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Department of the Treasury Internal Revenue Service

A For the 2009 calendar year, or tax year beginning

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

OMB No 1545-0047

Open to Public Inspection

benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements

2009

JUT. 1

and ending JUN 30 2010

D Employer identification number Check if applicable C Name of organization Please use IRS CONSORTIUM FOR GRADUATE STUDY IN label or Address change MANAGEMENT print or Name change Doing Business As 43-0962198 Initial See Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Specific Termin-585 PERSHING AVENUE 240 314 877 5500 . Instruc Amended return G Gross receipts \$ City or town, state or country, and ZIP + 4 22,206,894, Applica H(a) Is this a group return LOUIS MO 63112-1795 pending JYes Lx No F Name and address of principal officer PETER J. ARANDA, III for affiliates? H(b) Are all affiliates included? Tax-exempt status x 501(c) ( 3 4947(a)(1) or If "No," attach a list (see instructions) (insert no) J Website: ► www.CGSM.ORG **H(c)** Group exemption number ▶ K Form of organization: x Corporation Trust Association Other > M State of legal domicile: MO L Year of formation: 1971 Part I Summary Briefly describe the organization's mission or most significant activities. THE MISSION OF THE CONSORTIUM Governance FOR GRADUATE STUDY IN MANAGEMENT, AN ALLIANCE OF LEADING AMERICAN Check this box I if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) Number of independent voting members of the governing body (Part VI, line 1b) 4 Activities & Total number of employees (Part V. line 2a) 5 19 Total number of volunteers (estimate if necessary) 6 87 Total gross unrelated business revenue from Part VIII, column (C), line 12 Net unrelated business taxable income from Form 990-T, line 34 ٥. Prior Year **Current Year** Contributions and grants (Part VIII, line 1h) 927,294 898,505. Program service revenue (Part VIII, line 2g) 18,856,804 21,304,449. Investment income (Part VIII, column (A), lines 3, 4 2,703 3,940. Other revenue (Part VIII, column (A), lines 5, 6d, 8 3 408 Total revenue - add lines 8 through 11 (must equal Part VII 19,790,209 line 12) 22,206,894. Grants and similar amounts paid (Part IX, column A), lines 1-3 Benefits paid to or for members (Part IX, column A), line 4) Salaries, other compensation, employee benefits Part IX, column 990,967 1,342,525. 16a Professional fundraising fees (Part IX, column (A), line 1 b Total fundraising expenses (Part IX, column (D), line 25). 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 18,738,950 20 753 017. 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 22 095 542. 19,729,917 Revenue less expenses. Subtract line 18 from line 12 60,292 111,352. Assets or Balances **Beginning of Current Year End of Year** Total assets (Part X, line 16) 2,875,840 2,938,427. 21 Total liabilities (Part X, line 26) 762,731 705,698. Net / Net assets or fund balances Subtract line 21 from line 20 2 113 109 232 729 -Part II Signature Block ry, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, on of preparer (other than officer) is based on all information of which preparer has any knowledge Sign of officer Hereپي Arand Type or print name and title Check if Preparer's identifying number (see instructions) Preparer's Paid self signature employed > Preparer's Firm's name (or EIN > BROWN SMITH WALLACE, L.L.C. yours if Use Only self-employed), 1050 N. LINDBERGH BLVD. address, and Phone no. ► 314,983,1200 LOUIS MO 63132-2912 x Yes May the IRS discuss this return with the preparer shown above? (see instructions) No

21 012 664.

Form 990 (2009)

CONSORTIUM FOR GRADUATE STUDY IN

4e Total program service expenses ▶ \$

## Form 990 (2009) MANAGEMENT A3-0962198 Page 3 Page 3 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?

			Yes	No				
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?							
	If "Yes," complete Schedule A	1	х	<u> </u>				
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	х	<u></u>				
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for							
	public office? If "Yes," complete Schedule C, Part I	3		X				
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		x				
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and							
	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		<u> </u>				
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to							
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х				
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,							
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II							
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete							
	Schedule D, Part III	8		x				
9	9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide							
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV							
10								
	If "Yes," complete Schedule D, Part V							
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VIII, IX, or X							
	as applicable .							
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		j	1				
	Part VI.							
•	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total							
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.							
•	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	İ						
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.							
•	<ul> <li>Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in</li> </ul>							
	Part X, line 16? If "Yes," complete Schedule D, Part IX.							
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X			1				
•	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		l					
	the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.							
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	1		ŀ				
	Schedule D, Parts XI, XII, and XIII.	12	X	ļ				
12A	Was the organization included in consolidated, independent audited financial statements for the tax year?	-						
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional	<b> </b>		1				
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	-	X				
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X				
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,							
	and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		X				
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization							
	or entity located outside the United States? If "Yes," complete Schedule F, Part II	15	•	Х				
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	1						
	located outside the United States? If "Yes," complete Schedule F, Part III	16		Х				
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,							
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	-	Х				
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines							
	1c and 8a? If "Yes," complete Schedule G, Part II	18	<del> </del>	Х				
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	1						
	complete Schedule G, Part III	19	<del> </del>	Х				
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	ļ	x				

Form 990 (2009)

MANAGEMENT

Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the	ì	:	
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	<u> </u>	х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	ļ	X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	İ		•
	Schedule K. If "No", go to line 25	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	ļ	
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	<u> </u>	х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			
	Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х_
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was			
	an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		х
35	is any related organization a controlled entity within the meaning of section 512(b)(13)?			
	If "Yes," complete Schedule R, Part V, line 2	35		х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	_ x	
		Form	9 <b>90</b> (	2009)

Form 990 (2009) Page 5 43-0962198 Statements Regarding Other IRS Filings and Tax Compliance Part V Yes No 1a Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S Information Returns Enter -0- if not applicable 1a b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 1c 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? 3a b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a **b** If "Yes." enter the name of the foreign country: See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b X c If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited 5c Tax Shelter Transaction? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts 6b were not tax deductible? Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 7с d If "Yes," indicate the number of Forms 8282 filed during the year Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f For all contributions of qualified intellectual property, did the organization file Form 8899 as required? 7g For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? 7h Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings R at any time during the year? Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966? 9a Did the organization make a distribution to a donor, donor advisor, or related person? 9b Section 501(c)(7) organizations. Enter a Initiation fees and capital contributions included on Part VIII, line 12 10a 10b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities b Section 501(c)(12) organizations. Enter: 11a a Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against

12a

11b

amounts due or received from them )

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

Form 990 (2009) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions Section A. Governing Body and Management Yes 1a Enter the number of voting members of the governing body 20

No **b** Enter the number of voting members that are independent 1b 19 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a material diversion of the organization's assets? 5 Does the organization have members or stockholders? 6 7a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? 7a b Are any decisions of the governing body subject to approval by members, stockholders, or other persons? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? 8a Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O 9

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)

10a	Does the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11		х_
11A	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			
	to conflicts?	12b	X	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	ın Schedule O how this is done	12c	Х	
13	Does the organization have a written whistleblower policy?	13		х
14	Does the organization have a written document retention and destruction policy?	14		X_
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	]		]
а	The organization's CEO, Executive Director, or top management official	15a	Х	<u> </u>
b	Other officers or key employees of the organization	15b	Х	<u></u>
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	1		
	taxable entity during the year?	16a		_x
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sac	tion C Disclosure			

Section	C Disclos	uro

17	List the states with which a copy of this Form 990 is required to be filed ▶ NONE
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for
	public inspection. Indicate how you make these available. Check all that apply.  Own website
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization:
	THE ORGANIZATION - 314.877.5500
	ESSE DEDCUTNO AUGMID NO. 240 CM LOUIS NO. 62112-1705

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees. See instructions for definition of "key employee."

Check this box if the organization did not compensate any current officer, director, or trustee.

- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors, institutional trustees; officers, key employees, highest compensated employees; and former such persons.

(A) Name and Title	(B) Average	(C) Position (check all that apply)						(D) Reportable	<b>(E)</b> Reportable	(F) Estimated
	hours per week	Individual trustee or director	lnstltutional trustee	Call Officer		Highest compensated employee		compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
ROBERT BRUNER										
BOARD CHAIRMAN	1.00	X		X		<u> </u>	_	0.	0.	0.
WENDY HUBER										
BOARD VICE CHAIRMAN	3.00	х		х	_			0.	0.	0.
PETER ARANDA		İ			İ					
EXECUTIVE DIRECTOR & CEO	37.50	Х		X_	ļ	<u> </u>	<u> </u>	134,582.	0.	25,896.
JOE FOX										
SECY/TREAS/FIN COM CHAIR	3.00	х		х	L_			0.	0.	0.
PHIL MILLER	-									
TRUSTEE/OP CHAIR	3.00	x		<u> </u>				0.	0.	0.
CAROL PHELPS				<u> </u>						
TRUSTEE/AR CHAIR	3.00	x		<u> </u>				0.	0.	0.
COLLEEN SMITH									•	
TRUSTEE/DEV CHAIR	3.00	x						0.	0.	0.
KELLEE SCOTT										
TRUSTEE/APP CHAIR	3.00	X		L		<u> </u>	<u> </u>	0.	0.	0.
CHRIS GAETA	-									
TRUSTEE	3.00	х						0.	0,	0.
SHANDRA JONES										
TRUSTEE	3.00	х						0.	0.	0.
CHRISTOPHER GREY										
TRUSTEE	3.00	x						0.	0.	0.
DAVID WOOTEN										
TRUSTEE	2.00	x						0.	0.	0.
KAREN MARKS										
TRUSTEE	3.00	x						0.	0.	0.
EARL HILL	1									
TRUSTEE	2.00	х						0.	0,	0.
HOLLI BUDD										
TRUSTEE	2.00	х			L.		L.	0.	0.	0.
NSOMBI RICKETTS			ĺ		-					,
TRUSTEE	3.00	х					<u> </u>	0.	0,	0.
JIM HOLMEN				1						
TRUSTEE	3.00	x		L		<u>L</u> .	L	0.	0.	0.
932007 02-04-10										Form <b>990</b> (2009)

Form 990 (2009) MANAGEMENT									43-09621	<u> 198</u>		<u>Р</u>	age 8
Part VII Section A. Officers, Directors, Tr	ustees, Key E	mpl	oyee	s, a	nd I	High	nest	Compensated Employ	ees (continued)				
(A) Name and title	(B) Average hours	(c	hecl	Pos			oly)	(D) Reportable compensation	(E) Reportable compensation	, }		(F) stimate mount	
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC		fr org an	other npensa rom th ganizat id relat anizati	ation ie tion ted
		트	=	6	¥	물 등	2			$\dashv$			
JIM SCHNYDER	2.00	J.						0.		0.			^
TRUSTEE/CAB CHAIR KUSAWN CARR	2.00	┼^	$\vdash$	-			$\vdash$	· · · · · · · · · · · · · · · · · · ·		-+			0.
TRUSTEE/CAB VICE CHAIR	2.00	x	İ					0.		0.			0
TRACY JOYNER	2.00	1	T							<u> </u>			
TRUSTEE/CORP ADV BOARD	2.00	x						0.		٥.			0.
GLENN WILEN													
VP OF FINANCE & ADMIN	37,50	L	<u> </u>	х			L	92,439.		٥.		15	628
ANTHONY DAVIS													
VP OF DEVELOPMENT	37.50	↓_		х			<u> </u>	77,724.	i	٥.			0,
JANICE WELLS-WHITE			Ì										
VP OF PROGRAM ADMIN	37.50	├-	<u> </u>	X		<u> </u>	├	88,132,	<del></del>	0.	<del></del>	7_	<u>,175</u>
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		Γ											
		L				L							
1b Total						▶		392,877.		0.		48	699
Total number of individuals (including but r	not limited to th	nose	liste	ed al	bove	e) wl	ho r	eceived more than \$100	),000 in reportable				
compensation from the organization										—		Yes	No
3 Did the organization list any former officer,	director or tri	ictos	. ka	v on	ndo	V00	ork	nighaet companeated er	mnlovee on	Γ		163	140
line 1a? If "Yes." complete Schedule J for s			, KO	y Cii	ipio	yee,	011	ngriest compensated er	riployee on		3		x
4 For any individual listed on line 1a, is the si			omp	ensa	ation	n and	d otl	her compensation from	the organization	ľ			
and related organizations greater than \$15									3		4	x	
5 Did any person listed on line 1a receive or									ices rendered to	Ī			
the organization? If "Yes," complete Scheo	lule J for such	pers	on								5		х
Section B. Independent Contractors									······································				
<ol> <li>Complete this table for your five highest co the organization NONE</li> </ol>	ompensated in	depe	ende	nt c	ontr	racto	ors t	that received more than	\$100,000 of comp	ensa	ation 1	from	
(A)								(B)				C)	
Name and business	address						-	Description of s	services		ompe	nsatio	n
								<del></del> -		<del></del> -			_
							ĺ						
										<del></del>			
2 Total number of independent contractors ( \$100,000 in compensation from the organi		ot li	mıte	d to		se li: 0	sted	l above) who received n	nore than				
w 100,000 in compensation north the digant						<u>ν</u>		<del></del>					

Form **990** (2009)

43-0962198

### Form 990 (2009) MANAGEMENT Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	All other organizations must comple				
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B)</b> Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21				
2	Grants and other assistance to individuals in	·			
	the U.S. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S				
	See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	550,329.	207,728.	219,484.	123,117.
6	Compensation not included above, to disqualified		·		
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				-
7	Other salanes and wages	549,319.	315,571.	140,284.	93,464.
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)	13,755.	5,584.	6,142.	2,029.
9	Other employee benefits	153,731.	80,359.	37,582.	35,790.
10	Payroll taxes	75,391.	36,245.	24,012.	15,134.
11	Fees for services (non-employees):				
а	Management				
b	Legal	21,025.		21,025.	
С	Accounting	16,000.		16,000.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				<del></del>
g	Other	761.		761.	
12	Advertising and promotion	145,791.	109,589.	32,082.	4,120.
13	Office expenses .	149,261.	65,356.	56,608.	27,297.
14	Information technology	8,333.		8,333.	·
15	Royalties				
16	Occupancy	113,329.	54,484.	36,096.	22,749.
17	Travel	131,169,	26,731.	91,365.	13,073.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	33,158.	15,941.	10,561.	6,656.
23	Insurance	4,723.		4,723.	
24	Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)				
а	·	19,327,095.	19,327,095.		
b		627,222.	627,222.		
C	ORIENTATION PROGRAM STU	130,271.	130,271.		
d		23,134.			23,134.
е		21,745.	10,488.	6,904.	4,353.
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	22,095,542.	21,012,664.	711,962,	370,916.
26	Joint costs. Check here   If following		, , , , , ,		
	SOP 98-2. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation				

MANAGEMENT

43-0962198

Pa	rt X	Balance Sheet					
	•				<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			1,360,161.	1	1,314,879.
	2	Savings and temporary cash investments			500,000.	2	503,940.
	3	Pledges and grants receivable, net		Ĺ		3	
	4	Accounts receivable, net	[	457,976.	4	543,846.	
	5	Receivables from current and former officers, de	s, key				
		employees, and highest compensated employe	art II				
	}	of Schedule L				5	
	6	Receivables from other disqualified persons (as	defined under s	section			
		4958(f)(1)) and persons described in section 49	58(c)(3)(B). Com	plete			
		Part II of Schedule L				6	
Ś	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use	Γ		8		
Ä	9	Prepaid expenses and deferred charges	•	Γ	122,620.	9	58,637.
	10a	Land, buildings, and equipment: cost or other	1 1				<u> </u>
		basis. Complete Part VI of Schedule D	10a	511,891.		-	
	ь	Less: accumulated depreciation	10b	393,724.	57.649.	10c	118,167.
	11	Investments - publicly traded securities	L. 10,5 L	333,721,	377,434.	11	398,958.
	12	Investments - other securities See Part IV, line			12	330,330.	
	13	Investments - program-related. See Part IV, line	F		13		
	14	Intangible assets	F		14		
	15	Other assets. See Part IV, line 11				15	· ·—···- <del></del> · <u>·</u> · · · · · · · · · · · · · · · · ·
	16	Total assets. Add lines 1 through 15 (must equ	ial line 34)	ŀ	2 875 840.	16	2,938,427,
	17	Accounts payable and accrued expenses	101 1170 0 17		727,731.	17	535,698.
	18	Grants payable	-	721,732,	18	333,030.	
	19	Deferred revenue		35,000.	19	170,000.	
	20	Tax-exempt bond liabilities			33,000,	20	170,000.
m	21	Escrow or custodial account liability Complete	Part IV of Sched	lule D	<del></del>	21	
Liabilities	22	Payables to current and former officers, directo		F			
Ē	_	highest compensated employees, and disqualif					
ڐ		of Schedule L	po			22	
	23	Secured mortgages and notes payable to unrela	ated third parties	,		23	
	24	Unsecured notes and loans payable to unrelate	=	Ĭ		24	11=5 1151
	25	Other liabilities Complete Part X of Schedule D		_	.=	25	
	26	Total liabilities. Add lines 17 through 25	• •		762,731.	26	705 698
		Organizations that follow SFAS 117, check he	ere 🕨 🗓 a	nd complete	, , , , , , , , , , , , , , , , , , , ,		703,030,
S		lines 27 through 29, and lines 33 and 34.					
ည	27	Unrestricted net assets			1,741,528.	27	1,873,272.
a	28	Temporanly restricted net assets				28	
8	29	Permanently restricted net assets	• •	[	371,581.	29	359,457.
Ē		Organizations that do not follow SFAS 117, c	heck here	and			
P.		complete lines 30 through 34.					
ţ	30	Capital stock or trust principal, or current funds	<b>.</b>			30	
sse	31	Paid-in or capital surplus, or land, building, or ed		F		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated in		funds	**************************************	32	
Š	33	Total net assets or fund balances		·	2,113,109.	33	2,232,729.
	34	Total liabilities and net assets/fund balances		ŀ	2,875,840.	34	2,938,427,
	, –	. C.Cacmico and not according baidines			4,073,040.		4,330,421,

Form **990** (2009)

or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Form	990 (2009) MANAGEMENT 4	3-0962198	Pa	ige <b>1</b> 2
Par	t XI Financial Statements and Reporting			
			Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	<u>2</u> a		х
b	Were the organization's financial statements audited by an independent accountant?	2b	х	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the at	udit,		
	review, or compilation of its financial statements and selection of an independent accountant?	2c	х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedu	le O.		
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued or	na		
	consolidated basis, separate basis, or both:			
	x Separate basis Consolidated basis Both consolidated and separate basis			ļ
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single	Audit		
	Act and OMB Circular A-133?	3a		х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	audit		

Form **990** (2009)

### SCHEDULE A

(Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Publi

Open to Public Inspection

OMB No 1545-0047

Department of the Treasury
Internal Revenue Service

Name of the organization

CONSORTIUM FOR GRADUATE STUDY IN

Employer identification number

		MANAGEMENT							43	-0962198		
Part I	Reason	for Public Char	ity Status (All organiz	ations mu	st complet	e this part	) See inst	tructions				
he organ	ization is not a	private foundation	because it is. (For lines 1	l through 1	11, check o	only one b	ox.)					
1 🔲	A church, cor	nvention of churches	s, or association of churc	ches desc	nbed in <b>se</b>	ction 170	(b)(1)(A)(i)					
2	A school des	cribed in section 17	0(b)(1)(A)(ii). (Attach Sci	hedule E.)								
з 🔲	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).											
4	A medical res	search organization of	operated in conjunction	with a hos	pıtal descr	nbed in <b>se</b>	ction 170	(b)(1)(A)(iii	i). Enter ti	he hospital'	's nam	e,
	city, and stat	е										
5 X	An organizati	on operated for the	benefit of a college or ur	niversity ov	vned or op	erated by	a governr	mental unit	describe	ed in		
	section 170(b)(1)(A)(iv). (Complete Part II)											
6 🔲	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).											
7	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in											
	section 170(b)(1)(A)(vi). (Complete Part II)											
8 🔲	A community	trust described in s	ection 170(b)(1)(A)(vi). (	(Complete	Part II)							
9 🔲	An organizati	on that normally rec	eives (1) more than 33 1	1/3% of its	support fi	rom contri	butions, m	nembership	o fees, an	id gross rec	eipts f	rom
			nctions - subject to certa									
			axable income (less sect									
		509(a)(2). (Complete										
10	An organizati	on organized and or	perated exclusively to tes	st for publ	c safety. S	See sectio	n 509(a)(4	<b>i)</b> .				
11 🔲	An organizati	on organized and op	perated exclusively for th	ne benefit d	of, to perfo	rm the fur	nctions of,	or to carry	out the	purposes o	f one o	or
	more publicly	supported organiza	ations described in section	on 509(a)(1	l) or section	n 509(a)(2	). See <b>se</b> c	tion 509(a	a)(3). Che	ck the box	that	
	describes the type of supporting organization and complete lines 11e through 11h.											
	a Type I b Type II c Type III - Functionally integrated d Type III - Other											
е 🔙	By checking	this box, I certify tha	it the organization is not	controlled	directly o	r ındırectly	by one o	r more disc	qualified p	persons oth	er tha	า
	foundation m	anagers and other t	han one or more publicly	y supporte	d organiza	tions desc	cribed in s	ection 509	(a)(1) or s	section 509	(a)(2)	
f	If the organiz	ation received a writ	ten determination from t	the IRS tha	at it is a Ty	pe I, Type	II, or Type	e III				
	supporting of	rganization, check th	nis box .									L
g	Since August	t 17, 2006, has the c	organization accepted ar	ny gift or co	ontribution	from any	of the folk	owing pers	ons?			
	(i) A perso	n who directly or ind	rectly controls, either al	one or tog	ether with	persons d	escribed	ın (ıi) and (ı	ıi) below,		Yes	No
	the gove	erning body of the si	upported organization?							11g(i)		
	(ii) A family	member of a persor	n described in (i) above?							11g(ii)		
	(iii) A 35% d	controlled entity of a	person described in (i) of	or (ii) above	9?					11g(iii)		
h	Provide the f	ollowing information	about the supported org	ganızatıon	(s)							
		г	C D T of						., [			
(i) Name	of supported	(ii) ElN	(iii) Type of organization	r ,	rganization	, , ,	-	(vi) ls organization		(vii) Am	ount o	f
orga	anızatıon		(described on lines 1-9		sted in your document?	organızat (i) of you		(i) organiz	ed in the	sup	port	
			above or IRC section					U.S.				
		<u> </u>	(see instructions))	Yes	No	Yes	No	Yes	No			
···												
			<del></del>	<del> </del>								
					<u> </u>			<del> </del>				
											-	

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2009

Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2005 (b) 2006(c) 2007 (d) 2008 (e) 2009 (f) Total 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants") 3,398,048 3,580,178 3.217.961 927, 294 898,505 12,021,986. 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 3,398,048 3,580,178 3,217,961 927,294 898,505 12,021 986. The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 576.795. 6 Public support. Subtract line 5 from line 4 11 445 191 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2005 **(b)** 2006 (c) 2007 (d) 2008 (e) 2009 (f) Total 7 Amounts from line 4 3,398,048 3,580,178 3,217,961 927,294 898,505 12,021,986. 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources 39,825 50,463 3,367 3 940 161,703, 9 Net income from unrelated business activities, whether or not the business is regularly carned on 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 153 297 155,371 4 298 3.408 316 374. 11 Total support. Add lines 7 through 10 12,500,063. 12 Gross receipts from related activities, etc. (see instructions) 76,355,811. 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 14 Public support percentage for 2009 (line 6, column (f) divided by line 11, column (f)) 14 % 91.56 15 Public support percentage from 2008 Schedule A, Part II, line 14 15 92.93 % 16a 33 1/3% support test - 2009. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2008. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2009. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2008. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Pa	rt III   Support Schedule for C	)rganizations	Described in	Section 509(a	(Complete only	ıf you checked the bo	ox on line 9 of Part I.)
Se	ction A. Public Support						
Cal	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and	I					
	membership fees received. (Do not	1					
	include any "unusual grants.")						
2	Gross receipts from admissions,	I					
	merchandise sold or services per- formed, or facilities furnished in	1					
	any activity that is related to the	1					
	organization's tax-exempt purpose						
3	Gross receipts from activities that	I					
	are not an unrelated trade or bus-	1					
	iness under section 513						
4	Tax revenues levied for the organ-	1					
	ızatıon's benefit and either paid to	1					
	or expended on its behalf	<u> </u>					
5	The value of services or facilities	1					
	furnished by a governmental unit to	1				1	
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and	1					
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received	İ					
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the	1					
	amount on line 13 for the year						
(	: Add lines 7a and 7b						<u></u> .
	Public support (Subtract line 7c from line 6)					<u> </u>	<u> </u>
Se	ction B. Total Support		·	T			<del></del>
Cal	endar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar sources						
t	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
(	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carned on				<u> </u>		
12	Other income Do not include gain or loss from the sale of capital						
	assets (Explain in Part IV.)						
	Total support (Add lines 9, 10c, 11, and 12)			<u> </u>		1	<u> </u>
14	First five years. If the Form 990 is for	the organization'	's first, second, the	rd, fourth, or fifth t	tax year as a secti	on 501(c)(3) organia	zation,
	check this box and stop here						<u> </u>
<u>Se</u>	ction C. Computation of Publ	ic Support Pe	ercentage				
15	Public support percentage for 2009 (	line 8, column (f) o	divided by line 13,	column (f))		15	<u>%</u>
16						16	%
	ction D. Computation of Inve					<del></del>	
17	Investment income percentage for 20			ne 13, column (f))		17	%
18	Investment income percentage from			-		18	%
19	a 33 1/3% support tests - 2009. If the						17 is not
	more than 33 1/3%, check this box a						▶□
1	33 1/3% support tests - 2008. If the						and
	line 18 is not more than 33 1/3%, che						. ▶∐
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check t	this box and see in	nstructions	

### CONSORTIUM FOR GRADUATE STUDY IN

Schedule A	(Form 990 or 990-EZ) 2009 MANAGEMENT	43-0962198	Page 4
Part IV	Supplemental Information. Complete this part to provide the explanations required by Part II, line		17b <sup>.</sup>
	ouppione that in outpiete this part to provide the explanations required by a circle, into	10,1 4111, 1110 174 01	., .,
	and Part III, line 12 Provide any other additional information. See instructions	- <u> </u>	
SCHEDULE	A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:	· · · · · · · · · · · · · · · · · · ·	
OTHER INC	COME		
		<del></del>	
	······································		
		<u></u>	
		-	

### Schedule D

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

Complete if the organization answered "Yes," to Form 990,
Part IV. line 6, 7, 8, 9, 10, 11, or 12.

➤ Attach to Form 990. ➤ See separate instructions.

2009
Open to Public Inspection

Name of the organization CONSORTIUM FOR GRADUATE STUDY IN **Employer identification number** 43-0962198 MANAGEMENT Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6 (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year Aggregate contributions to (during year) 2 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II | Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Tax Year Total number of conservation easements 2a 2b Total acreage restricted by conservation easements c Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 24 d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year > \$ 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) ☐ Yes and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items: a Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))

Schedule D (Form 990) 2009

118 167.

Page 3

Schedule D (Form 990) 2009 MANAGEMENT			43-0962198	Page 3
Part VII Investments - Other Securities.	See Form 990, Part X, line 12.			
(a) Description of security or category (including name of security)	(b) Book value		thod of valuation d-of-year market value	
Financial derivatives				
Closely-held equity interests		· · · · · · · · · · · · · · · · · · ·	······································	
Other				
· · · · · · · · · · · · · · · · · · ·		<del> </del>	···	
		· · · · · · · · · · · · · · · · · · ·		
		****		
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)				
Part VIII Investments - Program Related.	See Form 990, Part X, line 13			
(a) Description of investment type	(b) Book value		thod of valuation.	
		Cost or end	d-of-year market value	
			·	
			·	
		· · · · · · · · · · · · · · · · · · ·		
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.)				
Part IX Other Assets. See Form 990, Part X, Im	e 15.		· · · · · · · · · · · · · · · · · · ·	
(a	) Description		(b) Book v	atue
	<u> </u>			
Total. (Column (b) must equal Form 990, Part X, col (B) lir	ne 15)		<u> </u>	
Part X Other Liabilities. See Form 990, Part X	K, line 25			
(a) Description of liability		(b) Amount		
Federal income taxes				
Total. (Column (b) must equal Form 990, Part X, col (B) lir	ne 25 )			
2. FIN 48 Footnote In Part XIV, provide the text of the fo		inancial statements that rer	orts the organization's liabil	ity for

_	dule D (Form 990) 2009 MANAGEMENT			43-096	2198 Page <b>4</b>
Pa	rt XI Reconciliation of Change in Net Assets from Form 990 to	Audi	ted Financial St	atements	
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1		22,206,894.
2	Total expenses (Form 990, Part IX, column (A), line 25)		. 2		22,095,542.
3	Excess or (deficit) for the year Subtract line 2 from line 1		. 3		111,352.
4	Net unrealized gains (losses) on investments		4		8,268.
5	Donated services and use of facilities		5		
6	Investment expenses		6		
7	Pnor period adjustments		7		
8	Other (Describe in Part XIV)	-	8		
9	Total adjustments (net) Add lines 4 through 8		9	·	8,268,
10 Pai	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and t XII Reconciliation of Revenue per Audited Financial Statements.		10   /ith Revenue pe	r Return	119 620.
1	Total revenue, gains, and other support per audited financial statements		·	1	22,281,162.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
а	Net unrealized gains on investments	2a	8,2	68.	
b	Donated services and use of facilities	2b	66,0		
c	Recoveries of prior year grants	2¢			
d	Other (Describe in Part XIV)	2d			
e	Add lines 2a through 2d			2e	74,268.
3	Subtract line 2e from line 1			3	22,206,894.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1.				22,200,034,
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
a h	Other (Describe in Part XIV)	4b		-	
	Add lines 4a and 4b	40		4c	0.
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)			5	22,206,894.
	t XIII Reconciliation of Expenses per Audited Financial Statem	ents V	With Expenses r		
1	Total expenses and losses per audited financial statements			1	22,161,542.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				22,101,342,
٠,	Donated services and use of facilities	2a	66.0		
a 5	Prior year adjustments	2b	00,0	<del>•••</del>	
0	Other losses	2c	<u> </u>		
ن	Other (Describe in Part XIV )	2d			
a	,	20	<u> </u>	<b>-</b>   ₀-	66.000
e	Add lines 2a through 2d			2e	66,000.
3	Subtract line 2e from line 1		• •	3	22,095,542.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1.4-	I		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
	Other (Describe in Part XIV)	4b	L	<b>⊢</b>   .	_
_	Add lines 4a and 4b			4c	0.
Pa	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)  Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	<u> </u>		5	22,095,542.
Com	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part I	II, lines <sup>1</sup>	1a and 4; Part IV, line	s 1b and 2b	, Part V, line 4; Part
X, lın	e 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also comp	olete this	s part to provide any	additional in	formation
PART	V, LINE 4: INCOME GENERATED BY THE ENDOWMENT FUND IS USED FOR				
STIE	ENDS TO THE CONSORTIUM STUDENTS.				
PART	X: DURING 2010, THE CONSORTIUM ADOPTED RECENTLY ISSUED			<del></del>	
ACCC	OUNTING RULES FOR UNCERTAIN TAX POSITIONS. THOSE RULES REQUIRE		<del></del>		
<u>FINA</u>	NCIAL STATEMENT RECOGNITION OF THE IMPACT OF A TAX POSITION IF	A			
POS1	TION IS MORE LIKELY THAN NOT OF BEING SUSTAINED ON AUDIT, BASE	D ON T	HE		
TECH	NICAL MERITS OF THE POSITION. THESE RULES ALSO PROVIDE GUIDAN	CE ON			

# CONSORTIUM FOR GRADUATE STUDY IN Schedule D (Form 990) 2009 MANAGEMENT Part XIV Supplemental Information (continued) Page 5 43-0962198 MEASUREMENT, RECOGNITION, CLASSIFICATION, INTEREST AND PENALTIES TRANSITION AND DISCLOSURE REQUIREMENTS FOR UNCERTAIN TAX POSITIONS.

Schedule D (Form 990) 2009

### **SCHEDULE J** (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990. Part IV, line 23.

OMB No 1545-0047

Inspection

**Employer identification number** 

Internal Revenue Service Name of the organization See separate instructions.

MANAGEMENT

Attach to Form 990. CONSORTIUM FOR GRADUATE STUDY IN

43-0962198

**Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. x First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 X Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply x Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization a Receive a severance payment or change-of-control payment? 4a Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4h X Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? 5a Any related organization? 5b If "Yes" to line 5a or 5b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: The organization? 6a **b** Any related organization? 6b X If "Yes" to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 X Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the ınıtıal contract exception described in Regs section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 X If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2009

Regulations section 53.4958-6(c)?

43-0962198

Schedule J (Form 990) 2009 MANAGEMENT

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	0)	Q)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(I)-(D)	Compensation reported in prior Form 990 or Form 990-EZ
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Schedule J (Form 990) 2009

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Schedule J (Form 990) 2009 MANAGEMENT 43	43-0962198 Page 3 -	က
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information.	any additional information.	1 .
PART I, LINE 1A: THE ORGANIZATION'S CEO TRAVELED FIRST CLASS ON OCCASION AND		]
THE CONSORTIUM MAINTAINED A MEMBERSHIP IN HIS NAME AT A SOCIAL CLUB, WHICH		1
WAS USED PRIMARILY FOR BUSINESS PURPOSES, ANY PERSONAL USE IS NOT ELIGIBLE		i
FOR REIMBURSEMENT.		
		1
PART I, LINE 1B: OVERALL, THE COMPENSATION POLICY IS REVIEWED PERIODICALLY		l
BY THE EXECUTIVE COMMITTEE AND INCLUDES ASSESSMENTS OF COMPENSATION AT PEER		1
GROUP ORGANIZATIONS AND THE NEED TO ATTRACT AND RETAIN PERSONNEL THAT WILL		
ENABLE THE CONSORTIUM TO ATTAIN THE STRATEGIC OBJECTIVES SET FORTH BY THE		1
BOARD OF TRUSTEES.		I
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	Schedule J (Form 990) 2009	o

### SCHEDULE M (Form 990)

**Noncash Contributions** 

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

OMB No 1545-0047

2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

CONSORTIUM FOR GRADUATE STUDY IN

<u>MANAGEMENT</u>

Employer identification number 43-0962198

Types of Property (a) (b) (c) (d) Method of determining Check if Number of Revenues reported on applicable contributions Form 990, Part VIII, line 1g revenues Art · Works of art Art - Historical treasures Art · Fractional interests 3 Books and publications Clothing and household goods 5 Cars and other vehicles 6 Boats and planes 7 Intellectual property R Securities - Publicly traded 9 10 Securities - Closely held stock Securities - Partnership, LLC, or trust interests 12 Securities - Miscellaneous Qualified conservation contribution -13 Historic structures Qualified conservation contribution - Other 14 Real estate - Residential 15 Real estate - Commercial 16 17 Real estate - Other 18 Collectibles Food inventory 19 Drugs and medical supplies 20 Taxidermy 21 Historical artifacts 22 23 Scientific specimens Archeological artifacts 24 25 ( AIRLINE TICKE 7,500 COST х Other 26 ( COMPUTER EQUI 5,000 COST Other 27 1,000 Other > 28 Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgment 29 Yes No 30a Dunng the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? 30a b If "Yes," describe the arrangement in Part II Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 31 X 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? 32a X b If "Yes," describe in Part II If the organization did not report revenues in column (c) for a type of property for which column (a) is checked,

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2009

describe in Part II.

### CONSORTIUM FOR GRADUATE STUDY IN

Schedule M	(Form 990) 2 Supplem	2009 <u>mai</u>	VAGEMEN	T				43-0962198	Page 2
Part II	Supplem Also comple	ental Infete this par	ormat t for any	i <b>on.</b> Comple additional in	ete this part to iformation.	provide the in	formation require	ed by Part I, lines 30b, 32b, and 33	
•						•			
SCHEDULE	M, PART I	COLUMN	(B): T	HE NUMBER	IDENTIFIED	IS THE NU	MBER OF		
CONTRIBUT	ORS.		·						
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### **SCHEDULE O**

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009
Open to Public Inspection

Name of the organization	CONSORTIUM FOR GRADUATE STUDY IN		Employer identification number 43-0962198
	PRINCE DE LA CONTROL DE LA CON	<del></del>	43-0902190
FORM 990, PART I, LINE	1 DESCRIPTION OF ORGANIZATION MISSION:		
BUSINESS SCHOOLS AND SO	ME OF OUR COUNTRY'S TOP CORPORATIONS, IS TO		
ENHANCE DIVERSITY IN BU	SINESS EDUCATION AND LEADERSHIP BY HELPING TO	)	
REDUCE THE SERIOUS UNDE	RREPRESENTATION OF AFRICAN AMERICANS, HISPANI	cc	
AMERICANS AND NATIVE AM	ERICANS IN BOTH OUR MEMBER SCHOOLS' ENROLLMEN	ITS	
AND THE RANKS OF MANAGE	MENT, WE BELIEVE THIS MISSION CAN BE ACHIEVED	) ву	
RECRUITING FOR GRADUATE	BUSINESS EDUCATION QUALIFIED U.S. CITIZENS A	AND	
U.S. PERMANENT RESIDENT	S WHO CAN DEMONSTRATE A COMMITMENT TO THE		
CONSORTIUM'S MISSION AN	D CAN BEST ASSIST THE CONSORTIUM IN PURSUING		
THIS MISSION.			
FORM 990, PART VI, SECT	ION B, LINE 11: A SUBCOMMITTEE OF THE BOARD O	)F	
TRUSTEES IS RESPONSIBLE	FOR REVIEWING THE DRAFT 990. ANY QUESTIONS	OR	
CONCERNS ARE ADDRESSED	AND INCORPORATED INTO THE 990 PRIOR TO ITS		
SUBMISSION TO IRS.		<del></del>	
FORM 990, PART VI, SECT	ION B, LINE 12C: THE CONSORTIUM ADHERES TO A		
WRITTEN POLICY THAT PRO	HIBITS ACTUAL OR POTENTIAL CONFLICTS OF INTER	EST.	
ALL TRUSTEES, OFFICERS,	COMMITTEE MEMBERS AND STAFF ARE TO COMPLETE	Α	·
CONFLICT OF INTEREST DIS	SCLOSURE STATEMENT ANNUALLY. IF A STAFF MEMB	ER IS	
UNCERTAIN WHETHER OR NO	T A CONFLICT OF INTEREST EXISTS, HE OR SHE MA	Y ASK	
THE PRESDIDENT TO MAKE	A DETERMINATION. IF THE STAFF MEMBER DISAGRE	ES WITH	
THE DETERMINATION, HE OF	R SHE MAY APPEAL THE DECISION TO THE BOARD, W	HO WILL	
THEN RESOLVE THE QUESTION	ON BY MAJORITY VOTE. IF A TRUSTEE OR OFFICER	IS	
UNCERTAIN WHETHER OR NO	I A CONFLICT OF INTEREST EXISTS, HE OR SHE MA	Y ASK	
THE BOARD TO MAKE A DETI	ERMINATION. THE BOARD SHALL RESOLVE THE QUES	TION BY	
LHA For Privacy Act and Pap 932211 02-03-10	erwork Reduction Act Notice, see the Instructions for Fo	orm 990.	Schedule O (Form 990) 2009

### SCHEDULE O

(Form 990)

### **Supplemental Information to Form 990**

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

OMB No 1545-0047
2009
Open to Public Inspection

Name of the organization CONSORTIUM FOR GRADUATE STUDY IN **Employer identification number** MANAGEMENT 43-0962198 MAJORITY VOTE FORM 990, PART VI. SECTION B. LINE 15: THE PROCESS FOR DETERMINING COMPENSATION OF THE EXECUTIVE DIRECTOR AND OTHER OFFICERS INCLUDES A REVIEW AND APPROVAL BY AN EXECUTIVE COMMITTEE OF THE BOARD. COMPARABILITY DATA CONSORTIUM'S PERFORMANCE, THE ECONOMY, AND INFLATION ONGOING SALARY ADJUSTMENTS ARE ARRIVED AT BY ESTABLISHING AN OVERALL INCREASE POOL BASED ON MULTIPLE FACTORS. THE OVERALL POOL IS APPROVED BY THE BOARD OF TRUSTEES AND ALLOCATED BASED ON THE ANNUAL PERFORMANCE REVIEW PROCESS. THE SALARY RANGES FOR VICE PRESIDENTS IS REVIEWED AND APPROVED BY THE EXECUTIVE COMMITTEE (A SUBSET OF THE BOARD OF TRUSTEES) AND APPROVED BY THE BOARD OF TRUSTEES, A PROCESS THAT INCLUDED BENCHMARKING SALARIES AT THEIR OWN INSTITUTIONS. THE SALARY RANGES WERE DESIGNED TO ATTRACT THE CALIBER OF TALENT THE EXECUTIVE COMMITTEE DEEMED NECESSARY FOR CONSORTIUM TO ACCOMPLISH ITS STRATEGIC OBJECTIVES FORM 990 PART VI SECTION C. LINE 19: THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST FORM 990, PART XI, LINE 2C THE BOARD OF TRUSTEES OF THE ORGANIZATION ASSUMES RESPONSIBLITY FOR OVERSIGHT OF THE AUDIT AND SELECTION OF AN INDEPENDENT ACCOUNTANT. THERE WERE NO CHANGES IN THE BOARD'S PROCESS FROM PRIOR YEARS

### SCHEDULE O

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009
Open to Public Inspection

Name of the organization	CONSORTIUM FOR GRADUATE STUDY IN	Employer identification number
	MANAGEMENT	43-0962198
FORM 990, SCHEDULE A,	PART II, LINES 1 AND 7	
CERTAIN RECLASSIFICATI	ONS HAVE BEEN MADE TO 2008 TO CONFORM TO THE	
PRIOR YEAR COLUMN PRES	SENTATION ON FORM 990, PAGE 1, LINES 8 AND 9.	
FORM 990, PART I LINE	S 8 & 9	
CERTAIN RECLASSIFICATI	ONS HAVE BEEN MADE TO THE PRIOR YEAR COLUMN TO	
CONFORM TO THE 2009 PR	ESENTATION AND ENHANCE COMPARABILITY.	
	· · · · · · · · · · · · · · · · · · ·	

Form 8868 (Rev. 1-2011)					Page 2	
If you are filing for an Additional (Not Automatic) 3-Mont	th Extension.	complete only Part II and check this b	ox		▶ x	
Note. Only complete Part II if you have already been granted				8868		
If you are filing for an Automatic 3-Month Extension, cor						
Part II Additional (Not Automatic) 3-Mont			opies i	needed).		
Name of exempt organization		the state of the s	· ·	loyer identification	n number	
Type or			Linb	loyer identification	iii iidiiibei	
CONSORTIUM FOR GRADUATE STUDY IN			۱ .	2 2062100		
MANAGEMENT File by the		1	1_4.	3-0962198		
extended Number, street, and room or suite no. If a P.O b	ox, see instruc	tions.				
filing your D303 PERSHING AVENUE, NO. 240		<del> </del>				
return See Crity, town or post office, state, and ZIP code Fo	or a foreign add	ress, see instructions				
ST. LOUIS MO 63112-1795						
Enter the Return code for the return that this application is fo	or (file a separa	te application for each return)			0 1	
		· # 3 9 4 4 F				
Application	Return	Application			Return	
ls For	Code	Is For			Code	
Form 990	01					
Form 990-BL	02	Form 1041-A			08	
Form 990-EZ	03	Form 4720			09	
Form 990-PF	04	Form 5227			10	
Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069						
Form 990-T (trust other than above) 06 Form 8870						
STOP! Do not complete Part II if you were not already gra	nted an autor	natic 3-month extension on a previou	ısly file	ed Form 8868.		
• The books are in the care of ▶ 5585 PERSHING AVEN						
Telephone No. ► 314.877.5500		FAX No. ▶				
If the organization does not have an office or place of bus	— aness in the Ur				. 🗀	
If this is for a Group Return, enter the organization's four			us is fo	r the whole aroup	check this	
box ▶ ☐ If it is for part of the group, check this box ▶		ich a list with the names and EINs of all		• .		
4 I request an additional 3-month extension of time until			11101110	ord tire externeserr	10 101	
5 For calendar year , or other tax year beginning			TIM '	30 2010		
6 If the tax year entered in line 5 is for less than 12 mont			Final r			
Change in accounting period	ris, cricor reas	on midal lettin	1 IIIQI I	Clairi		
7 State in detail why you need the extension						
	TOPOGODDY T	JEODNATION TO ELLE A				
ADDITIONAL TIME IS NEEDED TO GATHER THE N	NECESSARI II	NFORMATION TO FILE A				
COMPLETE AND ACCURATE RETURN.					<del></del>	
8a If this application is for Form 990-BL, 990-PF, 990-T, 47	720 or 6060 o	nter the tentative tax loss any	T			
nonrefundable credits. See instructions	20, 0, 0003, 6	inter the tentative tax, less any	8a	\$	^	
	OCO enter cou	refundable gradite and estimated	Od	Ψ	0.	
b If this application is for Form 990-PF, 990-T, 4720, or 6						
tax payments made. Include any prior year overpayme	nt allowed as a	a credit and any amount paid	-			
previously with Form 8868.			8b	\$	0.	
c Balance due. Subtract line 8b from line 8a Include you		h this form, if required, by using				
EFTPS (Electronic Federal Tax Payment System) See		d Varification	8c	\$	0.	
	_	d Verification		, ,		
Under penalties of perjury, I declare that I have examined this form, i it is true, correct, and complete, and that I am authorized to prepare t	ncluding accomp	panying schedules and statements, and to th	e best o	it my knowledge and	belief,	
	_		_	_		
Signature Title	<u> </u>		Date	<u> </u>		

Form 8868 (Rev 1-2011)