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Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Op

2009

OMB No 1545-0047

Open to Public Inspection

► The organization may have to use a copy of this return to satisfy state reporting requirements

A Fo	rthe 2	2009 calendar			7-01-2009	and ending 06-30-20	10	-	
3 Che	ck if ap	oplicable Please		ame of organization MA COLLEGE				D Employer	identification number
- Add	ress cha	ange use IR label o	ls					38-1359	
— Nan	ne chan	nge print o	or ြိ	oing Business As				E Telephone	number
– _{Initi}	al retur	type. S n Specif		umber and street (or P.O. I	hov if mail is	not delivered to street add	race) Doom/cuita	(989) 46:	3-7317
– Ten	mınated	Instru tions.	ic- ₆₁	14 W SUPERIOR	DOX II IIIali IS	not delivered to street add	ress) Room, suite	G Gross receip	ots \$ 152,958,697
_	ended r			tu ortour state or sounts	ar and ZID r	4		_	
_				ity or town, state or countr MA, MI 48801	y, and ZIP +	4			
Арр	lication	pending							
				nd address of principa	ıl officer			nis a group ret	
				Y ABERNATHY 'ERIOR ST			affılı	ates?	ΓYes Γ Nο
			MA,MI				H(h) Ares	all affiliates incl	uded?
							1		st (see instructions)
Tax	exem)،	pt status 🔽 5	01(c) (3) ◄ (insert no)	7(a)(1) or 「	- 527		up exemption	
w	ehsit e	: WWW ALM	1A EDII						
							<u> </u>		Т
			poration	Trust Association 🗸	Other 🕨 Co	OLLEGE	L Year of f	ormation 1886	M State of legal domicile MI
Pa	rt I	Summary							
				ganization's mission o		nificant activities UATES WHO THINK C	DITICALLY	SERVE GENER	OUSLY LEAD
									TURE GENERATIONS
sovemance		TORTOSETOE	,	PETVE REST GROTDET	I ASSIL	VARIOS OF THE WORL	D IIILI DEQC	ZEATH TO TO	TORE GENERATIONS
נ									
6	2	Check this box	x ┡┤┌ ıft	the organization disco	ntınued its	operations or dispose	d of more than	25% of its ne	et assets
	3	Number of vot	ına mem	bers of the governing	body (Pari	:VI, line 1a)			3 28
4			_			ng body (Part VI, line :			4 28
				-	-			•	
Activities &	5	Total number of	of emplo	yees (Part V , line 2a)					51,192
ì	6	Total number of	of volunt	eers (estimate if nece	essary) .				6 750
•	7a	Total gross un	related l	business revenue from	n Part VII	, column (C), line 12			7a 62,340
	ь	Net unrelated	busines	s taxable income from	Form 990	-T, line 34			7b -19,097
					Pri	or Year	Current Year		
	8	Contributions	and gra	ints (Part VIII, line 11		4,484,422	4,854,146		
활	9		_	nue (Part VIII, line 2)	_	45,511,962			
e	10	•		,		-7,451,019	· · · · ·		
Reveni				Part VIII, column (A),		•			
_	11			/III, column (A), lines			568,285	119,297	
	12			- '		art VIII, column (A), lı	ne	43,113,650	55,709,649
	13			nounts paid (Part IX o		, lines 1–3)		18,280,084	
	14			members (Part IX, co				10,200,001	20,130,033
							_		
8	15	10)	ercompe	ensation, employee be	5-	19,442,504	19,746,180		
Expenses	16a	,	fundrais	ıng fees (Part IX, colu	ımn (A), lır	e 11e)			0
ξĎ	ь			s (Part IX, column (D), line					
	17					,11f-24f)		14,788,447	17,834,228
									<u> </u>
	18					K, column (A), line 25)		52,511,035	
an	19	kevenue less	expens	es Subtract line 18 fr	rom line 12	· · · · · ·		-9,397,385	-2,009,418
net Assector Fund Balances							_	ng of Current Year	End of Year
, <u>e</u>	20	Total accets	(Part Y	line 16)				161,635,878	165,076,804
38	21			X, line 26)				28,403,930	-
, K.			-						
	22				∠⊥ trom lir	ne 20		133,231,948	138,315,445
Раг	t II	Signature							
						cturn, including accompanyli er (other than officer) is ba			to the best of my knowledge parer has any knowledge
				· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·			
Sign		*****					2010	-10-28	
lere	•	Signature of	officer				Date		
		DAVID V BUH	IL VICE PR	ES FOR FINANCE & ADMIN	J				
		Type or print			-				
	ſ	Dunn ! !				Date	Check If	Prenarer's ide	ntifying number
		Preparer's D	ANIEL HEN	IRIS		2010-10-31	self-	(see instruction	, ,
Paid							empolyed 🕨 🔽		
•	rer's	Firm's name (or		HENRIS TAX SERVICES				EIN Þ	
Jse C	Only	if self-employed) address, and ZIP		5280 N GLEN OAK DR				-114 %	
		,						Phone no 🕨	(989) 245-5336
				SAGINAW, MI 48603 Ith the preparer shown					✓ Yes No

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

ALMA COLLEGE'S MISSION IS TO PREPARE GRADUATES WHO THINK CRITICALLY, SERVE GENEROUSLY, LEAD PURPOSEFULLY, AND LIVE RESPONSIBLY AS STEWARDS OF THE WORLD THEY BEQUEATH TO FUTURE GENERATIONS

						Form 000 (2000
4e	Total program serv	/ice expenses►\$	51,856,77	3		
	(Expenses \$	14,367,319	ncluding grants o	of\$) (Revenue \$	1,193,750)
4d	Other program ser	vices (Describe in S	chedule O) See a	also Additional Data f	or Description	
	HOUSING AND FOOD S LIVING AND EATING OF		JUENTS ALMA COLLE	EGE IS A RESIDENTIAL LIBE	RAL ARTS COLLEGE WITH APPROX	IMALELY 88% OF THE STUDENTS
4c	(Code) (Expenses \$	5,529,057	,) (Revenue \$	10,716,803)
	INSTRUCTION PROVID	ED TO STUDENTS BY HIGH	ILY QUALIFIED FACU	LTY AND ASSISTANTS		
4b	(Code) (Expenses \$	11,821,738	ıncludıng grants of \$) (Revenue \$	35,930,232)
	SCHOLARSHIPS AND A COLLEGE	WARDS TO STUDENTS TO	OFFSET THE COST O	F TUITION APPROXIMATE	LY 99% OF ALMA COLLEGE STUDEN	NTS RECEIVE AID FROM THE
4a	(Code) (Expenses \$	20,138,659	including grants of \$	20,138,659) (Revenue \$)
4	Section 501(c)(3) a	and 501(c)(4) organiz	ations and section	-	e largest program services be are required to report the am service reported	
	If "Yes," describe th	nese changes on Sche	edule O			
3		n cease conducting, o	_	nt changes in how it co	onducts, any program	┌ Yes ┌ No
	If "Yes," describe th	nese new services on	Schedule O			
2	_	n undertake any signif or 990-EZ?	. •	• •	r which were not listed on	┌ Yes ┌ No

Part TV	Checklis	st of De	auired 9	Schedules
	CHECKII	SL UI KE	uuneu s	cneuules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional	Į		
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If "Yes," complete Schedule F, Part II</i>	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Νο
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		No

	Charlist of Paradas de Caladas and Caradas			Page
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		Νo
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🕏	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V	Statements	Regarding	Other II	RS Filings	and Tax	Compliance
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Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reporta gaming (gambling) winnings to prize winners?	1,192	1c 2b	Yes	
b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportagaming (gambling) winnings to prize winners?	0			
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportagaming (gambling) winnings to prize winners?	1,192			
Statements filed for the calendar year ending with or within the year covered by this return	this	2b	Yes	
	this	2b	Yes	
Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	📑			
3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by return?	· · · —	За	Yes	
b If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>	. 3	3Ь	Yes	
At any time during the calendar year, did the organization have an interest in, or a signature or other auth over, a financial account in a foreign country (such as a bank account, securities account, or other financiaccount)?	ority ial	l a		No
If "Yes," enter the name of the foreign country - See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank Financial Accounts	k and			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	n?	5b		No
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regards Prohibited Tax Shelter Transaction?		5c		
Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?		5a		No
b If "Yes," did the organization include with every solicitation an express statement that such contributions were not tax deductible?		5b		
Organizations that may receive deductible contributions under section 170(c).		_	· ·	
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for good services provided to the payor?		7a	Yes	
 b If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was rec 		7b	Yes	
file Form 8282?		7c		No
e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a perso				
benefit contract?		7e		No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	_	7f 7		No
g For all contributions of qualified intellectual property, did the organization file Form 8899 as required?. h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as		7g		No
required?		7h		Νo
Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations the supporting organization, or a donor advised fund maintained by a sponsoring organization, have exces business holdings at any time during the year?	s	8		
Sponsoring organizations maintaining donor advised funds.				
a Did the organization make any taxable distributions under section 4966?	و	9a		
b Did the organization make a distribution to a donor, donor advisor, or related person?	٩	9b		
0 Section 501(c)(7) organizations. Enter				
a Initiation fees and capital contributions included on Part VIII, line 12 10a				
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities				
1 Section 501(c)(12) organizations. Enter				
a Gross income from members or shareholders				
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)				
.2a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041	L? 1	.2a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year				

DANIEL HENRIS CPA 614 W SUPERIOR ST ALMA, MI 488011599 (989) 463-7317

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
	Total In Colonia Colonia Canagement		Yes	No
1a	Enter the number of voting members of the governing body	28		
ь	Enter the number of voting members that are independent 1b	28		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with a			
_	other officer, director, trustee, or key employee?	. 2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 villed?	was 4		No
5	Did the organization become aware during the year of a material diversion of the organization's assets? .	. 5		Νo
6	Does the organization have members or stockholders?	. 6		Νo
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of governing body?	the 7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	. 7b		Νo
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following	9		
а	The governing body?	. 8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	. 8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached a organization's mailing address? If "Yes," provide the names and addresses in Schedule O	t the 9		No
	ection B. Policies (This Section B requests information about policies not required by the Interr	ıal		
ке	evenue Code.)		Yes	No
102	Does the organization have local chapters, branches, or affiliates?	10a	ies	No
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters			NO
	affiliates, and branches to ensure their operations are consistent with those of the organization? Has the organization provided a copy of this Form 990 to all members of its governing body before filing the fo	. 10ь	<u> </u>	
	Thas the organization provided a copy of this form 990 to an members of its governing body before mining the it	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give to conflicts?	rıse . 12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	. 12c	Yes	
13	Does the organization have a written whistleblower policy?	. 13	Yes	
14	Does the organization have a written document retention and destruction policy?	. 14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision	on?		
а	The organization's CEO, Executive Director, or top management official	. 15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement witaxable entity during the year?	th a 16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?			
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(3)s only) available for public inspection. Indicate how you make these available. Check all that apply	(c)		
40	Own website Another's website Vupon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records	of the orc	anızatıo	n 🕨

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	ffice	r, dırector, trustee							
(A) Name and Title	(B) Average hours per	(C) Position (check all that apply)					(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other	
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

Forr	n 990 (2009)			Page 8
1b	Total			149,797
2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ▶7			
			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> "Yes," complete Schedule J for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No
S	ection B. Independent Contractors			
1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization			
	(A) Name and business address (B) Description of services		(C Comper	
2	Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization •			
		F	orm 99 0	(2009)

Form 99		<u> </u>						Page 9
Part V	/1111	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
इस	1a	Federated camp	paigns 1a					
ਰੁੱਧ	ь	Membership du	es 1b					
કું. B	С	Fundraising eve	ents 1c					
<u>₩</u>	d	Related organiz	rations 1d					
ž. E	e	Government grants	s (contributions) 1e	772,528				
atío er.∜	f	All other contribution similar amounts no	ons, gifts, grants, and 1f ot included above	4,081,618				
ē€	g	4	butions included in 280,141					
Contributions, gifts, grants and other similar amounts	h	illies ra-ri \$ _	s 1a-1f	🔸	4,854,146			
ā				Business Code				
Program Serwce Revenue	2a	TUITION AND FEES			35,930,232	35,930,232		
<u> </u>	Ь	ROOM AND BOARD			10,716,803	10,716,803		
¥ Ce	c	STUDENT PROGRA	MS		724,803	724,803		
Ž	d	RECRUITING			399,343	399,343		
Ē	e	STUDENT LOAN PR			69,604	69,604		
Š	'	All other progra	am service revenue					
	g	Total. Add lines	s 2a-2f		47,840,785			
	3		ome (including dividend	. +	6,192,528	C 102 F20		
	4		ar amounts) stment of tax-exempt bond p	F	6,192,528	6,192,528		
	5			, in the control of t				
		,	(ı) Real	(II) Personal				
	6a	Gross Rents	135,662					
	b	Less rental expenses	94,666					
	c	Rental income or (loss)	40,996					
	d		me or (loss)		40,996		-15,961	56,957
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	93,848,296					
	Ь	Less cost or other basis and sales expenses	97,145,403					
	c	Gain or (loss)	-3,297,107					
	d 8a		s)		-3,297,107	-3,297,107		
Other Revenue		Gross income fi events (not incl \$ of contributions See Part IV, lin	luding reported on line 1c)					
ţ.	b		penses b					
0	С		loss) from fundraising e	events F				
	9a	Gross income fi See Part IV, lin	rom gaming activities le 19 a					
	b c		penses b	/ities ►				
	10a	Gross sales of returns and allo						
	ь	Less cost of a	oods sold b	9,602 8,979				
	c		(loss) from sales of inve		623		623	
		Miscellaneous	T	Business Code				
	11a	PE CENTER US	SER FEE	713,940	77,678		77,678	
	b							
	С							
	d		ue					
	e	Total. Add lines	s 11a-11d		77,678			
	12	Total revenue.	See Instructions	. •	55,709,649	50,736,206	62,340	56,957

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).									
			(B), (C), and	(b).	(D)				
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses				
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV , line 21 $$								
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	20,138,659	20,138,659						
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16								
4	Benefits paid to or for members								
5	Compensation of current officers, directors, trustees, and key employees	971,663	385,755	440,289	145,619				
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$								
7	Other salaries and wages	13,779,989	12,434,707	975,482	369,800				
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	874,344	792,265	54,233	27,846				
9	Other employee benefits	3,101,483	2,674,390	348,257	78,836				
10	Payroll taxes	1,018,701	896,462	86,543	35,696				
11	Fees for services (non-employees)								
а	Management								
ь	Legal	45,301		45,301					
c	Accounting	34,700		34,700					
d	Lobbying	·			_				
e	Professional fundraising See Part IV, line 17								
f	Investment management fees	443,131		443,131					
g	Other	312,385	231,460	78,665	2,260				
12	Advertising and promotion	355,542	19,978	335,564	<u> </u>				
13	Office expenses	2,270,064	1,912,421	244,398	113,245				
14	Information technology	351,531	351,531	21.1,050	115,2.5				
15	Royalties	331,331	331,331						
16	Occupancy	1,518,470	1,518,470						
17	Travel	458,921	354,667	41,292	62,962				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	430,321	334,007	71,232	02,302				
19	Conferences, conventions, and meetings	26,606	13,186	8,833	4,587				
20	Interest	875,905	,	875,905	· · · · · · · · · · · · · · · · · · ·				
21	Payments to affiliates			-,					
22	Depreciation, depletion, and amortization	1,646,681	1,399,679	247,002					
23	Insurance	318,963	69,426	249,537					
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)	,	,	,					
а	PROGRAMS	3,397,062	3,336,128	5,052	55,882				
b	FOOD SERVICE	2,846,999	2,846,999		_				
c	REPAIRS AND MAINTENANCE	2,162,850	2,102,550	60,300					
d	BAD DEBT	273,830		273,830					
е	RECRUITMENT & ASSESSMENT	172,273	152,168	20,105					
f	All other expenses	323,014	225,872	97,142					
25	Total functional expenses. Add lines 1 through 24f	57,719,067	51,856,773	4,965,561	896,733				
26	Joint costs. Check here F if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	2.,. 25,007	32,330,773	,,,,,,,,,,	3.3,133				

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			7,460	1	7,460
	2	Savings and temporary cash investments	18,370,097	2	14,507,555		
	3	Pledges and grants receivable, net	3,117,783	3	2,427,387		
	4	Accounts receivable, net		3,196,363	4	3,497,927	
	5	Receivables from current and former officers, directors, trustees highest compensated employees. Complete Part II of					
		Schedule L			5		
stess	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ Complete Part II of	n 4958(f)(1)) and				
		Schedule L			6		
	7	Notes and loans receivable, net			823,123	7	148,361
8	8	Inventories for sale or use			8		
¥	9	Prepaid expenses and deferred charges	nd deferred charges				
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	91,325,104			
	ь	Less accumulated depreciation	10b	39,136,367	44,088,721	10c	52,188,737
	11	Investments—publicly traded securities		91,603,125	11	91,548,307	
	12	Investments—other securities See Part IV, line 11		12			
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11		15			
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			161,635,878	16	165,076,804
	17	Accounts payable and accrued expenses .	6,581,481	17	6,119,243		
	18	Grants payable		18			
	19	Deferred revenue			1,790,504	19	2,096,306
	20	Tax-exempt bond liabilities			18,000,000	20	16,445,000
jes	21	Escrow or custodial account liability Complete Part IV of Schedul	le D.			21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
ŢŢ		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D	•		2,031,945	25	2,100,810
	26	Total liabilities. Add lines 17 through 25			28,403,930	26	26,761,359
S		Organizations that follow SFAS 117, check here 🕨 🔽 and comp	olet e l	ines 27			
uc€		through 29, and lines 33 and 34.			92 409 524		40.356.704
Fund Balance	27	Unrestricted net assets			83,498,534		42,356,791
<u> </u>	28	Temporarily restricted net assets		3,725,769	-	48,431,090	
ĭĽ	29	Permanently restricted net assets		46,007,645	29	47,527,564	
T T		Organizations that do not follow SFAS 117, check here ► ar lines 30 through 34.	ia con	npiet e			
s or	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
\$ 5.5	32	Retained earnings, endowment, accumulated income, or other fu		·		32	
Net /	33	Total net assets or fund balances			133,231,948		138,315,445
ž	34	Total liabilities and net assets/fund balances			161,635,878		165,076,804
ı ——					101,000,070	J- +	100,070,004

Part XI Financial Statements and Reporting

			Yes	No		
L	Accounting method used to prepare the Form 990					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a	Yes			
b	Were the organization's financial statements audited by an independent accountant?					
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O					
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both Separate basis Consolidated basis Both consolidated and separated basis					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes			

Form **990** (2009)

Employer identification number

OMB No 1545-0047

IB NU 1545-004

2009

Open to Public Inspection

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

ALMA COLLEGE

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

38-1350083

Do	. b T	Door	on for Deel	blic Charity Ct-t	(All ass	201725-222	must some	lata this sa	28-135908			
	rt I			blic Charity Stat e foundation because						u ucuons		
1	Ji yaiii			on of churches, or as:					,			
2	<u> </u>			in section 170(b)(1)				/(± /(A /(i) ·				
3	·			perative hospital serv				n 170/h\/1\/	/:::			
4	<u>'</u>									/A \/;;;\ Ent	or +bo	
4	'		A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii) hospital's name, city, and state							(A)(III). E III	ertne	
5	Γ	=	-	erated for the benefit A)(iv). (Complete Pa	=	or university	owned or op	perated by a g	governmental	unıt describ	ed in	
6	\vdash				•	al unit descri	hed in secti c	on 170(b)(1)	(A)(y)			
7	Ė	An orga describ	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the gedescribed in section 170(b)(1)(A)(vi) (Complete Part II)								l public	С
8	Г					.)(vi) (Com	plete Part II)				
9	, _	A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross										
-	,	receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 3.31/3% of										
		-			•	_						
		its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)										
10	Г	An organization organized and operated exclusively to test for public safety Seesection 509(a)(4).										
11	, —	-	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of									
	one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See secti the box that describes the type of supporting organization and complete lines 11e through 11h								•	(a)(3).	.Check	
e f	Γ	other th section	nan foundation 509(a)(2)	ox, I certify that the or on managers and other received a written de	er than one c	or more publ	cly supporte	d organizatio	ns described	ın section 5	09(a)(1) or
g		check t Since A	his box ugust 17, 2	006, has the organiz						заррогинд	organiz	<u> </u>
			g persons?	ectly or indirectly co	ntrols aithe	ralone orto	aether with r	parsons dasci	rihad in (ii)		Yes	No
				governing body of the	,		-	ersons descr	ilbed III (II)	11g(i)	165	110
				r of a person describ		_	.1011-			11g(ii)		
		• •	•	ed entity of a person			iove?			11g(iii)	_	
h				g information about t						[9(<u>′1 </u>	<u> </u>
(i) Name suppo organiz		e of (ii) (described on col (i) listed in your governing document?				col (ı) of your co		Is the organizat	(vi) Is the organization in col (i) organized in the US?		(vii) ount of pport?	
				(see instructions))	Yes	No	Yes	No	Yes	No		
Tota	ı										1	

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	÷·/		
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) Dublic Support Subtract line F from						
6	Public Support. Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and stop here						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
	and stop here. The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	▶ □
ь					5a, and line 15 is	33 1/3% or moi	
	b 33 1/3% support test—2008. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
17a	7a 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, or 16b and line 14						
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						▶ ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes been	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

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DLN: 93493304000020

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Open to Public

ternal Revenue Service	► Attach to Fo	orm 990. ► See separate instructions.		Inspec	ction		
Name of the organi	zation	Employer identification number					
ALITA CULLEUE			38-1359	9083			
		dvised Funds or Other Similar F	unds or A	Accounts. Comple	ete if the		
organiz	zation answered "Yes" to Form 99	0, Part IV, line 6. (a) Donor advised funds	/b) E	unds and other acco	unts		
1 Total number a	t end of year	(a) Donor advised funds	(6)	unus anu other acco	unts		
	ributions to (during year)						
Aggregate gran	its from (during year)						
Aggregate valu	e at end of year						
_	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?						
used only for c conferring impe	haritable purposes and not for the ben ermissible private benefit	donor advisors in writing that grant funds efit of the donor or donor advisor, or for a	ny other pu	Yes	√ No		
Part III Conse	rvation Easements. Complete	ıf the organızatıon answered "Yes" t	o Form 99	00, Part IV, line 7.			
Protection Preservati Complete lines	on of land for public use (e g , recreatiof natural habitat on of open space 2a-2d if the organization held a qualine last day of the tax year	on or pleasure) Preservation of ar Preservation of a fied conservation contribution in the form	certified his		e a		
easement on ti	ie last day of the tax year			Held at the End of th	e Year		
a Total number o	f conservation easements		2a				
b Total acreage	restricted by conservation easements		2b				
c Number of cons	servation easements on a certified his	toric structure included in (a)	2c				
d Number of cons	servation easements included in (c) ac	cquired after 8/17/06	2d				
Number of con:	servation easements modified, transfe	rred, released, extinguished, or terminate	ed by the or	ganization during			
the taxable yea	ar ⊨						
Number of stat	es where property subject to conserva	ation easement is located 🕨					
Does the organ	• • • •	the periodic monitoring, inspection, han	dling of viol	ations, and Yes	√ No		
Staff and volun	teer hours devoted to monitoring, insp	ecting and enforcing conservation easem	nents during	g the year ►			
A mount of exp	enses incurred in monitoring, inspectir	ng, and enforcing conservation easement	s during the	e year ► \$			
	servation easement reported on line 2) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sec	ction	☐ Yes	√ No		
balance sheet,		onservation easements in its revenue and he footnote to the organization's financia nents					
Comple	ete if the organization answered "	ns of Art, Historical Treasures, 'Yes" to Form 990, Part IV, line 8.					
art, historical t	reasures, or other similar assets held	116, not to report in its revenue stateme for public exhibition, education or resear ancial statements that describes these i	ch in furthe		ce,		
b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items							
(i) Revenues I	ncluded in Form 990, Part VIII, line 1			▶ \$			
(ii) Assets inc	luded in Form 990, Part X			► \$			
	tion received or held works of art, histonts required to be reported under SFAS	orical treasures, or other similar assets fo S 116 relating to these items	or financial				
a Revenues inclu	uded in Form 990, Part VIII, line 1			► \$			
b Assets include	d ın Form 990, Part X			▶ \$			

Sche	dule D (Form 990) 2009									Page 2
Par	Organizations Maintaining Co	llections of Art,	Historical Tr	eası	ıres, or Otl	ner Sir	nilar	Asse	ts (c	ontınued
3	Using the organization's accession and othe items (check all that apply)	r records, check any	_		-		ıts col	lectioi	า	
а	Public exhibition		d Loan o	orexc	hange prograi	ms				
b	Scholarly research		e 🔽 Other	DEC	ORATION					
c	Preservation for future generations									
4	Provide a description of the organization's co Part XIV	ollections and explair	n how they furthe	rthe	organızatıon's	exempt	: purpo	se in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t		,			imilar		Г	Yes	√ No
Pa	t IV Escrow and Custodial Arrang Part IV, line 9, or reported an an				n answered	"Yes" t	o For	m 990),	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ıntermed	liary for contribut	tions	or other asset	s not		Γ	Yes	√ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the fo	ollowing table		_					
								A mou	ınt	
с	Beginning balance				1					
d	Additions during the year				10	d				
е	Distributions during the year				1	e				
f	Ending balance				1	f				
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?					Γ	Yes	✓ No
b	If "Yes," explain the arrangement in Part XIV									
Pa	rt V Endowment Funds. Complete									
	Paramana afaran balanca	(a)Current Year 79,711,033	(b) Prior Year 100,994,572	+	Two Years Back	(d)Three	Years I	Back (e	:)Four Y	'ears Bac
.a 	Beginning of year balance	1,450,493	2,199,984	_				_		
b	Contributions Investment earnings or losses	9,901,136	-17,231,24							
c d	Grants or scholarships	5,480,694	5,762,387	-						
e	Other expenditures for facilities and programs	3,100,031	3,7 02,330							
f	Administrative expenses	443,131	489,89	1						
g	End of year balance	85,138,837	79,711,033	3						
	Provide the estimated percentage of the yea	r end balance held as						<u> </u>		
a	Board designated or quasi-endowment	%								
_	·	70								
Ь										
c 3a	Term endowment • 46 000 % % Are there endowment funds not in the posses	seen of the organizat	uan that are hold	- n d -	administered f	b.				
oa	organization by	ssion of the organizat	lon that are held	anu a	aummistereu i	or the			Yes	No
	(i) unrelated organizations							3a(i)		No
	(ii) related organizations						. [3a(ii)		Νo
b	If "Yes" to $3a(II)$, are the related organizatio	ns listed as required	on Schedule R?				[3b		Νo
1	Describe in Part XIV the intended uses of th									
Pa	t VI Investments—Land, Buildings	s, and Equipmen	t. See Form 99	90, P	art X, line 1	0				
	Description of investment		(a) Cost or obasis (investr		(b)Cost or othe basis (other)		Accumul preciation		(d) Bo	ok value
1a	Land				2,108,2	66				2,108,26
b	Buildings				69,817,3	31	25,16	0,946	4	4,656,38
c	Leasehold improvements									
	Equipment		_		19,399,5	07	13,97	5.421		5,424,08
d			·		13,033,0			-,		
	Other				13/033/0					

Part VIII Investments—Other Securities. See	Form 990, Part X, line 1	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Financial derivatives		,
Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. See	Form 990, Part X, line	13.
(a) Description of investment type	(b) Book value	(c) Method of valuation
(a) bestription of investment type	(D) Book value	Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, III	e 15.	(h) Pack value
	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	e 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, Im (a) Descrip	ne 15. tion	
Part IX Other Assets. See Form 990, Part X, Im (a) Descrip	ne 15. tion	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X	5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	ne 15. tion	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes REFUNDABLE GOV LOAN ADVANCE	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes REFUNDABLE GOV LOAN ADVANCE	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes REFUNDABLE GOV LOAN ADVANCE	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes REFUNDABLE GOV LOAN ADVANCE	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes REFUNDABLE GOV LOAN ADVANCE	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes REFUNDABLE GOV LOAN ADVANCE	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes REFUNDABLE GOV LOAN ADVANCE	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes REFUNDABLE GOV LOAN ADVANCE	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes REFUNDABLE GOV LOAN ADVANCE	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes REFUNDABLE GOV LOAN ADVANCE	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes REFUNDABLE GOV LOAN ADVANCE	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes REFUNDABLE GOV LOAN ADVANCE	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes REFUNDABLE GOV LOAN ADVANCE	5.) , line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes REFUNDABLE GOV LOAN ADVANCE	5.) , line 25. (b) A mount	

Pai	t XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemer	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	55,709,649
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	57,719,067
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-2,009,418
4	Net unrealized gains (losses) on investments	4	7,118,979
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-26,064
9	Total adjustments (net) Add lines 4 - 8	9	7,092,91!
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	5,083,497
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Retui	'n
1	Total revenue, gains, and other support per audited financial statements	1	42,344,423
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
е	Add lines 2a through 2d	2e	7,216,564
3	Subtract line 2e from line 1	3	35,127,859
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 443,131		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	20,581,790
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	55,709,649
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per Ret	
1	Total expenses and losses per audited financial statements	1	37,234,862
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
ь	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	97,58!
3	Subtract line 2e from line 1	3	37,137,27
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 443,131		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	20,581,790
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	57,719,067

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
	LINE 8	EXPENSES NET TO INCOME 97,585 GRANTS DEDUCTED FROM TUITION -20,138,659 EXPENSES NET TO INCOME - 97,585 GRANTS DEDUCTED FROM TUITION 20,138,659
REVENUE AMOUNTS INCLUDED IN FINANCIALS - OTHER	SCHEDULE D, PAGE 4, PART XII, LINE 2D	EXPENSES NET TO INCOME 97,585
	SCHEDULE D, PAGE 4, PART XII, LINE 4B	GRANTS DEDUCTED FROM TUITION 20,138,659
	SCHEDULE D, PAGE 4, PART XIII, LINE 2D	EXPENSES NET TO INCOME 97,585
	SCHEDULE D, PAGE 4, PART XIII, LINE 4B	GRANTS DEDUCTED FROM TUITION 20,138,659

Employer identification number

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

ALMA COLLEGE

Name of the organization

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2009

Open to Public

	38-1359083			
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No,"		100	
	please explain	3	Yes	
	THE RACIALLY NONDISCRIMINATORY POLICY FOR ALMA COLLEGE IS INCLUDED IN INFORMATION PROVIDED TO STUDENTS, PROSPECTIVE STUDENTS, PARENTS, AND THE COMMUNITY			
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990)			
5	Does the organization discriminate by race in any way with respect to			
а	Students' rights or privileges?	5a		Νo
b	Admissions policies?	5b		Νo
c	Employment of faculty or administrative staff?	5c		Νo
d	Scholarships or other financial assistance?	5d		Νo
e	Educational policies?	5e		Νo
f	Use of facilities?	5f		Νo
g	Athletic programs?	5g		Νo
h	Other extracurricular activities?	5h		Νo
	If you answered "Yes" to any of the above, please explain If you need more space, use Schedule O (Form 990)			
_		1		
	Does the organization receive any financial aid or assistance from a governmental agency? Has the organization's right to such aid ever been revoked or suspended?	6a 6b	Yes	Νο
ט	If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990)	90		14.0
7	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05			
	of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form	7	Yes	

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DLN: 93493304000020

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Open to Public **Inspection**

	ame of the organization							Employer identification number		
ALMA CO	LMA COLLEGE						38-1359083			
Part I	General Infor	mation on Gran	its and Assistance				•			
the	selection criteria use	ed to award the gran	ubstantiate the amount of t ts or assistance? dures for monitoring the us			, ,	•	ר Yes Γ		
Part II	Form 990, Part	IV, line 21 for an	to Governments and y recipient that receive 990) if additional space	d more than \$5,000	. Check this box if n	o one recipient receiv	ed more than \$5,00	0. Use		
• •	me and address of organization orgovernment	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	,	(h) Purpose of grant or assistance		

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
SCHOLARSHIPS AND AWARDS	1350	20,138,659			
See Additional Data Table					

Part IV Supplem	ental Information. Complete	this part to provide the information required in Part I, line 2, and any other additional information.
Ident if ier	Return Reference	Explanation
PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS INSIDE THE UNITED STATES	SCHEDULE I, PAGE 1, PART I, LINE 2	SCHOLARSHIPS AND AWARDS ARE PLACED DIRECTLY INTO EACH STUDENT'S ACCOUNT WITH THE COLLEGE THE SCHOLARSHIPS AND AWARDS ARE USED TO PAY THE COST OF TUITION AND FEES OF THE COLLEGE

Compensation Information

DLN: 93493304000020

Employer identification number

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

ALMA COLLEGE

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

			38-1359083			
Pa	rt I Questions Regarding Compensation	า				
					Yes	Νo
1a	Check the appropriate box(es) if the organization provided by Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	굣	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the orgonometers are imbursement orprovision of all the expenses descr			1b	Yes	
2	Did the organization require substantiation prior to reofficers, directors, trustees, and the CEO/Executive			2	Yes	
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all the Compensation committee					
	Independent compensation consultant	Ţ	·			
	Form 990 of other organizations	<u>,</u>	, ,			
	,	•				
4	During the year, did any person listed in Form 990, For a related organization	Part VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymer	nt?	4a		Νo
Ь	Participate in, or receive payment from, a supplemen	ntal non	qualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-ba	ased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro	ovide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mu	st com	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	line 1a,	, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a,	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," d		· · · · · · · · · · · · · · · · · · ·	7		No
8	Were any amounts reported in Form 990, Part VII, p subject to the initial contract exception described in in Part III		·			ν,
_				8		No
9	If "Yes" to line 8, did the organization also follow the	rebutt	able presumption procedure described in Regulations			

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
DR SAUNDRA TRACY	(I) (II)	254,587				30,612	285,199	
				1	ı		ı	

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
EXPENSE	,	THE PRESIDENT OF THE COLLEGE IS PROVIDED A HOUSE FOR PERSONAL AND BUSINESS USE THE HOUSE IS A COMMUNITY CENTER USED FOR FUNDRAISING, SOCIAL ACTIVITIES, AND MANY BUSINESS ACTIVITIES THE PRESIDENT IS NOT TAXED ON USAGE OF THE HOUSE

Schedule J (Form 990) 2009

DLN: 93493304000020

Schedule K (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspect ion

Employer identification number

38-1359083

Name of the organization ALMA COLLEGE **Bond Issues**

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) De	feased	Beha	On alf of uer
							Yes	No	Yes	No
A	MHEFA 2005 BANK OF NEW YORK	38-1359083	594519G95	06-09-2005	6,025,000	CONSTRUCT/RENOVATE F		X		X
В	MHEFA 2008 BANK OF NY	38-1359083	594519T26	09-30-2008	15,000,000	CONSTRUCT/RENOVATE F		X		X
Pā	rt III Proceeds									
				A	В	С	D		E	
1	Total proceeds of issue			3,545,000	12,900,0	000				
,	Gross proceeds in reserve funds									

- Proceeds in refunding or defeasance escrows 3
- Other unspent proceeds
- Issuance costs from proceeds
- Working capital expenditures from proceeds
- Capital expenditures from proceeds
- Year of substantial completion

		Yes	No									
9	Were the bonds issued as part of a current refunding issue?		X		X							
10	Were the bonds issued as part of an advance refunding issue?		X		X							
11	Has the final allocation of proceeds been made?		X		Х							
12	Does the organization maintain adequate books and records to support the final allocation of proceeds?		X		Х							
Par	Private Business Use											

		F			3	'	L	L	,		E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X						
2	Are there any lease arrangements with respect to the financed property which may result in private business use?		X		X						
F	Ast and Barramand Badastian Ast Nation and the Tastanation of a Farm 000			C-4 N- E	01005				Calcadada I	· /F 000\	2000

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 50193E

Schedule K (Form 990) 2009

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Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?		×		X						
3b	Are there any research agreements with respect to the financed property which may result in private business use?	/	X		X						
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?		X		x						
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government										
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	3									
6	Total of lines 4 and 5										
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?		X		X						
Par	t IV Arbitrage			_							
	Van	A	Vaa	В	Yes	С.	1-	D	Na	E Voc	Na
1	Yes Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to	No	Yes	No	tes	r	lo	Yes	No	Yes	No
	the bond issue?	X		X							
2	Is the bond issue a variable rate issue?	×		X							
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and										
	records?	X		X							
b	Name of provider										
c	Term of hedge										
4a	Were gross proceeds invested in a GIC?	×		Х							
b	Name of provider										
c	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?	Х		Х							
6	Did the bond issue qualify for an exception to rebate?	X		х							

В

С

D

NonCash Contributions

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

OMB No 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization ALMA COLLEGE

Department of the Treasury

SCHEDULE M

(Form 990)

Employer identification number

20 1250002

Pa	rt I Types of Property				38-1359083			
		(a) Check If applicable	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d Method of d reven	- etermı	nıng	
1	Art—Works of art	аррисавіе						
	Art—Historical treasures .							
	Art—Fractional interests							
4	Books and publications							
	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	X	11	1,280,141	MARKET VALUE			
10	Securities—Closely held stock $\ .$							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Q ualified conservation contribution—O ther							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
	Taxidermy							
	Historical artifacts							
	Scientific specimens							
	Archeological artifacts							
	O ther ▶ ()							
	O ther ▶()							
	Other ►()							
	Other ► ()							
29	Number of Forms 8283 received for which the organization compl				29		ı ı	
20-	Dumpa the year did the second		a hu aantmhutur	which was a substitute of the December 1 to the con-	1 20 that :		Yes	No
3ua	During the year, did the organiza							
	must hold for at least three year			on, and which is not require	d to be used			
	for exempt purposes for the enti	<u> </u>				30a		No_
b	If "Yes," describe the arrangeme	ent in Part 1	II					
31	Does the organization have a gif					31	Yes	
32a	Does the organization hire or us contributions?	e third part • • •	es or related organizations	to solicit, process, or sell i	non-cash	32a	Yes	
b	If "Yes," describe in Part II							
33	If the organization did not report	revenuesı	n column (c) for a type of p	roperty for which column (a) is checked,			
	describe in Part II		•	·	•			

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Ident if ier	Return Reference	Explanation
THIRD PARTY USED TO PROCESS NONCASH CONTRIBUTIONS	LINE 32B	STOCK DONATIONS THAT ARE RECEIVED ARE DEPOSITED WITH THE COLLEGE'S INVESTMENT CUSTODIAN FOR IMMEDIATE SALE IN THE OPEN MARKET

Schedule M (Form 990) 2009

OMB No 1545-0047

SCHEDULE 0 (Form 990)

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990.

Supplemental Information to Form 990

Open to Public Inspection

Name of the organization ALMA COLLEGE

Employer identification number

38-1359083

ldentifier	Return Reference	Explanation
EXPLANATION ON VOLUNTEERS AND TYPES OF SERVICES OR BENEFITS	FORM 990, PAGE 1, PART I, LINE 6	APPROXIMATELY 700 STUDENTS PROVIDE VARIOUS VOLUNTEER SERVICES TO THE COLLEGE, IN ADDITION TO APPROXIMATELY 50 COMMUNITY VOLUNTEERS
ALL OTHER ACHIEVEMENTS DESCRIPTION	FORM 990, PAGE 2, PART III, LINE 4D	ALL OTHER PROGRAM SERVICES
ORGANIZATION'S PROCESS USED TO REVIEW FORM 990	FORM 990, PAGE 6, PART VI, LINE 11	A COPY OF THE FORM 990 IS PROVIDED TO AND REVIEWED BY THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES PRIOR TO FILING THE RETURN IS AVAILABLE FOR THE FULL BOARD TO REVIEW
ENFORCEMENT OF CONFLICTS POLICY	FORM 990, PAGE 6, PART VI, LINE 12C	EACH YEAR ALL BOARD OF TRUSTEE MEMBERS, EXECUTIVE STAFF MEMBERS, AND KEY EMPLOYEES ARE REQUIRED TO SIGN A WRITTEN STATEMENT NOTING ANY CONFLICT OF INTEREST DEALINGS THESE SIGNED CONFLICT OF INTEREST STATEMENTS ARE REVIEWED ANNUALLY BY THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES
COMPENSATION PROCESS FOR TOP OFFICIAL	FORM 990, PAGE 6, PART VI, LINE 15A	THE BOARD EXECUTIVE COMMITTEE, ALONG WITH INPUT FROM THE FULL BOARD OF TRUSTEES, ANNUALLY DETERMINES THE COMPENSATION FOR THE COLLEGE PRESIDENT
COMPENSATION PROCESS FOR OFFICERS	FORM 990, PAGE 6, PART VI, LINE 15B	THE PRESIDENT OF THE COLLEGE, WITH INPUT FROM THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES ANNUALLY DETERMINE THE COMPENSATION FOR THE PROVOST AND THE FOUR VICE-PRESIDENTS
GOVERNING DOCUMENTS DISCLOSURE EXPLANATION	FORM 990, PAGE 6, PART VI, LINE 19	GOVERNING DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST
FINANCIAL AID OR GOVERNMENT ASSISTANCE EXPLANATION	SCHEDULE E, LINE 6	ALMA COLLEGE RECEIVES FEDERAL AID FOR STUDENTS, SUCH AS PELL GRANTS, SEOG GRANTS, AND PERKINS LOANS

ldentifier	Return Reference	Explanation
ADDITIONAL INFORMATION	SCHEDULE O	ALMA COLLEGE, FOUNDED IN 1886 BY PRESBYTERIANS, IS A SELECTIVE, RESIDENTIAL, PRIVATE LIBERAL ARTS COLLEGE DEVOTED EXCLUSIVELY TO THE TEACHING AND EDUCATION OF UNDERGRADUATE STUDENTS. THE COLLEGES STATED MISSION IS TO PREPARE GRADUATES "WHO THINK CRITICALLY, SERVE GENEROUSLY, LEAD PURPOSEFULLY, AND LIVE RESPONSIBLY AS STEWARDS OF THE WORLD THEY BEQUEATH TO FUTURE GENERATIONS". ALMA COLLEGE FACULTY RECRUIT, NURTURE, AND PREPARE STUDENTS TO COMPETE FOR NATIONAL FELLOWSHIPS, SCHOLARSHIPS, AND AWARDS IN ALL FIELDS SINCE 2003, OVER TWO DOZEN ALMA COLLEGE STUDENTS HAVE WON PRESTIGIOUS NATIONAL FELLOWSHIPS, SCHOLARSHIPS, AND AWARDS, INCLUDING MULTIPLE FULBRIGHT, UDALL, TRUMAN, MARSHALL, GATES-CAMBRIDGE AND GOLDWATER SCHOLARSHIPS. THE CORPORATION FOR NATIONAL COMMUNITY SERVICE HAS NAMED ALMA COLLEGE TO THE PRESIDENT'S HIGHER EDUCATION COMMUNITY SERVICE HONOR ROLL FOR EXEMPLARY SERVICE EFFORTS AND SERVICE TO DISADVANTAGED YOUTH ALMA COLLEGE IS ALSO AMONG THE 10 PERCENT OF ALL COLLEGES AND UNIVERSITIES IN THE NATION TO HOLD MEMBERSHIP IN THE PHI BETA KAPPA SOCIETY, THE NATION'S OLDEST AND MOST PRESTIGIOUS UNDERGRADUATE HONORS PROGRAM

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493304000020

OMB No 1545-0172

Form **4562**

Depreciation and Amortization (Including Information on Listed Property)

Department of the Treasury Internal Revenue Service	•	See separate instruction	s. 🟲 Attach	to your tax retu	rn.		Sequence No 67
Name(s) shown on return ALMA COLLEGE			·	this form relates			g number
	T. F		EPRECIATION		38	-13590	83
	_	Certain Property Un sted property, comple			ata Dart I		
		for a higher limit for cert			ete rait i.	1	250,000
		-					250,000
		ced in service (see instru	·			2	
		/ before reduction in limit	•	uctions) .		3	800,000
		from line 2 If zero or les	•			4	
5 Dollar limitation for ta	x year Subtract	line 4 from line 1 If zero	or less, enter - (O- If married fili	ng		
separately, see instru	ctions					. 5	
			1	1			1
6 (a)	Description of pr	operty	1 ' '	(business use	(c) Electe	d cost	
6			'	only)			-
							-
7 Listed property Enter	the amount from	line 20		. 7			_1
						\top	
		erty Add amounts in col	umn (c), lines 6	and /		8	
9 Tentative deduction E						. 9	
10 Carryover of disallowe		•				. 10	
11 Business income limitation	Enter the smaller of	business income (not less tha	n zero) or line 5 (se	ee instructions)		11	
12 Section 179 expense	deduction Add I	nes 9 and 10, but do not	enter more tha	n lıne 11 🔹		12	
13 Carryover of disallowe	d deduction to 2	010 Add lines 9 and 10,	less line 12	. 13			
Note: Do not use Part	II or Part III b	pelow for listed proper	ty. Instead, u	se Part V.			
		Allowance and Othe			clude listed	property	(See instructions)
14 Special depreciation a							
tax year (see instructi	ons)				_	14	
15 Property subject to se	ction 168(f)(1) e	election				15	
16 Other depreciation (in	cluding ACRS)					. 16	1,646,681
		Oo not include listed i	property.) (Se	e instructions	.)		_,,
			ction A		.,		
17 MACRS deductions fo	r assets placed ı	n service in tax years be	gınnıng before 2	009		17	
18 If you are electing	to aroup any a	ssets placed in servic	e during the t	ax vear into oi	ne or more	,	
general asset accou					▶Γ		
	•	Service During 200				 orecia	tion System
	T	(c) Basis for	l lux ioui			7.00.0	
(a) Classification of property	(b) Month and year placed in service	depreciation (business/investment use only—see instructions)	(d) Recovery period	(e) Convention	(f) Met	nod	(g)Depreciation deduction
19a 3-year property	1	z, see manuccions)			+	-+	
b 5-year property	1				1	-+	
c 7 - year property	1				1	-+	
d 10-year property	1				1	-+	
e 15-year property	1					-+	
f 20-year property					1	$\overline{}$	
g 25-year property			25 yrs		S/L		
h Residential rental			27 5 yrs	ММ	S/L		
property			27 5 yrs	мм	S/L		
i Nonresidential real			39 yrs	мм	S/L		
property			,	мм	S/L		
Sect id	on C—Assets Plac	ced in Service During 200	9 Tax Year Usind	1	<u> </u>	on Syst <i>€</i>	em
20a Class life		_			S/L	$\overline{}$	
b 12-year	1		12 yrs		S/L	$\neg \uparrow$	
c 40-year			40 yrs	мм	S/L		
Part IV Summa	ry (see instruc	tions)		<u>. </u>			
21 Listed property Enter						21	
22 Total. Add amounts fro		14 through 17, lines 19 urn Partnerships and S			1 Enter her	e 22	1,646,681
23 For assets shown abor	•	-	it year, enter the	23			

Part V
Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and property used for entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense,

comp	lete only	24a, 24b, colui	mns (a	a) thro	ugh (c)	of Sec	ction	A, al	ll of .	Sectio	n B, a	nd Se	ction (C if ap	oplicat	ile.
Section A—Depre																
24a Do you have eviden	ce to support	the business/investi	ment us	e claimed	d? ┌ Yes	. □ _{No}			24b lf	"Yes."	s the ev	/ idence	written?	Tye	sГNo)
										,						-
(a) Type of property (list vehicles first)	(b) Date placed II service	(c) Business/ In investment use percentage	(d) Cost or o	other	(busines	(e) deprecia s/investr e only)	- 11	(f) Recove period		(g) Method/ onvention		(h Deprec deduc	ation/		(i) Elected section 1 cost	
25Special depreciation allow 50% in a qualified busir	•	lified listed property i	placed in	service (l during the	tax year	and u	sed mo	re tha	in 25						
26 Property used more	•	•	inacci	15.0						20						
Lot roperty asea more	thun 50 70	% %	111033	450			П				\top			\Box		
		%														
	orlessin	% %	ee 1160											—		
27 Floperty used 50 %	01 1633 111	%	35 USE				П		S/L	-	Т			\Box		
		%							S/L							
		%			L				S/L		_			+		
28 Add amounts in co		_				ne 21,	page	1 .		2	8					
29 Add amounts in co	ılumn (ı), lır							•		•			29			
Complete this section	forvobicle				mation						r rolat	ad nar	con			
if you provided vehicles to	your employe	es, first answer the q	uestions	in Section	on C to see	e if you n	neet a	n exce	otion t	o comple	ting this	section	for thos	e vehic	les	
30 Total business/inv	estment m	ıles driven diirina	the	(a)			(b) (d					d)	(6	-		f)
year (do not includ		-		Vehi	Vehi	Vehicle 2		'ehic	le 3	Vehi	cle 4	V ehicle!		Vehi	cle 6	
31 Total commuting n	niles driver	during the year	F													
32 Total other person			, <u>,</u> ,													
·	•		⊢			<u> </u>		+								
33 Total miles driven through 32	· · ·	year Add lines 3	٠. ا													
34 Was the vehicle av	allable for	personal use		Yes	No	Yes	No	Ye	s	No	Yes	No	Yes	No	Yes	No
during off-duty hou	ırs?		.													
35 Was the vehicle us owner or related pe	•	y by a more than	5%													
36 Is another vehicle		or personal use?	` .` -													
		estions for Em	volar	ers W	ho Pro	vide \	/ehi	cles	for	Use b	v The	ir Er	nplov	ees	<u> </u>	<u> </u>
Answer these question 5% owners or related	ns to deterr	nine if you meet a									-				not moi	re tha
37 Do you maintain a employees?	written poli	cy statement tha	t prohil	bits all	personal •	use of	vehic	les, ı	nc lud	ling cor	nmutır	ıg, by y	our.	Y	es	No
38 Do you maintain a employees? See th																
39 Do you treat all us								,, 01 1	, o o i		-					
40 Do you provide mo	re than five	vehicles to your	•			- ormatio	n fron	n you	emp	loyees	- about	the us	e of the	a -		
vehicles, and retai			العامل ما						•			•	•	\vdash		
Note: If your answ																
Part VI Amortiz		5, 39, 40, 01 41 1	5 165,	40 110	Comple	te seci	.1011 6	101 11	ie co	vereu v	emcie	<u> </u>				
Part VI Amortiz		(b)				I				(6	.,					
(a)		Date		(c	-			(d)		A morti	-		۸ ۵	(f)	an far	
Description of c	osts	amortization		A mort amo				ode ction		perio				rtızatı hıs yea		
		begins 								perce	ntage		-			
42 A mortization of co	sts that be	gins during your 2	2009 ta	ax year	(see ins	truction	ıs)									
42 A months = 1 - 1		ann hafar	000 +-	V 146 - 5							43					
43 A mortization of co	sis that be	gan before your 2	UUY ta	x year		•	•		•	•	43					

44 Total. Add amounts in column (f) See the instructions for where to report . . .

44

Additional Data

Software ID:

Software Version:

EIN: 38-1359083

Name: ALMA COLLEGE

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program	n services								
(Code) (Expenses \$	14,367,319	ıncludıng grants of \$) (Revenue \$	1,193,750)				
ALL OTHER PROGRAM SERVICES									

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors											
(A) Name and Title	(B) (C) A verage hours that apply) per							(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation	
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations	
DR BRUCE T ALTON TRUSTEE	2 00	Х						0	0	0	
MR LARRY R ANDRUS TRUSTEE	2 00	x						0	0	0	
MR DAVID CAMPBELL TRUSTEE	2 00	Х						0	0	0	
MR DAVID CHAPOTON TRUSTEE	2 00	X						0	0	0	
MS CANDACE CROUCHER-DUGAN TRUSTEE	2 00	Х						0	0	0	
MR JAMES CONBOY JR TRUSTEE	2 00	X						0	0	0	
MR GARY FENCHUK TRUSTEE	2 00	X						0	0	0	
THE HONORABLE JOHN C FOSTER TRUSTEE	2 00	X						0	0	0	
MS NANCY E GALLAGHER TRUSTEE	2 00	X						0	0	0	
MR GLENN GRANGER TRUSTEE	2 00	X						0	0	0	
MR GREG HATCHER TRUSTEE	2 00	X						0	0	0	
DR RICHARD HEUSCHELE TRUSTEE	2 00	Χ						0	0	0	
THE REVEREND KEVIN JOHNSON TRUSTEE	2 00	X						0	0	0	
MR DAVID P LARSEN TRUSTEE	2 00	Χ						0	0	0	
MR DAVID LAU TRUSTEE	2 00	Χ						0	0	0	
MR DONALD LINDOW TRUSTEE	2 00	Χ						0	0	0	
MR JOHN MCCORMACK TRUSTEE	2 00	Χ						0	0	0	
MR THOMAS MCDOWELL TRUSTEE	2 00	X						0	0	0	
MR JAMES MCINTYRE TRUSTEE	2 00	X						0	0	0	
MR STEPHEN MEYER TRUSTEE	2 00	Х						0	0	0	
MR ROGER MYERS TRUSTEE	2 00	X						0	0	0	
MS ANTJE NEWHAGEN TRUSTEE	2 00	X						0	0	0	
MS MARCIA J NUNN TRUSTEE	2 00	X						0	0	0	
MR DAVID PROVOST TRUSTEE	2 00	X						0	0	0	
REVEREND SARAH SARCHET-BUTTER TRUSTEE	2 00	X						0	0	0	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours		(C tion (hat a	che		II		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
MR RON SEXTON TRUSTEE	2 00	Х		•	•		•	0	0	0
MR D MICHAEL SHERMAN TRUSTEE	2 00	X						0	0	0
MS LYNNE SHERWOOD TRUSTEE	2 00	X						0	0	0
DR SAUNDRA TRACY PRESIDENT	50 00			Х				254,587	0	30,612
MICHAEL SELMON VP & PROVOST	50 00			X				126,764	0	19,824
CAROL HYBLE VP ADVANCMNT	50 00			Х				124,756	0	20,863
KAREN KLUMPP VP ENROLLMNT	50 00			X				102,400	0	17,746
NICHOLAS PICCOLO VP STDT LIFE	50 00			х				101,100	0	17,920
DAVID BUHL VP BUSINESS	50 00			X				96,634	0	10,866
JERRY SCOBY VP FINANCE	50 00			х				42,304	0	5,286
RANDOLPH JACQUES PROFESSOR	40 00					х		107,018	0	13,520
DAVID REED DIRECTOR	40 00					x		102,506	0	13,160

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
TUITION AND FEES		35,930,232	35,930,232		
ROOM AND BOARD		10,716,803	10,716,803		
STUDENT PRO GRAMS		724,803	724,803		
RECRUITING		399,343	399,343		
STUDENT LOAN PROGRAM		69,604	69,604		

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
PRO GRAMS	3,397,062	3,336,128	5,052	55,882
FOOD SERVICE	2,846,999	2,846,999		
REPAIRS AND MAINTENANCE	2,162,850	2,102,550	60,300	
BAD DEBT	273,830		273,830	
RECRUITMENT & ASSESSMENT	172,273	152,168	20,105	