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Form **990** 

Department of the Treasury

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2009

OMB No 1545-0047

Open to Public

	rthe :	2009 - calendar ve	ar, or tax year beginning 07-	01-2009 and ending 06-30-2010				
		pplicable Please	C Name of organization			D Employer i	dentification number	
	Iress ch	nange use IRS	NORTH CAROLINA BAPTIST HO	OSPITAL		56-05527	87	
— Nar	ne chai	label or nge print or	Doing Business As			E Telephone	number	
Init	ıal retui	type. See rn Specific		ox if mail is not delivered to street address	N Doom /custo	(336) 716	-4445	
— Ter	mınated	Instruc- tions.	MEDICAL CENTER BLVD	ox il maii is not delivered to street addres:	s) Room, suite	<b>G</b> Gross receipt	ts \$ 994,267,922	
_	ended i	return n pending	City or town, state or country, WINSTON SALEM, NC 27157	and ZIP + 4	1			
, , , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		me and address of principal	officer	H(a) Is the	s a group retu	urn for	
		DONN	NY C LAMBETH		affilia		⊤Yes <b>▽</b> No	
			CAL CENTER BLVD TON SALEM,NC 27157		H(h) Areal	l affiliates inclu	uded? Yes No	
• Ta	v-avam	ont status 🔽 F01/	c) ( 3 ) ◀ (insert no )	-)/(1) or	If"N	o," attach a lis	st (see instructions)	
		: ► WWW WFUBN		3)(1) 01   327	H(c) Grou	ıp exemptıon r	number 🟲	
			ation Trust Association O	thar Mr.	L Voor of fo	rmation 1923	M State of legal domicile NC	
	rt I	Summary	ation indict Association o	LIICI F	L rear or io	illiation 1923	or state or legal dofficile. No	
Activities & Governance	1		he organization's mission or E HEALTH OF OUR REGION					
žeľ	2	Check this box 🕨	if the organization discon	tinued its operations or disposed o	of more than	25% of its net	t assets	
Ğ				ody (Part VI, line 1a)			32	
න් ආ	4	Number of independent voting members of the governing body (Part VI, line 1b)					42:	
E E	5	Total number of e	employees (Part V , line 2a)			<b>5</b> 8,80		
ਰ	6	Total number of v	olunteers (estimate if neces			61,61		
⋖	7a	Total gross unrel	ated business revenue from	Part VIII, column (C), line 12 .	•	•	<b>7a</b> 3,878,31	
	ь	Net unrelated bus	siness taxable income from F	Form 990-T, line 34		:	<b>7b</b> 1,642,27	
					Prio	r Year	Current Year	
o o	8		nd grants (Part VIII, line 1h)		2,771,523	1,313,535		
	9		e revenue (Part VIII, line 2g		923,230,986			
Rayenu	10		ome (Part VIII, column (A), I		-42,193,215	23,721,260		
	11		Part VIII, column (A), lines		3,462,211	3,514,793		
	12		add imes o through 11 (mus	t equal Part VIII, column (A), line		387,271,505	967,674,679	
	13		lar amounts paid (Part IX, co		113,433	157,954		
	14	Benefits paid to	or for members (Part IX, col	umn (A), line 4)			0	
Expenses	15	Salaries, other o	compensation, employee ben		147,683,864	448,104,945		
₹ T	16a	Professional fun	draising fees (Part IX, colum	nn (A), line 11e)			0	
五	ь	Total fundraising ex	penses (Part IX, column (D), line 2	25) • 309,253				
	17		(Part IX, column (A), lines 1		169,539,276	463,568,592		
	18		Add lines 13-17 (must equ		917,336,573	911,831,491		
<u>জু</u>	19	Revenue less ex	openses Subtract line 18 fro	m line 12	Beginning	-30,065,068 g of Current	55,843,188 End of Year	
Net Assets or Fund Balances	]	Tatal 1 /2	ant Volume 1.C.		ear			
A.S.	20 21		art X, line 16)			296,161,529	1,373,130,564 611,594,543	
2 E	22		ind balances Subtract line 2					
	t II	Signature B		1 1101111111111111111111111111111111111		700,333,122	761,536,021	
		Under penalties of p	регјигу, I declare that I have exam	ned this return, including accompanying s				
_			, correct, and complete Decialation	To proporer (outer than officer) is paseu	I I		arer has any knowledge	
Sign Here		***** Signature of office	cer	05-12				
11616	_				Date			
		DONNY C LAMBE Type or print nai						
		Propagate k		Date C	heck If	Preparer's iden	ntıfyıng number	
Paid		Preparer's signature Amy	Bibby	se	elf- npolyed •	(see instruction		
	arer's	Firm's name (or you	ırs 👠 DIXON HUGHES GOODMAN L		nporyeu F			
Use (		ıf self-employed),	•			EIN Þ		
	-	address, and ZIP + 4				Phone no		
M = · · ·	he ID	C diagnas this is t	Asheville, NC 28806	above? (see instructions)			Yes No	

### Part III Statement of Program Service Accomplishments

1 Briefly describe the organization's mission

WAKE FOREST UNIVERSITY BAPTIST MEDICAL CENTER'S MISSION IS TO IMPROVE THE HEALTH OF OUR REGION, STATE AND NATION BY - GENERATING AND TRANSLATING KNOWLEDGE TO PREVENT, DIAGNOSE AND TREAT DISEASE, - TRAINING LEADERS IN HEALTH CARE AND BIOMEDICAL SCIENCE, - SERVING AS THE PREMIER HEALTH SYSTEM IN OUR REGION, WITH SPECIFIC CENTERS OF EXCELLENCE RECOGNIZED AS NATIONAL AND INTERNATIONAL CARE DESTINATIONS IN 1975, WAKE FOREST BAPTIST MEDICAL CENTER, A NORTH CAROLINA NONPROFIT CORPORATION, WAS ESTABLISHED FOR THE PURPOSE OF COORDINATING THE ACTIVITIES OF NORTH CAROLINA BAPTIST HOSPITAL AND WAKE FOREST UNIVERSITY HEALTH SCIENCES THROUGH THE FORMULATION OF JOINT GENERAL POLICIES, FUNDRAISING ACTIVITIES, STRATEGIC PLANNING, PROGRAM DEVELOPMENT, MARKETING AND COMMUNITY COMMUNICATIONS

				Form <b>990</b> (2009)
Total program service expenses⊁\$	807,173,80	8		
(Expenses \$	including grants of	f \$	) (Revenue \$	)
Other program services (Describe i	n Schedule O )			
(Code ) (Expenses \$		including grants of \$	) (Revenue \$	)
(Codo \ \/\frac{1}{12}		maluding arg-tf-	\/D	`
-				
/ (Слуспосо ф		s.dding gidilio or y	, (Nevenue \$	,
(Code ) (Expenses \$		including grants of \$	) (Revenue \$	)
SEE SCHEDULE O FOR COMPLETE DESCRIPT	ION			
(Code ) (Expenses \$	807,173,808	ıncludıng grants of \$	157,954 ) (Revenue \$	933,348,820 )
				ount of grants and
If "Yes," describe these changes on S	chedule O			
			nducts, any program	┌ Yes ┌ No
				┌ Yes ┌ No
	the prior Form 990 or 990-EZ?  If "Yes," describe these new services Did the organization cease conducting services?  If "Yes," describe these changes on S  Describe the exempt purpose achieve Section 501(c)(3) and 501(c)(4) organizations to others, the total expensions  (Code ) (Expenses \$  SEE SCHEDULE O FOR COMPLETE DESCRIPT  (Code ) (Expenses \$  (Code ) (Expenses \$  (Code ) (Expenses \$  (Code ) (Expenses \$	the prior Form 990 or 990-EZ?	the prior Form 990 or 990-EZ?  If "Yes," describe these new services on Schedule O Did the organization cease conducting, or make significant changes in how it co services?  If "Yes," describe these changes on Schedule O Describe the exempt purpose achievements for each of the organization's three Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts a allocations to others, the total expenses, and revenue, if any, for each program  (Code ) (Expenses \$ 807,173,808 including grants of \$ SEE SCHEDULE O FOR COMPLETE DESCRIPTION  (Code ) (Expenses \$ including grants of	If "Ves," describe these new services on Schedule O Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Part IV	Check	list of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Νο
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νο
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Νο
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		Νο
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Part I	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If</i> " <i>Yes," complete Schedule F, Part II</i>	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Νο
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Νο
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M &	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm <b>99</b> 0	(2009)

Part V Statements Regarding Other IRS Filings and Tax Compliance
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	otatements Regarding ether title i miligo and rax compilation		Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
Ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes	
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
Ь	If "Yes," enter the name of the foreign country   See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
5a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
LO	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
l <b>1</b>	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

MEDICAL CENTER BLVD WINSTON SALEM,NC 27157

(336) 716-4445

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management					
			Yes	No		
		1				
_		1				
1a -	Enter the number of voting members of the governing body 1a 25	!				
ь	Enter the number of voting members that are independent 1b 23	•				
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes			
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νο		
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4	Yes			
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νο		
6	Does the organization have members or stockholders?	6		Νο		
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No		
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the	,,,		110		
а	year by the following The governing body?	8a	Yes			
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes			
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the					
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O					
	ection B. Policies (This Section B requests information about policies not required by the Internal					
Re	evenue Code.)		Yes	No		
100	Does the organization have local chapters, branches, or affiliates?	10a	165	No		
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,	104		NO		
	affiliates, and branches to ensure their operations are consistent with those of the organization?					
11	L has the organization provided a copy of this Form 990 to all members of its governing body before hing the form					
11A						
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes			
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise		,			
c	to conflicts?	12b	Yes			
	describe in Schedule O how this is done	12c	Yes			
13	Does the organization have a written whistleblower policy?	13	Yes			
14	Does the organization have a written document retention and destruction policy?	14	Yes			
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official	15a	Yes			
b	Other officers or key employees of the organization	15b	Yes			
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes			
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the					
	16b	Yes				
Se	ection C. Disclosure					
17	List the States with which a copy of this Form 990 is required to be filed ► NC					
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website.					
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table					
20	State the name, physical address, and telephone number of the person who possesses the books and records of th	ie orga	nızatıor	n 🕨		
	DOUG LISCHKE CONTROLLER					

# Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
<b>(A)</b> Name and Title	(B) Average hours	<b>(C)</b> Position (check all that apply)						<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

.b Total	8,708,956	0	1,463,337

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization \ 317

			Yes	No	
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete <i>Schedule J for such individual</i>	3	Yes		
4	organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such				
	ındıvıdual	4	Yes		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5	Yes		

### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	<b>(B)</b> Description of services	<b>(C)</b> Compensation
WAKE FOREST UNIVERSITY HEALTH SCIENCES MEDICAL CENTER BLVD WINSTON SALEM, NC 27157	PHYSICIAN/OTHER PROFESSIONAL SERVICES	64,601,752
FORSYTH COUNTY FINANCE DEPARTMENT WINSTON SALEM, NC 27101	PARAMEDIC SERVICES	941,449
INGRAM & ASSOCIATES PO BOX 290303 NASHVILLE, TN 37229	COLLECTION SERVICES	793,074
KCI USA TREATMENT SYSTEMS INC RALEIGH, NC 27617	PHYSICIAN/OTHER PROFESSIONAL SERVICES	677,604
MEDICAL VOICE TECHNOLOGY SERVICES PO BOX 265 EAST BEND, NC 27018	TECHNOLOGY SERVICES	618,519
2 Total number of independent contractors (including but not limited to those listed above)	) who received more than	

\$100,000 in compensation from the organization ► 5

Form 99								Page <b>9</b>
Part V	<b>/</b>	Statement of	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
\$ £	1a	Federated cam	paigns 1a	·				
죨	ь	Membership du	ıes <b>1b</b>					
%. E	c	Fundraising eve	ents <b>1c</b>					
£ a	d	Related organiz	zations 1d	41,445				
ું ≣	e	Government grant	s (contributions) 1e					
ਿੰ ਵਿੰ	f	All other contribution	ons, gifts, grants, and 1f	1,272,090		İ		
<u>등</u>	g	sımılar amounts no Noncash contri	ot included above ibutions included in					
Contributions, gifts, grants and other similar amounts		lines 1a-1f\$ _	0,034					
္မ	h	' -		▶	1,313,535			
				Business Code				
i i	2a	PATIENT SERVICE	REVENU	621,400	923,075,220	921,514,198	1,561,022	
\$4 \$4	ь	COST RECOV & O	THER	900,099	8,390,436	8,119,962	270,474	
93	c	DIETARY		722,320	5,619,685	5,619,685		
ja M	d	MEDICAL/LAB SERV	VICE	621,500	2,039,750		2,039,750	
Program Service Revenue	e							
Ta T	f	All other progra	am service revenue					
چ م								
	g 3		s 2a-2f		939,125,091			
	3		ome (including dividen ar amounts)	_ F	27,617,145			27,617,145
	4		stment of tax-exempt bond	F	2,,52,,210			
	5							
		,	(ı) Real	(II) Personal				
	6a	Gross Rents	417,491	. ,				
	ь	Less rental expenses	109,063					
	c	Rental income	308,428					
	d	or (loss) Net rental inco	me or (loss)	<u></u> ►	308,428			308,428
	<del>-</del>		(ı) Securities	(II) O ther	·			·
	7a	Gross amount from sales of assets other than inventory		22,588,295				
	ь	Less cost or other basis and		26,484,180				
		sales expenses						
	С	Gain or (loss)		-3,895,885	2 005 005	2 905 995		
	d 8a		ss)		-3,895,885	-3,895,885		
Other Revenue	ь	events (not inc \$ of contributions See Part IV, lin	_					
₹	°		(loss) from fundraising					
	9a	Gross income f	from gaming activities ne 19 a					
	b c		penses b (loss) from gaming acti					
	10a	Gross sales of returns and allo						
	ь	Less cost of a	oods sold <b>b</b>					
	c	_	(loss) from sales of inv	entory 📂				
		Miscellaneous	s Revenue	Business Code				
	11a	GIFT SHOP RE	VENUE	453,220	1,294,014			1,294,014
	ь	PARKING FEES	S	900,099	1,204,536			1,204,536
	С	TUITION		900,099	158,566			158,566
	d	All other reven	ue		549,249		7,066	542,183
	e		s 11a-11d	▶ .	3,206,365			
	12	Total revenue.	See Instructions .	· · •	967,674,679	931,357,960	3,878,312	31,124,872

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.  All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).									
			ns (B), (C), and ( (B)	(C)	(D)				
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses				
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV, line 21 $$	47,275	47,275						
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	110,679	110,679						
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16								
4	Benefits paid to or for members								
5	Compensation of current officers, directors, trustees, and key employees	7,191,533	993,578	5,888,702	309,253				
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$								
7	Other salaries and wages	358,467,990	316,541,730	41,926,260					
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	16,695,171	12,521,378	4,173,793					
9	Other employee benefits	39,845,823	29,884,367	9,961,456					
10	Payroll taxes	25,904,428	19,428,321	6,476,107					
11	Fees for services (non-employees)								
а	Management	1,629,841	82,387	1,547,454					
b	Legal								
c	Accounting								
d	Lobbying								
e	Professional fundraising See Part IV, line 17								
f	Investment management fees								
g	Other	68,682,691	56,067,867	12,614,824					
12	Advertising and promotion	3,852,593	2,078,555	1,774,038					
13	Office expenses	263,885,779	251,041,149	12,844,630					
14	Information technology								
15	Royalties								
16	Occupancy	9,287,867	5,104,420	4,183,447					
17	Travel	219,553	133,551	86,002					
18	Payments of travel or entertainment expenses for any federal, state, or local public officials								
19	Conferences, conventions, and meetings	461,403	283,221	178,182					
20	Interest	10,757,160	10,757,160						
21	Payments to affiliates								
22	Depreciation, depletion, and amortization	61,713,459	61,351,237	362,222					
23	Insurance	7,008,598	5,298,945	1,709,653					
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)								
а	BAD DEBT EXPENSE	34,270,889	34,270,889		_				
b	RECRUITMENT/RELOCATION	1,677,609	1,105,121	572,488	_				
c	MISCELLANEOUS EXPENSE	121,150	71,978	49,172	_				
d					_				
e									
f	All other expenses				_				
25	Total functional expenses. Add lines 1 through 24f	911,831,491	807,173,808	104,348,430	309,253				
26	Joint costs. Check here ► ☐ If following SOP 98-2  Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				· ·				

Part X Balance Sheet (A) (B) Beginning of year End of year 40.884.345 27.825.998 1 1 Cash—non-interest-bearing . . . . . . . . . . . . 49.335.952 2 58.135.794 2 3 3 4 144.343.377 4 165.093.603 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 3,157,093 7 11,714,276 Inventories for sale or use . . . . . . . . . . . . 10.383,218 111,157 9 1,309,605 Land, buildings, and equipment cost or other basis Complete 1.181.807.851 10a 10a Part VI of Schedule D 10b 756,416,318 425.391.533 b Less accumulated depreciation . . . . . 424,954,332 **10c** 518.124.349 11 613.361.983 11 12 12 Investments—other securities See Part IV, line 11 . . . . . . . . . 96,479,843 13 61,847,344 13 Investments—program-related See Part IV, line 11 . . 14 14 8.387.863 15 8,450,428 15 16 1,296,161,529 16 1,373,130,564 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 100.533.357 17 121.810.500 17 Accounts payable and accrued expenses . 18 18 19 19 330,700,000 20 20 333,993,335 Liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 24 Unsecured notes and loans payable to unrelated third parties . . . . 25 25 Other liabilities Complete Part X of Schedule D . . . . . 156.375.050 155,790,708 26 **Total liabilities.** Add lines 17 through 25 . . . . . 587,608,407 26 611,594,543 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. Unrestricted net assets . . . . 703.115.677 756,152,864 27 27 28 2.274.927 28 2.146.704 Temporarily restricted net assets . . . . . Fund 3.162.518 29 3.236.453 29 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ Total net assets or fund balances . . . . . 708,553,122 761,536,021 33 33 34 Total liabilities and net assets/fund balances . . . . . 1.296.161.529 34 1.373,130,564

# Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both  Separate basis  Consolidated basis  Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Form **990** (2009)

### 33433132017431

OMB No 1545-0047

2009

Open to Public
Inspection

## SCHEDULE A

Name of the organization NORTH CAROLINA BAPTIST HOSPITAL

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Employer identification number

56-0552787

Pai	rt I	Reas	on for Pul	olic Charity Stat	us (All orga	anızatıons ı	must compl	ete this par	t.) See inst	ructions	
The c	rganiz			foundation because							
1	Γ	A churc	h, conventio	on of churches, or as	sociation of d	churches <b>se</b>	ction 170(b)	(1)(A)(i).			
2	$\Gamma$	A schoo	ol described	ın <b>section 170(b)(1)</b>	( <b>A</b> )(ii). (Atta	ach Schedul	e E )				
3	<b>▽</b>	A hospi	tal or a coop	erative hospital serv	vice organiza	tion describ	ed in <b>section</b>	170(b)(1)(A	)(iii).		
4	Γ			organization operate y, and state	ed in conjunc	tion with a h	ospital descr	ibed in <b>sectio</b>	on 170(b)(1)(	( <b>A)(iii).</b> Ente	erthe
5 6 7 8 9		An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II)  A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II)  A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)  An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses									
		acquire	d by the org	anızatıon after June 3	30,1975 Se	e <b>sect ion 50</b>	<b>9(a)(2).</b> (Co	mplete Part I	II)		
10	$\sqcap$	An orga	ınızatıon org	anızed and operated	exclusively t	to test for pu	ıblıc safety S	ee <b>section 5</b> 0	9(a)(4).		
11	Γ	one or r	nore publicly	anized and operated / supported organiza pes the type of suppo b	tions describ orting organiz	oed in sectio zation and co	n 509(a)(1)	or section 50 11e through	9(a)(2) See	section 509	
e	Γ	other th		x, I certify that the o							
f				eceived a written de	termınatıon f	rom the IRS	that it is a T	ype I, Type I	I or Type III	supporting	organizatio <u>n,</u>
_		checkt		006 has the sussession				- 6	<b>.</b>		J
g			ugust 17, 2 g persons?	006, has the organız	ation accept	ed any gift o	r contribution	n from any of	tne		
		(i) a pe	rson who dir	ectly or indirectly co	ntrols, eithei	r alone or to	gether with pe	ersons descr	ıbed ın (ıı)		Yes No
		and (III)	below, the o	overning body of the	the support	ed organızat	ion?			11g(i)	
		• •	•	r of a person describ	, ,					11g(ii)	
		(iii) a 3	5% controll	ed entity of a person	described in	ı (ı) or (ıı) ab	ove?			11g(iii)	
h		Provide	the followin	g information about t	the supported	d organizatio	n(s)				
				(iii)	(in)						Τ
9	(i) Name suppoi ganiz	e of rted	(ii) EIN	Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizati col (i) list your gove docume	e Ion In ted In rnIng	(v) Did you not organizat col (i) of suppor	ion in your	(vi) Is the organization col (i) orga in the U	on in anized	(vii) A mount of support?
				instructions))	Yes	No	Yes	No	Yes	No	]
Total											

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	÷·/		
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b)</b> 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) <b>Dublic Support</b> Subtract line F from						
6	<b>Public Support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b</b> ) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV ) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and <b>stop here</b>						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
<b></b>	and <b>stop here.</b> The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	<b>▶</b> □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and <b>stop here.</b> The organization				,		▶
17a	10%-facts-and-circumstances test-	<b>-2009.</b> If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						<b>▶</b> ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

**▶**□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	(e) 2009	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6 )						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	<b>(c)</b> 2007	( <b>d)</b> 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12 ) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and <b>stop here</b>	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	<b>▶</b> ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	<b>009</b> (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	<b>2008</b> Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind <b>stop here.</b> T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes here	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(	us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

Software ID: Software Version:

**EIN:** 56-0552787

Name: NORTH CAROLINA BAPTIST HOSPITAL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors  (A) (B) (C) (D) (E) (F)											
(B) Average hours per		tion (	(che	)			( <b>D)</b> Reportable compensation	(E) Reportable compensation	<b>(F)</b> Estimated amount of other compensation		
week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations		
1 00	Х		х				0	0	0		
1 00	Х		х				0	0	0		
1 00	х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	Х						0	0	0		
1 00	х						0	0	0		
	(B) Average hours per week  1 00 1 00 1 00 1 00 1 00 1 00 1 00 1	(B)         Average hours per week         Post of the temper week           1 00         X           1 00         X	(B) A verage hours per week  1 00	CB	C	C	C	CD	Company   Comp		

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

(A) Name and Title	(B) Average hours per		(( tion ( hat a	che	′)			( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation
	week	individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
ERNEST L EVANS TRUSTEE	1 00	x						О	0	0
H VARNELL MOORE TRUSTEE	1 00	Х						0	0	0
JOHN D MCCONNELL MD TRUSTEE / CEO WFUBMC	40 00	Х						1,213,616	0	468,064
RAY N HOWELL III trUSTEE	1 00	Х						0	0	0
JOHN D KIMBERLY TRUSTEE	1 00	Х						0	0	0
EDWIN L WELCH JR TRUSTEE	1 00	Х						0	0	0
DONNY C LAMBETH PRESIDENT	40 00			х				691,497	0	158,024
G DOUGLAS ATKINSON VP BUSINESS DEVELOPMENT	40 00			х				286,289	0	39,491
KAREN H HUEY VP FACILITY PLANNING & CONSTRUCTION	40 00			Х				199,775	0	28,477
A PATRICIA JOHNSON VP OPERATIONS/ CNO	40 00			х				408,149	0	54,140
RONALD H SMALL VP QUALITY & SERVICE EXCELLENCE	40 00			х				301,092	0	114,808
STEVEN C SNELGROVE VP OPERATIONS	40 00			х				304,368	0	42,665
KAREN Q TURNER VP SURGICAL SERVICES	40 00			x				68,369	0	3,299
J MCLAIN WALLACE JR VP GENERAL COUNSEL / SECRETARY	40 00			х				260,936	0	25,328
ROBERT S PARKER SR VP SPECIAL OPS & COMMUNITY	40 00			х				251,289	0	39,837
SHARON ENGEBRETSON INTERIM VP PASTORAL CARE	40 00			х				133,413	0	24,172
MAUREEN E SINTICH VP OPERATIONS / CNO	40 00			х				232,599	0	29,410
H GREGORY BRAY ASST TREASURER/ASST SECRETARY	40 00			х				184,694	0	22,767
JOANNE C RUHLAND VP GOVERNMENT RELATIONS	40 00			х				201,106	0	29,574
NORMAN D POTTER JR VP DEVELOPMENT & ALUMNI AFFAIRS	40 00			х				233,924	0	37,850
MICHAEL L FREEMAN VP STRATEGIC PLANNING	40 00			Х				202,855	0	31,958
CHERYL EH LOCKE VP HUMAN RESOURCES	40 00			х				528,894	0	39,780
EDWARD G CHADWICK EXEC VP FINANCE / CFO	40 00				х			690,281	0	44,001
VANCE MCVAY JR CRNA	40 00					х		204,121	0	26,535
ERIC STIEFEL CRNA	40 00					x		208,564	0	19,610

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week				/)		Former	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	nal Trustee	ICEI	employee	Highest compensated employee	mer			
BETTY PETREE CRNA	40 00					x		275,548	0	20,767
MICHAEL REIKER CRNA	40 00					х		217,404	0	19,303
LINDA TRIMBLE CRNA	40 00					x		201,019	0	32,248
LEN B PRESLAR JR FORMER PRESIDENT	40 00						х	420,679	0	14,572
GERALD T FINLEY FORMER VP OPERATIONS/CNO	40 00						х	187,119	0	38,505
KERRY A GARRIGAN FORMER VP HUMAN RESOURCES	40 00						х	24,198	0	0
PAUL M LORUSSO FORMER VP INFORMATION SERVICES	40 00	_					х	241,894	0	10,007
GINA B RAMSEY VP FIN SVCS /CFO/TREASUR/ASST SEC	40 00						х	218,902	0	24,624
WILLIAM G YATES FORMER VP PASTORAL CARE	40 00						х	140,560	0	23,521

DLN: 93493132017451

# OMB No 1545-0047

Open to Public Inspection

# **SCHEDULE C**

(Form 990 or 990-EZ) Department of the Treasury Internal Revenue Service

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

<ul><li>Se</li><li>If the</li><li>Se</li></ul>	ection 501(c)(3) organizations that e organization answered "Ye ection 501(c)(4), (5), or (6) organi	t have filed Form 5768 (election under t have NOT filed Form 5768 (election u s," to Form 990, Part IV, Line 5 (Pr zations Complete Part III	nder section 501(	h)) Complete Part II-B Do n n 990-EZ, line 35a (regard	ot complete Part II-A ding proxy tax), then
	me of the organization RTH CAROLINA BAPTIST HOSPITAL			Employer iden	tification number
				56-0552787	
Par	t I-A Complete if the or	ganization is exempt under s	section 501(c	c) or is a section 527	organization.
1	Provide a description of the org	ganızatıon's dırect and ındırect politic	al campaign acti	vities in Part IV	
2	Political expenditures			►	\$
3	Volunteer hours				
Par	t I-B Complete if the or	ganization is exempt under s	section 501(c	:)(3).	
1	<u> </u>	e tax incurred by the organization und		<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>	\$
2	·	e tax incurred by organization manage		4955 <b>▶</b>	\$
3		ection 4955 tax, did it file Form 472			⊤ Yes
4a	Was a correction made?		,		□ Yes □ No
ь	If "Yes," describe in Part IV				
		ganization is exempt under	section 501(c	e) except section 501	l(c)(3).
1	Enter the amount directly expe	ended by the filing organization for se	ction 527 exemp	t function activities 🕨	\$
2	Enter the amount of the filing o exempt funtion activities	organization's funds contributed to otl	ner organizations	for section 527 ▶	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here a	and on Form 1120	D-POL, line 17b ►	¢
4	Did the filing organization file <b>F</b>	Form 1120-POL for this year?			「Yes
5	were made For each organizat contributions received that we	nd employer identification number (El ion listed, enter the amount paid from re promptly and directly delivered to iittee (PAC) If additional space is ne	the filing organiz a separate politic	zation's funds Also enter t :al organization, such as a	he amount of political
	(a) Name	( <b>b)</b> Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Pa	art II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).										
	Check   If the filing organization belongs to a Check   If the filing organization checked box		d" provisions apply	,							
<u> </u>	Limits on Lobbying E  (The term "expenditures" means ar			(a) Filing Organization's Totals	(b) Affiliated Group Totals						
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	bying)								
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	yıng)								
c	Total lobbying expenditures (add lines 1a and 18	b)									
d	Other exempt purpose expenditures										
e	Total exempt purpose expenditures (add lines 1	c and 1d)									
f	Lobbying nontaxable amount Enter the amount f	from the following table	ın both								
	If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxa 20% of the amount on lir									
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	0							
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,0	000							
	Over \$1,500,000 but not over \$17,000,000	00									
	Over \$17,000,000	\$1,000,000									
		•									
g	Grassroots nontaxable amount (enter 25% of lin	ne 1 f)									
h	Subtract line 1g from line 1a If zero or less, enter	er -0-									
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -									
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file F	orm 4720 repoi	rtıng	┌ Yes ┌ No					
	(Some organizations that made a columns below. See the	he instructions fo	ection do not l r lines 2a thro	nave to com ugh 2f on pa		ne five					
	Lobbying Exp	enditures During	4-Year Averag	ing Period	I	ı					
	Calendar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	( <b>d)</b> 2009	<b>(e)</b> Total					
2a	Lobbying non-taxable amount										
b	Lobbying ceiling amount (150% of line 2a, column(e))										
c	Total lobbying expenditures										
d	Grassroots non-taxable amount										

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a	a)	(b)
		Yes	No	A mount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		Νo	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
c	Media advertisements?		Νo	
d	Mailings to members, legislators, or the public?	Yes		
e	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?		Νo	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		193,277
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo	
i	Other activities? If "Yes," describe in Part IV		Νo	
j	Total lines 1c through 1i			193,277
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
ь	If "Yes," enter the amount of any tax incurred under section 4912			
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

## Part IV Supplemental Information

Dues, assessments and similar amounts from members

Ident if ier	Return Reference	Explanation
rt II-B, Line 1	Explanation of Other Lobbying Activities	Government Relations The Office of Government Relations was actively involved with several federal and state issues. The office assisted in developing political advocacy strategies regarding The Patient Protection and Affordable Care Act (P L 111-148) (a/k/a "the health care reform bill"), which included expansion of insurance coverage, Medicare and Medicaid payment changes, provisions related to workforce supply and graduate medical education training, funding for comparative effectiveness research, wellness and prevention, key delivery system reforms including accountable care organizations, valubased purchasing and incentives to improve care coordination and quality, and language designed to reduce waste, fraud and abuse in the Medicare and Medicaid programs Staff worked on the FY 2011 Budget, the Center for Medicare and Medicaid Service's proposed rule regarding the Electronic Health Record Incentive Program and submitted a comment letter regarding the creation of healthcare innovation zones, Medicare Payment Advisory Commission's DGME and IME recommendations, changes to the Medicare policy known as the "72 Hour Rule", legislation to increase residency slots, and Medicare physiciar payments (SGR adjustments) Staff also worked on many of the FY 2011 appropriations bills and proposed legislation and regulations that were introduced, including requests in the Department of Transportation, Department of Homeland Security, Department of Commerce, State, Justice, Departmen of Defense, Department of Health and Human Services, and Veterans Affairs (VA) Research and Medical Care funding The office assisted with the following (1) End stage renal disease payment system proposed rule, (2) FAA reauthorization bill amendments for air ambulances, (3) Employee free choice bill regarding unionization, (4) IRS property-tax exemptions for nonprofits guidelines and community benefits analysis, (5) tax bill for employee pensions, charitable donations, (6) NIH appropriations and funding for health professions and AHEC an the rea

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DLN: 93493132017451

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public

ernal	Revenue Service Attach to I	Form 990. ► See separate instructions.			spection	υn
	e of the organization H CAROLINA BAPTIST HOSPITAL		Emp	loyer identification	number	
.JR	TO STOCKE DITTO THOU THE		56-	0552787		
Pai	Organizations Maintaining Donor A		unds	or Accounts. Co	mplete	if the
	organization answered "Yes" to Form 9	90, Part IV, line 6.  (a) Donor advised funds		( <b>b)</b> Funds and other	account	
	Total number at end of year	(a) Donor advised lunds	'	(b) Funds and other	account	.5
	Aggregate contributions to (during year)					
	Aggregate contributions to (during year)					
	Aggregate value at end of year					
	Did the organization inform all donors and donor adv funds are the organization's property, subject to the	e organization's exclusive legal control?		Γ	Yes	┌ No
	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the be conferring impermissible private benefit			r purpose	Yes	┌ No
ar	<b>III</b> Conservation Easements. Complete	e if the organization answered "Yes" to	o Forn	n 990, Part IV, lır	ne 7.	
	Purpose(s) of conservation easements held by the of Preservation of land for public use (e.g., recreate Protection of natural habitat  Preservation of open space  Complete lines 2a-2d if the organization held a quaeasement on the last day of the tax year	tion or pleasure) Preservation of an Preservation of a c	ertifie	ically importantly lad historic structure onservation		
				Held at the End	of the Y	'ear
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easement	s	2b			
С	Number of conservation easements on a certified hi	storic structure included in (a)	2c			
d	Number of conservation easements included in (c) a	acquired after 8/17/06	2d			
	Number of conservation easements modified, transf the taxable year <b>!*</b> Number of states where property subject to conserv		d by th 	ne organization durii	ng	
	Does the organization have a written policy regardir enforcement of the conservation easements it holds		dling of		Yes	┌ No
	Staff and volunteer hours devoted to monitoring, ins					
	A mount of expenses incurred in monitoring, inspect			g the year ► \$		
	Does each conservation easement reported on line 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	2(d) above satisfy the requirements of sec	tion	Г	Yes	┌ No
	In Part XIV, describe how the organization reports of balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease	the footnote to the organization's financial		,	s	
art	Organizations Maintaining Collecti Complete if the organization answered		or Ot	her Similar Ass	ets.	
а	If the organization elected, as permitted under SFA art, historical treasures, or other similar assets hel provide, in Part XIV, the text of the footnote to its fi	d for public exhibition, education or researd	h ın fu			
b	If the organization elected, as permitted under SFA historical treasures, or other similar assets held for provide the following amounts relating to these item	public exhibition, education, or research ii				
	(i) Revenues included in Form 990, Part VIII, line	1		<b>▶</b> \$		
	(ii) Assets included in Form 990, Part X			<b>-</b> \$		
	If the organization received or held works of art, his following amounts required to be reported under SFA		r finan			
а	Revenues included in Form 990, Part VIII, line 1	<u> </u>		<b>►</b> \$		
	Novembes included in Folin 550, Fall VIII, lille 1			F P		

**b** Assets included in Form 990, Part X

ar	<b>Til</b> Organizations Maintaining Co	llections of Art	, His	toric	cal Tre	ası	ures, or (	<u> Jtne</u>	er Simila	r Asse	ets (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	y of th	e foll	owing th	ata	re a sıgnıfıc	ant ı	use of its co	ollectio	n	
а	Public exhibition		d	Γ	Loan or	exc	hange prog	rams	5			
ь	Scholarly research		e	$\Gamma$	Other							
c	Preservation for future generations											
ŀ	Provide a description of the organization's co Part XIV	ollections and expla	ın how	v they	further	the	organızatıo	n's e	xempt purp	ose in		
i	During the year, did the organization solicit of assets to be sold to raise funds rather than t			,					nılar	Г	Yes	┌ No
aı	t IV Escrow and Custodial Arrang						n answere	ed "\	es" to Fo	rm 99	0,	
	Part IV, line 9, or reported an an											
а	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other interme	ediary	for co	ontributi	ons	or other as	sets	not	Γ	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	/ and complete the	follow	ing ta	ble				T			
										A mo	unt	
C	Beginning balance							<b>1</b> c				
d	Additions during the year							1d				
e	Distributions during the year							1e				
f	Ending balance							1f				
а	Did the organization include an amount on Fo	orm 990, Part X, line	e 21?							Γ	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	,										
a	rt V Endowment Funds. Complete											
		(a)Current Year	(b	)Prior '		(c)	Two Years Bad	:k (d	I)Three Years	Back (	<b>e)</b> Four Ye	ears Back
3	Beginning of year balance	3,788,351		4	,470,108							
b	Contributions	68,200			117,064							
C	Investment earnings or losses	78,265			-780,842							
d	Grants or scholarships											
e	Other expenditures for facilities and programs	16,625			17,979							
f	Administrative expenses											
g	End of year balance	3,918,191		3	,788,351							
:	Provide the estimated percentage of the yea	r end halance held a			· · · ]							
a	Board designated or quasi-endowment	3.000 %										
_												
b	remailent endowment P											
C	Term endowment ► 21.000 %		_ 4 4				_ 4					
а	Are there endowment funds not in the posses organization by	ssion of the organiza	ation t	inat a	re neid a	and	administere	ed for	tne		Yes	No
	(i) unrelated organizations									3a(i)		
	(ii) related organizations									3a(ii)		Νο
Ь	If "Yes" to 3a(II), are the related organizatio	ns listed as required	d on S	ched	ule R?					3b		
	Describe in Part XIV the intended uses of th	e organization's end	dowme	ent fu	nds							
a	t VI Investments—Land, Building:	s, and Equipme	nt. S	ee F	orm 99	0, P	art X, line	10.				
	Description of investment				ost or oth (investme		( <b>b)</b> Cost or o basis (othe		(c) Accumu depreciat		( <b>d</b> ) Boo	ok value
a	Land						9,24	1,574			,	9,241,574
b	Buildings		.				609,95	2,295	343,85	57,513	260	5,094,782
c	Leasehold improvements		.				7,44	2,141	5,45	58,593		1,983,548
d	Equipment		.				510,24	5,574	407,10	00,212	10:	3,145,362
_	Other						44,920	5.267			4	1,926,267

425,391,533

Part VII Investments—Other Securities. See	Form 990, Part X, line 12	
(a) Description of security or category (including name of security)	( <b>b)</b> Book value	d of valuation f-year market value
Financial derivatives		
Closely-held equity interests Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. See		d of valuation
(a) Description of investment type	(b) Book value	f-year market value
INVESTMENTS IN SUBSIDIARIES	61,847,344	С
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	· ' '	
Part IX Other Assets. See Form 990, Part X, III  (a) Descrip		(b) Book value
UNAMORTIZED BOND ISSUANCE COSTS		3,257,070
OTHER ASSETS		5,193,358
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5.)	 8,450,428
Part X Other Liabilities. See Form 990, Part X		
1 (a) Description of Liability	(b) A mount	 
Federal Income Taxes		
OTHER LIABILITIES	45,366,645	
PENSION LIABILITY DEFERRED COMPENSATION	103,558,505 1,475,331	
OTHER LONG-TERM LIABILITIES	5,390,227	
	, -,	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 ) ▶	155,790,708	

Par	t XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemer	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	967,674,679
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	911,831,491
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	55,843,188
4	Net unrealized gains (losses) on investments	4	42,996,940
5	Donated services and use of facilities	5	13,566
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-45,870,795
9	Total adjustments (net) Add lines 4 - 8	9	-2,860,289
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	52,982,899
Part	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	leturn
1	Total revenue, gains, and other support per audited financial statements	1	964,869,438
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	-2,805,241
3	Subtract line <b>2e</b> from line <b>1</b>	3	967,674,679
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	0
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	967,674,679
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	911,831,491
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	0
3	Subtract line <b>2e</b> from line <b>1</b>	3	911,831,491
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	0
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	911,831,491

### Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
Part V, Line 4	Description of Intended Use of Endowment Funds	THE HOSPITAL'S ENDOWMENT FUNDS ARE USED TO PROVIDE SUPPORT FOR EDUCATION, SCHOLARSHIPS, INDIGENT CARE, AND SUPPORT AS DESIGNATED BY THE INDIVIDUAL DONORS
Part XI, Line 8 - O ther Adjustments		NET CHANGE IN RESTRICTED ASSETS -54925 LOSS FROM AFFILIATES -1837922 TRANSFERS TO AFFILIATES -2682367 CHANGE IN PENSION LIABILITY -13980400 AMORTIZATION OF CASH FLOW INTEREST RATE SWAP 9950525 NET LOSS FROM DISCONTINUED OPERATIONS -28172577 LOSS ON DEBT REFUNDING -2755730 CHANGE IN VALUE OF INTEREST RATE SWAP -6337903 OTHER ADJUSTMENTS 504
Part XII, Line 2d - Other Adjustments		LOSS FROM AFFILIATES -1837922 TRANSFERS TO AFFILIATES -2682367 CHANGE IN PENSION LIABILITY - 13980400 AMORTIZATION OF CASH FLOW INTEREST RATE SWAP 9950525 NET LOSS FROM DISCONTINUED OPERATIONS -28172577 LOSS ON DEBT REFUNDING - 2755730 CHANGE IN VALUE OF INTEREST RATE SWAP - 6337903 OTHER ADJUSTMENT 627
		PART XI, LINE 8 CONSISTS OF AMOUNTS RELATED TO LOSS ON DEBT REFINANCING, CHANGE IN VALUE OF INTEREST RATE SWAP, EQUITY METHOD AFFILIATES, DISCONTINUED OPERATIONS, CHANGE IN PENSION LIABILITY, AMORTIZATION OF INEFFECTIVE INTEREST RATE SWAP, TRANSFERS, TEMPORARY AND PERMANENTLY RESTRICTED NET ASSET CHANGES, ADJUSTMENT DUE TO CHANGE IN PENSION MEASUREMENT DATE, AND LAND AND EQUIPMENT DONATIONS NOT RECOGNIZED AS REVENUE ON THE FORM 990

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### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

**Hospitals** 

► See separate instructions. **Employer identification number** 

	e of the organization H CAROLINA BAPTIST HOSPITAL								Employer identification number				
NORTI	T CAROLINA DAPITST HOSPITAL					56-0552787							
Pa	rt I Charity Care and	d Certain O	ther Comr	nunity Benefits at	Cost								
								Yes	No				
1a	Does the organization have a						1a	Yes	<u> </u>				
b	If "Yes," is it a written policy						1b	Yes	<u> </u>				
2	If the organization has multip care policy to the various ho		ındıcate whic	h of the following best of	describes applicati	on of the charity							
	Applied uniformly to all he Generally tailored to indiv		ls	Applied uniformly	to most hospitals								
3	Answer the following based o organization's patients	n the charity	care eligibilit	y criteria that applies t	o the largest numb	er of the							
а	Does the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing <i>free</i> care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for free care												
	「 100%												
b	Does the organization use FP "Yes," indicate which of the f					e individuals? If	3b	Yes					
	Г 200% Г 250%	<b>Г</b> 30	о% Г	350%		<b>20100.000000000</b> er <u>%</u>	<b> </b> -						
c	If the organization does not u determining eligibility for free test or other threshold, regar	or discounte	d care Inclu	de in the description wl	nether the organiza								
4	Does the organization's polic	y provide free	ordiscounte	ed care to the "medical	ly indigent"? .		4	Yes					
5a	Does the organization budge	t amounts for	free or disco	unted care provided un	der its charity care	policy?	5a	Yes					
b	If "Yes," did the organization	's charity car	e expenses e	xceed the budgeted an	nount?		5b	Yes					
С	If "Yes" to line 5b, as a resulcare to a patient who was elig	_		= -	unable to provide fr		5c		No				
6a	Does the organization prepar	e an annual c	ommunity be	nefit report?			6a	Yes	<u> </u>				
6b	If "Yes," does the organization	on make it ava	ailable to the	public?			6b	Yes					
	Complete the following table worksheets with the Schedule	-	ksheets prov	ıded ın the Schedule H	instructions Do no	ot submit these							
7	Charity Care and Certain C		nity Benefits	at Cost									
ı	Charity Care and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	g <b>(e)</b> Net community expense	benefit	(f) Perototal ex					
	Charity care at cost (from Worksheets 1 and 2) Unreimbursed Medicaid (from			40,070,889	5,128	,780 34,9	42,109	3	980 %				
	Worksheet 3, column a) .			161,792,153	162,131	,520 -3.	39,367		0 %				
С	Unreimbursed costs—other means-tested government programs (from Worksheet 3, column b)			18,996,528	14,668	,824 4,3	27,704	0	490 %				
ď	<b>Total</b> Charity Care and Means-Tested Government Programs			220,859,570	181,929	,124 38,9	30,446	4	470 %				
	Other Benefits Community health improvement services and community benefit operations (from			2 722 770			מבד כס	_	420.04				
	(Worksheet 4)			3,732,779		0 3,7	32,779	0	430 %				
	(from Worksheet 5) Subsidized health services			61,315,763	19,433		82,420		770 %				
h	(from Worksheet 6) Research (from Worksheet 7)			4,455,652 1,434,972			55,652 34,972		510 % 160 %				
	to community groups (from Worksheet 8)			622,727			22,727		070 %				
-	otal Other Benefits			71,561,893	19,433		28,550		940 %				
k 1	Total. Add lines 7d and 7j			292,421,463	201,362	,467 91,0	58,996	10	410 %				

chedule H (Form 990) 2009							Page <b>2</b>
Part II	Community Buildir	ng Activitie	<b>s</b> Complete t	hıs table ıf the org	anızatıon conducte	d any community	building
	activities.						
		(a) Number of	(b) Persons	(c) Total community	(d) Direct offsetting	(e) Net community	(f) Percent of
		activities or	served (optional)	building expense	revenue	building expense	total expense

Sch	edule H (Form 990) 2009									Р	age <b>2</b>		
Pa	rt II Community Buildin	ng Activitie	<b>s</b> Complete t	hıs table ıf the org	anızatı	on co	nducte	d any commu	inity	buildin	g		
	activities.	(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total community building expense		rect offs revenue		(e) Net commur building expens		(f) Perce total ex			
1	Physical improvements and housing												
2	Economic development			95,742				9	5,742	0	010 %		
3	Community support			122,572				12	2,572	0	010 %		
4	Environmental improvements			0									
5	Leadership development and training for community members			133,697				13	3,697	0	020 %		
6	Coalition building			0									
7	Community health improvement advocacy			473,321				47	3,321	n	050 %		
8	Workforce development			601,419				<i>'</i>		601,419			070 %
9	Other			0					,				
10	Total			1,426,751				1,42	6,751	0	160 %		
Pa	t III Bad Debt, Medicar	e, & Collec	tion Practic	es									
Sect	ion A. Bad Debt Expense								_	Yes	No		
1	Does the organization report b Statement No 15?		se in accordan	ce with Heathcare Fir	nancıal I	Manag 	ement A	ssociation	1		No		
2	Enter the amount of the organi		ebt expense (at	t cost)		2		13,654,77	5				
3	Enter the estimated amount of	•		, , ,		3							
_	attributable to patients eligible								Ħ				
4	Provide in Part VI the text of t In addition, describe the costi rationale for including other ba	ng methodolog	gy used in deter	mining the amounts				•					
Sect	ion B. Medicare												
5	Enter total revenue received fr	rom Medicare	(including DSH	and IME)		5		295,909,82	3				
6	Enter Medicare allowable cost	s of care relat	ing to payments	s on line 5		6		312,981,689	Ð				
7	Subtract line 6 from line 5 Th	ıs ıs the surplı	us or (shortfall)			7		-17,071,86	5				
8	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes	osting method	ology or source					•					
	Cost accounting system	<b>▽</b> c∘	st to charge rat	tio $\Gamma$ (	Other								

Sect	ion B. Medicare						
5	Enter total revenue received fro	om Medicare (including DSH and IME) .	5	295,909,823			
6	Enter Medicare allowable costs	of care relating to payments on line 5 .	6	312,981,689			
7		s is the surplus or (shortfall)		-17,071,866			
8			nine the amount repor				
	Cost accounting system	Cost to charge ratio	C O ther				
Sect	ion C. Collection Practices						
9a	Does the organization have a w	ritten debt collection policy?			9a	Yes	
9b		's collection policy contain provisions on the			9b	Yes	
Pai		ify for charity care or financial assistance? [ panies and Joint Ventures	escribe in Part VI .		90	165	-
	(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership%	prof	) Physician it % or sto wnership %	ck
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							_

Part V Facility Information									
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
NORTH CAROLINA BAPTIST HOSPITAL MEDICAL CENTER BLVD WINSTON SALEM, NC 27157	х	х		х			х		
NORTH CAROLINA BAPTIST HOSPITAL AMBULANC MEDICAL CENTER BLVD WINSTON SALEM,NC 27157									AMBULANCE SERVICES

### Part VI Supplemental Information

Complete this part to provide the following information

1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4, Part III, line 8, Part III, line 9b, and Part V See Instructions

See additional data

2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves

See additional data

3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy

See additional data

4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

See additional data

5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves

Part VI, Line 5 THROUGH COMMUNITY BUILDING NORTH CAROLINA BAPTIST HELPS THE COMMUNITY BY OPERATING "BEST HEALTH" WHICH IS A RESOURCE CENTER LOCATED AT A LOCAL SHOPPING MALL THERE, THE PUBLIC CAN RESEARCH A WIDE VARIETY OF HEALTH AND WELLNESS TOPICS OUR COMMUNITY ALSO BENEFITS FROM OUR PHYSICIAN RECRUITMENT PROGRAM, COMMUNITY TRAINING AND NETWORKS AS WELL AS OUR LEADERSHIP WINSTON-SALEM PROGRAM WE FURTHER HELP OUR COMMUNITY BY SUPPORTING OUR LOCAL GOODWILL ENDEAVORS

6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)

See additional data

7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communites served

See additional data

8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

NC

### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 56-0552787

Name: NORTH CAROLINA BAPTIST HOSPITAL

#### Form 990 Schedule H, Part VI - Supplemental Information, Line 1

Part I, Line 3c THE ORGANIZATION USES A SLIDING SCALE OF THE FEDERAL POVERTY GUIDELINES TO DETERMINE ELIGIBILITY FOR DISCOUNTED CARE BETWEEN 201% AND 300%, THE DISCOUNT IS 75% BETWEEN 301% AND 400%, THE DISCOUNT IS 50% AT 200% OR BELOW, THE INDIVIDUAL IS ELIGIBLE FOR FREE CARE

Part I, Line 7 THE ORGANIZATION USED THE WORKSHEETS PROVIDED IN THE INSTRUCTIONS TO SCHEDULE H TO COMPUTE ITS COST-TO-CHARGE RATIO FOR PURPOSES OF THE 2009 SCHEDULE H

Part I, Line 7f THE ORGANIZATION'S BAD DEBT EXPENSE PER THE AUDITED FINANCIAL STATEMENTS WAS \$34,270,889 FOR THE FISCAL YEAR THIS AMOUNT HAS BEEN REMOVED FROM THE CALCULATION OF CHARITY CARE FOR PART I, LINE 7

Part III, Line 4 THE ORGANIZATION'S FINANCIAL STATEMENTS DO NOT INCLUDE A DISCRETE FOOTNOTE EXPLAINING BAD DEBT EXPENSE BAD DEBT HAS NOT BEEN INCLUDED IN THE COMPUTATION OF COMMUNITY BENEFIT ON PART I, LINE 7 THE ORGANIZATION HAS A THOROUGH PROCESS OF EVALUATING BAD DEBT ACCOUNTS AS INFORMATION BECOMES AVAILABLE AND RECLASSIFIES BAD DEBT ACCOUNTS AS CHARITY CARE AS PROVIDED BY THE CHARITY CARE POLICY AMOUNTS USED TO COMPUTE CHARITY CARE AND BAD DEBT ON SCHEDULE HUSE THE MOST CURRENT DATA AVAILABLE AT TIME OF FILING

Part III, Line 8 FOR THE FISCAL YEAR, THE PORTION OF PAYORS FOR WHICH MEDICARE WAS THE PRIMARY SOURCE OF PAYMENT WAS 32 6% OF THAT PORTION OF PATIENTS, 30 2% WERE FOUND TO HAVE ALSO QUALIFIED FOR MEDICAID AS A SECONDARY INSURANCE, THEREFORE BASED ON THIS RATIO, APPROXIMATELY 30%, OR \$5 1 MILLION OF THE MEDICARE SHORTFALL MAY BE CONSIDERED A COMMUNITY BENEFIT

Part III, Line 9b PATIENT FINANCIAL RESOURCE SERVICES WORKS WITH THE PATIENT FOR ANY PATIENT LIABILITY OUR MAIN FOCUS IS PRIOR TO SERVICES AND/OR DISCHARGE, HO WEVER, WE DO WORK WITH PATIENTS AFTER SERVICES HAVE BEEN RECEIVED AND BILLED PATIENT FINANCIAL RESOURCES SERVICES IS REALLY TWO AREAS IN ONE--THE RESOURCE RECOVERY SPECIALIST/RRS (FORMERLY FINANCIAL COUNSELING) AND THE MEDICAID ELIGIBILITY TEAM/MPS THESE TWO AREAS WORK TOGETHER TO FIND A RESOLUTION TO PATIENT LIABILITY, SELF PAY OR INSURED THE RRS WORKS TO NOTIFY THE PATIENT OF ANY PATIENT LIABILITY AND ASK FOR PAYMENT FOR THAT LIABILITY IF THE PATIENT INDICATES THAT HE NEEDS ASSISTANCE, THEN THE RRS WILL COMPLETE A FINANCIAL STATEMENT ON THE PATIENT WHILE TAKING THAT FINANCIAL STATEMENT THE RRS IS LOOKING FOR INFORMATION THAT COULD QUALIFY THE PATIENT FOR MEDICAID OR FOR OTHER AGENCY PROGRAMS THAT ARE AVAILABLE TO THE MEDICAL CENTER WHEN THAT INFORMATION IS IDENTIFIED THE RRS WILL LET THE PATIENT KNOW THAT A REFERRAL WILL BE MADE FOR MEDICAID OR OTHER ASSISTANCE AND A MPS WILL BE IN TOUCH WITH HIM THE RRS ALSO EXPLAINS TO THE PATIENT OR FAMILY THAT CHARITY CARE IS A LAST RESORT AND THEY MUST COOPERATE WITH ANY OTHER ASSISTANCE PROGRAMS THAT WE HAVE IDENTIFIED AND BE FOUND INELIGIBLE BEFORE CHARITY CARE WILL BE APPROVED/APPLIED IT IS ALSO COMMUNICATED WITH THE PATIENT OR FAMILY IF ANY SUPPORTING DOCUMENTATION IS NEEDED FOR ANY ASSISTANCE, WHETHER THAT BE CHARITY, MEDICAID, OR OTHER PROGRAMS

ALL OF WHICH ADDRESS DIFFERENT HEALTH DISPARITIES IN FORSYTH COUNTY

Part VI. Line 2 DATA IS COLLECTED THROUGH PRIMARY AND SECONDARY COLLECTION PROCESSES POPULATION. PREGNANCY, BIRTH AND MORTALITY, AND MORBIDITY DATA IS REVIEWED TO ASSESS THE POPULATION'S HEALTH PRIMARY DATA COLLECTION INCLUDES DOOR-TO-DOOR INTERVIEWS WITH HIGH RISK COMMUNITIES. FOCUS GROUPS. AND A COMMUNITY HEALTH OPINION SURVEY THAT IS CONDUCTED THROUGH THE SCHOOL SYSTEM SECONDARY DATA IS COLLECTED THROUGH DATA FROM THE NC DEPARTMENT OF HEALTH AND HUMAN SERVICES, VITAL STATISTICS, AND SURVEILLANCE REPORTS OTHER COMMUNITY REPORTS SUCH AS THE UNITED WAY ANNUAL REPORT AND US CENSUS BUREAU COMMUNITY PROFILES ARE REVIEWED AS WELL WFUBMC ALSO REGULARLY PULLS MARKET DATA TO IDENTIFY WHAT HEALTH SERVICES ARE BEING USED BY THE PUBLIC AND TO GAUGE THE AVAILABILITY OF THOSE SERVICES WITHIN THE COMMUNITIES THEY LIVE THE PURPOSE OF DATA COLLECTION IS TO IDENTIFY FACTORS THAT AFFECT THE HEALTH OF FORSYTH COUNTY'S POPULATION AND DETERMINE THE AVAILABILITY OF RESOURCES WITHIN THE COMMUNITY TO ADEQUATELY ADDRESS THESE FACTORS WFUBMC PARTICIPATES IN A COLLABORATIVE PROCESS WITH OTHER COMMUNITY LEADERS, PUBLIC HEALTH AGENCIES, HOSPITALS, AND PRIVATE PRACTITIONERS TO ANSWER THE KEY QUESTIONS OF (1) WHAT HEALTH CONCERNS OR NEEDS DOES THE COMMUNITY HAVE, AND (2) WHAT RESOURCES ARE AVAILABLE AND WHAT DO WE NEED IN THE COMMUNITY TO ADDRESS THESE CONCERNS WORKGROUPS WHICH INCLUDE MEMBERS FROM WFUBMC. ALONG WITH A STATISTICIAN FROM THE PUBLIC HEALTH DEPARTMENT MEET TO DISCUSS THE PRIMARY AND SECONDARY DATA COLLECTED TO SYNTHESIZE TRENDS AND RANK PRIORITIZE THE TOP NEEDS SUCH AS "REDUCING INFANT MORTALITY" AND "REDUCING THE INCIDENCE OF COLON CANCER " RATES ARE MEASURED AGAINST PEER COUNTY AND STATE RANKINGS STRATEGIES ARE RECOMMENDED AND VOTED UPON BY THE COMMUNITY ASSESSMENT TASK FORCE, WHICH INCLUDES COMMUNITY LEADERS, PUBLIC HEALTH AGENCIES, HOSPITALS, PRIVATE PRACTITIONERS, AND OTHER NON-PROFIT AGENCIES THE LAST ASSESSMENT WAS IN 2009 AND THE LATEST ASSESSMENT OF COMMUNITY NEEDS WAS INITIATED IN OCTOBER 2010 WORK IS PLANNED TO BE COMPLETED BY SEPTEMBER 2011 WFUBMC HAS SEVERAL REPRESENTATIVES ON THE TASK FORCE MANAGED BY THE FORSYTH COUNTY HEALTH DEPARTMENT AND SEVERAL EMPLOYEES PARTICIPATE DIRECTLY IN DATA WORK GROUPS AND ARE PART OF REVIEWING THE EXISTING AND COLLECTING NEW COMMUNITY SPECIFIC DATA WFUBMC EMPLOYEES ARE ALSO ON VARIOUS COMMUNITY HEALTH BOARDS WORKING TO ADDRESS SPECIFIC COMMUNITY HEALTH NEEDS SUCH AS THE INFANT MORTALITY REDUCTION BOARD, FORSYTH FUTURES, AND UNITED WAY,

Part VI, Line 3 THE ORGANIZATION USES A VARIETY OF MEANS TO EDUCATE AND INFORM PATIENTS OF THEIR CHARITY CARE OPTIONS, INCLUDING INFORMATION ON A WEBSITE, BILLING PAMPHLETS AVAILABLE IN CLINICAL OFFICES AND THE BUSINESS OFFICE, SIGNS IN CHECK-IN AREAS, INFORMATION ON PATIENT BILL STATEMENTS, AND FROM STAFF MEMBERS DURING CONVERSATIONS CONCERNING A PATIENT'S LIABILITY FOR SERVICES IF A PATIENT QUALIFIES FOR 100% CHARITY CARE PRIOR TO THE ACCOUNT BEING BILLED TO THE PATIENT, THE ACCOUNT IS CODED AND THE ADJUSTMENT IS TAKEN THE TIME THE BALANCE DROPS TO THE PATIENT AND WOULD NOT PROCEED THROUGH ANY FURTHER STATEMENTS OR COLLECTION PROCESS IF THE PATIENT QUALIFIES FOR PARTIAL CHARITY, THE ADJUSTMENT IS TAKEN AND THE REMAINING BALANCE IS BILLED TO THE PATIENT AND WOULD FOLLOW THE NORMAL COLLECTION PRACTICES AND POSSIBLE BAD DEBT PLACEMENT IF THE PATIENT QUALIFIES FOR 100% CHARITY AFTER BEING BILLED, THE ACCOUNT IS CODED AND THE ADJUSTMENT IS TAKEN AT THAT TIME AND WOULD NO LONGER RECEIVE ANY STATEMENTS OR COLLECTION ACTIVITY IF THE PATIENT QUALIFIES FOR PARTIAL CHARITY, THE ACCOUNT IS ADJUSTED ACCORDINGLY AND HE WOULD STILL BE RESPONSIBLE FOR THE REMAINING BALANCE AND CONTINUE TO RECEIVE STATEMENTS OR COLLECTION CALLS AND BE SUBJECT FOR BAD DEBT PLACEMENT

Part VI, Line 4 NORTH CAROLINA BAPTIST HOSPITAL IS PART OF WAKE FOREST UNIVERSITY MEDICAL CENTER AND IS NORTH CAROLINA'S SOLE ACADEMIC MEDICAL CENTER SERVING A 26-COUNTY REGION IN NORTHWESTERN NORTH CAROLINA AND SOUTHWESTERN VIRGINIA NORTH CAROLINA BAPTIST HOSPITAL IS ONE OF TWO MEDICAL CENTERS OPERATING WITHIN FORSYTH COUNTY THE POPULATION OF OUR PRIMARY SERVICE AREA IS 2,491,984 ACCORDING TO THOMPSON-REUTERS HEALTHCARE MARKET PLANNER 10 8% OF THE POPULATION IS AT OR BELOW THE POVERTY LINE 78 8% OF THE POPULATION IS WHITE, 17 8% IS BLACK, AND 3 4% IS MADE UP OF OTHER RACES THE UNEMPLOYMENT LEVEL AS OF SEPTEMBER 2010 WAS 9 9% THE MEDIAN INCOME IS \$40,632 THE GROWTH RATE OF THE COMMUNITY IS 1%

Part VI, Line 6 NORTH CAROLINA BAPTIST HOSPITAL'S MISSION IS TO IMPROVE THE HEALTH OF OUR REGION, STATE AND NATION BY 1) GENERATING AND TRANSLATING KNOWLEDGE TO PREVENT, DIAGNOSE AND TREAT DISEASE 2) TRAINING LEADERS IN HEALTH CARE AND BIOMEDICAL SCIENCE 3) SERVING AS THE PREMIER HEALTH SYSTEM IN OUR REGION, WITH SPECIFIC CENTERS OF EXCELLENCE RECOGNIZED AS NATIONAL AND INTERNATIONAL CARE DESTINATIONS THE HOSPITAL OPERATES THE FOLLOWING PROGRAMS CONSTITUTING COMMUNITY HEALTH IMPROVEMENT SERVICES AND COMMUNITY BENEFIT OPERATIONS REPORTED ON PART I, LINE 7E WS/FC SCHOOLS ALLIED HEALTH PROGRAM \$ 5,000PHYSICIAN RECRUITMENT FEES 1,500,000COMMUNITY HEALTH/HEALTHCARE ACCESS 15,655CHURCH COMMUNITY RELATIONS 357,785COMMUNITY HEALTH SALARIES 633,900PHYSICIANS COMMUNITY HEALTH ACCESS 201,331CARENET/PASTORAL COUNSELING 251,733ACCELLERATED BSN PROGRAM 696,816COUNTY RENT ON CLEVELAND DENTAL 70,559TOTAL TO PART I, LINE 7E 3,732,779

Part VI, Line 7 NORTH CAROLINA BAPTIST HOSPITAL IS PART OF WAKE FOREST UNIVERSITY BAPTIST MEDICAL CENTER, WHICH IS NORTHWESTERN NORTH CAROLINA'S SOLE ACADEMIC MEDICAL CENTER, BRINGING TO THE REGION THE RESOURCES OF ONE OF AMERICA'S TOP 50 RANKED HOSPITALS AND A PREMIER MEDICAL SCHOOL WAKE FOREST UNIVERSITY BAPTIST MEDICAL CENTER IS A CORPORATION ONE-HALF CONTROLLED BY WAKE FOREST UNIVERSITY AND ONE-HALF CONTROLLED BY NORTH CAROLINA BAPTIST HOSPITAL THE MEDICAL CENTER OPERATES A HOSPITAL SYSTEM WITH 1,004 LICENSED ACUTE CARE AND REHABILITATION BEDS ACROSS THE SYSTEM, WHICH ENCOMPASSES NORTH CAROLINA BAPTIST HOSPITAL (885 BEDS), BRENNER CHILDREN'S HOSPITAL (160 BEDS, INCLUDED IN NCBH TOTAL), LEXINGTON MEMORIAL HOSPITAL (94 BEDS, AND ITS RELATED PHYSICIAN PRACTICE OF 32 LEXMED DOCTORS), AND DAVIE COUNTY HOSPITAL (25 BEDS) WAKE FOREST BAPTIST SERVES A PRIMARY 24-COUNTY REGION IN NORTHWESTERN NORTH CAROLINA AND SOUTHWESTERN VIRGINIA AND DRAWS PATIENTS FROM ACROSS THE STATE AND NATION FOR SELECT SERVICES

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Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

## **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

**Inspection** Employer identification number

Name of the organization	Employer identification number
NORTH CAROLINA BAPTIST HOSPITAL	56-0552787
Part I General Information on Grants and Assistance	·
Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assist	tance, and

Part IV and Sche	dule I-1 (Form 99	recipient that received (90) if additional space	s needed				
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran or assistance
CRISIS CONTROL  MINISTRY INC200 E  TENTH STREET  WINSTON SALEM, NC  27101	237348168	501(C)(3)	35,000				ANNUAL SUPPORT DONATION
CDC FOUNDATION55 PARK PLACE NE SUITE 400 ATLANTA, GA 30303	582106707	501(C)(3)	5,000				SPONSORSHIP CONTRIBUTION

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
WHITEHEAD NURSING SCHOLARSHIP	40	39,500			
WHITEHEAD MEDICAL TECH SCHOLARSHIP	4	13,000			
WHITEHEAD NURSE ANESTHESIA	7	25,000			
WL CARTER SCHOLARSHIP	18	33,179			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S	Part I, Line 2	Schedule I, Part I, Line 2 SCHOLARSHIPS ARE MONITORED TO ASSURE THE TERMS OF THE PROGRAM ARE MET AN ANNUAL REPORT IS SENT TO THE ORGANIZATION STARING THE USE OF THE FUNDSAND THE IDENTIFICATION OF BENEFICIARIES TO ASSURE COMPLIANCE WITH SCHOLARSHIP PROVISIONS LETITE PATE WHITEHEAD DETAILS THE LETTIE PATE WHITEHEAD FOUNDATION PROVIDES SCHOLARSHIPS TO TAX-EXEMPT, NON-PROFIT HOSPITALS OR INSTITUTIONS FOR THE CARE OF INDIGENT CHRISTIAN WOMEN IN SPECIFIED STATES INCLUDING NORTH CAROLINA THE FINANCIAL NEED IS ESTABLISHED BY THE COLLEGES THAT THE STUDENTS ATTEND NAMES OF STUDENTS ARE PROVIDED TO OUR STAFF DEVELOPMENT DEPARTMENT THE WHITEHEAD FUNDS ARE REVIEWED AND ADMINISTERED BY A FUND CUSTODIAN WL CARTER REQUIREMENTS TO RECEIVE THIS SCHOLARSHIP, AN EMPLOYEE MUST BE ACCEPTED INTO AN APPROVED NURSING PROGRAM AND RECOMMENDED BY HIS/HER MANAGER WITH SATISFACTORY PERFORMANCE EVALUATION AND ATTENDANCE IN EXCHANGE FOR THE SCHOLARSHIP, THE EMPLOYEE AGREES TO MAKE ADEQUATE ACADEMIC PROGRESS TO COMPLETE HIS/HER DEGREE

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DLN: 93493132017451

OMB No 1545-0047

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Inspection

## Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization NORTH CAROLINA BAPTIST HOSPITAL **Employer identification number** 

56-0552787

Pa	rt I Questions Regarding Compensation			
			Yes	Νo
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel  Housing allowance or residence for personal use			
	▼ Travel for companions			
	▼ Tax idemnification and gross-up payments ▼ Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply			
	✓ Compensation committee ✓ Written employment contract			
	☑ Independent compensation consultant ☑ Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in form $990$ , Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
ь	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		Νo
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regs-section 53 4958-4(a)(3)? If "Yes," describe in Part III			
		8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name  (B) Breakdown of W-2 and/or 1099-MISC compensation (I) Base compensation (I) Davis compensation (II) Davis compensation (III) Other comp								
(i) Base incentive reportable compensation reportable compensation Form 990 or Form 990-EZ	(A) Name	(B) Breakdown of	W-2 and/or 1099-MI		(C) Retirement and		(E) Total of columns	
See Additional Data Table		(i) Base compensation	(ii) Bonus & (iii) Other reportable compensation compensation			benefits	(B)(ı)-(D)	Form 990 or
	See Additional Data Table							

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
		CERTAIN EXECUTIVES WITHIN NCBH RECEIVE, AS PART OF THEIR APPROVED COMPENSATION PACKAGE, TAX INDEMNIFICATION AND GROSS-UP PAYMENTS, RELOCATION ASSISTANCE INCLUDING A HOUSING ALLOWANCE, AND HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES IN ADDITION, IF APPROVED BY A SUPERIOR AND RELATED DIRECTLY TO THE CONDUCT OF NCBH BUSINESS, CERTAIN EXECUTIVES UTILIZED SPOUSAL TRAVEL
		SEVERANCE PAYMENTS THE FOLLOWING FORMER EMPLOYEES RECEIVED COMPENSATION FROM A SEVERANCE PACKAGE IN 2009 PLEASE SEE PART II, COLUMN C FOR DETAILS LEN B PRESLAR PATRICIA A JOHNSON GEORGE D ATKINSON PAUL LORUSSO DURING THE TAX PERIOD, THE FILING ORGANIZATION AND ITS AFFILIATE, WAKE FOREST UNIVERSITY HEALTH SCIENCES ("WFUHS") WERE OPERATING UNDER AN AGREEMENT THAT PROVIDED FOR A SINGLE EXECUTIVE GROUP TO PROVIDE FOR THE MANAGEMENT OF BOTH THE FILING ORGANIZATION AND WFUHS, WHICH ENTITIES TOGETHER HAVE COMBINED OPERATING REVENUES FOR THE TAX PERIOD OF \$1 814 BILLION THESE INDIVIDUALS WERE SOUGHT AND HIRED AFTER NATIONAL SEARCHES IN A HIGHLY COMPETITIVE ENVIRONMENT, AND THE MEDICAL CENTER SOUGHT ONLY INDIVIDUALS AT THE HIGHEST LEVELS OF ABILITY, GIVEN THEIR TASK OF INITIATING THE NEW MANAGEMENT STRUCTURE DESIGNED TO OPTIMIZE THE EFFECTIVENESS OF BOTH ORGANIZATIONS IN THEIR TAX-EXEMPT MISSIONS TWO EXECUTIVES (JOHN D MCCONNELL, M D, MEDICAL CENTER CEO, AND EDWARD G CHADWICK, MEDICAL CENTER CFO), RECEIVED ONE-TIME RECRUITMENT BONUSES THAT INCLUDED RELOCATION INCENTIVES ADDITIONALLY, DR MCCONNELL RECEIVED A DEFERRED COMPENSATION ARRANGEMENT THAT REPLACED SIMILAR NON-VESTED BENEFITS FORFEITED FROM HIS PREVIOUS EMPLOYER THE BONUSES WERE PAID BY ITS AFFILIATE, WFUHS, AND THE DETERMINATION OF THE AMOUNT OF THE BONUSES FOLLOWED THE FILING ORGANIZATION'S COMPENSATION PROCEDURES AS OUTLINED IN PART VI, SECTION B, LINE 15 OF THE FORM 990 THE COMPENSATION FOR EXECUTIVES JOHN D MCCONNELL, M D, MEDICAL CENTER CEO, AND LEDWARD G CHADWICK, MEDICAL CENTER CFO, IS PAID TO THEM BY AN AFFILIATE ORGANIZATION, WFUHS, BUT 50% OF THAT COMPENSATION IS REIMBURSED BY THE FILING ORGANIZATION
Supplemental Information		COMPENSATION BY UNRELATED ORGANIZATIONS THE FOLLOWING INDIVIDUALS WERE COMPENSATED BY WFUHS, AN AFFILIATE, FOR SERVICES PERFORMED FOR NORTH CAROLINA BAPTIST HOSPITAL JOHN D MCCONNELL NORMAN D POTTER, JR EDWARD G CHADWICK JOANNE C RUHLAND MICHAEL L FREEMAN CHERYLEH LOCKE PART I, LINE 3 THE NCBH COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS IS RESPONSIBLE FOR REVIEWING AND APPROVING ALL OFFICER COMPENSATION THE COMMITTEE UTILIZED INDEPENDENT COMPENSATION CONSULTANTS, COMPENSATION SURVEYS, AND STUDIES TO DETERMINE THE APPROPRIATENESS OF EACH OFFICER'S COMPENSATION AN EXTERNAL COMPENSATION CONSULTANT EXPERIENCED IN HEALTH CARE AND HIGHER EDUCATION COMPENSATION PRESENTS TOTAL COMPENSATION COMPARABILITY DATA FOR THE POSITIONS FOR WHICH COMPENSATION IS BEING DETERMINED THE DATA IS REVIEWED BY THE COMPENSATION COMMITTEE OF THE ORGANIZATION'S GOVERNING BOARD AT ITS MEETING, NONE OF THE MEMBER OF THAT COMMITTEE ARE EMPLOYEES OF THE ORGANIZATION MINUTES OF THE DELIBERATIONS OF THE COMMITTEE ARE CONTEMPORANEOUSLY RECORDED IN THE EVENT THAT ANY MEMBER OF THE COMPENSATION COMMITTEE HAS A CONFLICT OF INTEREST, THAT COMMITTEE MEMBER DOES NOT PARTICIPATE IN THE DELIBERATION OR APPROVAL PROCESS, AND THEIR ABSTENTION FROM THE PROCESS IS REFLECTED IN THE MINUTES THE COMPENSATION COMMITTEE'S RECOMMENDATIONS ON COMPENSATION ARE MADE TO THE FULL GOVERNING BOARD (OR ITS EXECUTIVE COMMITTEE, WHEN NECESSARY) AT ITS MEETING, WHERE FURTHER DISCUSSION AND THE FINAL APPROVAL TAKES PLACE MINUTES OF THE FINAL APPROVAL ACTIONS ARE ALSO CONTEMPORANEOUSLY RECORDED

Software ID: Software Version:

**EIN:** 56-0552787

Name: NORTH CAROLINA BAPTIST HOSPITAL

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees												
(A) Name	ļ	(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form				
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ				
JOHN D MCCONNELL MD	(I) (II)	831,288 0	266,667 0	115,661 0	441,589 0	26,475 0	1,681,680 0	0				
DONNY C LAMBETH	(I) (II)	604,495 0	70,030 0	16,972 0	136,459 0	21,565 0	849,521 0	0				
G DOUGLAS ATKINSON	(I) (II)	0	20,727 0	265,562 0	28,728 0	10,763 0	325,780 0	0				
KAREN H HUEY	(I) (II)	175,202 0	21,096 0	3,477 0	12,033	16,444 0	228,252	0				
A PATRICIA JOHNSON	(I) (II)	0	52,000 0	356,149 0	41,668 0	12,472 0	462,289 0	0				
RONALD H SMALL	(I) (II)	271,424 0	24,063 0	5,605 0	100,690 0	14,118 0	415,900 0	0				
STEVEN C SNELGROVE	(I) (II)	256,208 0	27,846 0	20,314 0	23,813 0	18,852 0	347,033 0	0				
J MCLAIN WALLACE JR	(I) (II)	228,397 0	24,214 0	8,325 0	9,175 0	16,153 0	286,264 0	0				
ROBERT S PARKER SR	(I) (II)	223,318 0	21,956 0	6,015 0	28,095 0	11,742 0	291,126 0	0				
SHARON ENGEBRETSON	(I) (II)	85,773 0	5,677 0	41,963 0	14,880	9,292	157,585 0	0				
MAUREEN E SINTICH	(I) (II)	206,801 0	18,864 0	6,934 0	16,291 0	13,119 0	262,009 0	0				
H GREGORY BRAY	(I) (II)	171,066 0	9,481 0	4,147 0	8,084 0	14,683 0	207,461	0				
JOANNE C RUHLAND	(I) (II)	157,332 0	43,000 0	77 <b>4</b> 0	10,696 0	18,878 0	230,680 0	0				
NORMAN D POTTER JR	(I) (II)	183,764 0	47,900 0	2,260 0	11,917 0	· ·	•	0				
MICHAEL L FREEMAN	(I) (II)	178,581 0	23,860 0	414 0	12,092 0	19,866 0	234,813	0				
CHERYL EH LOCKE	(I) (II)	336,309 0	70,700 0	121,885 0	15,052 0	24,728 0	568,674 0	0 0				
EDWARD G CHADWICK	(I) (II)	294,218 0	350,000 0	46,063 0	16,476 0	27,525 0	734,282 0	o 0				
VANCE MCVAY JR	(I) (II)	204,121 0	0	0	13,187	13,348	230,656	0				
ERIC STIEFEL	(I) (II)	208,564 0	0	0 0	6,482 0	13,128 0	228,174 0	0 0				
BETTY PETREE	(I) (II)	275,548 0	0 0	0	11,959 0	8,808 0	296,315 0	0 0				
MICHAEL REIKER	(I) (II)	211,276 0	0 0	6,128 0	4,944 0	14,359 0	236,707 0	0 0				
LINDA TRIMBLE	(I) (II)	201,019 0	0 0	0	21,867 0	10,381 0	233,267 0	0 0				
LEN B PRESLAR JR	(I) (II)	0	0	420,679 0	0	14,572 0	435,251 0	0 0				
GERALD T FINLEY	(I) (II)	164,466 0	20,117 0	2,536 0	29,01 <b>4</b> 0	9,491 0	225,624 0	0 0				
PAUL M LORUSSO	(I) (II)	0	0	241,894 0	0	10,007	251,901 0	0 0				
GINA B RAMSEY	(I) (II)	182,964 0	31,093 0	4,845 0	13,379 0	11,245 0	243,526 0	0 0				
WILLIAM G YATES	(I) (II)	78,633 0	15,968 0	45,959 0	16,781 0	6,740 0	164,081 0	0				

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DLN: 93493132017451

Schedule K (Form 990)

## **Supplemental Information on Tax Exempt Bonds**

OMB No 1545-0047

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).

Open to Public **Inspection** 

► Attach to Form 990. ► See separate instructions. Department of the Treasury Internal Revenue Service Name of the organization NORTH CAROLINA BAPTIST HOSPITAL

Employer identification number

56-0552787

										30 03	32,0,			
Pa	rt I Bond Issues									•				
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date	Issued	(e) Issue	Price	(f) Des	cription of F	Purpose	( <b>g</b> ) De	feased	Beha	On alf of uer
											Yes	No	Yes	No
Α	NORTH CAROLINA MEDICAL CARE COMMISSION	52-1309402	65820HD67	03-01-2010		334,0	334,002,408		CURRENT REFUNDING			×		х
Pa	rt III Proceeds													
1	1 Total proceeds of issue			33-	<b>4</b> ,002,408	В	ı	С		D	·		E	
2	Gross proceeds in reserve funds													
3	Proceeds in refunding or defeasan	nce escrows												
4	Other unspent proceeds				34,000									
5	Issuance costs from proceeds				3,307,037									
6	6 Working capital expenditures from proceeds													
7	Capital expenditures from proceed	ds												
8	Year of substantial completion			20	10				•					
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	s	No
9	Were the bonds issued as part of	a current refunding iss	sue?	Х										
10	Were the bonds issued as part of	an advance refunding	ıssue?		Х									
11	Has the final allocation of proceed	ds been made?		Х										
12	Does the organization maintain ac the final allocation of proceeds?	dequate books and rec	ords to support	х										
Par	t IIII Private Business Use												•	
					<u> </u>	В			C	D	1		E	
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	s	No
1	Was the organization a partner in which owned property financed by		mber of an LLC,											
2	Are there any lease arrangements which may result in private busine		nanced property											
For P	Privacy Act and Paperwork Reduction A	ct Notice, see the Instru	uctions for Form 990			Cat No 50	193E				Schedule	K (Form	990) 20	09

Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

Did the bond issue qualify for an exception to rebate?

			А		I	В		С		D		E
			Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	A re there any management or service contracts with respect to financed property which may result in private business use?											
3b	Are there any research agreements with respect to the finance which may result in private business use?	d property										
3с	Does the organization routinely engage bond counsel or other of counsel to review any management or service contracts or reso agreements relating to the financed property?											
4	Enter the percentage of financed property used in a private bus by entities other than a section 501(c)(3) organization or a sta government											
5	Enter the percentage of financed property used in a private bus as a result of unrelated trade or business activity carried on by organization, another section 501(c)(3) organization, or a state government	your										
6	Total of lines 4 and 5											
7	Has the organization adopted management practices and proce ensure the post-issuance compliance of its tax-exempt bond li											
Par	t IV Arbitrage											
			<u> </u>		В		<u>C</u>		D		E	_
	United Street CO 20 T. Ambiting of Bolistic Visid Bodistics and	Yes	No	Yes	No	·   `	res	No	Yes	No	Yes	No
1			X									
2	Is the bond issue a variable rate issue?		х									
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?	х										
b	Name of provider	LOOP FINA PRODUCTS					•		•			
С	Term of hedge	5 000	000000000									
4a	Were gross proceeds invested in a GIC?		Х									
b	Name of provider						-					
С	Term of GIC											
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?											
5	Were any gross proceeds invested beyond an available temporary period?		х									

Χ

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DLN: 93493132017451

OMB No 1545-0047

Open to Public

## Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

Name of the organization NORTH CAROLINA BAPTIST HOSPITAL		Employer identification number										
Part I Excess Benefit Tran	ısacti	ons (s	ection 501	(c)(3) a	and section 501	(c)(4)		5-05527 zations (				
Complete if the organizat												
1 (a) Name of disqu	ualıfıed	person			<b>(b)</b> Desc	ription	of trans a	iction				ected?
					.,	<u> </u>				Υ.	es	No
2 Enter the amount of tax impose	ed on t	he orgai	nization man	agers or	disqualified pers	ons dur	na the v	ear unde	r			
section 4958								🕨	<b>*</b> \$			
3 Enter the amount of tax, If any	on line	2, abo	ve, reimburs	ed by th	ie organization .			•	* \$			
Part II Loans to and/or F					) D   TV   26		222.5	7.5				
Complete if the organiz			d "Yes" on F	orm 990	), Part IV, line 26	, or Fori	n 990-E	2, Part V (f)		1		
(a) Name of interested person and purpose	or fro	oan to om the zation?	(c)O rig principal a		(d)Balance due	( <b>e)</b> I defau		Approved by board or committee?		(g)Written agreement?		
	То	From				Yes	No	Yes	No	Yes		No
									+	+		
										+		
										+	_	
Fotal				<b>▶</b> \$	•		•		•			
Part III Grants or Assistan Complete if the orga						/, line 2	27.					
			<b>b)</b> Relationsh	np betwe	een interested per ganization			ount of g	rant or ty	pe of as	sısta	nce
					gamzation							
						+						
Part IV Business Transact Complete if the orga						, line 2	28a, 28I	b, or 28	c.			
(a) Name of interested persor	1	betv	Relationsh veen interes	ted	(c) A mount of	(	<b>d)</b> Descr	uption of	transacti	on ore	ganıza	ring of ation's
, ,			erson and the organization	e	transaction	`	-			<u>⊢'</u>	even es	ues? <b>No</b>
See Additional Data Table			- ''							<del>-   '</del>		
		+										

## **Additional Data**

Software ID: Software Version:

**EIN:** 56-0552787

Name: NORTH CAROLINA BAPTIST HOSPITAL

Form 990, Schedule L, Part IV -	Business Transaction	ns Involving Inter	ested Persons		
(a) Name of Interested person	(b) Relationship between interested person and the	(c) A mount of transaction \$	(d) Description of transaction	organi	aring of zation's nues?
	organization			Yes	No
ANN FLYNN	FAMILY MEMBER OF DOUGLAS ATKINSON, OFFICER	37,404	COMPENSATION AS EMPLOYEE OF HOSPITAL		No
DAVID BRANN	FAMILY MEMBER OF DONNY LAMBETH, OFFICER	70,158	COMPENSATION AS EMPLOYEE OF HOSPITAL		No
THOMAS P JOHNSON	FAMILY MEMBER OF A PATRICIA JOHNSON, OFFICER	11,779	COMPENSATION AS EMPLOYEE OF HOSPITAL		No
SCOTT JOHNSON	FAMILY MEMBER OF A PATRICIA JOHNSON, OFFICER	21,372	COMPENSATION AS EMPLOYEE OF HOSPITAL		No
JUDY SLOCUM	FAMILY MEMBER OF MAUREEN SINTICH, OFFICER	45,004	COMPENSATION AS EMPLOYEE OF HOSPITAL		No
ROBIN LEWIS	FAMILY MEMBER OF KENNETH LEWIS, BOARD MEMBER	63,833	COMPENSATION AS EMPLOYEE OF HOSPITAL		No
MEDCOST LLC	OFFICERS OF ORGANIZATION SERVE AS OFFICERS OF MEDCOST, LLC	2,733,991	FEES PAID BY NCBH FOR VARIOUS INVESTMENT AND PENSION PLAN ADMINISTRATION		No

## **NonCash Contributions**

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

**SCHEDULE M** 

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Name of the organization **Employer identification number** NORTH CAROLINA BAPTIST HOSPITAL 56-0552787 Types of Property (a) (b) (c) (d) Check Number of Contributions Revenues reported on Method of determining Form 990, Part VIII, line revenues ıf applicable 1 g 1 Art—Works of art . . 2 Art—Historical treasures 3 Art—Fractional interests 1,921 FMV 4 Books and publications Χ 5 Clothing and household 19,983<sub>FMV</sub> Х goods . . . . . Cars and other vehicles Boats and planes . . . Intellectual property Securities—Publicly traded . 10 Securities—Closely held stock 11 Securities—Partnership, LLC, or trust interests . . . . 12 Securities—Miscellaneous . . 13 Qualified conservation contribution—Historic structures . . . . 14 Qualified conservation contribution—Other . . Real estate—Residential . Real estate—Commercial . Real estate—Other . . . 18 Collectibles . . . . 19 Food inventory . . . 20 Drugs and medical supplies . **21** Taxidermy . . . . . 22 Historical artifacts . . . 23 Scientific specimens . . **24** Archeological artifacts . 8,130 FMV Х 5 25 Other ► ( EQUIPMENT ) Other ►( \_\_ 26 Other ►( \_\_ 27 **28** Other ► ( Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . . . . . . No 30a **b** If "Yes," describe the arrangement in Part II 31 Νo Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions? . . . . . . . . 32a Νo b If "Yes," describe in Part II If the organization did not report revenues in column (c) for a type of property for which column (a) is checked,

Page 2

#### Part II

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2009

Software ID: **Software Version:** 

**EIN:** 56-0552787

Name: NORTH CAROLINA BAPTIST HOSPITAL

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**SCHEDULE 0** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization NORTH CAROLINA BAPTIST HOSPITAL

# **Supplemental Information to Form 990**

Employer identification number

56-0552787

 $\label{lem:complete} \textbf{Complete to provide information for responses to specific questions on } \\$ Form 990 or to provide any additional information. ► Attach to Form 990.

DLN: 93493132017451

OMB No 1545-0047

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 2		Edward G Chadwick, H Gregory Bray, and Steven C Snelgrove have a business relationship through their board/leadership position in MedCost, LLC, and unrelated organization

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, Iine 4		AMENDMENTS TO THE FILING ORGANIZATION'S BY LAWS WERE ADOPTED BY THE FILING ORGANIZATION, AND APPROVED (AS REQUIRED IN THE BY LAWS) BY THE BOARD OF THE FILING ORGANIZATION'S PARENT, WAKE FOREST UNIVERSITY ("WFU"), ON JULY 16, 2009 THE AMENDED BY LAWS CONFORM THE FILING ORGANIZATION'S BY LAWS TO THE PROVISIONS OF THE FUNCTIONAL INTEGRATION AGREEMENT (THE "FIA") ENTERED INTO AMONG THE FILING ORGANIZATION, ITS AFFILIATED HOSPITAL, NORTH CAROLINA BAPTIST HOSPITAL ("NCBH"), AND ITS (AND WFU'S) RELATED, SUPPORTING ORGANIZATION, WAKE FOREST UNIVERSITY BAPTIST MEDICAL CENTER ("WFUBMC") THE AMENDMENTS RELATE TO 1) THE WFUBMC CEO'S EX OFFICIO MEMBERSHIP ON THE FILING ORGANIZATION'S BOARD, 2) THE APPOINTMENT, REPORTING, AND REMOVAL OF THE FILING ORGANIZATION'S PRESIDENT, AND 3) THE LIMITATION REGARDING FURTHER AMENDMENT OF THESE PROVISIONS WITHOUT THE WRITTEN CONSENT OF THE OTHER PARTIES TO THE FIA

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 11		WFUBMC Financial Services will distribute to the Corporation's Board of Trustees copies of the Form 990 prior to their scheduled meeting. The Board has asked the Audit and Compliance committees of WFUHS and NCBH to review the detail of the Form 990 with the Corporation's Chief Financial Officer or a delegate from Financial Services. Members of the Corporation's management team will answer questions and address any concerns the Committee Members or other Trustees raise. The minutes of the joint Audit and Compliance Committee Meeting will note that the Committee Members and other Trustees and Directors have reviewed and discussed the Form 990 with the Corporation's management. If modifications are required, Financial Services will redistribute the revised Form 990 to all Trustees and Directors, along with a report noting the modifications.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 12c		ON AN ANNUAL BASIS, ALL TRUSTEES, OFFICERS, AND OTHER EMPLOYEES THAT HAVE SIGNIFICANT INFLUENCE OVER THE OPERATIONS OF THE ORGANIZATION ARE ASKED TO COMPLETE A QUESTIONNAIRE NOTING THE FOLLOWING - ACKNOWLEDGEMENT OF RECEIPT OF THE CONFLICT OF INTEREST POLICY - ACKNOWLEDGEMENT THAT THEY HAVE READ AND UNDERSTAND THE POLICY - ACKNOWLEDGEMENT THAT THEY AGREE TO COMPLY WITH THE POLICY - DESCRIPTION OF ANY POTENTIAL CONFLICTS OF INTEREST THEY MAY HAVE GIVEN THEIR ROLE WITHIN THE ORGANIZATION UPON COMPLETION OF THE CONFLICT OF INTEREST SURVEY, FINANCIAL SERVICES & COMPLIANCE AND LEGAL OFFICES REVIEW THE COMPLETED QUESTIONNAIRES ANY SIGNIFICANT CONFLICTS IDENTIFIED ARE COMMUNICATED TO THE ORGANIZATION'S PRESIDENT AND PRESENTED TO THE ORGANIZATION'S BOARD AUDIT & COMPLIANCE COMMITTEE THE AUDIT & COMPLIANCE COMMITTEE CHAIRMAN THEN PRESENTS THE ANNUAL REPORT TO THE FULL BOARD ANY MATERIAL CONFLICTS OF INTEREST ARE MONITORED AT A BOARD AND ORGANIZATIONAL LEVEL BY THE AUDIT & COMPLIANCE COMMITTEE AND THE INTERNAL AUDIT & COMPLIANCE OFFICE AND CONFLICTED INDIVIDUALS ARE ASKED TO CONDUCT BUSINESS, AS IT RELATES TO THE IDENTIFIED CONFLICT, IN ACCORDANCE WITH THE CONFLICT OF INTEREST POLICY OPPORTUNITIES EXIST FOR TRUSTEES, OFFICERS AND OTHER EMPLOYEES THAT HAVE SIGNIFICANT INFLUENCE OVER OPERATIONS OF THE ORGANIZATION TO REPORT CONFLICTS TO THE INTERNAL AUDIT & COMPLIANCE OFFICE SHOULD A CONFLICT OF INTEREST ARISE BETWEEN ANNUAL QUESTIONNAIRES

ldentifier	Return Reference	Explanation
Form 990,		IT IS THE POLICY OF NORTH CAROLINA BAPTIST HOSPITAL (NCBH) TO ESTABLISH EXECUTIVE COMPENSATION
Part VI,		AT A LEVEL APPROPRIATE TO ATTRACT AND RETAIN EXECUTIVE LEVEL PERSONNEL IN A MANNER THAT
Section B,		COMPLIES WITH INTERNAL REVENUE SERVICES' GUIDELINES FOR APPROVAL OF EXECUTIVE MANAGEMENT
line 15		COMPENSATION, INCORPORATING PRACTICES CURRENTLY IN PLACE FROM THE COMPENSATION COMMITTEE
		RESPONSIBILITIES, EXECUTIVE COMPENSATION PHILOSOPHY AND THE MANAGEMENT INCENTIVE COMPENSATION
		PLAN THE FOLLOWING POSITIONS AND CLASSES OF POSITIONS WILL BE COVERED UNDER THIS POLICY
		("COVERED INDIVIDUALS") - PRESIDENT - VICE PRESIDENTS INCLUDING CHIEF OPERATING OFFICER, CHIEF
		FINANCIAL OFFICER AND CHIEF NURSING OFFICER - OTHER EMPLOYEES THAT MEET THE IRS'S DEFINITION OF A
		"KEY EMPLOYEE" THE REVIEW AND APPROVAL OF COMPENSATION OF ANY COVERED INDIVIDUAL WILL BE
		PERFORMED BY THE COMPENSATION COMMITTEE OF NCBH'S BOARD OF TRUSTEES, VIA DELEGATED
		AUTHORITY OF THE BOARD OF TRUSTEES AS FOLLOWS COMMITTEE PURPOSES THE PRIMARY PURPOSE OF
		THE COMPENSATION COMMITTEE IS TO OVERSEE THE HOSPITAL'S EXECUTIVE COMPENSATION PROGRAM TO
		INSURE THAT IT IS ADMINISTERED IN A MANNER WHICH IS CONSISTENT WITH THE COMPENSATION PHILOSOPHY
		ADOPTED BY THE BOARD OF TRUSTEES SPECIFIC RESPONSIBILITIES OF COMMITTEE THE COMPENSATION
		COMMITTEE SHALL PROVIDE SYSTEMATIC REVIEW AND EVALUATION OF THE PRESIDENT'S PERFORMANCE AND
		SHALL OVERSEE THE HOSPITAL'S EXECUTIVE COMPENSATION PROGRAM TO INSURE THAT IT IS ADMINISTERED
		IN A MANNER THAT IS CONSISTENT WITH ANY POLICIES AND PLANS ADOPTED BY THE BOARD OF TRUSTEES
		AND IN COMPLIANCE WITH ANY APPLICABLE LEGAL REQUIREMENTS THE COMPENSATION COMMITTEE SHALL
		INITIATE AND REVIEW THE HOSPITAL'S EXECUTIVE SUCCESSION PLANNING POLICIES AND PROCEDURES THE
		MEMBERS OF THE COMPENSATION COMMITTEE SHALL BE THE CHAIRMAN OF THE CORPORATION, WHO SHALL
		BE THE CHAIRMAN OF THE COMPENSATION COMMITTEE, THE VICE CHAIRMAN OF THE CORPORATION, THE
		CHAIRMAN OF THE FINANCE COMMITTEE, AND THE CHAIRMAN OF THE GOVERNANCE AND NOMINATING
		COMMITTEE AND ANY OTHER TRUSTEES DEEMED NECESSARY TO SERVE THE COMMITTEE PURPOSE AND

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 18		PHOTOCOPIES OF THE FORM 1023 AND RECENT FILINGS OF THE FORM 990 ARE AVAILABLE UPON REQUEST AT THE ORGANIZATION'S ADMINISTRATIVE OFFICE

ELECTED BY THE BOARD OF TRUSTEES

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		PHOTOCOPIES OF THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST AT THE ORGANIZATION'S ADMINISTRATIVE OFFICE

ldentifier	Return Reference	Explanation
		SCHEDULE K, PART II, LINE 5 UNDERWRITER'S DISCOUNT \$ 2,574,830 OTHER ISSUANCE COSTS 732,207 TOTAL LINE 5 \$ 3,307,037

ldentifier	Return Reference	Explanation
FORM 990, PART III, LINE 4A	STATEMENT OF	OVERVIEW WAKE FOREST UNIVERSITY BAPTIST MEDICAL CENTER IS NORTHWEST NORTH CAROLINA'S SOLE ACADEMIC MEDICAL CENTER, BRINGING TO THE REGION THE RESOURCES OF ONE OF AMERICA'S TOP 50 RANKED HOSPITALS AND A PREMIER MEDICAL SCHOOL WAKE FOREST UNIVERSITY BAPTIST MEDICAL CENTER IS A CORPORATION ONE-HALF CONTROLLED BY WAKE FOREST UNIVERSITY AND ONE-HALF CONTROLLED BY NORTH CAROLINA BAPTIST MEDICAL CENTER OPERATES THE WAKE FOREST UNIVERSITY SCHOOL OF MEDICINE, WAKE FOREST UNIVERSITY HEALTH SCIENCES (INCLUDING ITS FACULTY PHY SICIAN PRACTICE OF MORE THAN 600 DOCTORS), A HOSPITAL SYSTEM WITH 1,004 LICENSED ACUTE CARE AND REHABILITATION BEDS ACROSS THE SYSTEM, WHICH ENCOMPASSES NORTH CAROLINA BAPTIST HOSPITAL (885 BEDS), BREINNER CHILDREN'S HOSPITAL (160 BEDS, INCLUDED IN NOBH TOTAL), LEXINGTON MEMORIAL HOSPITAL (24 BEDS, AND IT'S RELATED PHYSICIAN PRACTICE OF 32 LEXINED DOCTORS), AND DAVIE COUNTY HOSPITAL (25 BEDS) WAKE FOREST BAPTIST SERVES A PRIMARY 26-COUNTY REGION IN NORTHWESTERN NORTH CAROLINA AND SOUTHWESTERN VIRGINIA AND DRAWS PATIENTS FROM ACROSS THE STATE AND NATION FOR SELECT SERVICES CLINICAL SERVICES ACHIEVEMENTS AND STRENGTHS WAKE FOREST BAPTIST IS NATIONALLY RECOGNIZED FOR CLINICAL EXCELLENCE AND INTERNATIONALLY KNOWN FOR PONEERING RESEARCH AND CLINICAL INNOVATION IT HAS BEEN RANKED AS ONE OF "AMERICA'S BEST HOSPITALS" BY U.S. NEWS & WORLD REPORT SINCE 1993, HOLDS THE GOLD SEAL OF APPROVAL FROM THE JOINT COMMISSION, THE NATIONS ESTEEMED STANDARDS-SETTING AND ACCREDITING BODY FOR HEALTH CARE QUALITY, AND IS RANKED 27TH IN THE NATION BY AMERICA'S TOP DOCTORS FOR THE NUMBER OF ITS PHYSICIANS WHO ARE CONSIDERED BEST BY THEIR PEERS THE "BEST DOCTORS IN AMERICA" 2011-2012 LISTING INCLUDES 293 WAKE FOREST BAPTIST PHYSICIANS, AN INCREASE OF 37 PERCENT OVER THE PREVIOUS YEAR, 82 PERCENT OF THE DOCTORS LISTED FOR FORSYTH COUNTY ARE WAKE FOREST DOCTORS. THE MEDICAL CENTER WAS FIRST IN THE CAROLINAS TO BARN MAGNET DESIGNATION FOR NURSING EXCELLENCE FROM THE AMERICAN NURSES CREDENTIALING CENTER, A DISTINCTION HELD SINCE 1

AND VESSELS FROM PATIENTS' OWN TISSUE -- ADVANCING THE HORIZONS OF MEDICAL POSSIBILITY

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DLN: 93493132017451

SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

	e organization INA BAPTIST HOSPITAL	Employer ident	ification number			
TOTAL OF THE P	200.000.000.000				56-0552787	
Part I	Identification of Disregarded Entities (Comple	ete if the organization	answered "Yes" or	n Form 990, Part	IV, line 33.)	
	(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity
Part II	Identification of Related Tax-Exempt Organiz or more related tax-exempt organizations during the	zations (Complete if ne tax year.)	the organization ai	nswered "Yes" on	Form 990, Part	IV, line 34 because it had one
	(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity stat (if section 501(c)(	(f) Cus Direct controlling 3)) entity
See Additional	Data Table		_	_		
For Privacy	Act and Paperwork Reduction Act Notice, see the Instruction	ons for Form 990.	Cat No 5013			Schedule R (Form 990) 2009

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets		(h) Disproprtionate allocations?				(j) General o managın <u>o</u> partner?	
								Yes	No			Yes	No
												+	
				s a Corporation on treated as a corpo				nswer	ed "Y	es" on F	orm 990, P	art IV,	
	cause it flad offe t		elated organizations				(f)	)		(-)	(5)		
(a) Name, address, and EIN o	f related organization	(b) Primary activity		(c) Legal domicile (state or foreign country)	( <b>d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	Share o	f total	Sh end-	(g) nare of -of-year ssets	(h) Percentag ownership		
									1				

Part V	<b>Transactions With Related Organizations</b> (Complete if the organization answered "Yes" on Form 990, Part IV, I	ne 34, 35, or 36.)			
Note	Complete line 1 if any entity is listed in Parts II, III or IV			Yes	No
<b>1</b> During	the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV	?			
<b>a</b> Rec	eıpt of (i) ınterest (ii) annuıtıes (iii) royaltıes (iv) rent from a controlled entıty		1a	Yes	
<b>b</b> Gift,	grant, or capital contribution to other organization(s)		1b	Yes	
<b>c</b> Gıft,	grant, or capital contribution from other organization(s)		<b>1</b> c	Yes	
<b>d</b> Loai	ns or loan guarantees to or for other organization(s)		1d		No
<b>e</b> Loai	ns or loan guarantees by other organization(s)		1e		No
<b>f</b> Sale	of assets to other organization(s)		1f		No
<b>g</b> Puro	chase of assets from other organization(s)		<b>1</b> g		No
h Exc	hange of assets		1h		No
i Leas	e of facilities, equipment, or other assets to other organization(s)		<b>1</b> i		No
j Leas	e of facilities, equipment, or other assets from other organization(s)		1j	Yes	
<b>k</b> Perf	ormance of services or membership or fundraising solicitations for other organization(s)		1k		No
	ormance of services or membership or fundraising solicitations by other organization(s)		11		No
	ring of facilities, equipment, mailing lists, or other assets		1m		No
<b>n</b> Sha	ring of paid employees		<b>1</b> n		No
<b>o</b> Reir	nbursement paid to other organization for expenses		10	Yes	
<b>p</b> Rein	nbursement paid by other organization for expenses		1р	Yes	
<b>q</b> 0th	er transfer of cash or property to other organization(s)		<b>1</b> q	Yes	
r Othe	er transfer of cash or property from other organization(s)		1r	Yes	
	e answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships	s and transaction thres	holds		
	(a) Name of other organization	<b>(b)</b> Transaction type(a-r)		(c) it involv	ed
	itional Data Table				
(2)					
(3)					
(4)			+		
(5)					
(3)					
(6)					

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Are all partners section 501(c)(3) organizations?		<b>(e)</b> Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	h) eral or laging tner?
			Yes	No		Yes	No		Yes	N
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Software ID: Software Version:

**EIN:** 56-0552787

Name: NORTH CAROLINA BAPTIST HOSPITAL

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II - Identification of Rela	red rax-Exempt Organiza	tions	1	1	'
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	<b>(f)</b> Direct Controlling Entity
NORTH CAROLINA BAPTIST HOSPITAL FOUNDATION	SUPPORTING ORGANIZATION	NC	501(c)(3)	Line 11a, I	1
MEDICAL CENTER BLVD WINSTON SALEM, NC27157 56-1685120					
STOKES-REYNOLDS MEMORIAL HOSPITAL	HEALTHCARE	NC	501(c)(3)	Line 3	,
HWY 8 89 NORTH DANBURY, NC27016 56-1793620					
THE REHABILITATION & SKILLED NURSING FACILITY AT OAK SUMMIT	HEALTHCARE	NC	501(c)(3)	Line 9	NORTH CAROLINA BAPTIST HOSPITAL FOUNDATION
MEDICAL CENTER BLVD WINSTON SALEM, NC27157 56-1826396					
DAVIE COUNTY EMERGENCY HEALTH CORP	HEALTHCARE	NC	501(c)(3)	Line 3	
223 HOSPITAL STREET MOCKSVILLE, NC27028 56-2276994					!
BAPTIST HOSPITAL RX	HEALTHCARE	NC	501(c)(3)	Line 9	
MEDICAL CENTER BLVD WINSTON SALEM, NC27157 54-2136894					
THE HAWTHORNE INN & CONFERENCE CENTER INC	LODGING/CONFERENCE ACCOMMODATION	NC	501(c)(3)	Line 11a, I	
420 HIGH STREET WINSTON SALEM, NC27101 56-1793617					
CARENET INC	HEALTHCARE	NC	501(c)(3)	Line 11b, II	
2000 WEST FIRST STREET SUITE 410 WINSTON SALEM, NC27104 56-1977341					
WAKE FOREST UNIV BAPTIST MEDICAL CNTR COMMUNITY PHYSICIANS	HEALTHCARE	NC	501(c)(3)	Line 3	
3540 CLEMMONS ROAD CLEMMONS, NC27012 _23-1903275					
CENTER FOR CONGREGATIONAL HEALTH INC	HEALTHCARE	NC	501(c)(3)	Line 9	
MEDICAL CENTER BLVD WINSTON SALEM, NC27157 23-7426944					

Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	<b>(b)</b> Transaction type(a-r)	(c) A mount Involved (\$)
(1)	NORTH CAROLINA BARTIST HOSPITAL FOUNDATION		
(1)	NORTH CAROLINA BAPTIST HOSPITAL FOUNDATION	A	228,649
(2)	STOKES REYNOLDS MEMORIAL HOSPITAL	А	14,610
(3)	WFUBMC COMMUNITY PHYSICIANS	А	107,939
(4)	STOKES REYNOLDS MEMORIAL HOSPITAL	В	29,186,185
(5)	NORTH CAROLINA BAPTIST HOSPITAL FOUNDATION	С	15,000
(6)	WFUBMC COMMUNITY PHYSICIANS	С	13,480
(7)	THE HAWTHORNE INN & CONFERENCE CENTER INC	J	227,760
(8)	DAVIE COUNTY EMERGENCY HEALTH CORP	0	4,153
(9)	THE HAWTHORNE INN & CONFERENCE CENTER INC	0	52,397
(10)	CARENET INC	Р	1,983,173
(11)	DAVIE COUNTY EMERGENCY HEALTH CORP	Р	423,478
(12)	NORTH CAROLINA BAPTIST HOSPITAL FOUNDATION	Р	503,055
(13)	STOKES REYNOLDS MEMORIAL HOSPITAL	Р	1,817,426
(14)	THE HAWTHORNE INN & CONFERENCE CENTER INC	Р	428,972
(15)	CENTER FOR CONGREGATIONAL HEALTH INC	Р	203,040
(16)	WFUBMC COMMUNITY PHYSICIANS	Р	1,414,768
(17)	WFUBMC COMMUNITY PHYSICIANS	Р	52,131
(18)	STOKES REYNOLDS MEMORIAL HOSPITAL	Q	11,896
(19)	WFUBMC COMMUNITY PHYSICIANS	Q	2,695,847
(20)	WFUBMC COMMUNITY PHYSICIANS	Q	22,571
(21)	STOKES REYNOLDS MEMORIAL HOSPITAL	R	53,259
(22)	THE HAWTHORNE INN & CONFERENCE CENTER INC	R	508,735
(23)	WFUBMC COMMUNITY PHYSICIANS	R	80,074
		1	1