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Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2009

Open to Public

Inspection A For the 2009 calendar year, or tax year beginning 07-01-2009 and ending 06-30-2010 D Employer identification number B Check if applicable Kansas City Art Institute use IRS Address change 44-0546278 label or Doing Business As E Telephone number print or Name change tvpe. See (816) 802-3431 ☐ Initial return Specific Number and street (or P O box if mail is not delivered to street address) Room/suite **G** Gross receipts \$ 35,793,578 Instruc-4415 Warwick Boulevard Terminated tions. City or town, state or country, and ZIP + 4 Kansas City, MO 64111 Amended return Application pending Name and address of principal officer **H(a)** Is this a group return for KATHLEEN COLLINS ΓYes **Γ**Nο affiliates? 4415 WARWICK BLVD KANSAS CITY, MO 64111 □ Yes □ No H(b) Are all affiliates included? If "No," attach a list (see instructions) Group exemption number 🕨 Website: ► www.kcaredu K Form of organization ✓ Corporation ✓ Trust ✓ Association ✓ Other ► L Year of formation 1885 M State of legal domicile Part I Summary Briefly describe the organization's mission or most significant activities THE MISSION IS TO BE A LEADER IN THE VISUAL ARTS AND DESIGN EDUCATION BY PREPARING GIFTED STUDENTS FOR LIFELONG CREATIVITY THROUGH INTERACTION WITH FACULTY, PUBLIC AWARENESS, SUPPORT AND Activities & Governance PARTICIPATION Check this box 🔭 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . . 26 Number of independent voting members of the governing body (Part VI, line 1b) . . . 24 631 Total number of employees (Part V, line 2a) . . Total number of volunteers (estimate if necessary) . 27 0 Total gross unrelated business revenue from Part VIII, column (C), line 12 . . . Net unrelated business taxable income from Form 990-T, line 34 0 **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . 4,776,649 2,905,008 Program service revenue (Part VIII, line 2g) . 19,326,229 20,878,081 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) -1,560,286 852,166 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 121,876 589,649 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 22,664,468 25,224,904 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 7,505,886 9,533,366 14 Benefits paid to or for members (Part IX, column (A), line 4) 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-8,943,053 8,989,521 **Expenses** 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . 0 0 b Total fundraising expenses (Part IX, column (D), line 25) \blacktriangleright 466,210 **17** 6,717,454 7,496,969 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) . 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 23,166,393 26,019,856 19 Revenue less expenses Subtract line 18 from line 12 $\,$. -501,925 -794,952 Assets or **Beginning of Current End of Year** 20 Total assets (Part X, line 16) . . . 73,479,576 77,750,743 21 Total liabilities (Part X, line 26) 14,895,880 15,869,937 22 Net assets or fund balances Subtract line 21 from line 20 58,583,696 61,880,806 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Sian ***** 2011-02-15 Here Signature of officer Date KATHLEEN COLLINS PRESIDENT Type or print name and title Preparer's signature Date Check if Preparer's identifying number (see instructions) Michael J Engle Paid empolyed 🕨 🔽 Preparer's Firm's name (or yours BKD LLP if self-employed), address, and ZIP + 4 **Use Only** 1201 Walnut Suite 1700 Phone no (816) 221-6300 Kansas City, MO 641062246 May the IRS discuss this return with the preparer shown above? (see instructions) \dots

Part III Statement of Program Service Accomplishments Briefly describe the organization's mission

SEE SCHEDULE O

2	Dıd the organızat the prior Form 99	ion undertake any significa 90 or 990-EZ?	nt program se	ervices during the year		Yes ✓ No
	If "Yes," describe	these new services on Sc	hedule O			
3		ion cease conducting, or m	ake significar	nt changes in how it co		Yes ✓ No
	If "Yes," describe	these changes on Schedu	le O			
4	Section 501(c)(3		ons and secti	on 4947(a)(1) trusts a	largest program services by ex are required to report the amoun service reported	•
4a	(Code) (Expenses \$	20,361,539	including grants of \$	9,533,366) (Revenue \$	20,032,584)
		OVIDED EDUCATIONAL PROGRAM OO PROVIDED FINANCIAL AID TO			RING BACHELOR OF FINE ARTS (BFA) I S AND GRANTS	DEGREE SEEKING STUDENTS
4b	(Code) (Expenses \$	662,691	3 3 ,) (Revenue \$	843,632)
	AND CHILDREN CLA		SES FOR BOTH D	EGREE AND NON-DEGREE	SEEKING STUDENTS FOR EVENINGS, W	EEKENDS, SUMMER, ADULT
4c	(Code) (Expenses \$		including grants of \$) (Revenue \$)

Other program services (Describe in Schedule O) 4d (Expenses \$

Total program service expenses►\$

including grants of \$

) (Revenue \$ 21,024,230

Dart TV	Char	·blict	Λf	Dequired	Schedule
	CHEC	-KIISL	UI.	Reuuli eu	Scriedule:

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		Νο
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If</i> " <i>Yes,"</i> complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		No

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Νο
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		N o
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🕏	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 99 0	(2009)

Part V	Statements Regarding Other IRS Filings and Tax Compliance
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			Yes	No
la	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	Yes	
a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return			
ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see	2b	Yes	
	instructions)			
а	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		Νo
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
а	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Νo
b	If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
•	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

RON CATTELINO 4415 WARWICK BLVD KANSAS CITY, MO 64111

(816) 802-3431

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management					
	etion A. Governing body and Management		Yes	No		
1a	Enter the number of voting members of the governing body 1a 26					
ь	Enter the number of voting members that are independent	-				
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any	1				
-	other officer, director, trustee, or key employee?	2	Yes			
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	. 3		No		
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		No		
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νο		
6	Does the organization have members or stockholders?	6		Νo		
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No		
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Νο		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following					
а	The governing body?	8a	Yes			
b	Each committee with authority to act on behalf of the governing body?	8b	Yes			
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No		
	ection B. Policies (This Section B requests information about policies not required by the Internal	-				
Re	evenue Code.)		Yes	No		
100	Does the organization have local chapters, branches, or affiliates?	10a	res	No No		
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,	IUa		NO		
11	affiliates, and branches to ensure their operations are consistent with those of the organization?	10Ь				
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form					
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990					
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes			
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes			
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes			
13	Does the organization have a written whistleblower policy?	13	Yes			
14	Does the organization have a written document retention and destruction policy?	14	Yes			
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official	15a	Yes			
b	Other officers or key employees of the organization	15b	Yes			
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		N o		
ь	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its					
	participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b				
Se	ection C. Disclosure					
17	List the States with which a copy of this Form 990 is required to be filed▶					
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply					
19	Own website 🔽 Another's website 🔽 Upon request Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of					
	interest policy, and financial statements available to the public. See Additional Data Table. State the name, physical address, and telephone number of the person who possesses the books and records of t	ha ara-	nizatio	. b .		
20	State the name, physical address, and telephone number of the person who possesses the books and records of t	ie orga	ıııı∠atıol			

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	ffice	r, dırector, trustee	or key employee						
(A) Name and Title	(B) Average hours	Average Position (check all hours that apply)						(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

For	m 990 (2009)				Page 8			
1b	Total	769,147	0		151,925			
2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ►4							
				Yes	No			
3	Did the organization list any former officer, director or trustee, key employee, or h on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		3		No			
4	For any individual listed on line 1a, is the sum of reportable compensation and oth organization and related organizations greater than \$150,000? If "Yes," complete sindividual	•	4	Yes				
5	Did any person listed on line 1a receive or accrue compensation from any unrelate rendered to the organization? If "Yes," complete Schedule I for such person	ed organization for services	5		No			
_	Section B. Independent Contractors							
1	Complete this table for your five highest compensated independent contractors th \$100,000 of compensation from the organization	at received more than						
	(A) Name and business address	(B) Description of services		(C Compe				
MEF	RRILL COMPANIES LLC	MANAGEMENT SERVICES			181,353			
GRE	EAT WESTERN DINING SERVICES	FOOD SERVICES			541,911			
STU	IDENT ASSURANCE SERVICES INC	INSURANCE SERVICES			131,205			
					_			

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 in compensation from the organization >3

Part /	<u> </u>	Statement of Reve	nue					
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
\$ \$ \$	1a	Federated campaigns .	. 1a					
₩	ь	Membership dues	1b					
ಕ್ಷ	l c	Fundraising events .		376,343				
ફું દ	_							
<u>ਲਵ</u>	d	Related organizations						
Contributions, gifts, grants and other similar amounts	e	Government grants (contribut	tions) 1e	1,303,793				
	f	All other contributions, gifts, g similar amounts not included		1,224,872				
5₹	g	Noncash contributions i						
= 0 = 7		lines 1a-1f \$						
ဂ္ဂE	h	Total. Add lines 1a-1f	 .	▶	2,905,008			
				Business Code				
Ξe	2a	Tuition and Fees			10 570 227	10 570 227		
ξē		-		611,600	19,578,337	19,578,337		
22	b	Dormitory Income		721,310	835,447	835,447		
<u> </u>	С	Food Service Revenue		722,210	464,297	464,297		
<u>3</u>	d							
<i>⊕</i>	e							
Program Service Revenue	f	All other program service	e revenue					
<u>Ř</u>	g	Total. Add lines 2a-2f			20,878,081			
	3	Investment income (inc	luding dividend	ds, interest				
		and other similar amoun	ts)	▶	468,453			468,453
	4	Income from investment of to	ax-exempt bond p	proceeds 🕨	0			
	5	Royalties			0			
		(1)	Real	(II) Personal				
	6a	Gross Rents	55,837					
	ь	Less rental						
	_c	expenses Rental income	55,837					
		or (loss)		L	FF 0.27			FF 027
	d	Net rental income or (lo			55,837			55,837
	l_	Gross amount (1) Se	curities 10,469,520	(II) O ther				
	7a	from sales of	10,409,320					
		assets other than inventory						
	ь	Less cost or	10,085,807					
		other basis and sales expenses						
	c	Gain or (loss)	383,713					
	d	Net gain or (loss)			383,713			383,713
Other Revenue	8a	Gross income from fund events (not including \$ 376,343	raising					
उ >-		of contributions reported						
æ		See Part IV, line 18 .						
ē			a	443,041				
ŧ	Ь	Less direct expenses		219,766	255 -5			22
O	С	Net income or (loss) fro	_	events 🟲	223,275			223,275
	9a	Gross income from gam See Part IV, line 19						
	ь	Less direct expenses	ь					
	c	Net income or (loss) fro		vities	0			
	10a	Gross sales of inventory returns and allowances						
			а	261,236				
	Ь	Less cost of goods sold		263,101				
	С	Net income or (loss) fro			-1,865	-1,865		
		Miscellaneous Revenu	le	Business Code				94-
	11a	MISCELLANEOUS		900,099	312,402			312,402
	Ь							
	c							
	d	All other revenue						
	e	Total. Add lines 11a-11	ld		312,402			
	12	Total revenue. See Inst	ructions	▶	25,224,904	20,876,216	0	1,443,680

	990 (2009)				Page 10					
Par	IX Statement of Functional Expenses									
Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).										
		complete columi	(B), (C), and (B)	(D).	(D)					
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses					
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV $\!$	0								
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	9,533,366	9,533,366							
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0								
4	Benefits paid to or for members	0								
5	Compensation of current officers, directors, trustees, and key employees	1,030,357	309,107	721,250						
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0								
7	Other salaries and wages	6,191,461	4,829,340	1,114,463	247,658					
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	222,461	173,520	40,043	8,898					
9	Other employee benefits	1,006,265	784,886	181,128	40,251					
10	Payroll taxes	538,977	420,402	 	21,559					
11	Fees for services (non-employees)	330,377	120,102	31,020						
a	Management	0								
h	Legal	63,604		63,604						
c	Accounting	93,740		93,740						
_	-	93,740		93,740						
d	Professional fundraising See Part IV June 17	0								
e	Professional fundraising See Part IV, line 17									
f	Investment management fees	0	212.254	220.027						
g	Other	1,047,981	818,954	 						
12	Advertising and promotion	63,199	47,771	 						
13	Office expenses	1,176,395	•	 	31,338					
14	Information technology	278,197	249,726	28,471						
15	Royalties	0								
16	Occupancy	900,791	702,617	· ·	36,032					
17	Travel	190,753	166,282	5,840	18,631					
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0								
19	Conferences, conventions, and meetings	30,584	25,595	3,042	1,947					
20	Interest	119,537	104,595	14,942						
21	Payments to affiliates	0								
22	Depreciation, depletion, and amortization	1,116,912	977,298	139,614						
23	Insurance	146,147	113,995	26,306	5,846					
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)									
а	Special Programs	174,131	174,131							
b	Dues and Subscriptions	178,241	137,014	39,632	1,595					
c	Tuition Remission	426,057	426,057							
d	Events and Awards	552,661	63,620	477,384	11,657					
е	BAD DEBT EXPENSE	76,517	76,517							
f	All other expenses	861,522	235,939	584,785	40,798					
25	Total functional expenses. Add lines 1 through 24f	26,019,856	21,024,230	4,529,416	466,210					
26	Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				<i>,</i>					
		-								

Pa	rt X	Balance Sheet							
					(A)		(B)		
					Beginning of year	4	End of year		
	1	Cash—non-interest-bearing	0.040.040	1	40 500 005				
	2	Savings and temporary cash investments		8,313,810 2,269,206		10,503,225 776,617			
	3	Pledges and grants receivable, net	-						
	4	Accounts receivable, net							
	5	Receivables from current and former officers, directors, trustees highest compensated employees. Complete Part II of	es from current and former officers, directors, trustees, key employees, and ompensated employees Complete Part II of						
		Schedule L				5			
	6	Receivables from other disqualified persons (as defined under s persons described in section $4958(c)(3)(B)$ Complete Part II of		n 4958(f)(1)) and					
		Schedule L				6			
ssets	7	Notes and loans receivable, net				7			
8	8	Inventories for sale or use			228,985	8	265,943		
⋖	9	Prepaid expenses and deferred charges			176,400	9	186,184		
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	10a	38,547,760					
	ь	Less accumulated depreciation	10b	17,412,891	22,064,339	10c	21,134,869		
	11	Investments—publicly traded securities		·	36,685,074	11	40,570,632		
	12	Investments—other securities See Part IV, line 11		12					
	13	Investments—program-related See Part IV, line 11	1,679,893	13	1,768,741				
	14	Intangible assets		14	_				
	15	Other assets See Part IV, line 11	1,981,444	15	2,251,577				
	16	Total assets. Add lines 1 through 15 (must equal line 34)			73,479,576	16	77,750,743		
	17	Accounts payable and accrued expenses .			1,802,094	17	2,719,479		
	18	Grants payable				18			
	19	Deferred revenue			147,763	19	150,562		
	20	Tax-exempt bond liabilities			10,529,000	20	10,500,000		
68	21	Escrow or custodial account liability Complete Part IV of Schedul	eD.			21			
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified	ables to current and former officers, directors, trustees, key						
<u></u>		persons Complete Part II of Schedule L			22				
_	23	Secured mortgages and notes payable to unrelated third parties			743,816	23	712,627		
	24	Unsecured notes and loans payable to unrelated third parties			24				
	25	Other liabilities Complete Part X of Schedule D		1,673,207	25	1,787,269			
	26	Total liabilities. Add lines 17 through 25		14,895,880	26	15,869,937			
.n		Organizations that follow SFAS 117, check here ▶ 🔽 and comp	let e l	ines 27					
Fund Balances		through 29, and lines 33 and 34.							
an	27	Unrestricted net assets			22,863,962	27	21,842,320		
8	28	Temporarily restricted net assets		3,295,074	28	7,130,069			
Ξ	29	Permanently restricted net assets			32,424,660	29	32,908,417		
Œ		Organizations that do not follow SFAS 117, check here ► ┌ ar	ıd con	nplet e					
ō		lines 30 through 34.							
	30	Capital stock or trust principal, or current funds				30			
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31			
	32	Retained earnings, endowment, accumulated income, or other fu	ınds			32			
Net	33	Total net assets or fund balances			58,583,696	33	61,880,806		
	34	Total liabilities and net assets/fund balances	73,479,576	34	77,750,743				

		anting from a prior year or checked "O ther," explain in Schedule O compiled or reviewed by an independent accountant?		
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	▼ Separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Form **990** (2009)

OMB No 1545-0047

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection

Kansas City Art Institute

Name of the organization

Employer identification number

44-0546278 Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). $\overline{\mathbf{v}}$ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 7 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other ┌ Type I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No 11g(i) and (III) below, the governing body of the the supported organization? (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) h Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organization of (i) lise your gove documents.	ne tion in sted in erning	Did you no organiza col (i) o	otify the tion in of your	(vi Is t organiza col (i) or in the l	ne tion in ganized	(vii) A mount of support?
		instructions))	Yes	No	Yes	No	Yes	No	
Total									

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	÷·/		
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) Dublic Support Subtract line F from						
6	Public Support. Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and stop here						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
	and stop here. The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	▶ □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and stop here. The organization				,		▶
17a	10%-facts-and-circumstances test-	-2009. If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						▶ ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
с	•						
8	Public Support (Subtract line 7c						
	from line 6)						
			1			1	Γ
Cale		(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	· · · · · · · · · · · · · · · · · · ·						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
_							
	F-						
	business activities not included						
	ın lıne 10b, whether or not the						
	- · · ·						
12							
	capital assets (Explain in Part						
	IV)						
13							
14		or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b 8 Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning in) 9 A mounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (Add lines 9, 10c, 11 and 12) 14 First Five Years If the Form 990 is for the organization's first, second, third,							
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes been	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

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OMB No 1545-0047

Open to Public Inspection

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Supplemental Financial Statements

► Attach to Form 990. ► See separate instructions.

Name of the organization **Employer identification number** Kansas City Art Institute 44-0546278 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🛌 Number of states where property subject to conservation easement is located 🛌 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year 🕨 A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ __ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
 - (i) Revenues included in Form 990, Part VIII, line 1

0

(ii) Assets included in Form 990, Part X

908,718

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2009

Par	Till Organizations Maintaining Co	llections of Art	<u>, His</u>	torical Tre	eası	ures, or C	<u> the</u>	r Similar <i>A</i>	SSE	ets (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of th	e following th	nat a	re a signific	ant u	ise of its colle	ctioi	n	
а	Public exhibition		d	┌ Loan o	rexc	:hange prog	rams				
b	Scholarly research		e	✓ Other	TEA	CHING CO	LLE	CTION - STU	DEN	T USE	
c	Preservation for future generations										
4	Provide a description of the organization's co Part XIV	ollections and expla	ın hov	v they further	the	organızatıor	n's ex	kempt purpos	e in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t			•				nılar	Γ	Yes	দ No
Pai	t IV Escrow and Custodial Arrang Part IV, line 9, or reported an ar					n answere	d "Y	es" to Form	990),	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interme	dıary	for contribut	ions	or other ass	ets	not	Γ	Yes	Г No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	ıng table		Г			mou	ınt	
c	Beginning balance						1c				
d	Additions during the year						1d				
e	Distributions during the year						1e				
f	Ending balance						1f				
2a	Did the organization include an amount on Fe	orm 990, Part X, line	21?			-		•	Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI\										
Pa	rt V Endowment Funds. Complete		n ans	wered "Yes	" to	Form 990	, Pai	rt IV, line 10).		
		(a)Current Year	(b)Prior Year	+ • •	Two Years Bac	k (d	Three Years Ba	ck (e	Four Ye	ears Back
1a	Beginning of year balance	32,063,101		36,611,991	-		\perp		_		
Ь	Contributions	1,363,341		1,610,062	+		\bot		_		
С	Investment earnings or losses	3,805,851		-5,153,803			_				
d	Grants or scholarships	4 407 740		1 005 110	-		_		+		
е	Other expenditures for facilities and programs	1,187,749		1,005,149							
f	Administrative expenses										
g	End of year balance	36,044,544		32,063,101							
2	Provide the estimated percentage of the yea	r end balance held a	ıs								
а	Board designated or quasi-endowment 🕨	3 280 % %									
b	Permanent endowment 🕨 85 790 % %	1									
c	Term endowment ▶ 10 930 % %										
За	Are there endowment funds not in the posse	ssion of the organiza	ation t	hat are held	and	admınıstere	d for	the			
	organization by									Yes	No
	(i) unrelated organizations				•		•		a(i)		No_
L	(ii) related organizations				•		•	· · · -	a(ii) 3b	<u> </u>	N o
4	Describe in Part XIV the intended uses of th				•		•		JU		
	t VI Investments—Land, Building				00. P	art X. line	10.				
	Description of investment			(a) Cost or o basis (investm	ther	(b)Cost or o	ther	(c) Accumulate depreciation		(d) Boo	ok value
1a	Land		1		0	1,543	3,499		\dashv		L,443,923
	Buildings				0	31,500	-	12,377,	279		,122,941
	Leasehold improvements					,		, , , ,	\dashv		
	Equipment				0	5,504	1,041	5,035,	512		568,005
	Other							-,,	\dashv		,
_			-	1				1	- 1		

21,134,869

Part VII Investments—Other Securities. See (a) Description of security or category	Form 990, Part X, line 12	(c) Method of valuation
(including name of security)	(b)Book value	Cost or end-of-year market value
Financial derivatives		
Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	•	
Part VIII Investments—Program Related. Se	e Form 990, Part X, line :	13.
(a) Description of investment type	(b) Book value	(c) Method of valuation
(a) Description of investment type	(B) Book value	Cost or end-of-year market value
	+	
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(h) Rook value
(ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, II (a) Descri	ne 15. ption	
Part IX Other Assets. See Form 990, Part X, II (a) Descri	ne 15. ption	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X	15.) (, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	15.) (, line 25. (b) A mount	

Schedule D (Form 990) 2009

Pai	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	ts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	25,224,904
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	26,019,856
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-794,952
4	Net unrealized gains (losses) on investments	4	4,092,062
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	4,092,062
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	3,297,110
_	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue per		
1	Total revenue, gains, and other support per audited financial statements	1	20,234,247
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		· · · · · · · · · · · · · · · · · · ·
а	Net unrealized gains on investments		
ь	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d 487,019		
e	Add lines 2a through 2d	2e	4,584,86
3	Subtract line 2e from line 1	3	15,649,386
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
Ь	Other (Describe in Part XIV) 4b 9,575,518		
c	Add lines 4a and 4b	4c	9,575,518
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	25,224,904
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
1	Total expenses and losses per audited financial statements	1	16,937,137
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
е	Add lines 2a through 2d	2e	492,799
3	Subtract line 2e from line 1	3	16,444,338
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
Ь	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4c	9,575,518
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	26,019,856

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
WORKS OF ART	FORM 990, SCHEDULE D, PART III, LINE 4	WORKS OF ART ARE EXHIBITED IN THE KANSAS CITY ART INSTITUTE'S GALLERY SPACE AND/OR AVAILABLE FOR STUDENTS TO REVIEW AS PART OF CERTAIN DEPARTMENTS TEACHING COLLECTIONS
INTENDED USE OF ENDOWMENT FUNDS	FORM 990, SCHEDULE D, PART V	THE INTENDED USE OF THE ENDOWMENT FUNDS IS TO SUPPORT GENERAL OPERATIONS, HOWEVER SOME ENDOWMENTS ARE RESTRICTED FOR GENERAL SCHOLARSHIP OR A SPECIFIC EXPENDITURE
UNCERTAIN TAX POSITIONS UNDER FIN 48	FORM 990, SCHEDULE D, PART X, LINE 2	THE INSTITUTE ADOPTED PROVISIONS OF FINANCIAL ACCOUNTING STANDARDS BOARD INTERPRETATION NO 48 (FIN 48), ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES-AN INTERPRETATION OF FASB STATEMENT NO 109, WHICH WAS SUBSEQUENTLY INCORPORATED INTO THE FASB ACCOUNTING CODIFICATION (ASC) TOPIC 740 THE IMPLEMENTATION OF THIS STANDARD HAD NO SIGNIFICANT IMPACT ON THE INSTITUTE'S FINANCIAL STATEMENTS
RECONCILIATION OF REVENUES PER AUDITED FINANCIAL STATEMENTS	SCHEDULE D, PART XII, LINES 2D & 4B	LINE 2D FUNDRAISING EVENT EXPENSES \$ 219,766 COST OF GOODS SOLD \$ 263,101 INTEREST EXPENSE \$ 4,152
RECONCILIATION OF EXPENSES PER AUDITED FINANCIAL STATEMENTS	SCHEDULE D, PART XIII, LINES 2D & 4B	LINE 2D FUNDRAISING EVENT EXPENSES \$ 219,766 COST OF GOODS SOLD \$ 263,101 INTEREST EXPENSE \$ 4,152

Employer identification number

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization Kansas City Art Institute

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2009

Open to Public

44-0546278 YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain 3 Yes TAXPAYER ANNUALLY PUBLISHES A NOTICE IN THE KANSAS CITY STAR WHICH STATES ITS POLICY OF NON-DISCRIMINATION WITH REGARD TO ADMISSIONS, LOANS, AND OTHER PROGRAMS 4 Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Yes Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c Yes 4d d Copies of all material used by the organization or on its behalf to solicit contributions? Yes If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990) Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Νo **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? 5c Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? Νo f Use of facilities? 5f Νo g Athletic programs? 5g Νo h Other extracurricular activities? 5h Νo If you answered "Yes" to any of the above, please explain If you need more space, use Schedule O (Form 990) 6a Does the organization receive any financial aid or assistance from a governmental agency? 6a Yes h Has the organization's right to such aid ever been revoked or suspended? 6b Νo If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990) 🎜 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form 7 Yes 990)

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DLN: 93493045008761

OMB No. 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

	ne of the organization sas City Art Institute							tification number
Pa		tivities. Completers are not required			tion answered "Yes"	to Form	990, Part IV	, line 17.
	Indicate whether the organ Mail solicitations Internet and e-mail so Phone solicitations In-person solicitations Did the organization have a corkey employees listed in If "Yes," list the ten highest to be compensated at leas	licitations s a written or oral agre Form 990, Part VII) st paid individuals or	ement wif) or entity entities (e f g th any inc in conne (fundraise	Solicitation of nor Solicitation of gov Special fundraisin dividual (including office ection with professional ers) pursuant to agreem	n-governi vernment ng events rs, direct fundraisii ents unde	ment grants grants ors, trustees ng activities? er which the fur	
	(i) Name of individual or entity (fundraiser)	(ii) Activity	(iii) fundrais custo contr contribu	erhave dy or ol of	(iv) Gross receipts from activity	(or re	nount paid to etained by) iser listed in col (i)	(vi) A mount paid to (or retained by) organization
T-4-	51			<u> </u>				

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

Pai	rt II	Fundraising Events. Commore than \$15,000 on Form	plete if the organization	on answered "Yes" to events with gross rece	Form 990, Part IV, line ipts greater than \$5,	ie 18, or 000.	repor	ted
			(a) Event #1 125TH GALA (event type)	(b) Event #2 ART OF THE CAR (event type)	(c) O ther Events 0 (total number)	(d) To (Add co	otal Eve I (a) th ol (c))	
₽	1	Gross receipts	737,807	81,577			81	9,384
Revel	2	Less Charitable contributions	349,941	26,402			37	6,343
	3	Gross income (line 1 minus line 2)	387,866	55,175			44	3,041
	4	Cash prizes						
တ	5	Non-cash prizes						
Part Part Part Part Part Part Part Part	6	Rent/facility costs						
	7	Food and beverages						
	8	Entertainment						
	9	Other direct expenses .	192,129	27,637			21	9,766
	10	Direct expense summary Add line	es 4 through 9 in column	(d)	🛌		21	9,766
	11	Net income summary Combine lir	nes 3, column d, and line	10			22	3,275
Par	t III	Gaming. Complete if the or \$15,000 on Form 990-EZ, lin		"Yes" to Form 990, Pa	rt IV, line 19, or repo	rted mo	re thai	1
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(Add co	otalgan I (a) th ol (c))	
	1	Gross revenue						
မွ	2	Cash prizes						
sueda	3	Non-cash prizes						
	4	Rent/facility costs						
ᇢ	5	Other direct expenses						
	6	Volunteer labor	Г Yes	Г Yes				
		Direct expense summary Add lines						
	8	Net gaming income summary Com	bine lines 1, column d, ar	nd line 7			Yes	No
а	Is t	er the state(s) in which the organiza the organization licensed to operate No," Explain			 .	· 9a		
		re any of the organization's gaming l Yes," Explain	ıcenses revoked, suspen	ded or terminated during	the tax year?	10a	1	
	Is t	es the organization operate gaming a the organization a grantor, beneficiar ned to administer charitable gaming	ry or trustee of a trust or	a member of a partnersh	p or other entity	. 12		
					Schedule G (Form 9	990 or 990)-EZ) 20	09

		Yes	No
13	Indicate the percentage of gaming activity operated in		
а	The organization's facility		
b	An outside facility		
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
	Name 🟲		
	Address -		
15a	Does the organization have a contract with a third party from whom the organization receives gaming		
	revenue?	,	
b	If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the	+	
	amount of gaming revenue retained by the third party 🟲 \$		
c	If "Yes," enter name and address		
	Name 🟲		
	Address •		
16			
16	Gaming manager information		
	Name 🟲		
	Name F		
	Gaming manager compensation 🕨 \$		
	Description of services provided -		
	Director/officer Employee Independent contractor		
	I Independent contractor		
.7	Mandatory distributions		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	<u> </u>	
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent		
	in the organization's own exempt activities during the tax year ▶ \$	1	

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Open to Public

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Department of the Treasury Internal Revenue Service Name of the organization

Schedule I

(Form 990)

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Inspection Employer identification number

ans	4	4-0546278	
Pa	rt I General Information on Grants and Assistance		
L 2	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, the selection criteria used to award the grants or assistance?	· — -	_ _N
Pa	Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organizate Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more IV and Schedule I-1 (Form 990) if additional space is needed	ore than \$5,000. Use	_

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	` '	(f) Method of valuation (book, FMV, appraisal, other)	 (h) Purpose of grai

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
KANSAS CITY ART INSTITUTE FINANCIAL AID	674	8,227,628			
DEPARTMENT OF EDUCATION FSEOG GRANT	148	162,970			
DEPARTMENT OF EDUCATION ACG GRANT	73	59,075			
DEPARTMENT OF EDUCATION PELL GRANT	270	1,083,693			

Ident if ier	Return Reference	Explanat ion
MONITORING FINANCIAL AID		ALL GRANTS ARE INSTITUTIONAL FINANCIAL AID AND APPLIED DIRECTLY TO THE STUDENT'S ACCOUNT BY KANSAS CITY ART INSTITUTE

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DLN: 93493045008761

OMB No 1545-0047

Open to Public Inspection

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization Kansas City Art Institute

Employer identification number

44-0546278

Pai	rt I Questions Regarding Compensati	on				
					Yes	Νo
1a	Check the appropriate box(es) if the organization p 990, Part VII, Section A, line 1a Complete Part I		ny of the following to or for a person listed in Form vide any relevant information regarding these items			
	First-class or charter travel	ᅜ	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments	굣	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the reimbursement orprovision of all the expenses des			1b	Yes	
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executi			2	Yes	
3	Indicate which, if any, of the following the organization's CEO/Executive Director Check all		·			
	✓ Compensation committee	ᅜ	Written employment contract			
	✓ Independent compensation consultant		Compensation survey or study			
	Form 990 of other organizations	~	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990 or a related organization), Part VII	I, Section A, line $1 extsf{a}$ with respect to the filing organization			
а	Receive a severance payment or change-of-contro	ol paymen	nt?	4a		Νo
b	Participate in, or receive payment from, a supplem	nental non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-	-based co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and	provide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only r	must comp	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	A , line 1a,	, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	A , line 1a,	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section payments not described in lines 5 and 6? If "Yes,"			7		Νo
8	Were any amounts reported in Form 990, Part VII subject to the initial contract exception described					
	in Part III	inikegs :	section 33 4330-4(a)(3)" II Tes, describe	8		Νo
9	If "Yes" to line 8, did the organization also follow t section 53 4958-6(c)?	the rebutt	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(i) Base (ii) Bonus & Incentive compensation		SC compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ	
KATHLEEN COLLINS	(I) (II)	163,886 0	38,726 0	T	77,937 0	15,174 0	323,005 0		
MARK SALMON	(I) (II)	148,991 0	0 0	404	7,468 0	7,532 0			

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
BENEFITS	SCHEDULÉ J,	THE TAX INDEMNIFICATION AND GROSS-UP PAYMENTS ARE PROVIDED TO KATHLEEN COLLINS AND ARE REPORTED ON HER W-2 SHE IS ALSO PROVIDED A HOUSING ALLOWANCE AND IT IS ALSO REPORTED ON HER W-2 THE SOCIAL CLUB DUES ARE PROVIDED FOR KATHLEEN COLLINS AND IS MOSTLY INSTITUTIONAL USE HOWEVER, ANY PERSONAL USE IS REIMBURSED
RETIREMENT PLAN	,	A CONTRIBUTION WAS MADE FOR KATHLEEN COLLINS IN THE AMOUNT OF \$50,000 PLUS INVESTEMENT RETURN BASED ON COMMERCE BANK PRIME PLUS ONE ON 7-1-09

Schedule J (Form 990) 2009

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule K

DLN: 93493045008761 OMB No 1545-0047

Open to Public

Inspection

Employer identification number

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).

Department of the Treasury Internal Revenue Service Name of the organization

Kansas City Art Institute

(Form 990)

► Attach to Form 990. ► See separate instructions.

44-0546278 **Bond Issues** Part I (h) O n (g) Defeased Behalf of (a) Issuer Name (b) Issuer EIN (c) CUSIP # (d) Date Issued (e) Issue Price (f) Description of Purpose Issuer Yes Yes No No MISSOURI HEFA DEMAND EDUCATIONAL 43-1178966 606901W85 12-01-2005 10,500,000 Χ Χ **FACILITIES** Part II Proceeds С D Ε Α В Total proceeds of issue 10,500,000 Gross proceeds in reserve funds 2 Proceeds in refunding or defeasance escrows 3 Other unspent proceeds Issuance costs from proceeds 160,502 Working capital expenditures from proceeds Capital expenditures from proceeds 10,514,122 Year of substantial completion 8 2007 Yes No Yes Yes No Yes No Yes No No Were the bonds issued as part of a current refunding issue? Х 9 Were the bonds issued as part of an advance refunding issue? Χ 10

Private Business Use

the final allocation of proceeds?

11

12

Has the final allocation of proceeds been made?

Does the organization maintain adequate books and records to support

		Α		В		С		D			E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		Х								
2	Are there any lease arrangements with respect to the financed property which may result in private business use?		Х								
For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.				Cat No 50)193E				Schedule K	(Form 990)	2009

Χ

Х

value of the GIC satisfied?

temporary period?

5

6

Were any gross proceeds invested beyond an available

Did the bond issue qualify for an exception to rebate?

Schedule K (Form 990) 2009 Page 2 Part Private Business Use (Continued) E В С D Α Yes No Yes No Yes No Yes No Yes No Are there any management or service contracts with respect to the За Х financed property which may result in private business use? Are there any research agreements with respect to the financed property 3Ь Х which may result in private business use? Does the organization routinely engage bond counsel or other outside 3с counsel to review any management or service contracts or research Х agreements relating to the financed property? Enter the percentage of financed property used in a private business use 4 by entities other than a section 501(c)(3) organization or a state or local 0 % government Enter the percentage of financed property used in a private business use 5 as a result of unrelated trade or business activity carried on by your 0 % organization, another section 501(c)(3) organization, or a state or local government Total of lines 4 and 5 0 % 6 Has the organization adopted management practices and procedures to 7 Х ensure the post-issuance compliance of its tax-exempt bond liabilities? Part IV Arbitrage Α В C D Ε Yes Nο Yes No Yes No Yes No Yes Nο Has a Form 8038-T. Arbitrage Rebate, Yield Reduction and 1 Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue? Χ Is the bond issue a variable rate issue? 2 Χ Has the organization or the governmental issuer identified a 3a hedge with respect to the bond issue on its books and records? Χ Name of provider Term of hedge Were gross proceeds invested in a GIC? Χ 4a Name of provider Term of GIC Was the regulatory safe harbor for establishing the fair market

Χ

Χ

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DLN: 93493045008761

Transactions with Interested Persons

► Complete if the organization answered

OMB No 1545-0047

Inspection

Schedule L (Form 990 or 990-EZ)

	res on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, 6r 280
	or Form 990-EZ, Part V lines 38a or 40b.
epartment of the Treasury	► Attach to Form 990 or Form 990-EZ. ► See separate instructions
tornal Povonuo Sonuco	

Employer identification number Name of the organization Kansas City Art Institute 44-0546278 Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) Corrected? (a) Name of disqualified person 1 (b) Description of transaction Yes 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to (e) In Approved (g)Written or from the (a) Name of interested person and (c)Original default? by board or agreement? (d)Balance due organization? purpose principal amount committee? From No Yes Yes No Τо Yes Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person (a) Name of interested person (c)A mount of grant or type of assistance and the organization

Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person

(b) Relationship between interested person and the organization

(c) A mount of transaction

(d) Description of transaction

(e) Sharing of organization's revenues?

Yes No

SEE SCHEDULE O

DLN: 93493045008761

OMB No 1545-0047

Open to Public Inspection

SCHEDULE M (Form 990)

Department of the Treasury

Internal Revenue Service

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Name of the organization Kansas City Art Institute

Employer identification number

44-0546278

Pa	rt I Types of Property				74-0340270			
		(a) Check If applicable	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d Method of d reven	etermı	nıng	
1	Art—Works of art	аррисавис		19				
	Art—Historical treasures .							
	Art—Fractional interests							
	Books and publications							
	Clothing and household							
6	Cars and other vehicles							
7	Boats and planes							
	Intellectual property							
	Securities—Publicly traded .							
10	Securities—Closely held stock .							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Q ualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxidermy							
22	Historical artifacts							
	Scientific specimens							
24	Archeological artifacts							
25	BOOKS & Other ► (YARN)	×	2	20,500	DONOR VALUED			
26	O ther ▶()							
27	O ther ▶()							
28	O ther ► ()							
29	Number of Forms 8283 received for which the organization compl				29			0
							Yes	No
30a	During the year, did the organiza							
	must hold for at least three year			on, and which is not required	d to be used			
	for exempt purposes for the enti					30a		No
b	If "Yes," describe the arrangeme	ent in Part I	I					
31	Does the organization have a gif	tacceptano	e policy that requires the r	review of any non-standard	contributions?	31	Yes	
32a	Does the organization hire or us contributions?	e thırd partı • • •	es or related organizations	to solicit, process, or sell r	non-cash	32a		N o
b	If "Yes," describe in Part II							
33	If the organization did not report describe in Part II	revenuesı	n column (c) for a type of p	roperty for which column (a) is checked,			

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2009

SCHEDULE 0

Name of the organization

(Form 990)

Department of the Treasury Internal Revenue Service

Kansas City Art Institute

Supplemental Information to Form 990

Inspection

OMB No 1545-0047

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990.

Employer identification number

44-0546278

		44-0546278
ldentifier	Return Reference	Explanation
ORGANIZATION'S MISSION STATEMENT	FORM 990, PART III, LINE 1	THE KANSAS CITY ART INSTITUTE IS A PRIVATE, NON-PROFIT, INDEPENDENT FOUR-YEAR COLLEGE OF VISUAL ART AND DESIGN GRANTING A BACHELOR OF FINE ARTS DEGREE THE MISSION OF THE INSTITUTE IS TO BE A LEADER IN THE VISUAL ARTS AND DESIGN EDUCATION BY PREPARING GIFTED STUDENTS FOR LIFELONG CREATIVITY THROUGH INTENSIVE INTERACTION WITH PREEMINENT FACULTY AND FACILITIES, AND BY STIMULATING ACTIVE PUBLIC AWARENESS, SUPPORT, AND PARTICIPATION IN THE VISUAL ARTS AND DESIGN
BUSINESS/FAMILY RELATIONSHIPS	FORM 990, PART VI, SECTION A, LINE 2	BARBARA MARSHALL AND MARGARET SILVA ARE MOTHER AND DAUGHTER, RESPECTIVELY
FORM 990 REVIEW PROCESS	FORM 990, PART VI, SECTION B, LINE 11A	THE IRS 990 IS REVIEWED IN DRAFT FORM BY THE FOLLOWING CHAIRMAN OF THE BOARD, TREASURER OF THE BOARD, PRESIDENT, EVP-ADMINISTRATION AND CONTROLLER PRIOR TO FILING, THE IRS 990 IS FORWARDED TO ALL MEMBERS OF THE KCAI BOARD THE IRS 990 IS THEN FILED
CONFLICT OF INTEREST POLICY	FORM 990, PART VI, SECTION B, LINE 12C	THE CONFLICT OF INTEREST POLICY IS DISTRIBUTED AT THE QUARTERLY BOARD MEETING EACH FALL WHICH INCLUDES EMPLOYEES WHO ARE ALSO OFFICERS OF THE COLLEGE AS A RESULT OF THIS ANNUAL DISTRIBUTION, BOARD MEMBERS ARE KNOWLEDGABLE OF THE POLICY AFTER THE CLOSE OF EACH FISCAL YEAR (JUNE 30TH) THE CFO PREPARES A MEMO TO THE PRESIDENT AND BOARD CHAIR WHICH PROVIDES A LISTING OF ANY BUSINESS TRANSACTIONS BETWEEN THE COLLEGE AND BOARD MEMBERS FOR THE FISCAL YEAR JUST ENDED THIS MEMO IS THEN TAKEN TO THE EXECUTIVE COUNCIL FOR REVIEW AND APPROVAL SOME OF THE BUSINESS TRANSACTIONS ARE ONE-TIME TRANSACTIONS AND THEREFORE APPROVED IN ADVANCE BY THE EXECUTIVE COMMITTEE OTHERS ARE ON-GOING AND REVIEWED ANNUALLY WHEN THE MEMO IS REVIEWED BY THE EXECUTIVE COMMITTEE SINCE ALL CHECKS ISSUED BY THE COLLEGE ARE REVIEWED BY THE CFO PRIOR TO SIGNING AND MAILING, THE CFO IS THE AUDIT CHECK FOR COMPLIANCE WITH THE POLICY IN ADDITION ANY FINANCIAL COMMITMENT AS A RESULT OF A CONTRACT/AGREEMENT HAS TO BE REVIEWED BY THE CFO PRIOR TO SIGNING, THE CFO IS THE AUDIT CHECK FOR COMPLIANCE WITH THE POLICY IN ADDITION, THE COLLEGE HAS A QUESTIONNIARE THAT IS SENT TO ALL BOARD MEMBERS AND OFFICERS ASKING A SERIES OF QUESTIONS ABOUT LOANS, BUSINESS RELATIONSHIPS, GRANTS OR ASSISTANCE AND INDEPENDENT VOTING MEMBERS IF THERE IS A CONFLICT THE INDIVIDUAL WITH A CONFLICT ABSTAINS FROM VOTING
COMPENSATION REVIEW	FORM 990, PART VI, SECTION B, LINE 15A & B	THE ORGANIZATION CONSULTED AN INDEPENDENT FIRM TO PREPARE A COMPENSATION DATA STUDY THE COMPENSATION COMMITTEE OF THE GOVERNING BOARD TOOK THE INFORMATION FROM THE COMPENSATION STUDY AND USED IT TO REVIEW THE COMPENSATION OF THE ORGANIZATION'S OFFICERS AND KEY EMPLOYEES FOR 2008, WHICH RESULTED IN A THREE YEAR COMPENSATION PLAN
AVAILABILITY OF DOCUMENTS	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST
BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS	FORM 990, SCHEDULE L, PART IV	A) NANCY LEE KEMPER (B) NANCY LEE KEMPER'S SPOUSE IS AN OFFICER AND OWNER OF COMMERCE BANK (C) \$125,979 (D) COMMERCE BANK FEES FOR SERVICES, ETC (E) NO (A) R PHILIP BIXBY (B) R PHILIP BIXBY IS AN OFFICER AND DIRECTOR OF KANSAS CITY LIFE (C) \$130,363 (D) DENTAL/LIFE/DISABILITY GROUP INSURANCE (E) NO
		Cat Na E10ECK

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DLN: 93493045008761

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2009

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
Kansas City Art Institute

44-0546278

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a)
(b)
(c)
(d)
(e)
(f)
Name, address, and EIN of disregarded entity
Primary activity
Legal domicile (state Total income End-of-year assets Direct controlling

WS REALTY LLC 4415 WARWICK BOULEVARD KANSAS CITY, MO 64111 26-1566435

R E HLDG

МО

or foreign country)

0

o NA

entity

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a)
Name, address, and EIN of related organization

(b) Primary activity

Legal domicile (state or foreign country)

(d) Exempt Code section (e)
Public charity status
(if section 501(c)(3))

(f) Direct controlling entity

(j)

General or

managing

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990,	Part IV, line	34
	because it had one or more related organizations treated as a partnership during the tax year.)		

(a) Name, address, and EIN of related organization **(b)** Primary activity (c)
Legal
domicile
(state or
foreign
country)

al (d)
cile Direct controlling
or entity
gn

(e)
Predominant income
(related, unrelated,
excluded from tax
under sections 512514)

(f) Share of total income (g) Share of end-of-year assets (h)
Disproprtionate
allocations? ai

(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)

hedule K-1 partner? form 1065)

Yes No

Yes

No

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a)
Name, address, and EIN of related organization

(b) Primary activity (c) Legal domicile (state or foreign country) (d) Direct controlling entity (e)
Type of entity
(C corp, S corp,
or trust)

(f) Share of total income

(g) Share of end-of-year assets (h) Percentage ownership

(6)

Pa	Part V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36	5.)		
	Note. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No
1 D	During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		
b	b Gift, grant, or capital contribution to other organization(s)	1b		
c	c Gift, grant, or capital contribution from other organization(s)	1 c		
d	d Loans or loan guarantees to or for other organization(s)	1d		
e	e Loans or loan guarantees by other organization(s)	1 e		
f	f Sale of assets to other organization(s)	1 f		
g	g Purchase of assets from other organization(s)	1 g		
h	h Exchange of assets	1h		
i	i Lease of facilities, equipment, or other assets to other organization(s)	1 i		
j	j Lease of facilities, equipment, or other assets from other organization(s)	1 j		
k	k Performance of services or membership or fundraising solicitations for other organization(s)	1k		
ı	l Performance of services or membership or fundraising solicitations by other organization(s)	11		
m	m Sharing of facilities, equipment, mailing lists, or other assets	1m	ì	
n	n Sharing of paid employees	1n		
0	• Reimbursement paid to other organization for expenses	10		
р	p Reimbursement paid by other organization for expenses	1р		
q	q Other transfer of cash or property to other organization(s)	1 q		
r	r Other transfer of cash or property from other organization(s)	1r		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction t	thresholds		
	(b) Transaction		(c)	
	Transaction Name of other organization type(a-r)	Amou	nt involv	ed
1)				
2)				
- \				
3)				
4.				
-)				
5)				
-,				

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)
Name, address, and EIN of entity

(b) Primary activity (c) Legal domicile (state or foreign country) (d)
Are all
partners
section
501(c)(3)
organizations?

Yes No

(e) Share of end-of-year assets **(f)** Disproprtionate allocations?

No

Yes

(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) (h) General or managing partner?

Yes No

Software ID: Software Version:

EIN: 44-0546278

Name: Kansas City Art Institute

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours		(C) Position (check all that apply)					(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
GARY GRADINGER TRUSTEE - CHAIR	1 0	Х		Х				0	0	0
J GRANT BURCHAM TRUSTEE - TREASURER	1 0	х		Х				0	0	0
WILLIAM M LYONS TRUSTEE - VICE CHAIR	1 0	X		Х				0	0	0
BILL ZAHNER TRUSTEE-VICE CHAIR/CHAIR ELECT	1 0	Х		Χ				0	0	0
ANNIE HURLBUT ZANDER TRUSTEE - VICE CHAIR	1 0	X		Х				0	0	0
JOAN HORAN TRUSTEE - SECRETARY	1 0	Х		Χ				0	0	0
C PATRICK MCLARNEY TRUSTEE - VICE CHAIR	1 0	X		Х				0	0	0
ROBERT BERNSTEIN TRUSTEE	1 0	X						0	0	0
HUGH ANDREWS TRUSTEE	1 0	Х						0	0	0
MARY LOU BROUS TRUSTEE	1 0	Х						0	0	0
ERAN COHEN TRUSTEE	1 0	Х						0	0	0
STEVE MAYSE TRUSTEE	1 0	Х						0	0	0
SHIRLEY HELZBERG TRUSTEE	1 0	Х						0	0	0
CAROL HUDSON TRUSTEE	1 0	Х						0	0	0
NANCY LEE KEMPER TRUSTEE	1 0	X						0	0	0
BARBARA MARSHALL TRUSTEE	1 0	Χ						0	0	0
SUSAN SEIDLER TRUSTEE	1 0	X						0	0	0
C STEPHEN METZLER TRUSTEE	1 0	X						0	0	0
BRAD NICHOLSON TRUSTEE	1 0	X						0	0	0
MARGARET SILVA TRUSTEE	1 0	Х						0	0	0
MARK J SPENCER TRUSTEE	1 0	Х						0	0	0
KATIE WENDEL TRUSTEE	1 0	Х						0	0	0
FAYE DAVIS TRUSTEE	1 0	X						0	0	0
R PHILIP BIXBY TRUSTEE	1 0	Х						0	0	0
MAURICE WATSON TRUSTEE	1 0	Х						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

VP FOR ADVANCEMENT

compensated Employees, and	······································										
(A) Name and Title	(B) A verage hours	1	tion (that a			II		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other	
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations	
MARIE EVANS TRUSTEE	1 0	Х						0	0	0	
KATHLEEN COLLINS PRESIDENT	40 0			Х				229,894	0	93,111	
MARK SALMON VP FOR ACADEMIC AFFAIRS	40 0			х				149,395	0	15,000	
RON CATTELINO EVP FOR ADMINISTRATION	40 0			х				113,313	0	12,822	
LARRY DICKERSON VP CHIEF INFORMATION OFFICER	40 0			X				101,019	0	12,270	
ANNE CANFIELD VP FOR COMMUNICATIONS	40 0			Х				87,826	0	11,552	
PAM SIBERT VP FOR ADVANCEMENT	40 0			Х				87,700	0	7,170	

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Special Programs	174,131	174,131		
Dues and Subscriptions	178,241	137,014	39,632	1,595
Tuition Remission	426,057	426,057		
Events and Awards	552,661	63,620	477,384	11,657
BAD DEBT EXPENSE	76,517	76,517		