383

F Name and address of principal officer
 MYRA JANCO DANIELS
 5833 PELICAN BAY BOULEVARD
 NAPLES, FL 34108

H(a) Is this a group return for affiliates? Yes No
H(b) Are all affiliates included? Yes No
 If "No," attach a list (see instructions)
H(c) Group exemption number

I Tax-exempt status 501(c) (3) (insert no) 4947(a)(1) or 527

J Website: WWW.THEPHIL.ORG

K Form of organization Corporation Trust Association Other **L** Year of formation 1983 **M** State of legal domicile FL

Part I Summary

1 Briefly describe the organization's mission or most significant activities
 TO ENLIGHTEN, EDUCATE AND ENTERTAIN PEOPLE OF ALL AGES AND BACKGROUNDS IN SW FLORIDA BY PRESENTING THE VERY BEST OF THE VISUAL AND PERFORMING ARTS

2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets

| | | |
|--|-----------|---------|
| 3 Number of voting members of the governing body (Part VI, line 1a) | 3 | 31 |
| 4 Number of independent voting members of the governing body (Part VI, line 1b) | 4 | 30 |
| 5 Total number of employees (Part V, line 2a) | 5 | 409 |
| 6 Total number of volunteers (estimate if necessary) | 6 | 554 |
| 7a Total gross unrelated business revenue from Part VIII, column (C), line 12 | 7a | 863,385 |
| b Net unrelated business taxable income from Form 990-T, line 34 | 7b | 301,241 |

| | Prior Year | Current Year |
|---|------------|--------------|
| 8 Contributions and grants (Part VIII, line 1h) | 8,979,629 | 12,118,878 |
| 9 Program service revenue (Part VIII, line 2g) | 14,221,326 | 13,365,535 |
| 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) | -975,670 | -1,035,502 |
| 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | 1,379,687 | 1,868,375 |
| 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 23,604,972 | 26,317,286 |
| 13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) | 15,000 | 13,030 |
| 14 Benefits paid to or for members (Part IX, column (A), line 4) | | 0 |
| 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) | 11,801,339 | 11,288,265 |
| 16a Professional fundraising fees (Part IX, column (A), line 11e) | | 0 |
| b Total fundraising expenses (Part IX, column (D), line 25) 672,266 | | |
| 17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f) | 14,434,492 | 13,210,392 |
| 18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) | 26,250,831 | 24,511,687 |
| 19 Revenue less expenses Subtract line 18 from line 12 | -2,645,859 | 1,805,599 |

| | Beginning of Current Year | End of Year |
|---|---------------------------|-------------|
| 20 Total assets (Part X, line 16) | 108,063,000 | 114,818,037 |
| 21 Total liabilities (Part X, line 26) | 8,680,665 | 8,577,602 |
| 22 Net assets or fund balances Subtract line 21 from line 20 | 99,382,335 | 106,240,435 |

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here
 Signature of officer: ***** Date: 2010-11-12
 Type or print name and title: RENEE NEVILLE TREASURER

Paid Preparer's Use Only
 Preparer's signature: THERESA A BURDINE Date: _____ Check if self-employed
 Preparer's identifying number (see instructions): _____
 Firm's name (or yours if self-employed), address, and ZIP + 4: RSM McGladrey Inc, 7351 Office Park Pl, Melbourne, FL 32940
 EIN: _____ Phone no: (321) 751-6200

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

1 Briefly describe the organization's mission

THE ORGANIZATION'S PRIMARY PURPOSE IS TO DELIVER THE HIGHEST LEVEL OF PERFORMING ARTS, VISUAL ARTS, AND EDUCATION THROUGH ITS MAJOR DIVISIONS THE NAPLES PHILHARMONIC ORCHESTRA, THE PHILHARMONIC CENTER FOR THE ARTS AND THE MUSEUM ALL DIVISIONS WORK TOGETHER TO IDENTIFY, BUILD AND EDUCATE AUDIENCES AND NEWCOMERS TO THE PHIL'S PROGRAMS OUR SERVICE AREA INCLUDES BUT IS NOT LIMITED TO COLLIER COUNTY, LEE COUNTY, AND THE COASTAL COMMUNITIES OF SOUTHWEST FLORIDA THE PHILHARMONIC IS COMMITTED TO EXCELLENCE IN ALL THE ARTS THROUGH LEADERSHIP INVOLVEMENT ON LOCAL, REGIONAL AND NATIONAL LEVELS

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No
If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No
If "Yes," describe these changes on Schedule O

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses \$ 5,730,382 including grants of \$ 13,030) (Revenue \$ 4,209,293)

NAPLES PHILHARMONIC ORCHESTRA - THE NAPLES PHILHARMONIC ORCHESTRA HAD A STELLAR SEASON OF CLASSICAL, POPS AND CHAMBER MUSIC SHOWCASING SEVERAL OF THE WORLD'S FINEST SOLOISTS THE CLASSICAL SERIES FEATURED SOME OF THE BEST-LOVED SYMPHONIES AND CONCERTOS EVER WRITTEN, INCLUDING BEETHOVEN'S SUBLIME SEVENTH SYMPHONY, SAINT-SAENS' FAMOUS FIRST CELLO CONCERTO, RAVEL'S BOLERO, AND SCHUBERT'S UNFINISHED SYMPHONY THE ORGANIZATION TEAMED UP WITH GRAMMY NOMINATED BLUEGRASS BAND, CHERRYHOLMES, AND PLAYED THE MUSIC OF LED ZEPPELIN THE WORLD'S MOST ACCLAIMED OPERA SOPRANO, RENEE FLEMING JOINED THE NAPLES PHILHARMONIC ORCHESTRA FOR AN UNFORGETTABLE EVENING A NUMBER OF FAMILY ORIENTED PERFORMANCES WERE OFFERED THROUGHOUT THE SEASON, WHICH APPEAL TO ALL AGES A FREE COMMUNITY CONCERT AT CAMBIER PARK WAS OFFERED ONCE AGAIN

4b (Code) (Expenses \$ 12,028,444 including grants of \$) (Revenue \$ 8,719,239)

CENTER FOR THE ARTS - THE PHILHARMONIC CENTER FOR THE ARTS HAD A VARIETY PACKED SEASON INCLUDING DAVID COPPERFIELD, PEKING ACROBATS AND BROADWAY'S TONY AWARD WINNING "IN THE HEIGHTS" THE ORGANIZATION'S CABARET SERIES WHICH FEATURED VETERAN STARS ALONG WITH SOME DYNAMIC UP-AND-COMERS WAS A SUCCESS A NUMBER OF MUSICAL LEGENDS IN A VARIETY OF FIELDS WERE WELCOMED BACK - FROM ITZHAK PERLMAN TO TONY BENNETT TO BERNADETTE PETERS TO CHUBBY CHECKER THE CENTER FOR THE ARTS SPEAKER SERIES INCLUDED FILM ICON LAUREN BACALL, A WONDERFUL CONVERSATION BETWEEN ACADEMY AWARD-WINNING ACTRESS MARLEE MATLIN AND HENRY WINKLER, AND THE RETURN OF DAVE BERRY

4c (Code) (Expenses \$ 2,017,947 including grants of \$) (Revenue \$ 437,003)

NAPLES MUSEUM OF ART - THE NAPLES MUSEUM OF ART CELEBRATED IT'S 10TH ANNIVERSARY THIS SEASON WITH RENOWNED ARTIST DALE CHIHULY HIS UNIQUE AND BEAUTIFUL GLASS PIECES DREW CROWDS AND WOWED PATRONS AN EXHIBIT OF FRENCH-BORN SCULPTOR GASTON LACHAISE AND AN EXHIBIT OF CONTEMPORARY ARTISTS, BEN ARONSON, JOEL BABB AND ALEC SOUTH WERE OTHER SEASON HIGHLIGHTS

4d Other program services (Describe in Schedule O)
(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses \$ 19,776,773

Part IV Checklist of Required Schedules

Table with 3 columns: Question number, Question text, and Yes/No response columns. Rows include questions 1 through 20 regarding organizational requirements and reporting.

Part IV Checklist of Required Schedules *(continued)*

| | | | | |
|------------|--|------------|-----|----|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> | 21 | | No |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> | 22 | Yes | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25</i> | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> | 25a | | No |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> | 25b | | No |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| a | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> | 28a | | No |
| b | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> | 28b | | No |
| c | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i> | 28c | | No |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> | 29 | Yes | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | Yes | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> | 31 | | No |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> | 32 | | No |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> | 33 | Yes | |
| 34 | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> | 34 | | No |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> | 35 | | No |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> | 36 | | No |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | | No |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O | 38 | Yes | |

Part V Statements Regarding Other IRS Filings and Tax Compliance

| | | Yes | No |
|------------|--|------------|----|
| 1a | Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable | | |
| | 1a 164 | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | | |
| | 1b 0 | | |
| c | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | Yes | |
| 2a | Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return | | |
| | 2a 409 | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) | Yes | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? | Yes | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | Yes | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | Yes | |
| b | If "Yes," enter the name of the foreign country CJ See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | No |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | No |
| c | If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? | | No |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | |
| a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | Yes | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | Yes | |
| c | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | | No |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | |
| | 7d | | |
| e | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | | No |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | | No |
| g | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? | | |
| h | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | |
| a | Did the organization make any taxable distributions under section 4966? | | |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | | |
| 10 | Section 501(c)(7) organizations. Enter | | |
| a | Initiation fees and capital contributions included on Part VIII, line 12 | 10a | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | |
| 11 | Section 501(c)(12) organizations. Enter | | |
| a | Gross income from members or shareholders | 11a | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) | 11b | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | 12b | |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body (31); 1b Enter the number of voting members that are independent (30); 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? (No); 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? (No); 4 Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? (No); 5 Did the organization become aware during the year of a material diversion of the organization's assets? (No); 6 Does the organization have members or stockholders? (No); 7a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? (No); 7b Are any decisions of the governing body subject to approval by members, stockholders, or other persons? (No); 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a The governing body? (Yes); 8b Each committee with authority to act on behalf of the governing body? (Yes); 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O (No).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Does the organization have local chapters, branches, or affiliates? (No); 10b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?; 11 Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? (Yes); 11A Describe in Schedule O the process, if any, used by the organization to review the Form 990; 12a Does the organization have a written conflict of interest policy? If "No," go to line 13 (Yes); 12b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? (Yes); 12c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done (Yes); 13 Does the organization have a written whistleblower policy? (Yes); 14 Does the organization have a written document retention and destruction policy? (Yes); 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a The organization's CEO, Executive Director, or top management official (Yes); 15b Other officers or key employees of the organization (Yes); If "Yes" to line a or b, describe the process in Schedule O (See instructions); 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? (No); 16b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

Table with 2 columns: Question, Answer. Rows include: 17 List the States with which a copy of this Form 990 is required to be filed (FL); 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply: Own website, Another's website, Upon request (checked); 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table; 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: RENEE NEVILLE, 5833 PELICAN BAY BOULEVARD, NAPLES, FL 34108, (239) 597-1111.

| | | | |
|-----------------|---------|---|--------|
| 1b Total | 796,794 | 0 | 57,476 |
|-----------------|---------|---|--------|

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization **▶**4

| | Yes | No |
|--|-----|-----|
| 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> | 3 | No |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | 4 | Yes |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> | 5 | No |

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A) Name and business address | (B) Description of services | (C) Compensation |
|---|--------------------------------|---------------------|
| MAMMA MIA USA TOUR 2 LP 230 W 41 STREET NEW YORK, NY 10036 | TOURING COMPANY | 800,005 |
| BEECHER CARLSON PO BOX 933216 ATLANTA, GA 31193 | INSURANCE/RISK MANAGEMENT | 716,152 |
| BACKSTAGE TECHNICIANS EMPLOYEE PAYROLL PO BOX 100 CAMDEN, NY 13316 | PAYROLL/BENEFITS COMPANY | 647,393 |
| ABHANN PRODUCTIONS LTD 1 WILLIAM MORRIS PLACE BEVERLY HILLS, CA 90212 | TOURING COMPANY | 442,917 |
| THE COLOR PURPLE LLC 1450 BROADWAY SUITE 2011 NEW YORK, NY 10018 | TOURING COMPANY | 405,340 |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization **▶**25

Part VIII Statement of Revenue

| | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 | |
|---|---|--|--|--|---|---|----------|
| Contributions, gifts, grants and other similar amounts | 1a | Federated campaigns 1a | | | | | |
| | b | Membership dues 1b | | | | | |
| | c | Fundraising events 1c | 155,051 | | | | |
| | d | Related organizations 1d | | | | | |
| | e | Government grants (contributions) 1e | 18,625 | | | | |
| | f | All other contributions, gifts, grants, and similar amounts not included above 1f | 11,945,202 | | | | |
| | g | Noncash contributions included in lines 1a-1f \$ <u>5,180,751</u> | | | | | |
| | h | Total. Add lines 1a-1f ▶ | 12,118,878 | | | | |
| Program Service Revenue | | | Business Code | | | | |
| | 2a | CENTER FOR THE ARTS | 711,300 | 8,719,239 | 8,719,239 | | |
| | b | ORCHESTRA | 711,300 | 4,209,293 | 4,209,293 | | |
| | c | MUSEUM OF ART | 711,300 | 437,003 | 437,003 | | |
| | d | | | | | | |
| | e | | | | | | |
| | f | All other program service revenue | | | | | |
| g | Total. Add lines 2a-2f ▶ | | 13,365,535 | | | | |
| Other Revenue | 3 | Investment income (including dividends, interest and other similar amounts) ▶ | | 593,324 | | 593,324 | |
| | 4 | Income from investment of tax-exempt bond proceeds ▶ | | | | | |
| | 5 | Royalties ▶ | | | | | |
| | 6a | (i) Real | | (ii) Personal | | | |
| | | b | Gross Rents | 1,033,892 | | | |
| | | b | Less rental expenses | 1,212,312 | | | |
| | | c | Rental income or (loss) | -178,420 | | | |
| | d | Net rental income or (loss) ▶ | | -178,420 | | -64,572 | -113,848 |
| | 7a | (i) Securities | | (ii) Other | | | |
| | | b | Gross amount from sales of assets other than inventory | 9,330,000 | | | |
| | | b | Less cost or other basis and sales expenses | 10,958,826 | | | |
| | | c | Gain or (loss) | -1,628,826 | | | |
| d | Net gain or (loss) ▶ | | -1,628,826 | | | -1,628,826 | |
| 8a | Gross income from fundraising events (not including \$ <u>155,051</u> of contributions reported on line 1c) See Part IV, line 18 a | | | | | | |
| b | Less direct expenses b | | | 330,693 | | | |
| c | Net income or (loss) from fundraising events ▶ | | 137,412 | | | 137,412 | |
| 9a | Gross income from gaming activities See Part IV, line 19 a | | | | | | |
| b | Less direct expenses b | | | | | | |
| c | Net income or (loss) from gaming activities ▶ | | | | | | |
| 10a | (i) Securities | | (ii) Other | | | | |
| | b | Gross sales of inventory, less returns and allowances a | | | | | |
| | b | Less cost of goods sold b | | | | | |
| c | Net income or (loss) from sales of inventory ▶ | | 843,405 | 535,463 | 307,942 | | |
| | | Business Code | | | | | |
| 11a | PROCESSING FEES | 900,099 | 326,240 | 326,240 | | | |
| b | HALL RENTAL INCOME | 531,120 | 314,942 | | 314,942 | | |
| c | ADVERTISING | 541,800 | 305,073 | | 305,073 | | |
| d | All other revenue | | 119,723 | 119,723 | | | |
| e | Total. Add lines 11a-11d ▶ | | 1,065,978 | | | | |
| 12 | Total revenue. See Instructions ▶ | | 26,317,286 | 14,346,961 | 863,385 | -1,011,938 | |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|--|--|-----------------------|---------------------------------|--|-----------------------------|
| 1 | Grants and other assistance to governments and organizations in the U S See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to individuals in the U S See Part IV, line 22 | 13,030 | 13,030 | | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 451,617 | 16,710 | 434,583 | 324 |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 9,034,608 | 6,490,551 | 2,246,344 | 297,713 |
| 8 | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | 38,924 | 27,963 | 9,678 | 1,283 |
| 9 | Other employee benefits | 1,050,360 | 754,589 | 261,159 | 34,612 |
| 10 | Payroll taxes | 712,756 | 488,551 | 201,796 | 22,409 |
| 11 | Fees for services (non-employees) | | | | |
| a | Management | | | | |
| b | Legal | 15,156 | | 15,156 | |
| c | Accounting | 91,240 | | 91,240 | |
| d | Lobbying | | | | |
| e | Professional fundraising See Part IV, line 17 | | | | |
| f | Investment management fees | 8,269 | | 8,269 | |
| g | Other | 5,757,297 | 5,680,714 | 76,433 | 150 |
| 12 | Advertising and promotion | 995,179 | 980,359 | | 14,820 |
| 13 | Office expenses | 1,213,877 | 711,550 | 473,826 | 28,501 |
| 14 | Information technology | 50,289 | | 48,634 | 1,655 |
| 15 | Royalties | 357,222 | 357,222 | | |
| 16 | Occupancy | 1,114,097 | 1,098,222 | 13,683 | 2,192 |
| 17 | Travel | 371,744 | 341,028 | 29,975 | 741 |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 37,400 | | 37,154 | 246 |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | 1,454,787 | 1,454,269 | | 518 |
| 23 | Insurance | 55,441 | 55,441 | | |
| 24 | Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below) | | | | |
| a | PRINTING & PUBLICATIONS | 566,022 | 527,735 | | 38,287 |
| b | MISC PRODUCTION COST | 296,746 | 142,194 | | 154,552 |
| c | EXHIBIT EXPENSES | 275,375 | 275,375 | | |
| d | RECEPTIONS | 197,897 | 153,536 | | 44,361 |
| e | LICENSE FEES | 101,943 | 101,943 | | |
| f | All other expenses | 250,411 | 105,791 | 114,718 | 29,902 |
| 25 | Total functional expenses. Add lines 1 through 24f | 24,511,687 | 19,776,773 | 4,062,648 | 672,266 |
| 26 | Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | | | | |

Part X Balance Sheet

| | | (A) | | (B) |
|--|--|-------------------|-------------|-------------|
| | | Beginning of year | | End of year |
| Assets | 1 Cash—non-interest-bearing | 4,350 | 1 | 6,900 |
| | 2 Savings and temporary cash investments | 4,731,509 | 2 | 3,959,902 |
| | 3 Pledges and grants receivable, net | 7,435,803 | 3 | 3,698,976 |
| | 4 Accounts receivable, net | 425,432 | 4 | 353,144 |
| | 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L | | 5 | |
| | 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L | | 6 | |
| | 7 Notes and loans receivable, net | | 7 | |
| | 8 Inventories for sale or use | 281,261 | 8 | 286,953 |
| | 9 Prepaid expenses and deferred charges | 892,659 | 9 | 1,120,414 |
| | 10a Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D | 60,120,751 | | |
| | b Less accumulated depreciation | 21,945,561 | 10c | 38,175,190 |
| | 11 Investments—publicly traded securities | 32,205,103 | 11 | 38,411,712 |
| | 12 Investments—other securities. See Part IV, line 11 | | 12 | |
| | 13 Investments—program-related. See Part IV, line 11 | | 13 | |
| | 14 Intangible assets | | 14 | |
| | 15 Other assets. See Part IV, line 11 | 23,225,612 | 15 | 28,804,846 |
| 16 Total assets. Add lines 1 through 15 (must equal line 34) | 108,063,000 | 16 | 114,818,037 | |
| Liabilities | 17 Accounts payable and accrued expenses | 713,009 | 17 | 820,950 |
| | 18 Grants payable | | 18 | |
| | 19 Deferred revenue | 3,121,491 | 19 | 2,744,400 |
| | 20 Tax-exempt bond liabilities | | 20 | |
| | 21 Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| | 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L | | 22 | |
| | 23 Secured mortgages and notes payable to unrelated third parties | 4,139,233 | 23 | 4,004,613 |
| | 24 Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 25 Other liabilities. Complete Part X of Schedule D | 706,932 | 25 | 1,007,639 |
| | 26 Total liabilities. Add lines 17 through 25 | 8,680,665 | 26 | 8,577,602 |
| Net Assets or Fund Balances | Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. | | | |
| | 27 Unrestricted net assets | 52,900,071 | 27 | 54,589,584 |
| | 28 Temporarily restricted net assets | 6,899,778 | 28 | 11,459,183 |
| | 29 Permanently restricted net assets | 39,582,486 | 29 | 40,191,668 |
| | Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34. | | | |
| | 30 Capital stock or trust principal, or current funds | | 30 | |
| | 31 Paid-in or capital surplus, or land, building or equipment fund | | 31 | |
| | 32 Retained earnings, endowment, accumulated income, or other funds | | 32 | |
| 33 Total net assets or fund balances | 99,382,335 | 33 | 106,240,435 | |
| 34 Total liabilities and net assets/fund balances | 108,063,000 | 34 | 114,818,037 | |

Part XI Financial Statements and Reporting

| | | Yes | No |
|-----------|--|-----|----|
| 1 | Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? . . . | | No |
| 2b | Were the organization's financial statements audited by an independent accountant? | Yes | |
| 2c | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | Yes | |
| 2d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | | No |
| 3b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits . . . | | |

SCHEDULE A
(Form 990 or 990EZ)

Public Charity Status and Public Support

OMB No 1545-0047

2009

Open to Public Inspection

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Department of the Treasury
Internal Revenue Service

Name of the organization
PHILHARMONIC CENTER FOR THE ARTS

Employer identification number

59-2322926

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1 A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 8 A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10 An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h
 a Type I b Type II c Type III - Functionally integrated d Type III - Other
- e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
 (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?
 (ii) a family member of a person described in (i) above?
 (iii) a 35% controlled entity of a person described in (i) or (ii) above?
- h Provide the following information about the supported organization(s)

| | Yes | No |
|----------|-----|----|
| 11g(i) | | |
| 11g(ii) | | |
| 11g(iii) | | |

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv) Is the organization in col (i) listed in your governing document? | | (v) Did you notify the organization in col (i) of your support? | | (vi) Is the organization in col (i) organized in the U S ? | | (vii) Amount of support? |
|---------------------------------------|-------------|---|---|----|--|----|---|----|-----------------------------|
| | | | Yes | No | Yes | No | Yes | No | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Total | | | | | | | | | |

Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
 (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Section A. Public Support

| Calendar year (or fiscal year beginning in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|--|-----------|------------|------------|-----------|------------|------------|
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.") | 8,974,546 | 10,765,867 | 17,453,451 | 8,979,629 | 12,118,878 | 58,292,371 |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 Total. Add lines 1 through 3 | 8,974,546 | 10,765,867 | 17,453,451 | 8,979,629 | 12,118,878 | 58,292,371 |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | 1,597,099 |
| 6 Public Support. Subtract line 5 from line 4 | | | | | | 56,695,272 |

Section B. Total Support

| Calendar year (or fiscal year beginning in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|---|-----------|-----------|------------|-----------|------------|------------|
| 7 Amounts from line 4 | 8,974,546 | 1,341,331 | 17,453,451 | 8,979,629 | 12,118,878 | 58,292,371 |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 928,549 | 1,341,331 | 925,693 | 851,180 | 593,324 | 4,640,077 |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on | 761,177 | 344,958 | 211,088 | 80,502 | 642,028 | 2,039,753 |
| 10 Other income (Explain in Part IV.) Do not include gain or loss from the sale of capital assets | | | | | | |
| 11 Total support (Add lines 7 through 10) | | | | | | 64,972,201 |
| 12 Gross receipts from related activities, etc (See instructions) | | | | | 12 | 76,927,381 |

13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

| | | |
|--|-----------|---------|
| 14 Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f)) | 14 | 87.260% |
| 15 Public Support Percentage for 2008 Schedule A, Part II, line 14 | 15 | 83.420% |

16a 33 1/3% support test—2009. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support test—2008. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

17a 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization

b 10%-facts-and-circumstances test—2008. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization

18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

(Complete only if you checked the box on line 9 of Part I.)

Section A. Public Support

| Calendar year (or fiscal year beginning in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.") | | | | | | |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | | |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c Add lines 7a and 7b | | | | | | |
| 8 Public Support (Subtract line 7c from line 6) | | | | | | |

Section B. Total Support

| Calendar year (or fiscal year beginning in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| 9 Amounts from line 6 | | | | | | |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| c Add lines 10a and 10b | | | | | | |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) | | | | | | |
| 13 Total support (Add lines 9, 10c, 11 and 12) | | | | | | |

14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

| | | |
|--|-----------|--|
| 15 Public Support Percentage for 2009 (line 8 column (f) divided by line 13 column (f)) | 15 | |
| 16 Public support percentage from 2008 Schedule A, Part III, line 15 | 16 | |

Section D. Computation of Investment Income Percentage

| | | |
|--|-----------|--|
| 17 Investment income percentage for 2009 (line 10c column (f) divided by line 13 column (f)) | 17 | |
| 18 Investment income percentage from 2008 Schedule A, Part III, line 17 | 18 | |

19a 33 1/3% support tests—2009. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests—2008. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV **Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Additional Data

Software ID:
Software Version:
EIN: 59-2322926
Name: PHILHARMONIC CENTER FOR THE ARTS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A) Name and Title | (B) Average hours per week | (C) Position (check all that apply) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|---|-------------------------------|--|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
| | | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| JAY H BAKER DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| CLAIRE DAILEY DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| JEANNE DRACKETT HONORARY LIFE DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| DAVID R DROBIS DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| LINDA C FLEWELLING DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| EUGENE U FREY DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| MARY CAROLINE FREY DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| LAVERN N GAYNOR HONORARY DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| DANIEL E GILL DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| EVANGELINE R HAARLOW DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| MARY ELLEN HAWKINS LIFE DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| ALAN F HILFIKER DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| NED C LAUTENBACH DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| LOIS WERTHEIMER LIPNIK DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| PATRICK J LONGE DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| JAMES P MCCREADY DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| M JACQUELINE MCCURDY DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| GERRI MOLL DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| J LEO MONTGOMERY DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| ROBERT W MORRIS DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| ROBERT D PASH LIFE DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| LAWRENCE R PUGH DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| DONALD E RYKS DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| WILLIAM J SCHOEN CHAIRMAN | 1 00 | X | | | | | | 0 | 0 | 0 |
| STEPHEN L SCHWARTZ DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A) Name and Title | (B) Average hours per week | (C) Position (check all that apply) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|---|-------------------------------|--|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
| | | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| BOB SHERMAN DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| BRUCE S SHERMAN DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| WILLIAM S STAVROPOULOS DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| WILLIAM C STEERE JR DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| MICHAEL E STEPHENS DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| GEORGE W SYPERT DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| TIMOTHY H UBBEN DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| DAVID IJ WANG DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| MAE S WOOD HONORARY DIRECTOR | 1 00 | X | | | | | | 0 | 0 | 0 |
| CORBIN A WYANT SECRETARY | 1 00 | X | | | | | | 0 | 0 | 0 |
| RENEE NEVILLE TREASURER | 40 00 | | | X | | | | 93,817 | 0 | 24,008 |
| MYRA DANIELS CEO | 40 00 | | | X | | | | 327,054 | 0 | 6,423 |
| NAOMI W BUCK PRODUCTION DIRECTOR | 40 00 | | | | | X | | 148,556 | 0 | 6,786 |
| CHARLES GOTTSCHALK ORCHESTRA MANAGER | 40 00 | | | | | X | | 111,056 | 0 | 20,150 |
| MICHAEL CULVER MUSEUM DIRECTOR | 40 00 | | | | | X | | 116,311 | 0 | 109 |

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

| <i>Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.</i> | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|--|-------------------------------|---|--|-------------------------------------|
| PRINTING & PUBLICATIONS | 566,022 | 527,735 | | 38,287 |
| MISC PRODUCTION COST | 296,746 | 142,194 | | 154,552 |
| EXHIBIT EXPENSES | 275,375 | 275,375 | | |
| RECEPTIONS | 197,897 | 153,536 | | 44,361 |
| LICENSE FEES | 101,943 | 101,943 | | |

SCHEDULE D (Form 990)

OMB No 1545-0047

Supplemental Financial Statements

2009

Open to Public Inspection

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. Attach to Form 990. See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization PHILHARMONIC CENTER FOR THE ARTS

Employer identification number 59-2322926

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows 1-4: Total number at end of year, Aggregate contributions to (during year), Aggregate grants from (during year), Aggregate value at end of year.

- 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

- 1 Purpose(s) of conservation easements held by the organization (check all that apply): Preservation of land for public use, Protection of natural habitat, Preservation of open space, Preservation of an historically important land area, Preservation of a certified historic structure.

2 Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

- a Total number of conservation easements
b Total acreage restricted by conservation easements
c Number of conservation easements on a certified historic structure included in (a)
d Number of conservation easements included in (c) acquired after 8/17/06

Table with 2 columns: Held at the End of the Year. Rows 2a, 2b, 2c, 2d.

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year

4 Number of states where property subject to conservation easement is located

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

6 Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 \$ 5,136,000
(ii) Assets included in Form 990, Part X \$ 26,700,364

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1 \$

b Assets included in Form 990, Part X \$

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a Public exhibition, b Scholarly research, c Preservation for future generations, d Loan or exchange programs, e Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No

b If "Yes," explain the arrangement in Part XIV and complete the following table

Table with 2 columns: Description (1c-1f) and Amount

2a Did the organization include an amount on Form 990, Part X, line 21? Yes No

b If "Yes," explain the arrangement in Part XIV

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

Table with 6 columns: (a) Current Year, (b) Prior Year, (c) Two Years Back, (d) Three Years Back, (e) Four Years Back. Rows include 1a-1g: Beginning of year balance, Contributions, Investment earnings or losses, Grants or scholarships, Other expenditures for facilities and programs, Administrative expenses, End of year balance.

2 Provide the estimated percentage of the year end balance held as

- a Board designated or quasi-endowment 7.920%
b Permanent endowment 92.070%
c Term endowment %

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

Table with 2 columns: Yes, No. Rows for 3a(i) unrelated organizations, 3a(ii) related organizations, 3b.

- (i) unrelated organizations
(ii) related organizations
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIV the intended uses of the organization's endowment funds

Part VI Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Table with 5 columns: Description of investment, (a) Cost or other basis (investment), (b) Cost or other basis (other), (c) Accumulated depreciation, (d) Book value. Rows include 1a Land, 1b Buildings, 1c Leasehold improvements, 1d Equipment, 1e Other, Total.

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

| | | | |
|-----------|---|-----------|------------|
| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | 1 | 26,317,286 |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | 2 | 24,511,687 |
| 3 | Excess or (deficit) for the year Subtract line 2 from line 1 | 3 | 1,805,599 |
| 4 | Net unrealized gains (losses) on investments | 4 | 5,052,511 |
| 5 | Donated services and use of facilities | 5 | |
| 6 | Investment expenses | 6 | |
| 7 | Prior period adjustments | 7 | |
| 8 | Other (Describe in Part XIV) | 8 | -10 |
| 9 | Total adjustments (net) Add lines 4 - 8 | 9 | 5,052,501 |
| 10 | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 | 6,858,100 |

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

| | | | |
|----------|--|-----------|------------|
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 33,768,068 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12 | | |
| a | Net unrealized gains on investments | 2a | 5,052,511 |
| b | Donated services and use of facilities | 2b | |
| c | Recoveries of prior year grants | 2c | |
| d | Other (Describe in Part XIV) | 2d | |
| e | Add lines 2a through 2d | 2e | 5,052,511 |
| 3 | Subtract line 2e from line 1 | 3 | 28,715,557 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | |
| b | Other (Describe in Part XIV) | 4b | -2,398,271 |
| c | Add lines 4a and 4b | 4c | -2,398,271 |
| 5 | Total Revenue Add lines 3 and 4c . (This should equal Form 990, Part I, line 12) | 5 | 26,317,286 |

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

| | | | |
|----------|---|-----------|------------|
| 1 | Total expenses and losses per audited financial statements | 1 | 26,885,399 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | | |
| a | Donated services and use of facilities | 2a | |
| b | Prior year adjustments | 2b | |
| c | Other losses | 2c | |
| d | Other (Describe in Part XIV) | 2d | |
| e | Add lines 2a through 2d | 2e | 0 |
| 3 | Subtract line 2e from line 1 | 3 | 26,885,399 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | |
| b | Other (Describe in Part XIV) | 4b | -2,373,712 |
| c | Add lines 4a and 4b | 4c | -2,373,712 |
| 5 | Total expenses Add lines 3 and 4c . (This should equal Form 990, Part I, line 18) | 5 | 24,511,687 |

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

| Identifier | Return Reference | Explanation |
|------------------|------------------|--|
| Part III, Line 4 | | TO QUALIFY TO BE CALLED A MUSEUM, AN INSTITUTION MUST HAVE A PERMANENT COLLECTION THEREFORE, THE COLLECTION IS THE "REASON TO BE" FOR ANY MUSEUM WHETHER IT IS A SCIENCE, HISTORY OR VISUAL ARTS PERMANENT COLLECTION, THE OBJECTS IN THAT COLLECTION CONSTITUTE ESSENTIAL AND IRREPLACEABLE ASPECTS OF OUR CULTURAL HERITAGE AND MUSEUMS ARE THE GUARDIANS OF THAT CULTURAL HERITAGE FOR THE NAPLES MUSEUM OF ART, THAT CULTURAL HERITAGE INCLUDES PRIMARILY BOTH MODERN (C 1900-C 1950) AMERICAN AND MEXICAN/LATIN AMERICAN ART WORKS, AND SECONDARILY, A CONTEXTUAL COLLECTION INCLUDING WORKS FROM A VARIETY OF CULTURES AND PERIODS FOR A VISUAL ARTS INSTITUTION LIKE THE NAPLES MUSEUM OF ART, ONE OF OUR PRIMARY GOALS IS TO ENSURE THE PRESERVATION AND CONSERVATION OF OUR ARTS COLLECTION HOWEVER, THE NAPLES MUSEUM OF ART IS ALSO RESPONSIBLE FOR DOCUMENTING, EXHIBITING AND INTERPRETING THAT CULTURAL HERITAGE FOR THE PUBLIC BENEFIT WITH THESE TASKS IN MIND, THE NAPLES MUSEUM OF ART USES ITS AMERICAN, MEXICAN/LATIN AMERICAN AND CONTEXTUAL PERMANENT COLLECTIONS TO EDUCATE, ENTERTAIN AND CHALLENGE ITS AUDIENCE, AND TO ENRICH THE QUALITY OF PEOPLE'S LIVES WHILE PLAYING A KEY ROLE IN DEVELOPING A SENSE OF IDENTITY FOR THE DIVERSE AUDIENCES THAT WE SERVE |
| | | PART XII, LINE 4B COST OF INVENTORY SOLD (\$992,678) DIRECT EXPENSE OF RENTAL (\$1,212,312) DIRECT EXPENSE OF FUNDRAISING (\$193,281) PART XII, LINE 4B COST OF INVENTORY SOLD (\$992,678) DIRECT EXPENSE OF RENTAL (\$1,212,312) DIRECT EXPENSE OF FUNDRAISING (\$193,281) ACCRUED TAX ADJUSTMENT \$24,559 |

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

| | | (a) Event #1 | (b) Event #2 | (c) Other Events | (d) Total Events |
|--|--|---|---|----------------------------|-------------------------------|
| | | FRIENDS OF ART TRIPS (event type) | LEAGUE PARTIES OF NOTE (event type) | 9 (total number) | (Add col (a) through col (c)) |
| Revenue | 1 Gross receipts | 30,431 | 214,894 | 144,438 | 389,763 |
| | 2 Less Charitable contributions | 2,126 | 91,691 | 48,503 | 142,320 |
| | 3 Gross income (line 1 minus line 2) | 28,305 | 123,203 | 95,935 | 247,443 |
| Direct Expenses | 4 Cash prizes | | | | |
| | 5 Non-cash prizes | | | | |
| | 6 Rent/facility costs | | | | |
| | 7 Food and beverages | | | | |
| | 8 Entertainment | | | | |
| | 9 Other direct expenses | 9,438 | 71,187 | 72,848 | 153,473 |
| | 10 Direct expense summary Add lines 4 through 9 in column (d) ▶ | | | | 153,473 |
| 11 Net income summary Combine lines 3, column d, and line 10. ▶ | | | | 93,970 | |

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

| | | (a) Bingo | (b) Pull tabs/Instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming |
|--|---|---|---|------------------|-------------------------------|
| | | | | | (Add col (a) through col (c)) |
| Revenue | 1 Gross revenue | | | | |
| Direct Expenses | 2 Cash prizes | | | | |
| | 3 Non-cash prizes | | | | |
| | 4 Rent/facility costs | | | | |
| | 5 Other direct expenses | | | | |
| 6 Volunteer labor | <input type="checkbox"/> Yes _____ % <input type="checkbox"/> No | <input type="checkbox"/> Yes _____ % <input type="checkbox"/> No | <input type="checkbox"/> Yes _____ % <input type="checkbox"/> No | | |
| 7 Direct expense summary Add lines 2 through 5 in column (d) ▶ | | | | | |
| 8 Net gaming income summary Combine lines 1, column d, and line 7 ▶ | | | | | |

| | | Yes | No |
|------------|---|------------|----|
| 9 | Enter the state(s) in which the organization operates gaming activities _____ | | |
| a | Is the organization licensed to operate gaming activities in each of these states? | 9a | |
| b | If "No," Explain _____ _____ | | |
| 10a | Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? | 10a | |
| b | If "Yes," Explain _____ _____ | | |
| 11 | Does the organization operate gaming activities with nonmembers? | 11 | |
| 12 | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? | 12 | |

| | | Yes | No |
|---|------------|------------|----|
| 13 Indicate the percentage of gaming activity operated in | | | |
| a The organization's facility | 13a | | |
| b An outside facility | 13b | | |
| 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records | | | |
| Name ▶ _____ | | | |
| Address ▶ _____ | | | |
| 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? | | 15a | |
| b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____ | | | |
| c If "Yes," enter name and address | | | |
| Name ▶ _____ | | | |
| Address ▶ _____ | | | |
| 16 Gaming manager information | | | |
| Name ▶ _____ | | | |
| Gaming manager compensation ▶ \$ _____ | | | |
| Description of services provided ▶ _____ | | | |
| <input type="checkbox"/> Director/officer <input type="checkbox"/> Employee <input type="checkbox"/> Independent contractor | | | |
| 17 Mandatory distributions | | | |
| a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? | | 17a | |
| b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____ | | | |

Schedule I (Form 990)

OMB No 1545-0047

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

2009

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization PHILHARMONIC CENTER FOR THE ARTS

Employer identification number 59-2322926

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed.

Table with 8 columns: (a) Name and address of organization or government, (b) EIN, (c) IRC Code section if applicable, (d) Amount of cash grant, (e) Amount of non-cash assistance, (f) Method of valuation (book, FMV, appraisal, other), (g) Description of non-cash assistance, (h) Purpose of grant or assistance.

2 Enter total number of section 501(c)(3) and government organizations
3 Enter total number of other organizations

Schedule J
(Form 990)

Compensation Information

OMB No 1545-0047

2009

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For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Department of the Treasury
Internal Revenue Service

Name of the organization
PHILHARMONIC CENTER FOR THE ARTS

Employer identification number
59-2322926

Part I Questions Regarding Compensation

- 1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.
- | | |
|---|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax idemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply.

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input checked="" type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.

5 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
If "Yes," to line 5a or 5b, describe in Part III

6 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
If "Yes," to line 6a or 6b, describe in Part III

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

| | Yes | No |
|-----------|-----|----|
| 1b | | |
| 2 | | |
| 4a | | No |
| 4b | | No |
| 4c | | No |
| 5a | | No |
| 5b | | No |
| 6a | | No |
| 6b | | No |
| 7 | Yes | |
| 8 | | No |
| 9 | | |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name | | (B) Breakdown of W-2 and/or 1099-MISC compensation | | | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|--------------|------|--|-------------------------------------|-------------------------------------|--|-------------------------|---------------------------------|--|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | | | | |
| MYRA DANIELS | (i) | 327,054 | 0 | 0 | 0 | 6,675 | 333,729 | 0 |
| | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NAOMI W BUCK | (i) | 148,556 | 0 | 0 | 0 | 6,786 | 155,342 | 0 |
| | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
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Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

| Identifier | Return Reference | Explanation |
|------------|------------------|---|
| | Part I, Line 7 | MYRA DANIEL'S BOOKS ARE SOLD ON A CONSIGNMENT BASIS AND SHE RECEIVED 60% OF GROSS SALES |

SCHEDULE M (Form 990)

NonCash Contributions

OMB No 1545-0047

2009

Open to Public Inspection

Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization PHILHARMONIC CENTER FOR THE ARTS

Employer identification number

59-2322926

Part I Types of Property

Table with 4 columns: (a) Check if applicable, (b) Number of Contributions, (c) Revenues reported on Form 990, Part VIII, line 1g, (d) Method of determining revenues. Rows include Art-Works of art, Art-Historical treasures, Art-Fractional interests, Books and publications, Clothing and household goods, Cars and other vehicles, Boats and planes, Intellectual property, Securities, Qualified conservation contribution, Real estate, Collectibles, Food inventory, Drugs and medical supplies, Taxidermy, Historical artifacts, Scientific specimens, Archeological artifacts, and Other (CASE).

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

Table with 3 columns: Question, Yes, No. Rows include 30a (During the year, did the organization receive by contribution any property...), 31 (Does the organization have a gift acceptance policy...), 32a (Does the organization hire or use third parties...), and 33 (If the organization did not report revenues in column (c) for a type of property...).

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|------------|------------------|-------------|

SCHEDULE O
(Form 990)

Supplemental Information to Form 990

OMB No 1545-0047

2009

Open to Public Inspection

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.
▶ Attach to Form 990.

Department of the Treasury
Internal Revenue Service

Name of the organization
PHILHARMONIC CENTER FOR THE ARTS

Employer identification number
59-2322926

| Identifier | Return Reference | Explanation |
|--|------------------|---|
| Form 990, Part VI, Section B, line 11 | | THE FINANCE DIRECTOR REVIEWS THE PREPARED RETURN FOR ACCURACY AGAINST THE AUDITED FINANCIALS AND THE GENERAL LEDGER THE CEO THEN REVIEWS THE DRAFT APPROVED BY THE FINANCE DIRECTOR ONCE THE CEO HAS APPROVED THE RETURN THE DRAFT IS SUBMITTED TO THE FINANCE/AUDIT COMMITTEE OF THE BOARD THE DRAFT IS THEN SUBMITTED TO THE BOARD FOR REVIEW |
| Form 990, Part VI, Section B, line 12c | | THE ORGANIZATION'S POLICY STATES THAT "ANY EMPLOYEE WHO DISCOVERS AN EVENT OF QUESTIONABLE, FRAUDULENT OR ILLEGAL NATURE SHOULD IMMEDIATELY REPORT SUCH EVENT TO THE CEO OR HR THE COMPANY WILL PROTECT EMPLOYEES WHO REPORT IN GOOD FAITH WHAT THEY REASONABLY BELIEVE TO BE A VIOLATION OF STATE AND FEDERAL LAW OR CONDITIONS OR PRACTICES THAT WOULD PUT THE HEALTH OR SAFETY OF EMPLOYEES AT RISK NO EMPLOYEE WILL BE DISCHARGED, THREATENED OR DISCRIMINATED AGAINST IN ANY MANNER FOR REPORTING WHAT THEY PERCEIVE AS WRONGDOING " |
| Form 990, Part VI, Section B, line 15 | | THE COMPENSATION FOR THE ORGANIZATION'S CEO IS DETERMINED BY A SPECIAL COMMITTEE OF THE BOARD, THE COMPENSATION COMMITTEE A FORMAL REVIEW PROCESS IS COMPLETED AND BONUSES AND/OR RAISES ARE ISSUED BASED ON THAT REVIEW THE COMPENSATION FOR THE ORGANIZATION'S OFFICERS AND KEY EMPLOYEES IS SET PER THE COMPENSATION STUDY COMPLETED BY PRICE WATERHOUSE COOPERS THIS COMPENSATION STUDY WAS BASED ON NORMS AND OTHER RELEVANT DATA FOR EACH POSITION WITHIN THE ORGANIZATION |
| Form 990, Part VI, Section C, line 19 | | Governing documents, conflict of interest policy, and financial statements are available to the public UPon request |
| FORM 990, PART XI, LINE 2C | | THIS PROCESS HAS NOT CHANGED FROM PRIOR YEARS |

**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No 1545-0047

2009

Open to Public Inspection

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.**
▶ **Attach to Form 990.** ▶ **See separate instructions.**

Department of the Treasury
Internal Revenue Service

Name of the organization
PHILHARMONIC CENTER FOR THE ARTS

Employer identification number
59-2322926

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

| (a) Name, address, and EIN of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|--|---|--|---------------------|---------------------------|---|
| PHIL LLC 5833 PELICAN BAY BOULEVARD NAPLES, FL 34108 | LESSOR OF COMMERCIAL OFFICE BUILDING | FL | 1,033,892 | 10,334,126 | THE PHILHARMONIC CENTER FOR THE ARTS INC |

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity |
|---|-------------------------|--|----------------------------|---|----------------------------------|
|---|-------------------------|--|----------------------------|---|----------------------------------|

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproportionate allocations? | | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General or managing partner? | |
|---|-------------------------|--|----------------------------------|--|------------------------------|------------------------------------|--------------------------------------|----|--|-------------------------------------|----|
| | | | | | | | Yes | No | | Yes | No |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership |
|---|-------------------------|--|----------------------------------|--|------------------------------|------------------------------------|-----------------------------|
|---|-------------------------|--|----------------------------------|--|------------------------------|------------------------------------|-----------------------------|

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of **(i)** interest **(ii)** annuities **(iii)** royalties **(iv)** rent from a controlled entity
- b** Gift, grant, or capital contribution to other organization(s)
- c** Gift, grant, or capital contribution from other organization(s)
- d** Loans or loan guarantees to or for other organization(s)
- e** Loans or loan guarantees by other organization(s)

- f** Sale of assets to other organization(s)
- g** Purchase of assets from other organization(s)
- h** Exchange of assets
- i** Lease of facilities, equipment, or other assets to other organization(s)

- j** Lease of facilities, equipment, or other assets from other organization(s)
- k** Performance of services or membership or fundraising solicitations for other organization(s)
- l** Performance of services or membership or fundraising solicitations by other organization(s)
- m** Sharing of facilities, equipment, mailing lists, or other assets
- n** Sharing of paid employees

- o** Reimbursement paid to other organization for expenses
- p** Reimbursement paid by other organization for expenses

- q** Other transfer of cash or property to other organization(s)
- r** Other transfer of cash or property from other organization(s)

| | Yes | No |
|-----------|-----|----|
| 1a | | |
| 1b | | |
| 1c | | |
| 1d | | |
| 1e | | |
| | | |
| 1f | | |
| 1g | | |
| 1h | | |
| 1i | | |
| | | |
| 1j | | |
| 1k | | |
| 1l | | |
| 1m | | |
| 1n | | |
| | | |
| 1o | | |
| 1p | | |
| | | |
| 1q | | |
| 1r | | |

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| | (a) Name of other organization | (b) Transaction type(a-r) | (c) Amount involved |
|-----|-----------------------------------|---------------------------------|------------------------|
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization See instructions regarding exclusion for certain investment partnerships

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Are all partners section 501(c)(3) organizations? | | (e) Share of end-of-year assets | (f) Disproportionate allocations? | | (g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | (h) General or managing partner? | |
|---|-------------------------|--|--|----|--|---|----|---|---|----|
| | | | Yes | No | | Yes | No | | Yes | No |