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# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

97

| Interr                         | nal Rever         | nue Service                              |  | ► Th                 | e organizat                  | ion may have to                      | use a co                   | py of this re              | turn to s                  | atisfy st            | tate repor               | tıng require                 | ments                             | Ор           | en to Public                        | c Inspe        | ection       |
|--------------------------------|-------------------|--|--|----------------------|------------------------------|--------------------------------------|----------------------------|----------------------------|----------------------------|----------------------|--------------------------|------------------------------|-----------------------------------|--------------|-------------------------------------|----------------|--------------|
|                                | For the           | 2009 calendar                            | r year, o                                      | or tax y             | /ear begi                    | inning Ju                            | 11                         |                            | , 20                       | 09, an               | nd endir                 | ıg Jun                       | 30                                |              | , 2010                              |                |              |
| В                              | Check if          | applicable                               |  |                      | me of organ                  | uzation                              | •                          |                            | -                          |                      | ·                        |                              | D Emplo                           | yer Iden     | tification Num                      | ber            |              |
|                                |                   | ·  | lease use<br>RS label                          | Chri                 | stian                        | Reforme                              | ed Wo                      | rld Re                     | lief                       | Com                  | mitte                    | e Inc.                       | 38-                               | 1708         | 140                                 |                |              |
|                                | Ħ                 | ne change                                | or print<br>or type.                           |                      |                              | treet (or P O bo                     |                            |                            |                            |                      |                          |                              | E Teleph                          |              |                                     |                |              |
|                                |                   |  | See  | l                    |                              | mazoo S                              |                            |                            |                            | ·                    |                          |                              | 161                               | 61 2         | 24-077                              | 2              |              |
|                                | <b>-</b>          | 1 1                                      | specific<br>Instruc                            |                      | y, town or c                 |                                      | <u> </u>                   |                            | Str                        | ate ZIF              | P code + 4               |                              | 101                               | 0 / 2        | 24-011.                             |                |              |
|                                | Ħ                 | mination                                 | tions  |                      | •                            | •                                    |                            |                            |                            |                      |                          |                              |                                   |              |                                     |                |              |
|                                | $\vdash$          | ended return                             |  |                      | nd Rap                       |                                      |                            |                            | M                          | 1 4                  | 9560-                    | -0600                        | •                                 |              | \$ 16,256                           |                |              |
|                                | Арр               | mountain pontaining                      |  |                      | ess of princi                | •                                    |                            |                            |                            |                      |                          |                              | a group retu<br>Il affiliates inc |              | iliates /                           | 1 1            | X No         |
|                                |                   |  | $\overline{}$                                  |                      |                              | <u>Kalamazoo</u>                     | SE Gr                      | _                          |                            | $\neg$               |                          |                              | ' attach a list                   |              | structions) [                       | Yes            | No           |
| <u></u>                        | Tax-e             | exempt status                            | X 501  | (c) (                | <u>3</u> )                   | <ul> <li>(insert no.)</li> </ul>     | .)                         | 4947(a                     | )(1) or                    |                      | 527                      |                              |                                   |              | •                                   |                |              |
| <u>J</u>                       | Webs              |  | .crwr  |                      | <u>:</u> g                   | _                                    |                            |                            | ,                          |                      |                          | H(c) Group                   | exemption n                       |              |                                     |                |              |
| K                              |                   |  | Corpora  | ation                | Trust                        | Association                          | Oth                        | er►                        |                            | L Year               | of Forma                 | tion 196                     | 3 M                               | State of     | legal domicile                      | MI             |              |
| Pa                             | rt I              | Summar                                   | <u>y</u>                                       |                      |                              |                                      |                            |                            |                            |                      |                          |                              |                                   |              |                                     |                |              |
|                                | 1 E               | Briefly describe                         | the org  | anızatı              | ion's mis                    | sion or most                         | signific                   | ant activi                 | ties <sup>,</sup>          | CRWF                 | RC's n                   | nissio                       | nisto                             | enga         | ige God'                            | s pec          | ople         |
| •                              |                   | in redeemi                               | ing r  | esou                 | rces_a                       | and_deve                             | lopin                      | ng gif                     | ts in                      | co.                  | llabo                    | rative                       | acts                              | of n         | nercy,                              | just:          | ice,         |
| JE                             |                   | and compa                                | ssion  | n                    | his w                        | ork, wh                              | ich i                      | s foc                      | used                       | on                   | relie                    | ef_and                       | commu                             | nity         | devel                               | pme            | nt,          |
| Ë                              |                   | is accomp.                               | lishe  | d_th                 | ırough                       | partne                               | rship                      | with                       | othe                       | er n                 | on-go                    | overnm                       | ent or                            | gani         | zations                             | 3 <u>.</u>     |              |
| ŏ                              | 2 (               | Check this box                           | ► []   | if the c             | organizati                   | ion discontin                        | ued its                    | operation                  | s or dis                   | sposed               | d of moi                 | re than 25                   | 5% of its a                       | ssets        |                                     |                |              |
| 94                             |                   | Number of votin                          |  |                      |                              |                                      |                            |                            |                            |                      |                          |                              |                                   | 3            | 7                                   |                |              |
| 8                              | l .               | Number of indep                          |  |                      | -                            | _                                    | erning                     | body (Par                  | t VI, lır                  | ie 1b)               |                          |                              |                                   | 4            | 7                                   | _              |              |
| Viti                           |                   | otal number of                           |  |                      |                              |                                      |                            |                            |                            |                      |                          |                              |                                   | 5            | 2 620                               |                |              |
| Activities & Governance        |                   | Total number of                          |  |                      |                              |                                      |                            |                            | 10                         |                      |                          |                              |                                   | 6            | 3,638                               |                |              |
| `                              | ı                 | Total gross unre                         |  |                      |                              |                                      |                            |                            | ine 12                     |                      |                          |                              |                                   | 7a           | *                                   |                | 0.           |
|                                | יום               | Net unrelated but                        | usiness  | taxabi               | e income                     | trom Form                            | 990-1,                     | line 34                    |                            |                      |                          |                              |                                   | 7b           |                                     |                |              |
|                                | _                 |  |  |                      |                              |                                      |                            |                            |                            |                      |                          |                              | Prior Year                        |              |                                     | nt Yea         |              |
| ē                              |                   | Contributions ar                         | _  |                      |                              |                                      |                            |                            |                            |                      |                          | 1                            | 2,552,                            | 126.         | 16,0                                | 92,4           | <u> 195.</u> |
| ent                            |                   | Program service                          |  | •                    |                              |                                      |                            | <b>-</b>                   |                            |                      |                          | <u> </u>                     | 1.40                              |              |                                     |                |              |
| Revenue                        |                   | nvestment inco                           | -  |                      |                              |                                      |                            |                            |                            |                      |                          | <u> </u>                     | 148,                              |              |                                     | 159,5          |              |
| _                              | ı                 | Other revenue (                          |  |                      |                              |                                      |                            |                            |                            | l 14                 | <b>~</b>                 | 1                            |                                   | <u> 173.</u> | 1.0                                 | -6,2           |              |
|                                |                   | Total revenue -                          |  |                      |                              |                                      |                            |                            | ın (A),                    | line 1               | ۷)                       |                              | 2,703,                            |              |                                     | 245,7          |              |
|                                |                   | Grants and simi                          |  |                      |                              |                                      |                            |                            |                            |                      |                          | <u> </u>                     | 5,542,                            | 218.         | 6,3                                 | 572,0          | <u> </u>     |
|                                |                   | Benefits paid to                         |  |                      |                              |                                      |                            |                            |                            |                      |                          | <u> </u>                     |                                   |              |                                     |                |              |
| 6                              | 15 9              | Salaries, other o                        | compen   | sation               | , employe                    | ee benefits (                        | Part IX,                   | column (                   | (A), line                  | es 5-10              | 0)                       | <u> </u>                     | 5,119,                            | 058.         | 4,]                                 | 152,9          | <u> </u>     |
| n3e                            | 16a F             | Professional fur                         | ndraisin                                       | g fees               | (Part IX,                    | column (A)                           | , line 11                  | e)                         |                            |                      |                          |                              |                                   |              |                                     |                |              |
| Expenses                       | ЬТ                | Total fundraisin                         | g exper  | nses (P              | art IX, c                    | olumn (D), li                        | ne 25)                     | <b>&gt;</b>                | 1,                         | 158,                 | ,288.                    | ١.                           |                                   |              |                                     |                |              |
| Ш                              | 17 (              | Other expenses                           | (Part I  | X. colu              | ımn (A).                     | lines 11a-11                         | d. 11f-2                   | 4f)                        |                            |                      |                          |                              | 4,326,                            | 235.         | 3,5                                 | 537,9          | 972.         |
|                                | 18 1              | Total expenses.                          | Add Iır  | nes 13-              | -17 (mus                     | t equal Part                         | IX. colu                   | mn:(A): li                 | ne-25)                     | الما دے              |                          |                              | 4,987,                            |              |                                     | 262,9          |              |
|                                | 19 F              | Revenue less e                           | xpenses  | s Subt               | ract line                    | 18 from line                         | 12                         |                            | ۷اتام                      |                      | 63                       |                              | 2,283,                            |              |                                     | 982,8          |              |
| 88                             |                   |  |  |                      |                              |                                      | N                          |                            |                            |                      | 100                      |                              | inning of `                       |              |                                     | of Year        |              |
| Net Assets or<br>Fund Balancos | 20 7              | Total assets (Pa                         | art X lu                                       | ne 16)               |                              |                                      | 8                          | APR                        | 05                         | 2011                 | O<br>O                   |                              | 7,936,                            |              |                                     | 222,           |              |
| A B                            | 1                 | Fotal liabilities (                      | •  | ,                    | 6)                           |                                      | 5-                         |                            | ~ 🏎                        | L > \ \              | (0)                      |                              | 2,022,                            |              |                                     | 91,2           |              |
| ž,                             |                   |  | -  |                      | -                            | 01 6                                 |                            | پىرى - <sub>1</sub>        | <u></u> -                  |                      |                          |                              |                                   |              |                                     |                |              |
|                                | <u>22    </u><br> | Vet assets or fu                         |  |                      | Subtract                     | line 21 from                         | iine 20                    |                            | اران است.<br>و آن ما منت م |                      |                          |                              | 5,914,                            | 303.         | 0,1                                 | 31,4           | 148.         |
| 1 0                            | 11 ( 11           | <del> </del>                             |  |                      |                              |                                      | -                          |                            |                            |                      |                          |                              |                                   |              |                                     |                |              |
|                                |                   | Under penalties of<br>true, correct, and | of perjury,<br>complete                        | l declare<br>Declara | that I have<br>ation of prep | examined this in<br>parer other than | return, inc<br>officer) is | luding accor<br>based on a | npanying<br>II informa     | schedul<br>tion of v | les and st<br>which prep | atements, ar<br>barer has an | nd to the best<br>y knowledge     | of my k      | nowledge and l                      | belief, it     | IS           |
| . c:.                          |                   |  | VIIO   | $\mathcal{M}$        | 11                           | JA                                   |                            |                            |                            |                      |                          | 1.                           | 11/10/                            | 1.0          |                                     |                |              |
| Siç<br>He                      | 311               | Supplies                                 | <u>7/11                                   </u> | <u>-</u>             |                              | 1100                                 |                            |                            |                            |                      | _                        |                              | L1/12/1<br>ate                    | LU           |                                     |                |              |
| 911 <b>C</b>                   | 16                | Signature of                             | omcer .  | $\mathcal{O}$        |                              |                                      |                            |                            |                            |                      |                          | _                            |                                   |              |                                     |                |              |
| ,                              |                   | Jeffre                                   |  |                      | om                           |                                      |                            |                            |                            |                      |                          | Fina                         | nce Ma                            | nage         | r                                   |                |              |
|                                |                   | Type or print                            | name and                                       | a title              |                              |                                      |                            | <del></del>                |                            | 15.                  |                          | <del></del>                  |                                   |              |                                     | .6             |              |
|                                |                   |  |  |                      |                              |                                      |                            |                            |                            | Date                 | ,                        |                              | Check if<br>self-                 |              | reparer's ident<br>see instructions | nying nu<br>S) | mber         |
| Pa                             |                   | Preparer's                               |  |                      |                              |                                      |                            |                            |                            |                      |                          |                              | employed                          |              |                                     |                |              |
| Pre                            |                   | signature                                | <u> </u>                                       |                      |                              |                                      |                            |                            |                            |                      |                          |                              |                                   | L            |                                     |                |              |
| Us                             | rer's             | Firm's name (or                          |  |                      |                              |                                      |                            |                            |                            |                      |                          |                              |                                   |              |                                     |                |              |
| On                             |                   | yours if self-<br>employed),             | <b>-</b>                                       |                      |                              |                                      |                            |                            |                            |                      |                          |                              | EIN ►                             |              |                                     |                |              |
| <b>-</b>                       |                   | address, and<br>ZIP + 4                  |  |                      |                              |                                      |                            |                            |                            |                      |                          |                              | Phone no                          |              |                                     |                |              |
| May                            | y the IR          | RS discuss this                          | return v                                       | with the             | prepare                      | r shown abo                          | ve? (se                    | e instruct                 | ions)                      |                      |                          |                              |                                   | :            | X Yes                               |                | No           |
|                                |                   | Privacy Act and                          |  |                      |                              |                                      |                            |                            |                            | uction               | ıs.                      |                              | TEEA010                           | 07/20        | )/09 For                            | n <b>990</b>   | (2009)       |

|    |  | <u>-17081</u>  | 70       | - 1                | Page 2      |
|----|--|----------------|----------|--------------------|-------------|
| 1  | rt III Statement of Program Service Accomplishments  |                |          |                    |             |
|    | Briefly describe the organization's mission.   |                |          |                    |             |
|    | CRWRC's mission is to engage God's people in redeeming resources and   | l              |          |                    |             |
|    | developing gifts in collaborative acts of mercy, justice, and compas   |                |          |                    |             |
|    | See Form 990, Page 2, Part III, Line 1 (continued)   | · – – - ·      |          |                    |             |
|    |  |                |          |                    |             |
|    | Did the organization undertake any significant program services during the year which were not listed on the pri   |                |          |                    |             |
| 2  |  | ),<br>         | V        | v                  | A1 -        |
|    | Form 990 or 990-EZ?  | لــا           | Yes      | X                  | No          |
|    | If 'Yes,' describe these new services on Schedule O.   |                |          | F                  |             |
| 3  | Did the organization cease conducting, or make significant changes in how it conducts, any program services?   |                | Yes      | X                  | No          |
|    | If 'Yes,' describe these changes on Schedule O   |                |          |                    |             |
| 4  | Describe the exempt purpose achievements for each of the organization's three largest program services by exp  | enses. Se      | ction 50 | 01(c)(3)           | )           |
|    | and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocal expenses, and revenue, if any, for each program service reported.  | tions to oth   | ners, th | e total            |             |
|    | expenses, and revenue, if any, for each program service reported.  |                |          |                    |             |
|    |  |                |          |                    |             |
| 4  | a (Code ) (Expenses \$ 8,900,677. including grants of \$ 5,592,069.) (Reven  | ue \$          |          |                    | 0.)         |
| -  | CRWRC works in community development by training people in   |                |          |                    |             |
|    | amigulture health income compines literacus instice  |                |          |                    |             |
|    | agriculture, health, income earnings, literacy, justice  |                |          |                    |             |
|    | education, small business development, and leadership skills.  |                |          |                    |             |
|    | Over 1,008,000 individuals were served this fiscal year.   | . <del>_</del> |          | . <del>_</del>     |             |
|    |  |                |          |                    |             |
|    |  | <b>-</b> .     |          |                    |             |
|    |  |                |          |                    |             |
|    |  |                |          |                    |             |
|    |  |                |          |                    |             |
|    |  |                |          |                    |             |
|    |  | . – – – -      |          |                    |             |
|    |  |                |          |                    |             |
|    |  |                |          |                    |             |
| 4  | <b>b</b> (Code ) (Expenses \$ 2,821,308. including grants of \$ 979,950.) (Reven   | ی م            |          |                    | 0.)         |
| 4  |  | ue 7           |          |                    | <u>U.</u> ) |
|    | CRWRC provides disaster survivors with volunteer assistance.   |                |          |                    |             |
|    | Over 3,300 volunteers offered over 282,600 volunteer hours   |                |          |                    |             |
|    | serving to clear debris, assess needs, repair & build homes  |                |          |                    |             |
|    |  |                |          | . – – –<br>. – – – |             |
|    | and start community organizations.   |                |          |                    |             |
|    |  |                |          |                    | <br>        |
|    |  |                |          |                    |             |
|    |  |                |          |                    |             |
|    |  |                |          |                    |             |
|    |  |                | <br><br> | <br><br>           |             |
|    |  |                | <br><br> | <br><br>           |             |
|    |  |                | <br><br> | <br><br>           |             |
|    |  |                | <br><br> | <br><br>           |             |
|    |  |                | <br><br> | <br><br>           |             |
|    |  |                |          |                    |             |
| 4  | c (Code) (Expenses \$  | ue \$          |          |                    | 0.)         |
| 4  | c (Code) (Expenses \$  | ue \$          |          |                    | 0.)         |
| 4  | c (Code) (Expenses \$ 788,198. including grants of \$ 0.) (Reven CRWRC_educates_constituency_and_provides_opportunities,   | ue \$          |          |                    | 0.)         |
| 4  | c (Code) (Expenses \$788,198. including grants of \$0.) (Reven CRWRC educates constituency and provides opportunities, through work groups and volunteer positions, for people   | ue \$          |          |                    | 0.)         |
| 4  | c (Code) (Expenses \$ 788,198. including grants of \$ 0.) (Reven CRWRC_educates_constituency_and_provides_opportunities, through work groups and volunteer positions, for people to serve in North America and overseas in community   | ue \$          |          |                    | 0.)         |
| 4  | c (Code) (Expenses \$  | ue \$          |          |                    | 0.)         |
| 4  | c (Code) (Expenses \$ 788,198. including grants of \$ 0.) (Reven CRWRC_educates_constituency_and_provides_opportunities, through work groups and volunteer positions, for people to serve in North America and overseas in community   | ue \$          |          |                    | 0.)         |
| 4  | c (Code) (Expenses \$  | ue \$          |          |                    | 0.)         |
| 4  | c (Code) (Expenses \$  | ue \$          |          |                    | 0.)         |
| 4  | c (Code) (Expenses \$  | ue \$          |          |                    | 0.)         |
| 4  | c (Code) (Expenses \$  | ue \$          |          |                    | 0.)         |
| 41 | c (Code) (Expenses \$  | ue \$          |          |                    | 0.)         |
| 4  | c (Code) (Expenses \$  | ue \$          |          |                    | 0.)         |
| 4  | c (Code) (Expenses \$  | ue \$          |          |                    | 0.)         |
|    | c(Code)(Expenses \$788,198. including grants of \$0.)(Reven CRWRC educates constituency and provides opportunities, through work groups and volunteer positions, for people to serve in North America and overseas in community development. In this capacity, over 300 volunteers contributed over 58,800 hours.    | ue \$          |          |                    | 0.)         |
|    | c (Code) (Expenses \$788,198. including grants of \$0.) (Reven CRWRC educates constituency and provides opportunities, through work groups and volunteer positions, for people to serve in North America and overseas in community development. In this capacity, over 300 volunteers contributed over 58,800 hours. | ue \$          |          |                    | 0.)         |
|    | c(Code)(Expenses \$788,198. including grants of \$0.)(Reven CRWRC educates constituency and provides opportunities, through work groups and volunteer positions, for people to serve in North America and overseas in community development. In this capacity, over 300 volunteers contributed over 58,800 hours.    | ue \$          |          |                    | 0.)         |

|            |   |          | Yes          | No      |
|------------|---|----------|--------------|---------|
| 1          | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A   | 1        | x            |         |
| 2          | Is the organization required to complete Schedule B, Schedule of Contributors?  | 2        | Х            |         |
| 3          | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I  | 3        |              | x       |
| 4          | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If 'Yes,' complete Schedule C, Part II   | 4        |              | х       |
| 5          | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If 'Yes,' complete Schedule C, Part III   | 5        | <del>-</del> |         |
| 6          | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I          | 6        |              | х       |
| 7          | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II   | 7        |              | х       |
| 8          | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III   | 8        |              | х       |
| 9          | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV         | 9        |              | X       |
| 10         | Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If 'Yes,' complete Schedule D, Part V  | 10       | х            |         |
| 11         | Is the organization's answer to any of the following questions 'Yes'? If so, complete Schedule D, Parts VI, VIII, IX, or X as applicable  | 11       | х            |         |
| (          | Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI  |          |              |         |
| (          | • Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII  |          |              |         |
| •          | <ul> <li>Did the organization report an amount for investments— program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII</li> </ul>                                  |          |              |         |
|            | • Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX  |          |              |         |
| •          | • Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X   |          |              |         |
| •          | <ul> <li>Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses<br/>the organization's liability for uncertain tax positions under FIN 48? If'Yes,' complete Schedule D, Part X</li> </ul> |          |              |         |
| 12         | Did the organization obtain separate, independent audited financial statement for the tax year? If 'Yes,' complete Schedule D, Parts XI, XII, and XIII  | 12       | х_           |         |
| 12         | AWas the organization included in consolidated, independent audited financial statement for the tax  Yes No   |          |              |         |
| 10         | year? If 'Yes,' completing Schedule D, Parts XI, XII, and XIII is optional  Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E   | 13       |              | X       |
| _          | a Did the organization maintain an office, employees, or agents outside of the United States?   | 14a      | х            | _^_     |
|            | b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If 'Yes,' complete Schedule F, Part I                                   | 14b      | х            |         |
| 15         | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Part II   | 15       | х            |         |
| 16         | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Part III   | 16       |              | х       |
| 17         | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I  | 17       |              | х       |
| 18         | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II  | 18       |              | Х       |
|            | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III  Did the organization operate one or more hospitals? If 'Yes,' complete Schedule H                     | 19<br>20 | i.           | X<br>X  |
| <b>4</b> 0 | Did the organization operate one or more hospitals. In 165, complete deneate in   |          | <u> </u>     | <u></u> |

Form 990 (2009) Christian Reformed World Relief Committee Inc. 38-1708140 Page 4 Part IV Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II 21 21 Х Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III 22 Х Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete Schedule 1 23 Х 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,'go to line 25 24a Х **b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c 24d d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I 25a Х b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete 25b Schedule L, Part I Х Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II 26 Х Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection comittee member, or to a person related to such an individual? If 'Yes,' complete Schedule L, Part III 27 Х 28 Was the organization a party to a business transation with one of the following parties (see Schedule L. Part IV instructions for applicable filing thresholds, conditions, and exceptions). a A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV Х 28a **b** A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV 28b Х c An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV 28c Х Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M. 29 Х Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M30 Х Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I 31 Х Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II 32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If 'Yes,' complete Schedule R, Part I 33 X Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R. Parts II, III, IV, and V. 34 Х

Is any related organization a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2 35

**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI 37

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 197 38 Note. All Form 990 filers are required to complete Schedule O

Form 990 (2009)

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Part V Statements Regarding Other IRS Filings and Tax Compliance Yes No 1a Enter the number reported in Box 3 of form 1096, Annual Summary and Transmittal of U.S. 1 a n Information Returns Enter -0- if not applicable 0 1 b **b** Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming 1 c Х (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2h Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by 3a X this return 3 b b If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account) 4a **b** If 'Yes,' enter the name of the foreign country: See Foreign Countries See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a 5b X b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? 5 c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? 6a Х b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not deductible? 6b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services 7 a X provided to the payor? **b** If 'Yes,' did the organization notify the donor of the value of the goods or services provided? 7b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file 7с Х 7 d d If 'Yes,' indicate the number of Forms 8282 filed during the year e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal 7 e benefit contract? 7 f Х f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7 g g For all contributions of qualified intellectual property, did the organization file Form 8899 as required? h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? 7h Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business 8 Х holdings at any time during the year? 9 Sponsoring organizations maintaining donor advised funds. 9a Х a Did the organization make any taxable distributions under section 4966? **b** Did the organization make any distribution to a donor, donor advisor, or related person? Х 9b 10 Section 501(c)(7) organizations. Enter 10a a Initiation fees and capital contributions included on Part VIII, line 12 10b b Gross Receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter 11 a a Gross income from other members or shareholders **b** Gross income from other sources (Do not net amounts due or paid to other sources against 11<sub>b</sub> amounts due or received from them ) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a 12b b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year

Form 990 (2009)

38-1708140 Form 990 (2009) Christian Reformed World Relief Committee Inc. Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions **Governing Body and Management** Section A. Yes No 1a|7 1a Enter the number of voting members of the governing body 1b 7 **b** Enter the number of voting members that are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee or key employee? 2 Х Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? 3 4 Х Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? 5 Did the organization become aware during the year of a material diversion of the organization's assets? 6 X Does the organization have members or stockholders? 7a Does the organization have members, stockholders, or other persons who may elect one or more members of the 7 a Х governing body? **b** Are any decisions of the governing body subject to approval by members, stockholders, or other persons? 7b Х Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following 8a Х a The governing body? 8b X b Each committee with authority to act on behalf of the governing body? Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the 9 Х organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O (This Section B requests information about policies not required by the Internal Section B. Revenue Code Yes No 10a 10a Does the organization have local chapters, branches, or affiliates? X b If 'Yes,' does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? 10b X 11 Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? 11 11 A Describe in Schedule O the process, if any, used by the organization to review this Form 990 12a Х 12a Does the organization have a written conflict of interest policy? If 'No,' go to line 13 **b** Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise 12b X to conflicts? c Does the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in 12c Х Schedule O how this is done Х 13 13 Does the organization have a written whistleblower policy? 14 Х 14 Does the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Х a The organization's CEO, Executive Director, or top management official 15 a **b** Other officers of key employees of the organization 15b Х If 'Yes' to line 15a or 15b, describe the process in Schedule O (See instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable 16: X entity during the year? **b** If 'Yes,' has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? 16b **Disclosures** Section C. List the states with which a copy of this Form 990 is required to be filed ▶ Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you make these available. Check all that apply. X Upon request Another's website Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial

statements available to the public

► Jeffrey Vikstrom 2850 Kalamazoo SE Grand Rapids MI 49560-0600 (616) 224-0773

State the name, physical address, and telephone number of the person who possesses the books and records of the organization

Form 990 (2009)

#### Form 990 (2009) Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

#### Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1 a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organizations's tax year. Use Schedule J-2 if additional space is needed.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees. See instructions for definition of 'key employees.'
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees, and former such persons.

| Check this box if the organization did no | t compens     | ate ar                            | ту с                  | urrei    | nt of    | fficer,                          | dire     | ctor, or trustee                    |  |  |
|---|---------------|-----------------------------------|-----------------------|----------|----------|----------------------------------|----------|-------------------------------------|--|--|
| (A)                                       | (B)           | (D)                               | (E)                   | (F)      |          |                                  |          |                                     |  |  |
| Name and Title                            | Average hours |                                   | _                     |          |          | that app                         |          | Reportable compensation from        | Reportable compensation from             | Estimated<br>amount of other                 |
|   | per week      | ardividial trustee<br>or director | Institutional trustee | Office   | بروي به  | Highe<br>emplo                   | FURNE    | the organization<br>(W-2/1099-MISC) | related organizations<br>(W-2/1099-MISC) | compensation<br>from the                     |
|   |               | K (2)  <br>  中 (4)                | lion.                 | -        | aldus    | st co                            | <u>.</u> |                                     |  | organization<br>and related<br>organizations |
|   |               | אניו                              |                       |          | ye e     | ų,                               |          |                                     |  | organizations                                |
|   |               | ä                                 | stee                  |          |          | Highest coinpensated<br>employee |          |                                     |  |  |
| Andrew Ryskamp                            |               |                                   |                       |          |          |                                  |          |                                     |  |  |
| Executive Director                        | 50.00         |                                   |                       | Х        | Х        | X                                |          | 122,866.                            | 0.                                       | 25,112.                                      |
| Stan Cole                                 |               |                                   |                       |          |          |                                  |          |                                     |  |  |
| Board President                           | 5.00          | Х                                 |                       | х        |          |                                  |          | 0.                                  | 0.                                       | 0.   |
| Paul Wassink                              |               |                                   |                       |          |          |                                  |          |                                     |  |  |
| Board Vice President                      | 2.00          | Х                                 | <u> </u>              | Х        |          |                                  |          | 0.                                  | 0.                                       | 0.   |
| Nancy Visser                              |               |                                   |                       | ľ        | 1        | ĺ                                |          |                                     |  |  |
| Board Treasurer                           | 2.00          | X                                 | L                     | Х        |          |                                  |          | 0.                                  | 0.                                       | 0.   |
| Carol Ackerman                            |               |                                   |                       | ŀ        |          |                                  | '        |                                     |  |  |
| Board Secretary                           | 2.00          | X                                 |                       | Х        |          |                                  |          | 0.                                  | 0.                                       | 0.   |
| Chris Van Spronsen                        |               |                                   |                       |          |          |                                  |          |                                     |  |  |
| At Large Member                           | 2.00          | X                                 |                       |          | _        |                                  |          | 0.                                  | 0.                                       | 0.   |
| Lawernce Hoogerhyde Sr.                   |               |                                   |                       |          |          |                                  |          | _                                   | _  | _  |
| At Large Member                           | 2.00          | Х                                 | _                     | ļ        | <u> </u> |                                  | _        | 0.                                  | 0.                                       | 0.   |
| Mariano Avila                             |               |                                   |                       |          |          |                                  |          |                                     |  |  |
| Pastoral Advisor                          | 2.00          | X                                 | -                     | _        |          |                                  |          | 0.                                  | 0.                                       | 0.   |
|   |               |                                   |                       |          |          |                                  |          |                                     |  |  |
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|   |               |                                   |                       |          |          |                                  |          |                                     |  |  |
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| Part VII Section A. Officers, Directors, Trus  | tees, K             | (ey                               | Em            | ıplo           | oye      | es,                          | and                  | d Highest Con                          | pensated Em                               | ployee   | s (co.                  | nt.)          |
|--|---------------------|-----------------------------------|---------------|----------------|----------|------------------------------|----------------------|--|---|----------|-------------------------|---------------|
| (A)  | (B)                 |                                   |               | (6             | c)       |                              |                      | (D)                                    | (E)                                       |          | (F)                     |               |
| Name and Title   | Average hours       | <del></del>                       |               |                | т —      |                              | -                    | Reportable compensation from           | Reportable compensation from              | E<br>amo | stimated                | j<br>her      |
|  | per week            | Indiv                             | însti         | Officer        | ey.      | Highest compensa<br>employee | Former               | the organization<br>(W-2/1099-MISC)    | related organizations<br>(W 2/1099-MISC)  | con      | pensati<br>rom the      |               |
|  |                     | dividual<br>director              | institutional | <b>E</b>       | emp      | est c                        | her                  | (1. 2.000)                             | (** 2 1000 ****************************** | org      | janization<br>nd relate | on<br>ed      |
|  |                     | Individual trustee<br>or director | nal tr        |                | employee | duo                          |                      |  |   |          | anızatıoı               |               |
|  |                     | ee                                | trustee       |                | "        |                              |                      |  |   |          |                         |               |
|  |                     |                                   | "             |                |          | řed                          |                      |  |   |          |                         |               |
|  |                     |                                   |               | -              |          |                              |                      |  |   |          |                         |               |
|  | 1                   |                                   |               |                | ŀ        |                              |                      |  |   |          |                         |               |
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|  |                     |                                   |               |                |          |                              |                      |  |   |          |                         |               |
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|  |                     | _                                 |               |                | _        |                              |                      |  |   | -        |                         |               |
|  |                     |                                   |               |                |          |                              |                      |  |   |          |                         |               |
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|  | -                   | ŀ                                 |               |                |          |                              |                      |  |   |          |                         |               |
|  | <del> </del>        | -                                 |               |                |          |                              |                      |  |   |          |                         |               |
|  | -                   |                                   |               |                |          |                              |                      |  |   |          |                         |               |
| 1 b Total  |                     | 1                                 | ·             | <u> </u>       | 1        |                              | <b>&gt;</b>          | 122,866.                               | 0   |          | 25,                     | 112.          |
| 2 Total number of individuals (including but not limited   | to thos             | e lıs                             | ted           | abo            | ve) v    | who                          | rece                 |  | 100,000 in reporta                        | ble comp |                         |               |
| from the organization 1  |                     |                                   |               |                |          |                              |                      |  |   |          |                         |               |
|  |                     |                                   |               |                |          |                              |                      |  |   |          | Yes                     | No            |
| 3 Did the organization list any former officer, director   | or truste           | e, k                              | ey e          | mpl            | oye      | e, or                        | hıg                  | hest compensated                       | l employee                                | ļ        | ļ                       |               |
| on line 1a <sup>7</sup> If 'Yes,' complete Schedule J for such in  | dıvıdual            |                                   | -             |                | -        |                              |                      |  |   | 3        |                         | X             |
| 4 For any individual listed on line 1a, is the sum of rep<br>the organization and related organizations greater th | ortable<br>an \$150 | com                               | ipen          | isati<br>f 'Ye | on a     | and (                        | othei<br><i>lete</i> | r compensation fr<br>Schedule J for su | om<br>ch                                  | ]        |                         |               |
| individual   | ω, φισι             | ,,,,,,,,,                         |               |                |          | J,D                          | ,0,0                 | 0011000100010101                       | •••                                       | 4        |                         | X             |
| 5 Did any person listed on line 1a receive or accrue co  | mpensa              | ation                             | fro           | m a            | ny u     | nrel                         | ated                 | l organization for :                   | services                                  |          | <u> </u>                |               |
| rendered to the organization? If 'Yes,' complete Sch   | edule J             | for s                             | uch           | per            | son      |                              |                      | <u>-</u>                               |   | 5        |                         | Х             |
| Section B. Independent Contractors  1 Complete this table for your five highest compensate                         | d inden             | ende                              | ant (         | cont           | ract     | ore t                        | hat                  | received more tha                      | n \$100 000 of                            |          |                         |               |
| compensation from the organization.  | u much              | ena                               | 511C C        | COIIL          | iaci     | UI 5 I                       | liial                |  |   |          |                         |               |
| (A)  |                     |                                   |               |                |          |                              |                      | (В                                     | ,   | (        | C)                      |               |
| Name and business address Description of Services  |                     |                                   |               |                |          |                              |                      | Comp                                   | ensatio                                   | on       |                         |               |
|  |                     |                                   |               |                |          |                              |                      |  |   |          |                         | <del></del> - |
|  |                     |                                   |               |                |          |                              |                      |  |   |          |                         |               |
|  |                     |                                   |               |                |          |                              |                      |  |   |          |                         |               |
|  |                     |                                   |               |                |          |                              |                      |  | -   |          | _                       |               |
|  |                     |                                   |               |                |          |                              |                      |  | <del></del>                               |          |                         |               |
| 2 Total number of independent contractors (including   | but not !           | ımıtı                             | ed t          | o the          | ose      | liste                        | d ah                 | ove) who received                      | more than                                 |          |                         |               |
| \$100,000 in compensation from the organization  |                     |                                   |               |                |          |                              |                      | ,                                      |   |          |                         |               |

| Par   | t VIII Statement of Revenue  |                      |  | <u> </u>                                |   |
|---|--|----------------------|--|---|---|
|   |  | (A)<br>Total revenue | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| 200   | 1a Federated campaigns 1a  |                      |  |   |   |
| PROGRAM SERVICE REVENUE AND OTHER SIMILAR AMOUNTS | b Membership dues 1b   | ] :                  |  |   |   |
| 윤호  | c Fundraising events 1c  | <b>-</b> ]           |  |   |   |
| FIS   | d Related organizations 1 d  | 1                    |  |   |   |
| 2   | e Government grants (contributions)  1 e 2,969,809   | -                    |  |   |   |
| SIS   | e deveraged in the contributions   | 1                    |  |   |   |
| 51  | f All other contributions, gifts, grants, and similar amounts not included above 11 13, 122, 686 |                      |  |   |   |
| 불이  | g Noncash contribus included in lns 1a-1f \$   | <u>-</u>             |  |   |   |
| A S   | g Noncash contributes included in lins 1a-1f \$  | 16,092,495.          |  |   |   |
| 끏   | h Total. Add lines 1a-1f  Business Code  | 110,092,495.         |  |   |   |
| <u> </u>  | Busiliess code   | <b></b>              |  |   |   |
| 2   | 2a   | <del>-</del>         |  |   |   |
| Ä   | b  |                      |  |   |   |
| Ž.  | °  |                      |  |   | · ·····   |
| SE  | d  |                      |  |   |   |
| ₹   | e  |                      |  |   |   |
| <u>0</u>  | f All other program service revenue  |                      |  |   |   |
| -   | g Total. Add lines 2a-2f   | <b>-</b>             |  |   |   |
|   | 3 Investment income (including dividends, interest and   | 147 051              | 147 051                                | 0                                       |   |
|   | Other similar amounts)   | 147,051.             | 147,051.                               | 0.                                      | 0.  |
|   | 4 Income from investment of tax-exempt bond proceeds   | -                    |  |   |   |
| l   | 5 Royalties  | <u> </u>             |  |   |   |
|   | (i) Real (ii) Personal   | _                    |  |   |   |
|   | <b>6a</b> Gross Rents 9, 665.  | _                    |  |   |   |
|   | b Less: rental expenses 10,444.  | _                    |  |   |   |
|   | c Rental income or (loss) -779.  |                      |  |   |   |
|   | d Net rental income or (loss)  | -779.                | -779.                                  | 0.                                      | 0.  |
|   | 7a Gross amount from sales of (i) Securities (ii) Other  |                      |  |   |   |
|   | assets other than inventory 12,511   | <u>.</u>             |  |   |   |
|   | <b>b</b> Less cost or other basis  |                      |  |   |   |
|   | and sales expenses   |                      |  |   |   |
|   | <b>c</b> Gain or (loss) 12,511   | •                    |  |   |   |
|   | d Net gain or (loss)   | 12,511.              | 12,511.                                | 0.                                      | 0.  |
|   | 8a Gross income from fundraising events  |                      |  |   |   |
| NE  | (not including \$  |                      |  |   |   |
| OTHER REVENU                                      | of contributions reported on line 1c).   |                      |  |   |   |
| 2   | See Part IV, line 18 a   | _                    |  |   |   |
| 표   | <b>b</b> Less. direct expenses <b>b</b>  |                      |  |   |   |
| 0   | c Net income or (loss) from fundraising events   | >                    |  |   |   |
|   | 9a Gross income from gaming activities.<br>See Part IV, line 19                                  |                      |  |   |   |
|   | b Less' direct expenses b  | -                    |  |   |   |
|   | c Net income or (loss) from gaming activities  | •                    |  |   |   |
|   |  |                      |  |   |   |
|   | 10a Gross sales of inventory, less returns and allowances a                                      |                      |  |   |   |
|   | <b>b</b> Less: cost of goods sold <b>b</b>   | 7                    |  |   |   |
|   |  | <b>&gt;</b>          |  | · · · · · · · · · · · · · · · · · · ·   |   |
|   | Miscellaneous Revenue Business Code  |                      |  |   | -   |
|   | 11a Miscellaneous 900099   | -5,505.              | -5,505.                                | 0.                                      | 0.  |
|   | b  |                      |  |   | <u> </u>  |
|   | c  |                      |  | <del>_</del> -                          |   |
|   | d All other revenue  |                      |  |   |   |
|   |  | -5,505.              | -                                      |   |   |
|   |  | 16,245,773.          | 153,278.                               | 0.                                      | 0.  |

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

|          | All other organizations must comp  | nete column (A) but are |                                       | 1 |   |
|----------|--|-------------------------|---------------------------------------|---|---|
|          | not include amounts reported on lines<br>7b, 8b, 9b, and 10b of Part VIII.   | (A)<br>Total expenses   | ( <b>B</b> ) Program service expenses | (C) Management and general expenses     | <b>(D)</b><br>Fundraising<br>expenses   |
| 1        | Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21  | 785,150.                | 785,150.                              |   |   |
| 2        | Grants and other assistance to individuals in the U.S. See Part IV, line 22  | 763,130.                | 703,130.                              |   |   |
| 3        | Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16                     | 5,786,869.              | 5,786,869.                            |   |   |
|          | Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees                                     | 147,978.                | 0.                                    | 147,978.                                | 0.                                      |
| 6        | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1) and persons described in section 4958(c)(3)(B) |                         |                                       |   |   |
| 7        | Other salaries and wages   | 3,052,233.              | 2,422,895.                            | 139,627.                                | 489,711.                                |
| 8        | Pension plan contributions (include section 401(k) and section 403(b) employer   | 00 020                  | 60, 001                               | 5 710                                   | 12 140                                  |
| _        | contributions)   | 88,839.                 | 69,981.                               | 5,710.                                  | 13,148.                                 |
|          | Other employee benefits  | 619,445.                | 499,609.                              | 27,810.                                 | 92,026.                                 |
| 10       | ,  | 244,469.                | 195,753.                              | 9,896.                                  | 38,820.                                 |
|          | Fees for services (non-employees)  |                         |                                       |   |   |
|          | Management   |                         |                                       |   |   |
|          | Degal<br>: Accounting  | 94,623.                 | 0.                                    | 94,623.                                 | 0.                                      |
|          | Lobbying   | 94,023.                 |                                       | 94,023.                                 |   |
|          | Prof fundraising svcs. See Part IV, In 17  |                         |                                       |   | -                                       |
|          | Investment management fees .   |                         |                                       |   |   |
|          | Other  | 145,197.                | 96,958.                               | 23,369.                                 | 24,870.                                 |
| -        | Advertising and promotion  | 9,623.                  | 2,554.                                | 0.                                      | 7,069.                                  |
|          | Office expenses  | 3, 023.                 | 3,0011                                |   | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| 14       | Information technology   | 166,326.                | 111,003.                              | 12,585.                                 | 42,738.                                 |
|          | Royalties  |                         |                                       | ==,                                     |   |
|          | Occupancy  | 240,782.                | 170,696.                              | 18,881.                                 | 51,205.                                 |
|          | Travel   | 794,309.                | 731,245.                              | 21,917.                                 | 41,147.                                 |
| 18       | Payments of travel or entertainment expenses for any federal, state, or local public officials   |                         |                                       |   |   |
| 19       | Conferences, conventions, and meetings   | 83,693.                 | 44,658.                               | 31,998.                                 | 7,037.                                  |
| 20       | Interest   |                         |                                       |   |   |
| 21       | Payments to affiliates   |                         |                                       |   |   |
| 22       | p · · · · · · · · · · · · · · · · ·  | 23,769.                 | 8,223.                                | 8,295.                                  | 7,251.                                  |
| 23<br>24 | P P  | 49,458.                 | 22,826.                               | 24,543.                                 | 2,089                                   |
| a        | Operations   | 1,340,991.              | 1,148,376.                            | 13,029.                                 | 179,586.                                |
|          | Expensed assets  | 258,170.                | 258,170.                              | 0.                                      | 0.                                      |
| (        | Printed Materials  | 159,489.                | 75,157.                               | 1,538.                                  | 82,794.                                 |
| (        | Telephone  | 56 <b>,</b> 885.        | 29,923.                               | 9,477.                                  | 17,485.                                 |
| •        | Postage  | 114,657.                | 50,137.                               | 3,208.                                  | 61,312.                                 |
|          | All other expenses   |                         |                                       |   | 4                                       |
| 25<br>26 | SOP 98-2. Complete this line only if the organization reported in column (B) joint   | 14,262,955.             | 12,510,183.                           | 594,484.                                | 1,158,288.                              |
|          | costs from a combined educational campaign and fundraising solicitation  | 729,696.                | 364,848.                              | 0.                                      | 364,848.                                |
| BAA      |  | ,                       |                                       |   | Form <b>990</b> (2009                   |

**Balance Sheet** (A) Beginning of year (B) End of year 718,180 1 145,181. Cash - non-interest-bearing 2 2 Savings and temporary cash investments Pledges and grants receivable, net 452,842 3 665,884. 4 2,154,420. 3,297,271. Accounts receivable, net Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L 6 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 469,207. 9 703,076. 10a Land, buildings, and equipment: cost or other basis. 10a 976,628. Complete Part VI of Schedule D 10b 495,255 10 c 402,554. **b** Less: accumulated depreciation. 574,074. 3,647,067. 4,008,743. 11 Investments - publicly-traded securities 11 12 12 Investments - other securities. See Part IV, line 11 13 13 Investments - program-related See Part IV, line 11 14 14 Intangible assets 15 Other assets. See Part IV, line 11 15 7,936,971 9,222,709. 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 Accounts payable and accrued expenses 1,905,436. 17 1,091,261. 18 Grants payable 117,172. 18 19 19 Deferred revenue 20 Tax-exempt bond liabilities 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II 22 of Schedule L 23 Secured mortgages and notes payable to unrelated third parties 23 24 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities, Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 2,022,608. 26 1,091,261. Organizations that follow SFAS 117, check here ▶ X and complete lines N E T 27 through 29 and lines 33 and 34. ASSETS Unrestricted net assets 2,704,497. 27 5,768,851. 3,186,475. 28 2,339,206. Temporarily restricted net assets 23,391. 23,391. 29 Permanently restricted net assets R Organizations that do not follow SFAS 117, check here and complete F UND lines 30 through 34. 30 Capital stock or trust principal, or current funds 30 31 BALANCES 31 Paid-in or capital surplus, or land, building, and equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds 33 33 5,914,363. 8,131,448. Total net assets or fund balances. 7,936,971. 9,222,709. 34 Total liabilities and net assets/fund balances Form 990 (2009) BAA

TEEA0111 01/30/10

| Form <b>990</b> (2009) Christian Reformed World Relief Committee Inc. 38-1708  | 140           | Pa  | age 12 |
|--|---------------|-----|--------|
| Part XI Financial Statements and Reporting   |               |     |        |
|  |               | Yes | No     |
| 1 Accounting method used to prepare the Form 990.   Cash X Accrual Other   |               |     |        |
| If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O   |               |     |        |
| 2a Were the organization's financial statements compiled or reviewed by an independent accountant?   | 2a            |     | _X     |
| b Were the organization's financial statements audited by an independent accountant?   | 2b            | X   |        |
| c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit review, or compilation of its financial statements and selection of an independent accountant?      | ,<br>2c       | х   |        |
| If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O   |               |     |        |
| d If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both:   |               |     |        |
| Separate basis X Consolidated basis Both consolidated and separate basis   |               |     |        |
| 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?  | 3a            | х   |        |
| <b>b</b> If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits. | dit <b>3b</b> | x   |        |

BAA

Form **990** (2009)

#### **SCHEDULE A** (Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

OMB No 1545-0047

Open to Public Inspection

Type III- Other

Schedule A (Form 990 or 990-EZ) 2009

Employer identification number

38-1708140

Department of the Treasury Internal Revenue Service

10

11

Total

a Type I

Christian Reformed World Relief Committee Inc.

June 30, 1975 See section 509(a)(2). (Complete Part III)

**b** Type II

BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

| Part | | Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is: (For lines 1 through 11, check only one box) 1 A church, convention of churches or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii) Enter the hospital's name, city, and state 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) R A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) An organization that normally receives: (1) more than 33-1/3 % of its support from contributions, membership fees, and gross receipts 9

An organization organized and operated exclusively to test for public safety. See section 509(a)(4).

describes the type of supporting organization and complete lines 11e through 11h

from activities related to its exempt functions – subject to certain exceptions, and (2) no more than 33-1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after

An organization organized and operated exclusively for the benefit of, to perform the functions of, or carry out the purposes of one or

more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section

c Type III - Functionally integrated

If the organization received a written determination from the IRS that is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? Yes No a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) (i) below, the governing body of the supported organization? 11 g (i) a family member of a person described in (i) above? 11 g (ii) a 35% controlled entity of a person described in (i) or (ii) above? 11 g (iii) Provide the following information about the supported organizations h (iii) Type of organization (described on lines 1-9 above or IRC section (v) Did you notify the organization in col (i) of (i) Name of Supported Organization (ii) EIN (IV) Is the (vi) is the (vii) Amount of Support organization in col (i) organized in the your support? (see instructions)) governing document? Yes No Yes No Yes

| \_L_ |   | O Object and a                           | . D. f                                    | -14 p-14 - 6 g                   |                                   | 20 1700         | 1140          | r                 | ) <b>9</b>    |
|------|---|--|---|----------------------------------|-----------------------------------|-----------------|---------------|-------------------|---------------|
|      | edule A (Form 990 or 990-EZ) 2009 rt II Support Schedule for  |  |   |                                  | ommittee Inc.<br>(b)(1)(A)(iv) ar |                 |               |                   | Page 2        |
|      | (Complete only if you checke  | •  |   |                                  | (-)(-)(-)(-)(-)                   |                 | · · · · · · · |                   |               |
| Sec  | tion A. Public Support  |  |   |                                  |                                   | ·               |               |                   |               |
|      | ndar year (or fiscal year<br>nning in) ►  | (a) 2005                                 | (b) 2006                                  | (c) 2007                         | (d) 2008                          | (e) 2009        |               | (f) Tota          | ıl            |
| 1    | Gifts, grants, contributions and membership fees received (Do not include 'unusual grants')   |  |   |                                  |                                   |                 |               |                   |               |
| 2    | Tax revenues levied for the<br>organization's benefit and<br>either paid to it or expended<br>on its behalf   |  |   |                                  |                                   |                 |               |                   |               |
| 3    | The value of services or facilities furnished to the organization by a governmental unit without charge Do not include the value of services or facilities generally furnished to the public without charge |  |   |                                  |                                   |                 |               |                   |               |
| 4    | Total. Add lines 1-through 3  |  |   |                                  | <u> </u>                          |                 |               |                   |               |
| 5    | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)         |  |   |                                  |                                   |                 |               |                   |               |
| 6    | <b>Public support.</b> Subtract line 5 from line 4  |  |   |                                  |                                   |                 |               |                   |               |
| Sec  | tion B. Total Support   | -  |   |                                  | 1                                 |                 |               | ·                 |               |
|      | endar year (or fiscal year<br>inning in) ►  | (a) 2005                                 | (b) 2006                                  | (c) 2007                         | (d) 2008                          | (e) 2009        |               | (f) Tota          | 1             |
| 7    | Amounts from line 4   |  |   |                                  |                                   |                 |               |                   |               |
| 8    | Gross income from interest,<br>dividends, payments received<br>on securities loans, rents,<br>royalties and income form<br>similar sources  |  |   |                                  |                                   |                 |               | ,                 |               |
| 9    | Net income from unrelated<br>business activities, whether or<br>not the business is regularly<br>carried on   |  |   |                                  |                                   |                 |               |                   |               |
| 10   | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)  |  |   |                                  |                                   |                 |               |                   |               |
| 11   | Total support. Add lines 7 through 10   | :  |   |                                  |                                   |                 |               |                   |               |
| 12   | Gross receipts from related activ   | ities, etc (see ins                      | structions)                               |                                  |                                   |                 | 12            |                   |               |
|      | First five years. If the Form 990 organization, check this box and  | stop here                                |   | d, thırd, fourth, o              | or fifth tax year as              | a section 501(  | c)(3)         |                   | <u>►</u> □    |
|      | ction C. Computation of Pu  |  |   | 11 1                             |                                   | ı               | <b>1</b> (    |                   |               |
|      | Public support percentage for 20  | • ,                                      |   | e II, column (f)                 |                                   | <del> </del>    | 14<br>15      |                   | <u>%</u><br>% |
|      | Public support percentage from 2  | ·  | •   |                                  |                                   | _               |               |                   |               |
|      | a' 33-1/3 support test — 2009. If the<br>and stop here. The organization  | qualifies as a put                       | olicly supported or                       | ganization                       |                                   |                 |               |                   | ► 🗌           |
|      | b 33-1/3 support test — 2008. If the<br>and stop here. The organization   | e organization did<br>qualifies as a put | not check a box of<br>olicly supported or | on line 13, or 16a<br>ganization | , and line 15 is 33               | -1/3% or more   | e, che        | ck this box       | <b>-</b>      |
| 17   | a 10%-facts-and-circumstances to<br>or more, and if the organization<br>the organization meets the 'facts   | meets the 'facts-a                       | ind-circumstances                         | ' test, check this               | box and stop here                 | . Explain in Pa | art IV        | )%<br>how         | ► 🗌           |
|      | b 10%-facts-and-circumstances to<br>or more, and if the organization<br>organization meets the 'facts-and   | meets the 'facts-a                       | ind-circumstances                         | test, check this                 | box and stop here                 | . Explain in Pa | art IV        | is 10%<br>how the | ► 📗           |

Private foundation. If the organization did not check a box on line, 13, 16a, 16b, 17a, or 17b, check this box and see instructions ► ☐

BAA

Schedule A (Form 990 or 990-EZ) 2009

| purpose  | SACITIFIC   |                          |                        |                       |                    |           |
|--|---|--------------------------|------------------------|-----------------------|--------------------|-----------|
| 3 Gross receipts from acti<br>not an unrelated trade o<br>under section 513  |   |                          |                        |                       |                    |           |
| 4 Tax revenues levie organization's bene either paid to or exits behalf  | efit and  |                          |                        |                       |                    |           |
| 5 The value of service facilities furnished governmental unit organization withou                                    | by a<br>to the                                    |                          |                        |                       |                    |           |
| 6 Total. Add lines 1   | through 5   |                          |                        |                       |                    |           |
| 7a Amounts included 2, 3 received from persons   |   |                          |                        |                       |                    |           |
| b Amounts included<br>and 3 received fror<br>disqualified person<br>exceed the greater<br>the amount on line<br>year | n other than<br>s that<br>of 1% of                |                          |                        |                       |                    |           |
| c Add lines 7a and 7   | b   |                          |                        |                       |                    |           |
| 8 Public support (Su   | ubtract line                                      |                          |                        |                       |                    |           |
| 7c from line 6)  | <u> </u>  |                          |                        | <u> </u>              |                    |           |
| Section B. Total Su  | pport   |                          |                        | <b></b>               |                    |           |
| Calendar year (or fiscal yr  | beginning in) ► (a) 20                            | 005 <b>(b)</b> 2006      | <b>(c)</b> 2007        | (d) 2008              | (e) 2009           | (f) Total |
| 9 Amounts from line  | 6   |                          |                        |                       |                    |           |
| 10 a Gross income from<br>dividends, paymen<br>on securities loans<br>royalties and incon<br>similar sources         | ts received<br>, rents,                           |                          |                        |                       |                    |           |
| b Unrelated business<br>income (less section<br>taxes) from busine<br>acquired after June                            | on 511<br>sses                                    |                          |                        |                       |                    |           |
| c Add lines 10a and  | 10b   |                          |                        |                       |                    |           |
| 11 Net income from unrela<br>activities not included in<br>whether or not the busi<br>regularly carried on           | nline 10b,  |                          |                        |                       |                    |           |
| 12 Other income Do<br>gain or loss from t<br>capital assets (Exp<br>Part IV)   | he sale of  |                          |                        |                       |                    |           |
| 13 Total support. (add l   | ns 9, 10c, 11, and 12)                            |                          |                        |                       |                    |           |
| 14 First five years. If organization, chec   | the Form 990 is for the ok this box and stop here | organization's first, se | cond, third, fourth, o | r fifth tax year as a | a section 501(c)(3 | ) ▶ □     |
| Section C. Comput  |   |                          |                        |                       |                    |           |

15 Public support percentage for 2009 (line 8, column (f) divided by line 13, column (f)) % 15 16 Public support percentage from 2008 Schedule A, Part III, line 15 16 % Section D. Computation of Investment Income Percentage % 17 Investment income percentage for 2009 (line 10c, column (f) divided by line 13, column (f)) 17

18 Investment income percentage from 2008 Schedule A, Part III, line 17 19a 33-1/3 support tests - 2009. If the organization did not check the box on line 14, and line 15 is more than 33-1/3%, and line 17 is not more than 33-1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33-1/3 support tests - 2008. If the organization did not check a box on line 14 or 19a, and line 16 is more than 33-1/3%, and line 18 is not more than 33-1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

18

%

| Schedule A | (Form 990 or              | 990-EZ) 2009                     | Christ                  | ian Refo                   | rmed W              | orld Rel               | ief Co | ommittee Inc.  | 38-170814                      | 0 Page <b>4</b>              |
|------------|---------------------------|----------------------------------|-------------------------|----------------------------|---------------------|------------------------|--------|--|--------------------------------|------------------------------|
| Part IV    | Suppleme<br>Part II, line | <b>ntal Inform</b><br>17a or 17b | ation. Cor<br>o; and Pa | nplete the<br>rt III, line | s part t<br>12. Pro | o provide<br>ovide any | the e  | ommittee Inc.<br>xplanations req<br>additional infor | uired by Part<br>mation. See i | II, line 10;<br>nstructions. |
|            |                           |                                  |                         |                            |                     |                        |        | -  | -                              |                              |
|            |                           |                                  |                         | <b>-</b> -                 | - <b>-</b>          |                        |        |  |                                |                              |
|            |                           |                                  |                         |                            |                     | · <b></b>              |        | · <b></b>  |                                |                              |
|            | <b>-</b>                  | <del>-</del>                     |                         | <del>-</del> -             |                     |                        |        |  |                                |                              |
|            |                           | <del>-</del>                     |                         |                            |                     | <b>-</b>               |        |  | <del>-</del>                   |                              |
|            |                           |                                  | <b></b>                 |                            |                     |                        |        |  |                                | <del>-</del>                 |
|            |                           | <del>_</del>                     |                         | <b>-</b>                   |                     |                        |        | · <del>-</del>                                       |                                |                              |
|            | <b>-</b>                  | - <del></del>                    | <b>-</b>                |                            | - <b>-</b>          | <del>-</del>           |        |  |                                |                              |
| <b>-</b>   |                           | <del>-</del>                     |                         | <b></b>                    |                     |                        |        |  |                                |                              |
|            | <b>-</b>                  |                                  |                         |                            |                     |                        |        | . – – – – – -  |                                | <b>-</b>                     |
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|            |                           |                                  |                         |                            | . – – – –           |                        |        |  |                                |                              |

# SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

# **Supplemental Financial Statements**

► Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions 2009

OMB No 1545-0047

Open to Public Inspection

Employer Identification number

| Chr | ristian Reformed World Relief  | Committee Inc.  | 38-1708140   |
|-----|--|---|--|
| Par | t I Organizations Maintaining Donor  | Advised Funds or Other Similar Fur  | nds or Accounts Complete if  |
|     | the organization answered 'Yes' to   | Form 990, Part IV, line 6.  |  |
|     |  | (a) Donor advised funds   | (b) Funds and other accounts   |
| 1   | Total number at end of year  |   |  |
| 2   | Aggregate contributions to (during year)   |   |  |
| 3   | Aggregate grants from (during year)  |   |  |
| 4   | Aggregate value at end of year   |   |  |
| 5   | Did the organization inform all donors and donor funds are the organization's property, subject to   | or advisors in writing that the assets held in do<br>to the organization's exclusive legal control? | nor advised Yes No   |
| 6   | Did the organization inform all grantees, donorsused only for charitable purposes and not for the purpose conferring impermissible private benefits.         | ie benefit of the donor or donor advisor or for a   | s may be<br>any other Yes No   |
| Par | t II   Conservation Easements Comple   | te if the organization answered 'Yes'   | to Form 990, Part IV, line 7.  |
| 1   | Purpose(s) of conservation easements held by   | the organization (check all that apply)   |  |
|     | Preservation of land for public use (e g , re  | creation or pleasure) Preservation  | of an historically important land area   |
|     | Protection of natural habitat  | Preservation  | of certified historic structure  |
|     | Preservation of open space   |   |  |
| 2   | Complete lines 2a through 2d if the organizatio last day of the tax year   | n held a qualified conservation contribution in t   | the form of a conservation easement on the   |
|     |  |   | Held at the End of the Year  |
| ā   | Total number of conservation easements   |   | 2a   |
| ŀ   | Total acreage restricted by conservation easem   | nents   | 2b   |
| (   | Number of conservation easements on a certifi  | ed historic structure included in (a)   | 2c   |
| (   | Number of conservation easements included in   | (c) acquired after 8/17/06  | 2d   |
| 3   | Number of conservation easements modified, to  | ransferred, released, extinguished, or terminate  | ed by the organization during the tax  |
|     | year ►   |   |  |
| 4   | Number of states where property subject to cor   | servation easement is located ►   | _  |
|     | Does the organization have a written policy reg<br>and enforcement of the conservation easement  | : it holds?   | ∐ Yes ∐ No   |
| 6   | Staff and volunteer hours devoted to monitoring during the year  | g, inspecting, and enforcing conservation ease  | ments  |
| 7   | Amount of expenses incurred in monitoring, insiduring the year ▶   | specting, and enforcing conservation easement   | \$   |
| 8   | Does each conservation easement reported on $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$ ?   | line 2(d) above satisfy the requirements of sec   | tion Yes No  |
| 9   | In Part XIV, describe how the organization report include, if applicable, the text of the footnote to conservation easements                                 | orts conservation easements in its revenue and the organization's financial statements that de      | expense statement, and balance sheet, and escribes the organization's accounting for       |
| Pai | Organizations Maintaining Colle Complete if the organization answ  | ctions of Art, Historical Treasures, o<br>wered 'Yes' to Form 990, Part IV, line                    | r Other Similar Assets<br>8.   |
| 1 a | a If the organization elected, as permitted under<br>treasures, or other similar assets held for publi<br>the text of the footnote to its financial statemer | c exhibition, education, or research in furtherar   | nt and balance sheet works of art, historical noe of public service, provide, in Part XIV, |
| ı   | b) If the organization elected, as permitted under<br>treasures, or other similar assets held for publi<br>amounts relating to these items:                  | SFAS 116, to report in its revenue statement a<br>c exhibition, education, or research in furtherar | nce of public service, provide the following   |
|     | (i) Revenues included in Form 990, Part VIII,  | line 1  | <b>*</b> \$  |
|     | (ii) Assets included in Form 990, Part X   |   |  |
| 2   | If the organization received or held works of ar amounts required to be reported under SFAS 1  | t, historical treasures, or other similar assets fo<br>16 relating to these items:                  | or financial gain, provide the following   |
|     | a Revenues included in Form 990, Part VIII, line   |   | <b>►</b> \$  |
|     | Assets included in Form 990, Part X  |   | ►\$<br>►\$   |
|     |  |   |  |

| Schedule D (Form 990) 2009 Chris  |   |   |         |   | 38-170                    |                  |             | Page 2   |
|---|---|---|---------|---|---------------------------|------------------|-------------|--|
| Part III Organizations Mainta   |   |   |         |   | Other Similar Ass         | ets (c           | ontını      | ued)   |
| 3 Using the organization's acquisition items (check all that apply).        | on accession and ot                             | <del></del> -                             |         |   | t are a significant use ( | of its co        | ilectio     | า  |
| a Public exhibition   |   | <b>d</b> Loan c                           | r exch  | nange programs                              |                           |                  |             |  |
| <b>b</b> Scholarly research   |   | e U Other                                 |         |   |                           |                  |             |  |
| c Preservation for future genera  |   |   |         |   |                           |                  |             |  |
| 4 Provide a description of the organ<br>Part XIV                            |   |   | -       | _   |                           | ın               |             |  |
| 5 During the year, did the organizat<br>assets to be sold to raise funds ra | tion solicit or receive<br>ather than to be mai | e donations of art,<br>ntained as part of | the or  | icai treasures, or o<br>ganization's collec | ther similar<br>tion?     | Yes              |             | No   |
| Part IV Escrow and Custodia 9, or reported an amo                           | l Arrangements                                  | Complete if o                             | rganı   |   |                           | 90, Pa           | ırt IV,     | line   |
| 1 a ls the organization an agent, trus included on Form 990, Part X?        | tee, custodian, or ot                           | her intermediary f                        | or con  | tributions or other                         | assets not                | Yes              | [           | ☐ No   |
| <b>b</b> If 'Yes,' explain the arrangement                                  | in Part XIV and com                             | plete the following                       | g table | <b>::</b>                                   |                           |                  |             |  |
|   |   |   |         |   |                           | Amoun            | t           |  |
| c Beginning balance   |   |   |         |   | 1c                        |                  |             |  |
| <b>d</b> Additions during the year  |   |   |         |   | 1d                        | <del></del>      |             |  |
| e Distributions during the year   |   |   |         |   | 1 e                       |                  |             |  |
| f Ending balance  |   |   |         |   | 1f                        |                  |             | <del></del>                                      |
| 2a Did the organization include an a  |   | Part X, line 217                          |         |   |                           | Yes              | l           | ∐ No   |
| b If 'Yes,' explain the arrangement   |   |   | -1.157  |   | 2 D+ IV ( I 10            |                  |             |  |
| Part V   Endowment Funds Co   |   |   |         |   |                           | 1                |             |  |
|   | (a) Current year                                | (b) Prior year                            |         | (c) Two years back                          | (d) Three years back      | (e)              | Four yea    | rs dack  |
| 1 a Beginning of year balance   | 2,287,453                                       |   |         |   |                           | <del> </del>     |             |  |
| <b>b</b> Contributions  | 729,377   | . 1,079,9                                 | 30.     |   |                           |                  |             |  |
| c Net Investment earnings, gains,<br>and losses                             |   |   |         |   |                           |                  |             |  |
| d Grants or scholarships  |   |   |         |   |                           | <u> </u>         |             |  |
| <ul> <li>Other expenditures for facilities<br/>and programs</li> </ul>      | 298,635   | . 3,133,8                                 | 57.     |   |                           |                  |             |  |
| f Administrative expenses   |   |   |         |   |                           | <u> </u>         |             |  |
| <b>g</b> End of year balance  | 2,718,195                                       | . 2,287,4                                 | 53.     |   |                           |                  |             |  |
| <ol><li>Provide the estimated percentage</li></ol>                          | of the year end bal                             | ance held as:                             |         |   |                           |                  |             |  |
| a Board designated or quasi-endow   | vment ►   | <b>%</b>                                  |         |   |                           |                  |             |  |
| <b>b</b> Permanent endowment ►  | *   |   |         |   |                           |                  |             |  |
| c Term endowment ►  | <b>%</b>  |   |         |   |                           |                  |             |  |
| 3a Are there endowment funds not ii   | n the possession of                             | the organization th                       | nat are | e held and adminis                          | tered for the             | 1                | V           | T No.  |
| organization by   |   |   |         |   |                           | 200              | Yes         | No_  |
| (i) unrelated organizations   |   |   |         |   |                           | 3a(i)            |             | +  |
| (ii) related organizations  |   | Cab                                       | سانياست | D2  |                           | 3a(ii)<br>3b     |             | <del>                                     </del> |
| <b>b</b> If 'Yes' to 3a(II), are the related o                              | •   | •   |         |   |                           | 30               | <del></del> | ــــــــــــــــــــــــــــــــــــــ           |
| 4 Describe in Part XIV the intended Part VI Investments—Land, B             |   |   |         |   | line 10                   | <del></del>      | -           |  |
| <del></del>   |   | est or other basis                        |         | Cost or other                               | (c) Accumulated           | (d)              | Book V      |  |
| Description of investment   |   | investment)                               |         | asis (other)                                | Depreciation              | (4)              | DOOK V      | aluc   |
| 1 a Land  |   |   |         | 130,206.                                    |                           |                  | 130         | ,206.  |
| <b>b</b> Buildings  |   |   |         | 209,000.                                    | 71,826.                   |                  | 137         | ,174.  |
| c Leasehold improvements .  |   |   |         | 98,158.                                     | 92,221.                   |                  | 5           | 937.   |
| <b>d</b> Equipment  |   |   |         | 539,264.                                    | 410,027.                  |                  | 129         | 237.   |
| e Other   |   |   |         |   |                           |                  |             |  |
| Total. Add lines 1a through 1e (Column                                      | n (d) must equal For                            | m 990, Part X, co                         | lumn (  | (B), line 10(c))                            | <u> </u>                  |                  | 402         | 554.   |
| BAA   |   |   |         |   | Sched                     | dule <b>D</b> (l | Form 9      | 990) 2009  |

| Part VII     | Investments-Other Securities See   | Form 990, Part X, line 1                           | 12.  |                      |
|--------------|--|--|--|----------------------|
|              | (a) Description of security or category (including name of security)                       | (b) Book value                                     | (c) Method of valuation Cost or end-of-year market | n<br>t value         |
| Financial d  |  |  |  |                      |
| Closely-hel  | ld equity interests .  |  |  |                      |
| Other        |  |  |  |                      |
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|              |  | -  |  |                      |
|              | mn (b) must equal Form 990 Part X, col. (B) line 12.)  Investments—Program Related (Se     | e Form 990 Part Y June                             | 13)  |                      |
| ran VIII     | (a) Description of investment type   | (b) Book value                                     | (c) Method of valuation                            | n                    |
|              | (a) Description of investment type   | (b) Book value                                     | Cost or end-of-year market                         | t value              |
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| Part IX      | nn (b) must equal Form 990, Part X, Col. (B) line 13.)  Other Assets (See Form 990, Part ) | Y line 15)   | <del></del>  | . "                  |
| Partix       |  | Description  |  | (b) Book value       |
|              | (a)  | Description  |  | (b) Book value       |
|              |  |  |  |                      |
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|              | lumn (b) must equal Form 990, Part X, col (B)  |  | ▶  |                      |
| Part X       | Other Liabilities (See Form 990, Pa  | 1  |  |                      |
| •            | (a) Description of Liability   | (b) Amount   | _  |                      |
| Federal Inc  | come Taxes   |  | _  |                      |
|              |  |  | -  |                      |
|              |  |  | _  |                      |
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| Total (Colum | nn (b) must equal Form 990, Part X, col. (B) line 25)                                      |  | -  |                      |
|              | Footnote In Part XIV, provide the text of the fo   | i<br>otnote to the organization's fin-             | ancial statements that reports the orga            | nization's liability |
| for uncerta  | ain tax positions under FIN 48   | outoto to the organization a link                  | and a distantion that reports the orga             |                      |

Schedule **D** (Form 990) 2009 Christian Reformed World Relief Committee Inc.

38-1708140

Page 3

| Part >             | <u>(                                     </u> | Reconciliation of Change in Net Assets from Form 990 to F   | ınan         | cial Statements         |              |                               |
|--------------------|---|---|--------------|-------------------------|--------------|-------------------------------|
| 1 To               | otal  | revenue (Form 990, Part VIII,column (A), line 12)   |              |                         |              | 16,245,773.                   |
|                    |   | expenses (Form 990, Part IX, column (A), line 25)   |              |                         | L            | 14,262,955.                   |
| 3 E                | xces  | s or (deficit) for the year. Subtract line 2 from line 1  |              |                         |              | 1,982,818.                    |
| 4 N                | et ur   | nrealized gains (losses) on investments   |              |                         | -            |                               |
| <b>5</b> D         | onat  | ed services and use of facilities   |              |                         | -            |                               |
| <b>6</b> In        | vest  | ment expenses   |              |                         | -            |                               |
|                    |   | period adjustments  |              |                         |              |                               |
|                    |   | (Describe in Part XIV)  |              |                         | -            |                               |
|                    |   | adjustments (net) Add lines 4 through 8   |              |                         | -            |                               |
|                    |   | s or (deficit) for the year per audited financial statements. Combine lines 3   |              | 71. D                   | 1            | 1,982,818.                    |
|                    |   | Reconciliation of Revenue per Audited Financial Statemen  | ts W         | th Revenue per Re       |              | 17 646 007                    |
|                    |   | revenue, gains, and other support per audited financial statements  |              |                         | 1            | 17,646,997.                   |
|                    |   | nts included on line 1 but not on Form 990, Part VIII, line 12  | 1 .          | 1 004 067               |              |                               |
|                    |   | nrealized gains on investments  | 2a           | 234,267.                |              |                               |
|                    |   | ed services and use of facilities   | 2b           | 1,156,513.              |              |                               |
|                    |   | veries of prior year grants   | 2c<br>2d     | 10,444.                 |              |                               |
|                    |   | (Describe in Part XIV)  | 20           | 10,444.                 | 20           | 1 401 224                     |
|                    |   | nes 2a through 2d<br>act line 2e from line 1  |              |                         | 2e           | 1,401,224.<br>16,245,773.     |
|                    |   |   | 1            |                         | -            | 10,245,775.                   |
|                    |   | nts included on Form 990, Part VIII, line 12, but not on line 1:  | 42           |                         |              |                               |
|                    |   | tments expenses not included on Form 990, Part VIII, line 7b  | 4a<br>4b     |                         |              |                               |
|                    |   | (Describe in Part XIV)  | 4 D          | l                       | 1            |                               |
|                    |   | nes 4a and 4b   |              |                         | 4c           | 16,245,773.                   |
|                    |   | revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)  Reconciliation of Expenses per Audited Financial Statement | nte V        | With Evnences ner       |              |                               |
|                    |   | expenses and losses per audited financial statements  | 11113        | Titil Expenses per      | 1            | 15,429,912.                   |
|                    |   | ints included on line 1 but not on Form 990, Part IX, line 25.  |              |                         |              | 13,423,312.                   |
|                    |   | ted services and use of facilities  | 2a           | 1,156,513.              |              |                               |
|                    |   |   | 2b           | 1,130,313.              |              |                               |
|                    |   | year adjustments  |              |                         |              |                               |
|                    |   | losses (Describe in Port VIV)   | 2c<br>2d     | 10,444.                 | 1            |                               |
|                    |   | (Describe in Part XIV)  |              | 10,444.                 | 2e           | 1,166,957.                    |
|                    |   | nes 2a through 2d   |              |                         | 3            | 14,262,955.                   |
|                    |   | act line 2e from line 1   | ı            | I                       | -            | 14,202,933.                   |
|                    |   | ints included on Form 990, Part IX, line 25, but not on line 1:   | 4.           |                         |              |                               |
|                    |   | tments expenses not included on Form 990, Part VIII, line 7b  | 4a<br>4b     | -                       |              |                               |
|                    |   | (Describe in Part XIV)  | 40           |                         | 4c           |                               |
|                    |   | ines 4a and 4b  |              |                         | 5            | 14,262,955.                   |
|                    |   | expenses. Add lines 3 and 4c (This must equal Form 990, Part I, line 18)  Supplemental Information                                  |              |                         | <u>  3  </u> | 14,202,933.                   |
|                    |   |   |              |                         |              |                               |
| line 4;<br>informa | Part<br>ation                                 |   | nd 4b        | Also complete this part | to prov      | vide any additional           |
| Pt_X               | ΙΙ.   | Line 2d Rental Expenses (Totaling \$10,444)   |              | <del> </del>            |              |                               |
| Pt_X               | <u> </u>                                      | Line 2d Rental Expenses (Totaling \$10,444)   | <del>-</del> | . <b></b> .             |              |                               |
| - <del>-</del>     |   |   | <del>-</del> | <del>_</del>            |              |                               |
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| BAA                |   | TEEA3304 02/02/10   |              |                         | Sche         | dule <b>D</b> (Form 990) 2009 |

Schedule D (Form 990) 2009 Christian Reformed World Relief Committee Inc.

38-1708140

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| Schedule <b>D</b> (Form 990) 2009 | Christian Reformed World Relief Committee Inc. al Information (continued) | 38-1708140              | Page <b>5</b> |
|-----------------------------------|---|-------------------------|---------------|
| PartXIV Supplementa               | al Information (continued)  |                         |               |
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| BAA                               | TEEA3305 07/10/09   | Schedule <b>D</b> (Form | n 990) 2009   |

# Schedule F (Form 990)

**Totals** 

# Statement of Activities Outside the United States

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization answered 'Yes' to Form 990, Part IV, line 14b, 15, or 16.
 ► Attach to Form 990.
 ► See separate instructions.

Name of the organization

Employer identification number

38-1708140

Christian Reformed World Relief Committee Inc. General Information on Activities Outside the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 14b.

For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? 1 ∏No X Yes

2 For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States

| (a) Region            | <b>(b)</b> Number of offices in the region | (c) Number of employees or agents in region | region (<br>fundrais<br>services, gr | es conducted in<br>by type) (i e ,<br>sing, program<br>ants to recipients<br>in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total<br>expenditures in<br>region |
|-----------------------|--|---|--------------------------------------|---|--|--|
| East Asia and Pacific | 4  | 5   | Program                              | Services  | Community Development  | 1,005,546                              |
| Sub-Saharan Africa    | 11   | 18  | Program                              | Services  | Community Development  | 4,436,526                              |
| Europe                | 1  | 1   | Program                              | Services  | Community Development  | 93,159                                 |
| Central America       | 5  | 6   | Program                              | Services  | Community Development  | 2,154,022                              |
| North America         | 0  | 1   | Program                              | Services  | Community Development  | 314,137                                |
| South America         | 1  | 2   | Program                              | Services  | Community Development  | 85,247                                 |
| Middle East           | 0  | 1   | Program                              | Services  | Program Development  | 1,116                                  |
|                       |  |   |                                      |   |  |  |
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|                       |  |   |                                      |   |  | 0.000.753                              |

22 BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) (2009)

8,089,753.

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Page 2 38-1708140

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000 Use Schedule F-1 (Form 990) if additional space is needed. Christian Reformed World Relief Committee Inc. Schedule **F** (Form 990) 2009

| -      |   |  |                                     |                         |                          |                                       |                                   |  |  |
|--------|---|--|-------------------------------------|-------------------------|--------------------------|---------------------------------------|-----------------------------------|--|--|
|        | (a) Name of organization  | (b) IRS code section and EIN (if applicable) | (c) Region                          | (d) Purpose of grant    | (e) Amount of cash grant | (f) Manner<br>of cash<br>disbursement | (g) Amount of non-cash assistance | (h) Description of<br>non-cash<br>assistance | (i) Method<br>of valuation<br>(book, FMV,<br>appraisal, other) |
|        |   |  | East Asia and Pacif Community Devel | Community Devel         | 502,035.                 | Bank Wire                             |                                   |  |  |
|        |   |  | Sub-Saharan Afrıca Community Devel  | Community Devel         | 3,311,857.               | Bank Wire                             |                                   |  |  |
|        |   |  | Europe                              | Community Devel         | 93,159.                  | Bank Wire                             |                                   |  |  |
|        |   |  | Central America Community Devel     | Community Devel         | 838,920.                 | Bank Wire                             |                                   |  |  |
|        |   |  | North America                       | America Community Devel | 42,845.                  | Bank Wire                             |                                   |  |  |
|        |   |  | East Asia and Pacif Relief          | Relief                  | 169,629.                 | Bank Wire                             |                                   |  |  |
|        |   |  | Central America Relief              | Relief                  | 778,486.                 | Bank Wire                             |                                   |  |  |
|        |   |  | Sub-Saharan Afrıca Relief           | Relief                  | 10,510.                  | Bank Wire                             |                                   |  |  |
|        |   |  | South America                       | America Community Devel | 39,428.                  | Bank Wire                             |                                   |  |  |
|        |   |  |                                     |                         |                          |                                       |                                   |  |  |
|        |   |  |                                     |                         |                          |                                       |                                   |  |  |
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|        |   |  |                                     |                         |                          |                                       |                                   |  |  |
|        |   |  |                                     |                         |                          |                                       |                                   |  |  |
|        |   |  |                                     |                         |                          |                                       |                                   |  |  |
| 2 Ente | Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the | ations listed above the                      | at are recognized as                | charities by the        | foreign country, re      | cognized as tax-ex                    | cempt by the IRS, o               | r for which the                              |  |

grantee or counsel has provided a section 501(c)(3) equivalency letter

Schedule F (Form 990) 2009

3 Enter total number of other organizations or entitles

Page 3

38-1708140

Christian Reformed World Relief Committee Inc.

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed. Schedule F (Form 990) 2009

| (h) Method<br>of valuation<br>(book, FMV,<br>appraisal, other) |  |  |  | • |  |  |  |  | į | Schedule <b>F</b> (Form 990) 2009 |
|--|--|--|--|---|--|--|--|--|---|-----------------------------------|
| (g) Description of<br>non-cash assistance                      |  |  |  |   |  |  |  |  |   | Schedule I                        |
| (f) Amount of non-cash assistance                              |  |  |  |   |  |  |  |  |   |                                   |
| (e) Manner<br>of cash<br>disbursement                          |  |  |  |   |  |  |  |  |   |                                   |
| (d) Amount of cash grant                                       |  |  |  |   |  |  |  |  |   | TEEA3503 07/06/09                 |
| (c) Number of recipients                                       |  |  |  |   |  |  |  |  |   |                                   |
| (b) Region   |  |  |  |   |  |  |  |  |   | -                                 |
| (a) Type of grant or assistance                                |  |  |  |   |  |  |  |  |   | ВАА                               |

| Schedule <b>F</b> (Form 990) 2009 | Christian Reform           | ed World Relief Co            | mmittee Inc.                 | 38-1708140     | Page 4      |
|-----------------------------------|----------------------------|-------------------------------|------------------------------|----------------|-------------|
| Part IV Supplemental              | Information                |                               |                              |                |             |
| Complete this part                | to provide the information | on required in Part I, line 2 | , and any additional informa | tion           | <del></del> |
| Pt I Line 2                       | Overseas grant             | recipients must               | submit guarterly             | performance me | trics.      |
|                                   |                            | <b></b>                       |                              |                |             |
|                                   | <del>-</del>               |                               |                              |                |             |
| <b></b>                           |                            |                               |                              |                |             |
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| <b></b>                           | <b>-</b>                   |                               |                              |                |             |
|                                   |                            |                               |                              |                |             |
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|                                   |                            |                               |                              |                |             |
|                                   | <b></b>                    |                               |                              |                |             |
|                                   |                            |                               |                              |                |             |
|                                   | <b></b>                    |                               |                              |                |             |
|                                   |                            |                               |                              |                |             |

TEEA3504 07/06/09

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Schedule **F** (Form 990) 2009

# SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 21 or 22. ► Attatch to Form 990.

2009

OMB No 1545-0047

Open to Public Inspection

| Name of the organization  |   |  | :<br>:  |   |   | Employer identification number         | ation number                       |
|---|---|--|---|---|---|--|------------------------------------|
| 났   | Relief Committee  | tee Inc.   |   |   |   | 38-17081                               | 40                                 |
| Part I General Information on Grants and Assistance   | irants and Assist   | ance   |   |   |   |  |                                    |
| <ul> <li>1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grants for the grants or assistance?</li> <li>2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States</li> </ul> | ds to substantiate the<br>he grants or assistand<br>s procedures for moni | e amount of the grance?                                | of the grants or assistance, the grantees<br>use of grant funds in the United States  | ntees' eligibility for the attes          | grants or assistance,                                       | and                                    | X Yes No                           |
| 1721  | ince to Governm<br>ny recipient that i<br>(Form 990) if add               | ents and Organ<br>eceived more the<br>itional space is | <b>d Organizations in the United States.</b> Complete if the organization answered 'Yes' to Form more than \$5,000. Check this box if no one recipient received more than \$5,000. Use pace is needed | ed States. Completed bis box if no one re | te if the organizat<br>ecipient received                    | tion answered 'Yemore than \$5,00      | es' to Form<br>0. Use              |
| 1 (a) Name and address of organization or government  | (P) EIN   | (c) IRC section if applicable                          | (d) Amount of cash grant  | (e) Amount of non-cash assistance         | (f) Method of valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Communities First Associa<br>8864 Mica Drive<br>Zeeland MI 49464  | 26-2798792  | 501(c)3  | 782,409.  |   |   |  | Community Deve                     |
|   |   |  |   |   |   |  |                                    |
|   |   |  |   |   |   |  |                                    |
|   |   |  |   |   |   |  |                                    |
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|   |   |  |   |   |   |  |                                    |
|   |   |  |   |   |   |  |                                    |
|   |   |  |   |   |   |  |                                    |
| <ul><li>2 Enter total number of section 501(c)(3) and government organizations</li><li>3 Enter total number of other organizations</li></ul>  | <ol> <li>and government or<br/>lions</li> </ol>                           | ganızatıons  |   |   |   |  |                                    |
| BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instr   | uction Act Notice, se   | e the Instructions fo                                  | uctions for Form 990.   | TEEA3901 02/10/10                         | 02/10/10  | Schec                                  | Schedule I (Form 990) 2009         |

BAA

Schedule I (Form 990) 2009

#### SCHEDULE O (Form 990)

# **Supplemental Information to Form 990**

OMB No 1545-0047

2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

Employer identification number Name of the organization 38-1708140 Christian Reformed World Relief Committee Inc. Pt VI-B, Line 11A No board reviewed deemed necessary since CRWRC is a church agency. Pt\_VI-B, Line 12c Board practice requires annual review of conflict of interest policy. Pt VI-B, Line 15 All staff positions are pointed on an independent salary scale.

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships

Complete if the organization answered 'Yes' to Form 990, Part IV, lines 33, 34, 35, 36, or 37.
 Attach to Form 990.

2009

OMB No 1545-0047

Open to Public Inspection Employer identification number

Schedule R (Form 990) (2009) (F)
Direct controlling
entity (F)
Direct controlling
entity Identification of Related Tax-Exempt Organizations (Complete of the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) N/A 38-1708140 (E)
Public charity status (if section 501(c)(3)) (E) End-of-year assets Church Part I Identification of Disregarded Entities (Complete if the organization answered 'Yes' to Form 990, Part IV, line 33.) (**D**) Exempt Code section (**D)** Total income TEEA5001 02/05/10 501(c)3 (C) Legal domicile (state or foreign country) (C) Legal domicile (state or foreign country) Ä BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 (B) Primary activity (B) Primary activity Christian Reformed Church of North America 38-2051351 Church Christian Reformed World Relief Committee Inc. 49560 (A) Name, address, and EIN of related organization **(A)** Name, address, and EIN of disregarded entity 2850 Kalamazoo SE, Grand Rapids MI Part II

Page 2

38-1708140

Schedule R (Form 990) 2009 Christian Reformed World Relief Committee Inc.

Part III Identification of Related Organizations Taxable as a Partnership (Complete of the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| ı  |                               |                      | , ,               |               | ı |  | ł |      |      |
|--|-------------------------------|----------------------|-------------------|---------------|---|--|---|------|------|
|  | al or                         | Jer?                 | S                 |               |   |  |   |      |      |
|  | (J)<br>General or             | partr                | Yes               |               |   |  |   |      |      |
|  | Code V-UBI                    | 20 of Schedule       | (Form 1065)       |               |   |  |   |      |      |
|  | bor-                          | ons?                 | N <sub>o</sub>    |               |   |  |   |      |      |
|  | (H)<br>Dispropor-             | allocati             | Yes               |               |   |  |   |      |      |
|  | e Share of end-of-year D      | dosels               |                   |               |   |  |   |      |      |
| because it liau one of finde refaced organizations treated as a partition and the tax years, | (F)<br>Share of total income  |                      |                   |               |   |  |   |      |      |
| cu as a partificion  | (E) Predominant               | unrelated, excluded  | sections 512-514) |               |   |  |   |      |      |
| וובמווחווא נוכמו   | (C) (D) Legal Direct          | connoming entire     |                   |               |   |  |   |      |      |
| מובח חואם  | Legal                         | (state or            | country)          |               |   |  |   |      |      |
|  | (B)<br>Primary Activity       |                      |                   |               |   |  |   |      |      |
| Decause It Had   | (A) Name, address, and EIN of | related organization |                   | 1 1 1 1 1 1 1 |   |  |   | <br> | <br> |

| ١٧,   | $\Xi$           |
|---|-----------------|
| <b>le as a Corporation or Trust</b> (Complete if the organization answered 'Yes' to Form 990, Part IV, anizations treated as a corporation or trust during the tax year.)   | (E) (G) (F) (H) |
| zation answered 'Ye<br>e tax year.)   | (F)             |
| if the organizations in the   | ¨ (a) ¯         |
| <b>ust</b> (Complete or temples   | (a)             |
| poration or Tr<br>treated as a co   | (2)             |
| axable as a Cor   | (B)             |
| Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answer.) line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) | (A)             |

| line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) | ed organizations        | treated as a co                               | orporation or ti              | rust during the                               |          |   |                          |
|--|-------------------------|---|-------------------------------|---|----------|---|--------------------------|
| (A) Name, address, and EIN of related organization   | (B)<br>Primary Activity | (C) Legal domicile (state or foreign country) | (D) Direct controlling entity | (E) Type of entity (C corp, S corp, or trust) | al incom | ( <b>G)</b><br>Share of end-of-year<br>assets | (H) Percentage ownership |
|  |                         |   |                               |   |          |   |                          |
|  |                         |   | -                             |   |          |   |                          |
|  |                         |   |                               |   |          |   |                          |
|  |                         |   |                               |   |          |   |                          |
|  |                         | •   |                               |   |          |   |                          |
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|  |                         |   |                               |   |          |   |                          |
|  |                         |   |                               |   |          |   |                          |
|  | -                       |   |                               |   |          |   |                          |
| ВАА  |                         | TEEA5002 02/05/10                             | 05/10                         |   |          | Schedule <b>R</b> (Form 990) (2009)           | 990) (2009)              |

38-1708140

| Note Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule   |                                     | _                      | Yes      | 8<br>N |
|---|-------------------------------------|------------------------|----------|--------|
| 1 During the tax year did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV:                          |                                     |                        |          |        |
| a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity   |                                     | 1a                     |          | ×      |
|   |                                     | 1 b                    |          | ×      |
| c Giff grant or capital contribution from other organization(s)   |                                     | ٦                      | _        | ×      |
| d loans a loss to offer other constraints.  |                                     | 19                     | _        | ×      |
| d Loalis of Ioali guarantees to on to outer organization(s)   | -                                   | ! .                    |          | : >    |
| e Loans or loan guarantees by other organization(s)   |                                     | 9<br>                  |          | ×      |
| f Sale of assets to other organization(s)   |                                     | 11                     |          | ×      |
| a Purchase of assets from other organization(s)   |                                     | 19                     |          | ×      |
|   |                                     | 1<br>4                 | <u> </u> | ×      |
| i Lease of facilities enument or other assets to other organization(s)  |                                     | Ξ                      |          | ×      |
|   |                                     |                        | ļ        |        |
| i Lease of facilities equinoment or other assets from other organization(s)   |                                     | <b>-</b>               | ×        |        |
| Judge of recurred, equipment, or other access ment of an organization (s)  V. Performance of services or membership or fundraising solicitations for other organization (s)   |                                     | ¥                      |          | ×      |
| Performance of services or membership or fundraising solicitations by other organization(s)   |                                     | =                      |          | ×      |
| m Sharing of facilities, equipment, mailing lists, or other assets  |                                     | 13                     | ×        |        |
| n Sharing of baid employees   |                                     | 1 <sub>n</sub>         | ×        |        |
|   |                                     |                        |          |        |
| <b>o</b> Reimbursement paid to other organization for expenses  |                                     | 10                     | ×        |        |
| n Reimbursement haid by other organization for expenses   |                                     | 10                     | ×        |        |
|   |                                     |                        |          |        |
| <b>a</b> Other transfer of cash or property to other organization(s)  |                                     | 19                     | _        | ×      |
| r Other transfer of cash or property from other organization(s)   |                                     | 11                     |          | ×      |
| 2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covered relationships and transaction thresholds | d transaction thresholds            |                        |          |        |
|   |                                     | (C)<br>Amount involved | wolve    | D      |
|   | type (a-r)                          |                        |          |        |
|   |                                     | :                      |          |        |
|   | •                                   |                        |          |        |
| (2)   |                                     |                        |          |        |
| (3)   |                                     |                        |          |        |
| (4)   | ,                                   |                        |          |        |
|   |                                     |                        |          |        |
| (5)   |                                     |                        | i        |        |
| (9)   | -                                   |                        |          |        |
| <b>BAA</b> TEEA5003 02/05/10  | Schedule <b>R</b> (Form 990) (2009) | Form 9                 | 90) (2   | (600)  |

Schedule R (Form 990) 2009 Christian Reformed World Relief Committee Inc.

Part VI Unrelated Organizations Taxable as a Partnership (Complete of the organization answered 'Yes' to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total asset or gross revenue) that was not a related organization. See Instructions regarding exclusion for certain investment partnerships

| Name, address, and EIN of entity  (A)  (B)  (C)  (C)  (A)  (C)  (C)  (C)  (A)  (C)  (C | (B) Primary activity | Legal domicile (state or foreign | Are all partners section 5010003 | (E)<br>Share of end-of-year<br>assets | (F) Disproportionate | Code V-UBI amount Code V-UBI amount Code V-UBI Code V-U | (H)<br>General or<br>managing |
|--|----------------------|----------------------------------|----------------------------------|---------------------------------------|----------------------|--|-------------------------------|
|  |                      |                                  | organizations?                   |                                       | Yes No               | Form (1065)  | Yes No                        |
|  |                      |                                  |                                  |                                       | ļ                    |  | <u> </u>                      |
|  |                      |                                  |                                  |                                       |                      |  |                               |
|  |                      |                                  |                                  |                                       |                      |  |                               |
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|  |                      |                                  |                                  |                                       |                      |  |                               |
|  |                      |                                  |                                  |                                       |                      |  |                               |
|  |                      |                                  |                                  |                                       |                      |  |                               |
| ВАА  |                      | TEEA5004 02/05/10                |                                  |                                       |                      | Schedule <b>R</b> (Form 990) (2009)  | n 990) (20(                   |

Schedule O (Form 990), Supplemental Information to Form 990 Form 990, Page 2, Part III, Line 1 (continued)

Briefly describe the organization's mission:

This work, which is focused on relief and community development, is accomplished through partnership with other non-government organizations.

Form 990, Page 5, Line 4b

# **Foreign Countries**

| Bangladesh         |
|--------------------|
| Cambodia           |
| Dominican Republic |
| Ecuador            |
| Guatemala          |
| Haiti              |
| Honduras           |
| Kenya              |
| Laos               |
| Mali               |
| Malawi             |
| Nicaragua          |
| Niger              |
| Senegal            |
| South Africa       |
| Tanzania           |
| Uganda             |
| Zambia             |

Form 990 p 1/Pt I, Ln 6, # Volunteers

| Description                        | Amount       |
|------------------------------------|--------------|
| Silled Volunteers Other Volunteers | 232<br>3,406 |
| Total                              | 3,638        |

# **Supporting Statement of:**

Form 990 p 2/Line 4b Expenses

| Description                                 | Amount                    |
|---|---------------------------|
| Total Relief Expenses Less Donated Services | 3,977,821.<br>-1,156,513. |
| Total                                       | 2,821,308.                |

# **Supporting Statement of:**

Form 990 p 2/Line 4c Expenses

| Description                                  | Amount              |
|--|---------------------|
| Total Education & Justice Expenses Less Rent | 790,754.<br>-2,556. |
| Total  | 788 <b>,</b> 198.   |

# **Supporting Statement of:**

Form 990 p 7/Column F Est Comp Other-1

| Description              | Amount  |
|--------------------------|---------|
| Employer Social Security | 6,622.  |
| Employer Medicare        | 1,782.  |
| Health Insurance         | 11,793. |
| Retirement Contribution  | 4,915.  |
| Total                    | 25,112. |

Form 990 p 9/Other amt. not included

| Description              | Amount                 |
|--------------------------|------------------------|
| Contributions Workgroups | 13,028,124.<br>94,562. |
| Total                    | 13,122,686.            |

# **Supporting Statement of:**

Form 990 p 10/Line 1 col (B)

| Description                          | Amount             |
|--------------------------------------|--------------------|
| Domestic Community Development Other | 782,409.<br>2,741. |
| Total                                | 785,150.           |

# **Supporting Statement of:**

Form 990 p 10/Line 3 col (B)

| Description  | Amount                  |
|--|-------------------------|
| Total Grants Per Audited Financials Less Domestic Grants | 6,572,019.<br>-785,150. |
| Total  | 5,786,869.              |

# **Supporting Statement of:**

Form 990 p 10/Line 5 col (C)

| Description                                | Amount   |
|--|----------|
| Executive Director Salary                  | 122,866. |
| Employer Social Security for Exec Director | 6,622.   |
| Employer Medicare for Exec Director        | 1,782.   |
| Executive Director Health Insurance        | 11,793.  |
| Executive Director Pension Contribution    | 4,915.   |

Total \_\_\_\_147,978.

Form 990 p 10/Line 7 col (C)

| Description             | Amount   |
|-------------------------|----------|
| Admin Salaries          | 262,493. |
| Less Executive Director |          |
| Total                   | 139,627. |

# **Supporting Statement of:**

Form 990 p 10/Line 8 col (C)

| Description  | Amount  |
|--|---------|
| Admin Pension Contributions Less Executive Director Pension Contribution | 10,625. |
| Total  | 5,710.  |

# **Supporting Statement of:**

Form 990 p 10/Line 9 col (C)

| Description   | Amount              |
|---|---------------------|
| Admin Other Employee Benefits Less Executive Director Other Employee Benefits | 39,603.<br>-11,793. |
| Total   | 27,810.             |

# **Supporting Statement of:**

Form 990 p 10/Line 10 col (C)

| Description                                     | Amount  |
|---|---------|
| Admin Payroll Taxes                             | 18,300. |
| Less Employer Social Security for Exec Director | -6,622. |
| Less Employer Medicare for Exec Director        | -1,782. |
| Total   | 9,896.  |

Form 990 p 10/Line 24 col (B)-1

| Description                       | Amount                    |
|-----------------------------------|---------------------------|
| Operations Less: Donated Services | 2,304,889.<br>-1,156,513. |
| Total                             | 1,148,376.                |

# **Supporting Statement of:**

Form 990 p 11/Line 4, column (B)

| Description                                   | Amount                                      |
|---|---|
| CRCNA CRWRC Canada Other Receivables Rounding | 2,004,007.<br>1,064,389.<br>228,877.<br>-2. |
| Total   | 3,297,271.                                  |

# **Supporting Statement of:**

Sch D, page 2/Equipment col (b)

| Description       | Amount   |
|-------------------|----------|
| Computer Hardware | 43,090.  |
| Computer Software | 5,000.   |
| Equipment         | 12,670.  |
| Furniture         | 90,507.  |
| Vehicles          | 387,996. |
| Rounding          | 1.       |
| Total             | 539,264  |