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Department of the Treasury

# Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service Inspection calendar year, or tax year beginning 07-01-2009 and ending 06-30-2010 A For the 2009 D Employer identification number Name of organization WA Foote Memorial Hospital dba Allegiance Health B Check if applicable use IRS Address change 38-2027689 label or Doing Business As E Telephone number print or Name change type. See Specific (517) 788-4800 Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite Instruc-**G** Gross receipts \$ 863,208,335 Terminated tions. City or town, state or country, and ZIP + 4 Jackson, MI 49201 Amended return Application pending Name and address of principal officer Is this a group return for Georgia Foitasek affiliates? 205 N East Avenue Jackson, MI 49201 Γ Yes Γ No H(b) Are all affiliates included? If "No," attach a list (see instructions) **✓** 501(c) (3) **◄** (insert no) Tax-exempt status ☐ 4947(a)(1) or ☐ 527 Group exemption number 🕨 **Website:** ► allegiancehealth org K Form of organization 🔽 Corporation Trust 🗆 Association 🗀 Other 🕨 L Year of formation 1970 M State of legal domicile MI Summary Briefly describe the organization's mission or most significant activities We lead our community to better health and well-being at every stage of life Activities & Governance Check this box 🔭 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . . . Number of independent voting members of the governing body (Part VI, line 1b)  $\,$  .  $\,$  . 3,808 Total number of employees (Part V. line 2a) . . . Total number of volunteers (estimate if necessary) . 950 4,371,880 Total gross unrelated business revenue from Part VIII, column (C), line 12 Net unrelated business taxable income from Form 990-T, line 34  $\,$  . 107,997 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 160,421 329,296 Program service revenue (Part VIII, line 2g) . 359,431,379 398,700,557 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . -19,268,044 6,581,716 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 6,054,444 5,781,789 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 346,378,200 411,393,358 630,000 13 Grants and similar amounts paid (Part IX, column (A), lines 1–3 ) . . 660.000 14 Benefits paid to or for members (Part IX, column (A), line 4) . . 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5 15 176.631.318 196.367.464 **Expenses** 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . Ь Total fundraising expenses (Part IX, column (D), line 25)  $\blacktriangleright 0$ **17** Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) . . . 191,554,103 203,579,989 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 368,845,421 400,577,453 -22,467,221 19 Revenue less expenses Subtract line 18 from line 12 . 10,815,905 t Assets or | nd Balances | **Beginning of Current End of Year** Year 20 Total assets (Part X, line 16) . 422,295,582 431,509,319 Total liabilities (Part X, line 26) . . 275,277,554 277,912,504 22 147,018,028 153,596,815 Net assets or fund balances Subtract line 21 from line 20 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Sign 2011-04-12 Here Signature of officer Georgia Fojtasek President & CEO Type or print name and title Preparer's identifying number Preparer's signature Date Check if Paid empolyed 🕨 🔽 Preparer's Firm's name (or yours Ernst & Young LLP

41 South High Street

Columbus, OH 43215

May the IRS discuss this return with the preparer shown above? (see instructions) .

if self-employed),

address, and ZIP + 4

**Use Only** 

EIN ▶

Phone no 🕨 (614) 224-5678

## Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

Our MissionWe lead our community to better health and well-being at every stage of life Our ValuesCompetence expertise in carrying out responsibilities and inspiring others to have confidence in you Integrity behavior that is honest, fair, trustworthy and sincere, strength of character and respect for others Teamwork working together in an environment of mutual respect Diversity respect for individual beliefs, uniqueness, and differences Quality committment to excellence in care Compassion acknowledging the feelings of others with empathy, support, encouragement, and sensitivity Listening and responding to individual needs in a patient and caring manner Customer Service taking pride in providing service beyond expectations Healing Environment providing an environment that promotes an atmosphere of trust, comfort, healing and security.

COIII	ort, nearing and sec	unty			
2			rogram services during the year w		es ✓ No
	If "Yes," describe t	hese new services on Sched	ule O		
3	_	n cease conducting, or make	significant changes in how it cond		'es ✓ No
		:hese changes on Schedule O		, 1	es   • 140
4	•	-	each of the organization's three la	raest program services by eyns	ancac
	Section 501(c)(3)	and 501(c)(4) organizations	and section 4947(a)(1) trusts are evenue, if any, for each program se	required to report the amount	
 4a	(Code	) (Expenses \$ 34	14,407,960 including grants of \$	630,000 ) (Revenue \$	400,535,067 )
	ensure that our missic elderly and poor Dur program, and approx spirit of our mission a healthcare services to the underinsured tota Services The Hospital AllegianceHealth org Tobstetrics, emergency care, pain clinic and dhealth needs regardle resources. These progunderservedImpacts to payStimulates extecontinuous health imp Community Health primulti-disciplinary stak agencies and nonprofin health to create unin the completion of a County based on assicommunity stakehold public recognition of highlysical environment nutrition, mental heal support implementation infrastructure to support on asthman action asthman AIDS/HIV health These education blood pressure, diabe 2010 Support Groups 2010 at a cost of \$24 2010 Free and discount Through Meals on Whand from cancer centrole in the establishm played a leadership of Hospital partnered with members that do not services. The \$1,881, profit organizations in Foundation, Fitness Cambulance, Jackson Club of Jackson, Gift also represented on pevelopment), Jackson These organizations and the services of the services	on is accomplished Unreimbursed Scing the fiscal year ended June 30, 2 imately 16% of the services were provided to the services of source or availability of paymers address one of the six criteria the health status of the identified control of the services of source or availability of paymers address one of the six criteria the health status of the identified control of the services of source or availability of paymers address one of the six criteria the health status of the identified control of the services of source or availability of paymers address one of the six criteria the health status of the identified control of the services of source or availability of paymers and community partnerships. He or or of the services of the services of services of the services, improve a changes, Provide social support and the additional services of the services, weight promities identified by the HIO. The mitted over \$18.1 million of funding the services of the services of the services of families intended over \$18.1 million of funding icational sessions and clinics that real diabetes, family planning, fitness/ tonal offerings were located at the letter, mental health/depression, vasc for asthma/COPD/breathing, bereal provides of the Service services for families intended prescription drug and medical intensity, the Hiosing and cables of this care is included in the our community, such as Center for community of Life and the nursing advisory book of the center for Family Health of the medical staff and community of Life and the nursing advisory book of the services. For Economic Growth and the services for Economic Growth and the services for Economic Growth and t	providing health services to people in its dervices Provided to the Elderly and the Poc 2010, approximately 43% of the value of serviced to patients who were deemed individual to patients of the staff of more than 400 physicians. A consubsidized health services including inpatient circine, family/general practice, senior service trivities. The Hospital is engaged in communent and provide measurable improvement as Supports the Hospitals community based supports the Hospitals community health costsional than the provide measurable improvement and provide measurable improvement of granization (HIO) was tegrate wellness and prevention throughout cultate the coordination of local health impress that health, employers and the faith community health with representation from local governing resources, as well as a strong community granization of the faith community as well as input from over 30 representate the community Action Plan relies upon including the community Action Plan relies upon including the services that promote consistent screening ealth Improvement Organization. The HIO ten prioritized as part of a community wide on all support for the HIO CC, the Allegiance into at the Board, Service Line and communition at the Board, Service Line and community to this program Other Community Benefit ached 166,944 individuals at a cost of \$14, exercise, health, heart, nutrition and weight for spital, community fairs, parishes, schools cular disease and womens health served 4, vement/gnef, cancer, diabetes and stroke, is and smoking cessation were provided to supplies were provi	or The Hospital provides a substantial services rendered were to elderly patie igent under state, county, or Medicaid to till affect accessibility, the financing, mbursed cost of services provided to ton and recorded a provision for bad domplete listing of services is available of the analysis of the analysis of the analysis of the analysis of the plant and outpatient mental health and suces, cardiac and pulmonary rehabilitation in health access, health status, and the missionTargets the problems of the plant accessible to the entire target common created by Allegiance Health in 2001 at our services. The Allegiance Department activities The HIO Coordinates effort of platform for advocacy. The work of the platform for advocacy of the platform for advocacy. The work of the platform for advocacy of the platform for advocacy. The work of the platform for advocacy of the platform for	portion of its services to the ents under the Medicare Center guidelines In the and the delivery of he elderly, uninsured, and ebts of \$42.5 million Patient on the internet at ibstance abuse services, ion, palliative care, wound si identified community ne use of healthcare oor or medically nunity regardless of ability to promote a culture of nent of Prevention and ating Council (HIO CC) is a th and human service is across community leaders the HIO CC has culminated and depression in Jackson wice agencies, and over 100 the media attention and in supportive policies and is for physical activity, giths and infrastructure to including employer-based embers to support the ind \$1.5 million Since 2001, tion and Outreach, the is/clinics included education cessation, and womens cal Screenings for high f \$36,586 in fiscal year intry members in fiscal year of \$76,514 in fiscal year intry members in fiscal year of \$76,514 in fiscal year of \$76,514 in fiscal year intry members in fiscal year of \$76,514 in fiscal year intry members in fiscal year of \$76,514 in fiscal year intry members in fiscal year intry members in fiscal year of \$76,514 in fiscal year intry members in fiscal year intry members in fiscal year intry members in fiscal year of \$76,514 in fiscal year intry members in fiscal year of \$76,514 in fiscal year intry members in fiscal
4b	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
4c	(Code	) (Expenses \$	ıncludıng grants of \$	) (Revenue \$	)
4d	Other program se	rvices (Describe in Schedul	e O )		
	(Expenses \$	•	g grants of\$	) (Revenue \$	)
	Total program ser		4 407 960	· · · · · · · · · · · · · · · · · · ·	<u> </u>

Part TV	Check	list of	Peguired	Schedules
	CHECK	1131 01	reuun eu	<b>Juliculies</b>

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νο
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		No
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νο
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> " <i>Yes,"</i> complete Schedule G, Part II	18		Νο
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	Yes	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νο
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Νo
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νο
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	

Part V	Statements	Regarding	Other	<b>IRS</b> Filings and	<b>Tax Compliance</b>
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			Yes	No
.a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
с	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
la l	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
la	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes	
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ▶ CJ See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
	benefit contract?	7e		Νo
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
Ь	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year   12b			

205 N East Avenue Jackson, MI 49201 (517) 788-4800

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
_				
1a	Enter the number of voting members of the governing body 1a 15			
ь	Enter the number of voting members that are independent 1b 7	1		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νο
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	. з		No
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		No
6	Does the organization have members or stockholders?	6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal			110
	venue Code.)			
			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?		V	
	Describe in Cabadala O the masses of any model by the analysis to make the Familian CO	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions )			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b	Yes	
Se	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed.			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply of which website. Another's website. Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of t	he orga	ınızatıoı	n ►
	Jeanne Wickens			

# Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
<b>(A)</b> Name and Title	(B) Average hours	<b>(C)</b> Position (check all that apply)						<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

1b Total	►	6,582,924	0	801,319

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization 171

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule I for such individual	_		
	on time 1a. 17 res, comprete schedule 5 to 3 den marviadar	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A)	(B)	(C)					
Name and business address	Description of services	Compensation					
Christman Construction 408 Kalamazoo Plaza Lansing, MI 48933	Construction Management	8,614,078					
CSM Group 100 West Michigan Avenue Kalamazoo, MI 49007	Construction Management	4,213,014					
Pulmonary Clinic of SO MI 900 E Michigan Avenue Jackson, MI 49201	Medical Services	2,158,360					
Mckesson Information Solutions One Post Street San Francisco, CA 94104	Medical Information Systems	2,018,769					
Independent Emergent Physicians PC PO Box 100 Royal Oak, MI 48068	Medical Services	1,708,902					
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ▶238	Total number of independent contractors (including but not limited to those listed above) who received more than						

Page 8

Form 9								Page <b>9</b>
	<b>/</b>	Statement o			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts nts	1a	Federated cam	-					
s, grai amoui	b		les <b>1b</b>					
£. ₩	c	_	ents <b>1c</b>	220 021				
<u> </u>	d	Government grants	zations 1d					
ons sin	e	-	ons, gifts, grants, and <b>1f</b>	100,275				
Contributions, gifts, grants and other similar amounts	g	sımılar amounts no Noncash contri	ot included above Butions included in					
E D	h		s 1a-1f	▶	329,296			
				Business Code				
Program Service Revenue	2a	Program Service R	evenu	621,990	398,298,761	394,954,094	3,344,667	
\$2 ₹	ь	FHC Associates & 3	JCA	621,910	401,796	401,796		
93	С							
<u>₹</u>	d							
<u> </u>	e							
<u> </u>	f	All other progra	am service revenue					
Ě	g	Total. Add lines	s 2a-2f		398,700,557			
	3	Investment inc	ome (including dividen	ds, interest				
			ar amounts)	F	3,487,090			3,487,090
	4		stment of tax-exempt bond	proceeds	78,869			78,869
	5	Royalties	(ı) Real	(II) Personal				
	6a	Gross Rents	1,518,385	(II) Fersonal				
	ь	Less rental	1,942,986					
	c	expenses Rental income	-424,601					
	d	or (loss) Net rental inco	me or (loss)		-424,601			-424,601
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	452,789,344	98,404				
	ь	Less cost or other basis and sales expenses	449,702,772	169,219				
	С	Gain or (loss)	3,086,572	-70,815				
	d 8a	Net gain or (los			3,015,757			3,015,757
Other Revenue		events (not inc \$ of contributions	rom fundraising luding s reported on line 1c) ne 18					
ţ.	ь		penses <b>b</b>					
0	c 9a		(loss) from fundraising	events 🕦				
	9a		rom gaming activities ne 19 a					
	b c		penses <b>b</b> (loss) from gamıng actı	vities				
	10a	Gross sales of returns and allo						
	b c		oods sold <b>b</b> (loss) from sales of inve	entory ►				
		Miscellaneous	s Revenue	Business Code				
	11a	Services to Aff	ılıates	561,000	2,968,644	2,087,623	881,021	
	Ь	Cafeteria		722,210	1,682,186	1,682,186		
	С	V endor Rebates		621,990	698,418	698,418		
	d e	All other reven			857,142	710,950	146,192	
					6,206,390			
	12	fotal revenue.	See Instructions .	· · •	411,393,358	400,535,067	4,371,880	6,157,115 Form <b>990</b> (2009)

	990 (2009)				Page <b>10</b>
Part					
Δ	Section $501(c)(3)$ and $501(c)(4)$ organizations m Il other organizations must complete column (A) but are not required to			'D)	
	ot include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	o, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	630,000	630,000		<u> </u>
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and	2 554 025		2 554 025	
6	key employees Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	3,554,025		3,554,025 621,058	
7	Other salaries and wages	156,366,379	128,846,290	· · ·	
8	Pension plan contributions (include section 401(k) and section	230,300,373		2.,520,003	
	403(b) employer contributions)	12,259,463	10,101,828	2,157,635	
9	Other employee benefits	12,635,841	10,411,965	2,223,876	
10	Payroll taxes	10,930,698	9,006,923	1,923,775	
11	Fees for services (non-employees)				
а	Management	638,351		638,351	
b	Legal	553,378	455,985	97,393	
c	Accounting	358,343		358,343	
d	Lobbying	176,691		176,691	
е	Professional fundraising See Part IV, line 17				
f	Investment management fees	508,641		508,641	
g	Other	31,032,094	25,570,524	5,461,570	
12	Advertising and promotion	1,617,550	1,332,865	284,685	
13	Office expenses	12,556,645	10,346,707	2,209,938	
14	Information technology	5,115,025	4,214,793	900,232	
15	Royalties				
16	Occupancy	6,606,430	5,443,715	1,162,715	
17	Travel	301,568		301,568	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	421,565		421,565	
20	Interest	6,879,177	5,668,459	1,210,718	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	23,231,881	19,143,128	4,088,753	
23	Insurance	1,976,573	1,628,701	347,872	
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )				
а	Bad Debts	42,541,132	42,541,132		
b	Medical Supplies	37,226,088	37,226,088		
c	Pharmaceuticals	27,122,234	27,122,234		
d	Miscellaneous	2,678,139	2,678,139		
e	Food	2,038,484	2,038,484		
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	400,577,453	344,407,960	56,169,493	0
26	Joint costs. Check here ► ☐ If following SOP 98-2  Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
		ı		1	

Pa	rt X	Balance Sheet					
					(A) Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing	ı			1	4,819,088
	2	Savings and temporary cash investments			24,604,587	2	22,894,310
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			49,197,346	4	51,390,158
	5	Receivables from current and former officers, directors, trustee highest compensated employees Complete Part II of	s, key	employees, and			
		Schedule L			141,521	5	47,120
	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ Complete Part II		n 4958(f)(1)) and			
		Schedule L				6	15,263
ssets	7	Notes and loans receivable, net			2,172,776	7	2,035,406
Š	8	Inventories for sale or use			5,822,720	8	6,393,449
⋖	9	Prepaid expenses and deferred charges			4,205,766	9	6,986,127
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	334,077,198			
	ь	Less accumulated depreciation	10b	169,215,911	171,737,186	10c	164,861,287
	11	Investments—publicly traded securities	· · ·		161,625,639	11	165,242,839
	12	Investments—other securities See Part IV, line 11				12	
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			2,788,041	15	6,824,272
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34) .		422,295,582	16	431,509,319	
	17	Accounts payable and accrued expenses .			24,174,056	17	26,773,338
	18	Grants payable				18	
	19	Deferred revenue				19	
_	20	Tax-exempt bond liabilities	ı		163,065,000	20	159,835,000
<u>.</u>	21	Escrow or custodial account liability Complete Part IV of Schedu	le D			21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified	,				
ä		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties		•		23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			88,038,498	25	91,304,166
	26	Total liabilities. Add lines 17 through 25			275,277,554	26	277,912,504
~		Organizations that follow SFAS 117, check here ▶ 🔽 and com	plete	lines 27			
Fund Balance		through 29, and lines 33 and 34.					
<u> </u>	27	Unrestricted net assets			146,480,437	27	153,596,815
ũ	28	Temporarily restricted net assets			537,591	28	0
핕	29	Permanently restricted net assets				29	
æ		Organizations that do not follow SFAS 117, check here ▶ ☐ an	nd cor	nplet e			
0ľ		lines 30 through 34.				20	
ets	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other for	unds		447.040.000	32	450 500 015
Net	33	Total net assets or fund balances			147,018,028		153,596,815
	34	Total liabilities and net assets/fund balances			422,295,582	34	431,509,319

# Part XI Financial Statements and Reporting

			Yes	No
L	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	☐ Separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2009)

OMB No 1545-0047

### **SCHEDULE A** (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection Employer identification number

WA Foote Memorial Hospital dba Allegiance Health 38-2027689 Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 7 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II ) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type III - Other Type I **b** Type II c Type III - Functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No 11g(i) and (III) below, the governing body of the the supported organization? (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) h Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi)  Is the organization in col (i) organized in the US?		(vii) A mount of support?
		instructions))	Yes	No	Yes	No	Yes	No	
Total									

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	÷·/		
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b)</b> 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) <b>Dublic Support</b> Subtract line F from						
6	<b>Public Support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b</b> ) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV ) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and <b>stop here</b>						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
<b></b>	and <b>stop here.</b> The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	<b>▶</b> □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and <b>stop here.</b> The organization				,		▶
17a	10%-facts-and-circumstances test-	<b>-2009.</b> If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization				gaao., quu		<b>▶</b> ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

**▶**□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support			<u> </u>	1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	(e) 2009	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6 )						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	<b>(c)</b> 2007	( <b>d)</b> 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12 ) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and <b>stop here</b>	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	<b>▶</b> ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	<b>009</b> (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	<b>2008</b> Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind <b>stop here.</b> T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes here	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(	us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

# Software ID: Software Version:

**EIN:** 38-2027689

Name: WA Foote Memorial Hospital dba Allegiance Health

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

	Compensated Employees, and Independent Contractors									
<b>(A)</b> Name and Title	(B) Average hours	Posi t	(( tion ( hat a	che		11		(D) Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
Georgia Fojtasek President & CEO	60 00	Х		х				574,438	0	138,779
Neeta Delaney Director	2 00	Х						0	0	0
Tom Evanson Director thru 3/31/10	2 00	Х						0	0	0
Doug Finch Director	2 00	Х						0	0	0
David Halsey Director	2 00	Х						19,500	0	0
Steven Hogwood Director	2 00	Х						0	0	0
Mohan Kulkarnı Chief of Staff	5 00	Х						135,586	0	0
Rıchard LaFlamme Vıce Chaırman	2 00	Х						0	0	0
Tim Levy Director	2 00	Х						0	0	0
John Nally Secretary/Treasurer	2 00	Х						0	0	0
Harish Rawal Director	2 00	Х						0	0	0
Larry Schultz Chairman	5 00	Х						0	0	0
Michael Shirkey Director	2 00	Х						0	0	0
Lynn VanWagnen Director	2 00	Х						0	0	0
Mark Zande Director	2 00	Х						0	0	0
Michael Shore Director	2 00	Х						0	0	0
Karen Chaprnka SVP & COO	60 00			х				334,161	0	42,854
Jeanne Wickens SVP & CFO	60 00			х				303,438	0	45,483
Richard Warren SVP & CIO	60 00			х				227,984	0	57,912
Jacalyn Liebowitz SVP Patient Care	60 00			х				224,722	0	38,520
Kenneth Empey General Counsel	60 00			х				214,211	0	30,796
Cheryl Lamborn VP Human Resources	60 00			х				0	0	0
Janet Blaır VP Human Resources	60 00			х				194,959	0	23,214
Anthony Gardner VP Marketing	60 00			х				171,016	0	26,234
William Kiel VP Development	60 00			х				172,508	0	33,013

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and	Inacpen	aciic c	0111								
<b>(A)</b> Name and Title	(B) Average hours	verage Position (check all nours that apply)				( <b>D</b> ) Reportable compensation from the	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other			
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations	
Ray Kıng Chief Medical Officer	60 00			х				282,083	0	47,909	
Timothy Keener SVP Strategy	60 00			х				189,824	0	31,470	
Max Hutton Physician	50 00					x		951,916	0	57,746	
Ryan Beekman Physician	50 00					х		844,171	0	56,544	
Stanley Lee Physician	50 00					х		631,031	0	62,828	
Brian Daly Physician	50 00					Х		589,139	0	50,517	
Tudor Tien Physician	50 00					Х		522,237	0	57,500	

## Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Bad Debts	42,541,132	42,541,132		
Medical Supplies	37,226,088	37,226,088		
Pharmaceuticals	27,122,234	27,122,234		
Mıscellaneous	2,678,139	2,678,139		
Food	2,038,484	2,038,484		

DLN: 93493132009251

OMB No 1545-0047

Open to Public Inspection

# **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

**Political Campaign and Lobbying Activities** 

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

	e organization answered "Ye ction 501(c)(4), (5), or (6) organi	s," to Form 990, Part IV, Line 5 zations Complete Part III	(Proxy Tax) or For	·m 990-EZ, line 35a (regard	ding proxy tax), then
Na	me of the organization Foote Memorial Hospital dba Allegiance	·		Employer iden 38-2027689	tification number
Par	t I-A Complete if the or	ganization is exempt und	er section 501(		organization.
1	-	ganization's direct and indirect po			
2	Political expenditures	gamzation s anect and maneet pe	milical campaign ac	<b>►</b>	¢
3	Volunteer hours			•	₽
Par	<u>-</u>	ganization is exempt und			
1	Enter the amount of any excis	e tax incurred by the organization	under section 495!	5	\$
2	Enter the amount of any excis	e tax incurred by organization mai	nagers under sectio	n 4955 <b>•</b>	\$
3	If the organization incurred a s	section 4955 tax, did it file Form 4	1720 for this year?		│ Yes │ No
4a	Was a correction made?				☐ Yes ☐ No
b	If "Yes," describe in Part IV				
Par	-	ganization is exempt und			.(c)(3).
1		ended by the filing organization for			\$
2	Enter the amount of the filing of exempt funtion activities	organization's funds contributed to	o other organization	s for section 527	¢
_	·				₹
3	lotal exempt function expend	tures Add lines 1 and 2 Enter he	ere and on Form 112	20-POL, line 1/b	\$
4	Did the filing organization file	Form 1120-POL for this year?			│ Yes │ No
5	were made For each organizat contributions received that we	nd employer identification number tion listed, enter the amount paid to re promptly and directly delivered nittee (PAC) If additional space is	rom the filing organ I to a separate polit	ızatıon's funds Also enter tl ıcal organızatıon, such as a	he amount of political
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 -

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Pa	rt II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c	)(3) and file	d Form 5768	(election
	Check   If the filing organization belongs to a Check   If the filing organization checked box		d" provisions apply	,		
<u> </u>	Limits on Lobbying E  (The term "expenditures" means ar	Expenditures			(a) Filing Organization's Totals	(b) Affiliated Group Totals
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla					
c	Total lobbying expenditures (add lines 1a and 18	b)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount f	from the following table	ın both			
	If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxa 20% of the amount on lir				
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	0		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,0	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,00	00		
	Over \$17,000,000	\$1,000,000				
		•				
g	Grassroots nontaxable amount (enter 25% of lin	ne 1 f)				
h	Subtract line 1g from line 1a If zero or less, enter	er -0-				
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file F	orm 4720 repoi	rtıng	┌ Yes ┌ No
	(Some organizations that made a columns below. See the	he instructions fo	ection do not l r lines 2a thro	nave to com ugh 2f on pa		ne five
	Lobbying Exp	enditures During	4-Year Averag	ing Period	I	ı
	Calendar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	( <b>d)</b> 2009	<b>(e)</b> Total
2a	Lobbying non-taxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots non-taxable amount					

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).

		(a)		(b)	
		Yes	No	A mount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		No		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo		
c	Media advertisements?		Νo		
d	Mailings to members, legislators, or the public?		Νo		
е	Publications, or published or broadcast statements?		Νo		
f	Grants to other organizations for lobbying purposes?		Νo		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		218,72	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No		
i	Other activities? If "Yes," describe in Part IV		Νo		
j	Total lines 1c through 1:			218,72	
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No		
Ь	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				

### Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

### Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes". 1

2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and		
	political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	1

### Part IV Supplemental Information

Dues, assessments and similar amounts from members

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Ident if ier	Return Reference	Explanation
Part II-B, Line 11	Explanation of Other Lobbying Activities	Schedule C, Part II-B, Line 1g Health care is a highly- regulated field, requiring frequent and high-level communication with regulators and elected officials. A small investment in lobbying enables us to remain in contact with legislators and government agencies, maximize the resources with which we are entrusted and assure that we provide the best care to our community. Outside organizations and companies that provided lobbying services on our behalf include Wiener Associates, Mcdermott,Will, & Emery, Michigan Hospital Association, American Hospital Association and Value Health Partners

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As Filed Data

DLN: 93493132009251

OMB No 1545-0047

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

SCHEDULE D (Form 990)

**Employer identification number** Name of the organization WA Foote Memorial Hospital dba Allegiance Health 38-2027689 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🛌 Number of states where property subject to conservation easement is located 🛌 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year 🕨 A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year 🕨 🛊 🔛 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes

### Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
  - (i) Revenues included in Form 990, Part VIII, line 1

the organization's accounting for conservation easements

(ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Cat No 52283D Schedule D (Form 990) 2009

3	Using the organization's accession and othe										ontinueu )
_	items (check all that apply)		a	_	Loanor	ovel	hange prog	rome			
а	Public exhibition		a	<u>'</u> _		exci	nange prog	rams			
b	Scholarly research		e	ı	Other						
c	Preservation for future generations										
4	Provide a description of the organization's co Part XIV	llections and expla	ın how	they	further t	he c	organization	ı's e>	kempt purpose ıı	1	
5	During the year, did the organization solicit									- ,, .	_ N.
Dai	assets to be sold to raise funds rather than t <b>t IV</b> Escrow and Custodial Arrang									Yes	No
-4:	Part IV, line 9, or reported an an						i aliswele	u	es to rorm y	50,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterme	diary	for co	ontributio	ns o	or other ass	ets		Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	followi	ıng ta	ble		г		Am	ount	
_	B						-	1	AIII	ount	
c C	Beginning balance							1c			
d	Additions during the year						}	1d			
e r	Distributions during the year							1e			
T	Ending balance						L	1f	_	_	
2a	Did the organization include an amount on Fo	, ,	e 21?						Г	Yes	No
	If "Yes," explain the arrangement in Part XIV										
Pa	rt V Endowment Funds. Complete	f the organizatior (a)Current Year		were Prior \						(a) Four V	ears Back
1a	Beginning of year balance	537,591	(0)		416,777	(0)10	WO TEATS DACE	(u	Tillee reals back	(e)roul i	ears back
La b	Contributions	403,728			160,421			+			
_	Investment earnings or losses	103,720			100,121						
C	<u>-</u>										
d	Grants or scholarships	299,633		1	039,607			+			
е	Other expenditures for facilities and programs	299,033		1,	039,007						
f	Administrative expenses										
g	End of year balance	641,686			537,591						
2	Provide the estimated percentage of the yea	r end balance held a	as								
а	Board designated or quasi-endowment										
ь	Permanent endowment 🕨										
c	Term endowment <b>- 100.000</b> %										
3a	Are there endowment funds not in the posses	ssion of the organiza	ation t	hat a	re held a	nd a	dministere	d for	the		
	organization by									Yes	No
	(i) unrelated organizations								3a(i	)	No
	(ii) related organizations								3a(i	i) Yes	<u> </u>
Ь	If "Yes" to 3a(11), are the related organizatio	•						•	3b	Yes	
4	Describe in Part XIV the intended uses of th										
Pa	t VI Investments—Land, Buildings	s, and Equipme	nt. Se	ee Fo	orm 990	), Pa	•		T	1	
	Description of investment				Cost or othe (Investme		( <b>b)</b> Cost or o basis (othe		(c) Accumulated depreciation	( <b>d)</b> Bo	ok value
1a	Land						9,630	),527			9,630,527
b	Buildings						175,146	5,381	70,819,875	10	4,326,506
c	Leasehold improvements						8,439	9,168	2,203,471		6,235,697
	Equipment					$\top$	138,943	3 771	96,192,565	4	2,751,206
d	Equipinent		•				130,943	,,,,	,,	1	_,,
	Other					+	1,917	•	,,		1,917,351

Part VII Investments—Other Securities. See	Form 990, Part X, line 12	2.
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security) Financial derivatives		Cost or end-of-year market value
Closely-held equity interests		
Other		
o their		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. See	Form 990, Part X, line	13.
(a) Description of investment type	(b) Book value	(c) Method of valuation
	','	Cost or end-of-year market value
	+	
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )		
Part IX Other Assets. See Form 990, Part X, Im		
(a) Descrip		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5.)	
Part X Other Liabilities. See Form 990, Part X		<u> </u>
1 (a) Description of Liability	(b) A mount	
Federal Income Taxes		
Accrued Payroll and Payroll Taxes	20,731,842	
Retirement Plan Liability	46,568,971	
Accrued Interest Payable	349,243	
	23,654,110	
Fair Value Adjustments-Interest Rate Swaps	23,034,110	
Total (Column (h) chould agual Form 000, Part V, and (B) to 25.)	22.55	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 ) ▶	91,304,166	

Par	t XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	its
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1
2	Total expenses (Form 990, Part IX, column (A), line 25)	2
3	Excess or (deficit) for the year Subtract line 2 from line 1	3
4	Net unrealized gains (losses) on investments	4
5	Donated services and use of facilities	5
6	Investment expenses	6
7	Prior period adjustments	7
8	Other (Describe in Part XIV)	8
9	Total adjustments (net) Add lines 4 - 8	9
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10
Part	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Return
1	Total revenue, gains, and other support per audited financial statements	1
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12	
а	Net unrealized gains on investments	
ь	Donated services and use of facilities	
c	Recoveries of prior year grants	
d	Other (Describe in Part XIV) 2d	
e	Add lines <b>2a</b> through <b>2d</b>	2e
3	Subtract line <b>2e</b> from line <b>1</b>	3
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1	
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a	
b	Other (Describe in Part XIV) 4b	
c	Add lines <b>4a</b> and <b>4b</b>	4c
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per Return
1	Total expenses and losses per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	_
а	Donated services and use of facilities	
b	Prior year adjustments	
c	Other losses	
d	Other (Describe in Part XIV) 2d	
e	Add lines <b>2a</b> through <b>2d</b>	2e
3	Subtract line <b>2e</b> from line <b>1</b>	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIV) 4b	
c	Add lines <b>4a</b> and <b>4b</b>	4c
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5
Par	t XIV Supplemental Information	

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
Part V, Line 4	Endowment Funds	The organization's endowment funds are used for various charitable hospital programs including treatment of uninsured patients and community preventative health education
		Schedule D, Part X, Line 2 FIN 48 Footnote W A Foote Memorial Hospital dba Allegiance Health is the parent in the consolidated financial statements of Allegiance Health and Subsidiaries Allegiance Health adopted FIN 48 in its fiscal year ended June 30, 2008 No disclosures were required under GAAP as Allegiance Health does not have any material tax contingencies that required disclosures in the footnotes

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WA Foote Memorial Hospital dba Allegiance Health

As Filed Data -

DLN: 93493132009251

Employer identification number

**Statement of Activities Outside the United States** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

2009

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

SCHEDULE F

(Form 990)

▶ Attach to Form 990. ▶ See separate instructions.

Open to Public **Inspection** 

					38-2027689	
Pa	General Information "Yes" to Form 9			de the United States	<b>s.</b> Complete If the organ	nization answered
1	For grantmakers. Do assistance, the grants or assistan	ward				
2	<b>For grant makers.</b> Descr United States	ibe in Part IV the	organization's pr	ocedures for monitoring th	ne use of grant funds outsıd	e the
3	Activites per Region (U	se Schedule F-1	(Form 990) If add	ditional space is needed )		
	(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Cay	man Islands		1	Program Services	Self Insurance	1,644,054
	als ▶	0	1			1,644,054
		1	L	l .	L	<u> </u>

Part IV	, line 15, for an	sistance to Orgar y recipient who recensional	eived more than \$5	es Outside the Ur ,000. Check this box	nited States. Composite of the composite	plete if the organiza received more that	tion answered "Yes' n \$5,000	'to Form 990, ► 厂
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2 Enter total n tax-exempt	number of recipions by the IRS, or f	ent organizations lis or which the grante	ted above that are e or counsel has pr	recognized as chari ovided a section 50	ties by the foreign o 1(c)(3) equivalency	country, recognized letter	as . ►	
3 Enter total n	umber of other	organizations or en	tities					: (Earm 990) 2009

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed. (c) Number of (b) Region (d) A mount of (e) Manner of cash (a) Type of grant or (f) A mount of (g) Description (h) Method of assistance cash grant disbursement of non-cash valuation recipients non-cash (book, FMV, assistance assistance appraisal, other)

Schedule F (Form 990) 2009

Identifier	ReturnReference	in Part I, line 2, and any additional information.  Explanation
	_	
	+	

# OMB No 1545-0047

2009

Open to Public Inspection

## SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 ► Attach to Form 990.
 ► See separate instructions.

**Hospitals** 

Name of the organization WA Foote Memorial Hospital dba Allegiance Health Employer identification number

38-2027689 Charity Care and Certain Other Community Benefits at Cost Yes No 1a Does the organization have a charity care policy? If "No," skip to question 6a . . . . . . 1a Yes 1b Yes If the organization has multiple hospitals, indicate which of the following best describes application of the charity care policy to the various hospitals Applied uniformly to most hospitals Applied uniformly to all hospitals Generally tailored to individual hospitals Answer the following based on the charity care eligibility criteria that applies to the largest number of the organization's patients Does the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for free care За Yes 150% 100% Does the organization use FPG to determine eligibility for providing discounted care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for discounted care Yes 300% **7** 350% 200% If the organization does not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care Does the organization's policy provide free or discounted care to the "medically indigent"? . . . . . . . 4 Yes Does the organization budget amounts for free or discounted care provided under its charity care policy? . . . . 5a Yes If "Yes," did the organization's charity care expenses exceed the budgeted amount? . . . . 5b Νo If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? . . . . . . . . . 5c Does the organization prepare an annual community benefit report? . 6a Yes **6b** If "Yes," does the organization make it available to the public? . . . . . . . . . Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Charity Care and Certain Other Community Benefits at Cost (a) Number of **Charity Care and** (b) Persons (c) Total community (d) Direct offsetting (e) Net community benefit (f) Percent of activities or served benefit expense revenue expense total expense **Means-Tested Government** programs (optional) **Programs** (optional) Charity care at cost (from 37,039 5,793,462 5,756,423 1 610 % Worksheets 1 and 2) Unreimbursed Medicaid (from 63,170,087 55,924,100 7,245,987 2 020 % Worksheet 3, column a) Unreimbursed costs-other means-tested government programs (from Worksheet 3, column b) Total Charity Care and Means-Tested Government 55,961,139 13,002,410 68,963,549 3 630 % Programs . . . . Other Benefits Community health improvement services and community benefit operations (from 1,508,240 (Worksheet 4) . . 1.508.240 0 420 % Health professions education (from Worksheet 5) . . Subsidized health services (from Worksheet 6) . . Research (from Worksheet 7) Cash and in-kind contributions to community groups (from Worksheet 8) 1,199,709 66,086 1,133,623 0 320 % Total Other Benefits . . . 2,707,949 66,086 2,641,863 0 740 %

k Total. Add lines 7d and 71

56.027.225

71.671.498

4 370 %

15.644.273

	edule H (Form 990) 2009										F	Page <b>2</b>
Pa	rt III Community Buildin	ng Activitie	<b>s</b> Complete t	his table if the	orgai	nızatı	on co	nducte	d any commur	nity l	ouildin	g
	activities.	(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total commu building expens			ect offs evenue		(e) Net communit building expense		(f) Pero total ex	
1	Physical improvements and housing	(										
2	Economic development			2:	.,590				21	,590	0	010 %
3	Community support			163	3,788				163	,788	0	040 %
4	Environmental improvements				,							
5	Leadership development and training											
	for community members  Coalition building			1/	055				10	055		0.0/
	Community health improvement				,855				10	,855		0 %
8	advocacy  Workforce development											
9	Other			13	3,207				13	,207		0 %
10	Total			209	,440				209	,440	0	050 %
Pai	Bad Debt, Medicar	e, & Collec	tion Practic	es								
Sect	ion A. Bad Debt Expense										Yes	No
1	Does the organization report b	ad debt expen	nse in accordanc	ce with Heathcai	e Fina	ncıal	Manag	ement A	Association		res	NO
_	Statement No 15?					٠.	. i			1		No
2 3	Enter the amount of the organi Enter the estimated amount of				•	•	2		13,784,878			
,	attributable to patients eligible	•					3		0			
4	Provide in Part VI the text of t In addition, describe the costi rationale for including other ba	ng methodolog	gy used in deter	mining the amou					•			
Sect	ion B. Medicare	ia acbi amoun	es in communic,	, belieff								
5	Enter total revenue received fr	rom Medicare	(including DSH	and IME)			5		132,393,736			
6	Enter Medicare allowable cost	s of care relat	ing to payments	s on line 5 .			6		149,134,970			
7	Subtract line 6 from line 5 The	ıs ıs the surplı	us or (shortfall)				7		-16,741,234			
8	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes	osting method	ology or source									
	Cost accounting system	<b>r</b> c∘	st to charge rat	tio	Го	her						
Sect	ion C. Collection Practices											
9a	Does the organization have a v	written debt co	ollection policy?	·		•				9a	Yes	
9b	If "Yes," does the organization patients who are known to qua									9b	Yes	
Pa	rt IV Management Com				esciib	e III r	ait VI				1	_
		(	<b>b)</b> Description of pr	rmary		Organiz		(d	) Officers, directors, trustees, or key		<b>e)</b> Physi	
	(a) Name of entity		activity of entity		ownership % emp			mployees' profit %		profit % or stock ownership %		
<b>1</b> Fo	ote Health Center Associates	Entity leases m	edical office space		42 110 %			stock ownership%		57 8	390 %	
	cksom Community Medical Records	Entity provides	electronic medical	records to hospital	<u> </u>					+	40.7	000 %
	,	& community d		<u> </u>	51 000 %			,			49 (	700 70
3												
4												
5												
6												
7												
8 ——												
9												
10												
11												
12												
13										+		
										1		
14												

Part V Facility Information									
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
See Additional Data Table									

### Part VI Supplemental Information

Complete this part to provide the following information

1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4, Part III, line 8, Part III, line 9b, and Part V See Instructions

See additional data

2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves

See additional data

3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy

See additional data

4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

See additional data

5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves

Part VI, Line 5 The Hospital is involved in several community building activities. We believe these activities such as supporting affordable housing, working in partnership with the local community college to develop skilled nurses and supporting economic development programs directly improve the general health and wellness of the community. Also, employees at every level of the organization are encouraged to serve community groups that promote education, health and economic advocacy for the less fortunate.

**6** Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)

See additional data

7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communites served

See additional data

8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Software ID: Software Version:

**EIN:** 38-2027689

orm 990 Schedule H, Part V - Facility Informat		General	유	Tea	Orat	He &	FF.	ER-other	Other (Describe)
	Licensed hospital	eral medical	Children's ho	Teaching ho	ical acce	Research facility	ER-24 hours	other	(
	spital	90	hospital	hospital	Critical access hospital	olity			
WA Foots Mamorial Haspital		eurgreat			ta_				
NA Foote Memorial Hospital 205 N East Avenue Jackson, MI 49201	X						Х		
Allegiance Addiction Recovery Center 2424 W Washington Avenue ackson, MI 49203									Rehabilitation Clinic
Allegiance Susbtance Abuse Services 323 W Michigan Avenue Jackson, MI 49201									Rehabilitation Clinic
Allegiance Behavorial Health Services 205 N East Avenue ackson, MI 49201									Rehabilitation Clinic
Allegiance Radiation Oncology Center 1100 E Michigan Avenue ackson, MI 49201									Outpatient Physician Clinic
Allegiance Diabetes Center 317 W High Street ackson, MI 49203									Outpatient Physician Clinic
Allegiance Diagnostic Center L53 Wamplers Lake Rd Jackson, MI 49230									Diagnostic Center
Allegiance Diagnostic Center 900 E Michigan Avenue ackson, MI 49201									Diagnostic Center
Allegiance Diagnostic Center 12369 E Michigan Avenue									Diagnostic Center
ackson, MI 49240 Allegiance Diagnostic Center 310 Greenwood Avenue									Diagnostic Center
ackson, MI 49203 Allegiance Diagnostic Center 401 W North Street									Diagnostic Center
ackson, MI 49202 Allegiance Diagnostic Center .100 E Michigan Avenue									Diagnostic Center
ackson, MI 49201									Diagnostic Center
200 Springport Road ackson, MI 49202 Allegiance Diagnostic Center									Diagnostic Center
00 Hinckley Blvd ackson, MI 49203 Allegiance Diagnostic Center									Diagnostic Center
305 Spring Arbor Road ackson, MI 49203									
allegiance Digestive Health Center 105 N East Avenue ackson, MI 49201									Outpatient Physician Clinic
Allegiance Hearing Center 1111 Teneyck Street ackson, MI 49201									Outpatient Physician Clinic
llegiance Home Health Care 00 E Michigan Avenue ackson, MI 49201									Home Health Care
illegiance Neurology 100 E Michigan Avenue ackson, MI 49201									Outpatient Physician Clinic
Allegiance Neurology .400 E Michigan Avenue ackson, MI 49201									Outpatient Physician Clinic
Allegiance Neurology .418 E Michigan Avenue ackson, MI 49202									Outpatient Physician Clinic
Allegiance Neuropsychology Center  OO E Michigan Avenue  ackson, MI 49201									Outpatient Physician Clinic
Allegiance Occupational Health 100 E Michigan Avenue									Rehabilitation Clinic
ackson, MI 49201 Allegiance Joint Replacement Center 205 N East Avenue									Outpatient Physician Clinic
ackson, MI 49201 Allegiance Orthopedics .100 E Michigan Avenue									Outpatient Physician Clinic
ackson, MI 49201 Allegiance Pain Management Center									Outpatient Physician Clinic
ackson, MI 49201									Pharmacy
.100 E Michigan Avenue ackson, MI 49201 Allegiance ER Pharmacy									Pharmacy
205 N East Avenue lackson, MI 49201 Allegiance LTC Pharmacy									Pharmacy
.10 N Waterloo ackson, MI 49202 Allegiance Pharmacy									Pharmacy
2200 Springport Road ackson, MI 49202									Rehabilitation Clinic
Allegiance Physical Rehabilitation .00 E Michigan Avenue ackson, MI 49201									
Allegiance Physical Rehabilitation 533 N Cedar Street Mason, MI 48854									Rehabilitation Clinic
Allegiance Physical Rehabilitation 1326 Page Avenue Hichigan Center, MI 49254									Rehabilitation Clinic
allegiance Physical Rehabilitation 1282 Springport Road ackson, MI 49202									Rehabilitation Clinic
Allegiance Rehabilitation .2365 E Michigan Avenue Grass Lake,MI 49240									Rehabilitation Clinic
Allegiance Rheumatology 3333 Spring Arbor Road ackson, MI 49202									Outpatient Physician Clinic
Allegiance Senior Health Center 313 W Michigan Avenue ackson, MI 49202									Outpatient Physician Clinic
Allegiance Sleep Health Center 205 N East Avenue ackson, MI 49201									Outpatient Physician Clinic
illegiance Sports Medicine .00 E Michigan Avenue									Rehabilitation Clinic
ackson, MI 49201 Allegiance General Surgery .100 E Michigan Avenue									Outpatient Physician Clinic
ackson, MI 49201 Allegiance General Surgery 800 W Washington Avenue									Outpatient Physician Clinic
ackson, MI 49201									Outpatient Physician Clinic
125 E Michigan Avenue ackson, MI 49201  Allegiance Express Care									Outpatient Physician Clinic
10 N Elm ackson, MI 49202 Allegiance Express Care for Kids									Outpatient Physician Clinic
10 N Elm ackson, MI 49202									Outpatient Physician Clinic
00 W Washington Avenue				[					
ackson, MI 49201 Allegiance Women's Health Center									Outpatient Physician Clinic

813 W Michigan Avenue
Jackson, MI 49202

Form 990 Schedule H, Part VI - Supplemental Information, Line 1

Part I, Line 6a The Hospital prepares an annual community benefit report. The report can be accessed at allegiancehealth org and is also mailed to over 120,000 households in our community

Part I, Line 7 The Hospital used a cost-to-charge ratio to calculate the cost of charity care and Medicaid shortfall Community Health Improvement Services and Cash and In-Kind Contributions are actual amounts

Part I, Line 7f Our total expense from Form 990, Part IX, line 25, column (A) was \$400,577,453 The bad debt expense included in this amount was \$42,541,132 This left a total expense of \$358,036,321 for purposes of calculating Part I, Line 7, column(f)

Part III, Line 4 Allegiance Health and Subsidiaries Audited Financial Statements Footnote 1 Basis of Organization and Significant Accounting Policies. The provision for bad debts is based upon management's assessment of historical and expected net collections considering business and economic conditions, trends in health care coverage, and other collection indicators. Periodically throughout the year, management assesses the adequacy of the allowance for doubtful accounts based upon historical write-off experience. The results of this review are then used to make any modifications to the provision for bad debts to establish an appropriate allowance for uncollectible receivables. After satisfaction of amounts due from insurance, the Hospital follows established guidelines for placing certain past due patient balances with collection agencies. Costing methodology used in determining the organization's bad debt expense at cost. Costing for line 2 follows the directions provided on the IRS Schedule H optional worksheet A, utilizing the cost to charge ratio generated on worksheet 2. The organization's cost-to-charge ratio was used to calculate bad debt expense at cost. The amount of bad debt in fiscal year 2010 was \$42,541,132.

Part III, Line 8 The organization believes the entire shortfall reported on Line 7 should be treated as Community Benefit Allegiance Health is nationally recognized by Healthgrades as being in the top five percent nationally for clinical excellence and patient safety Allegiance Health also benchmarks favorably on overall cost per case and is deemed to be an efficient provider. The organization is subsidizing a government program and sustaining significant losses in providing health care to Medicare receipients. The organization's cost-to-charge ratio method was used in calculating Medicare allowable costs.

Part III, Line 9b The Hospital does not collect from patients known to qualify for charity care or other financial assistance Patients having difficulty paying their bills are directed to financial counselors. These counselors review the patients information in order to see if they qualify for assistance. In addition, bills send to patients include a number to call for help in providing the required financial information to qualify for charity care All attempts at debt collection are halted if a patient fills out a financial aid application and is determined to qualify for financial aid assistance.

Part VI, Line 2 Allegiance Health conducts a bi-annual telephone survey in order to gather information on the health status of Jackson County. We collect responses from over 1,000 Jackson County residents age 18 and older to a 180 question survey about their health status, insurance coverage, personal health habits and health care experiences. The specific steps involve collecting and analyzing health information for our County (including subpopulations within our County), measuring our health status against other communities, the state and the nation, prioritizing health issues within the community, creating a system for sharing this data with community organizations and residents, initiating strategic planning to address these issues through collaborative activities, and monitoring impact of health initiatives on community health outcomes.

Part VI, Line 3 Uninsured inpatients and observation patients are referred to a financial counselor (contracted agent/partner) for assistance with Medicaid, SSI, and Allegiance Health program applications. Many outpatients needing or having received hospital services are also referred to the agent/partner for assistance. ER patients are provided with a packet of information at discharge from the department. This packet includes information about how assistance may be obtained through the local Medicaid office and about how to apply for our income structured payment plan and uncompensated care programs. When patients are billed for balances they owe, we solicit them to call the Business Office with any questions or for assistance. Additionally, a series of letters are sent to patients to apprise them of payment and assistance options. Allegiance has a printed brochure that is available through Registration that includes information regarding Medicaid application assistance and our internal programs. The Allegiance Health website includes a series of web pages related to transparency, quality, pricing, and our financial policies, procedures, and programs. Uninsured patients needing mental health services are screened for eligibility through our partnership with the Jackson Community Mental Health Agency, which funds care for indigent, dual diagnosis, and Medicaid patients. Patients seeking substance abuse care are linked with the Mid-South Substance Abuse Commission Registration and Business Office team members receive direct training on our programs and scripting for ensuring information is provided to the patients and families with whom our staff interact. Education is provided to organizational leaders to ensure that team members outside of Finance are aware of our programs and where to direct patients and families who may need or who are seeking assistance.

Part VI, Line 4 Allegiance Health is the only hospital system located in Jackson County, although residents also access three other unrelated health systems in neighboring counties. The county ranked 65 out of 82 counties in overall health, and 53 out of 82 counties in factors contributing to health, including social and economic factors, according to a study released by the University of Wisconsin Population Health Institute Access to health care is also considerably lower than national and state figures, and statistics related to contributing behavioral factors in Jackson among certain geographic and demographic subpopulations are particularly concerning According to 2009 census estimates, the population of Jackson County was at nearly 160,000, with less than 35,000 people living in the city of Jackson. The county is primarily rural with some urban and suburban sections. The median income in Jackson County is \$47,424. and 13 2% of residents live below the federal poverty line Data from the 2008 Community Health Assessment shows that 37% of Jackson County residents are covered by Medicaid and Medicare, while an additional 17% of residents have no health care coverage at all During the 2010 fiscal year, Allegiance Health had 9,229 Medicare discharges and 3,770 Medicaid discharges from inpatient services Outpatient services saw 198,211 Medicare visits and 100,986 Medicaid visits. Physician practice visits totaled 124,467 during fiscal year 2010, with 82,872 primary care visits and 41,595 visits to specialists. Approximately 40% of these patients were covered under Medicare, while 10% were on Medicaid and 3% were uninsured. There are 12 different census tracts within Jackson County that are considered as medically underserved areas. Allegiance Health also provides financial and leadership support of primary care services for the underserved, regardless of their ability to pay, through the Center for Family Health (CFH), a federally qualified health center. In fiscal 2010, CFH saw 25.993 patients, of which 55% were on Medicaid, 5% were on Medicare and 27% were uninsured

Schedule O, Program Service Accomplishments for more detail

Part VI. Line 6 Allegiance Health is honored to have received several awards in recent years, including the American Hospital Associations 2010 Foster G McGaw Prize for excellence in community service, which is presented to only one hospital in the United States each year. This award is the ultimate recognition of Allegiance Healths commitment to community health improvement The health system also continues to earn national recognition for clinical quality and patient safety. Among the honors was being chosen as 1 of only 23 hospitals in the United States to win the new Thomson Reuters 100 Top Hospitals Everest Award for National Benchmarks 2009. which honors hospitals that are setting national standards for quality at an accelerated rate of improvement. For the fifth time, Thomson Reuters also ranked Allegiance Health as one of the 100 Top Hospitals for National Benchmarks, based on demonstrated delivery of quality care and excellent financial management A 2009 Premier Award for Quality, from the Premier health care alliance, placed Allegiance Health in the top one percent of U.S. hospitals for quality As a recipient of the HealthGrades Distinguished Hospital Award for Clinical Excellence, Allegiance Health ranks among the top five percent in the nation for clinical excellence. For the second year in a row, Allegiance Health also won the HealthGrades Patient Safety Excellence Award, which places it among the top five percent of hospitals in the nation for patient safety. Allegiance is 1 of only 3 hospitals in the state of Michigan and 79 hospitals in the entire country to earn both the Clinical Excellence and Patient Safety Awards. In addition, HealthGrades rated Allegiance Health among the Top 10 percent of hospitals in the United States for the treatment of stroke and overall pulmonary services. The Health Improvement Organization (HIO) was created by Allegiance Health in 2001 to promote a culture of continuous health improvement in our community and integrate wellness and prevention throughout our services. The Allegiance Department of Prevention and Community Health provides staff and infrastructure to facilitate the coordination of local health improvement activities. The HIO Coordinating Council (HIO CC) is a multi-disciplinary stakeholders group led by Allegiance Health with representation from local government, public health, health care, health and human service agencies and nonprofits, school districts, health plans, mental health, employers and the faith community. The HIO CC coordinates efforts across community leaders in health to create unprecedented alignment of goals and resources, as well as a strong community platform for advocacy. The work of the HIO CC has culminated in the completion of a Community Action Plan including Goals, Objectives. and Strategies to address physical activity, nutrition, tobacco, and depression in Jackson County based on assessment and data-driven processes, as well as input from over 30 representatives from local health and human service agencies, and over 100 community stakeholders. The overarching tactics that the Community Action Plan relies upon include evidence-based activities to Enhance media attention and public recognition of healthy lifestyle practices Improve access to healthy foods and safe, attractive, affordable places for activity through supportive policies and physical environment changes. Provide social support and services that promote consistent screening, referral and supportive relationships for physical activity, nutrition, mental health and smoking behavior change See Form 990,

Part VI, Line 7 The Hospital's sole corporate member is Allegiance Health Services, a 501(c)(3) organization Other affiliates include a Foundation, a Hospice and a Home Health Care company, all 501(c)(3) organizations The Hospital, Hospice and Home Health Care organization work together to provide necessary medical services to the Jackson Community. The Foundation works closely with the Parent and the Hospital in raising funds for projects and services that would benefit the overall well-being of the community. The current campaign focuses on raising funds to expand and improve our cancer care service line. Prior campaigns have provided funds for a Hospice Home Residence and monies to subsidize medical care for indigent patients. See Form 990, Schedule 0, Program Service Accomplishments for more detail.

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Schedule I (Form 990)

# **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

OMB No 1545-0047

DLN: 93493132009251

Department of the Treasury

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Internal Revenue Service			F Attach to Form 9	90			Inspection
Name of the organization						Employer identifi	cation number
WA Foote Memorial Hospital d	iba Allegiance Health					38-2027689	
Part I General Infor	rmation on Grants	and Assistance					
<ul><li>Does the organization methe selection criteria us</li><li>Describe in Part IV the</li></ul>	ed to award the grants o organization's procedure	es for monitoring the us	e of grant funds in the l	Jnited States			「Yes Fi
Form 990, Part	ther Assistance to : IV, line 21 for any ro hedule I-1 (Form 990	ecipient that received	d more than \$5,000.	Check this box if n	no one recipient rece	ived more than \$5,0	000. Use
(a) Name and address of organization or government	( <b>b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Center for Family Health 2298 Springport Road Jackson, MI 49202	383251354	501(c)(3)	600,000		N/A		The Center for Family Health grant provides operational support for medically underserved populations
Healthlink205 N East Avenue Jackson, MI 49201	382756425	501(c)(3)	30,000		N/A		The Helping Hands Home Care grant supports respite care for families without the financial means to support needed assistance

Enter total number of other organizations . . . . .

Enter total number of section 501(c)(3) and government organizations .

art III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 2	22.
	Use Schedule I-1 (Form 990) if additional space is needed.	

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	(c)A mount of cash grant	( <b>d)</b> A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
1 <del></del>					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
Other Information	Part IV	Schedule I, Part I, Line 2 The organization sends out an award letter to all grantee recipents. The letter outlines what the funding may be used for and requests a final report detailing the year's activities. Further funding is contingent upon satisfactory completion of this report.

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DLN: 93493132009251

OMB No 1545-0047

Open to Public Inspection

## Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization WA Foote Memorial Hospital dba Allegiance Health **Employer identification number** 

38-2027689

Pa	rt I Questions Regarding Compensation	n					
					Yes	Νo	
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III		,				
	First-class or charter travel	Γ	Housing allowance or residence for personal use				
	Travel for companions	Г	Payments for business use of personal residence				
	Tax idemnification and gross-up payments	r	Health or social club dues or initiation fees				
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)				
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc			1b	Yes		
2	Did the organization require substantiation prior to r						
	officers, directors, trustees, and the CEO/Executive	Directo	or, regarding the items checked in line 1a?	2	Yes		
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all the						
	Compensation committee		Written employment contract				
	Independent compensation consultant	굣	Compensation survey or study				
	Form 990 of other organizations	<b>▽</b>	Approval by the board or compensation committee				
4	During the year, did any person listed in Form 990, I or a related organization						
а	Receive a severance payment or change-of-control	paymen	t?	4a	Yes		
Ь	Participate in, or receive payment from, a supplemen	ntal non	qualified retirement plan?	4b	Yes		
С	Participate in, or receive payment from, an equity-ba	ased co	mpensation arrangement?	4c		Νο	
	If "Yes" to any of lines 4a-c, list the persons and pr	e applicable amounts for each item in Part III					
	Only 501(c)(3) and 501(c)(4) organizations only mu	ıst comp	olete lines 5-9.				
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	lıne 1a,	did the organization pay or accrue any				
а	The organization?			5a		Νο	
b	Any related organization?			5b		Νo	
	If "Yes," to line 5a or 5b, describe in Part III						
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a,	did the organization pay or accrue any				
а	The organization?			6a		Νo	
b	Any related organization?			6b		Νο	
	If "Yes," to line 6a or 6b, describe in Part III						
7							
8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was							
	subject to the initial contract exception described in	Regs s	section 53 4958-4(a)(3)? If "Yes," describe				
	ın Part III			8		Νo	
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?						

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

Note: The sum of columns	(0)(1) (111	, mast equal the applic	able column (b) of col	ann (E) announts on the	7 556,1 dit VII, illie			
(A) Name		(B) Breakdown of	W-2 and/or 1099-MIS		(C) Retirement and other deferred	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation reported in prior
		(i) Base compensation	(ii) Bonus & (iii) Other reportable compensation compensation		compensation	belletits	(0)(1)-(0)	Form 990 or Form 990-EZ
Georgia Fojtasek	(1) (11)	496,608 0	0	77,830 0	116,314 0	22,465 0	713,217 0	C
Karen Chaprnka	(1) (11)	292,885 0	0 0	41,276 0	33,500 0	9,354 0	377,015 0	0
Jeanne Wickens	(1) (11)	274,276 0	0 0	29,162 0	29,998 0	15,485 0	348,921 0	0
Richard Warren	(1) (11)	200,559 0	0 0	27,425 0	41,581	16,331 0	285,896 0	0
Jacalyn Liebowitz	(1) (11)	203,858 0	0 0	20,864 0	25,719 0	12,801 0	263,242 0	0
Kenneth Empey	(1) (11)	196,094 0	0 0	18,117 0	27,559 0	3,237 0	245,007 0	0
Janet Blair	(1) (11)	123,047 0	0 0	71,912 0	18,537 0	4,677 0	218,173 0	0
Anthony Gardner	(ı) (ıı)	157,344 0	0 0	13,672 0	18,737 0	7,497 0	197,250 0	0
William Kiel	(1) (11)	160,845 0	0 0	11,663 0	17,392 0	15,621 0	205,521 0	0
Ray King	(1) (11)	260,718 0	0	21,365 0	26,494 0	21,415 0	329,992 0	0
Timothy Keener	(ı) (ıı)	173,088 0	10,000	6,736 0	19,232 0	12,238 0	221,294 0	0
Max Hutton	(ı) (ıı)	178,750 0	742,371 0	30,795 0	36,250 0	21,496 0	1,009,662	0
Ryan Beekman	(1) (11)	72,783 0	754,184 0	17,204 0	45,471 0	11,073 0	900,715 0	0
Stanley Lee	(ı) (ıı)	530,005 0	100,000	1,026 0	44,050 0	18,778 0	693,859 0	0
Brian Daly	(ı) (ıı)	61,250 0	523,233 0	4,656 0	31,715 0	18,802 0	639,656 0	0
Tudor Tien	(1) (11)	16,313 0	503,017 0	2,907 0	38,500 0	19,000	579,737 0	0
								de 1 /Ferm 000) 3000

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
	·	Georgia Fojtasek flew on a charter plane with a delegation of Michigan hospital delegates to a Regional Policy Board meeting. The hospital paid Georgia's proportionate charter flight cost. Allegiance Health provides a country club membership to several executives. The executives are Georgia Fojtasek, Karen Chaprnka and William Kiel. Any personal use expense by the executives is taxed as ordinary income
	,	Jan Blair the organization's former Human Resources Senior Vice President received a severance payment in the amount of \$33,256 Part I, Line 4b Allegiance Health's officers and highest compensated employees participated in a non-qualified deferred compensation plan The calendar year 2009 contribution amounts are as follows Georgia Fojtasek \$93,039, Karen Chaprnka \$16,134, Jeanne Wickens \$14,919, Ray King \$13,750, Janet Blair \$4,323, Timothy Keener \$12,501, Richard Warren \$11,238, Jacalyn Liebowitz \$11,182, Kenneth Empey \$10,600, William Kiel \$8,500, Anthony Gardner \$8,487, Max Hutton \$36,250 Ryan Beekman \$44,246, Stanley Lee \$44,050, Brian Daly \$30,490, Tudor Tien \$38,500
	Part I, Line 7	Column B(II) of Part II, Schedule J includes non-fixed payments to certain physicians based on their productivity
Supplemental Information	Part III	Schedule J, Part II Cheryl Lamborn joined the organization in 2010 as Vice President of Human Resources. She received no compensation in calendar year 2009

Schedule J (Form 990) 2009

Software ID: **Software Version:** 

**EIN:** 38-2027689

Name: WA Foote Memorial Hospital dba Allegiance Health

Form 990, Schedule J. Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, Pa	art	II - Officers, Direc	ctors, Trustees, Ke	ey Employees, and	<u>l Highest Compen</u>	sated Employees		
(A) Name		(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
Georgia Fojtasek	(ı) (ıı)	496,608 0	0	77,830 0	116,314 0	22,465 0	713,217 0	0
Karen Chaprnka	(I) (II)	292,885 0	0	<b>41,276</b> 0	33,500 0	9,354 0	377,015 0	0
Jeanne Wickens	(I) (II)	274,276 0	0	29,162 0	29,998 0	15,485 0	348,921 0	0
Richard Warren	(I) (II)		0	27,425 0	<b>41,581</b> 0	16,331 0	285,896 0	0
Jacalyn Liebowitz	(I) (II)		0	20,864 0	25,719 0	12,801	263,242 0	0
Kenneth Empey	(I) (II)		0	18,117 0	27,559 0	3,237 0	245,007 0	0
Janet Blair	(I) (II)	123,047 0	0	71,912 0	18,537 0	4,677 0	218,173 0	0
Anthony Gardner	(I) (II)		0	13,672 0	18,737 0	7,497 0	197,250 0	0
William Kiel	(ı) (ıı)	160,845 0	0	11,663 0	17,392 0	15,621 0	205,521 0	0
Ray King	(I) (II)	260,718 0	0	21,365 0	26,494 0	21,415 0	329,992 0	0
Timothy Keener	(I) (II)	173,088 0	10,000	6,736 0	19,232 0	12,238 0	221,294 0	0
Max Hutton	(I) (II)	178,750 0	742,371 0	30,795 0	36,250 0	21,496 0	1,009,662	0
Ryan Beekman	(I) (II)	72,783 0	754,184 0	17,204 0	<b>45,471</b> 0	11,073	900,715	0
Stanley Lee	(I) (II)		100,000	1,026 0	<b>44</b> ,050 0	18,778 0	693,859 0	0
Brian Daly	(I) (II)		523,233 0	4,656 0	31,715 0	18,802	639,656 0	0
Tudor Tien	(I) (II)	16,313 0	503,017 0	2,907 0	38,500 0	19,000	579,737 0	0

DLN: 93493132009251

OMB No 1545-0047

Schedule K (Form 990)

Department of the Treasury

**Bond Issues** 

# **Supplemental Information on Tax Exempt Bonds**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Open to Public Inspect ion

(h) O n

Internal Revenue Service Name of the organization WA Foote Memorial Hospital dba Allegiance Health

38-2027689

Employer identification number

(a) Issuer Name (b) Issuer EIN (c) CUSIP #			(d) Date	Issued	(e) Issue	Price	(f) Desc	ription of F	urpose	(g) Defease		sed Behalf of Issuer		
											Yes	No	Yes	No
A	County of Jackson Hospital Finance Authority	38-6004845	467148CJ9	10-25-	2006	125,0	000,000 s	ee Schedul	e O			×		х
В	County of Jackson Hospital Finance Authority	38-6004545	467148CM2	10-23-	2007	45,0	000,000 S	ee Schedul	e O			×		х
Pa	art III Proceeds	•		- I	L						1		1	
				A	1		В		С	ı	D		E	
1	Total proceeds of issue			12	6,734,077	4	7,272,763	1						
2	Gross proceeds in reserve funds				4,553,736									
3	Proceeds in refunding or defeasa	nce escrows												
4	Other unspent proceeds				1,398,052		1,398,052							
5	Issuance costs from proceeds				3,811,669		1,216,819	)						
6	Working capital expenditures from	n proceeds												
7	Capital expenditures from procee	eds		3	7,046,275	4	4,657,892							
8	Year of substantial completion			20	10	20	10							
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	:s	No
9	Were the bonds issued as part of	a current refunding is	ssue?	Х			Х							
10	Were the bonds issued as part of	an advance refunding	j issue?		Х		Х							
11	Has the final allocation of procee	ds been made?		Х			х							
12	Does the organization maintain a the final allocation of proceeds?		cords to support	Х		Х								
Pa	rt IIII Private Business Use	<u> </u>												
					<b>A</b>	B		C		D			E	
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	S	No
1	Was the organization a partner in which owned property financed by		ember of an LLC,		Х		Х						$\perp$	
2	Are there any lease arrangement which may result in private busin	financed property		х		х								
For	Privacy Act and Paperwork Reduction A	Act Notice, see the Inst	ructions for Form 990	_		Cat No 50	)193F				Schedule	K (Form	990) 20	09

Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

			A		В		С		D		E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?	х		х							
3b	Are there any research agreements with respect to the financed property which may result in private business use?	Х		х							
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	х		х							
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		0 %		•				
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 %		0 %						
6	Total of lines 4 and 5		0 %		0 %						
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	х		Х							
Dai	THV Arhitrage				1			1	1	1	

Part IV Arbitrage

	Albidage										
		4	Α.	ı	В		С	1	D		E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect the bond issue?  Is the bond issue a variable rate issue?  Has the organization or the governmental issuer identified hedge with respect to the bond issue on its books and records?  Name of provider  Term of hedge  Were gross proceeds invested in a GIC?  Name of provider  Term of GIC  Was the regulatory safe harbor for establishing the fair mar value of the GIC satisfied?  Were any gross proceeds invested beyond an available temporary period?		×		х						
2	Is the bond issue a variable rate issue?	х		x							
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?	х		х							
b	Name of provider	Royal Bank Canada	of	Royal Bank Canada	of						
С	Term of hedge	29 700	00000000	29 700	00000000						
4a	Were gross proceeds invested in a GIC?		Х		Х						
ь	Name of provider		•								
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?		x		х						
5	Were any gross proceeds invested beyond an available temporary period?		×	х							
6	Did the bond issue qualify for an exception to rebate?	х			х						
		•	•	•			•	•	Schedul	e K (Form 991	1) 2009

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DLN: 93493132009251

**Employer identification number** 

# OMB No 1545-0047

### Schedule L

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

# **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

WA FOOLE FIETHORIAI HOSPITAL UDA Allegiance	. ricalai					3	8-20276	89		
Part I Excess Benefit Trar Complete if the organizat						1) organı	zations c	only).	a 4 0 b	
			rea on rollingao					i ait V, IIII		rrected
1 (a) Name of disqu	Janned	person		( <b>b)</b> Des	criptio	n of trans	action		Yes	No
2 Enter the amount of tax impos						uring the y	ear under	r		
section 4958							<b>.</b>	'\$—— '\$		
Part III Loans to and/or F										
Complete if the organiz					6, or F	orm 990-E	Z, Part V	, line 38a		
	1 ' '	oan to			(e)	In	(f) Approve	ed	(g)Writte	ın
(a) Name of interested person and or from purpose organiz			(c)O riginal principal amount	( <b>d)</b> Balance due	defa		by board	or	agreemen	
	То	From			Yes	No	Yes	No	Yes	No
				,						
art III Grants or Assistan Complete if the orga					V line	27				
(a) Name of interested pers			Relationship bet	ween interested pe			nount of gr	rant or typ	e of assis	tance
			and the	organızatıon						
Part IV Business Transact Complete if the orga					V line	. 202 20	h or 20	^		
Complete if the orga	IIIZatio		Relationship	-01111 990, Part 1	<u>v, iiile</u>	200, 20	D, UI 200	<u>.                                    </u>	<b>(e)</b> Sh	narıng o
(a) Name of interested persor	ו		reen interested rson and the	(c) A mount of transaction		(d) Desc	rıptıon of t	transactio	n I	ızatıon': nues?
See Additional Data Table		С	organization						Yes	No
					+					
		<del>                                     </del>								-

Software ID: Software Version:

**EIN:** 38-2027689

Name: WA Foote Memorial Hospital dba Allegiance Health

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction \$	(d) Description of transaction	organi	aring of zation's nues?
	organization			Yes	No
A my Schultz	Trustee Daughter	179,447	Employee		No
Jeremy VanWagnen	Trustee Son	24,051	Employee		Νο
Cynthia Kulkarni	Trustee Wife	17,439	Employee		No
Patrick Nally	Trustee Son	48,882	Employee		No
Crista Ulteig	Officer Daughter	23,437	Employee		No
Jackson Physicians Alliance	JCMR Partnership	1,012,491	See Sch OReported amount is for payments by Jackson Community Medical Record (JCMR) to Allegiance Health for leased employees, accounting services, information support and other miscellaneous services provided by the hospital Lynn VanWagnen is an officer of Jackson Physicians Alliance (JPA) (JPA) holds a 49% ownership stake in JCMR Allegiance Health holds a 51% JCMR ownership stake		No
VanWagnen Real Estate LLC	Leasing Services Provider	10,462	Reported amount is for lease payments Allegiance Health makes to VanWagnen Real Estate LLC for medical diagnostic space VanWagnen Real Estate LLC is owned by Trustee Lynn VanWagnen		No
Clark & King Investments LLC	Leasing Services Provider	408,682	Reported amount is for lease payments made by Allegiance Health to Clark & King Investments LLC for a medical office building Ray King an Allegiance Health officer is a partner in Clark & King Investments LLC		No
Jackson Physicians Alliance	JCMR Partnership	911,414	Reported amount is for payments by Allegiance Health to Jackson Community Medical Record(JCMR) to lease an electronic medical records license Lynn VanWagnen is an officer of Jackson Physicians Alliance (JPA) (JPA) holds a 49% stake in JCMR Allegiance Health holds a 51% ownership stake		No
Great Lakes Brain & Spine Institute	Medical Services Provider	204,750	Reported amount is for services provided to Allegiance Health patients by Great Lakes Brain & Spine Institute Harish Rawal an Allegiance Health Trustee is an owner of Great Lakes Brain & Spine Institute		No
Mıchıgan Heart	Medical Services Provider	260,281	Reported amount is for payments by Allegiance Health to Michigan Heart for medical director services and clinical reads for cardiac diagnostic tests Mark Zande an Allegiance Health Trustee is a shareholder in Michigan Heart		No

Software ID: **Software Version:** 

**EIN:** 38-2027689

Name: WA Foote Memorial Hospital dba Allegiance Health

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**SCHEDULE 0** (Form 990)

Department of the Treasury

Internal Revenue Service

**Supplemental Information to Form 990** 

 $\label{lem:complete} \textbf{Complete to provide information for responses to specific questions on } \\$ Form 990 or to provide any additional information. ► Attach to Form 990.

OMB No 1545-0047

DLN: 93493132009251

Name of the organization

WA Foote Memorial Hospital dba Allegiance Health

**Employer identification number** 

38-2027689

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 6		The Corporation is organized on a membership basis. The sole corporate member of the Corporation is Allegiance Health Services.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7a		The sole Member of the organization may elect and remove, with or without cause, the Corporation's Trustees

	Return Reference	Explanation
Form 990, Part VI, Section A, line 7b		The following powers are reserved for the sole corporate Member of the hospital Approve any change in the Articles of Incorporation, purposes or philosophy of the Corporation, Approve changes in those provisions of the Corporation's Bylaws which affect the size, composition, and method of selection of the Board of Trustees, or which affect this Article, Approve plans of merger, consolidation or dissolution of the Corporation, Elect and remove, with or without cause, the Corporation's Trustees, upon a simple majority vote of the Directors then serving on the Board of the Member present at a meeting at which a quorum is present, Approve guarantees by the Corporation of the debt of others in excess of maximum limits established by the Member, upon a simple majority vote of the Directors then serving on the Board of the Member present at a meeting at which a quorum is present, Authorize the sale, lease, mortgage or other disposition of all or substantially all of the assets owned, held or leased by or to the Corporation, approve any decision by the Corporation which would have the net effect of diminution of governance control of the Member, and any decision by the Corporation which would have the net effect of diminution in the Corporations governance control over its own subsidiary, and Ratify or reject operating and capital budgets developed by the Board and any non-budgetary expenditures or creations of debt in excess of an amount designated by the Member from time to time, upon a simple majority vote of the Directors then serving on the Board of the Member present at a meeting at which a quorum is present. Authorize the formation or acquisition of new subsidiaries of the Corporation or the sale or other disposition of existing subsidiaries.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 11		Form 990 is reviewed by the organization's Director of Finance, Chief Financial Officer, General Counsel, Compliance Officer and its public accounting firm Final copies of the return are distributed to the hospital's Board of Trustees and Chief Executive Officer before the return is e-filed

ldentifier	Return Reference	Explanation
Form 990, Part VI,		The Board Finance Committee has ultimate responsibility over the enforcement of the Hospital's Conflict of Interest Policy. When a potential conflict of interest is identified, the Finance Committee is responsible for review.
Section B, line		of the conflict of interest for compliance with the policy. Also, General Counsel routinely reviews upcoming
12c		Board and Committee meeting agendas to assess potential conflict situations. All employees and Trustees of the organization are required to fill out an annual conflict of interest questionnaire. Board Trustees identified as having a conflict of interest are permitted to discuss the potential transaction. They are not allowed to deliberate in the decision or vote on the matter.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 15		The organization performs an annual review and assessment of the compensation of the Chief Executive Officer and each of the executives listed in Part VII of the Form 990. This review includes an independent compensation committee and the engagement of an independent compensation consultant. The Executive Compensation Committee, an independent committee of the Board of Trustees, is responsible for the executive compensation program. This committee performs an annual review of the competitiveness, reasonablenes and effectiveness of all executive cash compensation and benefit programs. The committee also leads the Board in evaluating the performance of the Chief Executive Officer and recommends all aspects of the Chief Executive Officer's compensation. The committee reviews the Chief Executive Officer's recommendations regarding the compensation of all other members of executive leadership. The Executive Compensation Committee engages an independent compensation consulting firm to conduct a comprehensive market analysis of total compensation for executive leadership. This firm uses data representing compensation levels and practices from national not-for-profit healthcare markets as Allegiance typically competes in the the national healthcare marketplace for executive talent. National data also provides more comparable information for size and operational characteristics so that comparisons are made to organizations with similar scope and complexity.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		The organization's governing documents are available to the public upon request and also on the State of Michigan wiebsite. Annual operating results are communicated to the public through local media. In addition, Forms 990 and 990-T are available upon request. The Form 990 is also available on Allegiance Health's wiebsite and the free wiebsite wiw wiguidestar org. The organization's conflict of interest policy is not available to the public.

ldentifier	Return Reference	Explanation
Schedule K Supplental Information		Schedule K, Part 1, Line A, column (f) Description of purpose Renovation and expansion of the surgery department, expansion of facilities as used for Cardio-Vascular services and other renovations, mechanical upgrades and similar equipment investments. In addition, \$81,322,397 of the bond offering represented refunding of existing indebtedness to be discharged. The issue date of the refunded bonds was January 20, 2005. Schedule K, Part 1, Line B, column (f) Description of purpose Renovation and expansion of the surgery department, construction of a parking facility, mechanical upgrades, telecommunication equipment and similar equipment upgrades. Schedule K, Part IV, Line 4d, Columns (A-B) The question asks if the regulatory safe harbor for establishing the fair market value of the GIC was satisfied. The answer to this question should be left blank because Allegiance Health does not invest any proceeds into a GIC. However, due to a software glitch the answer on the form is answered no

Identifier	Return Reference	Explanation
		Schedule R, Part V, Question 2, Line 2 Premiums paid to Cascades Insurance Company, LTD The \$1,644,054 represents insurance premiums paid to Cascades Insurance Company, LTD for malpractice insurance. This amount is from Allegiance Health's Audited Financial Statements for Fiscal Year 2010.

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DLN: 93493132009251

**SCHEDULE R** (Form 990)

# **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

2009

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

of the organization e Memorial Hospital dba Allegiance Health				Employer ident	ification number	
e riemonal nospital usa nilogianee rieutui				38-2027689		
I Identification of Disregarded Entities (Com	plete if the organization	answered "Yes" on	ı Form 990, Part I	V, line 33.)		
(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income E	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity	
Identification of Related Tax-Exempt Orgaior more related tax-exempt organizations during	nizations (Complete if the tax year.)	the organization ar	nswered "Yes" on	Form 990, Part	IV, line 34 because it had	d one
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity stat (if section 501(c)(	us Direct controlling 3)) entity	
al Data Table						
acy Act and Panerwork Reduction Act Notice, see the Instruc	tions for Form 990			l	Schedule R (Form 990	1) 2009

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

					, ,						
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h Disprop allocat	ortionate ions?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General o managing partner?	
							Yes	No		Yes	No
Jackson Community Medical Records  205 N East Avenue Jackson, MI49201 37-1502443	Electronic Medical Records	MI	N/A	Unrelated	512,400	847,461		No			No
Down TV Identifie	ation of Dolated (	\i-	- stiene Tayable a	a a Counciation of	Truet (Complete d	the example tion a	201101	- d !!V	os" on Form 000 Ds	T\/	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership
Physicians Choice Network 205 N East Avenue Jackson, MI49201 38-2594857	Physician Rental Network	MI	N/A	С	-58,428	1,454,399	100 000 %
Viking Health System Inc 205 N East Avenue Jackson, MI49201 38-2756161	Idle Healthcare Administration Corporation	MI	N/A	С			100 000 %
Cascades Insurance Company LTD 205 N East Avenue Jackson, MI49201 38-2027689	Hospital Malpractice Insurance Captive	CJ	N/A	С	2,690,202	16,922,653	100 000 %
Cascades Professional Staffing Corporation 205 N East Avenue Jackson, MI49201 38-3370242	Idle Staffing Corporation	MI	N/A	С			100 000 %

Pa	<b>Transactions With Related Organizations</b> (Complete if the organization answered "Yes" on Form 990, Part IV, line 34,	35, or 36.)			
	Note. Complete line 1 if any entity is listed in Parts II, III or IV			Yes	No
<b>1</b> D	During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?				
а	a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		1a	Yes	
b	Gift, grant, or capital contribution to other organization(s)		1b	Yes	
c	Gift, grant, or capital contribution from other organization(s)		1c		No
d	d Loans or loan guarantees to or for other organization(s)		1d	Yes	
e	Loans or loan guarantees by other organization(s)		1e		No
f	Sale of assets to other organization(s)		1f		No
g	Purchase of assets from other organization(s)		<b>1</b> g		No
h	h Exchange of assets		1h		No
i	Lease of facilities, equipment, or other assets to other organization(s)		1i		No
j	Lease of facilities, equipment, or other assets from other organization(s)		1j	Yes	
k	Performance of services or membership or fundraising solicitations for other organization(s)		1k	Yes	
ı	Performance of services or membership or fundraising solicitations by other organization(s)		11	Yes	
m	m Sharing of facilities, equipment, mailing lists, or other assets		1m		No
n	n Sharing of paid employees		1n	Yes	
o	Reimbursement paid to other organization for expenses		10	Yes	
р	Reimbursement paid by other organization for expenses		1р	Yes	
q	<b>q</b> Other transfer of cash or property to other organization(s)		1q	Yes	
r	Other transfer of cash or property from other organization(s)		1r		No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and tra	nsaction thresho	olds		
	Name of other organization	(b) ansaction ype(a-r)		(c) t involve	ed
<b>(1)</b> Se	See Additional Data Table	F = ( = · · )			
(2)					
(3)					
(4)					
(5)					
(6)		+			
. ,					

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Are all partners section 501(c)(3) organizations?		<b>(e)</b> Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	(h) neral or anaging artner?	
			Yes	No		Yes	No		Yes	N	
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Software ID: Software Version:

**EIN:** 38-2027689

Name: WA Foote Memorial Hospital dba Allegiance Health

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations							
<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	<b>(c)</b> Legal Domicile (State or Foreign Country)	( <b>d)</b> Exempt Code section	(e) Public charity status (if 501(c)(3))	(f) Direct Controlling Entity		
Allegiance Health Services	Exempt Health System	MI	501(c)(3)	Line 11b, II	N/A		
205 N East Avenue Jackson, MI49201 38-2756428							
Allegiance Health Foundation	Foundation supports exempt hospital	MI	501(c)(3)	Line 11a, I	N/A		
205 N East Avenue Jackson, MI49201 38-3607833							
Hospice of Jackson dba Allegiance Hospice	Hospice Care	MI	501(c)(3)	Line 7	Healthlink		
205 N East Avenue Jackson, MI49201 38-2336367							
The Hospice of Jackson Endowment Fund	Raise Funds for Allegiance Hospice	MI	501(c)(3)		Hospice of Jackson dba Allegiance		
One Jackson Square Jackson, MI49201 38-3422146					Hospice		
Healthlink	Home Health Care	MI	501(c)(3)	Line 11a, I	N/A		
205 N East Avenue Jackson, MI49201 38-2756425							
Physicians Health Plan of South Michigan	Exempt HMO	MI	501(c)(4)		N/A		
One Jackson Square Jackson, MI49201 38-3311905							
Michigan Imaging Services	Medical Imaging	MI	501(c)(3)	Line 11a, I	N/A		
205 N East Avenue Jackson, MI49201 38-2895225							
South Central Practice Association	Idle Organization	MI	501(c)(3)	Line 11a, I	N/A		
205 N East Avenue Jackson, MI49201 38-3309805							
CareLink of Jackson	Long Term Acute Care Hospital	MI	501(c)(3)	Line 3	N/A		
110 North Elm Avenue Jackson, MI49202 38-1218485	•						
Allegiance Health Volunteers	Exempt Association	MI	501(c)(3)	Line 11d, III-O	N/A		
205 N East Avenue Jackson, MI49201 38-6082835							

Form 990, Schedule R, Part V - Transactions With Related Organizations

(13)

(14)

(15)

Hospice of Jackson dba Allegiance Hospice

Hospice of Jackson dba Allegiance Hospice

Hospice of Jackson dba Allegiance Hospice

	(a) Name of other organization	<b>(b)</b> Transaction type(a-r)	(c) A mount Involved (\$)
(1)	Cascades Insurance Company LTD	A	3,862,243
(2)	Cascades Insurance Company LTD	L	1,644,054
(3)	Jackson Community Medical Records	К	75,621
(4)	Jackson Community Medical Records	A	27,088
(5)	Jackson Community Medical Records	D	2,842,889
(6)	Jackson Community Medical Records	N	909,782
(7)	Jackson Community Medical Records	J	911,414
(8)	Allegiance Health Foundation	Q	523,809
(9)	Allegiance Health Foundation	С	229,021
(10)	Allegiance Health Foundation	В	26,522
(11)	Healthlink	В	30,000
(12)	Healthlink	K	881,374

394,187

965,311

873,191

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