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Form 990

Department of the Treasury Internal Revenue Service

SCANNED JUN 1 3 2011

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

(except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0047

2009

Open to Public Inspection

	For th	ie 2009 calen	dar year, o	or tax year begin		¹	, 2009, a	nd ending	Jun			, 2010			
В	Check if	f applicable	Please use	C Name of organiza					1	D Employ	er Iden	tification Number			
	∐ Ad	dress change	IRS tabel	The Founda						56-6	5059	417			
	Na	me change	or print or type.	Number and stre	et (or PO box if i	nail is not delivered	o street addr	r) Room/suite	.	E Telepho	ne num	ber			
	Init	tial return	See specific	9201 Unive	rsity Ci	ty Blvd.		Reese	412	(704	1) 6	87-5806			
	Te	rmination	Instruc- tions	City, town or cou			State 2	ZIP code + 4							
	ПАп	nended return		Charlotte			NC :	28223-0	001 l	G Gross re	ceipts	\$ 28,572,034.			
	=	plication pending	F Name a	and address of principa	al officer					group return					
		producti portani	1	A. Hard 9201 Univ	roreity City B	Charlotte	NC .	28223-000 H(affiliates incli		Yes No			
$\overline{}$	Tav	-exempt statu			(insert no)	4947(a)(527	If 'No,' a	attach a list	(see in:	structions)			
<u>-</u>		osite: N/	 	(C) (S)	(macreno)	(u)(1, 01		c) Croup o	xemption nu	mbor I	•			
<u></u>			X Corpora	ation Trust	Association	Other ▶	lı v.	ar of Formation							
K		of organization		ation Trust	Association	Other	L Ye	ar of Formation	1963	INIS	tate of	legal domicile NC			
176	ırt I	Summ					a. Mha	Founda	+ +	e tino	Chai	-1			
											Cna:	<u>rlotte receives</u>			
9									academic andpport for operations,						
пал															
Ven				rograms and								dents			
ĝ	•			if the organization		•	or dispose	ea of more t	nan 25%	o or its as	3	34			
•ಕ	4		•	it voting members			/I. line 1b)		ŀ	4	33			
Ę			-	yees (Part V, line	-					ŀ	5	0			
Activities & Governance	I			eers (estimate if i		RECE	IVED				6	0			
¥				ousiness revenue	- 1	, leolumn (C), 1	e 12				7 a	0.			
	ь	Net unrelated	business	taxable income t	from Form 99	T, line 34	- 0045	Ιχ			7 b				
					5	1 1917	7 2011	IRS-0SC	Pı	rior Year		Current Year			
	8	Contributions	and gran	its (Part VIII, line	1h) [i]				,986,7	28.	13,669,610.			
Revenue	1	9 Program service revenue (Part VIII, line 2g) 10 Investment income (Part VIII, column (A), lines 3, 4, and OGDEN, UT									0.				
Še	10	Investment in	ncome (Pa	art VIII, column (A	(), lines 3, 4,	and zbla UE	<u>17, U</u>		-9	,577,7	98.	72,087.			
ď				III, column (A), lin			2)	Ī		291,8		118,357.			
	1			nes 8 through 11				12)	2	,700,8		13,860,054.			
	13	Grants and s	ımılar amı	ounts paid (Part I	X, column (A)	, lines 1-3)	•		6	,841,6	94.	4,519,554.			
	14	Benefits paid	to or for	members (Part IX	(, column (A),	line 4)		Ī			0.				
_	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)									0.				
868	1	•	fessional fundraising fees (Part IX, column (A), line 11e)								0.				
Ехрепзез				•		-	120								
ă	l	Total fundraising expenses (Part IX, column (D), line 25) 138,516. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)									~=	1 014 055			
	l	•	•			•		}		986,8		1,214,265.			
	1			nes 13-17 (must e			25)	ŀ		<u>,828,5</u>		5,733,819.			
_	19	Revenue less	s expense	s Subtract line 1	8 from line 12				-5	<u>,127,7</u>	88.	8,126,235.			
8 8								ļ		ning of Y		End of Year			
Assets Baland		Total assets						Ļ		,136,1		94,264,258.			
Net A Fund E	21	Total liabilitie	es (Part X	, line 26)					4	,242,6	<u>31.</u>	4,052,060.			
žŽ	22			ances. Subtract lii	ne 21 from lin	e 20			76	,893,5	20.	90,212,198.			
Pa	irt II	Signat	ure Blo	ck											
		Under penalti	es of perjury,	I declare that I have e	xamined this retur	n, including accompa	nying schedi	ules and statem	ents, and	to the best o	f my kr	lowledge and belief, it is			
		true, correct,	and complete	e Declaration of prepar	er (other than one	cer) is based on all l	itormation of	wnich preparei	nas any k	nowleage	1				
Sig	gn	 ► _ 4/	W. LIN	1cm						05/11	111				
He	re	Signatufe	of officer				-		Dat	е					
		► Eliz	abeth	A. Hardin					Treas	urer					
		Type or p	rint name an	d title			·	·	-						
							Da	te		eck if	P	reparer's identifying number see instructions)			
Pa		Preparer's							sel em	if- iployed ►	\square	/			
Pre- signature										•	\neg				
	rer's	Firm's name ((or		······································										
Us		yours if self employed),							EIN ►						
Or	ııy	address, and ZIP + 4								one no					
Ma	v the II		ne return i	with the preparer	shown above	(see instruction	ne)		1711	OTE TIO		Y Ves No			

BAA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2009)

TEEA0101 07/20/09

Forn	m 990 (2009) The Foundation of UNC Charlotte, Inc.	56-6	05941	.7		Page 2
Pa	Statement of Program Service Accomplishments					
1	Briefly describe the organization's mission:					
	The Foundation of UNC Charlotte receives		- -			
	contributions and grants to promote and develop the academic and	1				
	See Form 990, Page 2, Part III, Line 1 (continued)					
2	Did the organization undertake any significant program services during the year which were not listed on t	he prior				
-	Form 990 or 990-EZ?	ne prior		Yes	x	No
	If 'Yes,' describe these new services on Schedule O				لت	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program servi	ces?		Yes	X	No
	If 'Yes,' describe these changes on Schedule O.		_			
4	Describe the exempt purpose achievements for each of the organization's three largest program services and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and expenses, and revenue, if any, for each program service reported.	by expense allocations	es Section in the section of the sec	on 501 rs, the	(c)(3) total	
4.	a (Code.) (Expenses \$ 1,208,852. including grants of \$ 0.)	Pavanua	ė			
46	Disbursements to UNC Charlotte for student financial aid and	(IVEAGURE	٧			<u>U.</u>)
	student services.					
		-				
		·				
		- .				
						-
41	Disbursements to UNC Charlotte for scientific and educational	(Revenue				
	research programs, general academic support for faculty and		- -			
	continuing education.		-			
				-		
						-
4.	c (Code) (Expenses \$ 1,153,646. including grants of \$ 0.)	(Da	<u> </u>			
4(Disbursements made to UNC Charlotte for facilities, grounds and					
	physical plant operations as well as off-campus classroom space					
	Purposed Pidit Operations as well as oil campas crassion space.					- -
			- 			
						- -
4	d Other program services (Describe in Schedule O)					_
	(Expenses \$ 1,340,197. including grants of \$ 0.) (Revenue \$	3		0.		
4 6	e Total program service expenses ► 5,442,161.					

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If 'Yes,' complete Schedule C, Part II	4		х
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If 'Yes,' complete Schedule C, Part III	5_		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D. Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10	х	
11	Is the organization's answer to any of the following questions 'Yes'? If so, complete Schedule D, Parts VI, VIII, IX, or X as applicable	11	х	
	 Did the organization report an amount for land, buildings and equipment in Part X, line 10° If 'Yes,' complete Schedule D, Part VI 			
	 Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII 			
	 Did the organization report an amount for investments— program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII 			
	• Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX			
	• Did the organization report an amount for other liabilities in Part X, line 25° If 'Yes,' complete Schedule D, Part X			•
	 Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If'Yes,' complete Schedule D, Part X 			
12	Did the organization obtain separate, independent audited financial statement for the tax year? If 'Yes,' complete Schedule D, Parts XI, XII, and XIII	12	х	
12	A Was the organization included in consolidated, independent audited financial statement for the tax year? If 'Yes,' completing Schedule D, Parts XI, XII, and XIII is optional 12 A X			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		х
14	a Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> 'Yes,' complete Schedule F, Part I	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Part II	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Part III	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18_		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III	10		v
20	the state of the s	19 20		X

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21	_x_	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2° If 'Yes,' complete Schedule I, Parts I and III	22		<u>x</u>
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i>	23	х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,'go to line 25	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		_x
t	b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		<u> </u>
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II	26	·	х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection comittee member, or to a person related to such an individual? If 'Yes,' complete Schedule L, Part III	27		х
28	Was the organization a party to a business transation with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		Х
t	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		_x_
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line I	34	х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R , Part V , line 2	35		_X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		<u>x</u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Х	
BAA		Form	990 (2009)

Form.990 (2009) The Foundation of UNC Charlotte, 56-6059417 Page 5 Statements Regarding Other IRS Filings and Tax Compliance Yes No 1a Enter the number reported in Box 3 of form 1096, Annual Summary and Transmittal of U.S. 1 a 14 Information Returns Enter -0- if not applicable 1 b 0 b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming Х (gambling) winnings to prize winners? 1 c 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the 22 0 calendar year ending with or within the year covered by this return 2b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note, If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by Х this return b If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O 3Ь 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a X **b** If 'Yes,' enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a Х 5b Х b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited 5с Tax Shelter Transaction? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? Х 6a b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not deductible? 66 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services 7 a Х provided to the payor? 7h b if 'Yes,' did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file 7 c X d If 'Yes,' indicate the number of Forms 8282 filed during the year e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal 7 e Х benefit contract? 7 f X f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? g For all contributions of qualified intellectual property, did the organization file Form 8899 as required? 7g 7h h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 8 9 Sponsoring organizations maintaining donor advised funds. 9a a Did the organization make any taxable distributions under section 4966? b Did the organization make any distribution to a donor, donor advisor, or related person? 9b

10 Section 501(c)(7) organizations. Enter

a Initiation fees and capital contributions included on Part VIII, line 12

b Gross Receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

11 Section 501(c)(12) organizations. Enter:

a Gross income from other members or shareholders

b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12b

b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year

10b 11 a 11 b 12a

10a

Form 990 (2009)

Part VI Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Sec	tion A.	Governing Body and Management						
					Yes	No		
1 a	Enter the	number of voting members of the governing body	1a 34					
t	Enter the	number of voting members that are independent	1b 33					
2	Did any o	officer, director, trustee, or key employee have a family relationship or a business relative trustee or key employee?	ationship with any other	2		x		
3		rganization delegate control over management duties customarily performed by or un s, directors or trustees, or key employees to a management company or other persor		3		х		
4	Did the o	rganization make any significant changes to its organizational documents		4		Х		
		prior Form 990 was filed?						
5	Did the o	rganization become aware during the year of a material diversion of the organization	's assets?	5		Х		
6	Does the	organization have members or stockholders?		6		Х		
78	Does the	organization have members, stockholders, or other persons who may elect one or may body?	ore members of the	7a		x		
t	•	decisions of the governing body subject to approval by members, stockholders, or oth	er persons?	7b		X		
8	8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following							
á	The gove	rning body?		8a	X			
t	Each cor	nmittee with authority to act on behalf of the governing body?		8b	Х			
9	Is there a	any officer, director or trustee, or key employee listed in Part VII, Section A, who cani tion's mailing address? <i>If 'Yes,' provide the names and addresses in Schedule O</i>	not be reached at the	9		x		
Sec		Policies (This Section B requests information about policies not	required by the Internal					
Reve	enue Code)						
					Yes	No		
10 a	Does the	organization have local chapters, branches, or affiliates?		10 a	Х			
ı	If 'Yes,' o and bran	toes the organization have written policies and procedures governing the activities of ches to ensure their operations are consistent with those of the organization?	such chapters, affiliates,	10b	х			
11	Has the	organization provided a copy of this Form 990 to all members of its governing body be	efore filing the form?	11	Х			
11/	A Describe	in Schedule O the process, if any, used by the organization to review this Form 990						
12 8	Does the	organization have a written conflict of interest policy? If 'No,' go to line 13		12a	Х			
ı	Are office to conflic	ers, directors or trustees, and key employees required to disclose annually interests the 7	hat could give rise	12b	х			
(Does the	organization regularly and consistently monitor and enforce compliance with the police O how this is done	cy? If 'Yes,' describe in	12 c	х			
13	Does the	organization have a written whistleblower policy?		13	Х			
14	Does the	organization have a written document retention and destruction policy?		14	Х			
15	Did the p	rocess for determining compensation of the following persons include a review and a comparability data, and contemporaneous substantiation of the deliberation and deci	pproval by independent sion?					
á	The orga	nization's CEO, Executive Director, or top management official		15 a	X			
1	Other off	icers of key employees of the organization		15 b	Х			
	If 'Yes' to	line 15a or 15b, describe the process in Schedule O (See instructions.)						
16		rganization invest in, contribute assets to, or participate in a joint venture or similar a ring the year?	arrangement with a taxable	16a				
ı	olf 'Yes.' h	nas the organization adopted a written policy or procedure requiring the organization tenture arrangements under applicable federal tax law, and taken steps to safeguard t	o evaluate its participation					
	status wi	th respect to such arrangements?	s.gaea.corr o oxompt	16b				
	tion C.	Disclosures						
17	List the s	states with which a copy of this Form 990 is required to be filed						
18		5104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, an Indicate how you make these available. Check all that apply.	d 990-T (501(c)(3)s only) ava	ılable	for pu	blic		
	∐ Own	website Another's website X Upon request						
19	Describe statemer	in Schedule O whether (and if so, how) the organization makes its governing docume its available to the public.	ents, conflict of interest policy	, and	fınanc	ıal		
20	State the	name, physical address, and telephone number of the person who possesses the bo	oks and records of the organi	zation				
1	<u>Sheil</u>	a_B. Hamm9201 Univ City Blvd Charlotte N	C28223(7	04)_6	<u> 87-</u> 5	5 <u>806</u>		

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organizations's tax year. Use Schedule J-2 if additional space is needed.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees. See instructions for definition of 'key employees.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order. Individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees, and former such persons

X Check this box if the organization did not compensate any current officer, director, or trustee

Name and Title Average hours per week Position (check all that apply) Average hours per week Philip Dubois, Chancellor 9201 Univ City Blvd., Charlotte, NC 28223 Niles Sorensen, President 9201 Univ City Blvd., Charlotte, NC 28223 Niles Sorensen, President 9201 Univ City Blvd., Charlotte, NC 28223 Niles Sorensen, President 9201 Univ City Blvd., Charlotte, NC 28223 O.00 XX X Reportable compensation from the organizations (W 2/1099-MiSC) Reportable compensation from related organizations (W 2/1099-MiSC) Reportable compensation from related organizations (W 2/1099-MiSC) Reportable compensation from related organizations (W 2/1099-MiSC) 103,323. Elizabeth A. Hardin, Treasurer 9201 Univ City Blvd., Charlotte, NC 28223 O.00 XX X O. 319,286. 103,323. 103,808. Niles Sorensen, President 9201 Univ City Blvd., Charlotte, NC 28223 O.00 XX X O. 204,133. 39,763. Karen Alexander, Director 9201 Univ City Blvd., Charlotte, NC 28223 O.00 X O. 0.
Philip Dubois, Chancellor 9201 Univ City Blvd., Charlotte, NC 28223 0.00 X X X 0. 319,286. 103,323. Elizabeth A. Hardin, Treasurer 9201 Univ City Blvd., Charlotte, NC 28223 0.00 X X X 0. 203,620. 31,808. Niles Sorensen, President 9201 Univ City Blvd., Charlotte, NC 28223 0.00 X X X 0. 204,133. 39,763. Karen Alexander, Director
P201 Univ City Blvd., Charlotte, NC 28223 0.00 X X X X X X X X X
Elizabeth A. Hardin, Treasurer 9201 Univ City Blvd., Charlotte, NC 28223 0.00 X X X 0. 203,620. 31,808. Niles Sorensen, President 9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 204,133. 39,763. Karen Alexander, Director
Elizabeth A. Hardin, Treasurer 9201 Univ City Blvd., Charlotte, NC 28223 0.00 X X 0. 203,620. 31,808. Niles_Sorensen, President_ 9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 204,133. 39,763. Karen_Alexander, Director_
Niles Sorensen, President 9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 204,133. 39,763. Karen Alexander, Director
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 204,133. 39,763. Karen Alexander, Director
Karen Alexander, Director
0001 17-4 17 04-17 17 17 17 17 17 17 17 17 17 17 17 17 1
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 0.
Ted Alexander, Director
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 0.
W. Henry Atkins, Governance
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 0. 0.
Carl G. Belk, Director
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 0.
Kevin Brown, Director
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 0.
Dennis Bunker III, Director
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 0.
John Derham Cato, Director
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 0.
S. Mark Doughton, Director
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 0. 0.
Calvin_Sealey, Faculty
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 265,635. 47,938.
Malcohm E. Everett III, Chairman
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 0. 0.
Michael Feldman, Director
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 0.
Suzanne Hill Freeman, Director
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 0. 0.
Steve Hall, Director
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 0. 0.
Alice Harney, Director
9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0. 0. 0. 0.

Page 8

Part VII Section A. Officers, Directors, Trust	ees, r	<u>vey</u>	En	ipic	уе	es,	an	a nignest Con	npensated Emp	loyee	s (CO	<i>III.)</i>
(A)	(B)			-	c)			(D)	(E)		(F)	
Name and Title	Average hours							Reportable compensation from	Reportable compensation from	amor	stimated	j iher
	hours per week	함	nst.	Officer	ē	Highest compensate employee	Form	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	con	pensati	ion
		rect a	합	ę	l g	est c	Jer	(2	(11 2 1033 111100)	org	janization id relate	on
		2	<u>a</u>		ğ	i si				org	anizatio	ns
		stee	rus.		l °°	ĕş						
			ä) ře						
		_	<u> </u>	<u> </u>	<u> </u>	<u> </u>				ļ		
James Hill, Jr., Director						İ				1		_
9201 Univ City Blvd., Charlotte, NC 28223		X	<u> </u>	-	┝	-	_	0.	0.) <u>.</u>		0.
Mark Kevin Horgan, Strategic Planning		٠,							_			^
9201 Univ City Blvd., Charlotte, NC 28223	0.00	X.		-	├	┝	 	0.	0.	 		0.
Dhiaa Jamil, Director	0.00	Ų,						0.	0.			0
9201 Univ City Blvd., Charlotte, NC 28223	0.00	^						0.	<u> </u>	 		0.
R. Edward Kizer, Director 9201 Univ City Blvd., Charlotte, NC 28223	10 00	v				}		0.	0.			0.
Fred Klein, Director	0.00	^				\vdash		· ·		 		
9201 Univ City Blvd., Charlotte, NC 28223	م م	x	Ì					0.	0.			_ 0.
Demond Thomas Martin, Director	0.00		_			\vdash		· · · · · · · · · · · · · · · · · · ·	<u> </u>	1		
9201 Univ City Blvd., Charlotte, NC 28223	0.00	x						l o.	ο.			0.
John McArthur, Jr., Director	0.00		\vdash			T		,	<u> </u>	1		
9201 Univ City Blvd., Charlotte, NC 28223	0.00	x			l			l o.	٥.			0.
Eric Newman, Director										ļ		
9201 Univ City Blvd., Charlotte, NC 28223	0.00	x						0.	0.	.		0.
T. Edmund Rast, Director												
9201 Univ City Blvd., Charlotte, NC 28223	0.00	Х	l	Ĺ	L			0.	0.			0.
John Robison, IV, Director												
9201 Univ City Blvd., Charlotte, NC 28223	0.00	Х				L	L	0.	0.	0.		0.
Patricia Rogers, Director	ļ											
9201 Univ City Blvd., Charlotte, NC 28223	0.00	X	_				_	0.	0.			0.
Mary Ann Rouse, Finance							ļ			1		
9201 Univ City Blvd., Charlotte, NC 28223	0.00	X	<u> </u>	ļ	<u> </u>	<u> </u>	_	0.	0.	ļ		0.
Joseph Mazzola, Faculty						١		_				
9201 Univ City Blvd., Charlotte, NC 28223	0.00			<u> </u>	L	X	Ļ	0.	286,477.			
1 b Total	1 - 11						_	0.	2,694,885.		69,4	
2 Total number of individuals (including but not limited	to those	e lis	ted	abov	/e) \	wno	rece	eived more than \$	100,000 in reportab	le comp	ensatı	on
from the organization • 0											Yes	No
											162	No
3 Did the organization list any former officer, director of on line 1a? If 'Yes,' complete Schedule J for such inc	or truste dividual	e, k	ey e	mple	oye	e, o	r hig	hest compensated	l employee	3	l	Х
4 For any individual listed on line 1a, is the sum of rep		com	pen	satio	on a	and o	othe	r compensation fro	om	<u> </u>		
the organization and related organizations greater th	an \$150	,000	7 /1	f 'Ye	s' c	omp	lete	Schedule J for su	ch			l
ındıvıðual										4	X	├
5 Did any person listed on line 1a receive or accrue co rendered to the organization? If 'Yes,' complete Sche	mpensa	tion	froi	m ar	ny u	ınrel	ated	l organization for s	services	5	-	X
Section B. Independent Contractors	euule J	101 5	ucn	per	SOIT		-				L	
Complete this table for your five highest compensate	d indep	ende	ent d	contr	ract	ors	that	received more that	n \$100,000 of			
compensation from the organization	•							Υ				
(A)								_ (B)		C)	
Name and business address								Description		Compe		
Mint Museum of Art 2730 Randolph Road Ch	ariot	te		NC		282	0 /	Rent for C	Lassrooms	2	26,8	315.
					-							
				-				 				
								 				
2 Total number of independent contractors (including b	out not l	ımıte	ed to	tho	se	liste	d ab	ove) who received	I more than			
\$100,000 in compensation from the organization	1				_			,				
	_	_							· ·			

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Form 990 (2009)

<u> </u>	TVIII Statement of Revenue	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
PROGRAM SERVICE REVENUE AND OTHER SIMILAR AMOUNTS		13,669,610.			
PROGRAM SERVICE REVENUE	Business Code 2 a b c d e f All other program service revenue g Total. Add lines 2a-2f				
	3 Investment income (including dividends, interest and other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 6a Gross Rents 226,815. b Less: rental expenses 226,550.	600,221. 0. 118,092.	0. 0. 118,092.	0. 0.	600,221. 0.
	c Rental income or (loss) d Net rental income or (loss) 7a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 265. (i) Securities (ii) Other 11, 457, 296. 2, 500, 000. 11, 454, 550. 3, 030, 880. 2,746530, 880.	-528.134	265. -530.880	0.	2.746
OTHER REVENUE	d Net gain or (loss) 8a Gross income from fundraising events (not including \$ 0. of contributions reported on line 1c) See Part IV, line 18 a b Less direct expenses b c Net income or (loss) from fundraising events 9a Gross income from gaming activities See Part IV, line 19 a b Less: direct expenses b c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances a b Less cost of goods sold b c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11a b	-528,134.	-530,880.	0.	2,746.
	d All other revenue e Total. Add lines 11a-11d Total revenue. See instructions	13,860,054.	-412,523.	0.	602,967.

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Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do i 6b,	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	4,519,554.	4,519,554.		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (non-employees)				
ā	Management				
ŀ	Legal	28,611.	0.	28,611.	0.
•	: Accounting	30,000.	0.	30,000.	0.
(i Lobbying				
•	Prof fundraising svcs See Part IV, In 17				
f	Investment management fees	386,708.	386,708.	0.	0.
ç	Other	38,312.	21,214.	0.	17,098.
12	Advertising and promotion				
13	Office expenses	6,789.	0.	6,789.	0.
14	Information technology				
15	Royalties				
16	Occupancy	18,670.	0.	18,670.	0.
	Travel	48,379.	0.	0.	48,379.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	91,032.	715.	21,061.	69,256.
20	Interest	87,079.	87,079.	0.	0.
21	Payments to affiliates	120,000.	120,000.	0.	0.
22	Depreciation, depletion, and amortization	48,509.	14,544.	33,965.	0.
	Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)	58,245.	40,416.	14,046.	3,783.
	Annuity Participant Payments	115,096.	115,096.	0.	0.
	Classroom Support	136,835.	136,835.	0.	0.
		200,0001	100,000.		
					
	All other expenses				
	Total functional expenses Add lines 1 through 24f	5,733,819.	5,442,161.	153,142.	138,516.
	Joint costs. Check here ► if following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation		-,, v	=======	
BAA					Form 990 (2009)

Pa	<u>π χ</u>	Baiance Sneet					
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			0.	1	0.
	2	Savings and temporary cash investments			5,026,285.	2	5,928,702.
	3	Pledges and grants receivable, net			9,946,174.	3	9,867,638.
	4	Accounts receivable, net	•		4,764.	4	86,490.
	5	Receivables from current and former officers, directors and highest compensated employees Complete Part I	s, truste I of Sch	es, key employees, nedule L		5	
	6	Receivables from other disqualified persons (as define	d unde	r section 4958(f)(1))			
		and persons described in section 4958(c)(3)(B) Comp	lete Pa	rt II of Schedule L		6	
A S E T	7	Notes and loans receivable, net	2,364,146.	7	2,408,000.		
Ē	8	Inventories for sale or use		ĺ		8	
Ś	9	Prepaid expenses and deferred charges		l	12,660.	9	16,051.
	10 a	Land, buildings, and equipment cost or other basis.	10a	9,541,705.			-
		Complete Part VI of Schedule D					
	b	Less. accumulated depreciation	10b	762,433.	9,308,661.	10 c	8,779,272.
	11	Investments — publicly-traded securities	41,209,602.	11	4,945,403.		
	12	Investments – other securities See Part IV, line 11			13,196,843.	12	61,615,846.
	13	Investments - program-related. See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11		67,016.	15	616,856.	
	16	Total assets Add lines 1 through 15 (must equal line	81,136,151.	16	94,264,258.		
	17	Accounts payable and accrued expenses	<u> 26,</u> 255.	17	27,600.		
	18	Grants payable		18			
	19	Deferred revenue		19			
Ļ	20	Tax-exempt bond liabilities				20	
A B I	21	Escrow or custodial account liability Complete Part IV	of Scl	nedule D		21	
 - -	22	Payables to current and former officers, directors, trus highest compensated employees, and disqualified personal discontinuous compensated employees.	tees, ko sons. C	ey employees, omplete Part II			
- 1		of Schedule L			 -	22	
E S	23	Secured mortgages and notes payable to unrelated the	rd partı	es		23	
	24	Unsecured notes and loans payable to unrelated third	parties		4,111,689.	24	3,909,417.
	25	Other liabilities. Complete Part X of Schedule D			104,687.	25	115,043.
	26	Total liabilities. Add lines 17 through 25	, , ,		4,242,631.	26	4,052,060.
N E		Organizations that follow SFAS 117, check here	X an	d complete lines			
		27 through 29 and lines 33 and 34.					
Ş	27	Unrestricted net assets			1,555,181.	27	11,536,933.
A CASHELON	28	Temporarily restricted net assets			39,528,412.	28	41,465,783.
	29	Permanently restricted net assets			35,809,927.	29	37,209,482.
Q R		Organizations that do not follow SFAS 117, check her					
UZC		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds		ļ		30	
B	31	Paid-in or capital surplus, or land, building, and equip	ment fu	nd J		31	
Ā	32	Retained earnings, endowment, accumulated income,	or othe	r funds		32	
日々 しくさいかん	33	Total net assets or fund balances.			76, <u>893,520</u> .	33	90,212,198.
5	34	Total liabilities and net assets/fund balances	81,136,151.	34	94,264,258.		

BAA

Form **990** (2009)

Form 990 (2009) The Foundation of UNC Charlotte, Inc. 56-6059417	1	Pa	age 12
Part XI∜ Financial Statements and Reporting			
		Yes	No
1 Accounting method used to prepare the Form 990: Cash X Accrual Other			يو رشاهه شيخور إ
If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.	510		÷
2a Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Х
b Were the organization's financial statements audited by an independent accountant?	2b	X	
c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2 c	х	
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O			
d If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both		2	
X Separate basis Consolidated basis Both consolidated and separate basis			19.4
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		х
b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3 b		

BAA Form 990 (2009)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

2009

OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name o	ne of the organization Employer Identification number											
The	F	<u>oundation o</u>	f UNC Charlotte	e, Inc.					56-60	59417	<i>'</i>	
Parl	H .	Reason for P	ublic Charity Statu	s (All organizations	must o	comple	te this	part.)	See ii	nstructi	ions	= .
The o	rga	inization is not a p	rivate foundation becaus	se it is: (For lines 1 throu	gh 11, cl	neck onl	y one bo	ox.)				
1		A church, conver	ntion of churches or asso	ciation of churches desci	ribed in s	section '	170(Ь)(1)(A)(i).				
2	Г	A school describe	ed in section 170(b)(1)(A	(Attach Schedule E)							
3	Г	A hospital or coo	perative hospital service	organization described i	n sectio	n 170(b)	(1)(A)(ii	i).				
4	Г	A medical resear	ch organization operated	d in conjunction with a ho	spital de	escribed	ın secti	on 170(b)(1)(A)((iii) Ente	r the hospi	tal's
		name, city, and s	state.								•	
5	X	l An organization o		of a college or university	owned o	r operat	ed by a	governr	mental u	nit descr	ibed in sec	tion
6 7												
8		A community trus	st described in section 1	70(b)(1)(A)(vi). (Complete	e Part II.)						
9												
10		1 ,	-	exclusively to test for pub		•			•			
11	An organization organized and operated exclusively for the benefit of, to perform the functions of, or carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3) . Check the box that describes the type of supporting organization and complete lines 11e through 11h.											
		a Type I	b Type II	c 🔲 Type II	I – Fund	tionally	integrate	ed		d 🗌	Type III-	Other
е		By checking this than foundation r 509(a)(2).	box, I certify that the org managers and other than	ganization is not controlle i one or more publicly su	d directi pported	y or indi organiza	rectly by ations de	y one or escribed	more d	isqualifie on 509(a	d persons)(1) or sec	other tion
f		If the organizatio check this box	n received a written dete	ermination from the IRS ti	hat is a	Type I, 1	Гуре II о	r Type I	III suppo	rting org	anization,	
g		Since August 17,	, 2006, has the organizat	tion accepted any gift or	contribu	tion fror	n any of	the foll	owing p	ersons?		
												Yes No
			ho directly or indirectly of governing body of the su	controls, either alone or to	ogether v	with pers	sons des	cribed	ın (II) an	d (III)	11 g (i)	
		•	ember of a person description	.,							11g (ii)	
				described in (i) or (ii) ab	ove?						11g (iii)	
h		` '	,	ne supported organization							[,,8 (,,)	<u> </u>
		i) Name of Supported	(ii) EIN	(iii) Type of organization	1	ls the	(v) Did v	ou notify	600.1	s the	Aui) Amour	nt of Support
	,	Organization	(1) 2.11	(described on lines 1-9 above or IRC section (see instructions))	organizat	ion in col d in your erning ment?	the organ	iization în (i) of	organizat	ion in col zed in the	(VIII) AIIOU	к от виррогі
					Yes	No	Yes	No	Yes	No		
					1							
								İ				
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					-	ļ						
					+	<u> </u>	ļ	 	-	\vdash		
			No. me Acr Various his	THE CONTRACTOR WINDS	د د فقال با مرافق ا	Marie Land		建建了	45	,, , , ,		
Total		_							4.2	3		

BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2009

	(Complete only if you checke	ed the box on line	5, 7, or 8 of Part	1)					
Sec	tion A. Public Support								
	ndar year (or fiscal year nning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	,	(f) Tota	al
1	Gifts, grants, contributions and membership fees received. (Do not include 'unusual grants.')	5,511,091.	3,911,448.	7,165,551.	7,956,916.	6,465,30	03.	31,010,	309.
2	Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf								
3	The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge.								
4	Total. Add lines 1-through 3	5,511,091.	3,911,448.	7,165,551.	7,956,916.	6,465,30	03.	31,010,	309.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)							251,	811.
	Public support. Subtract line 5 from line 4							30,758,	498.
Sec	tion B. Total Support								
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	١	(f) Tota	al
7	Amounts from line 4	5,511,091.	3,911,448.	7,165,551.	7,956,916.	6,465,30	03.	31,010,	309.
8	8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income form similar sources 2,433,002. 3,661,275. 5,309,615. 2,532,753. 718,578. 14								223.
9	Net income from unrelated business activities, whether or not the business is regularly carried on								
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.)								
11	Total support. Add lines 7 through 10							45,665,	532.
12	Gross receipts from related activ	ities, etc (see ins	tructions)				12		
13	First five years. If the Form 990 organization, check this box and	is for the organiza stop here	tion's first, second	d, third, fourth, or	fifth tax year as a	a section 501	(c)(3))	▶ □
Sec	tion C. Computation of Pu	blic Support P	ercentage						
	Public support percentage for 20			e 11, column (f)			14	67.3	36%
	Public support percentage from 2						15	56.3	
16 a	33-1/3 support test — 2009. If the and stop here. The organization				the line 14 is 33-1.	/3 % or more,	, che	ck this box	► X
t	33-1/3 support test — 2008. If the and stop here. The organization	e organization did qualifies as a pub	not check a box o	on line 13, or 16a, ganization	and line 15 is 33-	1/3% or more	e, che	eck this box	- □
17 a	10%-facts-and-circumstances to or more, and if the organization the organization meets the 'facts	meets the 'facts-ai	nd-circumstances'	' test, check this b	ox and stop here.	. Explain in Pa	art IV	/ how	-
t	10%-facts-and-circumstances to or more, and if the organization organization meets the 'facts-and	meets the 'facts-ar	nd-circumstances	test, check this b	ox and stop here.	Explain in Pa	art IV	5 is 10% how the	► 🗆
18	Private foundation. If the organiz	zation did not ched	ck a box on line, 1	13, 16a, 16b, 17a,	or 17b, check this	box and see	ınstr	ructions	▶ 🗀

Schedule A (Form 990 or 990-EZ) 2009

BAA

Schedule A (Form 990 or 990-EZ) 200	9 The Four	ndation of	UNC Charlot	te, Inc.	56-6059417	Page :
Part III Support Schedule for						
(Complete only if you che	cked the box on li	ne 9 of Part I)				
Section A. Public Support						-
Calendar year (or fiscal yr beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
 Gifts, grants, contributions and membership fees received. (Do not include 'unusual grants.') 						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in a activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or 						
facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line						
7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal yr beginning in) 🕨	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9 Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income form similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b 11 Net income from unrelated business activities not included inline 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 Total support. (add Ins 9, 10c, 11, and 12)		<u> </u>	<u> </u>			
14 First five years. If the Form 990 organization, check this box and	is for the organiza	ation's first, secon	d, third, fourth, or	fifth tax year as	a section 501(c)(3)	▶ □
Section C. Computation of Pu						
15 Public support percentage for 20			12 solume (6)		15	0/
,, ,	• •	•	3 13, COLUMN (1))		15	%
16 Public support percentage from Section D. Computation of Inv					16	%
17 Investment income percentage f				n (f)	17	0/
18 Investment income percentage f	•	, -	•	··· (17)	18	<u>%</u> %
19a 33-1/3 support tests – 2009. If t				Lline 15 is more #		
more than 33-1/3%, check this b 33-1/3 support tests – 2008. If t	oox and stop here	. The organization	qualifies as a pub	licly supported or	ganızatıon	▶ _
is not more than 33-1/3%, check	this box and sto	p here. The organi	zation qualifies as	a publicly suppor	ted organization	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A	(Form 9	990 or 9	90-EZ) 2	2009	Th	e E	our	nda	tio	n o	fι	JNC	Cha	arlo	tte,	In	c.	5	6-6	0594	117		Page 4
Schedule A	Supp	emen	tal Info	ormat	tion.	Co	mple	ete	thıs	par	t to	pro	vide	the	expla	natio	ons re	equi	red b	у Ра	rt II,	line 1	0;
	Part I	l, line	17a or	17b;	and	l Pa	art II	i, lır	ne 1	2. P	rov	ıde	any	othe	r add	ition	al inf	orm	atıon	. See	e inst	ructio	ns.
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SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

 Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11, or 12.
 Attach to Form 990.
 See separate instructions OMB No 1545-0047 **2009**

Open to Public Inspection

Name of the organization Employer Identification number The Foundation of UNC Charlotte, Inc. 56-6059417 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts Complete if the organization answered 'Yes' to Form 990, Part IV. line 6. (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or for any other purpose conferring impermissible private benefit?? Part II | Conservation Easements Complete if the organization answered 'Yes' to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically important land area Preservation of certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Year 2a a Total number of conservation easements 2b **b** Total acreage restricted by conservation easements 2c c Number of conservation easements on a certified historic structure included in (a) 2d d Number of conservation easements included in (c) acquired after 8/17/06 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, No and enforcement of the conservation easement it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets Complete if the organization answered 'Yes' to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items: a Revenues included in Form 990, Part VIII, line 1 b Assets included in Form 990, Part X

	<u>Foundation of</u>				56-605			
Part III Organizations Mainta	ining Collections	of Art, Histor	ical Trea	asures, or O	ther Similar Ass	ets (continued)		
3 Using the organization's acquisition items (check all that apply).	on accession and oth	er records, check	any of the	following that a	are a significant use o	of its collection		
a Public exhibition		d 🔲 Loan o	exchange	programs				
b Scholarly research		e 🗌 Other						
c Preservation for future general								
4 Provide a description of the organ Part XIV.						ın		
5 During the year, did the organizal assets to be sold to raise funds ra						Yes No		
Part IV Escrow and Custodia 9, or reported an amo	I Arrangements unt on Form 990	Complete if or Part X, line 2	ganızatıd 21.	on answered	I 'Yes' to Form 99	30, Part IV, line		
1 a Is the organization an agent, trus included on Form 990, Part X?				ions or other as	ssets not	Yes No		
b If 'Yes,' explain the arrangement	in Part XIV and comp	lete the following	table: ,					
a Danisara balanca					— 1·	Amount		
 c Beginning balance d Additions during the year 					1c			
Distributions during the year			•		1 e			
f Ending balance					16	·		
2a Did the organization include an a	mount on Form 990 f	Part X line 217				Yes No		
b If 'Yes,' explain the arrangement	•	art X, into 21			l			
Part V Endowment Funds Co		ation answere	d 'Yes' to	o Form 990.	Part IV. line 10.			
•	(a) Current year	(b) Prior year		Two years back	(d) Three years back	(e) Four years back		
1 a Beginning of year balance	59,594,641.	82,363,09	4.					
b Contributions	9,482,100.	3,123,75	57.					
c Net Investment earnings, gains, and losses 5,028,48519,165,524.								
d Grants or scholarships	1,352,009.							
 Other expenditures for facilities and programs 	842,973.	3,851,24	4.					
f Administrative expenses	311,845.	199,15	4.					
g End of year balance	71,598,399.	59,594,64	1.					
2 Provide the estimated percentage	of the year end bala	nce held as						
a Board designated or quasi-endow	ment ►36	5.00 %						
b Permanent endowment ►	63.00 %							
c Term endowment ► 1	<u>.00</u> %							
3a Are there endowment funds not in organization by:	the possession of th	e organization tha	at are held	and administer	red for the	Yes No		
(i) unrelated organizations						3a(i) X		
(ii) related organizations						3a(ii) X		
b If 'Yes' to 3a(II), are the related o	rganizations listed as	required on Sche	dule R?			3b		
4 Describe in Part XIV the intended								
Part VI Investments—Land, B	<u>uildings, and Eq</u>	uipment. See	Form 99	0, Part X, Iı	ne 10.			
Description of investment		t or other basis evestment)	(b) Cost basis ((c) Accumulated Depreciation	(d) Book Value		
1 a Land	8	,380,285.				8,380,285		
b Buildings		400,000.			79,690.	320,310		
c Leasehold improvements		392,448.			392,448.	0		
d Equipment		318,972.			290,295.	28,677		
e Other		50,000.			0.	50,000		
Total. Add lines 1a through 1e (Column	(d) must equal Form	990, Part X, colu	ımn (B), lır	ne 10(c).)	>	8,779,272		
BAA					Sched	ule D (Form 990) 200		

Schedule D (Form 990) 2009 The Foundation of	UNC Charlotte,	Inc.	56-6059417	Page 3
Part VII Investments-Other Securities See Fo		e 12.		
(a) Description of security or category (including name of security)	(b) Book value	Cost	(c) Method of valuation or end-of-year market value	
Financial derivatives				
Closely-held equity interests .		 -	_ -	
Other				
External Pooled Assets	61,613,595.		<u> </u>	
Private Equity	2,251.	FMV		
		<u></u>		
				
		·		
		·		
				
	61 615 046			
Total. (Column (b) must equal Form 990 Part X, col (B) line 12.)	61,615,846.	- 12\		
Part VIII Investments—Program Related (See F	i i	ne 13)		
(a) Description of investment type	(b) Book value	Cost	(c) Method of valuation or end-of-year market value	
		•	**	
				_
-				
Total. (Column (b) must equal Form 990, Part X, Col (B) line 13)				
Part IX Other Assets (See Form 990, Part X, I	ine 15)			
	scription		(b) Book v	alue
Cash Surrender Value of Life Insuran	ce		616	,856.
	··			
		······································		
Total. (Column (b) must equal Form 990, Part X, col.(B), lin		······································	- 616	<u>,856.</u>
Part X Other Liabilities (See Form 990, Part)		<u> </u>		 -
(a) Description of Liability	(b) Amount	_		1
Federal Income Taxes	115 04	_		
Funds Held for Others	115,04	3.		į
	+	 		}
				}
		 		
		- 		
		\dashv		
		-		
		\dashv		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25)	115,04	3.		
				

2. FIN 48 Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.

	t XI ³ Reconciliation of Change in Net Assets from Form 990 to Financial Statements	-6033	7417 Faye 4
		-	12 060 054
1	Total revenue (Form 990, Part VIII, column (A), line 12) Total expenses (Form 990, Part IX, column (A), line 25)	-	13,860,054. 5,733,819.
2		-	
3	Excess or (deficit) for the year Subtract line 2 from line 1	-	8,126,235.
4	Net unrealized gains (losses) on investments .	-	5,192,443.
5	Donated services and use of facilities .	· -	
6	Investment expenses	F	
7	Prior period adjustments	-	
8	Other (Describe in Part XIV)	-	5 100 110
	Total adjustments (net) Add lines 4 through 8	-	5,192,443.
	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9		13,318,678.
	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Re	$\overline{}$	10 050 407
	Total revenue, gains, and other support per audited financial statements	1 %	19,052,497.
	Amounts included on line 1 but not on Form 990, Part VIII, line 12	17 .1	
	Net unrealized gains on investments 2a 5,192,443.	125	
	Donated services and use of facilities 2b	2.4	
	Recoveries of prior year grants	44.5	
	Other (Describe in Part XIV)		
	Add lines 2a through 2d	2 e	5,192,443.
	Subtract line 2e from line 1	3	13,860,054.
	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investments expenses not included on Form 990, Part VIII, line 7b	【漢】	
t	Other (Describe in Part XIV)	1 (74%	
•	: Add lines 4a and 4b	4 c	
	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	13,860,054.
Pai	t XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per	Retur	
1	Total expenses and losses per audited financial statements	1	5,733,819.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities 2a		
Ŀ	Prior year adjustments] "	
	Other losses 2c	1.00	
(Other (Describe in Part XIV)		
•	Add lines 2a through 2d	2 e	
3	Subtract line 2e from line 1	3	5,733,819.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1456	
á	Investments expenses not included on Form 990, Part VIII, line 7b		
t	Other (Describe in Part XIV)		
	: Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c (This must equal Form 990, Part I, line 18.)	5	5,733,819.
	t XIV Supplemental Information		
Com	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part IV, II, Part X, line 2; Part XI, line 8, Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part mation.	nes 1b a	and 2b; Part V, de any additional
<u>Pt</u>	V Line 4 Endowments are established and administered from con-	tract	ual
	agreements between the Foundation and the donor. The	erefo	re,
	the intended purpose and usage is determined by the	donor	÷
	The purposes include student financial aid, organize	<u>d_res</u>	earch,
	general academic support, institutional support and	opera	tions
	which includes facilities, libraries and gardens.	- -	

TEEA3304 02/02/10

Schedule **D** (Form 990) 2009

BAA

Schedule D (Form 990) 2009	The Foundation of UNC Charlotte, Inc.	56-6059417	Page 5
Part XIV Supplementa	The Foundation of UNC Charlotte, Inc. Information (continued)		
			
			
			- ·

SCHEDULE I

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 21 or 22.

Attatch to Form 990.

Open to Public Inspection

2009

OMB No 1545-0047

Employer identification number 56-6059417 Part I General Information on Grants and Assistance The Foundation of UNC Charlotte, Inc. Department of the Treasury Internal Revenue Service Name of the organization

≗ □ Part II | Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered 'Yes' to Form . X Yes 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part IV and Schedule I-1 (Form 990) if additional space is needed

(h) Purpose of grant or assistance	Educational	Educational Re					Schedule I (Form 990) 2009
(g) Description of non-cash assistance	Motor Sports 1 Educational	N/A					Sched
(f) Method of valuation (book, FMV, appraisal, other)	FMV	FMV					02/10/10
(e) Amount of non-cash assistance	325,545.	•0					TEEA3901
(d) Amount of cash grant	4,194,010.	120,000.					· Form 990.
(c) IRC section if applicable	115	501(c) (3)				ganizations	e the Instructions for
(p) EIN	56-0791228	33-1127376) and government or ons	ction Act Notice, see
1 (a) Name and address of organization or government	UNC Charlotte 9201 Univ City Blvd Charlotte NC 28223	UNCC Institute for Social 9201 Univ City Blvd Charlotte NC 28223				2 Enter total number of section 501(c)(3) and government organizations3 Enter total number of other organizations	BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2 Schedule I (Form 990) 2009 The Foundation of UNC Charlotte, Inc.

Part III | Grants and Other Assistance to Individuals in the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 22.

Use Part IV and Schedule I-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
	,				
Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2,	plete this part to p	rovide the informat	tion required in Par		and any other additional information.
Pt_I Line_2Foundation gi	fts_to_the_Uni	versity of Nor	<u>th_Carolina_at</u>	Eoundation gifts_to_the_University_of_North_Carolina_at_Charlotte_are_restricted	stricted
Pt_I Line_2to_a_specific	purpose_and_a	re_identified_	by_a unique_"f	to_a_specific_purpose_and_are_identified_by_a_unique_"fund_number"_in_the_	9
Pt_I_Line_2financial_repo	orting system.	The_Universi	ty_is_given_a_	financial_reporting_systemThe_University_is_given_a_corresponding_unique	-dne
Pt_I_Line_2number_electronically	<u>onically assoc</u>	iated with the	<u>Foundation_nu</u>	_associated_with_the_Foundation_numbersThese_two_unique_	
Pt_I_Line_2numbers_are_reported_		lated to the s	ame purpose".	as "related to the same purpose". Staff reveiw and monitor	monitor
comparative_r	eports on a fr	equent basis_t	o ensure compl	comparative reports on a frequent basis to ensure compliance. Any exceptions	tions
reported	and_forwarded_	to_staff_for_r	eview and appr	are_reported_and_forwarded_to_staff_for_review_and_approval_before_processing.	ssing.
BAA					Schedule I (Form 990) 2009

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

2009

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Complete if the organization answered 'Yes' to Form 990, Part IV, line 23.
► Attach to Form 990. ► See separate instructions.

56-6059417 The Foundation of UNC Charlotte, Inc. Part I Questions Regarding Compensation Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990. Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments X Health or social club dues or initiation fees Personal services (e.g., maid, chauffeur, chef) Discretionary spending account b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain 1 b Х 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Х 3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply. Written employment contract Compensation committee Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee 4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization a Receive a severance payment or change-of-control payment? 4a Х b Participate in, or receive payment from, a supplemental nonqualified retirement plan? Х 4 b c Participate in, or receive payment from, an equity-based compensation arrangement? 4 c Х If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. 5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of. a The organization? 5 a X Х b Any related organization? 5b If 'Yes' to line 5a or 5b, describe in Part III. 6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of a The organization? 6a Х b Any related organization? 6b Х If 'Yes' to line 6a or 6b, describe in Part III. 7 For person listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If 'Yes,' describe in Part III 7 Х 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If 'Yes,' describe in Part III 8 Х If 'Yes' to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations $9 \times 600^{\circ}$

BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2009

56-6059417

Page 2

Schedule J (Form 990) 2009 The Foundation of UNC Charlotte, Inc. Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

	(B) Breakdow	(B) Breakdown of W-2 and/or 1099-MIS	or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name	(i) Base compensation	(ii) Bonus and incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
	:			0	0	0	1 1 1
Philip Dubois, Chancellor (ii)	315,00	0	4,286.	0.	103,323.	422, 609.	0.
			0	0	0.	0.	0
Elizabeth A. Hardin, Treasu (ii)		0	.0	0.	1,80	235, 428.	
			0	-0	ı	0	1 1 1 1
Niles Sorensen, President (ii)	204	0	0.		76	œ	
			i	0 0 0 0 0 0 0 0 0 0	0	10 1	
Calvin Sealey, Faculty (ii)	233	0	32,469.	0	7, 9;	313,5	
•			1	0	0.	1	10
Joseph Mazzola, Faculty ((ii) 275,000.	0	17		9,2,	335,717.	0
	0		0	0	ı		0
Joan Lorden, Provost (ii)	(i) 245,249.	0	0		72	97	0.
	0	0.	00	0	0.	0	0,
Bobby Lutz, Basketball Coach		0	0,46		6	616,951.	0.
)	0.	.0	0	0		0
Steven Ott, Faculty (248,56		3,36	0.		308,684.	0.
	0	00	<u>-0</u>	0	0	0	0
Phil Jones (153	0 0	0		6,80	79,	0.
	0		0	0101	- 1	0	10
Nancy Guiterrez (187	0			54	18,	
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ВАА			TEEA4102 02/	02/02/10		Schee	Schedule J (Form 990) 2009

SCHEDULE J-2 (Form 990)

Continuation Sheet for Form 990

OMB No 1545-0047

2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a. ► See instructions for Form 990.

Name of the Organization
The Foundation of UNC Charlotte, Inc.

Employler Identification number 56-6059417

Part I Continuation: Officers, Directors, Trustees, Key Employees, and Highest Compensated **Employees** (A) (B) (C) (D) (F) Name and Title Average hours per week Position (check all that apply) Reportable compensation from Estimated amount of other Reportable compensation from Individual i Officer Highest compensation from the organization and related employee Institutional trustee the organization (W 2/1099 MISC) elated organization (W-2/1099-MISC) employee compensated organizations trustee Michael Kirk Shields, Director 9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0 0. 0. Johnny Taylor, Director 9201 Univ City Blvd., Charlotte, NC 28223 0.00 Х 0 0. 0<u>.</u> Rebecca Whitener, Director 9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0 0. 0. Cliff Cameron, Director 9201 Univ City Blvd., Charlotte, NC 28223 0.00 Х 0 0. 0. Robyn Massey, Director 9201 Univ City Blvd., Charlotte, NC 28223 0.00 Х 0. 0. 0. Ruth Shaw, Director 9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0 0. 0. Olen Smith, Jr., Director X 0. 0. 0. 9201 Univ City Blvd., Charlotte, NC 28223 0.00 Joan Lorden, Provost 0. 9201 Univ City Blvd , Charlotte, NC 28223 0.00 245,249. 43,728. Bobby Lutz, Basketball Coach 0. 9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 567,462. 49,489. Steven Ott, Faculty 46,762. 9201 Univ City Blvd., Charlotte, NC 28223 0.00 X 0 261,922 Tammy Boyd, Director Х 0 9201 Univ City Blvd., Charlotte, NC 28223 0.00 0. Gregory Ross, Director X 0. 9201 Univ City Blvd., Charlotte, NC 28223 0.00 0. 0. Phil Jones__ Facilities Management 0.00 Х 0. 153,148. 26,807. Nancy Guiterrez 0.00 0. 187,953. 30,542. Faculty

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered 'Yes' on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

OMB No 1545-0047

2009

Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

The Foundation of UNC Charlotte

Employer identification number

	Foundation of UNC Charlotte,	Inc.		56-	605941	.7			
Pa	t I Types of Property								
		(a) Check if applicable	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	Meth	od of o	letermin	ning	
1	Art-Works of art					-			
2	Art-Historical treasures					•			
3	Art—Fractional interests								
4	Books and publications	Х		0.	No Va	lue 1	Provi	ded	
5	Clothing and household goods								
6	Cars and other vehicles						1		
7	Boats and planes								
8	Intellectual property					•			
9	Securities-Publicly traded	х	23	141,874.	High/	Low 2	Ave F	MV	
10	Securities-Closely held stock				_				
11	Securities-Partnership, LLC, or trust interests			•					
12	Securities-Miscellaneous								
13	Qualified conservation contribution— Historic structures								
14	Qualified conservation contribution—Other								
15	Real estate—Residential	х	1	485,000.	Market	t Pr	ice S	old	
16	Real estate—Commercial				_				
17	Real estate-Other								
18	Collectibles								
19	Food inventory			····					
20	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens								
24	Archeological artifacts							·	
25	Other ► (Educational Equipment)	х	57	279,434.	Appra:	isal	Cost		
26	Other ► (Garden Plants)	х	1	13,955.	Appra:	isal	Cost		
27	Other ► (Student Programs)	X	28	6,006.	Appra:	isal	Cost		
28	Other ► (
29	Number of Forms 8283 received by the organization organization completed Form 8283, Part IV, Dones	on during the t	ax year for contribution	ns for which the				_	
	organization completed Form 8283, Part IV, Dones	e Acknowledge	ement		29	-	¥	1.	
							Yes	No	
30a	During the year, did the organization receive by co	ntribution any	property reported in P	art I, lines 1-28 that it	must				
	hold for at least three years from the date of the in purposes for the entire holding period?	nitial contribut	ion, and which is not re	equired to be used for e	xempt	30 a		х	
	If 'Yes,' describe the arrangement in Part II								
31	Does the organization have a gift acceptance police	y that require	s the review of any nor	n-standard contributions	57	31	_ X		
	Does the organization hire or use third parties or renoncash contributions?	elated organiz	zations to solicit, proce	ss, or sell		32 a		x	
	If 'Yes,' describe in Part II								
33	If the organization did not report revenues in colum	nn (c) for a ty	pe of property for which	h column (a) is checker	d,				
	describe in Part II								

Schedule	M (Form 990) 2009	The Four	ndation of	UNC C	harlotte, I	nc.	56-6059417	Page 2
Part II	Supplemental In and 33. Also co	nformation. mplete this	Complete the part for any	nis part addition	to provide the in al information.	nformation required	56-6059417 by Part I, lines 30b	, 32b,
					·			
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Schedule M (Form 990) 2009

SCHEDULE O (Form 990)

Supplemental Information to Form 990

OMB No 1545-0047

2009

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990.

The Foundation of UNC Charlotte, Inc.	56-6059417	
Pt_VI-B, Line 11A An internal review p	process_is_coordinated_by_the_Office_of	_
Treasury Services.	After it is released from the internal	· -
review process, the	Tax Form 990 is forwarded to the designated	· –
officer_to_distribut	te to each board member of the Governing	
Body_of_the_organiza	ation. The board is allowed sufficient time	. _
to respond with ques	stions. Once these guestions, if any, are	· _
answered, the tax re	eturn is released to be signed and mailed.	. –
This process uses el	ectronic file transfers for the return,	_
with questions and a	nswers_exchanged_between_full_board_via_email	_
and/or_teleconferenc	ing	_
Pt VI-B, Line 12c The organization mai	ls questionnaires to each board member requiring	_
pertinent information	on to describe business relationships as	-
presented by the Int	ernal Revenue Service. The returned documents	_
are reviewed to moni	tor any instances of a conflict of interest.	-
Pt VI-C, Line 19 The organization mak	es its governing documents and financial	-
statements available	to the public by various methods. The	-
Foundation is a comp	penent unit of the University of North Carolina	_
at Charlotte. The U	University is one of 16 public Universities	_
in the State of Nort	th Carolina. The University is subject to the	_
Public Records Act.	The Financial Statements for the Foundation	-
are separately prese	ented in the Financial Statements for UNC	_
Charlotte. The orga	nization makes is governing documents and	_
financial statements	available upon request.	-
Pt XI, Line 2c The Foundation Audit	Committee has the responsibility of retaining	_
independent accounta	ints to audit the annual financial statements	_
and to oversee that	the audit is in accordance with recognized	

Schedule O (Form 990) 2009	Page 2
Name of the organization	Employer identification number
The Foundation of UNC Charlotte, Inc.	56-6059417
professional_standards The audit_firm_selecti	on process follows
the guidance of the NC General Statute 147-64.7	(a)(b)(2) that
establishes guidelines for auditing services for	or the University
of NC at Charlotte. Consideration is given to	a_firm's_experience,
tenure of business, staff support, peer reviews	g_recommendations
from clients, if available, as well as cost. The	financial statements are
prepared by the Office of Treasury Services sta	aff, audited by
an independent accounting firm and are reviewed	l_by_the_audit
committee. The financial statements are provide	ded_to_the
Board_of_Directors, Foundation_and_University_M	lanagement,
the University Internal Audit Department, as we	ell as
to the General Administration of the State of N	North Carolina.
Pt VI-B, Line 10b The Foundation of UNC Charlotte has two subsidi	aries, The University
Metro Town Center Endowment and the UNC Charlot	te Institute for
Social Capital, Inc. The University Metro Town	Center Endowment is
blended within the financial statements of the	Foundation
and follows the same guidance as provided by the	ne_Uniform_Prudent
Management of Institutional Trust Fund Act (UPN	MIFA) as other
endowments held by the Foundation with the same	policies and
procedures as the Foundation pooled investments	Second, the UNCC
Institute for Social Capital, Inc. is a blended	l organization
within the financial statements of the Foundati	on and is also managed
by the same policies and procedures regarding internal	controls of the Foundation.
Pt V, Line 3b Although the organization is subject to report	unrelated
business income, the organization did not have	income
receipts from an unrelated trade or business du	ring this
tax period.	

Schedule 0 (Form 990) 2009	Page 2
Name of the organization	Employer identification number
The Foundation of UNC Charlotte, Inc.	56-6059417
Pt VI-B, Line 15 There are no paid employees of the organization	L
	

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

2009

OMB No 1545-0047

Open to Public Inspection

Complete if the organization answered 'Yes' to Form 990, Part IV, lines 33, 34, 35, 36, or 37.
 Attach to Form 990. * See separate instructions.

Employer identification number 56-6059417

The Foundation of UNC Charlotte, Inc. Name of the organization

(F) Direct controlling entity (E) End-of-year assets Part I Identification of Disregarded Entities (Complete of the organization answered 'Yes' to Form 990, Part IV, line 33.) (**D)** Total income (C)
Legal domicile (state or foreign country) (B) Primary activity (A) Name, address, and EIN of disregarded entity Part II

The Foundation of UNC C he Foundation of UNC C (F)
Direct controlling entity Identification of Related Tax-Exempt Organizations (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) N/A (E)
Public charity status
(if section 501(c)(3)) 119 119 (D) Exempt Code section 501(c)(3) 501(c)(3) 115 (C)
Legal domicile (state or foreign country) 9201 University City Blvd, Charlotte, NC 28223-0001 for Child Serv Agencies NC 9201 University City Blvd, Charlotte, NC 28223-0001 of higher education NC UNCC Institute for Social Capital 33-1127376 Improve Accountability NC public university University Metro Town Center Endowment 52-1221963 Acquire property 9201 University Blvd, Charlotte, NC 28223-0001 for Foundation (B) Primary activity University_of_NC_at_Charlotte_56-0791228_. (A) Name, address, and EIN of related organization ı ١

Schedule R (Form 990) (2009)

TEEA5001 02/05/10

BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

56-6059417

Part III Identification of Related Organizations Taxable as a Partnership (Complete of the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

Schedule R (Form 990) 2009 The Foundation of UNC Charlotte, Inc.

(A) Name, address, and EIN of related organization	(B) Primary Activity	(C) Legal domicile contr	(D) Direct olling entity	(E) Predominant income (related.	Share of total income Share of end-of-year assets	(H) Dispropor-	or-	Code V-UBI	(J) General or	al or
,	-	(state or foreign	,	unrelated, excluded from tax under		allocatio	ns? 20	of Schedule K-1	partne	er?
		country)		sections 512-514)		Yes	No No	(Form 1065)	Yes	٩
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	axable as a Cold organizations	rporation or Tru treated as a co	ust (Complete reporation or t	if the organiz	ation answered 'Ye tax year.)	s' to Form 990, Pa	art IV,
(A) Name, address, and EIN of related organization	(B) Primary Activity	Primary Activity Legal domicile Direct Type of entity (C corp., S corp., country)	(D) Direct controlling entity	(E) Type of entity (C corp, S corp, or trust)	(H) (G) (H) Share of total income Share of end-of-year Percentage assets	(G) Share of end-of-year assets	(H) Percentage ownership
						-	
							<u> </u>

Schedule R (Form 990) (2009)

TEEA5002 02/05/10

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Page 3

56-6059417

Schedule R (Form 990) 2009 The Foundation of UNC Charlotte, Inc.

Part V Transactions With Related Organizations (Complete of the organization answered 'Yes' to Form 990, Part IV, line 34, 35, or 36.)

			┝	Т
			Yes	ol
	•	•	>	1.
a Receipt of (i) interest (ii) annutries (iii) royatties (iv) rent from a controlled entity		9 -	۲ ,	ᆈ
b Girt, grant, or capital contribution to other organization(s) .		- - :	<u> </u>	-
c Gift, grant, or capital contribution from other organization(s)	٠	٦	×	
d Loans or loan guarantees to or for other organization(s)		٦d	×	~
e Loans or loan guarantees by other organization(s)	•	1e	×	ļ.,
f Sale of assets to other organization(s)	:	-	×	
g Purchase of assets from other organization(s)		19	×	اب ا
h Exchange of assets .	:	. 1h	×	J
i Lease of facilities, equipment, or other assets to other organization(s)		:=	×	ᆈ
			>	1.
		= ;	(، ار
k Performance of services or membership or fundraising solicitations for other organization(s)	:	¥ ;	× ;	، اب
Performance of services or membership or fundraising solicitations by other organization(s)	•	= ,	× ;	، اب
		E .	×	، اب
n Sharing of paid employees		_	×	ᆈ
December and to other presentations for a property of the presentations of the presentation of the present		-	>	1.
ס הפוווסטו אפווופון לשום וס סוופן טוקשוו במוסון וס פאלפוואפא	:	2 ,	1	٠ ا٨
p Reimbursement paid by other organization for expenses	: :		×	ᆈ
			+	١.
q Uther transfer of cash of property to other organization(s)		-		راد
r Other transfer of cash or property from other organization(s)		-	×	ᆈ
2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	and transaction thresh	olds.		
(A) Name of other organization	(B) Transaction type (a-r)	(C) Amount involved	;) involved	
(1) UNC Charlotte	q	4,5	519,554	_:1
(2) University Metro Town Center, Inc.	U	7.7	743,259	σ.
				1
(3) UNC Charlotte Institute for Social Capital	q	1.	120,000	ું
(4)				
		_		
(5)				
				- 13
BAA TEEA5003 02/05/10	Sche	Schedule R (Form 990) (2009)	990) (200	9

56-6059417

Schedule R (Form 990) 2009 The Foundation of UNC Charlotte, Inc.

Barkwill Unrelated Organizations Taxable as a Partnership (Complete if the organization answered 'Yes' to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total asset or gross revenue) that was not a related organization. See Instructions regarding exclusion for certain investment partnerships. (B) (F) (F) (G)	exclusion for cer	e organization conouc	nerships.	I live percein of its activ		(9)	€
	(b) Primary activity	(c) Legal domicile (state or foreign country)	Are all partners section 501(c)(3) organizations?	(E) Share of end-of-year assets	Dispropor- tionate allocations?	Code V-UBI amount in box 20 of Schedule K-1 Form (1055)	General or managing partner?
			Yes No		Yes No		Yes No
						-	
					-		
							-
							_
l							
		TEEA5004 02/05/10				Schedule R (Form 990) (2009	n 990) (200

	Page 2, Part III, Li		nation to Form 990)	
Briefly desc	cribe the organizat	ion's mission:		
educatio	nal purpose o	f UNC Charle	otte by providing support for operations,	
educatio	nal programs	and scholars	ships for the University and its students.	
Schedule C) (Form 990), Supp	olemental Inform	nation to Form 990	
) (Form 990), Supp Page 2, Part III, Li i			
Form 990,	Page 2, Part III, Li	ne 4d (continue	d)	
Form 990, 4d Describe	Page 2, Part III, Line the exempt purpo	ne 4d (continue	ts for each of the organization's other program	
Form 990, 4d Describe services	Page 2, Part III, Line the exempt purpo Section 501(c)(3)	ose achievemen and (4) organia	d)	
Form 990, 4d Describe services report th	Page 2, Part III, Line the exempt purpo Section 501(c)(3)	ne 4d (continue ose achievement) and (4) organis s and allocation	ts for each of the organization's other program zations and 4947(a)(1) trusts are required to	
4d Describe services report the	Page 2, Part III, Line the exempt purpor. Section 501(c)(3) the amount of grant ogram service reports.	ne 4d (continue ose achievement) and (4) organia s and allocation orted.	ts for each of the organization's other program zations and 4947(a)(1) trusts are required to	
4d Describe services report the each pro Code:	Page 2, Part III, Line the exempt purpor. Section 501(c)(3) the amount of grant organ service reports Description.	ne 4d (continue ose achievement) and (4) organia s and allocation orted. Disburseme	ts for each of the organization's other program zations and 4947(a)(1) trusts are required to is to others, the total expenses, and revenue, if any, for	
4d Describe services report the each pro Code:	e the exempt purpor. Section 501(c)(3) The amount of grant by param service reports Description 1,340,197.	ose achievement and (4) organia and allocation orted. Disburseme and enhance	ts for each of the organization's other program zations and 4947(a)(1) trusts are required to is to others, the total expenses, and revenue, if any, for ints made to UNC Charlotte to promote	
Form 990, 4d Describe services report th each pro Code: Expenses	e the exempt purpo Section 501(c)(3) the amount of grant ogram service repo Description 1,340,197.	ose achievement of and (4) organis of and allocation orted. Disbursement of communi	ts for each of the organization's other program zations and 4947(a)(1) trusts are required to is to others, the total expenses, and revenue, if any, for ints made to UNC Charlotte to promote e community relations and the involvement	