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Short Form
Return of Organization Exempt From Income Tax

Form **990-EZ**

Department of the Treasury
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ Sponsoring organizations of donor advised funds and controlling organizations as defined in section 512(b)(13) must file Form 990 All other organizations with gross receipts less than $500,000 and total assets less than $1,250,000 at the end of the year may use this form.

▶ *The organization may have to use a copy of this return to satisfy state reporting requirements.*

OMB No 1545-1150

2009

Open to Public Inspection

A For the 2009 calendar year, or tax year beginning JUL 1, 2009 and ending JUN 30, 2010

B Check if applicable
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Termin-ated
- ☐ Amended return
- ☐ Application pending

Please use IRS label or print or type. See Specific Instruc-tions

C Name of organization
MADISON COUNTY DEVELOPMENT GROUP

Number and street (or P O box, if mail is not delivered to street address)
P.O. BOX 312

Room/suite

City or town, state or country, and ZIP + 4
WINTERSET, IA 50273

D Employer identification number
42-1303617

E Telephone number
515-462-1882

F Group Exemption Number ▶

- Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).

G Accounting method ☒ Cash ☐ Accrual
Other (specify) ▶

I Website: ▶ N/A

H Check ▶ ☐ if the organization is not required to attach Schedule B (Form 990, 990-EZ, or 990-PF)

J Tax-exempt status (check only one) — ☒ 501(c) (6) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527

K Check ▶ ☐ if the organization is not a section 509(a)(3) supporting organization and its gross receipts are normally not more than $25,000 A Form 990-EZ or Form 990 return is not required, but if the organization chooses to file a return, be sure to file a complete return

L Add lines 5b, 6b, and 7b, to line 9 to determine gross receipts, if $500,000 or more, file Form 990 instead of Form 990-EZ ▶ $ 107,526.

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions for Part I)

1	Contributions, gifts, grants, and similar amounts received			1	86,866.
2	Program service revenue including government fees and contracts			2	
3	Membership dues and assessments			3	16,283.
4	Investment income			4	4,377.
5a	Gross amount from sale of assets other than inventory	5a			
b	Less cost or other basis and sales expenses	5b			
c	Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a)			5c	
6	Special events and activities (complete applicable parts of Schedule G) If any amount is from gaming, check here ▶ ☐				
a	Gross revenue (not including $ _____ of contributions reported on line 1)	6a			
b	Less direct expenses other than fundraising expenses	6b			
c	Net income or (loss) from special events and activities (Subtract line 6b from line 6a)			6c	
7a	Gross sales of inventory, less returns and allowances	7a			
b	Less cost of goods sold	7b			
c	Gross profit or (loss) from sales of inventory (Subtract line 7b from line 7a)			7c	
8	Other revenue (describe ▶)			8	
9	**Total revenue** Add lines 1, 2, 3, 4, 5c, 6c, 7c, and 8		▶	9	107,526.
10	Grants and similar amounts paid (attach schedule)			10	
11	Benefits paid to or for members			11	
12	Salaries, other compensation, and employee benefits			12	59,261.
13	Professional fees and other payments to independent contractors			13	3,436.
14	Occupancy, rent, utilities, and maintenance			14	4,800.
15	Printing, publications, postage, and shipping			15	105.
16	Other expenses (describe ▶ SEE STATEMENT 1)			16	17,668.
17	**Total expenses** Add lines 10 through 16		▶	17	85,270.
18	Excess or (deficit) for the year (Subtract line 17 from line 9)			18	22,256.
19	Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree with end-of-year figure reported on prior year's return)			19	237,099.
20	Other changes in net assets or fund balances (attach explanation)			20	
21	Net assets or fund balances at end of year Combine lines 18 through 20		▶	21	259,355.

SCANNED SEP 27 2010 Revenue

Expenses

Net Assets or Fund Balances

RECEIVED
AUG 30 2010
E1-131 IRS-OSC
OGDEN, UT

Part II Balance Sheets. If Total assets on line 25, column (B) are $1,250,000 or more, file Form 990 instead of Form 990-EZ

(See the instructions for Part II)

		(A) Beginning of year		(B) End of year
22	Cash, savings, and investments	233,822.	22	257,996.
23	Land and buildings		23	
24	Other assets (describe ▶ OTHER DEPRECIABLE ASSETS)	3,277.	24	3,808.
25	**Total assets**	237,099.	25	261,804.
26	**Total liabilities** (describe ▶ SEE STATEMENT 2)	0.	26	2,449.
27	**Net assets or fund balances** (line 27 of column (B) **must** agree with line 21)	237,099.	27	259,355.

Part III Statement of Program Service Accomplishments (See the instructions for Part III)

What is the organization's primary exempt purpose? SEE STATEMENT 4

Describe what was achieved in carrying out the organization's exempt purposes. In a clear and concise manner, describe the services provided, the number of persons benefited, and other relevant information for each program title.

Expenses (Required for section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts, optional for others)

28 PROGRAM EXPENDITURES TO ATTRACT BUSINESS TO LOCATE IN MADISON COUNTY, IOWA

(Grants $) If this amount includes foreign grants, check here ▶ ☐ 28a

29

(Grants $) If this amount includes foreign grants, check here ▶ ☐ 29a

30

(Grants $) If this amount includes foreign grants, check here ▶ ☐ 30a

31 Other program services (attach schedule)

(Grants $) If this amount includes foreign grants, check here ▶ ☐ 31a

32 **Total program service expenses** (add lines 28a through 31a) ▶ 32

Part IV List of Officers, Directors, Trustees, and Key Employees. List each one even if not compensated (See the instructions for Part IV)

(a) Name and address	(b) Title and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-.)	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
JEFF NOLAN 721 N. 14TH AVE., WINTERSET, IA 50273	PRESIDENT 3.00	0.	0.	0.
DAVE LAGRANGE, 708 W. JEFFERSON ST., WINTERSET, IA 50273	DIRECTOR 0.50	0.	0.	0.
S. JAMES SMITH PO BOX 312, WINTERSET, IA 50273	TREASURER 0.50	0.	0.	0.
PHIL CLIFTON 2223 204TH CT., WINTERSET, IA 50273	VICE PRESIDENT 0.50	0.	0.	0.
JERROLD OLIVER, 217 W. WASHINGTON ST., WINTERSET, IA 50273	DIRECTOR 0.50	0.	0.	0.
JOHN CASPER 3711 155TH ST., URBANDALE, IA 50322	DIRECTOR 0.50	0.	0.	0.
HAROLD JACKSON 218 S. 4TH AVE., WINTERSET, IA 50273	DIRECTOR 0.50	0.	0.	0.
DOYLE SCOTT, 1711 PATRICIA ACRES, WINTERSET, IA 50273	EXECUTIVE DIRECTOR 40.00	57,542.	0.	0.
MARICA HENDRICKS 300 HUTCHINS ST., WINTERSET, IA 50273	DIRECTOR 0.50	0.	0.	0.
KENDAL KERNS 73 JEFFERSON ST., WINTERSET, IA 50273	DIRECTOR 0.50	0.	0.	0.
CHRIS NOLTE, 1410 W. WASHINGTON ST., WINTERSET, IA 50273	DIRECTOR 0.50	0.	0.	0.
MIKE WRIGHT 165 NW 7TH ST., EARLHAM, IA 50072	DIRECTOR 0.50	0.	0.	0.
KATHY DENNIS, 2647 WILLOW BEND TRAIL, ST. CHARLES, IA 50240	DIRECTOR 0.50	0.	0.	0.
MARK NITCHALS 616 N 1ST AVE., WINTERSET, IA 50273	DIRECTOR 0.50	0.	0.	0.
MIKE WELLS 722 E. HIGH ST., WINTERSET, IA 50273	DIRECTOR 0.50	0.	0.	0.

Part V Other Information (Note the statement requirements in the instructions for Part V.)

			Yes	No
33	Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity	33		X
34	Were any changes made to the organizing or governing documents? If "Yes," attach a conformed copy of the changes	34		X
35	If the organization had income from business activities, such as those reported on lines 2, 6a, and 7a (among others), but not reported on Form 990-T, attach a statement explaining why the organization did not report the income on Form 990-T			
a	Did the organization have unrelated business gross income of $1,000 or more or was it subject to section 6033(e) notice, reporting, and proxy tax requirements?	35a		X
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	35b	N/A	
36	Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If "Yes," complete applicable parts of Sch N	36		X
37a	Enter amount of political expenditures, direct or indirect, as described in the instructions ▶ 37a 0.			
b	Did the organization file **Form 1120-POL** for this year?	37b		X
38a	Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee or were any such loans made in a prior year and still outstanding at the end of the period covered by this return?	38a		X
b	If "Yes," complete Schedule L, Part II and enter the total amount involved 38b N/A			
39	Section 501(c)(7) organizations Enter			
a	Initiation fees and capital contributions included on line 9 39a N/A			
b	Gross receipts, included on line 9, for public use of club facilities 39b N/A			
40a	Section 501(c)(3) organizations Enter amount of tax imposed on the organization during the year under section 4911 ▶ N/A , section 4912 ▶ N/A , section 4955 ▶ N/A			
b	Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in any section 4958 excess benefit transaction during the year or is it aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	40b	N/A	
c	Section 501(c)(3) and 501(c)(4) organizations Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 ▶ N/A			
d	Section 501(c)(3) and 501(c)(4) organizations Enter amount of tax on line 40c reimbursed by the organization ▶ N/A			
e	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction? If "Yes," complete Form 8886-T	40e		X

41 List the states with which a copy of this return is filed ▶ NONE

42a The organization's books are in care of ▶ S. JAMES SMITH Telephone no ▶ 515-462-1882

Located at ▶ WINTERSET, IOWA ZIP + 4 ▶ 50273

			Yes	No
b	At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	42b		X
	If "Yes," enter the name of the foreign country ▶			
	See the instructions for exceptions and filing requirements for **Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts.**			
c	At any time during the calendar year, did the organization maintain an office outside of the U S ?	42c		X
	If "Yes," enter the name of the foreign country ▶			

43 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of **Form 1041** - Check here ▶ ☐

and enter the amount of tax-exempt interest received or accrued during the tax year ▶ 43 N/A

			Yes	No
44	Did the organization maintain any donor advised funds? If "Yes," Form 990 must be completed instead of Form 990-EZ	44		X
45	Is any related organization a controlled entity of the organization within the meaning of section 512(b)(13)? If "Yes," Form 990 must be completed instead of Form 990-EZ	45		X

Part VI **Section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts only.** All section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts must answer questions 46-49b and complete the tables for lines 50 and 51.

			Yes	No
46	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	46		
47	Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	47		
48	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	48		
49a	Did the organization make any transfers to an exempt non-charitable related organization?	49a		
b	If "Yes," was the related organization a section 527 organization?	49b		

50 Complete this table for the organization's five highest compensated employees (other than officers, directors, trustees and key employees) who each received more than $100,000 of compensation from the organization If there is none, enter "None"

(a) Name and address of each employee paid more than $100,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
N/A				

f Total number of other employees paid over $100,000 ▶

51 Complete this table for the organization's five highest compensated independent contractors who each received more than $100,000 of compensation from the organization If there is none, enter "None"

N/A

(a) Name and address of each independent contractor paid more than $100,000	(b) Type of service	(c) Compensation

d Total number of other independent contractors each receiving over $100,000 ▶

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

▶ X Jeffrey J Nolan, President — Signature of officer — Date 8-25-2011

▶ Jeffrey J Nolan President — Type or print name and title

Paid Preparer's Use Only

Preparer's signature ▶ D. James Arndt — Date 8/24/10 — Check if self-employed ▶ ☐ — Preparer's identifying number (See instr)

Firm's name (or yours if self-employed), address, and ZIP + 4 ▶ MCGOWEN, HURST, CLARK & SMITH, P.C.
P.O. BOX 312
WINTERSET, IOWA 50273

EIN ▶

Phone no ▶ 515-462-1882

May the IRS discuss this return with the preparer shown above? See instructions ▶ ☐ Yes ☐ No

FORM 990-EZ OTHER EXPENSES STATEMENT 1

DESCRIPTION	AMOUNT
ADVERTISING	230.
COMPUTER EXPENSE	224.
CONFERENCES & MEETINGS	993.
DEPRECIATION	1,123.
DUES & SUBSCRIPTIONS	23.
INSURANCE	1,607.
OFFICE EXPENSE	32.
TRAVEL/LODGING	940.
MEMBERSHIP FEES	4,591.
PAYROLL TAX	5,118.
REPAIRS & MAINTENANCE	408.
SUPPLIES	850.
TELEPHONE	1,529.
TOTAL TO FORM 990-EZ, LINE 16	17,668.

FORM 990-EZ OTHER LIABILITIES STATEMENT 2

DESCRIPTION	BEG. OF YEAR	END OF YEAR
PAYROLL LIABILITIES	0.	2,136.
SIMPLE IRA PAYABLE	0.	313.
TOTAL TO FORM 990-EZ, LINE 26	0.	2,449.

FORM 990-EZ INFORMATION REGARDING TRANSFERS ASSOCIATED WITH PERSONAL BENEFIT CONTRACTS STATEMENT 3

A) DID THE ORGANIZATION, DURING THE YEAR, RECEIVE ANY FUNDS, DIRECTLY OR INDIRECTLY, TO PAY PREMIUMS ON A PERSONAL BENEFIT CONTRACT? . . . . . [ ] YES [X] NO

B) DID THE ORGANIZATION, DURING THE YEAR, PAY PREMIUMS, DIRECTLY OR INDIRECTLY, ON A PERSONAL BENEFIT CONTRACT? . . [ ] YES [X] NO

TO ATTRACT BUSINESSES TO LOCATE IN MADISON COUNTY, IOWA