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Form **990**

SCANNED JAN I 8 2011

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

20**09**

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► The organization may have to use a copy of this return to satisfy state reporting requirements.

Ā	For th	ne 2009 ca	alendar	year, or tax year begin	nning July	1 , 20	09, and end	ling Ju	ıne 30	, 20 10	0	
B .		applicable		C Name of organization						loyer Identifi	cation n	umber
		s change	use IRS label or	Doing Business As					39	1	45347	5
	Name c		print or	Number and street (or PO	box if mail is not delivered	to street address	s) Room/	suite	E Tele	phone numbe		
	nitial re		type See	1121 West Grand A	venue				(715) 42	22.470	3
	Termina		Specific Instruc-	City or town, state or co						•		
		ed return	tions	Wisconsin Rapids,	WI 54495-3349				G Gross	receipts \$	5.04	6,751
_		on pending	F Nam	ne and address of principal	officer Rene Dan	iels		H(a) la t		turn for affiliates?		☑ No
	- ppiloaut	or paroling		as C above				I		es included?		□ No
1	Tax-ex	empt status		01(c) (3)◀ (insert no)	4947(a)(1) or	527		1		s included? a list (see ii		
J	Webs	ite: ▶ wv		wdb.org	<u> </u>	-			p exemption	-		,
ĸ		forganization			on ☐ Other ▶	L	Year of form			of legal dom	ncile W	
Pa	art I	Summ							1			
		••••		the organization's m	ission or most sig	nificant activ	vities.					
	Briefly describe the organization's mission or most significant activities: Lead the development of our regional workforce through an integrated delivery focusing on solutions,											
Governance				nd communication o					tivaltii.			
a E												
Ve	2	Chack this	hov 🏲 [if the organization disc	ontinued its operations	or disposed of	f more than 25	5% of its net as	sets			
Ğ	l –			g members of the go	·	•		570 OF NO 1101 Q	з			30
Activities &	1			pendent voting memb			•	 1b)				24
/ite	1		-	employees (Part V, I	_			•	. 5			10
ŧ	1			volunteers (estimate					. 6	+		0
۹	1			elated business reven	• •	· · · ·			72			_
				usiness taxable incon					71			0
		1101 01110	iated be	domedo taxable moon		IVED	- 	Prior			rent Yea	
	8	Contribut	tions on	3,738,004			2,505					
Ē	1			nd grants (Part VIII, III	10017	9 2011) SS		44,51			4,247
Revenue		9 Program service revenue (Part VIII, line 29) . JAN 9 3 2011 . O								0		0
æ	10	Otherra	ent incor	me (Part VIII, column Part VIII, column (A),	(A), lines 3, 4, and	a /a) ~~1-0-~~~~~	SS			5		0
	11 1	Total rave	renue (r	dd lines 8 through 11	imes 5, 60, 60, ac	, Tuu, and A	\ line 12\	<u> </u>	3,782,52		E 04	6,751
			-				,, into 12 /	 		0	3,04	0,731
				lar amounts paid (Pa								0
S	1		s paid to or for members (Part IX, column (A), line 4)						40	0,498		
Expenses	1				·		-		419,868		40	0,430
×	ŀ			draising fees (Part IX,				- Table 1	, , , , , , , , , , , , , , , , , , ,		79 (ر ش
ш	1		_	expenses (Part IX, col				· 	1	4	-,-	<u>, ~ </u>
				(Part IX, column (A),					3,352,561			9,321
				Add lines 13-17 (mu		column (A), I	line 25), .	-	3,772,429			9,819
o Ses		nevellue	iess exp	<u>penses. Subtract line 1</u>	o Holli Bile 12	· · · · · · · · · · · · · · · · · · ·	· · · ·	Beginning of	11,260		of Year	6,932
ots o								Beginning of				
Asse Bal	20			rt X, line 16)					453,332			6,562
Net Assets of Fund Balance	21 22			Part X, line 26) nd balances. Subtrac	at line O1 from line				421,81			8,112
	rtill		ature E		or line at monthine	20		1	31,51	<u> </u>		<u>8,450</u>
	14.414			perjury, I declare that I have	e examined this return	including acco	mnanving sch	edules and stat	emente an	d to the best	of my ko	
		and belie	4-11-15 true	e, correct, and complete [Declaration of preparer	(other than office	cer) is based of	on all information	n of which	preparer has	any kno	wledge
Sig	ın	(-	Kan o	Dariels				i	12/	22/10	•	
He		Sign	ature of o	officer	"				ate	0 / / 0		
ne	ı C	1.		anıels, Executiv	e Director			J	ate			
		—		name and title	e pilector							
		 	<u> </u>	name and the		Do	ate	Check if	15			
		Preparer's				Da		self-	Preparer see insti	's identifying n ructions)	umber	
Paid	l	Signature	•					employed ► L	1	•		
Pre	oarer's	Firm's ==	me for	nure k				1_		_		
	Only	If self-em						EIN	<u> </u>	<u>.: </u>		
		address,	and ZIP +					Phone	no ► (<u>_</u> _	
Ma	y the	IRS discu	uss this	return with the prep	arer shown above	? (see instru	uctions)	<u> </u>	<u> </u>	<u>. L</u>	Yes	No
For	Privad	cy Act and	d Papen	work Reduction Act N	otice, see the sepa	rate instruct	tions.	Cat No	11282Y	Fo	rm 990	(2009)

Par	Statement of Program Service Accomplishments	
1	Briefly describe the organization's mission: Lead the development of our regional workforce through an integrated delivery focusing on solutions and communication of workforce development issues.	
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	☐ Yes ☑ No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	☐ Yes ☑ No
4	Describe the exempt purpose achievements for each of the organization's three largest program services Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amoun allocations to others, the total expenses, and revenue, if any, for each program service reported	
4a	(Code.) (Expenses \$ 4,565,649 including grants of \$ 1,793,703) (Revenue \$ WIA Dislocated Worker; WIA Youth and WIA Adult programs. Services include providing training and	education
	1,793,703	
4b	(Code.) (Expenses \$ 27,314 including grants of \$) (Revenue \$ Community Outreach. The goals of this program are to educate businesses on proper observation of	labor laws
		••••
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$	
	,	/
	Other program services. (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses ▶	

r ai	Checklist of Required Schedules	-	V	NI-
		$\overline{}$	Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	1	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		✓_
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		✓
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		✓
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		√
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		✓
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III.	8		✓_
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		✓
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		1
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VIII, IX, or X as applicable	11	✓	2
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.			
•	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
•	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII.	12	✓	, ,
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13 14a	Is the organization a school described in section $170(b)(1)(A)(ii)$? If "Yes," complete Schedule E	13 14a		√
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If "Yes," complete Schedule F, Part I</i>	14b		✓
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		1
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		1
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		1
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		1
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III.	19		1
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	<u></u>	✓

Pal	Checklist of Required Schedules (Continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		1
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	✓	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		√
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		1
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . $$.	24b		1
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		1
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," <i>complete Schedule L, Part I</i>	24d 25a		∀
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		√
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		1
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		√
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):	,* ÷	, 	
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b		√
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	√	
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		√
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		✓
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		✓
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		✓
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		1
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		1
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		✓
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	•	1
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	1	

Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable	in the second se	,	
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		\$ 30 L	
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	✓	
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			* , , , , , , , , , , , , , , , , , , ,
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	✓	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)		, , ,,	y .
	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		1
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		✓
b	If "Yes," enter the name of the foreign country: ▶	. ' `	*,	
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts.			, ; -
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		√
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		✓
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a_		✓
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	\$ X 3		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	7a	* * \$	
L	and services provided to the payor?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7.		
d	required to file Form 8282?	7c	,, ′	1.
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		1
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		1
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required? .	7g	L	<u> </u>
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting	*, · ,	. Ś.	
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	*	
9	Sponsoring organizations maintaining donor advised funds.		3/28	<u> </u>
а	Did the organization make any taxable distributions under section 4966?	9a_		-
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	. × .	-
10	Section 501(c)(7) organizations. Enter		/2" " • 14 4	
а	Initiation fees and capital contributions included on Part VIII, line 12	停放	* * * *	1 .
þ	aross receipts, included of Form 350, Fair VIII, line 12, for public doc of didb facilities			, ,
11	Section 501(c)(12) organizations. Enter. Grees proome from members or shareholders.	Ar .	~ 15°	
а	Gloss income from members of shareholders	· · · · · ·	[· * * .	;
þ	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year. 12b	12a	,	-

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body	. الم المرات	٠,	
b	Enter the number of voting members that are independent	33.	`, \$~	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with		احتث	- -
	any other officer, director, trustee, or key employee?	2_		✓
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors or trustees, or key employees to a management company or other person? .	3_		_
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4	✓.	
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		V
6	Does the organization have members or stockholders?	6		✓
7a	Does the organization have members, stockholders, or other persons who may elect one or more members			
	of the governing body?	7a		✓
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	4	√
8	Did the organization contemporaneously document the meetings held or written actions undertaken during		7.75 7.755, 7.4	*
	the year by the following:	نتشه	_بنوت_	الستا
	The governing body?	_8a_	V	
_	Each committee with authority to act on behalf of the governing body?	8b	V	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached			,
<u></u>	at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9a		✓
	enue Code.)	silidi		
1107	inde Code,		Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		1
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the			
•	form?	11	✓	
11A	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	***	. 3	1.
	Does the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	12a	V	
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	1	<u></u>
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
•	describe in Schedule O how this is done	12c	1	<u> </u>
13	Does the organization have a written whistleblower policy?	13	✓	<u> </u>
14	Does the organization have a written document retention and destruction policy?	14	1	
15	Did the process for determining compensation of the following persons include a review and approval by	12	3 3,7	
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	·	٠,٠٠٠	
а	The organization's CEO, Executive Director, or top management official	15a	/	<u> </u>
b	Other officers or key employees of the organization	15b	ļ	✓
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions)			l. i
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement		<u> </u>	
	with a taxable entity during the year?	16a		✓
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate	, ,	5.	1
	its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard			i
<u></u>	the organization's exempt status with respect to such arrangements?	16b	L	<u> </u>
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ► Wisconsin	-)/0) -		
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(or 1024 if applicable)), 990, 990, 990, 990, 990, 990, 990, 9	c)(3)S	oniy)	
	available for public inspection. Indicate how you make these available. Check all that apply.			
40	Own website Another's website Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict	or int	erest	
20	policy, and financial statements available to the public.	d.a	f th-	
20	State the name, physical address, and telephone number of the person who possesses the books and reconganization. ▶ John Cokl; 1121 West Grand Ave. Wisconsin Rapids, WI 54495; 715.422.4703	ırus C	ıı ine	

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not co		any d	curre	ent	offic	cer, d	irec	tor, or trustee		
(A)	(B)				C)			(D)	(E)	(F)
Name and Title	Average	Posit	ion (d	chec	k all	that ap		Reportable	Reportable	Estimated
	hours per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
Akkerman, Kelly										
Director	1	1	ļ							
Anderson, Elizabeth	1									
Director		✓		_	Ь.					
Berzins, Mabel	1									
Director	<u>'</u>	✓					_			
Bruso, Dan	1									
Director	<u>'</u>	✓	<u> </u>		L.		<u> </u>			
Burmaster, Elizabeth	1		1	1						
Director	<u>'</u>	✓		L.						
Christiansen, Marcia	1							!		
Director	<u>'</u>	✓	<u> </u>		<u></u>		<u> </u>			<u> </u>
Clements, Deb	1									
Director		1		_	<u> </u>					
Drengler, Kathy	1									
Director		✓		<u> </u>			_			
Durst, Paul	1									
Director		✓	<u> </u>	<u> </u>			<u> </u>			
Fleisner, Barb	1			ĺ	ĺ	ĺ	1			
Director	<u>'</u>	✓			<u> </u>					
Flittner, Dian	1									
Director	<u> </u>	✓	_		<u> </u>					
Godell, Lloyd	1									
Director		✓	_	_	<u> </u>					
Jackson, Dana	1	l								
Director	<u>'</u>	✓	<u> </u>	ļ	<u> </u>					
Karl, Ronald	1						ĺ			
Director	'	1	_	<u> </u>	<u> </u>	ļ	<u> </u>			
Kiesling, Cindy	1									
Director	.	✓			ļ					
Koepel, Greg	1									
Director	<u> </u>	<u> </u>	<u> </u>		<u></u>					

Pai	t VII Section A. Officers, Directors, Tru	stees, Key	Emp	loy	ees,	an	d Higl	hes	t Compensated	Employees (continued)
	(A)	(B)							(D)	(E)	(F)
	Name and title	Average hours per week	_	<u>_</u>			that ap 역동		Reportable compensation from	Reportable compensation from related	Estimated amount of other
		week	Individual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MIS	compensation
	mer, Mark ector	1	1								
	ndham, Phil ector	1	/								
	halsen, Bill ector	1	1								
	neroy, Kim ector	1	1								
	witt, Charmaine ector	1	,							·	
Qui	gley, Carolynne	1	_/								
Sch	nyder, Ron	1	y								
Sol	oczak, Lisa ector	1	1								
	ch, Carol ector	1	/								
Ver	ntura, Riana ector	1									
We	tterau, Natasha	1	V								
We	yers, Lori ector	1	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \								
Wil	lfahrt, Connie	1	✓	ļ .		-					
	ector Total	1	✓				<u> </u>		67,560		4,795
2	Total number of individuals (including but reportable compensation from the organiz		to th	ose	lıst	ed a	above	e) w		·	
3	Did the organization list any former office	er, director						oye	ee, or highest o	compensated	Yes No
4	employee of time fat it rest, complete deflectate of its sacrification in the sacrification i										
5											
Se	ction B. Independent Contractors										
1	Complete this table for your five highest compensation from the organization.	ompensate	ed inc	lepe	ende	ent (contra	acto	ors that receive	d more than	\$100,000 of
	(A) Name and business ad	dress							(B) Description of s	services	(C) Compensation
WI	State AFL-CIO LETC; 2811 8th St S. STE 3	30; WI Rap	ids, V	VI 5	449	4		SL	ubcontractor		1,165,218

(A) Name and business address	(B) Description of services	(C) Compensation
WI State AFL-CIO LETC; 2811 8th St S. STE 30; WI Rapids, WI 54494	subcontractor	1,165,218
Forward Service Corp.; 1402 Pankratz St STE 101; Madison, WI 53704	subcontractor	611,132
CESA #5; PO Box 564; Portage, WI 53901	subcontractor	599,057
2. Total number of independent contractors (including but not limited to the	on listed about who recoved	1.5

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 3

Part	VIII	Statement of Revenue					
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	b c d	Federated campaigns 1a Membership dues 1b Fundraising events 1c Related organizations 1d		,			
ntributions d other sim	f	All other contributions, gifts, grants, and similar amounts not included above Noncash contributions included in lines 1a-1f \$	5,012,505	,	, ,	. ^	
್ದಿ ಕ		Total. Add lines 1a-1f	•	5,012,505			
e			Business Code	2			
even	2a	Fee for Service	900099	34,247	34,247		
e Ž	b						
Service Revenue	С						
နို	d					- "	
Program	ı	All other program service revenue .					
_ <u>ā</u> _	g	Total. Add lines 2a-2f	<u> , . ▶</u>	34,247	:		
	3 4 5	Investment income (including dividends other similar amounts) Income from investment of tax-exempt bon Royalties					
	٦	(i) Real	(ii) Personal) · ·		398	y''
	b	Gross Rents Less: rental expenses Rental income or (loss)					*
	d	Net rental income or (loss)	1		988	`. «,	
	7a	Gross amount from sales of assets other than inventory	(u) Other				
		Less: cost or other basis and sales expenses . Gain or (loss) .					***
a)		Net gain or (loss)			. ,	*\$: ·	, 4
evenue	ва	Gross income from fundraising events (not including \$		* *	* 5"1		
Other Re	b	See Part IV, line 18 a Less. direct expenses b		- Si.	<u>*</u>	*	
ŏ	С	Net income or (loss) from fundraising e	events ►		,		
		Gross income from gaming activities. See Part IV, line 19 a Less: direct expenses b		, ,			
	С	Net income or (loss) from gaming activ					
		Gross sales of inventory, less returns and allowances a		,	-		
	b	Less cost of goods sold b					
	<u>c</u>	Net income or (loss) from sales of invent Miscellaneous Revenue	Ory Business Code				
	<u> </u>		Busiless Code				
					 		
	b						
	C	All other revenue					
	1	All other revenue	•				
		Total revenue. See instructions.		5,046,751	34,247		

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).								
Do 7b,	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	Fundraising expenses				
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21				·,				
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	1,793,703	1,793,703						
3	Grants and other assistance to governments, organizations, and individuals outside the U.S See Part IV, lines 15 and 16			*					
4	Benefits paid to or for members								
5	Compensation of current officers, directors, trustees, and key employees	73,227		73,227					
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)								
7	Other salaries and wages	261,915	121,269	140,646					
8	Pension plan contributions (include section 401(k)	11,912	4,986	6,926					
9	and section 403(b) employer contributions) Other employee benefits	105,259	45,541	59,718					
10	Payroll taxes	28,185	10,970	17,215					
11	Fees for services (non-employees)								
а	Management		074	4 404					
b	Legal,	1,832	671	1,161 10,325					
	Accounting	10,325		10,323					
	Lobbying		5 7.						
	Professional fundraising services See Part IV, line 17		\$5."%						
	Investment management fees			·					
9 12	Other	4,406	4,406	-					
13	Office expenses	105,401	70,778	34,623					
14	Information technology		<u> </u>						
15	Royalties								
16	Occupancy	45,493	24,215	21,278					
17	Travel	40,752	13,137	27,615					
18	Payments of travel or entertainment expenses								
	for any federal, state, or local public officials	6,660	3,475	3,185					
19	Conferences, conventions, and meetings .	0,000	0,470	0,100					
20	Interest								
21 22	Payments to affiliates								
23	Insurance								
24	Other expenses Itemize expenses not covered above. (Expenses grouped together								
	and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)			. 75%	, ,				
а	Subcontractor	2,464,434	2,464,434						
a b	Contractual	48,237	26,874	21,363					
c	Board Misc. Expense	18,442		18,442					
d	Dues/Membership	10,229	2,044	8,185					
е	Other/Misc.	9,407	6,460	2,947					
f	All other expenses	F 000 015	4 500 000	446.050	 				
25	Total functional expenses. Add lines 1 through 24f	5,039,819	4,592,963	446,856	-				
26	Joint costs. Check here ▶ ☐ if following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation								
		· · · · · · · · · · · · · · · · · · ·		· · · · ·	Form 990 (200				

Pa	rt X	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	86,661	1	62,334
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	364,563	3	400,833
	4	Accounts receivable, net		4	3,395
	5	Receivables from current and former officers, directors, trustees, key		ļ,	
		employees, and highest compensated employees. Complete Part II of	<u> </u>	٠	L
		Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete			
/A	_	Part II of Schedule L	2 400	6	
Assets	7	Notes and loans receivable, net	2,108	7	
1SS	8	Inventories for sale or use		8 9	
•	9	Prepaid expenses and deferred charges		9	,
	10a	3.,			
		other basis Complete Part VI of Schedule D Less: accumulated depreciation 10b 15,000		10c	0
	b			111	-
	11	Investments—publicly traded securities		12	
	12	Investments—other securities. See Part IV, line 11		13	
	13	Investments—program-related. See Part IV, line 11		14	
	14 15	Intangible assets		15	
	16	Other assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equal line 34)	453,332		466,562
	17	Accounts payable and accrued expenses	26,617	_	311,261
	18	Grants payable	386,959		511,201
	19	Deferred revenue			116,851
	20	Tax-exempt bond liabilities		20	110,001
ç	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key			a, 1,
يق		employees, highest compensated employees, and disqualified	" 然"的意思		Situation to Side
Ë		persons. Complete Part II of Schedule L	Militare and a Militarial conservation of the	22	Markaninish da Mar dal
	23	Secured mortgages and notes payable to unrelated third parties		23	·
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities. Complete Part X of Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	421,815		428,112
ses		Organizations that follow SFAS 117, check here ▶ ☐ and complete lines 27 through 29, and lines 33 and 34.		*.	· , #\
an	27	Unrestricted net assets	31,517	27	38,450
Ва	28	Temporarily restricted net assets		28	
Þ	29	Permanently restricted net assets		29	
Net Assets or Fund Baland		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34.		, .	. **
ţ	30	Capital stock or trust principal, or current funds		30	
SSe	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Ä	32	Retained earnings, endowment, accumulated income, or other funds		32	
Ž	33	Total net assets or fund balances	31,517	33	38,450
	34	Total liabilities and net assets/fund balances	453,332	34	466,562

Pai	t XI Financial Statements and Reporting			
			Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other	0.1		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		,	
2a		2a	1	
	Were the organization's financial statements audited by an independent accountant?	2b	✓	
	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of			
	the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	✓	
	If the organization changed either its oversight process or selection process during the tax year, explain in	1		ŀ
	Schedule O.		,	l
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were	į šu.	24 1	,
	issued on a consolidated basis, separate basis, or both.	3.67	<i>14</i>	
	☑ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		<u>~</u>	·
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in		١.	
	the Single Audit Act and OMB Circular A-133?	3a	✓	<u> </u>
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b	✓	<u> </u>

Form **990** (2009)

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

1453475 North Central Wisconsin Workforce Development Board Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) ☐ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) ☐ A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) 6 ☐ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). ☑ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) 8 ☐ An organization that normally receives: (1) more than 33⅓ % of its support from contributions, membership fees, and cross 9 receipts from activities related to its exempt functions-subject to certain exceptions, and (2) no more than 331/8 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. c Type III-Functionally integrated d Type III-Other a 🗌 Type i **b** Type ii e

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in Section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? Yes No (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) 11g(ı) and (iii) below, the governing body of the supported organization? 11g(II) (ii) A family member of a person described in (i) above? 11g(iii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s). (iii) Type of organization (i) Name of supported (ii) EiN (iv) is the organization (v) Did you notify (vi) is the (vil) Amount of in col (i) listed in your the organization in organization in col (described on lines 1-9 support organization above or IRC section governing document? col (i) of your (i) organized in the US? (see instructions)) support? No Yes Yes No Yes No

Total

Ş. . .

(Complete only if you chec					and 170(b)(1)(A)(VI) ————
		· · · · · · · · · · · · · · · · · · ·				•
endar year (or fiscal year beginning in) 🕨	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants")	3,108,150	2,811,329	2,727,640	3,738,004	5,012,505	17,397,628
Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
The value of services or facilities furnished by a governmental unit to the organization without charge						0
Total. Add lines 1 through 3	3,108,150	2,811,329	2,727,640	3,738,004	5,012,505	17,397,628
The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						0
	7.00	70 .A A &	45 753	10 4 A A A	- V5%	17,397,628
					<u> </u>	
	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
Amounts from line 4	3,108,150	2,811,329	2,727,640	3,738,004	5,012,505	17,397,628
Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
Net income from unrelated business activities, whether or not the business is regularly carried on						
Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV) \dots						
Total support. Add lines 7 through 10 .	Mark Company		\$ 1 and 1			17,397,628
•	•	•				119,930
organization, check this box and stop he	ere .			n, or fifth tax y	ear as a sectio	on 501(c)(3)
			1 001,000 (6)		14	100 %
,, ,		-	i, column (i))			100 %
331/3 % support test-2009. If the organ	ization did not d	check the box of		line 14 is 33/3 9	<u> </u>	
331/3 % support test-2008. If the organ	ization did not d	check a box on	line 13 or 16a,		331/3 % or more,	
more, and if the organization meets the "f	facts-and-circur	nstances" test,	check this box	and stop here.	Explain in Part	IV how the
more, and if the organization meets the "organization meets the "facts-and-circumst	facts-and-circum ances" test. The	nstances" test, o organization qua	check this box a alifies as a public	and stop here. cly supported or	Explain in Part ganization	IV how the
	(Complete only if you check tion A. Public Support lendar year (or fiscal year beginning in) Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. tion B. Total Support lendar year (or fiscal year beginning in) Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. Add lines 7 through 10 Gross receipts from related activities, etc. First five years. If the Form 990 is for organization, check this box and stop here. The organization qualifier and stop here. The organization qualifier and stop here. The organization qualifier and stop here. The organization meets the "facts-and-circumstances test—2000 more, and if the organization meets the "facts-and-circumstances test—2000 more, and if the organization meets the "facts-and-circumstances test—2000 more, and if the organization meets the "facts-and-circumstances test—2000 more, and if the organization meets the "facts-and-circumstances test—2000 more, and if the organization meets the "facts-and-circumstances test—2000 more, and if the organization meets the "facts-and-circumstances test—2000 more, and if the organization meets the "facts-and-circumstances test—2000 more, and if the organization meets the "facts-and-circumstances test—2000 more	(Complete only if you checked the box ition A. Public Support lendar year (or fiscal year beginning in) ▶ (a) 2005 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. tion B. Total Support lendar year (or fiscal year beginning in) ▶ (a) 2005 Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. Add lines 7 through 10 Gross receipts from related activities, etc. (see instruction of Public support percentage for 2009 (line 6, column (f) dipublic support percentage from 2008 Schedule A, Part 33½ % support test—2009. If the organization did not on and stop here. The organization qualifies as a publicly says with the says and stop here. The organization qualifies as a publicly says with test—2008. If the organization more, and if the organization meets the "facts-and-circum organization meets the	(Complete only if you checked the box on line 5, 7, or tion A. Public Support lendar year (or fiscal year beginning in) ► (a) 2005 (b) 2006 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 11, column (f) Public support. Subtract line 5 from line 4. tion B. Total Support lendar year (or fiscal year beginning in) ► (a) 2005 (b) 2006 3,108,150 2,811,329 Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. Add lines 7 through 10 Gross receipts from related activities, etc. (see instructions) First five years. If the Form 990 is for the organization's first, seconorganization, check this box and stop here. The organization qualifies as a publicly supported organization support test—2008. If the organization did not check the box and stop here. The organization qualifies as a publicly supported organization meets the "facts-and-circumstances" test. The organization more, and if the organization meets the "facts-and-circumstances" test, organization meets the "facts-and-circumstances" test, organization meets the "facts-and-circumstances" test. The organization qualifies and publicly supported organization meets the "facts-and-circumstances" test. The organization qualifies and publicly supported organization meets the "facts-and-circumstances" test. The organization qualifies and publicly supporte	(Complete only if you checked the box on line 5, 7, or 8 of Part I. tion A. Public Support lendar year (or fiscal year beginning in) ▶ Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. tion B. Total Support lendar year (or fiscal year beginning in) ▶ Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carned on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. Add lines 7 through 10 Gross receipts from related activities, etc. (see instructions) First five years. If the Form 990 is for the organization's first, second, third, fourth organization, check this box and stop here. Public support test—2009. If the organization did not check the box on line 13 or 16a, box and stop here. The organization qualifies as a publicly supported organization . 33% % support test—2008. If the organization did not check a box on line 13 or 16a, box and stop here. The organization meets the "facts-and-circumstances" test, check this box organization meets the "facts-and-circumstances" test, c	(Complete only if you checked the box on line 5, 7, or 8 of Part I.) tion A. Public Support tendar year (or fiscal year beginning in) ▶ (a) 2005 (b) 2006 (c) 2007 (d) 2008 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants") Tax revenues level for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support Subtract line 5 from line 4. tion B. Total Support tendar year (or fiscal year beginning in) ▶ (a) 2005 (b) 2006 (c) 2007 (d) 2008 Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carned on Other income. Do not include gain or lots from the sale of capital assets (Explain in Part IV) Gross receipts from related activities, etc. (see instructions) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax y organization, check this box and stop here. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test—2008. If the organization did not check a box on line 13, 16a, and one, and if the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization more, and if the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported	(Complete only if you checked the box on line 5, 7, or 8 of Part I.) tion A. Public Support lendar year (or fiscal year beginning in) ► (a) 2005 (b) 2006 (c) 2007 (d) 2008 (e) 2009 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants") Tax revenues level for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. tion B. Total Support Iendar year (or fiscal year beginning in) ► (a) 2005 (b) 2006 (c) 2007 (d) 2008 (e) 2009 Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rends, royalties and income from similar sources Another forms and income from similar sources Appendix and income from similar sources Appendix and income from 900 is for the organization's first, second, third, fourth, or fifth tax year as a section organization, check this box and stop here tion C. Computation of Public Support Percentage Public support percentage from 2008 Schedule A, Part II, line 14 33% % support test—2008. If the organization did not check the box on line 13, and line 14 is 33% % or more, che and stop here.

Pai	Support Schedule for Orga (Complete only if you checke				a)(2)		
Sec	tion A. Public Support		<u>, , , , , , , , , , , , , , , , , , , </u>		- .	<u></u>	
	lendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include						
2	any "unusual grants.")			***************************************			
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons .						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from line 6.)	25. 22.					
	tion B. Total Support	1.1.0005	41.0000	(-) 0007	(4) 0000	(1) 0000	(A) T-1-1
	alendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9 10a	Amounts from line 6						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						3
11	Add lines 10a and 10b						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for organization, check this box and stop	here	<u> </u>		h, or fifth tax y		
	tion C. Computation of Public Su	• •				T 1	
15 16	Public support percentage for 2009 (lir Public support percentage from 2008	Schedule A, Pa	art III, line 15	ne 13, column	. , ,	15 16	% %
Sec	tion D. Computation of Investmen					1 1	
17	Investment income percentage for 200	•		•		17	<u>%</u> %
18 19a	Investment income percentage from 20 33% % support tests – 2009. If the org						
b	17 is not more than 33% %, check this b 33% % support tests – 2008. If the organ	oox and stop he	e re. The organ check a box or	ization qualifie n line 14 or line	s as a publicly 19a, and line 1	supported org 6 is more than	anızatıon ► ☐ 33⅓ %, and _
20	line 18 is not more than 33½%, check this Private foundation. If the organization	•	_			-	

Schedule A (F	orm 990 or 990-EZ) 20	09					Page 4
Part IV	Supplemental	Information.	Complete this Part III, line 12.	part to provide Provide any of	the explanations	s required by Par formation. See in	t II, line 10;
						•	
						•••••	

•••••	•••••						
			***************************************				*****
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	••••	· · · · · · · · · · · · · · · · · · ·	••••		•••••		

#### SCHEDULE D (Form 990)

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization **Employer identification number** North Central Wisconsin Workforce Development Board 1453475 39 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year . . . 1 Aggregate contributions to (during year) 2 Aggregate grants from (during year) . 3 Aggregate value at end of year . . . Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . . . Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Part II Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically important land area ☐ Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements . . . . . 2a 2b 2c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06 . . . . . . 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the tax year ▶ ..... Number of states where property subject to conservation easement is located ▶ ...... Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . . . . . . . . . . . . . Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art. historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service. provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 . . . . . . . . . . . (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items: a Revenues included in Form 990, Part VIII, line 1 

Pai	t III Organizations Maintaini	ng Collections	of Art, H	istori	cal Treasures, o	or Ot	her Similar Ass	sets (co	<u>ntinu</u>	ed)
3	Using the organization's acquisition, collection items (check all that apply		other reco	rds, d	check any of the fo	wollc	ing that are a sig	nificant i	ise o	f its
а	Public exhibition		d		Loan or exchang		_			
b	Scholarly research		е	Ш	Other					-
С	Preservation for future generat									
4	Provide a description of the organiz Part XIV.	ation's collection	s and exp	ilain h	ow they further th	ne or	ganızatıon's exer	npt purp	ose ı	n
5	During the year, did the organization sassets to be sold to raise funds rather	solicit or receive d than to be maint	onations o ained as p	f art, art of	historical treasures the organization's	, or c	other similar ction?	Yes	: 🗆	No
Pa	Escrow and Custodial A IV, line 9, or reported an					swere	ed "Yes" to Forr	n 990, F	'art	
	Is the organization an agent, trusted included on Form 990, Part X?					s or	other assets not	☐ Yes	. 🗆	No
b	If "Yes," explain the arrangement in	Part XIV and cor	mplete the	follo	wing table [.]		Δm	ount		
	December to the least					1c	All	lount		
С	Beginning balance					1d				
	Additions during the year					1e				
e	Distributions during the year					1f				
f 20	Ending balance						l	Yes	$\overline{\Box}$	No
	If "Yes," explain the arrangement in Endowment Funds. Co	Part XIV.	, ,							
rai	Elidowillent Funds. Co	(a) Current year	(b) Pric		(c) Two years ba		(d) Three years back	(e) Four		nack
		(a) Current year	(D) FIR	oi yeai	(c) Two years be	ick	· · · · · · · · · · · · · · · · · · ·	(6) ( 001 )	cars c	ack
1a	Beginning of year balance		<del> </del>							
b	Contributions			· · · · · · · · · · · · · · · · · · ·		- 1	***		37.3	
С	Net investment earnings, gains, and losses							i		
			<del> </del>		1 1 1 C 1 1 2	. ,				
	Grants or scholarships		<u> </u>		5.77.27.3	1000	11.7		'* ×	
	Other expenditures for facilities and programs							, 20	, v ,	<u>ئر</u>
f g	Administrative expenses End of year balance							•		
2	Provide the estimated percentage of	f the year end ba	alance hel	d as						
а	Board designated or quasi-endown	ient ▶	%							
b	Permanent endowment ▶	%								
С	Term endowment ▶%	<b>b</b>								
3a	Are there endowment funds not in th	e possession of t	he organız	ation	that are held and	admı	nistered for the	-		
	organization by							( - 10	es	No
	(i) unrelated organizations					•		3a(i)	-	
	(ii) related organizations					•		3a(ii)	$\rightarrow$	
4	If "Yes" to 3a(ii), are the related organism Describe in Part XIV the intended us							3b		
	t VI Investments—Land, Bu					· V 1	no 10			
Га	Description of investment				· 1 · · · ·		T .			
	Description of investment	(a) Cost or o (investr			Cost or other pasis (other)		ocumulated preciation	(d) Book	value	
1a	Land	.						<del></del>		
b	Buildings	.								
С	Leasehold improvements									
	Equipment				15,000		15,000			0
	Other	·	200 5		(D) ( (2) )					
lota	I. Add lines 1a through 1e (Column (d)	must equal Form 9	isu, Part X	colui	กก (B), iine 10(c).)	•	<u> ►   </u>			

Part VII Investments—Other Securities	See Form 990, Part >		igo e
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value	
Financial derivatives			
Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12)	<u> </u>	7, 1	
Part VIII Investments—Program Relate	d. See Form 990, Part >	K, line 13.	
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value	
		Topologia and the second secon	
	<u> </u>		
	· · · · · · · · · · · · · · · · · · ·		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶			
Part IX Other Assets. See Form 990, Pa	rt X, line 15.		
	(a) Description	(b) Book value	
<del></del>			
		V	
Total. (Column (b) must equal Form 990, Part X, col		<u> </u>	
Part X Other Liabilities. See Form 990,	1		<del></del>
1. (a) Description of hability	(b) Amount		
Federal income taxes			
		A Company of the Comp	
	<del> </del>	, s,	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25 ) ▶	1	* * * * * * * * * * * * * * * * * * *	ļ

2. FIN 48 Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.

al revenue (Form 990, Part VIII, column (A), line 12)	5
al expenses (Form 990, Part IX, column (A), line 25)	5,046,751
	5,039,819
ess or (deficit) for the year. Subtract line 2 from line 1	6,932
unrealized gains (losses) on investments	0
ated services and use of facilities	0
estment expenses	0
r period adjustments	0
er (Describe in Part XIV.)	0
al adjustments (net). Add lines 4 through 8	0
Reconciliation of Revenue per Audited Financial Statements With Revenue per Re	6,932 turn
al revenue, gains, and other support per audited financial statements	5,046,751
bunts included on line 1 but not on Form 990, Part VIII, line 12:	
unrealized gains on investments	
nated services and use of facilities	
overies of prior year grants	
er (Describe in Part XIV.)	
I lines 2a through 2d	0
stract line 2e from line 1	5,046,751
ounts included on Form 990, Part VIII, line 12, but not on line 1	
estment expenses not included on Form 990, Part VIII, line 7b . 4a 0	
er (Describe in Part XIV)	•
I lines 4a and 4b	0
Reconciliation of Expenses per Audited Financial Statements With Expenses per F	5,046,751 Return
al expenses and losses per audited financial statements	5,039,819
ounts included on line 1 but not on Form 990, Part IX, line 25	
nated services and use of facilities	
or year adjustments	
er losses	
er (Describe in Part XIV)	
I lines 2a through 2d	0
ptract line 2e from line 1	5,039,819
ounts included on Form 990, Part IX, line 25, but not on line 1:	
estment expenses not included on Form 990 Part VIII line 7h 4a 9	
Same expenses not moladed on Form 550, Fait VIII, line Fb	0
er (Describe in Part XIV)	v
Same expenses not moladed on Form 550, Fait VIII, line Fb	5,039,819

Schedule D (For	m 990) 2009	Page <b>5</b>
Part XIV	m 990) 2009 Supplemental Information (continued)	
	•••••••••••••••••••••••••••••••••••••••	
		***************************************
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# SCHEDULE 1 (Form 990)

Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

2009

OMB No 1545-0047

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

Open to Public Inspection

Name of the organization						Employer identi	Employer identification number
North Central Wisconsin Workforce Development Board	ce Development I	3oard				39	1453475
Part I General Information on Grants and Assistan	on Grants and	Assistance					
1 Does the organization maintain records to substantiate the	n records to subsi	tantiate the amou	nt of the grants or as	sistance, the grantees	he amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	ints or assistance, an	_
the selection criteria used to award the grants or assistance?  2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	tward the grants o	r assistance? s for monitoring the		in the United States.			☑ Yes ☐ No
Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed	sistance to Gov 21, for any reci I-1 (Form 990) if	ernments and pient that received	Organizations in the ded more than \$5,00 e is needed	ne United States. Coor. Check this box	complete if the orgaif no one recipient r	inization answered eceived more than	"Yes" to \$5,000. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
	:						
2 Enter total number of section 501(c)(3) and government organizations	1(c)(3) and governr	nent organizations					
3 Enter total number of other organizations	panizations		,		•		

Schedule I (Form 990) 2009

Cat No 50055P

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Part IV and Schedule I-1 (Form 990) if additional space is needed. Schedule I (Form 990) 2009

Part III Grants au

(e) Method of valuation (book, (f) Description of non-cash assistance FMV, appraisal, other)					, line 2, and any other additional information.	day-to-day basis.	g under the Workforce Investment Act (WIA) which is designed to provide funding for training adults	orth by the funding source.			
(e) Method of v FMV, appra						pients on a	ich is design	ndards set-f			
(d) Amount of non-cash assistance					on required in Part	monitoring the reci	tment Act (WIA) wh	jualify under the sta			
(c) Amount of cash grant	1,793,703				rt to provide the information required in Part I	managers are charged with monitoring the recipients on a day-to-day basis. mum yearly.	the Workforce Inves	Area (WDA6) who q			
(b) Number of recipients	1,440				te this part to pro	ger. Case managers a d at a minimum yearly.	ves funding under	orce Development			111111111111111111111111111111111111111
(a) Type of grant or assistance	Education assistance for participants in WDA6				Part IV Supplemental Information. Complete this pa	Part I #2 - Each recipient is assigned a case manager. Case Case managers and their files are monitored at a mini	Form 990, Part IV, line 22 - Our organization receives fundin	and dislocated workers located in our Workforce Development Area (WDA6) who qualify under the standards set-forth by the funding source.			• • • • • • • • • • • • • • • • • • • •

## SCHEDULE J-2 (Form 990)

## **Continuation Sheet for Form 990**

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a. ➤ See the Instructions for Form 990.

Name of the Organization

North Central Wisconsin Workforce Development Board

Employer identification number 39 1453475

(A)	(B)			(	C)			(D)	(E)	(F)
Name and title	Average hours	Posit	ion (	chec	k all	that ap	oply)	Reportable	Reportable	Estimated
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
Wirsbinski, Gail										
Director	1	1								
Younger, Tom		}								
Director	] 1	1								
Zimmerman, Ron										
Director	1	1				1				
Agnoli, Steve		Ĺ	l		T					
Vice President	1	1		1			ŀ			
Cutler, Sally		<u> </u>	-	<b>,</b>			<u> </u>			
Executive Director	40		ļ	1		1		67,660		4,79
Kinsella loo		<del> </del>	<b></b>	· ·	├─	┪		01,000		4,70
Secretary/Treasurer	1	1		1						
Olean Kent	•	_		•	┢	$\vdash$	<del> </del>			
President	1	1		1			1			
riesiuent	•	<b>-</b>	<u> </u>	<b>V</b>	├─	<del> </del>	┼─			
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#### SCHEDULE L (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Transactions With Interested Persons ► Complete if the organization answered

"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. OMB No 1545-0047

Name of the organization Employer identification number North Central Wisconsin Workforce Development Board 1453475 Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) Corrected? 1 (a) Name of disqualified person (b) Description of transaction Yes No 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a. (a) Name of interested person and purpose (b) Loan to or from (c) Original (d) Balance due (e) In default? (f) Approved (a) Written the organization? principal amount by board or agreement? committee? То From No Yes Yes No Yes No Total Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and the (c) Amount and type of assistance organization Part IV **Business Transactions Involving Interested Persons.** Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (a) Name of interested person (b) Relationship between (c) Amount of (d) Description of transaction (e) Sharing of interested person and the transaction organization's organization revenues? No **Cynthia Kiesling** Director 1,165,218 Subcontractor Marcia Christiansen Director 611,132 Subcontractor Connie Willfahrt Director 476,929 Client Education/Training Elizabeth Burmaster Director 135,701 Client Education/Training Lori Weyers Director 688,163 Client Education/Training

Director

**Barb Fleisner** 

28,010 Subcontractor

## SCHEDULE O (Form 990)

## **Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

OMB No 1545-0047

2009

Open to Public Inspection

1453475

Department of the Treasury Internal Revenue Service

Name of the organization

North Central Wisconsin Workforce Development Board

Employer identification number

39

990 Part VI; Section A; Line 1a – The plenary board of NCWWDB meets quarterly. NCWWDB has an executive committee
that meets monthly and has authority to act but remains accountable to the plenary board. It is composed of no more than
seven plenary board members and one local elected official.
990 Part VI; Section A; Line 4 - bylaws were modified to clarify that Vice Chair and Secretary/Treasurer of the Board of
Directors must be a representative of the private sector.
990 Part VI; Section B; Line 11a - The 2009 990 and all accompanying schedules were prepared by our Fiscal Coordinator,
John Cokl, and subsequently submitted to our independent auditor for review. Upon satisfactory review, the 990 and all
schedules were made available to all members of the Executive Committee prior to submission to the IRS.
990 Part VI; Section B; Line 12c - The members of the Board of Directors are required to fill out a conflict of interest form
we have prepared. Monitoring is done by verifying completed form is on file. When a conflict of interest arises the
conflicted board member abstains from the vote. Minutes are taken at each meeting to ensure integrity.
990 Part VI; Section B; Line 15a - The Executive Committee assembled an ad hoc search committee to determine suitable
candidates for our open Executive Director position. This search committee reviewed salaries for similar position in the
North Central Wisconsin region. Budget, personal experience, and other factors also played a role in determining the
appropriate salary.
990 Part VI; Section C; Line 19 - Bylaws, conflict of interest forms, etc are made available to the public upon request
(a case by case determination on the use and necessity of the release is employed if applicable). NCWWDB also considers
privacy, trade secrets, and other factors in determining the release of information. At all times, NCWWDB will abide by any
and all applicable laws.

Schedule O (Form 990) 2009	Page 2
Name of the organization	Employer identification number
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Wipfli LLP 11 Scott Street, Suite 400 Wausau, WI 54403 PO Box 8010 Wausau, WI 54402-8010 715 845 3111 fax 715 842 7272 wipfli com

December 13, 2010

Board of Directors North Central Wisconsin Workforce Development Board, Inc. Wisconsin Rapids, Wisconsin

Dear Board Members:

We have audited the financial statements of the North Central Wisconsin Workforce Development Board, Inc. (the "Organization") for the year ended June 30, 2010, and have issued our report thereon dated December 9, 2010. Professional standards require that we provide you with the following information related to our audit:

# Our Responsibility Under Auditing Standards Generally Accepted in the United States and OMB Circular A-133

As stated in our engagement letter dated June 11, 2010, our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States. Our audit of the financial statements does not relieve you or management of your responsibilities.

In planning and performing our audit, we considered the Organization's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. We also considered internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.



As part of obtaining reasonable assurance about whether the Organization's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit. Also in accordance with OMB Circular A-133, we examined, on a test basis, evidence about the Organization's compliance with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* applicable to each of its major federal programs for the purpose of expressing an opinion on the Organization's compliance with those requirements. While our audit provides a reasonable basis for our opinion, it does not provide a legal determination on the Organization's compliance with those requirements.

## Other Information in Documents Containing Audited Financial Statements

The auditor's responsibility for other information in documents containing audited financial statements does not extend beyond the financial information identified in our report and we have no obligation to perform any procedures to corroborate other information contained in a document. Our responsibility is to read the other information and consider whether such information, or the manner of its presentation, is materially inconsistent with information, or the manner of its presentation, appearing in the financial statements. We are not aware of any documents or other information containing audited financial statements and, furthermore, management has not requested us to devote attention to any documents containing audited financial statements.

#### Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to your representative, John Cokl, in our correspondence regarding planning matters, in addition to our engagement letter dated June 11, 2010, accepted by Sally Cutler, Executive Director.

### Significant Audit Findings

## Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. In accordance with our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Organization are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the period under audit.

We noted no transactions entered into by the Organization during the year for which there is a lack of authoritative guidance or consensus. There were no significant transactions that have been recognized in the financial statements in a different period than when the transactions occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from management's expectations. The most sensitive estimates affecting the financial statements is the provision for depreciation.

The disclosures in the financial statements are neutral, consistent, and clear. Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. There were no financial statement disclosures we felt were particularly sensitive.

## Difficulties Encountered in Performing the Audit

We encountered no difficulties in dealing with management in performing and completing our audit.

#### Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. There were no misstatements identified.

We did discuss the following items that were determined by management to be immaterial, both individually and in the aggregate, to the financial statements taken as a whole. See summary schedule attached.

### Disagreements With Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter that could be significant to the financial statements or the auditor's report. No such disagreements arose during the course of our audit.

### Management Representations

We have requested certain representations from management that are included in the management representation letter dated December 9, 2010, a copy of which accompanies this letter.

## Management Consultations With Other Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters. To our knowledge, management has not obtained any opinions from other independent accountants on the application of accounting principles generally accepted in the United States which would affect the Organization's financial statements or on the type of opinion which may be rendered on the financial statements.

## Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Organization's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not, in our judgment, a condition of our retention.

### Internal Control Matters

In planning and performing our audit of the financial statements of the Organization as of and for the year ended June 30, 2010, in accordance with auditing standards generally accepted in the United States, we considered the Organization's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control that we consider to be material weaknesses, as defined above.

We appreciate the opportunity to be of service to the North Central Wisconsin Workforce Development Board, Inc.

This letter is intended solely for the information and use of the North Central Wisconsin Workforce Development Board, Inc.'s Board of Directors and, if appropriate, management, and is not intended to be, and should not be, used by anyone other than these specified parties.

Sincerely,

Wipfli LLP

Wippei LLP

Enc.



1121 West Grand Ave - Wisconsin Rapids, WI 54495 - Phone 715-422-4708 - Fax 715-422-4715
"The North Central WI Workforce Development Board and its Programs are Equal Opportunity Employers and/or Educators"

December 9, 2010

Wipfli LLP P.O. Box 8010 Wausau, WI 54402-8010

We are providing this letter in connection with your audit of the financial statements of North Central Wisconsin Workforce Development Board, Inc. as of June 30, 2010 and for the year then ended for the purpose of expressing an opinion as to whether the financial statements present fairly, in all material respects, the financial position, changes in net assets and cash flows of North Central Wisconsin Workforce Development Board Inc. in conformity with accounting principles generally accepted in the United States. We confirm, to the best of our knowledge and belief, the following representations made to you during your audit. We confirm that we are responsible for the fair presentation in the financial statements of financial position, changes in net assets, and cash flows in conformity with generally accepted accounting principles. We are also responsible for adopting sound accounting policies, establishing and maintaining effective internal controls, and preventing and detecting fraud.

Certain representations in this letter are described as being limited to matters that are material. Items are considered material, regardless of size, if they involve an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement.

We confirm, to the best of our knowledge and belief, the following representations made to you during your audit.

- 1. The financial statements referred to above are fairly presented in conformity with accounting principles generally accepted in the United States and include all assets and liabilities under the organization's control.
- 2. We have made available to you all:
  - a. Financial records and related data, and all audit or relevant monitoring reports, if any, received from funding sources.
  - b. Minutes of meetings of Board of Directors or summaries of actions of recent meetings for which minutes have not yet been prepared.
- 3. There have been no communications from regulatory agencies concerning noncompliance with, or deficiencies in, financial reporting practices.

- 4. We acknowledge our responsibility for the design and implementation of programs and controls to prevent and detect fraud.
- 5. We have no knowledge of any fraud or suspected fraud affecting the entity involving:
  - a. Management,
  - b. Employees who have significant roles in internal control, or
  - c. Others where the fraud could have a material effect on the financial statements.
- 6. We have no knowledge of any allegations of fraud or suspected fraud affecting the Organization received in communications from employees, former employees, grantors, regulators, or others.
- 7. We have no plans or intentions that may materially affect the carrying value or classification of assets, liabilities, or net asset balances.
- 8. We believe the effects of the uncorrected financial statement misstatements previously provided to us are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.
- 9. The following, if any, have been properly recorded or disclosed in the financial statements:
  - a. Related party transactions, including revenues and expenses, loans, transfers, leasing arrangements, and guarantees and amounts receivable from or payable to related parties.
  - b. Guarantees, whether written or oral, under which the organization is liable.
  - c. All accounting estimates that could be material to the financial statements, including the key factors and significant assumptions underlying those estimates, and we believe the estimates are reasonable in the circumstances.

## 10. There are no:

- a. Violations or possible violations of laws and regulations and provisions of contracts and grant agreements whose effects should be considered for disclosure in the financial statements, as a basis for recording a loss contingency, or for reporting noncompliance.
- b. Other liabilities or gain or loss contingencies that are required to be accrued or disclosed by Statement of Financial Accounting Standards No. 5.
- c. Designations of net assets disclosed to you that were not properly authorized and approved, or reclassifications of net assets that have been properly reflected in the financial statements.
- d. Unasserted claims or assessments that our lawyer has advised us are probable of assertion and must be disclosed in accordance with Statement of Financial Accounting Standards No. 5, "Accounting for Contingencies."
- 11. We are not aware of any pending or threatened litigation, claims, or assessments or unasserted claims or assessments that are required to be accrued or disclosed in the financial statements in accordance with Statement of Financial Accounting Standards No 5 or which would affect federal financial award programs, and we have not consulted a lawyer concerning litigation, claims, or assessments.
- 12. North Central Wisconsin Workforce Development Board is an exempt organization under Section 501 (c)(3) of the Internal Revenue Code. Any activities of which we are aware that would jeopardize the organization's tax-exempt status, and all activities subject to tax on unrelated business income or excise or other tax, have been disclosed to you. All required filings with tax authorities are up to date.
- 13. There are no material transactions that have not been properly recorded in the accounting records underlying the financial statements or schedule of expenditures of federal awards.
- 14. North Central Wisconsin Workforce Development Board has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets nor has any asset been pledged.
- 15. We have complied with all restrictions on resources (including donor restrictions) and all aspects of contractual and grant agreements that would have a material effect on the financial statements in the event of noncompliance. This includes complying with donor requirements to maintain a specific asset composition necessary to satisfy their restrictions.

- 16. We are responsible for compliance with the laws, regulations, and provisions of contracts and grant agreements applicable to us; and we have identified and disclosed to you all laws, regulations and provisions of contracts and grant agreements that we believe have a direct and material effect on the determination of financial statement amounts or other financial data significant to the audit objectives.
- 17. There are no estimates that may be subject to material change in the near term that have not been properly disclosed in the financial statements. We understand that near term means the period within one year of the date of the financial statements. In addition, we have no knowledge of concentrations existing at the date of the financial statements that make the organization vulnerable to the risk of severe impact that have not been properly disclosed in the financial statements.

### 18. With respect to federal award programs:

- a. We are responsible for complying and have complied with the requirements of the Single Audit Act Amendments of 1996 and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* and any other applicable laws and regulations and provisions of contracts and grant agreements.
- b. We have, in accordance with OMB Circular A-133, identified in the schedule of expenditures of federal awards, expenditures made during the audit period for all awards provided by federal agencies in the form of grants, federal cost-reimbursement contracts, loans, loan guarantees, property (including donated surplus property), cooperative agreements, interest subsidies, insurance, food commodities, direct appropriations, and other assistance.
- c. We are responsible for complying with the requirements of laws, regulations, and the provisions of contracts and grant agreements related to each of our federal programs and have identified and disclosed to you the requirements of laws, regulations and the provisions of contracts and grant agreements that are considered to have a direct and material effect on each major federal program.
- d. We are responsible for establishing and maintaining effective internal control over compliance requirements applicable to federal programs that provide reasonable assurance that we are managing our federal awards in compliance with laws, regulations, and the provisions of contracts and grant agreements that could have a material effect on our federal programs. We believe the internal control system is adequate and is functioning as intended. Also no changes have been made in the internal control system to the date of this letter that might significantly affect internal control, including any corrective action taken with regard to control deficiencies reported in the schedule of findings and questioned costs.

- e. We have made available to you all contracts and grant agreements (including amendments, if any) and any other correspondence with federal agencies or pass-through entities relating to federal programs.
- f. We have received no requests from a federal agency to audit one or more specific programs as a major program.
- g. We have complied, in all material respects, with the compliance requirements, including when applicable, those set forth in the "OMB Circular A-133 Compliance Supplement," relating to federal awards and have identified and disclosed to you all amounts questioned and any known noncompliance with the requirements of federal awards, including the results of other audits or program reviews.
- h. Amounts claimed or used for matching were determined in accordance with relevant guidelines in OMB Circular A-122, Cost Principles for Non-Profit Organizations, and Subpart C, Cost Sharing and Matching, of OMB Circular A-110, Grants and Agreements with Institutions of Higher Education, Hospitals, and Other Non-Profit Organizations.
- i. We have disclosed to you our interpretation of compliance requirements that have varying interpretations, if any.
- j. We have charged costs to federal awards in accordance with applicable cost principles.
- k. We have made available to you all documentation related to the compliance requirements, including information related to federal program financial reports and claims for advances and reimbursements.
- Federal program financial reports and claims for advances and reimbursements are supported by the books and records from which the basic financial statements have been prepared, and are prepared on a basis consistent with the schedule of expenditures of federal awards.
- m. The copies of federal program financial reports provided you are true copies of the reports submitted, or electronically transmitted, to the respective federal agency or pass-through entity, as applicable.
- n. We have monitored subrecipients to determine that they have expended pass-through assistance in accordance with applicable laws and regulations and have met the requirements of OMB Circular A-133.
- o. We have taken appropriate action on a timely basis after receipt of subrecipients' auditor's reports that identified noncompliance with laws, regulations, or the provisions of contracts or grant agreements to ensure that subrecipients have taken the appropriate and timely corrective action on findings.

- p. We have considered the results of subrecipient audits and have made any necessary adjustments to our books and records.
- q. We are responsible for and have accurately prepared the summary schedule of prior audit findings to include all findings required to be included by OMB Circular A-133, and we have provided you with all information on the status of the follow-up on prior audit findings by federal awarding agencies and pass-through entities, including all management decisions.
- r. We have accurately completed the appropriate sections of the Data Collection Form and are responsible for the accuracy and completeness of the form as required by OMB Circular A-133. We are also responsible for preparing and implementing a corrective action plan for each audit finding.
- s. We have disclosed to you all contracts or other agreements with our service organizations, and we have disclosed to you all communications from the service organizations relating to noncompliance at the service organizations.
- 19. It is not our intention to provide copies of the financial statements to entities other than current or potential funding sources.

To the best of our knowledge and belief, no events, including instances of noncompliance, have occurred subsequent to the statement of financial position date and through the date of this letter that would require adjustment to or disclosure in the aforementioned financial statements or in the schedule of findings and questioned costs.

Sincerely,		
Gre P Davids	12/9/10	
Rene Daniels, Executive Director	Date	
	12/9/10	
John Cokl, Fiscal Coordinator	Date	<del>,</del>



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# Acknowledgments:

Known Misstatements - We acknowledge that you have requested that we correct all known misstatements that you have brought to our attention (including those that no

longer appear on the accompanying schedule - if applicable).

Likely Misstatements From a Sample - We acknowledge that you have requested that we examine the class of transactions, account balance, or disclosure (as applicable) to identify any known misstatements that exist and make corrections. Likely Misstatements Involving Estimates - We acknowledge that you have requested us to review the assumptions and methods used in developing our estimate - and as a result we affirm the accounting for the estimates involved.

# Conclusion:

Based on our evaluation of the unadjusted audit differences, both individually and in the aggregate, as well as a consideration of qualitative factors and the possibility of undetected misstatements, we believe the financial statements taken as a whole are not materially misstated.

Date (2/9/)

*Please retum with representation letter

Wisconsin Rapids, Wisconsin

Financial Statements and Additional Information Years Ended June 30, 2010 and 2009

### Financial Statements and Additional Information

Years Ended June 30, 2010 and 2009

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### WIPFLI

### Independent Auditor's Report

Board of Directors

North Central Wisconsin Workforce Development Board, Inc
Wisconsin Rapids, Wisconsin

We have audited the accompanying statements of financial position of North Central Wisconsin Workforce Development Board, Inc. as of June 30, 2010 and 2009, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audits

We conducted our audits in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of North Central Wisconsin Workforce Development Board, Inc. as of June 30, 2010 and 2009, and the changes in its net assets and its cash flows for the years then ended are in conformity with accounting principles generally accepted in the United States

In accordance with *Government Auditing Standards*, we have also issued our report dated December 9, 2010, on our consideration of North Central Wisconsin Workforce Development Board, Inc s internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audits.

Our audits were performed for the purpose of forming an opinion on the basic financial statements of North Central Wisconsin Workforce Development Board, Inc. taken as a whole. The accompanying Schedule of Expenditures of Federal Awards and Other Financial Assistance is presented as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and the Wisconsin State Single Audit Guide, is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Wippei LLP

Wipflı LLP

December 9, 2010 Wausau, Wisconsin

### Statements of Financial Position

June 30, 2010 and 2009

Assets		2010	_	2009
Cash	\$	62,334	\$	86,661
Receivables	Ψ	02,00	+	00,00
Grants		400,833		364,563
Other		3,395		2,108
TOTAL ASSETS	\$	466,562	\$	453,332
Liabilities and Net Assets				
Accounts payable	\$	286,569	\$	386,959
Accrued payroll and related expenses		24,692		26,617
Grant funds received in advance		112,000		
Deferred revenue	_	4,851		8,239
Total liabilities		428,112		421,815
Net assets Unrestricted		38,450		31,517
TOTAL LIABILITIES AND NET ASSETS	\$	466,562	\$	453,332

### Statements of Activities

Years Ended June 30, 2010 and 2009

	0010	0000
	2010	2009
Revenue.		
Grants	\$ 5,012,505	\$ 3,738,004
Other income	34,247	44,516
Total revenue	5,046,752	3,782,520
Expenses:		
Program activities:		
Job training/employment	4,258,137	3,162,895
Other	334,826	288,002
Total program activities	4,592,963	3,450,897
Management and general	446,856	321,532
Total expenses	5,039,819	3,772,429
Change in unrestricted net assets	6,933	10,091
Unrestricted net assets at beginning	31,517	21,426
Unrestricted net assets at end	\$ 38,450	\$ 31,517

### Statements of Cash Flows

Years Ended June 30, 2010 and 2009

	2010	2009
Increase (decrease) in cash		
Cash flow from operating activities		
Change in unrestricted net assets	\$ 6,933	\$ 10,091
Adjustments to reconcile change in unrestricted net assets		
to net cash provided by (used in) operating activities		
Provision for depreciation		2,999
Changes in operating assets and liabilities		
Grants receivable	(36,270)	(121,862)
Other receivable	(1,287)	3,584
Accounts payable	(100,390)	143,609
Accrued payroll and related expenses	(1,925)	9,263
Grant funds received in advance	112,000	
Deferred revenue	(3,388)	 (847)
Total adjustments	 (31,260)	36,746
Net cash provided by (used in) operating activities	(24,327)	 46,837
Net increase (decrease) in cash	(24,327)	46,837
Cash at beginning	86,661	39,824
	 , , , , ,	
Cash at end	\$ 62,334	\$ 86,661

Notes to Financial Statements

### Note 1 Summary of Significant Accounting Policies

### **Nature of Operations**

The North Central Wisconsin Workforce Development Board, Inc. (the "Organization") was organized as a nonprofit corporation in 1984. The Organization's purpose is to supply funding for workforce development programs that provide educational and vocational training to youth, adults, and disabled workers in the workforce development area (WDA). The Organization is primarily supported through federal and state government grants.

### **Basis of Presentation**

The financial statements are prepared using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States (GAAP). The Organization follows accounting standards set by the Financial Accounting Standards Board (FASB). FASB issued the Accounting Standards Codification (ASC) effective for financial statements for annual periods ending after September 15, 2009. The ASC is an aggregation of previously issued authoritative GAAP in one comprehensive set of guidance organized by subject area. In accordance with ASC, references to previously issued accounting standards have been replaced by ASC references.

### Classification of Net Assets

The Organization's net assets, revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Organization and changes therein are classified and reported as follows:

Unrestricted Net Assets - Net assets that are not subject to donor-imposed stipulations or where donor-imposed stipulations are met in the year of the contribution.

### Notes to Financial Statements

### Note 1 Summary of Significant Accounting Policies (Continued)

### Classification of Net Assets (Continued)

Temporarily Restricted Net Assets Net assets subject to donor imposed stipulations that may, or may not be met, either by actions of the Organization and/or the passage of time When a restriction expires, temporarily restricted net assets are transferred to unrestricted net assets and reported in the statements of activities as net assets released from restrictions

Permanently Restricted Net Assets Net assets subject to donor imposed stipulations that are maintained permanently by the Organization Generally, the donors of these assets permit the Organization to use all or part of the income earned on any related investments for general or specific purposes

At June 30, 2010 and 2009, the Organization had no temporarily or permanently restricted net assets

### Use of Estimates in Preparation of Financial Statements

The preparation of the accompanying financial statements in conformity with accounting principles generally accepted in the United States requires management to make certain estimates and assumptions that directly affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during that period Actual results may differ from these estimates

### Property and Equipment

Property and equipment are capitalized at cost and depreciated over their estimated useful life using either the straight line or accelerated methods. The Organization considers property and equipment to be items with a cost of \$5,000 or more and a useful life greater than one year.

Notes to Financial Statements

### Note 1 Summary of Significant Accounting Policies (Continued)

### Property and Equipment (Continued)

Property and equipment purchased with grant funds is owned by the Organization while used in the program for which it was purchased or in other future authorized programs. Funding sources have a reversionary interest in the property and equipment purchased with grant funds. Its disposition, as well as the ownership of any proceeds therefrom, is subject to funding source regulations.

The gross cost of equipment purchased with grant funds is \$14,997. The net book value of the equipment reported in the statements of financial position is net of accumulated depreciation totaling \$14,997 at June 30, 2010 and 2009.

### Revenue Recognition

Grants are either recorded as contributions or exchange transactions based on criteria contained in the grant award.

### A. Grant Awards that are Contributions

Grants that qualify as contributions are recorded as invoiced to the funding sources. Revenue is recognized in the accounting period when the related expenses are incurred. Amounts received in excess of expenses are reflected as grant funds received in advance.

### B. Grant Awards that are Exchange Transactions

Exchange transactions reimburse based on a predetermined rate for services performed. The revenue is recognized in the period the service is performed.

Notes to Financial Statements

### Note 1 Summary of Significant Accounting Policies (Continued)

### Revenue Recognition (Continued)

The Organization's grant revenue consists of federal and state grants for cost reimbursable programs and are recognized as revenue in the year related program expenses are incurred. For the years ended June 30, 2010 and 2009, 99% of the grant funding of the Organization came from the Wisconsin Department of Workforce Development.

Revenue received for future services and grant revenue received to fund future programs are presented as deferred revenue and grant funds received in advance on the statements of financial position.

### Cost Allocation

Joint costs are allocated to benefiting programs using various allocation methods depending on the type of joint cost being allocated. Joint costs are those costs incurred for the common benefit of all Organization programs that cannot be readily identified with a final cost objective.

### Subsequent Events

Subsequent events have been evaluated through December 9, 2010, which is the date the financial statements were available to be issued

Notes to Financial Statements

### Note 2 Tax Status

The Organization is a not-for-profit organization exempt from income tax under section 501(c)(3) of the Internal Revenue Code and similar state statute.

In order to account for any uncertain tax positions, ASC Topic 740-10, *Accounting for Uncertainty in Income Taxes*, requires an organization to assess whether it is more likely than not that a tax position will be sustained upon examination of the technical merits or the position, assuming the taxing authority has full knowledge of all information. If the tax position does not meet the more-likely-than-not recognition threshold, the benefit of the tax position is not recognized in the financial statements.

The Organization recorded no assets or liabilities for uncertain tax positions or unrecognized tax benefits. Federal tax returns for the years ended June 30, 2009, 2008, and 2007, remain subject to examination by the Internal Revenue Service. The return for the year ended June 30, 2010 is not yet due and has not yet been filed.

### Note 3 Operating Leases

The Organization leases various facilities and equipment for operation of its programs. Rent expense for the fiscal years ended June 30, 2010 and 2009, was \$44,200 and \$22,100, respectively. Future minimum lease payments on leases having terms beyond June 30, 2010, are as follows.

2011	\$ 45,000
2012	30,000
2013	2,500

Total \$ 77,500

### Notes to Financial Statements

### Note 4 Retirement Plan

The Organization has a defined contribution pension plan that covers all employees who work a minimum of 30 hours per week. Employees are eligible after 12 months of service. Contributions vest at the time an employee becomes eligible to participate in the plan. The employer contribution is 7% of eligible wages and totaled \$16,707 and \$13,445 for the years ended June 30, 2010 and 2009, respectively.

### Note 5 Grant Awards

At June 30, 2010, the Organization had received future funding commitments under various grants of approximately \$3,171,000. Of this amount, \$2,309,000 is committed to subcontractors for future services. These commitments are not recognized in the accompanying financial statements as revenue and receivables since they are conditional awards.

### Note 6 Related Parties

The Organization's Board of Directors consists of management from both private and public sectors that perform job related services. The Organization has entered into various contracts and awards with several of these agencies. For the years ended June 30, 2010 and 2009, the amount reimbursed to related parties was \$3,105,154 and \$2,406,505, respectively. As of June 30, 2010 and 2009, the Organization had approximately \$180,000 and \$299,000, respectively, of accounts payable due to related parties.

### A-133 Information

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# North Central Wisconsin Workforce Development Board, Inc.

# Schedule of Expenditures of Federal Awards and Other Financial Assistance

Year Ended June 30, 2010

		Expenditures
Program	or Award	Amount
	Program	Period
	Grantor	Agency
	Program	Name
	Grant	Number
	CFDA	Number

# ASSISTANCE PROGRAMS AS IDENTIFIED IN THE CATALOG OF FEDERAL DOMESTIC ASSISTANCE

Department of Labor

772 71	Log #3278	ARRA National Emergency Grant	DWD DET	01/01/10 12/31/11	\$ 600 000	<del>6)</del>	262 077
17 258	DWSWIA0906ADT	Title I Adult	DWD DET	07/01/08 06/30/10	006 267	i	70.573
17 258	Log #3196	Title I Adult	DWD DET	07/01/09 06/30/11	499 152		354 367
17 258	DWSWIA0806ADT	Title I Administration	DWD DET	04/01/08 06/30/10	55 322		10 905
17 258	Log #3194	Title I Administration	DWD DET	07/01/09 06/30/11	55 461	+	44 042
		Subtotal 17_258				!	479 8§7
17 258	Log #3190	ARRA WIA Adult	DWD DET	02/17/09 12/31/10	260 727		209 123
17 258	Log #3189	ARRA WIA Administration	DWD DET	02/17/09 12/31/10	28 970		25 075
		Subtotal 17 258 ARRA				i i	234 198
17 259	DWSWIA0906YTH	Title I Youth	DWD DET	04/01/08 06/30/10	296 943		60 376
17 259	Log #3195	Title I Youth	DWD DET	04/01/09 06/30/11	606 238		475 494
17 259	DWSWIA0906ADT	Title I Administration	DWD DET	04/01/08 06/30/10	66 327		13 074
17 259	Log #3194	Title I Administration	DWD DET	04/01/09 06/30/11	67 360		53 491
17 259	Log #3215	MSSC Expansion Project	DWD DET	07/01/09 06/30/10	21 250		21 250
17 259	Log #3264	Skills Jump Start	DWD DET	02/01/10 01/31/11	38 636		632
17 259	Log #3276	Satewide Opportunity Grant	DWD DET	07/01/09 12/3,1/10	87 500		20 817
		Subtotal 17 259	â		1		645 134

Schedule of Expenditures of Federal Awards and Other Financial Assistance (Continued)

Year Ended June 30, 2010

CFDA	Grant	Program	Grantor	Program	Program or Award		
Number	Number	Хале	Agency	Period	Amount	Expenditures	lres
17 259	Log #3210	ARRA Energy Advocate	DWD-DET	06/01/09-09/30/09	\$ 14,883	\$	9,122
17 259	Log #3241	ARRA Formula Adjustment	DWD-DET	02/17/09-06/30/11	759,240	119,	119,967
17 259	Log #3200	ARRA Invasive Species	DWD-DET	05/01/09-09/30/09	8,000	2,0	2,695
17 259	Log #3192	ARRA WIA Youth	DWD-DET	02/17/09-12/31/10	701,462	528,038	,038
17 259	Log #3189	ARRA WIA Administration	DWD-DET	02/17/09-12/31/10	77,940	,79	67,461
		Subtotal 17 259 - ARRA*				727,283	,283
17 260	DWSWIA0906DLW	Title I Dislocated Worker	DWD-DET	07/01/08-06/30/10	1,217,148	211,	211,034
17 260	Log #3197	Title   Dislocated Worker	DWD-DET	07/01/09-06/30/11	777,039	009'569	009
17 260	DWSWIA0806ADM	Title I Administration	DWD-DET	04/01/08-06/30/10	135,239	26,0	26,658
17 260	Log #3194	Title I Administration	DWD-DET	04/01/09-06/30/11	86,338	68,	68,561
17 260	Log #3275	Title I State Rapid Response	DWD-DET	07/01/09-6/30/10	720,940	636,923	,923
17 260	Log #3250	Sector Convening	DWD-DET	9/01/06-06/30/10	100,000	100,000	000
		Subtotal 17 260°				1,738,776	776
17 260	Log #3191	ARRA WIA Dislocated Worker	DWD-DET	02/17/09-12/31/10	812,260	785,182	182
17 260	Log #3189	ARRA WIA Administration	DWD-DET	02/17/09-12/31/10	90,251	78,	78,117
		Subtotal 17 260 - ARRA*				863,299	299
		Subtotal 17 258, 17 259, and 17 260 Cluster				4,688,577	.577

Schedule of Expenditures of Federal Awards and Other Financial Assistance (Continued)

Year Ended June 30, 2010

CFDA Number	Grant Number_	Program Name	Grantor Agency	Program Period	Program or Award Amount	Exp	Expenditures
17 266 17 2 <u>6</u> 6	Log #3232 DWSWIA0406DPN	Title I Disability Program Navigator Title I Disability Program Navigator	DWD DET DWD DET	07/01/09 12/31/10 07/01/03 09/30/09	\$ 74500 672370	₩	48 573 13 <u>2</u> 79
		Subtotal 17 266			-		61 852
Total federal assistance	J.Ce		ł.	1			5 012 506
A/Z		Dışçığtıonary		07/01/09 06/30/10	1	1	27 313
Total expenditures		4.			3	\$	\$ 5039819

Indicates a program cluster

Notes to Schedule of Expenditures of Federal Awards and Other Financial Assistance

### Note 1 Basis of Presentation

The accompanying schedule of expenditures of federal awards and other financial assistance includes the federal grant activity of North Central Wisconsin Workforce Development Board, Inc., and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements

### Note 2 General

The accompanying schedule of expenditures of federal awards and other financial assistance represents the activity of all federal financial awards programs of the Organization. All federal financial awards received directly from federal and state agencies as well as federal financial awards passed through other government agencies are included in the schedule

### Note 3 Program Cluster

Department of Labor CFDA #17.258, 17.258 ARRA, 17.259, 17.259 ARRA, 17.260, and 17.260 ARRA represent a cluster program. Subcontractor services for this cluster totaled \$3,934,224. Subcontractor services for noncluster programs which include CFDA #17.266 and #17.277 totaled \$61,836 and \$262,077, respectively.



### Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters

Board of Directors North Central Wisconsin Workforce Development Board, Inc. Wisconsin Rapids, Wisconsin

We have audited the financial statements of North Central Wisconsin Workforce Development Board, Inc. as of and for the year ended June 30, 2010, and have issued our report thereon dated December 9, 2010. We conducted our audit in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### Internal Control Over Financial Reporting

In planning and performing our audit, we considered North Central Wisconsin Workforce Development Board, Inc.'s internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the North Central Wisconsin Workforce Development Board, Inc.'s internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of North Central Wisconsin Workforce Development Board, Inc 's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

### Compliance and Other Matters

As part of obtaining reasonable assurance about whether North Central Wisconsin Workforce Development Board, Inc s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of North Central Wisconsin Workforce Development Board, Inc. in a separate letter dated December 9, 2010

This report is intended solely for the information and use of management, the Board of Directors, others within management, federal awarding agencies and pass through entities and is not intended to be, and should not be, used by anyone other than these specified parties

Wipfli LLP

December 9, 2010 Wausau, Wisconsin

Wippei LLP

### **WIPFLI**

Independent Auditor's Report on Compliance With Requirements That Could Have a Direct and Material Effect on Each Major Program and Internal Control Over Compliance

Board of Directors North Central Wisconsın Workforce Development Board, Inc. Wisconsin Rapids, Wisconsin

### Compliance

We have audited the compliance of North Central Wisconsin Workforce Development Board, Inc with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* and the *Wisconsin State Single Audit Guide* that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2010 North Central Wisconsin Workforce Development Board, Inc.'s major federal programs are identified in the summary of audit results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of North Central Wisconsin Workforce Development Board, Inc.'s management. Our responsibility is to express an opinion on North Central Wisconsin Workforce Development Board, Inc.'s compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations,* and the *Wisconsin State Single Audit Guide*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about North Central Wisconsin Workforce Development Board, Inc.'s compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on North Central Wisconsin Workforce Development Board, Inc.'s compliance with those requirements.

In our opinion, North Central Wisconsin Workforce Development Board, Inc. complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2010.

### Internal Control Over Compliance

The management of North Central Wisconsin Workforce Development Board, Inc. is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered North Central Wisconsin Workforce Development Board, Inc.'s internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance.

Accordingly, we do not express any opinion on the effectiveness of North Central Wisconsin Workforce Development Board, Inc.'s internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the audit committee, management, federal awarding agencies and pass-through entities and is not intended to be, and should not be, used by anyone other than these specified parties.

Wipfli LLP

December 9, 2010 Wausau, Wisconsin

Wippei LLP

### Schedule of Findings and Questioned Costs

### Financial Statements

The type of auditor's report issued

Internal control over financial reporting

Material weaknesses identified?

Significant deficiency identified not considered to be material weakness?

No

Noncompliance material to financial statements noted?

### Federal Awards

Internal control over major programs

Material weaknesses identified?

Significant deficiency identified not considered to be material weakness?

No

Type of auditors report issued on compliance for major programs

Unqualified

Any audit findings disclosed that are required to be reported in accordance with Circular A 133, Section 510(a)?

Identification of major federal program

CFDA Cluster	Name of Federal Program or Cluster
	_
17 258	Title 1, Adult
17 259	Title 1 Youth
17 260	Title 1 Dislocated Worker

Schedule of Findings and Questioned Costs (Continued)

Section I - Summary of Auditor's Results (Continued)		
Dollar threshold used to distinguish between Type A and		
Type B programs?	\$300,000	
Auditee qualified as low-risk auditee?	Yes	
Section II - Financial Statement Findings		
None		
Section III - Federal Award Findings and Questioned Costs		
None		
Section IV - Other Issues		
Does the auditor have substantial doubt as to the auditee's		
ability to continue as a going concern?	No	
Does the audit report show audit issues (i.e. material noncompliance,		
nonmaterial noncompliance, questioned costs, material weakness, reportable condition, management letter comment) related to grants/contracts with		
funding agencies that requires audits to be in accordance with the		
Wisconsin State Single Audit Guide		
Department of Health Services	N/A	
Department of Workforce Development	No	
Department of Corrections	N/A	
Was a management letter or other document conveying audit comments		
issued as a result of this audit?	Yes	

Schedule of Findings and Questioned Costs (Continued)

Section IV - Other Issues (Continued)

Name and Signature

Randall H. Beard, CPA

Landall H Beard

Date of Report

December 9, 2010

Status of Prior Year Findings and Questioned Costs

### Financial Statement Findings

FINANCIAL STATEMENT PREPARATION (063008-01)

The Organization's internal control over financial reporting does not end at the general ledger, but extends to the financial statements and notes. As part of our professional services for the year ended June 30, 2009, we were requested to draft the financial statements and accompanying notes to the financial statements. This circumstance is not unusual in an organization of your size. It is the responsibility of management and those charged with governance to make the decision whether to accept the degree of risk associated with this condition because of cost or other considerations. Because the Organization relies on Wipfli LLP to provide the necessary understanding of current accounting and disclosure principles in the preparation of the financial statements, a significant deficiency exists in the Organization's internal controls.

Status - Management and those charged with governance continue to evaluate whether to accept the degree of risk associated with this condition because of cost or other considerations. During the current year, management decided to prepare all financial statements and supporting schedules internally.