

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

2009

Open to Public

Internal F	Revenue	Service Fine o	rganization may have to us	ве а сору	of this return to satisfy	y state reportin	g requirements	Inspection	
A Foi	the :	2009 calendar yea	ar, or tax year beginning 07	7-01-2009	and ending 06-30-2	010	D Employer ide	entification number	
_		pplicable Please use IRS	C Name of organization Avera St Luke's						
Add		label or	Doing Business As	46-0224598 E Telephone number					
Nan		type. See				(605) 622-5230			
Initi		Instruc-	Number and street (or P O 305 South State Street	box if mail is	not delivered to street ad	dress) Room/suite	G Gross receipts		
Terr				Late					
— Am∈ — .			City or town, state or countr Aberdeen, SD 57401	y, and ZIP +	- 4				
Арр	lication	n pending					J		
			me and address of principa icobson	il officer			nis a group retur ates?	n for	
			outh State Street een, SD 57401						
		Aberde	sen, 5D 57401			1 ' '	all affiliates includ		
T ax	-exem	npt status 🔽 501(c	c) (3) ◄ (insert no)	7(a)(1) or	527		io," attach a list up exemption ni	(see instructions) imber ► 0928	
J W	ebsit e	:: ► www averastlu	ukes ora						
				Other b				# Charles of learn describe CD	
	t I		ation Trust Association	Otner 🖛		L Year of f	ormation 1901	◀ State of legal domicile SD	
	1		ne organization's mission o	r most sıg	nıfıcant actıvıtıes				
. I		<u>Promotion of Heal</u>	th						
Governance									
≝									
န် လို	2	•	if the organization disco						
	3	_	members of the governing		•			1	
Activities &	4		ndent voting members of th			1b)		1	
	5 6		mployees (Part V , line 2a) olunteers (estimate if nece				6	1,71	
ें ब	_		ated business revenue fron		_	a			
		-	iness taxable income from		7				
						Pri	or Year	Current Year	
_	8	Contributions an	d grants (Part VIII, line 1	h)		-	271,877	400,264	
al le	9	Program service	revenue (Part VIII, line 2	g)			127,468,297	142,820,178	
Revenue	10		me (Part VIII, column (A)		·		1,016,459	1,135,973	
_	11		Part VIII, column (A), lines		135,962	-208,446			
	12		add lines 8 through 11 (mu	-		iine	128,892,595	144,147,969	
	13	Grants and simil	ar amounts paid (Part IX, o	column (A), lines 1-3)		298,674	300,664	
	14	•	or for members (Part IX, co		•			0	
8	15	Salaries, other c 10)	ompensation, employee be	enefits (Pa	rt IX, column (A), line	s 5-	75,778,862	84,604,047	
Expenses	16a	•	draising fees (Part IX, colu	ımn (A), lıı	ne 11e)		, ,	0	
ੜੇ	ь	Total fundraising exp	penses (Part IX, column (D), line	25) 🛌 215,3	341	_			
"	17		(Part IX, column (A), lines				52,238,247 54,		
	18	Total expenses	Add lines 13-17 (must eq	ual Part I	X, column (A), line 25)	128,315,783	139,846,561	
	19	Revenue less ex	penses Subtract line 18 fr	rom line 1	2		576,812	4,301,408	
දීරි						_	ng of Current Year	End of Year	
Net Assets or Fund Balances	20	Total assets (Pa	rt X, line 16)		178,011,554	184,646,524			
4 B	21		Part X, line 26)				66,667,420	67,950,177	
žÏ	22	Net assets or fur	nd balances Subtract line		111,344,134	116,696,347			
Par	t II	Signature Bl	ock						
			erjury, I declare that I have exa correct, and complete Declarati						
C:-						ı			
Sign Here		****** Signature of office	<u> </u>			2011 Date	05-10		
			President of Finance			•			
		Type or print nan							
		Preparer's			Date	Check If	Preparer's identi		
Paid		signature Kim F	Hunwardsen CPA		2011-05-10	self- empolyed 🕨	(see instructions		
Prepa	rer's	Firm's name (or your	rs 👠 Eide Bailly LLP		<u> </u>				
Use C	nly	ıf self-employed), address, and ZIP + 4	5601 Green Valley Drive S	te 700			EIN 🕨		
			Minneapolis, MN 5543711				Phone no 🕨 (9	952) 944-6166	
May t	he IR	S discuss this retu	urn with the preparer shown		see instructions) .			✓ Yes 「No	

Part III Statement of Program Service Accomplishments

4	Briefly	dascriba	tha	organization's missio	r

Avera is a health ministry rooted in the Gospel. Our mission is to make a positive impact in the lives and health of persons and communities by providing quality services guided by Christian values.

2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported
4a	(Code) (Expenses \$ 118,624,106 including grants of \$ 93,321) (Revenue \$ 142,820,178)
	Avera St Luke's mission is to provide acute care and long-term healthcare services including skilled nursing, congregate living and assisted living (Medicaid certified), of which there were 22,151 acute patient days, 1,390 nursery patient days, 48,678 nursing home resident days, 96,173 clinic visits and 213,306 outpatient visits. Avera St Luke's maintains records to identify and monitor the level of charity care it provides. These records include the amount of charges foregone for services and supplies furnished under its charity care policy and equivalent service statistics. The amount of charges foregone, based on established rates, was \$4,674,886 for the year ended June 30, 2010. Avera St Luke's also provides community benefit health activities at less than or at no cost to support those in the area served. These activities include community education programs, special programs for the elderly, handicapped, and medically underserved, support for rural clinics, nursing staff for health centers serving minority populations, and a variety of broad community support activities. During the year ended June 30, 2010, specific activities included meals delivered to residential homes, senior resource programs for billing assistance, meeting facilities, programs for patients and families suffering from cancer, diabetes, breathing disorders, multiple sclerosis, and others, assistance to health educators, emergency healthcare providers, wellness programs, and housing families of hospitalized patients As a member of the Avera Health System, Avera St Luke's upholds the vision of the Presentation and Benedictine Sisters to work through collaboration to provide a quality, effective health ministry and to improve the health care of individuals and our communities through a regionally integrated network of persons and institutions. Avera St Luke's engages in activities designed to improve the health of individuals and communities in response to a calling to heal the sick, the elderly, and the oppressed.
4b	(Code) (Expenses \$ including grants of \$) (Revenue \$)
4c	(Code) (Expenses \$ including grants of \$) (Revenue \$)
4d	Other program services (Describe in Schedule O)
	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses►\$ 118,624,106

art TV	Checklist	of Peguire	d Schedules
	CHECKHISL	JI KEUUIIE	u ocneuules

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		No
12 A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		l No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
Ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Νο
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νο
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Νo
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Νο
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		Νο
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

orm 990 (2009)			
Part V	Statements Regarding Other IRS Filings and Tax Compliance		
		V	N1 -

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
	1a 127			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
b	return	2b	Yes	
	instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		Νο
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Νo
ь	If "Yes," enter the name of the foreign country			
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
ā	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
a	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
•	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
LO	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
L1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
L2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

305 South State Street Aberdeen, SD 57401 (605) 622-5272

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
_				
1a	Enter the number of voting members of the governing body 1a 16			
ь	Enter the number of voting members that are independent 1b 14			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νo
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νο
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νο
6	Does the organization have members or stockholders?	6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
	ction B. Policies (This Section B requests information about policies not required by the Internal			
ке	venue Code.)		V	N-
10-	Describe an experience have been been bounded as a first of the control of the co	10-	Yes	No
	Does the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			
	to conflicts?	12b	Yes	
	describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		Νο
ь	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
ь	taxable entity during the year?	16a	Yes	
	participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		No
Se	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			
	(3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. A nother's website. Upon request.			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of			
	interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the Geoff Durst	ne orga	ınızatıor	ր ┣╾

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
(A) Name and Title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ▶69

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes," complete Schedule J for such individual</i>	3		No
4	organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
Kyburz Carlson Construction Co	construction	2,984,949
Aberdeen Emergency Phys Prof 1411 N 4th St Aberdeen, SD 57401	ER physician services	1,451,906
Med Trans Corporation PO Box 789 West Plains, MO 65775	helicopter services	1,154,869
Eric Mendoza 1305 Birchwood Lane Aberdeen, SD 57401	cancer care physician	383,005
DMS Imaging 2101 N University Dr Fargo, ND 58109	read PET scan	372,548
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ►18) who received more than	

Form 99	•	<u> </u>						Page 9
Part V	<u> </u>	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
nts nts	1a	Federated cam	paıgns 1a					
Jrai our	ь	Membership du	es 1b					
s, ç am	c	Fundraising eve	ents 1c					
<u>a</u> ⊒	d	Related organiz	zations 1d					
E, E	e	Government grants	s (contributions) 1e		ļ			
Contributions, gifts, grants and other similar amounts	f g	sımılar amounts no Noncash contri	butions included in	400,264				
Con	h		s 1a-1f	▶	400,264			
				Business Code				
enu.	2a	Net patient service	es	621,110	138,773,388	138,773,388		
Rev	ь	Other revenue		624,100	2,832,433	2,832,433		
Ce l	c	Investment in Part	ners	900,099	954,092	954,092		
erw	d	Investment in Avei	ra He	900,099	260,265	260,265		
Program Service Revenue	e							
gra	f	All other progra	am service revenue					
<u>₹</u>	g	Total. Add lines	s 2a-2f	▶	142,820,178			
	3		ome (including dividen		, ,			
		and other simila	aramounts)		262,483			262,483
	4	Income from inves	stment of tax-exempt bond	proceeds 🕨				
	5	Royalties		•				
	_		(ı) Real	(II) Personal				
	6a b	Gross Rents Less rental	431,226 666,609					
	-	expenses	-					
	c	Rental income or (loss)	-235,383					
	d	Net rental inco	me or (loss)		-235,383			-235,383
	7a	Gross amount from sales of assets other than inventory Less cost or	(i) Securities 873,490	(II) O ther				
	Ь	other basis and sales expenses						
	c	Gain or (loss)	873,490					
	d	Net gaın or (los	s)	►	873,490			873,490
Other Revenue	8a	events (not inc \$ of contributions	rom fundraising luding s reported on line 1c) ne 18					
눖			а					
ţ	Ь		penses b	<u> </u>				
•	c 9a		(loss) from fundraising from gaming activities	events F				
		See Part IV , lin	ne 19 a					
	b c		penses b (loss) from gamıng actı	vities •				
		Gross sales of returns and allo	inventory, less owances .					
	ь	loco cost-f-	a oods sold b	82,469				
	, c	-	oods sold . b (loss) from sales of inve	55,532 entory ►	26,937			26,937
	Ť	Miscellaneous		Business Code	,			-,
	11a							
	ь							
	С .							
	d	All other reven	ue					
	e	Total. Add lines		.				
	12	Total revenue.	See Instructions .	•	144,147,969	142,820,178	0	927,527

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	Section 501(c)(3) and 501(c)(4) organizations m			'D)	
	ll other organizations must complete column (A) but are not required to		(B), (C), and ((c)	(D)
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	274,664	274,664		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16	26,000	26,000		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,212,238	985,184	227,054	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	66,909,040	57,430,975	9,310,926	167,139
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	3,613,243	3,099,324	504,963	8,956
9	Other employee benefits	8,657,235	7,432,766	1,202,990	21,479
10	Payroll taxes	4,212,291	3,608,342	593,522	10,427
11	Fees for services (non-employees)				
а	Management				
b	Legal	26,700		26,700	
С	Accounting	5,654		5,654	
d	Lobbying				
e	Professional fundraising See Part IV, line 17				
f	Investment management fees				
g	Other	12,821,285	6,849,478	5,971,807	
12	Advertising and promotion	548,218	110,772	434,468	2,978
13	Office expenses	11,297,417	9,510,340	1,785,889	1,188
14	Information technology	18,032	18,032		
15	Royalties				
16	Occupancy	1,902,323	1,902,323		
17	Travel	364,068	254,942	107,356	1,770
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	90,085	67,740	22,345	
20	Interest	1,440,180	1,440,180		_
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	7,118,276	7,118,276		
23	Insurance	1,308,525	1,296,861	11,664	
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	Medical supplies	11,101,596	11,101,596		
Ь	Bad debt	3,594,099	3,383,719	210,380	
c	Equipment lease and ren	2,027,925	1,991,808	36,117	
d	Licenses and permits	654,291	99,012	555,279	
e	Miscellaneous	623,176	621,772		1,404
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	139,846,561	118,624,106	21,007,114	215,341
26	Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet (A) (B) Beginning of year End of vear 1 1 Cash—non-interest-bearing 13.024.199 2 11,147,575 2 3 3 4 20.000.027 4 20.337.349 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 161.796 5 607.474 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 Notes and loans receivable, net 190.995 1,671,591 2.655.941 Inventories for sale or use 2,662,771 584,249 1,313,375 Land, buildings, and equipment cost or other basis Complete 184.597.286 10a 10a Part VI of Schedule D 10b 108.257.025 77.589,911 **10c** 76.340.261 b Less accumulated depreciation 3.398.692 11 3.392.212 11 62,033,678 57,314,267 12 12 Investments—other securities See Part IV, line 11 420,363 13 601,306 13 Investments—program-related See Part IV, line 11 . . 14 14 2,684,972 1.853.960 2.671.114 15 15 16 178,011,554 16 184,646,524 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 13.741.843 17 14.263.808 17 Accounts payable and accrued expenses . 18 18 19 19 20 49,161,269 20 48,393,292 Liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . 80,684 21 84,048 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities Complete Part X of Schedule D 3.683.624 25 5.209.029 26 **Total liabilities.** Add lines 17 through 25 66,667,420 67,950,177 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 109,168,194 114,946,793 27 27 Unrestricted net assets 28 1.643.198 28 1.224.504 Temporarily restricted net assets Fund 532.742 29 525.050 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . Assets 31 Paid-in or capital surplus, or land, building or equipment fund 31 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 111,344,134 33 Total net assets or fund balances 33 116,696,347 34 Total liabilities and net assets/fund balances 178.011.554 184,646,524 34

Part XI Financial Statements and Reporting

			Yes	No
L	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	☐ Separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2009)

OMB No 1545-0047

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Avera St Luke's

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection **Employer identification number**

46-0224598											
Part 1			blic Charity Stat						structions		
ne orga	_		e foundation because					x)			
1 _	A chure	ch, conventi	on of churches, or as	sociation of	churches s	ection 170(b)(1)(A)(i).				
2			ın section 170(b)(1)			•					
3 <u>~</u>	A hosp	ıtal or a coo	perative hospital serv	vice organiza	atıon descri	bed in sectio	n 170(b)(1)	(A)(iii).			
4 「			organization operate ty, and state	ed in conjunc	ction with a	hospital desc	cribed in sec	tion 170(b)(1	L)(A)(iii). Ento	≀r the	
5 Г			erated for the benefit		or universi	ty owned or o	perated by a	governmenta	al unit describ	— ed in	
. г	_	. ,. ,.	A)(iv). (Complete Pa	•			470/b\/4	\/ A \/ \			
6 			local government or	=							
7	describ	oed in	it normally receives a A)(vi) (Complete Pa		i part of its	support from	a governme	ntal unit or fro	om tne genera	i public	:
8 🗆	_		described in section		(vi) (Con	nplete Part II)				
9 .0 1 f	receipt its sup acquire An orga one or the box a	s from activity port from grown and the organization organization organization organization foundation 509(a)(2) organization of this box and persons?	ities related to its exposs investment income anization after June 3 panized and operated in anized and operated by supported organizations the type of supported by Type II ox, I certify that the confidence and other ecceived a written decome.	empt function of and unrelated	ns—subject ated busine see section 5 to test for period of the bend in section and of Type III is not contror more pub from the IR ted any gift ralone or the section of th	t to certain exects to certain exects as the total form of the perfect of the total form of the total	its support from contributions, membership fees, and o certain exceptions, and (2) no more than 331/3% of taxable income (less section 511 tax) from busines (9(a)(2). (Complete Part III) blic safety Seesection 509(a)(4). to f, to perform the functions of, or to carry out the part 509(a)(1) or section 509(a)(2) See section 509(a) mplete lines 11e through 11h Functionally integrated defined all Type III led directly or indirectly by one or more disqualified all supported organizations described in section 509 that it is a Type I, Type II or Type III supporting or contribution from any of the				
			r of a person describ						11g(i) 11g(ii)	+	
	` ,	•	led entity of a person	• • •		bove?			11g(iii)	_	
h			ig information about t							.1	
Na sup	(i) me of ported nization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizat col (i) lis your gove docume	e Ion In ted In Irning	Did you no organiza col (i) c	otify the tion in of your	(vi Is t organiza col (i) or in the l	he ation in ganized	A m	(vii) ount of oport?
			instructions))	Yes	No	Yes	No	Yes	No	<u>l </u>	
										<u></u>	
										↓	
					1					—	
										—	
otal		1	1	I	1	1	- 1	- 1	I	1	

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	֥ <i>)</i>		
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) Dublic Support Subtract line F from						
6	Public Support. Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and stop here						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
	and stop here. The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	▶ □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and stop here. The organization				,		▶
17a	10%-facts-and-circumstances test-	-2009. If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization				gaao., quu		▶ ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes been	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

DLN: 93493133049021

OMB No 1545-0047

Open to Public Inspection

SCHEDULE C

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

Political Campaign and Lobbying Activities

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

Se Se fth Se		l-A D Part e 35a	onotc II-B Do a(rega	omplet not co rding	te Part II-B Implete Pai	rt ⊪A ≀), then	1
Ave	era St Luke's	16-03	224598	3			
ar	t I-A Complete if the organization is exempt under section 501(c) or is a s				ganizatio	on.	
1	Provide a description of the organization's direct and indirect political campaign activities in Part	IV					
2	Political expenditures		F	\$			
3	V olunteer hours						
Par	t I-B Complete if the organization is exempt under section 501(c)(3).						
1	Enter the amount of any excise tax incurred by the organization under section 4955		>	\$			
2	Enter the amount of any excise tax incurred by organization managers under section 4955		-	\$			
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?				☐ Yes	ΓN	10
4a	Was a correction made?				☐ Yes	ΓN	10
b	If "Yes," describe in Part IV						
Pai	t I-C Complete if the organization is exempt under section 501(c) except s	ecti	on 50	1(c)	(3).		
1	Enter the amount directly expended by the filing organization for section 527 exempt function act	ivitie	s 🕨	\$			
2	Enter the amount of the filing organization's funds contributed to other organizations for section 5 exempt funtion activities	27	•	\$			
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 1	7 b	•	\$			
4	Did the filing organization file Form 1120-POL for this year?			T	√Yes	ΓN	10
5	State the names, addresses and employer identification number (EIN) of all section 527 political	_					

contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Pa	rt II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c)(3) and file	d Form 5768	(election
	Check If the filing organization belongs to a Check If the filing organization checked box		d" provisions apply	,		
<u> </u>	Limits on Lobbying E (The term "expenditures" means ar	Expenditures			(a) Filing Organization's Totals	(b) Affiliated Group Totals
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	yıng)			
c	Total lobbying expenditures (add lines 1a and 18	b)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount f	from the following table	ın both			
	If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxa 20% of the amount on lir				
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	0		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,0	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,00	00		
	Over \$17,000,000	\$1,000,000				
		•				
g	Grassroots nontaxable amount (enter 25% of lin	ne 1 f)				
h	Subtract line 1g from line 1a If zero or less, enter	er -0-				
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file F	orm 4720 repoi	rtıng	┌ Yes ┌ No
	(Some organizations that made a columns below. See the	he instructions fo	ection do not l r lines 2a thro	nave to com ugh 2f on pa		ne five
	Lobbying Exp	enditures During	4-Year Averag	ing Period	I	ı
	Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) Total
2a	Lobbying non-taxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots non-taxable amount					

Sche	dule C (Form 990 or 990-EZ) 20	009					Р	age 3
Pa	rt II-B Complete if the c (election under s	organization is exempt under s section 501(h)).	ection 501(c)(3) and has f	NOT fi	iled F	orm		
				(;	a)		(b)	
				Yes	No		A mour	it
1		ganization attempt to influence foreign, pt to influence public opinion on a legisl						
а	Volunteers?				Νo			
b	Paid staff or management (inclu	de compensation in expenses reported	on lines 1c through 1i)?		Νo			
c	Media advertisements?				Νo			
d	Mailings to members, legislator	s, or the public?			Νo			
e	Publications, or published or bro	oadcast statements?			Νo			
f	Grants to other organizations fo	r lobbying purposes?		Yes			1	10,568
g	Direct contact with legislators,	their staffs, government officials, or a le	gislative body?		Νo			
h	Rallies, demonstrations, semina	ars, conventions, speeches, lectures, or	any similar means?		Νo			
i	Other activities? If "Yes," desc		·		Νo			
j	Total lines 1c through 1:							10,568
2a		e the organization to be not described ii	n section 501(c)(3)?		No			
ь		y tax incurred under section 4912			<u> </u>			
		y tax incurred by organization manager	s under section 4912					
d	If the filing organization incurre	d a section 4912 tax, did it file Form 47	20 for this year?					
Par	t III-A Complete if the c 501(c)(6).	organization is exempt under s	section 501(c)(4), section 5	5 01 (c)(5),	or s		.
	Ware automote wheelth all (0.00/ an		h - v - 2		1	-	Yes	No
1	, ,	more) dues received nondeductible by r				1		
2		in-house lobbying expenditures of \$2,0				3		
3		irryover lobbying and political expenditi		-04/-	\			
Par		organization is exempt under s H Part III-A, lines 1 and 2 are					ectio	n
1	Dues, assessments and similar	amounts from members		1				
2	Section 162(e) non-deductible expenses for which the section	lobbying and political expenditures (do 527(f) tax was paid).	not include amounts of political					
а	Current year			2a				
b	Carryover from last year			2b				
c	Total			2c				
3	Aggregate amount reported in s	ection $6033(e)(1)(A)$ notices of nonde	luctible section 162(e) dues	3				
4		ount on line 2c exceeds the amount on carryover to the reasonable estimate of	· · · · · · · · · · · · · · · · · · ·	4				
5		political expenditures (see instruction	s)	5				
	rt IV Supplemental In	<u> </u>	•		I			
		scriptions required for Part I-A, line 1,	Part I-B, line 4 , Part I-C , line 5 , an	d Part	II-B, lır	ne 1:		
	o, complete this part for any add		, , , , , , , , , , , , , , , , , , , ,		,			
	Ident if ier	Return Reference	Explana	tion				

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493133049021

OMB No 1545-0047

Open to Public

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Cilla	F Attacil to Fu	onin 990. F Gee Separate instructions.			ziiope c	310/11
			Emp	loyer identificat	ion numbe	er
			46-	0224598		
Pa	Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate grants from (during year) Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Preservation inform all grantees, donors, and donor advisors in writing that grant funds may be used only for chantable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Onservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of and for public use (e.g., recreation or pleasure) Preservation of an instructure Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Total number of conservation easements Total number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements included in (c) acquired after 8/17/06 Number of states where property subject to conservation easement is located ▶ Number of states where property subject to conservation easement is located ▶ Noes the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Amount of expenses incurred in monitoring, inspecting and enforcing conservation easements during the year ▶ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(h) and 170(h)(4)(B)(h) and 170(h)(4)(B)(h) and 170(h)(
	Employer identification number 46-0224598			nts		
L	Total number at end of year					
2	Aggregate contributions to (during year)					
3	Aggregate grants from (during year)					
1	Aggregate value at end of year					
5			nor advi	sed	┌ Yes	── No
5	used only for charitable purposes and not for the bend		•		┌ Yes	┌ No
Pa	t II Conservation Easements. Complete	ıf the organızatıon answered "Yes"	to Forn	n 990, Part IV	, lıne 7.	
2	Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualif	Preservation of a	certifie	d historic struct	•	a
				Held at the	End of the	Year
а	Total number of conservation easements		2a			
ь	Total acreage restricted by conservation easements		2b			
c	Number of conservation easements on a certified his	toric structure included in (a)	2c			
d	Number of conservation easements included in (c) ac	equired after 8/17/06	2d			
3 1 -	the taxable year - Number of states where property subject to conserva	ation easement is located ►			luring	
•	-	·	idling of	violations, and	┌ Yes	┌ No
•						
	· · · · · · · · · · · · · · · · · · ·		^	g the year 🟲 💲 _		
	170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)?				•	┌ No
,	balance sheet, and include, if applicable, the text of t	he footnote to the organization's financia				
ar			or Ot	her Similar <i>I</i>	Assets.	
La	art, historical treasures, or other similar assets held	for public exhibition, education or resear	rch ın fu			e,
b	-	public exhibition, education, or research				
	(i) Revenues included in Form 990, Part VIII, line 1			► \$		
	(a) Donor advised funds (b) Funds and other account stall number at end of year gregate contributions to (during year) gregate grants from (during year) gregate grants from (during year) gregate value at end of year in the organization inform all donors and donor advisors in writing that the assets held in donor advised inds are the organization inform all grantees, donors, and donor advisors in writing that grant funds may be seed only for chantable purposes and not for the benefit of the donor or donor advisor, or for any other purpose informal intermediate purposes and not for the benefit of the donor or donor advisor, or for any other purpose informal intermediate purposes and not for the benefit of the donor or donor advisor, or for any other purpose informal intermediate purposes. The preservation easements held by the organization check all that apply) Preservation or land for public use (e.g., recreation or pleasure) Preservation of one space or preservation of public use (e.g., recreation or pleasure) Preservation of open space Preservation of open space or public use (e.g., recreation or pleasure) Preservation of open space or preservation of public use (e.g., recreation or pleasure) Preservation of open space or preservation of public use (e.g., recreation or pleasure) Preservation of open space or preservation of public use (e.g., recreation or pleasure) Preservation of open space or preservation easements total number of conservation easements total number of conservation easements included in (c.) acquired after 8/17/06 2a burnber of conservation easements micruded in (c.) acquired after 8/17/06 2b burnber of states where property subject to conservation easement is located Public to public value of the top of the t					
2	If the organization received or held works of art, histo		for finan			
а	Revenues included in Form 990, Part VIII, line 1			▶ \$		

b Assets included in Form 990, Part X

ar	Titl Organizations Maintaining Co	llections of Art,	Hist	toric	<u>cal Tr</u>	<u>eası</u>	ires, or (<u> </u>	r Simila	r Asse	ets (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of the	e follo	owing t	hat ar	e a signific	ant u	se of its co	ollectio	n	
а	Public exhibition		d	\sqcap	Loan	rexc	hange prog	rams				
b	Scholarly research		e	Γ	Other							
c	Preservation for future generations											
	Provide a description of the organization's co	ollections and explai	n how	they	furthe	r the	organizatio	n's ex	empt purp	ose in		
i	During the year, did the organization solicit of assets to be sold to raise funds rather than t			,					nılar	Г	Yes	┌ No
aı	t IV Escrow and Custodial Arrang						n answere	d "Y	es" to Fo	rm 990),	
	Part IV, line 9, or reported an an											
а	Is the organization an agent, trustee, custod included on Form 990, Part X?	lan or other intermed	diary [·]	for co	ntribut	ions	or other as:	setsı	not	Γ	Yes	√ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the f	ollowi	ıng ta	ble		Г					
							-	_		A mou	ınt	
с	Beginning balance							1c				
d	Additions during the year							1d				
е	Distributions during the year							1e				
f	Ending balance							1f				
a	Did the organization include an amount on Fo	orm 990, Part X, line	21?							┰	Yes	┌ No
	If "Yes," explain the arrangement in Part XIV											
a	rt V Endowment Funds. Complete										\= \/	
	Paramana of varanhalana	(a)Current Year 532,742	(b)	Prior Y	ear 582,869	(c)1	wo Years Back	((a)	Three Years	васк (е	e)Four Ye	ears Back
1	Beginning of year balance	332,742			302,007			-				
b	Contributions	-7,692			-50,127							
C	Investment earnings or losses	7,032			30,127							
d -	Grants or scholarships							_				
е	Other expenditures for facilities and programs											
f	Administrative expenses											
g	End of year balance	525,050			532,742							
	Provide the estimated percentage of the yea	r end balance held a	s									
а	Board designated or quasi-endowment											
ь	Permanent endowment • 100.000 %											
c	Term endowment ►											
a	Are there endowment funds not in the posse:	ssion of the organiza	tion t	hat a	re held	and a	administere	d for	the			
	organization by										Yes	No
	(i) unrelated organizations			•						3a(i)		Νo
	(ii) related organizations							-		3a(ii)	+	
	If "Yes" to 3a(II), are the related organizatio							•		3b	Yes	
_	Describe in Part XIV the intended uses of th)	aut V luas	10				
ŒΙ	TEXT Investments—Land, Buildings Description of investment	s, and Equipmen	it. Se	(a) (Cost or o	ther	(b)Cost or o basis (oth	other	(c) Accumi		(d) Bo	ok value
				DG 313	•				<u> </u>	LIOII		
	Land		}		2,014	1,558		6,845				5,211,403
	Buildings		•				107,02	6,939	48,9	44,549	5	8,082,390
	Leasehold improvements		.									. = -
	Equipment		•					2,837	·	30,289		1,702,548
е	Other					- 1	3,22	6,107	1,8	82,187		1,343,920

76,340,261

Part VII Investments—Other Securities. See (a) Description of security or category		(c) Method of valuation
(including name of security)	(b)Book value	Cost or end-of-year market value
Financial derivatives		
Closely-held equity interests Other		
Surgical Associates Endoscopy Center LLC	631,754	С
Assets limited to use - Avera pooled investments	58,913,777	F
Investment in Avera Health Foundation	2,488,147	F
Investment in Avera freath Foundation	2,400,147	<u>'</u>
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	62,033,678	
Part VIII Investments—Program Related. See		
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
		, , , , , , , , , , , , , , , , , , , ,
Total. (Column (b) should equal Form 990, Part X, col (B) line 13) Part IX Other Assets See Form 990, Part X line		
Total. (Column (b) should equal Form 990, Part X, col (B) line 13) Part IX Other Assets. See Form 990, Part X, lin (a) Descrip	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, Iir	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, Iir	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, Iir	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, Iir	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, Iir	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, Im (a) Descrip	ne 15.	
Part IX Other Assets. See Form 990, Part X, Im (a) Descrip	5.)	(b) Book value
Part IX Other Assets. See Form 990, Part X, Im (a) Descrip	5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X	5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Estimated third-party payor settlements	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Estimated third-party payor settlements	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Estimated third-party payor settlements	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Estimated third-party payor settlements	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Estimated third-party payor settlements	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Estimated third-party payor settlements	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Estimated third-party payor settlements	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Estimated third-party payor settlements	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Estimated third-party payor settlements	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes Estimated third-party payor settlements	5.) , line 25. (b) A mount	

2:110:01 Reconciliation of Change in Net Assets from Form 990 to Financial Statem	ents	
Total revenue (Form 990, Part VIII, column (A), line 12)	1	144,147,969
Total expenses (Form 990, Part IX, column (A), line 25)	2	139,846,561
3 Excess or (deficit) for the year Subtract line 2 from line 1	3	4,301,408
4 Net unrealized gains (losses) on investments	4	2,542,816
5 Donated services and use of facilities	5	
6 Investment expenses	6	
7 Prior period adjustments	7	
8 Other (Describe in Part XIV)	8	-1,492,011
9 Total adjustments (net) Add lines 4 - 8	9	1,050,805
10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	5,352,213
Part XIII Reconciliation of Revenue per Audited Financial Statements With Revenue	per R	leturn
1 Total revenue, gains, and other support per audited financial statements	1	147,427,901
A mounts included on line 1 but not on Form 990, Part VIII, line 12		
a Net unrealized gains on investments	6	
b Donated services and use of facilities		
c Recoveries of prior year grants		
d Other (Describe in Part XIV)	0	
e Add lines 2a through 2d	2e	3,814,596
3 Subtract line 2e from line 1	3	143,613,305
4 A mounts included on Form 990, Part VIII, line 12, but not on line 1		
a Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b Other (Describe in Part XIV)	4	
c Add lines 4a and 4b	4c	534,664
Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	144,147,969
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses	es per	
Total expenses and losses per audited financial statements	1	140,190,243
2 Amounts included on line 1 but not on Form 990, Part IX, line 25	<u> </u>	
a Donated services and use of facilities		
b Prior year adjustments 2b		
c Other losses		
d Other (Describe in Part XIV)	16	
e Add lines 2a through 2d		356,296
3 Subtract line 2e from line 1	3	139,833,947
4 A mounts included on Form 990, Part IX, line 25, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b Other (Describe in Part XIV) 4b 12,6	.4	
c Add lines 4a and 4b	4c	12,614
5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	. 5	139,846,561
Part XIV Supplemental Information		•

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

additional information		
Ident if ier	Return Reference	Explanation
Part IV , Line 2b		The Organization holds funds in trust on behalf of its residents
Part V, Line 4	Description of Intended Use of Endowment Funds	The Organization's endowments consist of a portion of their interest in the net assets of the Avera Health Foundation. The Avera Health Foundation includes endowment funds which have been established for a variety of purposes. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments (if any), are classified and reported based on the existence or absence of donor-imposed restrictions. The Organization's permanently restricted endowment funds are donor restricted. The Organization currently does not have any board-designated endowment funds.
Part X	Description of Uncertain Tax Positions Under FIN 48	The Center has implemented the provisions of FASC Accounting Standards Codification Topic ASC 740-10 (formerly Financial Interpretation No 48, Accounting for Uncertainty in Income Taxes) The Center undergoes an annual analysis of its various tax positions, assessing the likelihood of those positions being upheld upon examination with relevant tax authorities, as defined by ASC 740-10 For the years ended June 30, 2010 and 2009, the unrecognized tax benefit accrual was zero
Part XI, Line 8 - Other Adjustments		Capital Transfer -1524270 Change in fair value of interest rate swap -375405 Book/Tax adjustment on investment in Endoscopy LLC 407664
Part XII, Line 2d - Other Adjustments		Minority interest share of losses reported in other income for financials -1014657 Surgical Associates Endoscopy Clinic LLC income included in consolidated f/s 2732709 Change in fair value of interest rate swaps -375405 Reclassification of accumulated losses on interest rate swaps -70867
Part XII, Line 4b - Other Adjustments		Auxiliary revenue not recorded for financial statement purposes 29356 Investment income reported in fund balance for financial statements 195 Change in investment in Surgical Associates Endoscopy Clinic LLC 954092 Change in interest in Foundation recorded in fund balance for f/s -448979
Part XIII, Line 2d - Other Adjustments		Surgical Associates Endoscopy Clinic LLC expenses part of consolidated f/s 356296
Part XIII, Line 4b - Other Adjustments		Auxiliary expenses not recorded for financial statement purposes 12614

OMB No 1545-0047

Open to Public **Inspection**

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

Name of the organization Avera St Luke's

Employer identification number

						0224598			
Pa	rt I Charity Care and	Certain O	ther Comr	nunity Benefits a	it Cost				
	_							Yes	No
1a	-						1a	Yes	
b	If "Yes," is it a written policy?						1b	Yes	
2	If the organization has multip care policy to the various hos		ındıcate whic	h of the following best	describes application	of the charity			
	Applied uniformly to all ho			Applied uniform	y to most hospitals				
	Generally tailored to indiv	ıdual hospıta	ls						
3	Answer the following based or organization's patients	n the charity o	care eligibilit	y criteria that applies	to the largest number of	of the			
а	Does the organization use Fed income individuals? If "Yes,"		•	•			3a	Yes	
	Г 100% Г 150%		о% Г	Other					
b	Does the organization use FP "Yes," indicate which of the fo		ne eligibility f	or providing <i>discounte</i>	ed care to low income in				
		_	_				3b	Yes	
	T 200%	Г 30	о% Г	350% Г 4	00% 🔽 Other_				
c	If the organization does not u determining eligibility for free test or other threshold, regard	or discounte	d care Inclu	de in the description	whether the organization				
4	Does the organization's policy						4	Yes	
5a	Does the organization budget						5a	Yes	
ь	If "Yes," did the organization'	s charity care	e expenses e	exceed the budgeted a	ımount?		5b	Yes	
c	If "Yes" to line 5b, as a result care to a patient who was elig						5с		Νο
6a	Does the organization prepare	an annual co	ommunity be	nefit report?			6a	Yes	
6b	If "Yes," does the organizatio	n make it ava	allable to the	public?			6b	Yes	
	Complete the following table tworksheets with the Schedule		ksheets prov	ided in the Schedule	H instructions Do not s	ubmit these			
7	Charity Care and Certain O	ther Commur	nity Benefits	at Cost					
	Charity Care and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community be expense	enefit	(f) Pero total ex	
а	Charity care at cost (from Worksheets 1 and 2)		2,044	2,360,35	8	2,36	0,358	1	730 %
b	Unreimbursed Medicaid (from Worksheet 3, column a)		7,249	9,308,32	7,493,772	1 81	4,552	1	330 %
c	Unreimbursed costs—other		,,2,13	5,500,52	1,155,112	1,01	.,552		220 /0
	means-tested government programs (from Worksheet 3,								
d	column b) Total Charity Care and		2,203	1,713,29	0 799,721	91	3,569	0	670 %
	Means-Tested Government Programs		11,496	13,381,97	2 8,293,493	5,08	8,479	3	730 %
e	Other Benefits Community health improvement services and community benefit operations (from								
f	(Worksheet 4)		40,883	216,45	8	21	6,458	0	160 %
	(from Worksheet 5)		314	10,11	3	1	0,113	0	010 %
g	Subsidized health services (from Worksheet 6)		19,868	2,716,18	7	2,71	6,187	1	990 %
h :	Research (from Worksheet 7)								
i	Cash and in-kind contributions to community groups (from Worksheet 8)			300,66	4	30	0,664	0	220 %

61,065

72,561

j Total Other Benefits . . .

8,293,493

3,243,422

2 380 %

6 110 %

3,243,422

8,331,901

Pa	rt II Community Buildin	ng Activitie	s Complete t	hıs table ıf the	organızat	ion co	nducted any commu	nity b	uıldın	g
	activities.	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total commun building expense		rect offs revenue			(f) Pero total ex	
1	Physical improvements and housing							_		
2	Economic development									
3	Community support									
4	Environmental improvements									
5	Leadership development and training for community members									
	Coalition building									
7	Community health improvement advocacy									
8	Workforce development									
9	Other									
10	Total									
Par	t IIII Bad Debt, Medicar	e, & Collec	tion Practic	es						
Sect	ion A. Bad Debt Expense								Yes	No
1	Does the organization report b	ad debt expen	ise in accordan	ce with Heathcar	e Financial	Manag	ement Association		163	140
_	Statement No 15?							1		Νo
2	Enter the amount of the organi			•		2	1,814,667	<u>'</u>		
3	Enter the estimated amount of attributable to patients eligible					з				
4	Provide in Part VI the text of t In addition, describe the costi rationale for including other ba	he footnote to ng methodolog	the organization	n's financial stat						
Sect	ion B. Medicare									
5	Enter total revenue received fr	rom Medicare	(ıncludıng DSH	and IME)		5	39,150,171			
6	Enter Medicare allowable cost	s of care relat	ing to payments	s on line 5		6	36,687,196	5		
7	Subtract line 6 from line 5 Th	ıs ıs the surplu	us or (shortfall)			7	2,462,975	5		
8	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes	osting method the method us	ology or source ed	used to determi	ne the amo					
	Cost accounting system	l Co	st to charge ra	tio	Other					
Sect	ion C. Collection Practices									
9a	Does the organization have a v				• • •			9a	Yes	<u> </u>
9b	If "Yes," does the organizatior patients who are known to qua							9ь	Yes	
Pai	rt IV Management Com							•		
	(a) Name of entity	(t	D) Description of pr activity of entity		(c) Organı profit % o ownersh	r stock	(d) Officers, directors, trustees, or key employees' profit % or stock ownership%	pro	Physiofit % or ofit % or ownersh	r stock
1 Su	rgical Associates Endoscopy Clinic LLC	Endoscopy Proc	edures			51 000 %	· ·		49 (000 %
								+		
3										
4										
5										
6								+		
7							<u> </u>			
8										
9										
10										
11								+		
								+		
12										
13										
14		1					I	1		

Part V Facility Information									Tage 5
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
Avera St Luke's Hospital 305 S State Street Aberdeen, SD 57401	Х	х					х		
Avera Mother Joseph Manor 1002 N Jay Street Aberdeen, SD 57401									Nursing Home
A vera Mother Joseph Manor (Nano Nagel Vı 1002 N Jay Street A berdeen, SD 57401									Assisted and Congregate Living
Avera Eureka Health Care Center E Hwy 10 Eureka, SD 57437									Skilled Nursing Facility

Part VI Supplemental Information

Complete this part to provide the following information

1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 8, Part III, line 9b, and Part V See Instructions

See additional data

2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves

See additional data

3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy

See additional data

4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

See additional data

5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves

Part VI, Line 5

6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)

See additional data

7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communites served

See additional data

8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Schedule H (Form 990) 2009

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I

(Form 990)

Department of the Treasury

Internal Revenue Service

DLN: 93493133049021 OMB No 1545-0047

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

Open to Public **Inspection**

Name of the organization **Employer identification number** Avera St Luke's 46-0224598 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (c) IRC Code section (a) Name and address of (d) A mount of cash (e) A mount of non-(f) Method of **(b)** EIN (g) Description of (h) Purpose of grant ıfapplıcable organization grant cash valuation non-cash assistance or assistance or government assistance (book, FMV, appraisal other) Boys and Girls Club of 237062273 501(c)(3) 5,000 general support Aberdeen1111 SE 1st Avenue Aberdeen, SD 57401 Aberdeen Ride Line205 N 466000010 501(c)(3) 12.960 general support 4th Street Aberdeen, SD 57401 522424588 10,000 Absolutely Aberdeen416 501(c)(6) general support Production Street North Aberdeen, SD 57401 Presentation College 1500 N 522424588 501(c)(3) 163,800 general support Aberdeen, SD 57401

Enter total number of section 501(c)(3) and government organizations

Part III	Grants and Other Assistance to Individuals in the United States.	Complete if the organization	answered "Yes"	' to Form 990,	Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	-		·	·

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Medical Scholarships	4	24,000			
Scholarships	4	2,000			
See Additional Data Table					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S		Schedule I, Part I, Line 2 Avera St Luke's policy is to provide grants/contributions to not-for-profit entities and governmental divisions that benefit the community and region through programs and activities. The organization also provides scholarships to medical students and other students in the community. Scholarships are given to schools to help monitor the use of the funds.

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**Compensation Information**

DLN: 93493133049021

OMB No 1545-0047

Open to Public

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Avera St Luke's

Name of the organization

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Inspection **Employer identification number**

46-0224598

Pa	rt I Questions Regarding Compensation		<u>.</u>			
					Yes	Νo
1a	Check the appropriate box(es) if the organization provides 990, Part VII, Section A, line 1a Complete Part III to		,			
	First-class or charter travel	\sqcap	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments		Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the orga reimbursement orprovision of all the expenses describ			1b		
2	Did the organization require substantiation prior to reli officers, directors, trustees, and the CEO/Executive D			2		
			, 3			
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all that					
	Compensation committee		Written employment contract			
	Independent compensation consultant	<u> </u>	Compensation survey or study			
	Form 990 of other organizations	ı	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Pa or a related organization	rt V I	I, Section A, line $1a$ with respect to the filing organization			
а	Receive a severance payment or change-of-control pa	ymer	nt?	4a		Νo
b	Participate in, or receive payment from, a supplement	ıl nor	nqualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-bas	ed co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and prov	ıde th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must	com	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, lir compensation contingent on the revenues of	e 1 a	, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, lir compensation contingent on the net earnings of	e 1a	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, li payments not described in lines 5 and 6? If "Yes," des			7		No
8	Were any amounts reported in Form 990, Part VII, pai					
	subject to the initial contract exception described in R in Part III	egs	section 53 4958-4(a)(3)? If "Yes," describe			١
_				8		No
9	If "Yes" to line 8, did the organization also follow the r section 53 4958-6(c)?	ebutt	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
Ron Jacobson	(ı) (ıı)	0 424,796	0	0 5,923	0 28,687	0 15,667	0 475,073	
Kım Jundt MD	(ı) (ıı)	202,214	0	334 0	7,599 0	5,733 0	215,880	
Geoffrey Durst	(ı) (ıı)	197,996 0	20 0	17,541 0	5,094 0	19,248	239,899	
KC DeBoer	(ı) (ıı)	221,127 0	20 0	9,112 0	11,774 0	17,409	259,442 0	
John Fritz MD	(ı) (ıı)	302,831 0	20 0	15,597 0	5,635 0	16,779	340,862	
Lalıt V adlamanı	(ı) (ıı)	1,018,935	0	123,462	12,250 0	13,480	1,168,127	
Shahid Chaudhary	(ı) (ıı)	1,027,244 0	85,914 0	11,632 0	12,250 0	14,779 0	1,151,819	
Navın Gupta	(ı) (ıı)	842,543 0	0	79,473 0	4,635 0	17,558 0	944,209	
Paul Eckrich	(ı) (ıı)	467,796 0	4 1,088 0	59,964 0	11,328 0	15,607 0	595,783 0	
Sanjay Mukerji	(I) (II)	452,314 0	42,409 0	26,955 0	9,329 0	7,401 0	538,408 0	

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
Supplemental Information		Schedule J, Part I Line 3 The President/CEO's compensation is paid by a related organization, Avera Health Avera St Luke's relied on the related organization for determining the compensation for the President/CEO using the methods described in Part I, Line 3

Schedule J (Form 990) 2009

DLN: 93493133049021

OMB No 1545-0047

Open to Public Inspection

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

OBGYN Associates

Transactions with Interested Persons ► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name of the organization Employer identification number Avera St Luke's Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) Corrected? (a) Name of disqualified person (b) Description of transaction Yes No 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to (e) In Approved (g)Written or from the (a) Name of interested person and (c)O riginal default? by board or agreement? (d)Balance due organization? principal amount purpose committee? From Yes No Τо Yes No Yes No Total 607,474 Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person (a) Name of interested person (c)A mount of grant or type of assistance and the organization Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (e) Sharing of (b) Relationship between interested (c) A mount of organization's (a) Name of interested person (d) Description of transaction revenues? transaction person and the organization No **OBGYN** Associates Partially owned by 109,038 Payments for services Νo board member Partially owned by Aberdeen Family Physicians 2,924,390 Acquisition of practice Νo board member

partially owned by

board member

Acquisition of practice

1,600,000

Νo

Software ID: Software Version:

EIN: 46-0224598
Name: Avera St Luke's

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

SCHEDULE O (Form 990)

Name of the organization

Supplemental Information to Form 990

2009

DLN: 93493133049021

ZUUS

Department of the Treasury Internal Revenue Service

Avera St Luke's

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

Employer identification number

r Attach to Form 5501

46-0224598

ldentifier	Return Reference	Explanation
Form 990, Part III, line 2	New Program Services	Avera St Luke's acquired three major primary and specialty care clinics which had a total of 14 physicians

ldentifier	Return Reference	Explanation	
Form 990, Part VI, Section A, line 6		The sole member of the organization is Avera Health, a nonprofit corporation organized and existing under the law's of the state of South Dakota and exempt under 501(c)(3) of the Internal Revenue Code of 1986, as amended	

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7a		Avera Health, as the sole member, has the power to appoint and remove, with or without cause, members of the board of directors

ldentifier	Return Reference	Explanation			
Form 990, Part VI, Section A, line 7b		Avera Health has the following rights as the Member 1) To approve the adoption, amendment or repeal of the statements of philosophy, mission and values of Corporation, 2) To initiate the adoption, amendment or repeal of any provision of the Articles of Incorporation or Bylaws of Corporation, and to give final approval of any such action with respect thereto, 3) To approve and active upon the alienation of real property and precious artifacts under the canonical stew ardship of the Sisters of the Presentation of the Blessed Virgin Mary of Aberdeen, South Dakota ("Presentation Sisters") or the Benedictine Sisters of Sacred Heart Monastery ("Benedictine Sisters"), pursuant to the policies established by the Member, 4) To approve any plan of merger, consolidation or dissolution of the Corporation, or the divestiture of a sponsored work or ministry associated with the Corporation, 5) To approve the creation of new sponsored works or ministries to be conducted by or under the authority of the Corporation, 6) To appoint and remove, with or without cause, the Board of Directors of the Corporation 7) To appoint and/or remove, with or without cause, the President and Chief Executive Officer of the Corporation 8) To approve operating/capital budgets and strategic plans of the Corporation 9) To approve expenditures outside of operating and capital budgets exceeding defined thresholds according to policy which may be adopted from time to time by the Member 10) To approve acquisitions, sales and leases, according to policy which may be adopted from time to time by the Member 11) To establish and maintain employee benefit programs 12) To establish and maintain insurance programs 13) To approve major community fund drives 14) To approve the appointment of auditors 15) To adopt policies designed to effectuate the reserved powers of the Member			

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 11		The Form 990 is reviewed by the CEO and CFO. After initial reviews, a draft is provided to the finance committee for final review. The return is provided to the board prior to filing.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 12c		The Conflict of Interest Policy covers Board members, officers and key employees. At each board meeting, a request is made for all Board members to disclose any potential conflict of interest pertaining to any item listed on the agenda or pertaining to any potential item that could be discussed during the course of the meeting. The Declaration of Conflict of Interest is recorded in the meeting minutes. The Board makes a determination of whether there is a conflict of interest and if so, implements the procedure for evaluating the issue or transaction involved. The board member or officer with the conflict must refrain from voting. A statement of conflict of interest disclosure is made on an annual basis by officers and directors. The information is maintained in a database and a report is provided to the Board.

Identifier	Return Reference	Explanation				
Form 990, Part VI, Section B, line 15b		The CEO is compensated by Avera Health System Annually the Compensation Committee of Avera Health, which is comprised of six (6) System Members appointed by the Religious Orders, meets with an independent consultant regarding fair market value of officers and key employees. The Compensation Committee approves all salaries based on comparable data and documents the basis for their decision in meeting minutes. In 2004 the Board of Directors adopted a resolution to initiate the Physician Relations Committee to review all physician related transactions and compensation. In February 2010 the Board of Directors adopted a resolution to change the name of the Physician Relations Committee to Physician Relations/Executive Compensation Committee to review physician related transactions and compensation related to physicians, other officers and key employees of the organization Given salaries of other officers and key employees were frozen in fiscal year 2010 a review did not take place. The prior year process of contracting with an outside consultant to gather wage and market data was used information is provided to the consultant for leadership positions that reflect the leader's area of responsibilities including the position title and education requirements, reporting structure, number of FTE's, total revenue and expenses and years of experience. This information is used internally to assist in determining wages based on budget and internal equity. Final wages decisions were made by the CEO and approved collectively by the Board of Directos as part of the annual budget. In January 2011, the Committee reviewed all leadership salaries based on market data from the same sources used in prior years. Form 990, Part VI, Line 16b. There is no written policy or procedure since in the event of any such proposed transaction the board or a committee with delegated authority reviews all materials, valuations and operational aspects for any proposed transaction. Such transaction would be evaluated in accordance with the exempt sta				

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		The organization's governing documents, conflict of interest policy, and financial statements are not made available to the general public

ldentifier	Return Reference	Explanation		
Form 990, Part X, Line 20		The issue price includes the filing organization's share of the entire bond issue, which was issued to Avera Health on behalf of the Avera Obligated Group. The Avera Obligated Group consists of Avera McKennan, Avera St. Luke's, Avera Queen of Peace, and Avera Sacred Heart. In accordance with IRS instructions, information related to the tax exempt bond reporting is being reported on Avera Health's tax return.		

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493133049021

SCHEDULE R (Form 990)

Department of the Treasury

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2009

Open to Public Inspection

Internal Revenue S	Service						Inspection		
Name of the Avera St Luke's	e organizat ion					Employer identific	ation number		
						46-0224598			
Part I	Identificatio	dentification of Disregarded Entities (Complete ıf the organızatıon answered "Yes" on Form 990, Part IV, lıne 33.)							
	(a) Name, address, and EIN of disregarded entity		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income E	(e) nd-of-year assets	(f) Direct controlling entity		
Part II	Identificatio or more relate	n of Related Tax-Exempt Organization the terminal transfer or the termi	ions (Complete if t ax year.)	he organization an	swered "Yes" on I	Form 990, Part IV,	, line 34 because it had one		
	Name, address, a	(a) nd EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity		
See Additional	Data Table						-		

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part	t IV, line 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

because ii	t had one of more i	i elateu t	ngamzadons deate	d as a partite strip d	uring the tax year.						
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) Gener mana partr	al or ging
							Yes	No		Yes	No
See Additional Data Table											
Part TV Identific	ation of Pelated (Organiz	vations Tavable a	s a Cornoration o	r Trust (Complete i	f the organization a	newer	-ed "V	es" on Form 990 Da	rt IV	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
Northern Dakota Health Company 305 S State Street Aberdeen, SD57401 46-0385179	clinics	SD	N/A	С			100 000 %
Avera Pace 3900 West Avera Drive Sioux Falls, SD57108 46-0341869	healthcare services	SD	N/A	С			
Accounts Management Inc 5132 S Cliff Ave Suite 101 Sioux Falls, SD57108 46-0373021	collection agency	SD	N/A	С			
Avera Health Plans Inc 3900 West Avera Drive Suite 101 Sioux Falls, SD57108 46-0451539	health financing and health plan administration	SD	N/A	С			
Avera Property Insurance Inc 610 W 23rd St Ste 1 PO Box 38 Yankton, SD57078 46-0463155	insurance	SD	N/A	С			
Valley Health Services 501 Summit Street Yankton, SD57078 46-0357149	medical equipment	SD	N/A	С			

chedule R (Fo	rm 990) 2009		Рa	age 3
Part V T	ransactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)			
Note. Co	mplete line 1 if any entity is listed in Parts II, III or IV		Yes	No
1 During the t	ax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt o	of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		No
b Gıft, grar	it, or capital contribution to other organization(s)	1b		No
c Gıft, gran	t, or capital contribution from other organization(s)	1 c		No
d Loans or	loan guarantees to or for other organization(s)	1d		No
e Loans or	loan guarantees by other organization(s)	1e		No
f Sale of as	ssets to other organization(s)	1 f		No
g Purchase	e of assets from other organization(s)	1 g		No
h Exchang	e of assets	1h		No
i Lease of 1	acilities, equipment, or other assets to other organization(s)	1i		No
j Lease of	facilities, equipment, or other assets from other organization(s)	1 <u>j</u>		No
k Performa	nce of services or membership or fundraising solicitations for other organization(s)	1k	Yes	
I Performa	nce of services or membership or fundraising solicitations by other organization(s)	11		No
m Sharing o	f facilities, equipment, mailing lists, or other assets	1m		No
n Sharing o	of paid employees	1n		No
• Reimburs	sement paid to other organization for expenses	10		No
p Reimburs	sement paid by other organization for expenses	1р		No
q Other tra	insfer of cash or property to other organization(s)	1 q		No
r Other tra	nsfer of cash or property from other organization(s)	1 r	Yes	
2 If the ans	wer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresh	olds		
	(a) (b)		(c)	

	npo una cranoaction times	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved
(1) Surgical Associates Endoscopy Clinic LLC	к	495,514
(2) Surgical Associates Endoscopy Clinic LLC	R	1,030,000
(3) Northern Dakota Health Company		
(4)		
(5)		
(6)		

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d Are parti sect 501(d organiz	ners ion :)(3) :ations?	(e) Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(h Gene mana part	agın tner?
			Yes	No		Yes	No		Yes	N
									+-	╁
										1
										+
										T
										1
									+-	t
										Ī
										1
									+	$^{+}$
										T
										-
									+-	\dagger
			<u> </u>							+

Software ID: Software Version:

EIN: 46-0224598 **Name:** Avera St Luke's

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule K, Part II - Identification of Related					
(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	(f) Direct Controlling Entity
Avera Health	promotion of health	SD	501(c)(3)	9	N/A
3900 West Avera Drive Suite 300 Sioux Falls, SD57108 46-0422673					
A vera Workers' Compensation Trust	Economical coverage of	SD	501(c)(3)	11b	N/A
	workers' compensation claims		 		
	grant making	SD	501(c)(3)	7	N/A
3900 West Avera Drive Sioux Falls, SD57108 46-0367530					
A vera St A nthony's Hospital	healthcare services	NE	501(c)(3)	3	N/A
300 N 2nd Street ONeill, NE68763 47-0463911					
Avera Holy Family	healthcare services	IA	501(c)(3)	3	N/A
826 North 8th Street Estherville, IA51334 42-0680370 Avera Holy Family Foundation	Fundraising	IA	F01/a\/2\	9	N/A
	Fundraising	I A	501(c)(3)	9	N/A
826 North 8th Street Estherville, IA51334 42-1317452			-3.4.140		
A vera Marshall	healthcare services	M N	501(c)(3)	3	N/A
300 S Bruce Street Marshall, MN56258 41-0919153					
A vera Marshall Foundation	fundraising	MN	501(c)(3)	7	N/A
300 S Bruce Street Marshall, MN 56258 _41-1784801					
	healthcare services	SD	501(c)(3)	3	N/A
401 West Glynn Drive Parkston, SD57366 46-0226738					
St Benedict Health Center Foundation	support health related	SD	501(c)(3)	11a	N/A
West Glynn Drive PO Box B Parkston, SD57366 46-0458725	services		·		
A vera McKennan	healthcare services	SD	501(c)(3)	3	N/A
1325 S Cliff Ave PO Box 5045 Sioux Falls, SD57117 46-0224743			·		
A vera Q ueen of Peace	healthcare services	SD	501(c)(3)	3	N/A
525 North Foster Mitchell, SD57301 46-0224604					
Sacred Heart Health Services	healthcare services	SD	501(c)(3)	3	N/A
501 Summit Street Yankton, SD57078 46-0225483					
Sacred Heart Rural Health Clinics	clinic services	SD	501(c)(3)	3	N/A
501 Summit Street Yankton, SD57078 46-0423930			I		
	adult daycare and	SD	501(c)(3)	9	N/A
501 Summit Street Yankton, SD57078 46-0399291	homemaking services				
	healthcare education	SD	501(c)(3)	9	N/A
1000 W 4th Street Suite 9 Yankton, SD57078 _46-0337013					
Benedictine Health Foundation	support for organizations providing health care	SD	501(c)(3)	11b	N/A
	services				

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (h) (e) General Legal (d) (g) (i) (a) (b) Predominant (f) Disproprtionate Direct Code V-UBI amount Share of end-of-year Domicile or allocations? Name, address, and EIN of Primary activity income(related, Share of total income (State Controlling assets on Managing related organization unrelated, (\$) Partner? or Entity (\$) Box 20 of K-1 excluded from Foreign (\$) tax under Country) sections 512-514) Yes No Yes No N/A 474,867 Surgical Associates SD related 253,265 surgical Νo Νo Endoscopy Center LLC associates/Endoscopy services 310 S Penn Aberdeen, SD57401 46-0461429 Marshall Medical Services ΜN N/A medical services 300 S Bruce St Marshall, MN56258 20-8874448 Avera Home Medical medical services - home N/A SD Equipment LLC medical equipment 1325 S Cliff Ave PO Box 5045 Sioux Falls, SD57117 46-0488198 Midwest Regional Imaging health care - medical SD N/A Services LLC ımagıng 1325 S Cliff Ave PO Box 5045 Sioux Falls, SD57117 47-0874983 Mersco Medical of Pierre medical services - home SD N/A LLC medical equipment 329 E Dakota Pierre, SD57501 46-0444002 Floyd Valley Home Medical | medical services - home IΑ N/A Equipment medical equipment 714 Lincoln St NE Lemars, IA51031 82-0582350 Avera Home Medical N/A medical services - home IΑ Equipment of Estherville medical equipment LLC 602 Central Ave Estherville, IA51334 20-1686097 Avera Home Medical medical services - home N/A Equipment of Sioux Center medical equipment LLC 38 19th St Sw Sioux Center, IA51250 75-3203100 medical services - home Avera Home Medical MNN/A Equipment of Marshall LLC medical equipment 1104 East College Drive Marshall, MN56258 20-5271924 Avera Home Medical medical services - home N/A SD Equipment of Spencer medical equipment Hospital LLC 2400 S Minnesota Ave Sioux Falls, SD57117 80-0619999 Q&M Properties LC medical clinic building SD N/A 525 North Foster Mitchell, SD57301 73-1652049

Software ID: Software Version:

EIN: 46-0224598
Name: Avera St Luke's

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) (C) A verage Position (check all hours that apply)							(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee			Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
James Bain DVM Chair	1 00	Х		х				0	0	0
Stuart Lonning Vice Chair	1 00	X		X				0	0	0
Thomas Luzier MD Director	1 00	Х						0	0	0
Deb Knecht Dırector	1 00	Х						0	0	0
Sr Mildred Busch Director	1 00	Х						0	0	0
Tage Born Dırector	1 00	Х						0	0	0
Michael Evans Director	1 00	X						0	0	0
Bob Olson Director	1 00	Х						0	0	0
Sr Barbara McTague Dırector	1 00	Х						0	0	0
Cyndy Larson Director	1 00	Х						0	0	0
Sr Kathleen A Bierne Director	1 00	Х						0	0	0
Richard Westra Director	1 00	Х						0	0	0
Gary Sharp Director	1 00	Х						0	0	0
Sr Joann Sturzl Dırector	1 00	Х						0	0	0
Ron Jacobson President & CEO	40 00	Х		х				0	430,719	43,466
Kım Jundt MD Dırector/CMIO	40 00	Х						202,548	0	13,332
Geoffrey Durst Sec/Treas & SrV P Finance	40 00			х				215,557	0	24,343
KC DeBoer VP Hospital Division	40 00				х			230,259	0	29,183
John Fritz MD VP Outreach Svcs	40 00				х			318,448	0	22,414
Lalıt Vadlamanı Physician	40 00					х		1,142,397	0	25,730
Shahid Chaudhary Physician	40 00					х		1,124,790	0	27,029
Navin Gupta Physician	40 00					х		922,016	0	22,193
Paul Eckrich Physician	40 00					х		568,848	0	26,935
Sanjay Mukerji Physician	40 00					х		521,678	0	16,730

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Medical supplies	11,101,596	11,101,596		
Bad debt	3,594,099	3,383,719	210,380	
Equipment lease and ren	2,027,925	1,991,808	36,117	
Licenses and permits	654,291	99,012	555,279	
Mıscellaneous	623,176	621,772		1,404

Additional Data

Software ID:

Software Version:

EIN: 46-0224598

Name: Avera St Luke's

Form 990 Schedule H, Part VI - Supplemental Information, Line 1

Part I, Line 3c In addition to looking at elibility using FPG, Avera St Lukes also uses assets tests

Part I, Line 6a Part 1, line 6A Our community benefit report is contained in a report prepared by Avera Health, a related organization. It is available through the website and requested mailing, and is filed with the Catholic Health Association.

Part I, Line 7 A combination of costing methodology was used to calculate the amounts reported in the table. The Medicaid cost report was used to calculate Medicaid expenses. A cost to charge ratio derived from Worksheet 2, Ratio of Patient Care Cost-to-Charges was used to calculate charity care at cost and Means-tested Government Program expenses. Subsidized health was calculated based on actual cost/loss. For all other amounts, costs and revenues as reflected by the general ledger system were used.

Part I, Line 7g Rural health clinic expenses of \$61,948 is included

Part I, Line 7f Bad debt expense of \$3,594,099 is included on Form 990, Part IX, line 25, column (A) but excluded for purposes of calculating this percentage

Part III, Line 4 Costing methodology used to report bad debt expense (at cost) was a cost to charge ratio as outlined in Worksheet 2 Ratio of Patient Care Costs to Charges Bad debt expense is reported net of discounts and contractual allowances. A payment on an account previously written off reduces bad debt expense in the current year Note from Financial Statement Patient and resident receivables are uncollateralized patient, resident and third-party payor obligations. Payments of patient and resident receivables are allocated to the specific claims identified on the remittance advice or, if unspecified, are applied to the earliest unpaid claim. Unpaid patient and resident receivables, excluding amounts due from third-party payors, with invoice dates over 90 days old for patient receivables and 60 days old for resident receivables, have interest assessed at 1 5 percent per month The carrying amount of patient and resident receivables is reduced by a valuation allowance that reflects management's estimate of amounts that will not be collected from patients, residents and third-party payors. Management reviews patient and resident receivables by payor class and applies percentages to determine estimated amounts that will not be collected from third parties under contractual agreements and amounts that will not be collected from patients and residents due to bad debts. Management considers historical write off and recovery information in determining the estimated bad debt provision. Management also reviews accounts to determine if classification as charity care is appropriate Part III, Lines 5, 6, and 7. The Medicare revenues received (line 5), allowable costs (line 6), and the resulting surplus (line 7) does not include a significant portion of the organization's expenses. These lines require use of the Medicare Cost Report as prepared by the required guidelines which disallows numerous costs of hospitals, particularly if they are part of an integrated system such as Avera St. Luke's. The entity must file a home office cost report which "steps down" overhead to non-cost report entities disproportionately to actual allowable share and essentially removing the costs from the hospital's cost report entirely Examples of non-cost report entities operated by Avera St Luke's include clinics, long-term care facilities, and other health care related businesses. There are also costs completely disallowed by cost report rules such as bad debt expense, marketing, CRNA's, and interest expense. Due to these exclusions a surplus exists

Part III, Line 8 Medicare allowable costs of care are based on the Medicare cost report. The Medicare Cost Report is completed based on the rules and regulations set forth by CMS. Avera St. Luke's follows the CHA guidelines in reporting community benefits and therefore any Medicare shortfall (as calculated including our non-cost report entities) is excluded from our community benefit report. However, Medicare is the organization's largest payer and patients with Medicare coverage are accepted regardless of whether or not a surplus or deficit is realized from providing the services. This basis therefore means providing Medicare services promotes access to healthcare services which is a key advantage for our community.

Part III, Line 9b In all cases, Avera St Luke's adheres to our Mission and we provide care without respect to obtain payment. We will provide financial assistance (full or partial) to any patient who qualifies and assist staff in completing the information needed to make a correct determination of amount. During the collection of an account, assuming we are not aware of the patient's financial assistance needs prior to the admission or during the admission, we always offer assistance once we have made contact with the patient. We do utilize Patient Financial Counselors and Social Workers who attempt to see all inpatients during their stays and assist in determining financial needs. In many cases, patients do not contact us, complete financial assistance applications or follow-up of statements or phone calls. When this occurs, the account is referred to Bad Debt after many efforts to contact the patient and if during the Bad Debt process, the patient comes forward and works with us on the information needed to determine financial assist, we will provide either full or partial assistance if they qualify.

Part V The organization also has the following types of facilities other than those required to be licensed as healthcare facilities in the state of South Dakota 1 Imaging center1 Physical and Aquatic Therapy Center1 Pain management center1 Outpatient therapy center (Midland Campus)1 Senior Apartments7 Primary clinics8 Specialty care clinics

Part VI, Line 1 The organization's community benefit report can be found on its website at http://www.avera.org/st-lukes-hospital/about/index aspx and then to Report to the Community

Part VI, Line 2 Health care needs are assessed through various methods Given Aberdeen is a regional center/hub and the third largest city in South Dakota, Avera St Luke's is integrally involved with community organizations, universities/colleges, schools, state programs and local governments. The next largest hospital is 100 miles from Aberdeen and most of the towns within our region have a population of less than 2,000. By working with all in our region, we are able to determine health needs and provide programs and solutions where possible. On a more formal basis, our System is presently organizing and conducting a community needs assessment. Additionally, we are participating in a community needs assessment with Northern State University. Many of our healthcare professionals in the area of Social Work, Diabetes, Home Health and Hospice also provide valuable insight to community and regional needs.

Part VI, Line 3 The organization utilizes various methods Admitting areas have signs/posters noting charity care and financial assistance Avera St Luke's and Avera Health utilize the internet to address financial assistance. Social workers are in direct contact with patients and make referrals to the Business Office for financial assistance and in many cases, work directly with the patient on various government programs which may be available and help with applications. For those who receive bills for services and have concerns about their ability to pay, financial counselors work directly with them on financial assistance. We have brochures available to all and treat all without regard to their ability to pay.

Part VI. Line 4 Aberdeen is the third largest city in South Dakota. The recent 2010 census reflected a population of approximately 26,000 Our primary service area consists of the following counties Brown, Marshall, Day, Faulk, Edmunds, McPherson, Spink and Dickey County in North Dakota. The population of this area is approximately 64,000. Our secondary service area includes other close by counties This large service area is due to outreach and the scope of specialty services offered by Avera St. Luke's for which if not offered, a patient would travel up to 200 miles for the same service. Given we are a rural community in the truest sense, we have a very aged population Many of the patients within this region are Medicare age. The closest hospital is 40 to 100 miles away and have limited services and are Critical Access Hospital served by limited physicians Patient demographics within the region would indicate that after you consider those patients admitted to the smaller hospitals, the majority of the rest seek services at Avera St. Luke's. The population in the primary service counties range from 2,459 to 36,531 Census data for 2010 and 2009 estimates contains many data elements, therefore, will comment on Brown County (location of Avera St Luke's), Spink County (second largest in primary service area with growth) and McPherson County (due to aged population) % change in Pop % over 65 Non-White Pop % State of SD 7 6% 14 4 12 1Brown County 3 02 16 5 5 5 Spink County -12 07 19 8 3 1McPherson County -15 32 30 0 07Median Household IncomeState of SD 46,244Brown County 43,140Spink County 41,918McPherson County 31,709As the above indicate, our region has experienced essentially little growth and the percent over 65 years old is high compared to the State average. The high average age correlates with Medicare admissions being approximately 50% of total admissions. Medicaid admissions, including babies, totaled 737 or 11% of all admissions. In addition to Medicare and Medicaid, there is a County Indigent Program which resulted in approximately \$1,000,000 of assistance at charge and was for 199 patients From an unemployment standpoint, South Dakota and our region has faired much better than the US. Within the primary service area, current unemployment rates range from a low of 4 2% in Brown County to a high of 9 1% in Day County

Form 990 Schedule H, Part VI - Supplemental Information, Line 6 Form 990 Schedule H, Part VI - Supplemental Information, Line 6

Part VI, Line 6 Avera St Luke's is a regional facility within Avera Health System. We are a health ministry cosponsored by the Benedictine Sisters of Yankton, South Dakota and the Presentation Sisters of Aberdeen, South Dakota, Our health ministry is rooted in the Gos pel and requires us to make a positive impact in the lives and health of persons and communities by providing quality services quided by Christian values. Avera St. Luke's vision is to be an exceptional health care organization for patients to receive care, physicians to practice and employees to work. The organization's values are Compassion, Hospitality and Stewardship Our governing body consists of 16 members who are physicians, community and regional residents and Sister representatives from the Presentation and Benedictine Orders At this time two are employees (one physician and the CEO). The governing body included one Sister who represents both orders and is a System Representative. In addition to the governing body, we have various advisory boards. These include Citizen's Advisory Board, Foundation Board and Home Health, Hospice, and Palliative Care Advisory Board Medical Staff privileges can be extended to qualified physicians based on receiving approval of their application and credentials by the Medical Dental Staff and then the Hospital governing bo dy The Hospital's governing body then takes into account other factors related to overall community need and how a physician would impact the Hospital's overall ability to fulfill the mission Avera St. Luke's mission and values ensure our focus is on the patient, family, employees, physician, those in need, visitors and our region as a whole. The value of S tewardship requires the organization to use all resources in a way that fulfills the missi on and values. Each year, our operating and capital budgets are based on various assumptions that in the end provide the needed resources and take into account Charity Care, patient care, technology, education, community services, employee benefit and compensation plans and programs to meeting the regions needs. All surplus funds are used and maintained to provide for both current and future needs Specific examples of how we further our exempt purpose include but are not limited to the following a The only inpatient rehabilitation unit within 200 miles b. The only inpatient psychiatric unit within 200 milesc. Intervention al Cardiology and Radiology services. These services allow us to meet patient needs when clare is critical to their survival and must be delivered on a very timely basis d. Air Ambu lance to transport patients to our facility or 200 miles to tertiary facilities e End Sta de Renal Disease program which serves our broad region with the next closest facility being 100 miles away Additionally, we employee a full-time Nephrologist to care for the patie nts along with others who require intensive physician care f A 24 hour Emergency Room which treats all patients without regard to the ability to pay. The ER is staffed by physicia ns 24 hours per day g Provision of a multitude of educational and training programs for healthcare professionals and regional residents. The region was just awarded an Area Health Education Center by the South Dakota School of Medicine and will be located in Aberdeen The award was based on applications and interviews within the State and was a collaborative effort of many healthcare and non-healthcare organizations within the region with two being 100 miles from Aberdeen h. Avera St. Luke's is currently a Rural Referral Center and Sole Community Hospital The nearest like hospitals are tertiary facilities 200 miles away by ground and approximately 140 miles by air i Avera St. Luke's participates in many community organizations and efforts to better the region. Leadership of the organization is on boards of many exempt organizations (Salvation Army, YMCA, Foundations, College/University Advisory Boards, Youth Adult Partnership of Aberdeen) to name a few | Our Foundation Bo ard works diligently to not only attract outside funds but to ensure they meet the needs o four organization and oversees their use k. Our Auxiliary and Volunteers provide opportunities for over 400 individuals. The Auxiliary provides annual scholarships of \$500 for stu dents entering higher education in health related fields. In fiscal year 2010, 28,953 hour s of service were provides to Avera St. Luke's by volunteers which reduces costs I. Provid e assistance to small rural hospitals (Critical Access Hospitals) within the region through various programs, management agreements, computer systems, educations and other services to assist in keeping their areas patients in the local community when possible m. Recruit ment of specialists in nephrology, neurosurgery, neurology, cardiology and psychiatry to meet the regions need since you would have to travel up to 200 miles to obtain these services n Development and subsidy of various rural cli

nics to meet needs in those communities o Development of a local clinic to provide primary health care (not urgent or emergency care) to individuals regardless of their ability to pay in a setting that is conducive to walk-in for a very minimal cost (less than \$60). This clinic is staffed by mid-level providers (PA/Nurse Practioners) and is open on weekend and certain holidays to all and insurance billing is provided p. Chemical Addiction services on an outpatient bases are provided to the region and State. Our Worthmore program is well known and respected within the region and state and is the closest program within 150-200 miles. We contract with the State for patient who meet their qualification guidelines and work with governmental agencies within the region and State. q. Provide drug and alcohol prevention programs to the local schools through various contracts. Our involvement stairted when the previous provider discontinued their contract. Provide home care (homemake r) services to the region through a State contract. Many years ago, the State provided the se services but discontinued their direct involvement and opted for contracting with regional providers. To meet their needs, Avera St Luke's then contracted with local providers in the real rural areas of the region to ensure coverage could be provided to their residents.

Part VI, Line 7 Avera St Lukes is a regional facility within Avera Health. We are both guided by the same mission and work collaboratively to further the health related needs in the communities we service. The benefits include a Development of various System programs and services that reduce costs to the regional facilities due to efficiencies of scale and participate in various organizations and groups b. Development of various ePrograms to keep patients at local facilities and provide higher levels of quality and care to the patient and region. For instance, eEICU provides Avera and non-Avera facilities with 24/7 monitoring (via video, on-line results and instance communication) of ICU/CCU patient by critical care physicians, eEmergency provides the ability to connect via video to assist in the care of emergency room patients which in many cases allows the patient to remain locally instead of incurring the costs of a transport to the regional facilities, ePharmacy allows for 24/7 pharmacist coverage when only the tertiary facilities in the region are staffed 24/7. Given South Dakota is a rural state, it is easy to see where these services are critical to care and fulfilling our mission since the small Critical Access Hospitals are located in very small communities with limited physicians and mid-level providers c. Resources to advocate for exempt purposes and those in need d. Facilitate the generation of donations. E. Coordinate efforts of owned and sponsored facilities in the provision of fulfilling our mission and the development of new programs and services. The communities in which Avera operates all have unique health and community benefit needs and in keeping with the Catholic Healthcare Association guidelines each Hospital strives to meet its community's identified needs. The Avera Central Office advocates for all on community benefit related matters of state, regional, and national importance.