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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 2009

Open to Public Inspection

		pplicable	Please	C Name of organization	7-01-2009 and ending 06-30-201	10	D Employer id	entification number	
┌ Add	ress ch	nange	use IRS label or	University of Richmond Doing Business As			54-050596 E Telephone n		
∏ Nan	ne cha	nge	print or type. See	Doing business As					
Initi	al retu	rn	Specific Instruc-		box if mail is not delivered to street addre	ess) Room/suite	(804) 484- G Gross receipts		
Ten	nınate	d	tions.	201 Maryland Hall			d Gloss receipts	5 \$ 404,507,050	
☐ Ame				City or town, state or count Richmond, VA 23173	ry, and ZIP + 4	•	1		
Арр	licatior	n pending				,			
				ne and address of princip LAyers	alofficer		ıs a group retur ates?	n for □Yes 🔽 No	
			201 Ma	aryland Hall		aiiiiid	ites	i res it no	
			Richmo	ond,VA 23173		1 ' '	II affiliates inclu		
I Tax	-exem	npt status	▽ 501(c)) (3) ◄ (insert no)	7(a)(1) or	l .	o," attach a list ip exemption ni	t (see instructions) umber Þ -	
J W	ebsit e	e: ► www	v rıchmond	edu		"(")			
K Form	of or	ganızatıon	Corporat	ion Trust Association	Other -	L Year of fo	ormation 1840	M State of legal domicile VA	
		Sumr						·	
Governance	1		RATE A U		or most significant activities EMIC,SCIENTIFIC,& PROFESSIC	NAL EDUCAT	TION & LEARN	ING SEE SCHEDULE O	
Ke II									
95	2		,		ontinued its operations or disposed				
	3		_		body (Part VI, line 1a)			32	
ACTIVITIES &	4				he governing body (Part VI, line 1	b)		11	
XIM	5			nployees (Part V , line 2a)			5	5 <u>4,51</u> 51,82	
ď	6 7a			lunteers (estimate if nec	m Part VIII, column (C), line 12		7	51,82 2a4,350,84	
		_			n Form 990-T, line 34			b 2,398,89	
					·	Pric	or Year	Current Year	
_	8	Contrib	butions and	d grants (Part VIII, line 1		13,715,768	17,065,883		
nue	9	Progra	m service	revenue (Part VIII, line 2	g)		147,706,212	158,383,231	
Reven	10			ne (Part VIII, column (A		46,721,071	60,152,602		
_	11			art VIII, column (A), line		6,095,018	8,430,023		
	12				ıst equal Part VIII, column (A), lır		214,238,069	244,031,739	
	13				column (A), lines 1-3)		52,401,931	62,482,729	
	14				olumn (A), line 4)			0	
8	15	Salarıe 10)	s, other co	ompensation, employee b	enefits (Part IX, column (A), lines	5 –	115,169,023	120,881,298	
Expenses	16a	•	sional fund	raising fees (Part IX, col	umn (A), line 11e)		24,873	206,825	
Ř	b	Total fur	ndraising exp	enses (Part IX, column (D), lin	e 25) • 8,152,818				
_	17	Other	expenses ((Part IX, column (A), line:	s 11a-11d, 11f-24f)		70,150,967	71,720,170	
	18				qual Part IX, column (A), line 25)		237,746,794	255,291,022	
, pa	19	Revenu	ue less exp	penses Subtract line 18 1	rom line 12		-23,508,725	-11,259,283	
Net Assets or Fund Balances						_	g of Current Year	End of Year	
3.589 3.888	20	Totala	ssets (Par	t X, line 16)		1,	910,737,132	2,022,200,441	
et A	21	Total li	ıabılıtıes (F	Part X, line 26)			235,687,521	263,626,937	
	22				21 from line 20	1,	675,049,611	1,758,573,504	
Par	t II		ature Blo		manus and black machines are students as a second		bakana anta 4 2	hha haar af !!-!-	
					mined this return, including accompanying ion of preparer (other than officer) is base	ed on all informat	on of which prepa		
Sign Here	<u> </u>	***** Signa	** iture of office	ır		2011- Date	05-16		
		Hosse	eın Sadıd VP	for Business&Finance/Treas					
		F Type	or print nam	е апи иие	Date		T		
Paid		Preparer' signature		R Kube	Check if self-empolyed • Preparer's identifying number (see instructions)				
Prepa		Firm's na	nme (or yours	RSM McGladrey Inc	EIN ▶				
Use C	, iiiy		and ZIP + 4	7200 Glen Forest Dr Ste 2	00				
	. =-			Richmond, VA 23226			Phone no 🕨 (<u> </u>	
May t	ne IR	S discus	s this retu	rn with the preparer show	n above? (see instructions)			▼ Yes	

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

The mission of the University of Richmond is to sustain a collaborative learning and research community that supports the personal development of its members and the creation of new knowledge. A Richmond education prepares students to live lives of purpose, thoughtful inquiry, and responsible leadership in a global and pluralistic society.

2	Did the organization the prior Form 990		cant program se	ervices during the year	which were not listed on	Yes V No
	If "Yes," describe th	nese new services on S	chedule O			
3	Did the organization services?	n cease conducting, or	make significar	nt changes in how it co		Yes ✓ No
	If "Yes," describe th	nese changes on Scheo	dule O			
4	Section 501(c)(3) a		tions and secti	on 4947(a)(1) trusts a	largest program services by eare required to report the amous service reported	
4a	(Code) (Expenses \$	125,689,661	including grants of \$	62,482,729) (Revenue \$	141,454,655)
	facilities By maintainir characteristics of the U system, a commitmen	ng an 8 1 faculty to student Iniversity's instructional four	ratio, each studen idation are a challe or moral and spiritu	t has the opportunity to enging learning environment all development, a mixture	ucation possible, making available to oy a personal and unique leaming ex r, small classes, a high quality of stuc of enriching academic and co-curricu	perience The key lent life, a coordinate college
4b	(Code) (Expenses \$	35,945,688	including grants of \$) (Revenue \$)
	maintain the high leve education in each prof- student instruction Aca community through th	I of academic integrity that essor's specialty, plus in neva ademic computing provides e university library Lecture	has become the st w teaching method information techno funds are set aside	andard of the University of s and technology, while fac logy to enhance the acader to pay for visiting speaker	ntenance and development of the sci Richmond The University offers opp ulty committees work toward continu- mic resources available to professors is on topics relevant to academic study students from other countries	ortunities for continuing lous improvement in all areas of and students, and to the
4c	(Code) (Expenses \$	32,923,706	including grants of \$) (Revenue \$	16,928,576)
	Dining Services augme excellence as well as s convenient option for l staff The Post Office i The Columbarium offe Department is commit	ents these efforts by ensuring sustainability and communit University of Richmond text is a contract station for the Users was cremation, inurnment or	g students have ac y support The Boo books, gear, and s Jnited States Posta scattering of ashes nciples of institution	ccess to exemplary service, kstore ensures that membe upplies Printing Services of il Service (USPS) whose goa for alumni, students, facult nal control in operating its a	t for the 92% of the student body th outstanding quality food, with a pas- ers of the University community and li- fers top-quality graphic communication al is to provide service that is courted by, staff, trustees and their immediate thletics program in a manner consiste	sion and commitment to beyond have an affordable, ons for students, faculty and us, economical, and efficient e family members. The Athletic
4d	Other program ser	vices (Describe in Sc	hedule O) See	also Additional Data fo	or Description	
	(Expenses \$		cluding grants o) (Revenue \$)
4e	Total program serv	vice expenses ⊁ \$	223,634,64	16		

Part IV	Che	cklist	of	Required	Schedules

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		Νο
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7	Yes	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		Νο
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16	Yes	
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νo

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		Νο
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νο
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

rt V	Statements	Regarding	Other	TRS F	ilinas	and '	Tax	Comi	oliance
	ota to illoiles	itegai aiiig	•					~~	J.:

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
	1a 6,809			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return			
Ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes	
Ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
Ь	If "Yes," enter the name of the foreign country ►BD , GK , JE , LU , UK , VI See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νο
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7 c		No
	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νο
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νο
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		Νο
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		No
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter		Ī	
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes " enter the amount of tax exempt interest received or asserted during the	12a		
D	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

201 Maryland Hall Richmond, VA 23173 (804) 484-1523

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management					
<u> </u>	enon oo torning body and ridingement				Yes	No
1a	Enter the number of voting members of the governing body	1a	20			
b	Enter the number of voting members that are independent	1b	13			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?	iness •	relationship with any	2		No
3	Did the organization delegate control over management duties customarily performed supervision of officers, directors or trustees, or key employees to a management con			3		Νο
4	$\label{eq:def:Did} Did the organization make any significant changes to its organizational documents similarly of the significant changes are significant. \\$	ınce t	he prior Form 990 was	4	Yes	
5	Did the organization become aware during the year of a material diversion of the orga	nızatı	on's assets?	5		Νo
6	Does the organization have members or stockholders?			6		Νo
7a	Does the organization have members, stockholders, or other persons who may elect governing body?	one o •	r more members of the	7a		Νο
b	Are any decisions of the governing body subject to approval by members, stockholde	ers, o	rother persons?	7b		Νo
8	Did the organization contemporaneously document the meetings held or written actio year by the following	ns ur	ndertaken during the			
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, v organization's mailing address? If "Yes," provide the names and addresses in Scheduling addresses of the section $(A, B, B,$		annot be reached at the	9		No
	ction B. Policies (This Section B requests information about policies not i	requi	red by the Internal			
Re	venue Code.)					
10-	December of the community of the communi			10a	Yes	No No
	Does the organization have local chapters, branches, or affiliates?	•	es of such chanters	104		NO
	affiliates, and branches to ensure their operations are consistent with those of the or	ganız	ation?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governin	ıg bod	y before filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Fo	rm 9	90			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13			12a	Yes	
Ь	Are officers, directors or trustees, and key employees required to disclose annually i	ntere	sts that could give rise			
С	to conflicts?			12b	Yes	
	describe in Schedule O how this is done			12c	Yes	
13	Does the organization have a written whistleblower policy?			13	Yes	
14	Does the organization have a written document retention and destruction policy? .			14	Yes	
15	Did the process for determining compensation of the following persons include a review independent persons, comparability data, and contemporaneous substantiation of the	e delil	beration and decision?			
	The organization's CEO, Executive Director, or top management official			15a	Yes	
Ь	Other officers or key employees of the organization			15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?			16a	Yes	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization in joint venture arrangements under applicable federal tax law, and take	nızat	ion to evaluate its			
	organization's exempt status with respect to such arrangements?			16b	Yes	
Se	ction C. Disclosure					
17	List the States with which a copy of this Form 990 is required to be filed▶					
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable (3)s only) available for public inspection. Indicate how you make these available. Choose of the organization of the control of the c					
19	Describe in Schedule O whether (and if so, how), the organization makes its governin interest policy, and financial statements available to the public. See Additional Data	-	-			
20	State the name, physical address, and telephone number of the person who possesse			ie orga	nızatıor	n ►
	Laurie F Melville			=		

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
(A) Name and Title	(B) Average hours	Posi t	(C tion (hat a	ched	ckal)	I		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

Lb Total .									>	- [5,544,134	0)	1,054,431

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ►181

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete Schedule <i>J</i> for such individual	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		Νο

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A)	(B)	(c)
Name and business address	Description of services	Compensation
RVA Construction LLC 515 Hull Street Richmond, VA 23224	construction contractor	2,385,192
worley associates architects 908 N Thompson Street Richmond, VA 23230	architectural services	865,378
Spurner Media Group 140 Virginia Street Richmond, VA 23219	branding/Radio Production	436,656
DOUble jay creative 406 W Church ave knoxville, TN 37902	video/photography media	395,828
Council on International Educational Exc 300 Fore Street Portland, ME 04101	study abroad education fees	352,250
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ►21) who received more than	

Form **990** (2009)

Form 99								Page 9
Part V	<u>/##1</u>	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
# # # # # # # # # # # # # # # # # # #	1a	Federated cam	paigns 1a					
e Ta	ь	Membership du	es 1b					
چ ∰	c	Fundraising eve	ents 1c					
<u>=</u>	d		zations 1d	2.474.504				
Sim.	e	Government grants		3,174,584				
Contributions, gifts, grants and other similar amounts	f g	sımılar amounts no Noncash contri	butions included in	13,891,299				
and iii	h	lines 1a-1f \$ _ Total. Add lines		🕒	17,065,883			
				Business Code				
Program Service Revenue	2a	Tuitions and fees		611,600	141,454,655	141,454,655		
e, ee	ь	Aux enterprises		900,099	16,417,233	15,458,845	958,388	
e e	С	Summer Camps/C	onferenc	900,099	511,343		511,343	
er E	d							
<u> </u>	e							
Z.	f	All other progra	am service revenue					
Ě	g	Total. Add lines	s 2a-2f		158,383,231			
	3	Investment inc	ome (including dividen	ds, interest				
			aramounts)	-	4,167,615		1,279,994	2,887,621
	4		stment of tax-exempt bond	· · · · · · · · · · · · · · · · · · ·				
	5	Royalties	(ı) Real	▶ (II) Personal				
	6a	Gross Rents	3,011,999	(II) Fersonal				
	ь	Less rental						
	c	expenses Rental income	3,011,999					
	d	or (loss) Net rental incoi	me or (loss)		3,011,999			3,011,999
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	288,932,071					
	ь	Less cost or other basis and sales expenses	232,947,084					
	C	Gain or (loss)	55,984,987		55,984,987			55,984,987
	d 8a		rom fundraising		33,301,307			33,301,307
Other Revenue		events (not inc \$	luding reported on line 1c) ne 18					
<u> </u>	Ь	Loss director	penses b	43,496				
₹	c		(loss) from fundraising	32,924 events	10,572			10,572
	9a	Gross income f See Part IV, lin	rom gaming activities ne 19					
	b c		penses b	vities				
	10a	Gross sales of returns and allo	owances .					
	Ь	less cost of a	a oods sold b	19,900,797				
	, c		oods sold b (loss) from sales of inve	7,296,109 entory	12,604,688	12,604,688		
		Miscellaneous		Business Code				
	11a	Anthem refund		900,099	1,721,913	1,721,913		
	ь	Investment Ma	nagement	525,990	1,244,593		1,244,593	
	С	Other misc inc	ome	713,940	870,803	514,279	356,524	
	d	All other reven			-11,034,545	-11,034,545		
	e	Total. Add lines			-7,197,236			
	12	Total revenue.	See Instructions .	▶[244,031,739	160,719,835	4,350,842	61,895,179

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).									
			(B), (C), and (υ). (c)	(D)					
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses					
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV $$ line 21 $$									
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	59,143,408	59,143,408							
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16	3,339,321	3,339,321							
4	Benefits paid to or for members									
5	Compensation of current officers, directors, trustees, and key employees	3,689,223	3,062,769	470,265	156,189					
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	715,377	593,795	91,568	30,014					
7	Other salaries and wages	95,226,943	79,111,605	11,942,672	4,172,666					
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	7,536,521	6,273,684	904,350	358,487					
9	Other employee benefits	6,709,385	5,549,088	930,293	230,004					
10	Payroll taxes	7,003,849	5,830,268	840,431	333,150					
11	Fees for services (non-employees)				_					
а	Management									
b	Legal	272,303		272,303	_					
c	Accounting	311,431	100	311,331						
d	Lobbying									
e	Professional fundraising See Part IV, line 17	206,825			206,825					
f	Investment management fees									
g	Other									
12	Advertising and promotion	1,009,690	861,003	30,033	118,654					
13	Office expenses									
14	Information technology	1,171,236	1,150,993	6,382	13,861					
15	Royalties									
16	Occupancy	8,947,360	8,828,318	114,633	4,409					
17	Travel	5,147,833	4,290,502	557,302	300,029					
18	Payments of travel or entertainment expenses for any federal, state, or local public officials									
19	Conferences, conventions, and meetings									
20	Interest	5,155,641	4,223,179	932,462						
21	Payments to affiliates									
22	Depreciation, depletion, and amortization	16,047,482	12,325,746	3,721,736						
23	Insurance									
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)									
а	Other	9,335,087	9,068,444	-372,780	639,423					
b	supplies	8,906,052	7,847,010	848,011	211,031					
С	Contractual services	8,063,917	6,823,816	608,331	631,770					
d	Telephone	2,410,381	2,102,473	190,668	117,240					
e	equipment rental	2,179,381	1,300,560	795,926	82,895					
f	All other expenses	2,762,376	1,908,564	307,641	546,171					
25	Total functional expenses. Add lines 1 through 24f	255,291,022	223,634,646	23,503,558	8,152,818					
26	Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation									

Pa	rt X	Balance Sheet				<u> </u>			
				(A) Beginning of year		(B) End of year			
	1	Cash—non-interest-bearing			1				
	2	Savings and temporary cash investments	•	141,076,442	2	113,710,625			
	3	Pledges and grants receivable, net		30,930,434	3	20,813,719			
	4	Accounts receivable, net		29,325,697	4	3,476,706			
	5	Receivables from current and former officers, directors, trustees highest compensated employees Complete Part II of	, key employees, and						
		Schedule L			5				
	6	Receivables from other disqualified persons (as defined under sepersons described in section $4958(c)(3)(B)$ Complete Part II of							
		Schedule L			6				
Assets	7	Notes and loans receivable, net		4,229,574	7	3,832,785			
	8	Inventories for sale or use	for sale or use						
	9	Prepaid expenses and deferred charges		7,744,196	9	7,115,341			
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	531,691,504						
	ь	Less accumulated depreciation	10b 258,930,811	239,132,574	10c	272,760,693			
	11	Investments—publicly traded securities		569,527,163	11	19,615,498			
	12	Investments—other securities See Part IV, line 11		880,308,925	12	1,572,060,357			
	13	Investments—program-related See Part IV, line 11			13	_			
	14	Intangible assets		14					
	15	Other assets See Part IV, line 11		6,676,607	15	6,748,797			
	16	Total assets. Add lines 1 through 15 (must equal line 34)	1,910,737,132	16	2,022,200,441				
	17	Accounts payable and accrued expenses .		14,839,033	17	33,398,830			
	18	Grants payable		18					
	19	Deferred revenue	d revenue						
	20	Tax-exempt bond liabilities		176,600,000	20	176,600,000			
ès	21	Escrow or custodial account liability Complete Part IV of Schedule	e D		21				
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified							
ä		persons Complete Part II of Schedule L			22				
	23	Secured mortgages and notes payable to unrelated third parties			23				
	24	Unsecured notes and loans payable to unrelated third parties			24				
	25	Other liabilities Complete Part X of Schedule D		33,755,228	25	41,404,721			
	26	Total liabilities. Add lines 17 through 25		235,687,521	26	263,626,937			
şe		Organizations that follow SFAS 117, check here ► $\sqrt{}$ and complethrough 29, and lines 33 and 34.	lete lines 27						
Fund Balance	27	Unrestricted net assets		830,788,058	27	858,979,501			
ee	28	Temporarily restricted net assets		554,285,636	28	593,281,706			
<u> </u>	29	Permanently restricted net assets		289,975,917	29	306,312,297			
Ë		Organizations that do not follow SFAS 117, check here ► □ and	d complet e						
or F		lines 30 through 34.	-						
	30	Capital stock or trust principal, or current funds			30				
Assets	31	Paid-in or capital surplus, or land, building or equipment fund .			31				
	32	Retained earnings, endowment, accumulated income, or other fur	nds		32				
Net	33	Total net assets or fund balances		1,675,049,611	33	1,758,573,504			
_	34	Total liabilities and net assets/fund balances		1,910,737,132	34	2,022,200,441			

Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both Separate basis Consolidated basis Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Form **990** (2009)

OMB No 1545-0047

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury

Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

Attach to Form 990 or Form 990-EZ. See separate instructions.

Reason for Public Charity Status (All organizations must complete this part.) See instructions

Inspection

Name of the organization University of Richmond

Employer identification number

The	organı	zatıon ıs	not a private	e foundation because	ıtıs (Forlu	nes 1 throu	gh 11, check	only one bo	x)				
1	Γ	A churc	h, conventio	on of churches, or as:	sociation of o	churches s	ection 170(b)(1)(A)(i).					
2	<u>~</u>	A schoo	ol described	ın section 170(b)(1)	(A)(ii). (Att	ach Schedu	ıle E)						
3	Γ	A hospi	tal or a coop	perative hospital serv	vice organiza	atıon descri	bed in sectio	n 170(b)(1)	(A)(iii).				
4	Γ			organization operate y, and state	ed in conjunc	tion with a	hospital desc	cribed in sec	tion 170(b)(1	.)(A)(iii). Ente	r the	
5	Г	An orga	inization ope	erated for the benefit	of a college	or universit	v owned or o	perated by a	ı governmenta	al unit	describe	_ ed in	
_	,	_	· ·	A)(iv). (Complete Pa	=		,	,	. 90.0				
6	Г			local government or		al unit desci	rihed in secti	on 170(b)(1)(A)(v).				
7	, T			t normally receives a	=					m the	neneral	nuhlid	
•	,	describ	ed in	A)(vi) (Complete Pa		part or its .	зарроге пош	u governine	incur unit or inc	,,,,,	general	public	•
8	Г			described in section		.)(vi) (Com	nnlete Part II	.)					
9	, _			t normally receives					outions memb	ners hi	n fees a	nd aro	55
-	'			ties related to its ex									-
		•		ss investment incom	•	_		•					
		• •	_	anization after June 3				•		 .,	2 40		
10	Г												
11	, _		n organization organized and operated exclusively to test for public safety See section 509(a)(4). n organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry										ses of
	•	-	_	y supported organiza									
			that describ Type I	pes the type of suppo b Type II			omplete line - Functional			Г	Type II	I - Otl	ner
e	Г	By chec	king this bo	x, I certify that the o									
		other th	an foundatio	on managers and oth	er than one c	r more pub	licly support	ed organızat	ions describe	d ın s	ection 50)9(a)(1) or
			509(a)(2)										
f		check t		received a written det	termination f	rom the IRS	that it is a	Type I, Type	e II or I ype II	ll sup	porting c	organiz	ation,
g				006, has the organiz	ation accept	ed any gift	or contributi	on from any	of the				,
			g persons?	,	·	, ,		•					
		(i) a pe	rson who dır	ectly or indirectly co	ntrols, eithe	r alone or to	ogether with	persons des	crıbed ın (ıı)			Yes	No
		and (III)	below, the q	joverning body of the	the support	ed organiza	ition?				11g(i)		
		(ii) a fa	mıly membe	r of a person describ	ed ın (ı) abov	/e [?]					11g(ii)		
		(iii) a 3	5% controll	ed entity of a person	described in	ı (ı) or (ıı) a	bove?				11g(iii)		<u> </u>
h		Provide	the followin	g information about t	he supported	d organızatı	on(s)						
				(iii)	(iv)								
				Type of	Is the	<u> </u>	(v		(vi				
	(i)			organization	organizati		Did you no	•	Is th		_	، ا	vii)
	Name		(ii) EIN	(described on lines 1- 9 above	col (ı) lıst		organiza col (i) d		organiza col (i) org				ount of
	suppo raanız		EIN	or IRC section	your gove		suppo		in the U	-	- u	sup	port?
	rganization or IRC section (see				docume	nt /							
				ınstructions))	Yes	No	Yes	No	Yes	l N	No		
										-			
										_			
Tota	ı												

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	÷·/		
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) Dublic Support Subtract line F from						
6	Public Support. Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and stop here						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
_	and stop here. The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	▶ □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and stop here. The organization				,		▶
17a	10%-facts-and-circumstances test-	-2009. If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						▶ ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support	T			1	T	I
cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
_	purpose Gross receipts from activities that						
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
6	Total. Add lines 1 through 5 Amounts included on lines 1, 2,						
/a	and 3 received from disqualified				1		
	persons						
b	A mounts included on lines 2 and 3						
	received from other than disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	rom line 6) ction B. Total Support						
	ndar year (or fiscal year beginning						
cuic	in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar						
	sources						
ь	Unrelated business taxable						
	income (less section 511 taxes) from businesses acquired after						
	June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
13	IV) Total support (Add lines 9, 10c,						
13	11 and 12)						
14	First Five Years If the Form 990 is for	or the organizat	ion's first, second	l, thırd, fourth, or	fifth tax year as a	a 501(c)(3) orgar	
	check this box and stop here						► □
Se	ction C. Computation of Publ	ic Support P	ercentage				
15	Public Support Percentage for 2009			13 column (f))		15	
16	Public support percentage from 200	-		.,,		16	
	Table support personage nom 200	o o o modulo m, n	arc 111, mrs 15			10	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ae			
17	Investment income percentage for 2				n (f))	17	
18	Investment income percentage from	•		•		18	
	33 1/3% support tests—2009. If the		•		d line 15 is more		line 17 is not
1.7a	more than 33 1/3%, check this box a					u.ii 23 1/3/0 dill	. IIIC 17 13 110t
	organization	•厂		•			
ь	33 1/3% support tests—2008. If the	organization di	d not check a box	on line 14 or line	e 19a, and line 16	5 is more than 33	1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

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DLN: 93493136041541

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

Open to Public

Interna	al Revenue Service	► Attach to Fo	orm 990. ► See separate instructions.		Inspection			
	me of the organi			Emp	loyer identifica	ation numb	er	
υn	versity of Richmond			54-0	0505965			
Pa			lvised Funds or Other Similar F	unds	or Accounts	. Comple	te if the	
	organiz	zation answered "Yes" to Form 99 -	0, Part IV, line 6. (a) Donor advised funds		b) Funds and o	thor accou	ıntc	
1	Total number a	t end of year	(a) Donor advised funds	,	i unus anu c	other accou	11115	
2		tributions to (during year)						
3		nts from (during year)						
4	Aggregate valu	ie at end of year						
5	_	zation inform all donors and donor advi organization's property, subject to the o	sors in writing that the assets held in dor organization's exclusive legal control?	ıor advı	sed	☐ Yes	┌ No	
6	used only for c	- · · · · · · · · · · · · · · · · · · ·	donor advisors in writing that grant funds efit of the donor or donor advisor, or for a			☐ Yes	┌ No	
Pa	rt III Conse	rvation Easements. Complete	ıf the organızatıon answered "Yes" t	o Forn	n 990, Part I\	/, line 7.		
2	Preservati	of natural habitat ion of open space s 2a–2d if the organization held a quali he last day of the tax year	Preservation of a field conservation contribution in the form			ture		
					Held at the	End of the	Year	
а	Total number o	of conservation easements		2a			1	
b	_	restricted by conservation easements		2b			104 00	
c		servation easements on a certified his	, ,	2c				
d	Number of cons	servation easements included in (c) ac	equired after 8/17/06	2d				
3		servation easements modified, transfe ar 🛌	rred, released, extinguished, or terminate	ed by th	ie organization	during		
4	Number of stat	es where property subject to conserva	tion easement is located 🛌 👤 1					
5		nization have a written policy regarding f the conservation easements it holds?	the periodic monitoring, inspection, hand	dling of	violations, and	☐ Yes	√ No	
6			ecting and enforcing conservation easem					
7	•		ng, and enforcing conservation easement		g the year 🟲 🕏 .			
8	170(h)(4)(B)(ı) and 170(h)(4)(B)(II)?	(d) above satisfy the requirements of sec			✓ Yes	Г No	
9	balance sheet,		onservation easements in its revenue and he footnote to the organization's financia nents					
Par		izations Maintaining Collectio ete if the organization answered "	ns of Art, Historical Treasures, Yes" to Form 990, Part IV, line 8.	or Otl	her Similar	Assets.		
1a	art, historical t	reasures, or other similar assets held	116, not to report in its revenue stateme for public exhibition, education or resear ancial statements that describes these i	ch ın fu			e,	
b	historical treas	•	116, to report in its revenue statement a public exhibition, education, or research i			•		
	(i) Revenues II	ncluded in Form 990, Part VIII, line 1			► \$			
	(ii) Assets incl	luded in Form 990, Part X			► \$			
2	If the organizat	•	orical treasures, or other similar assets fo S 116 relating to these items	or finan				
а	Revenues inclu	uded in Form 990, Part VIII, line 1			► \$			

b Assets included in Form 990, Part X

ап	411 Organizations Maintaining Co	ollections of Art	, His	toric	cal Trea	isures, or (Othe	<u>er Similar</u>	Asse	ets (co	ntınued,
3	Using the organization's accession and othe items (check all that apply)	r records, check any	ofth	ne follo	owing that	t are a signific	ant i	use of its co	llectio	n	
а	Public exhibition		d	<u>~</u>	Loan or e	exchange prog	grams	5			
b	Scholarly research		e	\vdash	Other						
С	✓ Preservation for future generations										
ļ	Provide a description of the organization's c Part XIV	ollections and explai	n hov	w they	further th	he organizatio	n's e	xempt purpo	se in		
•	During the year, did the organization solicit assets to be sold to raise funds rather than							nılar	Г	Yes	√ No
ar	t IV Escrow and Custodial Arrang						ed "\	es" to For	m 990),	
	Part IV, line 9, or reported an ar										
.a	Is the organization an agent, trustee, custod included on Form 990, Part X?					ns or other as	sets	not	Γ	Yes	Г No
b	If "Yes," explain the arrangement in Part XI	V and complete the f	follow	/ıng ta	ble						
_							_		A mou	ınt	
۳ c	Beginning balance						1c				
d	Additions during the year						1d				
e	Distributions during the year						1e				
f	Ending balance						1f				
а	Did the organization include an amount on F	orm 990, Part X, line	21?						Г	Yes	│ No
	If "Yes," explain the arrangement in Part XI										
a	rt V Endowment Funds. Complete	<pre>if the organization (a)Current Year</pre>		were b)Prior		to Form 990 (c)Two Years Ba				NEQUE V	ears Bac
3	Beginning of year balance	1,393,253,972			7,377,490	(C)TWO TEATS DO	ack (u)Tillee Teals	Dack (e	e)roui i	ears baci
b	Contributions	105,146,714			.,382,356						
c	Investment earnings or losses	138,996,408			,435,539						
d	Grants or scholarships	, ,			, ,						
e	Other expenditures for facilities	5,468,352		64	,070,335						
	and programs										
f	Administrative expenses										
g	End of year balance	1,631,928,742		1,393	3,253,972						
	Provide the estimated percentage of the year		s								
а	Board designated or quasi-endowment 🕨	50.000 %									
b	Permanent endowment 18.000 %										
c	Term endowment ► 32.000 %										
а	Are there endowment funds not in the posse	ssion of the organiza	tion	that a	re held ar	nd administer	ed for	the			
	organization by (i) unrelated organizations							[3a(i)	Yes	No
	(ii) related organizations		•	•			•		3a(ii)	Yes	
ь	If "Yes" to 3a(II), are the related organization						٠.	· . · . · .	3b	Yes	
	Describe in Part XIV the intended uses of th	ne organization's end	owme	ent fur	nds			L			
ar	t VI Investments—Land, Building	s, and Equipme	nt. S	ee Fo	orm 990	, Part X, line	10.				
	Description of investment				ost or other			(c) Accumula depreciatio		(d) Boo	k value
a I	_and					19,42	7,717			19	9,427,71
Ь	Buildings					333,65	2,588	133,144	1,601	200	0,507,98
c I	_easehold improvements					25,65	5,399	14,99	1,245	10),664,15
d I	Equipment					78,13	8,726	68,769	9,629		9,369,09
e	Other					74,81	7,074	42,02	5,336	32	2,791,738

272,760,693

Part VII Investments—Other Securities. See	Form 990, Part X, line 12		
(a) Description of security or category (including name of security)	(b) Book value		d of valuation f-year market value
Financial derivatives			
Closely-held equity interests Other			
Investments - other	176,414,017		F
ınvestments - hedge funds	1,021,240,007		F
Investments - preferred stock	21,514		F
Investments - private equity funds & real estate	374,384,819		F
Threstments - private equity funds & real estate	374,304,019		'-
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	1,572,060,357		
Part VIII Investments—Program Related. See		<u>l</u> L3.	
(a) Description of investment type	(b) Book value	(c) Metho	d of valuation
		Cost or end-or	f-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip			(b) Book value
			(D) Doom varied
	5)		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes			
Funds held on behalf of others	190,397		
Annuities Payable Interest Rate Swap Liabilities	6,021,329 20,092,938		
Govt Grants Refundable	3,901,544		
Post-retirement benefits	11,198,513		
	41,404,721		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶			

	ule D (Form 990) 2009 Reconciliation of C	Change in Net Assets from Fo	orm 90	n to	Financial Stateme	nte	Page 4
-	Total revenue (Form 990, Part)) 	- manetar stateme	1	244,031,739
_	Total expenses (Form 990, Pa Excess or (deficit) for the year	, , , , ,				3	255,291,022
_	Net unrealized gains (losses)					4	96,036,650
5	Donated services and use of fa	cilities				5	
_	Investment expenses Prior period adjustments					7	
	Other (Describe in Part XIV)					8	-1,253,474
	Total adjustments (net) Add I	ines 4 - 8				9	94,783,176
10 Part		per financial statements Combine li Revenue per Audited Financia			ents With Revenue	10 per R	83,523,893 Return
1		er support per audited financial state				1	288,297,239
2 a		ut not on Form 990, Part VIII, line 12 tments		2a	96,036,650		
b	•	facilities		2b	20,000,000		
c	Recoveries of prior year grant			2c	4.669.045		
d e	Other (Describe in Part XIV) Add lines 2a through 2d			2d	4,668,945	2e	100,705,595
3	Subtract line 2e from line 1 .					3	187,591,644
4		90, Part VIII, line 12, but not on line luded on Form 990, Part VIII, line 7t		4a	ı		
a b	Other (Describe in Part XIV)			4b	56,440,095		
С	Add lines 4a and 4b			•		4c	56,440,095
5 Part		nd 4c. (This should equal Form 990, P Expenses per Audited Financ			·	5 s per	244,031,739 Return
1	Total expenses and losses pe					1	204,773,346
2		ut not on Form 990, Part IX, line 25				<u> </u>	
а	Donated services and use of f	acılıtıes		2a			
b c	Prior year adjustments Other losses		• •	2b 2c		-	
d	Other (Describe in Part XIV)			2d		1	
e	Add lines 2a through 2d					2e	11,965,053
3 4	Subtract line 2e from line 1 . Amounts included on Form 99					3	192,808,293
a	Investment expenses not inc	luded on Form 990, Part VIII, line 7b		4a	+		
Ь	Other (Describe in Part XIV) Add lines 4a and 4b			4b	62,482,729	-	62.482.720
c 5		nd 4c. (This should equal Form 990, i	• • Part I, l	• • • • • • • • • • • • • • • • • • •	3)	4c 5	62,482,729
	XIV Supplemental In		2 5	10.5			
Part		scriptions required for Part II, lines : , Part XII, lines 2d and 4b, and Part					
addit	Ident if ier	Return Reference			Explanat	ion	
Part II	, Line 9	Description of How Organization			ber 28, 1967, the Unive		
		Reports Conservation Easements	This	land o	t of Land (104 34 acres) ame with an easement w	ith the	e Virginia O utdoor
					n The land is used by the at the students can learr		
			I .		al habitat. The easement or expenses. Text of foot		
					Property, plant and equi ents, buildings, equipmen		
					acquired by purchase, or nation, if contributed by a		
Part II	I, Line 1a		-	eciatio	on rsity's collections of wor	cs of a	art & historical
, are ii	i, eme id		treas	ures	are held for education, relibition. Their values are i	searcl	h, scientific inquiry, and
			Univ	ersity	's financial statements		
Part II	I, Line 4		futur	e gene	rks of Art *Scholarly res erations The library owns	sevei	ral thousand rare
					ese are used for teaching ved so future generations		
					is three portraits of figure 's history It also owns t		
					nusic The portraits and : Museums *Public exhib		
			I .		tion for future generation addition to other types o		
			Univ	ersity	of Richmond Museums in arts, dating from as earl	nclude	fine art, artifacts, and
			Gree	ce an	d China to contemporary s of local, national, and i	works	of art The collections
			colle	ctions	s, the University Museum reciation, knowledge, res	s prov	vides the opportunity
			c ultu	iral his	story, and science through ng) and scholarly publications	ıh exh	ibitions (on-campus
			and p	oublic	educational programs in allery talks, artists' resi	cludın	g special courses,
			conc	erts, s	symposia, and other ever	nts Th	ne University Museums'
			educ	atıona	and research activities of the Universi	ty of F	Richmond by being
			progr	rams a	with the University's account of the university's account of the university of the u	ılty, aı	nd staff involvement
			stude	ents e	s, research fellowships, a	ferings	5
Part V	, Line 4	Description of Intended Use of Endowment Funds	ındıv	ıdual 1	rsity's endowment consis funds established for a v	ariety	of purposes such as
			expe	nses	ps and contributions to e The spending policy allo	ws end	dowment funds to meet
			year	budge	erating needs of the Univ et stability and protecting	the fo	uture purchasing power
			I .		owment assets against th D, Part V, line 1b include		
			\$2,1	47,32	.4, operating cash transf t of \$100,000,000, rein	erred	to the quası-
			\$2,9	99,39	00 Schedule D, Part V, li ed for expenditure of \$46	ne 1e	ıncludes assets
Part V	II, Line 2d - Other		ınter	compa	any payable of \$41,415, aff Tuition Waivers 4668	232	
<u>A djust</u>	ments						0. Increase
Part X: Adjust	II, Line 4b - Other ments		Mana	ageme	uxiliary Enterprises -72 int fees - flow through Sp	ıder M	anagement Co K-1
			state	ment	scholarships netted with s 62482729 Broadcast		
Part X	III, Line 2d - Other		COG	S - A	h K-1 8882 uxiliary Enterprises 729	6109	Faculty/staff Tuition
<u>A djust</u>			Waiv	ers 4	668945 Rounding -1 ps netted with revenues		
A djust	•		6248	32729	· •		
			repor	rts the	otnote to the organization organization's liability f	or unc	ertain tax position
			base	d on a	48 Tax positions are re "more-likely than-not"	hresh	old Recognized income
			than	50%	ns are measured at the l likely of being realized C	hange	es in recognition or
			me a s judgr	urem nent o	ent are reflected in the poccurs. This applies to po	eriod i sition	n which a change in is taken or expected to
			be ta	ken o	n a tax return The Unive lated to unrecognized ta	rsity r	recognizes interest
			relate	ed to	unrecognized tax benefit: abilities, if assessed No	ın ac	counts payable and
			have	been	recognized as of and for 2009 For all open tax ye	the ye	ears ended June 30,
			analy	/zed fi	ZOO9 For all open tax ye ling positions in all of the ns where it is required to	efeder	ral, state and foreign
			inclu	dıng t	he University's status as	atax	exempt organization
			susta	ained	rsity believes its income on audit and does not an	tıcıpat	te any adjustments that
			June	30,2	n a material change to the office of the control of	emain	subject to examination
					or tax jurisdictions unde ear 2007 forward	the s	tatute of limitations is

Employer identification number

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

University of Richmond

Name of the organization

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2009

Open to Public

	54-0505965			
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No,"			
	please explain a policy of non-discrimination is contained in all university catalogs and general search publications, which are sent to high schools in states where students are recruited, and in enrollment applications on-line catalogs also contain the policy	3_	Yes	
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
Ь	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
C	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
	with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
_	If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990)			
5 a	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5a		Νo
b	Admissions policies?	5b		Νo
c	Employment of faculty or administrative staff?	5с		Νo
d	Scholarships or other financial assistance?	5d		Νo
e	Educational policies?	5e		Νo
f	Use of facilities?	5f		Νo
g	Athletic programs?	5g		Νo
h	Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Schedule O (Form 990)	5h		No
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Yes	
	Has the organization's right to such aid ever been revoked or suspended?	6b		Νo
7	If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990) Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form	-	Vez	
	One in the control of	7	Yes	

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As Filed Data -

DLN: 93493136041541

SCHEDULE F

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ See separate instructions.

2009

OMB No 1545-0047

Open to Public **Inspection**

Internal Revenue Service

Department of the Treasury

(Form 990)

Totals.

	ne of the organization					Employer ide	ntification number
Jniv	versity of Richmond					54-0505965	5
Pā	General Infor "Yes" to Form 9			de the United States	. Complete	ıf the organ	ization answered
1	For grantmakers. Doe assistance, the grante	es the organiza ees' eligibility fo	tion maintain r	ecords to substantiate is assistance, and the se	lection criter	ia used to a	ward
2	For grant makers. Descri United States	be in Part IV the	organization's pr	ocedures for monitoring th	ne use of gran	t funds outsid	e the
3	Activites per Region (U	se Schedule F-1	(Form 990) if add	ditional space is needed)			
	(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	is a progra	y listed in (d) m service, ecific type of) in region	(f) Total expenditures for region
Eas	t Asıa and the Pacıfic			Program Services	Education		320,061
urc	ope			Program Services	Education		798,227
Vort	th America			Program Services	Education		22,207
Sou	th America			Program Services	Education		
Sub	- Saharan Afrıca			Program Services	Education		
Cen	tral America & Caribbean			Program Services	Education		
Mid	dle East & North Africa			Program Services	Education		
Rus	sıa & Independent States			Program Services	Education		
Sou	th Asıa			Program Services	Education		

1,140,495

Part IV	, line 15, for an	sistance to Orgar y recipient who recensional	eived more than \$5	es Outside the Ur ,000. Check this box	nited States. Composite of the composite	plete if the organiza received more that	tion answered "Yes' n \$5,000	'to Form 990, ► 厂
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2 Enter total n tax-exempt	number of recipions by the IRS, or f	ent organizations lis or which the grante	ted above that are e or counsel has pr	recognized as chari ovided a section 50	ties by the foreign o 1(c)(3) equivalency	country, recognized letter	as . ►	
3 Enter total n	umber of other	organizations or en	tities					: (Earm 990) 2009

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Use Schedule F-1 (Form 990) if additional space is needed.

ose Schedule	e F-1 (Form 990) if ad	<u>laitional space</u>	is needed.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Financial Aid Grants and Scholarships	Central America & Caribbean	5	8,372	see Part IV			
Financial Aid Grants and Scholarships	East Asia & the Pacific	59	697,789	see Part IV			
Financial Aid Grants and Scholarships	Europe	229	1,973,070	see Part IV			
Financial Aid Grants and Scholarships	Mıddle East & North Afrıca	9	107,219	see Part IV			
Financial Grants and Scholarships	North America	2	46,886	see Part IV			
Financial Aid Grants and Schlarships	Russia & Independent States	2	19,250	see Part IV			
Financial Aid Grants and Scholarships	South America	23	212,968	see Part IV			
Financial Aid Grants and Scholarships	South Asia			see Part IV			
Financial Aid and Scholarships	Sub-Saharan Africa	19	273,767	see Part IV			
-							

Schedule F (Form 990) 2009

Part IV			- Part Tilan Davida and Little Control
	Complete this part to	provide the information required ReturnReference	ın Part I, line 2, and any additional information. Explanation
Schedule F,	Part IV	O ther Information	Part I, line 2 Each student has an account with the University That account is charged for full tuition while the student is studying abroad University financial aid in the form of grants and scholarships is credited to eligible students' accounts. Thus, elegible students that are studying abroad at institutions with which the University of Richmond has an agreement receive financial aid grants and scholarships which are credited to their student accounts. These grants and scholarships reduce the amount that the student has to pay to the University of Richmond for tuition.
Schedule F,	Part IV		Part I, line 3 The Office of International Education at the University of Richmond has a budget that is used to pay foreign institutions of higher education and other entities for the provision of educational instructions to our students who study at these foreign institutions. The University has written agreements with the foreign institutions of higher education as well as invoices and student records for determining what is paid to these institutions who provide teaching and instruction to our students.
Schedule F,	Part IV		Part III, Column C Students who study abroad must make application to the Office of International Education Once the application is approved and the student confirms that she/he is going to study abroad, the student is given a special code for the term that she/he will be studying abroad in order to identify who is studying abroad each semester. Thus, the number of students who study abroad can be obtained from the University's Enterprise Resource Planning System by querying the system Additional records are kept in the Office of International Education.
Schedule F,	Part IV		Part III, Column E The payment of grants and scholarships is made to the student's record by a journal entry The student's account is credited for the grant or scholarship, which reduces the balance the student owes for tuition The University's financial budget for grants or scholarships is charged in order to know the amount of grant or scholarship expense

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As Filed Data -

DLN: 93493136041541

SCHEDULE G (Form 990 or 990-EZ) Supplemental Information Regarding Fundraising or Gaming Activities

OMB No. 1545-0047

Department of the Treasury

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Open to Public Inspection

Internal Revenue Service	Attach to Form 990 or Form 990-EZ. F See separate instructions.	Inspection
Name of the organization		Employer identification number
University of Richmond		
		54-0505965

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- 1 Indicate whether the organization raised funds through any of the following activities Check all that apply
- a 🔽 Mail solicitations
- e 🔽 Solicitation of non-government grants

b F Internet and e-mail solicitations

Solicitation of government grants

Phone solicitations

g Special fundraising events

- In-person solicitations
- 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising activities?

~~	

No

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization Form 990-EZ filers are not required to complete this table

(i) Name of individual or entity (fundraiser)	(ii) Activity	(iii) Dıd fundraıser have custody or control of contributions?		fundraiser have custody or control of contributions?		fundraiser have custody or control of contributions?		fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes	No									
	Campaign Consulting		No	0	193,442	0						
	Campaign Consulting		No	0	13,383	0						
Total				206,825								

3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

AL,AR,CA,CT,DE,FL,GA,HI,ID,IL,IN,IA,KS,KY,LA,ME,MD,MI,MN,MS,MO,MT,NE,NV,NJ,NM,NY,NC,ND,OH,OK,PA,RI,SC,SD,TN,TX,UT,VT,VA,WV,WI,WY

Pa	rt II	Fundraising Events. Com more than \$15,000 on Form					eport	ed
			(a) Event #1 Boone Golf Outing (event type)	(b) Event #2 Womens Golf Tournament (event type)	(c) O ther Events (total number)	(d) Tot (Add col		
Reveilue	1 2	Gross receipts Less Charitable contributions	15,480				43	3,496
<u>-</u>	3	Gross income (line 1 minus line 2)	15,480	28,016			43	3 ,4 9 6
	4	Cash prizes						
Expenses	5	Non-cash prizes		1,583				1,583
	6	Rent/facility costs	8,468	7,055			15	5,523
ă	7	Food and beverages						
Direct	8	Entertainment	516	5				516
à	9	Other direct expenses .	1,413	13,889			1!	5,302
	10	Direct expense summary Add line	es 4 through 9 in column	ı(d)			32	2,924
	11	Net income summary Combine lin	nes 3, column d, and line	10			10	0,572
Par	t III	Gaming. Complete if the or \$15,000 on Form 990-EZ, lin		"Yes" to Form 990, Pa	rt IV, line 19, or repo	rted more		
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) Tota (Add col col		
_	1	Gross revenue						
sesued	2	Cash prizes						
tbeu	3	Non-cash prizes						
Direct Ex	4	Rent/facility costs						
툽	5	Other direct expenses						
	6	Volunteer labor	∀es% No	☐ Yes% ☐ No		_		
		Direct expense summary Add lines						
	8	Net gaming income summary Com	bine lines 1, column d, a	nd line 7	<u> </u>	<u> </u>	Yes	No
9 a b	Is t	er the state(s) in which the organiza he organization licensed to operate No," Explain				· 9a		
10a b		e any of the organization's gaming l Yes," Explain	ıcenses revoked, susper	nded or terminated during	the tax year?	10a		
11		s the organization operate gaming a						
12		he organization a grantor, beneficial ned to administer charitable gaming	•	•	•	. .		

		Yes	No
13	Indicate the percentage of gaming activity operated in		
а	The organization's facility		
b	An outside facility		
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
	Name 🟲		
	Address -		
15a	Does the organization have a contract with a third party from whom the organization receives gaming		
	revenue?	,	
b	If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the	+	
	amount of gaming revenue retained by the third party 🟲 \$		
c	If "Yes," enter name and address		
	Name 🟲		
	Address •		
16			
16	Gaming manager information		
	Name 🟲		
	Name F		
	Gaming manager compensation 🕨 \$		
	Description of services provided -		
	Director/officer Employee Independent contractor		
	I Director/officer I Employee I Independent contractor		
.7	Mandatory distributions		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	<u> </u>	
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent		
	in the organization's own exempt activities during the tax year ▶ \$	1	

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DLN: 93493136041541

0115 10 19 19 00 1

2009

OMB No 1545-0047

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

Open to Public

Internal Revenue Service			F Attach to Form 9	790			Inspection
Name of the organization University of Richmond						Employer identifica	ition number
<u> </u>						54-0505965	
	ormation on Gran						
the selection criteria	used to award the grant	bstantiate the amount of t s or assistance?					√ Yes □
		lures for monitoring the us					
Form 990, Pa	irt IV, line 21 for any	to Governments and recipient that receive 90) if additional space	d more than \$5,000	. Check this box if n	o one recipient receiv	ed more than \$5,00	0. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)		(h) Purpose of grant or assistance
2 Enter total number of	section 501(c)(3) and (government organizations					

Enter total number of other organizations

Part III	Grants and Other Assistance to Individuals in the United Stat	es. Complete if the organization	answered "Yes" to Form 990	, Part IV, line 22
	Use Schedule I-1 (Form 990) if additional space is needed.			

(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
2450	59,143,408			
	recipients	recipients cash grant	recipients cash grant non-cash assistance	recipients cash grant non-cash assistance (book, FMV, appraisal, other)

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
O ther Information	Part IV	The payment of the grants and scholarships are made to the student's record by a journal entry. The student's account is credited for the grant or scholarship which reduces the balance the student owes for tuition. The university's financial budget for grants or scholarships are charged in order to know the amount of grants or scholarship expense.

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**Compensation Information**

DLN: 93493136041541

OMB No 1545-0047

Open to Public Inspection

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization University of Richmond

Employer identification number

54-0505965

Pa	rt I Questions Regarding Compensatio	n	<u> </u>			
					Yes	Νo
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III					
	▼ First-class or charter travel	굣	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	굣	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc			1b		No
2	Did the organization require substantiation prior to in officers, directors, trustees, and the CEO/Executive			2	Yes	
3	Indicate which, if any, of the following the organizationg anization's CEO/Executive Director Check all the contract of the co		y			
	Compensation committee	<u> </u>	Written employment contract			
	Independent compensation consultant		Compensation survey or study			
	Form 990 of other organizations	<u> - </u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	I, Section A, line ${f 1a}$ with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymen	nt?	4a		Νo
b	Participate in, or receive payment from, a suppleme	ntal non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-b	ased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pr	ovide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only ma	ust comp	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	line 1a,	, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a,	, did the organization pay or accrue any			
а	The organization?			6a		Νo
ь	Any related organization?			6b	Yes	
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes," o			7	Yes	
8	Were any amounts reported in Form 990, Part VII, I		·			
	subject to the initial contract exception described in	n Regs	section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow th section 53 4958-6(c)?	e rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name (B) Breakdown of W-2 and/or 1099-MISC compensation (I) Date compensation (II) Date compensation (III) Date compensation (IV) Com										
(i) Base incentive reportable compensation reportable compensation compensation compensation	(A) Name		(B) Breakdown of	W-2 and/or 1099-MI		(C) Retirement and		(E) Total of columns		
See Additional Data Table			(i) Base compensation	ıncentive	(iii) Other reportable compensation		benefits	(B)(ı)-(D)	Form 990 or	
	See Additional Data Table									

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
		The football and men's basketball coaches occasionally travel with their teams by charter airplane for scheduled competitions. The University of Richmond requires the President to live on campus in a house that is provided by the University of Richmond. Club membership dues are paid on behalf of three University employees, where club membership is an important factor in the performance of the employee's job duties and responsibilities.
		The University has a policy regarding payment of expenses All expenses must be accounted for with documentation, such as invoices and receipts, and be approved by a supervisor. The University does not have a written policy that details when a sports team is allowed to charter an airplane or when an employee club membership is paid or reimbursed by the University.
	Part I, Line 4a	Edward Ayers had \$50,000 deferred in a 457 F plan
		Srinivas Pulavarti and Robin Blandford are members of a limited liability company through which they receive distributions of net income based on their membership percentage For calendar year 2009 Srinivas Pulavarti received \$434,299 equity distribution and Robin Blandford received \$337,789 equity distribution
	Part I. Line 7	Football coach. Michael London, received a bonus in the amount of \$125,000 for leading the football team to victory in the ESC Championship game

Schedule J (Form 990) 2009

Software ID: Software Version:

EIN: 54-0505965

Name: University of Richmond

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees										
(A) Name		(B) Breakdown of	f W-2 and/or 1099-MIS	C compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation		
		(i) Base (ii) Bonus & Incentive compensation		(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ		
Edward L Ayers	(I) (II)		0	22,764 0	50,000 0	187,974 0	719,278 0	0		
Ann Lloyd Breeden	(ı) (ıı)		0	0	0	30,353 0	198,616 0	0		
Stephen Allred	(ı) (ıı)		0	-565 0	0	51,278 0	363,167 0	0		
Hossein Sadid	(I) (II)		0	9,953	0	13,005	166,708 0	0		
A ndrew Newcomb	(ı) (ıı)		0	-7,110 0	0	42,486 0	280,813 0	0		
John Douglass	(ı) (ıı)		0	6,182 0	0	47,690 0	346,289 0	0		
Kathryn Monday	(ı) (ıı)		0	-1,420 0	0	34,350 0	229,352 0	0		
Lorı Schuyler	(ı) (ıı)		0	-6,066 0	0	27,108 0	186,532 0	0		
Srınıvas Pulavartı	(ı) (ıı)	450,384 0	226,000	7,931 0	75,000 0	67,453 0	826,768 0	0		
Stephen Bisese	(ı) (ıı)	196,310 0	0	-6,802 0	0	37,477 0	226,985 0	0		
Anne Tessier	(I) (II)		0	-1,685 0	0	33,890 0	219,710 0	0		
Christopher Mooney	(I) (II)		0	14,854 0	0	41 ,2 4 7 0	458,919 0	0		
Michael London	(I) (II)		125,000	68,867 0	0	42,800 0	519,167 0	0		
Patrick Fishe	(I) (II)	210,333 0	0	66,643 0	0	43,787 0	320,763 0	0		
Robin Blandford	(I) (II)		117,000 0	-2,812 0	0	40,883 0	390,304 0	0 0		
Thomas Gutenberger	(I) (II)		0	104,915	0 0	47,897 0		0 0		
Herbert C Peterson	(I) (II)	145,356 0	0	19,982	0 0	46,271 0	211,609 0	0		
Carolyn Martın	(I) (II)		0	-3,566 0	0 0	32,208 0	191,839 0	0		
William E Cooper	(I) (II)	254,705 0	0	-4,050 0	0	61,274 0	311,929 0	0		

DLN: 93493136041541

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Inspection

OMB No 1545-0047

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service Name of the organization

University of Richmond

Employer identification number

54-0505965

Pa	Tt I Bond Issues													
	(a) Issuer Name (b) Issuer EIN (c) CUSIP #			(d) Date Issued		(e) Issue Price		(f) Description of Purpose			(g) Defeased		Beh	On alf of uer
												No	Yes	No
Α	Virginia College building Authority	irginia College building Authority 54-1249154 927781Nd2				4	5,085,000	Construct Stadium and 2 Educational Buildings				Х		Х
В	Virginia College building Authority	54-1249154	08-0	8-2004	1	5,069,000	refund prio	rissue			X		Х	
С	Virginia College building Authority	/irginia College building Authority 54-1249154 9277803u8				3(30,931,000 construct so			t science building and		Х		Х
D	Virginia College building Authority	54-1249154	927781cr3	11-0	8-2006	38	38,070,000 refund prior			nd prior issue				x
E	Virginia College building Authority	54-1249154	11-0	8-2006	1	17,830,000 construct do			t dorm & boller plant				х	
Pai	rt III Proceeds	•				•								
					Α		В		С		D		E	
1	1 Total proceeds of issue				5,659,587	15,069,000		31,128,038		38,070,000		18,447		47,484
2	Gross proceeds in reserve funds													
3	Proceeds in refunding or defeasan	ice escrows												
4	Other unspent proceeds			1	1,059,302									
5	Issuance costs from proceeds			265,225		68,837		141,299		170,000		81,2		81,262
6	Working capital expenditures from	n proceeds												
7	Capital expenditures from proceed	ds		3	4,149,097			3	0,894,900				18,3	66,634
8	Year of substantial completion			2011		1996		2006		199	97		2009	
-		Yes	No	Yes	No	Yes	No	Yes	No	Yes		No		
9	Were the bonds issued as part of a		X	Х			X	Х				Х		
10					Х		Х		Х		Х			Х
11	11 Has the final allocation of proceeds been made?					Х		Х		Х		Х		
12	Does the organization maintain adequate books and records to support the final allocation of proceeds?					Х		×		х		х		
Par	t IIII Private Business Use							•	•					

Yes

No

Χ

Χ

which owned property financed by tax-exempt bonds?

which may result in private business use?

Was the organization a partner in a partnership, or a member of an LLC,

Are there any lease arrangements with respect to the financed property

В

No

Χ

Χ

Yes

С

No

Χ

Χ

Yes

Yes

D

No

Χ

Х

Yes

Ε

No

Χ

Χ

Par	Part III Private Business Use (Continued)										
			A	E	3		С	l	כ		E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?		Х		x		х		х		Х
3b	Are there any research agreements with respect to the financed property which may result in private business use?	X			х	Х		Х		Х	
Зс	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	х		Х		x		x		Х	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government										
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	3 740 %						3 740 %		0 590 %	
6	Total of lines 4 and 5	3 740 %						3 740 %		0 590 %	
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	x		Х		х		Х		Х	
Par	t IV Arbitrage	•									

1 (1	Albitinge		Α		В		 C				 E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		х		×		×		×		х
2	Is the bond issue a variable rate issue?	Х		Х		Х		Х		Х	
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		х		х		х		х		х
b	Name of provider										
С	Term of hedge										
4a	Were gross proceeds invested in a GIC?		Х		Х		Х		Х		Х
b	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?		х		х		х		х		х
6	Did the bond issue qualify for an exception to rebate?	Х		х		х		х		х	
									Schedul	e K (Form 99)	1) 2000

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DLN: 93493136041541

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Internal Revenue Service

Name of the organization
University of Richmond

Department of the Treasury

Employer identification number

54-0505965

										54-05	05905			
P	art I Bond Issues													
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date	Issued	(e) Issue	Price	(f) Des	cription of	Purpose	(g) De	feased	Beha	On alf of uer
											Yes	No	Yes	No
A	Virginia College building Authority	54-1249154	927781ne0	02-26-3	2009	29,6	15,000	refund prior	ıssue			×		x
Pa	rt III Proceeds			_										
					١	В	3		С	C	<u> </u>		E	
1	Total proceeds of issue			2	9,615,00									
2	Gross proceeds in reserve funds													
3	Proceeds in refunding or defeasan	ce escrows												
4	Other unspent proceeds													
5	Issuance costs from proceeds		175,93	5										
6	Working capital expenditures from													
7	Capital expenditures from proceed													
8	8 Year of substantial completion				06			•		•		•		
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	s	No
9	Were the bonds issued as part of a	a current refunding is	sue?	Х										
10	Were the bonds issued as part of a	an advance refunding	ıssue?		Χ									
11	Has the final allocation of proceed	Is been made?		Х										
12	Does the organization maintain ad the final allocation of proceeds?	х												
Pa	rt IIII Private Business Use			_		_								
					4	В		_	С)		E	
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	s	No
1	Was the organization a partner in which owned property financed by		ember of an LLC,		х								\bot	
2	Are there any lease arrangements which may result in private busine		Х											
For	Privacy Act and Paperwork Reduction Ac	ct Notice, see the Insti	uctions for Form 990).		Cat No 50)193E				Schedule	K (Form	990) 20	09

Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

Are there any management or service contracts with respect to the financed property which may result in private business use? Are there any research agreements with respect to the financed property	Yes	No X	Yes	No	Yes	No	Yes	No	Yes	No
financed property which may result in private business use?	.,	х								1.10
Are there any research agreements with respect to the financed property	.,	1								
which may result in private business use?	y X									
Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	х									
Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government										
Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 390 %								
Total of lines 4 and 5		0 390 %								
Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	ı x	х								

			A	E	3	(С	ı)		E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		x								
2	Is the bond issue a variable rate issue?	X									
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		х								
ь	Name of provider										
С	Term of hedge										
4a	Were gross proceeds invested in a GIC?		Х								
b	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?		×								
6	Did the bond issue qualify for an exception to rebate?	Х								o K (Form 00)	

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DLN: 93493136041541

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions. OMB No 1545-0047

Open to Public Inspection

Name of the organization **Employer identification number** University of Richmond 54-0505965 Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) Corrected? (a) Name of disqualified person 1 (b) Description of transaction 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to (g)Written (e) In Approved or from the (a) Name of interested person and (c)O riginal (d)Balance due default? by board or agreement? organization? purpose principal amount committee? From Yes No Yes Nο Yes Nο Kathryn Monday Housing 120,000 75,590 Νo 75,590 Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person (a) Name of interested person (c)A mount of grant or type of assistance and the organization Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (e) Sharing of (b) Relationship organization's between interested (c) A mount of (d) Description of transaction (a) Name of interested person person and the revenues? transaction organization Yes No See Additional Data Table

Software ID: Software Version:

EIN: 54-0505965

Name: University of Richmond

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person

(b) Relationship

(c) A mount of

(d) Description of transaction

(e) Sharing of

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction \$	(d) Description of transaction	organı	aring of zation's nues?
	organization			Yes	No
Nathaniel B Ayers	family member of Edward L Ayers, officer & trustee	36,420	Compensation and benefits paid as employee of the University		No
Property Investment Advisors Inc	entity more than 35% owned by R Lewis Boggs,trustee	1,059,952	Investment Management Services to the University and a related organization of the University		No
Wilton Companies	entity for which Richard S Johnson, trustee, serves as an officer	145,171	Lease of office space by the University		No
Bruce Heilman	family member of Terry Heilman Sylvester, trustee	80,648	Compensation in the form of housing and related services paid to Bruce Heilman as Chancellor of the University		No
Philip Morris USA	Michael E Szymanczyk,trustee,serves as officer of the parent corp of PMUSA	3,011,998	Related organization of the University leases office space to Philip Morris USA		No
1607 Capital Partners	entity more than 35% owned by Fred T Tattersall, trustee	325,926	Investment Management Services to a related organization of the university		No
Welsh Carson Anderson & Stowe	Entity for which Paul B Queally, former trustee, serves as an officer	319,426	Investment Management Services to the University and to a related organization of the University		No
Marianne Peterson	Family member of Herbert Peterson, officer	21,775	Compensation and benefits paid as employee of the University		No
Lindsey J Lowe	family member of Richard S Johnson, trustee	2,312	Compensation paid as student employee of the organization		No
Fortress Investment Group LLC	entity for which George W Wellde, Jr ,trustee,serves as an indep director	128,696	Investment management services to the University		No

SCHEDULE M

NonCash Contributions

OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Inspection Name of the organization **Employer identification number** University of Richmond 54-0505965 Part I Types of Property (a) (b) (c) (d) Check Number of Contributions Revenues reported on Method of determining

		ıf		Form 990, Part VIII, line	reven	ues		
		applicable		1 g				
1	Art—Works of art	X	3					
2	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	X	31	953,832	Market quotation			
10	Securities—Closely held stock .				·			
	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Q ualified conservation contribution—Historic							
4.4	structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
	Food inventory							
	Drugs and medical supplies .							
22	Historical artifacts							
	Scientific specimens							
	•							
	O ther ► ()							
	Other ►()							
29	Number of Forms 8283 received	hv the orga	anization during the tay vea	er for contributions				
2,	for which the organization compl				29			
			,	<u>-</u>			Yes	No
30a	During the year, did the organiza	ation receive	e by contribution any prope	rty reported in Part I, lines	1-28 that it			
	must hold for at least three year							
	for exempt purposes for the enti					30a		No
Ь	If "Yes," describe the arrangem					500		
31	Does the organization have a gif			eview of any non-standard	contributions?	31	Yes	
32a	Does the organization hire or us contributions?	e third parti	es or related organizations	to solicit, process, or sell r	non-cash	32a		Νο
b	If "Yes," describe in Part II							
33	If the organization did not report	t revenues ii	n column (c) for a type of p	roperty for which column (a) is checked,			
	describe in Part II				•			
For P	rivacy Act and Paperwork Reduction	Act Notice,	see the Instructions for Forr	n 990. Cat No 51227J	Schedule	M (For	m 990)	2009

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2009

Software ID: **Software Version:**

EIN: 54-0505965

Name: University of Richmond

As Filed Data efile GRAPHIC print - DO NOT PROCESS

SCHEDULE 0 (Form 990)

Supplemental Information to Form 990

DLN: 93493136041541

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization University of Richmond

 $\label{lem:complete} \textbf{Complete to provide information for responses to specific questions on } \\$ Form 990 or to provide any additional information. ► Attach to Form 990.

54-0505965

Employer identification number

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 4		The University revised its bylaws in February 2010. In making the revisions, the University considered applicable Virginia law and best practices for non-profit organizations, in general, and for peer institutions. The revisions included the following introducing an explicit, but not exhaustive list of the powers and duties of the Board of Trustees, setting a minimum number of Trustees, clarifying the term of service for trustees and defining "good cause" for removing a trustee, clarifying the roles and responsibilities of board committees, clarifying the process for appointing and removing officers, and specifying the duties of the Vice President for Business and Finance/Treasurer.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, Inne 11		Form 990, Part VI, Section 11A The 990 was reviewed by the University of Richmond's Vice President for Business and Finance and by its General Counsel Following that review, a draft of the 990 was provided to the University's President, Rector, Vice Rector, Chair of its Business Management Committee and Chair of its Audit and Compliance Committee A meeting was conducted to review the 990 and respond to any questions that the President, Rector, Vice Rector or Committee Chairs had regarding the return Following that meeting, an electronic version of the 990 was distributed to the entire Board of Trustees. The staff of the Vice President for Business and Finance and the General Counsel conducted two information sessions to review the 990 with the members of the Board of Trustees and to respond to any questions. All of this occurred prior to filing the 990 with the Internal Revenue Service.

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 12c		The University of Richmond monitors and enforces compliance with its conflict of interest policy in several ways First, the University requires all individuals covered by its policy to complete a conflict of interest disclosure form on an annual basis. The office of the secretary to the Board of Trustees ensures that all covered individuals complete the disclosure form. Prior to all meetings of the Board of Trustees or any committee of the Board of Trustees, the secretary to the Board and the general counsel of the University review the meeting agenda in light of the conflict of interest disclosures to identify any potential or actual conflicts of interest that might arise. Additionally, the University's conflict of interest policy requires covered individuals to update their disclosure forms during the year and to notify appropriate University officials of any actual or potential conflict that might arise prior to or in the course of a meeting. If there is a conflict of interest, the involved individual is required to recuse him or herself from the discussion of the matter at issue, to refrain from voting on the matter and to refrain from seeking to influence the vote on the matter.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 15		The Board of Trustees of the University of Richmond has delegated authority for recommending the approval of the compensation of the President to the Compensation Committee of the Board of Trustees. The Compensation Committee is also responsible for reviewing and approving the President's recommendations regarding the compensation of his direct reports. The members of the Compensation Committee are the Rector and Vice Rector of the University and, for the tax year ending June 30, 2010, two other members of the Board of Trustees. The University ensures that the members of the Compensation Committee do not have a conflict of interest with regard to any matter coming before them. In setting the initial compensation and benefits of the President and in considering any material amendment to his employment agreement, the Compensation Committee has engaged an outside compensation consultant who, relying on compensation data for similarly qualified persons in functionally comparable positions at similarly situated organizations, has opined on the reasonableness of the President's direct reports and any other University employee who is paid more than \$150,000 per year. In conducting this review, the Compensation Committee relies on compensation data for similarly qualified persons in functionally comparable positions at similarly situated organizations. The deliberations and decisions of the Compensation Committee are documented contemporaneously.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		The University of Richmond makes its governing documents and financial statements available on its public wiebsite. The University makes its Conflict of Interest Policy available upon request

Section C,	line 19	public website. The University makes its Conflict of Interest Policy available upon request
ldentifier	Return Reference	Explanation
Form 990, Part I, line 1	Mission Statement - continuation	The mission of the University of Richmond is to sustain a collaborative learning and research community that supports the personal development of its members and the creation of new knowledge. A Richmond education prepares students to live lives of purpose, thoughtful injury, and responsible leadership in a global and pluralistic society. The Richmond Pomise, the university's strategic plan, establishes how Richmond will pursue its mission for the next five years. The larger purpose is to operate as a model institution of higher education, sustaining a superior faculty and staff and administering the institution with the highest standards of innovation and professionalism. The strategic plan arms to fulfill the mission established by the Board of Trustees to "sustain a collaborative learning and research community that supports the personal development of its members and the creation of new knowledge. A Richmond education prepares students to live lives of purpose, thoughtful inquiry, and responsible leadership in a global and pluralistic society." Specifically, the plan pledges that the university will decicate safe to five major goals (1) integrated Academics. The university is redesigning the curriculum make accessable the full range of curricular offerings across the schools, including a guarantee that all undergraduates students may take at least one upper-division course in two schools outside the school of their major. The university has revised its undergraduate trist-year experience, general education framew and, and upper-division curricular opportunities consistent with an integrated academic enterprise. A faculty development inflative offers increased support for interdisciplinary teaching and scholarship, making Richmond the destination of choole for the highest qualify faculty (2) Inclusive Diversity. The university seeks to ensure an inclusive campus environment that welcomes people from diverse backgrounds, encourages the exchange of ideas from various promotes of the produce service and schools

university

DLN: 93493136041541

2009

Open to Public Inspection

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization
University of Richmond

54-0505965

Part I Identification of Disregarded Entities (Complete	e if the organization a	nswered "Yes" on	Form 990, Part I	V, line 33.)	
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
Richmond Quadrangle LLC 201 Maryland Hall Richmond, VA 23173 54-0505965	owns and operates land and building	VA	2,466,769	29,997,537	
Spider Management Company LLC 201 Maryland Hall Richmond, VA 23173 26-1501416	Investment, research, advice, counsel and management of endowment assset	VA	3,288,821	599,631	
Part II Identification of Related Tax-Exempt Organiza or more related tax-exempt organizations during the		e organization ans	swered "Yes" on	Form 990, Part IV,	line 34 because it had one
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity
		or roraigir country,		(enucy
University of Richmond Alumni Assoc Inc		or roreign country,		(entity
University of Richmond Alumni Assoc Inc 28 Westhampton Way	organization of alumni events	VA	501(c)(3)	Line 7	entity
28 Westhampton Way richmond, VA 23173			501(c)(3)		entity
28 Westhampton Way			501(c)(3)		entity
28 Westhampton Way richmond, VA 23173 54-1336450			501(c)(3) 501(c)(3)		entity
28 Westhampton Way richmond, VA 23173 54-1336450 UNIVERSITY OF RICHmond Law School Association	organization of alumni	VA		Line 7	entity
28 Westhampton Way richmond, VA 23173 54-1336450 UNIVERSITY OF RICHmond Law School Association 28 Westhampton Way richmond, VA 23173	organization of alumni	VA		Line 7	entity
28 Westhampton Way richmond, VA 23173 54-1336450 UNIVERSITY OF RICHmond Law School Association 28 Westhampton Way richmond, VA 23173	organization of alumni	VA		Line 7	entity
28 Westhampton Way richmond, VA 23173 54-1336450 UNIVERSITY OF RICHmond Law School Association 28 Westhampton Way richmond, VA 23173	organization of alumni	VA		Line 7	entity
28 Westhampton Way richmond, VA 23173 54-1336450 UNIVERSITY OF RICHmond Law School Association 28 Westhampton Way richmond, VA 23173	organization of alumni	VA		Line 7	entity

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

because it i	iad one or more i	elateu	organizacions de	ateu as a partifer	silip during the tax y	ear.)					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) (g) Share of total income Share of end-of-ye assets		(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana	j) ral or aging :ner?
							Yes	No		Yes	No
Property Holdings LLC 201 Maryland Hall richmond, VA23173 54-1738291	real estate loans	VA		investment	1,065,914	18,979,041	Yes				No
Property Holdings II LLC 201 Maryland Hall richmond, VA23173 55-0793239	real estate loans	VA		investment	-10,196	71,927	Yes				No
Property Holdings III LLC 201 Maryland Hall richmond, VA23173 65-1229396	real estate loans	VA		investment	-3,223,512	9,366,720		No			No
ROR Partnership 201 Maryland Hall richmond, VA23173 26-1761403	investment management	VA		investment	-446,511	1,575,912,133		No			No
The Richmond Fund LP 6806 Paragon Place Suite 290 richmond, VA23230 26-1501561	investment management	VA		investment				No			No
The Richmond Fund Management Company LLC 6806 Paragon Place Suite 290 richmond, VA23230 26-1501524	investment management	VA		investment	4,533,413	2,440,611		No			No
Richmond private Equity Holdings LLC 2711 Centerville Rd Ste400 Wilmington, DE19808 26-4523065	investment management	DE		Investment				No			No

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

		-			•		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
UR Holdings Inc 201 Maryland Hall Richmond, VA23173 26-4523465	Investment	VA		С	-63	-256	100 000 %
	•					•	

Schedule R (Form 990) 2009				Р	age 3
Part V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990	0, Part IV,	, line 34, 35, or 36.)			
Note. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in	n Parts II-l	[V 5			
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			12		No
b Gift, grant, or capital contribution to other organization(s)			11)	No
c Gift, grant, or capital contribution from other organization(s)			10		No
d Loans or loan guarantees to or for other organization(s)			10		No
e Loans or loan guarantees by other organization(s)			16	:	No
f Sale of assets to other organization(s)			1f		No
g Purchase of assets from other organization(s)			10	1	No
h Exchange of assets			11	1	No
i Lease of facilities, equipment, or other assets to other organization(s)			1 i		No
j Lease of facilities, equipment, or other assets from other organization(s)			1 j		No
k Performance of services or membership or fundraising solicitations for other organization(s)			11	Yes	
l Performance of services or membership or fundraising solicitations by other organization(s)			11		No
m Sharing of facilities, equipment, mailing lists, or other assets			1r	n Yes	
n Sharing of paid employees			1r	1	No
o Reimbursement paid to other organization for expenses			10	,	No
p Reimbursement paid by other organization for expenses			1p		No
q O ther transfer of cash or property to other organization(s)			10	Yes	
r Other transfer of cash or property from other organization(s)			11		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered	d relationsh	ips and transaction thres	holds		
(a)		(b)		(c)	
Name of other organization		Transaction type(a-r)	Amou	nt involv	ed
(1) University of Richmond Alumni Assoc Inc		V		1	25 685

r Other transfer of cash or property from other organization(s)		1r No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationsh	nips and transaction thres	sholds
(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved
(1) University of Richmond Alumni Assoc Inc	К	125,685
(2) University of Richmond Alumni Assoc Inc	М	0
(3) University of Richmond Alumni Assoc Inc	Q	125,685
(4) University of Richmond Law school Alumni Association	к	23,101
(5) University of Richmond Law school Alumni Association	М	0
(6) University of Richmond Law school Alumni Association	Q	23,101
1		

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Are all partners section 501(c)(3) organizations?		(e) Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	agın tner?
			Yes	No		Yes	No		Yes	N
										+
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Software ID: **Software Version:**

EIN: 54-0505965

Name: University of Richmond

Form 990, Schedule R,	Part III - Identi	fication	of Related (Organizations	Taxable as a Partr ب	iership					,
(a) Name, address, and EIN of related organization	of Primary activity of Primary activity of Primary activity Foreign Country)		(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f)	(g) Share of end-of-year assets (\$)	allocat	oprtionate ations?	Code V-UBI amount	Gen t o Mana Part	(j) neral or aging tner?	
	1 totaleane	+	 		1.065.014	10.070.041	Yes	No		_	No
Property Holdings LLC 201 Maryland Hall richmond, VA23173 54-1738291	real estate loans	VA		investment	1,065,914	18,979,041	Yes				No
Property Holdings II LLC 201 Maryland Hall richmond, VA23173 55-0793239	real estate loans	VA		investment	-10,196	71,927	Yes				No
Property Holdings III LLC 201 Maryland Hall richmond, VA23173 65-1229396	real estate loans	VA		investment	-3,223,512	9,366,720		No			No
ROR Partnership 201 Maryland Hall richmond, VA23173 26-1761403	investment management	VA		investment	-446,511	1,575,912,133		No			Νο
6806 Paragon Place Suite 290 richmond, VA23230 26-1501561	investment management	VA		investment				No			No
6806 Paragon Place Suite 290 richmond, VA23230 26-1501524	investment management	V A		investment	4,533,413	2,440,611		N o			No
	investment management	DE		Investment				N o			No

Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	(b) Transaction type(a-r)	(c) A mount Involved (\$)
(1)	University of Richmond Alumni Assoc Inc	К	125,685
(2)	University of Richmond Alumni Assoc Inc	М	0
(3)	University of Richmond Alumni Assoc Inc	Q	125,685
(4)	University of Richmond Law school Alumni Association	К	23,101
(5)	University of Richmond Law school Alumni Association	М	0
(6)	University of Richmond Law school Alumni Association	Q	23,101

Additional Data

Software ID: Software Version:

EIN: 54-0505965

Name: University of Richmond

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

	:	· · · · · · · · · · · · · · · · · · ·			
4d. Other program	services				
(Code) (Expenses \$	7,454,929 incl	uding grants of \$) (Revenue \$	
education of all stu and government rel projects, and trave conducting researc	dents Thus, the university end lations to assist with application I to participate and present find th, providing infrastructure nec	courages faculty, s ons for funding, allo dings at academic o essary to conduct	tudent and staff resear cating funds for studer conferences, providing research, employing no	t levels significantly improves the quech by operating an office of foundation at and faculty summer and vacation relates, studios and specialized classion-faculty personnel to manage resembers involved in research project	on, corporate research ooms for arch-related
(Code) (Expenses \$	18,564,206 incl	uding grants of \$) (Revenue \$	
various fraternity, s diversity and inclus outstanding recrea government associ administration, fact them welcome at th	sorority and other extracurricu sion A subset of Student Deve tional facilities, fitness and we lations, which voice the studen ulty, and staff Undergraduate a	lar activities, and o lopment is Recreat Ilness programs, in ts' concerns and o and law school adm upport for accepted	organizations that work tion and Wellness, whic tramurals, and sport cl pinions, as well as serv tission offices counsel	th services, academic and career conto uphold the University's core principle of the provides the campus community which is the campus community which is the students and thousands of prospective applicants is the campus company c	ciples of outh out d and make
(Code) (Expenses \$	3,056,456 incl	uding grants of \$) (Revenue \$)
community membe service-oriented ev (BSP) The progran diverse group of ap the country The Ui	rs in collaborative study, reflectivents eliciting participation from offers four-year scholarship a proximately 100 students curiuniversity's Office of the Chaplaty and justice programming, a v	ction, and action to m faculty, staff, and wards to students rently participates aincy supports and	address contemporary I students, the CCE als with a sustained record in the BSP at the Unive coordinates UR Campu	nmond strives to bring together camp social issues Beyond organizing va so administrates the Bonner Scholars d of service and a high level of financ ersity of Richmond, making it the larg us Ministers and religious organization piritual and pastoral care The numbe	rious s Program ial need A jest BSP in ons, inter-

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and	Indepen	dent C	ont	ract	tors	<u> </u>		T		
(A) Name and Title	(B) Average hours		tion (that a	che	')	_		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
Allen B Kıng Trustee	2 00	×						0	0	0
Charles A Ledsinger Jr Trustee	2 00	х						0	0	0
Daniel J Ludeman Trustee	2 00	Х						0	0	0
Edward L Ayers President	40 00	×		x				481,304	0	237,974
Fred T Tattersall Trustee	2 00	х						0	0	0
George W Wellde Jr Rector	7 00	Х		х				0	0	0
Guy A Ross Trustee	2 00	х						0	0	0
Janice R Moore Trustee	2 00	х						0	0	0
Kevin M Cox Trustee	2 00	х						0	0	0
The Honorable Roger L Gregory Trustee	2 00	Х						0	0	0
Mıchael E Szymanczyk Trustee	2 00	х						0	0	0
Patricia L Rowland Trustee	2 00	х						0	0	0
Patricia Lebow Trustee	2 00	Х						0	0	0
R Lewis Boggs vice rector	7 00	Х		х				0	0	0
Rıchard S Johnson Trustee	2 00	х						0	0	0
Stephen J Kneeley Trustee	2 00	х						0	0	0
Stephen M Lessing Trustee	2 00	Х						0	0	0
Susan M Humphreville Trustee	2 00	х						0	0	0
Terry Heilman Sylvester Trustee	2 00	Х						0	0	0
Melanie Healey Trustee	2 00	х						0	0	0
Ann Lloyd Breeden Secretary	40 00			х				168,263	0	30,353
Stephen Allred Provost & VP Academics	40 00			х				311,889	0	51,278
Hossein Sadid VP BUS & Finance, treasurer	40 00			х				153,703	0	13,005
Andrew Newcomb Dean - school of Arts & Sc	40 00				х			238,327	0	42,486
John Douglass Dean - Law School	40 00				x			298,599	0	47,690

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) Average hours		((tion (hat a	che		I		(D) Reportable compensation from the	(E) Reportable compensation	(F) Estimated amount of other		
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	rrom the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations		
Jorge Haddock Dean - Busıness School	40 00				х			0	0	0		
Kathryn Monday VP for information service	40 00				х			195,002	0	34,350		
Lorı Schuyler chief of staff	40 00				х			159,424	0	27,108		
Srınıvas Pulavartı President - SMC	40 00				х			684,315	0	142,453		
Stephen Bisese vp for student development	40 00				х			189,508	0	37,477		
Anne Tessier VP for Enrollment Management	40 00				х			185,820	0	33,890		
Christopher Mooney mens basketball coach	40 00					Х		417,672	0	41,247		
Joan Bak Professor of History	40 00					Х		0	0	0		
Michael London Football coach	40 00					Х		476,367	0	42,800		
Patrick Fishe Professor of Finance	40 00					Х		276,976	0	43,787		
Robin Blandford Director of investments SM	40 00					Х		349,421	0	40,883		
Thomas Gutenberger VP for Advancement	40 00					Х		381,920	0	47,897		
Herbert C Peterson VP BUS & Finance	40 00						х	165,338	0	46,271		
Carolyn Martın Executive assistant to pre	40 00						х	159,631	0	32,208		
William E Cooper Professor, Former Presiden	40 00						х	250,655	0	61,274		
Carl Tobias professor of law	40 00						х	0	0	0		
Joseph Kent interim provost	40 00						х	0	0	0		

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Other	9,335,087	9,068,444	-372,780	639,423
supplies	8,906,052	7,847,010	848,011	211,031
Contractual services	8,063,917	6,823,816	608,331	631,770
Telephone	2,410,381	2,102,473	190,668	117,240
equipment rental	2,179,381	1,300,560	795,926	82,895