

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

Open to Public Inspection

A For the 2009 calendar year, or tax year beginning 07-01-2009 and ending 06-30-2010 D Employer identification number C Name of organization B Check if applicable Please Howard County General Hospital Inc use IRS label or Address change 52-2093120 Doina Business As E Telephone number print or type. See Name change (410)740-7730Specific ☐ Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite Instruc-**G** Gross receipts \$ 245,425,203 5755 Cedar Lane Terminated tions. Amended return City or town, state or country, and ZIP + 4 COLUMBIA, MD 21044 Application pending Name and address of principal officer Is this a group return for JAMES E YOUNG affiliates? 5755 Cedar Lane COLUMBIA, MD 21044 H(b) Are all affiliates included? If "No," attach a list (see instructions) Tax-exempt status Group exemption number 🕨 Website: ► WWW HCGH ORG K Form of organization
✓ Corporation
☐ Trust
☐ Association
☐ Other ► L Year of formation 1998 M State of legal domicile MD Briefly describe the organization's mission or most significant activities PROVISION OF INPATIENT AND OUTPATIENT HEALTHCARE SERVICES TO INDIVIDUALS Activities & Governance Check this box 📂 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . 22 Number of independent voting members of the governing body (Part VI, line 1b) $\,$. $\,$. 18 2,050 Total number of employees (Part V, line 2a) . 508 Total number of volunteers (estimate if necessary) . . . Total gross unrelated business revenue from Part VIII, column (C), line 12 . 16,024 Net unrelated business taxable income from Form 990-T, line 34 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 3,365,932 3,352,160 Program service revenue (Part VIII, line 2g) . 221,106,507 213,653,259 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 1,383,440 514,967 10 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 1,379,557 11 1,651,015 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 220,053,646 226,353,191 1,868,969 13 1,021,600 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . 14 Benefits paid to or for members (Part IX, column (A), line 4) . . 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5 Expenses 96,594,036 106,587,317 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . 0 b Total fundraising expenses (Part IX, column (D), line 25) $\blacktriangleright \underline{0}$ Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) . 17 111,830,119 115,408,786 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 209,445,755 223,865,072 Revenue less expenses Subtract line 18 from line 12 . 10,607,891 2,488,119 t Assets or nd Balances **Beginning of Current End of Year** Year 243,049,696 20 247,237,787 Total assets (Part X, line 16) . 21 Total liabilities (Part X, line 26) . 213,231,712 211,814,494 22 Net assets or fund balances Subtract line 21 from line 20 34,006,075 31,235,202 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Sian 2011-05-11 Signature of officer Here JAMES E YOUNG SENIOR VP FINANCE Type or print name and title Date Check if Preparer's identifying number Preparer's (see instructions) Paid empolyed 🕨 🦵 Preparer's Firm's name (or yours if self-employed), address, and ZIP + 4 EIN ▶ **Use Only** Phone no

May the IRS discuss this return with the preparer shown above? (see instructions) .

Part III Statement of Program Service Accomplishments

1	Briefly	describe	the	organization's	mission

Mission Howard County General Hospital, a member of Johns Hopkins Medicine, strives to provide the highest quality care to improve the health of our entire community through innovation, collaboration, service excellence, diversity and a commitment to patient safety. Its vision is to be the premier community hospital in Maryland

2	Did the organization u the prior Form 990 or				ear which were not listed	on . Fye	s 🔽 No
	If "Yes," describe thes	se new services on S	chedule O				
3	Did the organization c			nt changes in how it	conducts, any program		s 🔽 No
	If "Yes," describe thes	e changes on Sched	lule O				
4		d 501(c)(4) organizat	tions and secti	on 4947(a)(1) trus	ree largest program serv ts are required to report am service reported		
4a	(Code) (Expenses \$	74,022,151	including grants of \$) (Reve	nue \$	83,406,457)
	pediatric patients. A list of invasive surgery, neurosul Howard County General It patient care services invostate-of-the-art medical crecord with barcode scanishas launched a new progway, creating a partnersh focus on engaging and echospital, is home to The Magnetic Resonance Imaging and celebrated and programmed to the Magnetic Resonance Imaging and economics.	f some of the more comningery, ophthalmology, or dospital's Intensive Care leveling cardiac, medical and equipment including a corning for patient safety. The ram for total knee and hip among the patient, do ducating our patients throw Center for Ambulatory Suging (MRI). TCAS occupies	non types of surgeral surgery and der Unit is a highly sped d surgical care. Stamputerized monitone unit is designed p replacement pat ctor and hospital ughout the entire grery (TCAS). This is the entire lower.	ery performed at HCGH nitistry, orthopedic surge coalized 16-bed unit defed 24 hours a day by ring system Medication so that every bed is cleints Joint Academy. It Because an informed process from admissions is the primary location level of the building an	ad spectrum of inpatient and o include colorectal surgery, en include colorectal surgery, en include colorectal surgery, en include to the needs of adult purply qualified physicians, nursians are administered using a corearly visible from the nursing supproaches the joint replacement can more fully participate to post-discharge The Ambulator outpatient procedures and disconsists of six operating rootet the needs of pediatric surger	doscopy, genera gery, podiatry, u patients requiring urses and technic mputerized medio station Howard C ient surgical expo e in his or her ov tory Care Center additional outpa ms, one minor pi	I surgery, minimally rology, vascular surgery intensive monitoring and lans, the unit features cation administration ounty General Hospital erience in a whole new on care and recovery, we re, located adjacent to the tient services, including rocedure room, a urology
4b	(Code) (Expenses \$	23,153,235	including grants of \$		nue \$	32,871,971)
	emergency medicine phy to the citizens of Howard	sicians The 24,000 squar County and the surround Depending on the patient	e unit expansion p ing area Upon ari t's needs, treatme	provides state-of-the-ar rival at the Emergency I nt will be provided in or	ors a day, seven days a week t comprehensive, individualize Department, a registered nurs ne of the following units Main	d emergency me e assesses every	dical care and urgent car patient to determine
	(Code) (Expenses \$	25,461,319	including grants of \$		nue \$	34,489,879)
	County General Hospital of and recovery with the second recovery	offers 12 attractively deco curity of the hospital's advints are born healthy, more specially designed to care bus care and observation of inter for Maternal and Fet and to provide you with cor- omplications of pregnancy ing to study your baby's a pretrension Fetal echocare graphers to perform routing is Howard County General doctor The Center for Magist, pediatric subspecialisis	prated birthing rook vanced technology e intense monitorial for critically-ill neight of Johns Hopkins' ial Medicine at Hoo imprehensive care a Certified genetic anatomical develop diogram program I inte first-trimester sal Hospital encoura aternal and Fetal Mat, genetic counselo	ms Mother and baby ca Certain medical conditions and care are someth wborns in an environme neonatologists and register and County General Ho The center provides Counselors First-trimester oment and fetal growth Diabetes in pregnancy percenings and 20-week ges any patient, high-rifedicine offers a multidial ors and patient education	In the hospital's Labor/Deliver an remain in this private, comfitions may require a temporary mes necessary. The hospital's ent that fosters healthy develostered nurses who are expensively as the property of the property o	ortable room three separation of me 18-bed Level III- pment Most imported with the speany high-risk situaternal fetal spece the risks of Downtenatal testing pal and Fetal Mediat are more detailsted in having the king with the moland, if needed, described in the moland in the mo	oughout labor, delivery other and baby While the HICU features highly ortantly, NICU patients ecial needs of newborn lation that may arise lalists Consultative or syndrome, Trisomy 13 profiles Testing for cine employs specially led than those typically ese state-of-the-art tests ther's own OB/GYN, uring your delivery at
4d	Other program service	 ces (Describe in Sch	nedule O) See	also Additional Dat	a for Description		
	(Expenses \$		cluding grants o		- 68,969) (Revenue \$	72,23	2,724)
4e	Total program servic	 e expenses ⊧ -\$	197,306,78	19			

art TV	Checklist	of Peguire	d Schedules
	CHECKHISL	JI KEUUIIE	u ocneuules

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		l No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Νο
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		Νο
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		N o
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

			Yes	No
la	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
с	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return			
ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
Ba	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this	2-	Yes	
h	return?	3a 3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	163	No
b	If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5с		
•	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
	benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			N -
		8		Νo
2	Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966?	9a		No
a b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		140
)	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
L	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
		j l	l	

1101 E 33RD STREET TERRACE LEVEL

BALTIMORE, MD 21218

(443) 997-5724

Part VI
Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
_				
1a	Enter the number of voting members of the governing body 1a 22			
b	Enter the number of voting members that are independent 18			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νο
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		Νο
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νο
6	Does the organization have members or stockholders?	6		Νο
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
	ction B. Policies (This Section B requests information about policies not required by the Internal venue Code.)			
Ne	venue coue.)		Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		N o
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?			
	The the organization provided a copy of this form 550 to an included of its governing body below initing the form	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its	104	163	
	participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	
Se	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶MD			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply			
19	Own website Another's website Upon request Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ie orda	nization	n ⊫ -
20	THE CORPORATION	ie orga		

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
(A) Name and Title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

				_
1b Total	▶	3,154,773	2,670,687	711,651

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization \ 61

			Yes	No	
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete <i>Schedule J for such individual</i>	3		No	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such				•
	ındıvıdual	4	Yes		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No	-

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A)	(B)	(C)
Name and business address	Description of services	Compensation
SHADE CONSTRUCTION 1730 EAST JOPPA RD BALTIMORE, MD 21234	CONTRACTORS	7,689,369
HOWARD COUNTY MRI LIMITED PARTNERSHIP 5759 CEDAR LANE COLUMBIA, MD 21044	PROFESSIONAL FEES BILLING	3,678,030
JOHN C PAYNE MD 11085 LITTLE PATUXENT PARKWAY COLUMBIA, MD 21044	PHYSICIANS SERVICES	2,235,000
BROADWAY SERVICES 3709 E MONUMENT ST bALTIMORE, MD 212052910	CLEANING SERVICES	1,817,843
SLEEP SERVICES AMERICA 890 AIRPORT PARK RD STE 119 GLEN BURNIE, MD 21061	PROFESSIONAL FEES	1,452,400
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ▶63) who received more than	

\$100,000 in compensation from the organization 🕨 63

Form 99								Page 9
Part V	<u>/##1</u>	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
इ इ	1a	Federated cam	paigns 1a					
喜喜	ь	Membership du	es 1b					
ე.წ	c	Fundraising eve	ents 1c					
Æ	d	Related organiz	ations 1d	2,704,947				
<u>∞</u> [<u>E</u>	e	Government grants	s (contributions) 1e	507,471				
tior sr si	f	All other contribution	ons, gifts, grants, and 1f	139,742				į
ē Ā	g		butions included in					
Contributions, gifts, grants and other similar amounts								
ပိုန်	h	Total. Add lines	s 1a-1f	🛌	3,352,160			
<u> </u>				Business Code				
Program Service Revenue	2a	department of med	dicine	621,990	83,406,457	83,406,457		
æ	b	PATIENT SERVICE	REVENU	900,099	70,186,271	70,186,271		
-S-	c	labor & delivery/nu	urse	621,990	34,489,879	34,489,879		
<u>2</u>	d	EMERGENCY DEPA	RTMENT	621,910	32,871,971	32,871,971		
Ē	e	COMMUNITY EDU		900,099	151,929	151,929		
25	f	All other progra	am service revenue					
Ě	g	Total. Add lines	s 2a-2f		221,106,507			
	3	Investment inc	ome (including dividen	ds, interest				
		and other simil	aramounts)	▶ [805,866			805,866
	4	Income from inves	stment of tax-exempt bond	proceeds				
	5	Royalties						
		Carrie Branks	(ı) Real 196,937	(II) Personal				
	6а ь	Gross Rents Less rental	190,937					
	-	expenses Rental income	196,937					
	С	or (loss)						
	d	Net rental inco	me or (loss)		196,937			196,937
	7a	Gross amount from sales of assets other	(i) Securities 18,620,000	(II) O ther 5,900				
	ь	than inventory Less cost or	18,916,799					
		other basis and sales expenses						
	С	Gain or (loss)	-296,799	5,900				
	d		s)		-290,899			-290,899
enne	8a	events (not inc \$	rom fundraising luding s reported on line 1c)					
Other Revenue	_	See Part IV, lin	ne 18 a					
돌	b c		penses b (loss) from fundraising	events 📴				
•	9a		rom gamıng actıvıtıes	events ! !				
	b c		a penses b (loss) from gaming acti	vities				
	10a	Gross sales of returns and allo	inventory, less owances .					
	Ь	less cost of a	a oods sold b	301,114				
	c		oogs soid b (loss) from sales of inve	155,213 entory . •	145,901			145,901
	Ť	Miscellaneous		Business Code				
	11a	OTHER		900,099	822,730			822,730
	ь	PATIENT TV 8	PHONE	900,099	147,857			147,857
	С	TELE &VENDI		900,099	27,581			27,581
	d	All other reven			38,551		16,024	22,527
	e	Total. Add lines	s 11a-11d		1,036,719			
	12	Total revenue.	See Instructions .	*	226,353,191	221,106,507	16,024	1,878,500

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			19,813,963	1	10,447,511
	2	Savings and temporary cash investments			1,241,198	2	619,402
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			21,440,000	4	23,281,059
	5	Receivables from current and former officers, directors, trustee highest compensated employees. Complete Part II of	s, key	employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ Complete Part II (n 4958(f)(1)) and			
		Schedule L				6	
et	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use			3,356,616	8	3,573,385
⋖	9	Prepaid expenses and deferred charges			843,354	9	930,738
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	232,692,192			
	ь	Less accumulated depreciation	10b	55,483,094	165,972,616	10c	177,209,098
	11	Investments—publicly traded securities				11	
	12	Investments—other securities See Part IV, line 11	22,388,664	12	17,155,816		
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			12,181,376	15	9,832,687
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			247,237,787	16	243,049,696
	17	Accounts payable and accrued expenses .			38,071,433	17	36,097,363
	18	Grants payable		18			
	19	Deferred revenue		19			
_	20	Tax-exempt bond liabilities		167,017,634	20	167,307,832	
Səj	21	Escrow or custodial account liability Complete Part IV of Schedu	le D.			21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified	,				
7		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			8,142,645	25	8,409,299
	26	Total liabilities. Add lines 17 through 25			213,231,712	26	211,814,494
Fund Balances		Organizations that follow SFAS 117, check here ► ✓ and comp through 29, and lines 33 and 34.	plete l	ines 27			
ลม	27	Unrestricted net assets			30,373,588	27	31,101,215
Ва	28	Temporarily restricted net assets			3,632,487	28	133,987
된	29	Permanently restricted net assets				29	
Fil		Organizations that do not follow SFAS 117, check here ▶ ┌ ar	nd con	ıplete			
ē		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other for	ınds			32	
Net	33	Total net assets or fund balances			34,006,075	33	31,235,202
-	34	Total liabilities and net assets/fund balances			247,237,787	34	243,049,696

Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	Separate basis Consolidated basis 🔽 Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
Ь	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2009)

OMB No 1545-0047

Inspection

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

h

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

Howard County General Hospital Inc

Attach to Form 990 or Form 990-EZ. See separate instructions. Employer identification number

52-2093120 Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 7 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type III - Other ∏ Туре I **b** Type II c Type III - Functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No 11g(i) and (III) below, the governing body of the the supported organization? (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1 - 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		organizat col (i) of	(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the US?	
			Yes	No	Yes	No	Yes	No	
								1	
Total									

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)		
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	÷·/				
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total		
	ın)	(a) 2005	(b) 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total		
1	Gifts, grants, contributions, and								
	membership fees received (Do not								
	include any "unusual								
_	grants ") Tax revenues levied for the								
2	organization's benefit and either								
	paid to or expended on its								
	behalf								
3	The value of services or facilities								
_	furnished by a governmental unit to								
	the organization without charge								
4	Total. Add lines 1 through 3								
5	The portion of total contributions by								
	each person (other than a								
	governmental unit or publicly								
	supported organization) included on								
	line 1 that exceeds 2% of the								
	amount shown on line 11, column								
_	(f) Dublic Support Subtract line F from								
6	Public Support. Subtract line 5 from line 4								
S	ection B. Total Support	1		-					
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total		
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total		
7	A mounts from line 4								
8	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties								
	and income from similar								
9	sources Net income from unrelated								
9	business activities, whether or								
	not the business is regularly								
	carried on								
10	Other income (Explain in Part								
	IV) Do not include gain or loss								
	from the sale of capital assets								
11	Total support (Add lines 7								
4.5	through 10)	/5							
12	Gross receipts from related activities	,	•			12			
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□		
	check this box and stop here						-1		
S	ection C. Computation of Pub	lic Support P	ercentage						
14	Public Support Percentage for 2009			11 column (f))		14			
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15			
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox		
	and stop here. The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	▶ □		
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi			
	box and stop here. The organization				,		▶		
17a	10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, or 16b and line 14								
	ıs 10% or more, and ıf the organizat								
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp			
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□		
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_							
	Explain in Part IV how the organizat						clv		
	supported organization						▶ ┌		
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•		

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes here	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

Additional Data

Software ID:

Software Version:

EIN: 52-2093120

Name: Howard County General Hospital Inc

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other prograr	n services				
(Code) (Expenses \$	74,670,084	ıncludıng grants of \$	1,868,969) (Revenue \$	72,232,724)
other					

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (A) (B) (C) (D) (F) (E) Position (check all Reportable Estimated Name and Title Average Reportable hours that apply) compensation compensation amount of other from the from related compensation per Highest employe week organization (Worganizations from the Individual trustee or director Institutional 중 연 2/1099-MISC) (W-2/1099organization and director MISC) related t compensated ee employee organizations Trustee HARRY L LUNDY Х 1 00 Χ chaIR/trustee EVELYN BOLDUC Х Х 1 00 VICE-CHAIR/trustee VICTOR A BROCCOLINO 488,142 40 00 Х Χ PRESIDENT/CEO/ASST SECRE

Χ

Χ

0

0

0

52,588

620,181

1,671,109

730,151

269,427

Χ

Χ

Х

Χ

Χ

Х

Χ

Χ

Χ

Х

Χ

Χ

Х

Х

Χ

Χ

Х

Χ

Χ

Х

Χ

Χ

1 00

1 00

1 00

1 00

1 00

1 00

1 00

1 00

1 00

1 00

1 00

1 00

1 00

1 00

1 00

1 00

1 00

1 00

1 00

40 00

40 00

40 00

ANN B MECH

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE DAVID POWELL

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE W GILL WYLIE

TRUSTEE M LYNNE BELL

SECRETARY/trustee W BRIAN MCGOWAN

TREASURER/trustee FRANCIS S CHUIDIAN MD

MARVIN P DAVIS MD

AD DIVAKARUNI MD

JONATHAN S FISH MD

ROBERT T MANFUSO

RONALD R PETERSON

PETER J ROGERS JR

MARY ANN SCULLY

HENRY M SEIDEL MD

GDANIEL SHEALER JR

SUE SONG APRN-PMH Ph D

BEVERLY WHITE-SEALS

ASSISTANT SECRETARY ERIC M ALDRICH MD

JAY H BLACKMAN

EXECUTIVE VP & COO

V P FOR MEDICAL AFFAIRS

ALTON J SCAVO

MIRIAM FDUBIN

GEORGE LOUIS DOETSCH JR

41,596

246,992

35,454

67,773

2,089

35,159

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply) Highest employ Individual Cristian			(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and			
		Individual trustee or director	Institutional Trustee	Officei	, emplojee	Highest compensated employee	Former		MISC)	related organizations
DOROTHY A BRILLANTES SR VP, HUMAN RESOURCES	40 00			х				211,941	0	28,965
JUDY E BROWN RN MAS SR VP, SAFETY, QUALITY	40 00			х				232,985	0	30,653
PAUL MGLEICHAUF SR VP, MANAGED CARE, PL	40 00			х				241,776	0	33,270
SHARON HADSELL SR VP, PATIENT CARE SERV	40 00			х				238,108	0	57,345
JAMES E YOUNG SR VP, FINANCE	40 00			х				359,845	0	34,577
Brigitte Williams REGISTERED NURSE	40 00					x		159,063	0	31,303
Ellen Allın REGISTERED NURSE	40 00					х		138,532	0	18,453
Leena John REGISTERED NURSE	40 00					Х		141,279	0	14,107
Celine Babu REGISTERED NURSE	40 00					х		138,394	0	16,712
Richard Edwards SENIOR DIRECTOR IS/CIO	40 00					х		131,939	0	17,203

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
department of medicine	621,990	83,406,457	83,406,457		
PATIENT SERVICE REVENU	900,099	70,186,271	70,186,271		
labor & delivery/nurse	621,990	34,489,879	34,489,879		
EMERGENCY DEPARTMENT	621,910	32,871,971	32,871,971		
COMMUNITY EDU	900,099	151,929	151,929		

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
PURCHASED SERVICES	14,847,551	6,375,772	8,471,779	
PURCHASED PATIENT CARE	13,394,620	7,631,373	5,763,247	
Bad DEBT EXPENSE	10,545,002	10,545,002		
LAB SERVICES	7,090,670	7,090,670	0	
PURCHASED LABOR	3,247,821	3,242,346	5,475	

DLN: 93493131011061

OMB No 1545-0047

Open to Public Inspection

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Political Campaign and Lobbying Activities

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

lf th		t have NOT filed Form \$768 (elections," to Form 990, Part IV, Line 5 zations Complete Part III			
N a	me of the organization			Employer iden	tification number
Hot	ward County General Hospital Inc			52-2093120	
Par	t I-A Complete if the or	ganization is exempt und	er section 501(organization.
1	Provide a description of the or	ganization's direct and indirect p	olitical campaign ac	tivities in Part IV	
2	Political expenditures			▶	\$
3	Volunteer hours				
Par	t I-B Complete if the or	ganization is exempt und	er section 501(c)(3).	
1	<u> </u>	e tax incurred by the organization			
2	•	e tax incurred by organization ma			\$
3		section 4955 tax, did it file Form			⊤ Yes
4a	Was a correction made?	,,	, , ,		☐ Yes ☐ No
ь	If "Yes," describe in Part IV				, ,
		ganization is exempt und	er section 501(c) except section 501	.(c)(3).
1	Enter the amount directly expe	ended by the filing organization fo	r section 527 exem	pt function activities 🕨	\$
2	Enter the amount of the filing of exempt funtion activities	organization's funds contributed t	o other organization	s for section 527 ▶-	\$
3	·	tures Add lines 1 and 2 Enter h	ere and on Form 112	20-POL, line 17b ►	¢
4	Did the filing organization file I	Form 1120-POL for this year?			⊤ Yes
5	were made For each organizat contributions received that we	nd employer identification numbe ion listed, enter the amount paid re promptly and directly delivered nittee (PAC) If additional space i	from the filing organ d to a separate polit	ızatıon's funds Also enter tl ıcal organızatıon, such as a	he amount of political
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 -

section 4911 tax for this year?

┌ Yes ┌ No

Ľ	art II-A Complete if the organization under section 501(h)).	is exempt under section 501(c)(3) and filed F	orm 5768	(election				
Α.	Check I if the filing organization belongs to a	•							
<u> </u>	Check If the filing organization checked box	x A and "limited control" provisions apply							
	Limits on Lobbying E (The term "expenditures" means ar		Org	a) Filing anization's Totals	(b) A ffiliated Group Totals				
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lobbyıng)							
b	Total lobbying expenditures to influence a legisla	Total lobbying expenditures to influence a legislative body (direct lobbying)							
c	Total lobbying expenditures (add lines 1a and 1b	o)		42,537					
d	Other exempt purpose expenditures			223,822,535					
e	Total exempt purpose expenditures (add lines 1		223,865,072						
f	Lobbying nontaxable amount Enter the amount f	obbying nontaxable amount Enter the amount from the following table in both							
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:							
	Not over \$500,000	20% of the amount on line 1e							
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000							
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000							
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000							
	Over \$17,000,000	\$1,000,000							
		·							
g	Grassroots nontaxable amount (enter 25% of lin	e 1f)		250,000					
h	Subtract line 1g from line 1a If zero or less, ento	er -0-		0					
	Subtract line 1 f from line 1 c. If zero or less, ente	r_0_		0					

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting

Lobbying Expenditures During 4-Year Averaging Period						
	Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) Total
2a	Lobbying non-taxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b 	Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
_с	Total lobbying expenditures	67,332	68,169	60,042	42,537	238,080
_d	Grassroots non-taxable amount	250,000	250,000	250,000	250,000	1,000,000
е 	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f	Grassroots lobbying expenditures					