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Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0047
2009
Open to Public Inspection

A:	For the	e 2009 calendar year, or tax year beginning JUL, 1, 2009 and end	ling J	<u>UN 30, 20</u>	10			
В	Check If	C Name of organization		D Employer ide	ntifica	tion number		
	applicab	USB IRS NORTH SHORE COUNTRY DAY SCHOOL						
	Addre	iss spint or FOUNDATION						
	Name	type.		36	-61	08750		
	Initial	See Number and street (or P.O. box if mail is not delivered to street address) Roo	m/suite	E Telephone nu	mber			
F	Termu	Specific 1			47)	881-8843		
F	Amen	ded tions. City or town state or country and 719 . 4		G Gross receipts \$		3,635,761.		
F	return Applic tion			H(a) Is this a gro	un retu			
_	pendi	F Name and address of principal officer: JOHN AMBOIAN		for affiliates		Yes X No		
		SAME AS C ABOVE		H(b) Are all affiliat				
$\overline{}$	Tavav	empt status: X 501(c) (3) ◀ (insert no.) 4947(a)(1) or 527		-		t. (see instructions)		
		te: NWW.NSCDS.ORG		H(c) Group exer				
			I Vear			State of legal domicile: IL		
	art I	Summary	<u>L 1981 (</u>	ZI TOTTII AUGUS, 12 2 2	<u> </u>	nate of legal definitions. 11		
		Briefly describe the organization's mission or most significant activities: THE NO	שיש	CHUBE CUI	י פויודגו	ע אמ ע		
28	1	SCHOOL FOUNDATION WAS ESTABLISHED BY A TRU						
녆	l _							
ᅊ	1 "	Check this box if the organization discontinued its operations or disposed			1 1			
⊂ 6		Number of voting members of the governing body (Part VI, line 1a)			3	<u>5</u> 5		
Š		Number of independent voting members of the governing body (Part VI, line 1b)			4			
	_	Total number of employees (Part V, line 2a)			5	0		
₹.	6	Total number of volunteers (estimate if necessary)			6	0		
ΤŞ	7a	Total gross unrelated business revenue from Part VIII, column (C)-line 12-			7a	0.		
Revenue Activitée & Governande 1	b	Net unrelated business taxable income from Form 990-T, line 34		<u></u>	76	0.		
ş		N EED 1 & 2011 O	-	Prior Year	$\overline{}$	Current Year		
3	1	[07]		25,00	<u>'U • </u>	2,055,000.		
בַּ C	1	Program service revenue (Part VIII, line 2g)		045 46		4.5. 500		
Š	10	Investment income (Part VIII, column (A), lines 3 4, and 7d) 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	·	-817,18	6.	16,589.		
-		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)						
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	<u> </u>	<u>-792,18</u>				
	13	Grants and similar amounts paid (Part IX, column (A), Ilnes 1-3)		1,156,16	8.	1,047,003.		
	14	Benefits paid to or for members (Part IX, column (A), line 4)						
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	$-\!$					
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)						
Š	b	Total fundralsing expenses (Part IX, column (D), line 25)						
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		18,50		16,873.		
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		1,174,67		1,063,876.		
		Revenue less expenses. Subtract line 18 from line 12		<u>-1,966,86</u>	2.	1,007,713.		
200				Beginning of Current Year End of Y				
Net Assets Fund Baland	20	Total assets (Part X, line 16)		14,957,19		<u>17,671,938.</u>		
Ş	21	Total liabilities (Part X, line 26)		102,95		56,843.		
킾	22	Net assets or fund balances. Subtract line 21 from line 20		<u>14,854,23</u>	<u>7. </u>	17,615,095.		
Pi	art II	Signature Block						
		Under penalties of persury, I declare that I have examined this return, including accompanying schedules and state and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any kn	tements, a nowiedge.	nd to the best of my kn	wiedge 2	and belief, it is true, correct,		
		Mila		,	,			
Sig	n	<u> </u>			0/11			
Her	е	Signature of officer		Date				
		JOHN AMBOIAN		·				
		Type or print name and title		, , , ; 2				
Paid		Preparer's Date	l self-	10	reparer's	Identifying number ctions)		
	parer's	signature / function & them 10/08/10	O emp	loyed 🕨 🔲				
	Only	Firm's name (or PASQUES SHEPPARD LLC		EIN ▶				
- 55	omy	self-employed). 585 BANK LANE address, and						
		ZP+4 LAKE FOREST, IL 60045		Phone no.	<u>► 847</u>	7 234-5000		
Ma	the IF	RS discuss this return with the preparer shown above? (see instructions)				X Yes No		
9320	01 02-0	4-10 LHA For Privacy Act and Paperwork Reduction Act Notice, see the separa	ate Inst	ructions.		Form 990 (2009)		
	S	EE SCHEDULE O FOR ORGANIZATION MISSION STAT	TEME	NT CONTIN	UATI	ION		

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Pa	: III Statement of Program Service Accomplishments										
1	Briefly describe the organization's mission: THE FOUNDATION PROVIDES SUPPORT FOR NORTH SHORE COUNTRY DAY SCHOOL										
2	Did the organization undertake any significant program services during the year which were not listed on										
	the prior Form 990 or 990-EZ?										
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No f "Yes," describe these changes on Schedule O.										
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.										
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.										
4a	Code:)(Expenses \$ 1,047,003. including grants of \$ 1,047,003.)(Revenue \$ -1,769,734.) THE FOUNDATION PROVIDES SUPPORT FOR NORTH SHORE COUNTRY DAY SCHOOL.										
4b	Code:) (Expenses \$ including grants of \$) (Revenue \$)										
4c	Code:) (Expenses \$ including grants of \$) (Revenue \$)										
	Other program services. (Describe in Schedule O.)										
	Expenses \$ including grants of \$) (Revenue \$)										
<u>4e</u>	Total program service expenses ►\$ 1,047,003.										

	City Offection required ochedules			
	le the experience described in cost on 501/a)(2) or 4047/a)(1) (ather than a private foundation)?		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?	.	X	
2	If "Yes," complete Schedule A	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for		-28	
Ū	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		X
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and			
·	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5]	
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to	<u> </u>		<u> </u>
•	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
_	Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?			
	If "Yes," complete Schedule D, Part V	10	x	1
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable	11	X	
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI.	ł	}	1
•	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	j		'
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			,
•	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	`		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	-		-
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	[
	Part X, line 16? If "Yes," complete Schedule D, Part IX.			-
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
•	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII.	12	X	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional 12A X			ļ <u>.</u>
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	• • • • • • • • • • • • • • • • • • • •	14a		X
b				
	and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	ŀ		
	located outside the United States? If "Yes," complete Schedule F, Part III	16_		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			,
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			٠,,
	complete Schedule G, Part III	19		X
20_	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	990 /	X

Form 990 (2009) FOUNDATION

Part IV Checklist of Required Schedules (continued)

		1	V	l Ala
04	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the	l	Yes	No
21	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			_
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	ł		
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		<u> </u>
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease		i	
	any tax-exempt bonds?	24c		<u> </u>
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		<u> </u>
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			.
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		<u> </u>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	OEL		x
	Schedule L, Part I	25b		
26	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	·	x
07	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial	20		
27	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			
	Schedule L, Part III	27	•	x
28	Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV	,	. ,	
	instructions for applicable filing thresholds, conditions, and exceptions):	,	r	
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was			
	an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			l <u></u>
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?	١		
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	20		x
	Schedule N, Part II	32		A
33	204 7704 0 and 204 7704 00 K IV/ca II assembleto Cabadula D. Dort I	33		x
34	Was the organization related to any tax-exempt or taxable entity?			
34	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	x	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			
33	If "Yes," complete Schedule R, Part V, line 2	35		х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
_ _	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	<u> </u>
		Form	990 (2009)

_=			V	Na
1-	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of		Yes	No
14	U.S. Information Returns. Enter -0- if not applicable 1a 0			
ь	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			1
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
·	(gambling) winnings to prize winners?	1c		x
22	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			<u> </u>
	filed for the calendar year ending with or within the year covered by this return 2a 0			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
Ŭ	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	За		x
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			$\overline{}$
-	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	х	1
b	If "Yes," enter the name of the foreign country: ► CAYMAN ISLANDS	,		
-	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and			
	Financial Accounts.	,		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited			
	Tax Shelter Transaction?	5c		<u></u>
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			İ
	any contributions that were not tax deductible?	6a		<u>X</u>
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			l
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services	_		3-
	provided to the payor?	7a		<u> </u>
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		х
_	If "Yes," indicate the number of Forms 8282 filed during the year	70		
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
e	benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
ď	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h	-	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the			
	supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings			
	at any time during the year?	_8_		
9	Sponsoring organizations maintaining donor advised funds.		.	
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			ı
a	Gross income from members or shareholders			ı
b	Gross income from other sources (Do not net amounts due or paid to other sources against			ı
40	amounts due or received from them.) Continue 4047(-W4) many property abovitable trusted in the organization filing Form 990 in liquid Form 10412	10-		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	12a		
_ <u>D</u>	II 105, Gittel the amount of tax-exempt interest todelyou of accorde during the year 120	Form	agn /	2009)

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

<u>Sec</u>	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body 1a 5			
b	Enter the number of voting members that are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			77
_	officer, director, trustee, or key employee?	2		<u> </u>
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			77
	of officers, directors or trustees, or key employees to a management company or other person?	3		<u>X</u>
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a material diversion of the organization's assets?	_ 5		X
6	Does the organization have members or stockholders?	_6_	<u> </u>	<u> X</u>
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the	_		37
_	governing body?	7a		<u> </u>
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		<u> </u>
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			
	by the following:		,,	
a	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			37
<u> </u>	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	L J	<u> </u>
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		I	
40-	Deep the argenization have legal chapters branches or affiliates?	10a	Yes	No X
10a	Does the organization have local chapters, branches, or affiliates?	IUa		
b		10b		
44	and branches to ensure their operations are consistent with those of the organization?	11	Х	
11	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	- 1 1	- 1	
11A 12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	x	
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise	120		
b	to conflicts?	12b	х	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	12.17		
·	In Schedule O how this is done	12c	x	
13	Does the organization have a written whistleblower policy?	13	X	
14	Does the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a]	X
b	Other officers or key employees of the organization	15b		X
~	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
-	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's		4	
	exempt status with respect to such arrangements?	16b	-	
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶IL			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available	for		
	public inspection. Indicate how you make these available. Check all that apply.			
	Own website X Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, ar	d fina	ncial	
	statements available to the public.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization	ion: 🕨	·	
	SUSAN DOWNING - 847-881-8843			
	310 WEST GREEN BAY ROAD, WINNETKA, IL 60093			
		Form	990 (2009)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

X Check this box if the organization did not (A)	(B)			(0	C)			(D)	(E)	(F)
Name and Title	Average hours	(c		Pos call		n :app	ly)	Reportable compensation	Reportable compensation	Estimated amount of
	per week	Individual trustee or director	Institutional trustee	-		Highest compensated employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
JOHN S. BAKALAR TRUSTEE	1.00	x						0.	0.	0
CAMERON S. AVERY TRUSTEE	1.00							0.	0.	0.
JOHN S. DARROW TRUSTEE	1.00				-			0.	0.	0.
JOHN AMBOIAN TRUSTEE	1.00							0.	0.	0.
JAMES W DEYOUNG TRUSTEE	1.00							0.	0.	0
				<u> </u>		ļ —			<u> </u>	
						_				

[ra	(A)	(B)	mpic		(0	C)		est	(D)	(E)			
	Name and title	Average hours per	H		Pos call		n app	ly)	Reportable compensation from	Reportable compensation from related		stimat mount othei	of
		week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Рог шег	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC	org	npens from th ganiza nd rela janizat	ation ne tion ted
	,											-	
											-	-	
										·			
			,										
		<u> </u>											 -
1b	Total			<u> </u>	<u> </u>				0.		Q.		0.
2	Total number of individuals (including but compensation from the organization	not limited to th	nose	liste	d al	bove	e) wt	no re	eceived more than \$100	,000 in reportable		T.V.	0
3	Did the organization list any former office line 1a? If "Yes," complete Schedule J for					plo				nployee on	3	Yes	No X
4	For any individual listed on line 1a, is the sand related organizations greater than \$15	sum of reportab	le co		ensa		and	d oth	or such individual	the organization			x
5	Did any person listed on line 1a receive or the organization? If "Yes," complete Scheen				rom	any	unr	elate	ed organization for serv	ces rendered to	5	'	х
Sec 1	ction B. Independent Contractors Complete this table for your five highest of the organization. NONE	ompensated inc	depe	ende	nt c	ontr	racto	rs ti	hat received more than	\$100,000 of comp	ensation	from	
	(A) Name and busines:	s address							(B) Description of s	ervices	(Compe	C) ensatio	n
								1					
			_									<u>-</u>	
2	Total number of independent contractors \$100,000 in compensation from the organ		ot lir	mite	d to		se lis	sted	above) who received m	ore than			
	w. co,oco in compondation nom the organ									<u></u> l.	Form	990	2009)

 \triangleright 2,071,589.

932009 02-04-10

Total revenue. See instructions.

16,589.

Form 990 (2009)

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D). (D) Fundraising Do not include amounts reported on lines 6b, Total expenses Program service Management and 7b, 8b, 9b, and 10b of Part VIII. expenses expenses general expenses Grants and other assistance to governments and 1,047,003. 1,047,003 organizations in the U.S. See Part IV, line 21 Grants and other assistance to individuals in the U.S. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 4 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages ... 7 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) 9 Other employee benefits 10 Payroll taxes 11 Fees for services (non-employees): Management b Legal 8,600. 8,600. Accounting . . d Professional fundraising services. See Part IV, line 17 Investment management fees 8,032 8,032 31 31 Other 12 Advertising and promotion 13 Office expenses Information technology 14 Royalties . . . 15 16 Occupancy . . 153. 153 17 Travel Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 28 Conferences, conventions, and meetings 19 20 Interest Payments to affiliates 21 22 Depreciation, depletion, and amortization 23 Insurance Other expenses, Itemize expenses not covered 24 above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.) 15. FILING FEES All other expenses 1,063,876. 1,047,003. 16,873 Total functional expenses. Add lines 1 through 24f 25 Joint costs. Check here
if following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

17161012 797907 041411

FOUNDATION

Pa	rt X	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash · non-interest-bearing		1	
	2	Savings and temporary cash investments	<u>787,392.</u>	2	949,255.
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net		4	
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees. Complete Part II			
		of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section			
		4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete		, ,	
		Part II of Schedule L		6	
ß	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
Ą	9	Prepaid expenses and deferred charges		9	
	10a				
		basis. Complete Part VI of Schedule D 10a			
	h	Less: accumulated depreciation 10b		10c	
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11	14,169,613.	12	16,718,456.
	13	Investments - program-related. See Part IV, line 11		13	
	14	luter add accept		14	
	15	01	188.	15	4,227.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	14,957,193.	16	17,671,938.
	17	Accounts payable and accrued expenses	11750.71500	17	21707273300
	18	Grants payable	····	18	
	19	Deferred revenue		19	
	20			20	
	21	5 Line Committee Control of		21	
Liabilities	i	Payables to current and former officers, directors, trustees, key employees,			
ij	22	highest compensated employees, and disqualified persons. Complete Part II			
<u>2</u> 2.				22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities. Complete Part X of Schedule D	102,956.	25	56,843.
	26	Total liabilities. Add lines 17 through 25	102,956.	26	56,843.
	20	Organizations that follow SFAS 117, check here X and complete	10275500		3070131
m		lines 27 through 29, and lines 33 and 34.			
ĕ	07		2,070,774.	27	4,163,158.
lan	27		10,633,463.	28	11,301,937.
8	28	• •	2,150,000.	29	2,150,000.
ind a	29	Permanently restricted net assets	2/130/0000	-5	2,20,000
띤				J	
S		complete lines 30 through 34.		30	
Set	30	Capital stock or trust principal, or current funds		31	
As	31	Paid-in or capital surplus, or land, building, or equipment fund		32	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds	14,854,237.	33	17,615,095.
_	33	Total net assets or fund balances	14,957,193.	34	17,613,033.
	34	Total liabilities and net assets/fund balances	T#13711T33 •	34	Earn 990 (2000)

Form 990 (2009)

Pa	rt XI Financial Statements and Reporting			2-
<u> </u>			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
b	Were the organization's financial statements audited by an independent accountant?	2b	X	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,			
	review, or compilation of its financial statements and selection of an independent accountant?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a			
	consolidated basis, separate basis, or both:			
	X Separate basis Consolidated basis Both consolidated and separate basis			1
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit			
	Act and OMB Circular A-133?	3a		X
ь	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b		<u>L</u>
		Form	990/	ronnav

SCHEDULE A

(Form 990 or 990-EZ)

Name of the organization

Public Charity Status and Public Support

2009

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

NORTH SHORE COUNTRY DAY SCHOOL

Employer identification number

		FOUNDAT							<u> 36</u>	<u>-6108</u>	<u>750</u>					
Part I	Reason	for Public Chari	ty Status (All organiz	zations mu	st complet	e this par	t.) See inst	tructions.								
The organ	zation is not	a private foundation l	pecause it is: (For lines	1 through ⁻	11, check	only one b	ox)									
1 🔲	A church, co	nvention of churches	, or association of chur	ches desc	ribed in se	ction 170	(b)(1)(A)(i)).								
2 🗀	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)															
з 🔲	A hospital or	a cooperative hospit	al service organization	described	in section	170(b)(1)	(A)(iii).									
4 🔲	A medical re	search organization o	perated in conjunction	with a hos	pital desci	nbed in se	ection 170	(b)(1)(A)(i	ii), Enter th	ne hospital	's nam	θ,				
	city, and stat	te:							=							
5 🔲	An organizat	ion operated for the l	penefit of a college or u	niversity ov	wned or op	erated by	a governi	mental un	it describe	d ın						
	section 170	(b)(1)(A)(iv). (Comple	te Part II.)													
6 🗔	A federal, sta															
7 🗔	An organization that normally receives a substantial part of its support from a governmental unit or from the gen											eral public described in				
	section 170	(b)(1)(A)(vi). (Complet	te Part II.)													
8 🗀	A community	y trust described in s	ection 170(b)(1)(A)(vi).	(Complete	Part II.)											
9 🔲	An organizat	ion that normally rece	eives: (1) more than 33°	1/3% of its	support f	rom contr	butions, m	nembersh	ip fees, an	d gross rec	eipts f	rom				
			ctions - subject to certa													
	income and i	unrelated business ta	xable income (less sec	tion 511 ta	x) from bu	sinesses a	acquired b	y the orga	anızation a	fter June 3	0, 197	5.				
	See section	509(a)(2). (Complete	Part III.)													
10			erated exclusively to te													
11 X			erated exclusively for the									r				
	more publicly	y supported organiza	tions described in secti	on 509(a)(1	1) or section	on 509(a)(2	2). See se o	tion 509	(a)(3). Che	ck the box	that					
			organization and compl						Ė							
	a X Type				e III - Func				d	Type III · C						
e 📖			t the organization is not									1				
			nan one or more publicly						9(a)(1) or s	ection 509	(a)(2).					
f	_		ten determination from	the IRS tha	at it is a Ty	ре І, Туре	II, or Type	e III								
		rganization, check th									• • •					
g			rganization accepted ar								, I					
	• •	-	rectly controls, either al	one or tog	ether with	persons o	described i	in (ii) and	(III) below,	44.53	Yes	No				
			pported organization?							11g(i)		X				
			described in (i) above?			•••			•	11g(ii)		X				
_		-	person described in (i)							11g(iii)						
h	Provide the f	following information	about the supported or	ganization	(S).											
		T	(iii) Type of	Viva la tha a	rannization	(a) Did va	u notificatho	(vi) !:	s the							
• •	of supported	(ii) EIN	organization	in col. (i) lis			u notify the tion in col.	organizati	on in col.	(vii) Am						
orga	nization		(described on lines 1-9	governing			r support?	(i) organi U.S	3.?	sup	port					
			above or IRC section (see instructions))	Yes	No	Yes	No	Yes	No							
MODEL	SHORE		(000					1								
		36-1558460	2	х		х		x		2,05	5.0	00.				
COUNT	KI DAI	30 1330400			-				1	,		<u> </u>				
					}			ľ								
																
									1	-						
Total										2,05	5,0	<u>00.</u>				

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Schedule A (Form 990 or 990-EZ) 2009

932021 02-08-10

The state of the s	
stop here. The organization qualifies as a publicly supported organization	
b 33 1/3% support test - 2008. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box	
and stop here. The organization qualifies as a publicly supported organization	
17a 10% -facts-and-circumstances test - 2009. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more,	
and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization	
meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	
b 10% -facts-and-circumstances test - 2008. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or	
more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the	
organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	
Schedule A (Form 990 or 990-	EZ) 2009
	-

Section A. Public Support		γ	T	T		<u> </u>
Calendar year (or fiscal year beginning in)▶	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and		İ				
membership fees received. (Do not		1				
include any "unusual grants.")		<u></u>				
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						İ
are not an unrelated trade or bus- iness under section 513						
Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to						
the organization without charge		ļ				
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						-
8 Public support (Subtract line 7c from line 6) Section B. Total Support						
alendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9 Amounts from line 6						
Oa Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b 1 Net income from unrelated business activities not included in line 10b, whether or not the business is						
regularly carried on						<u> </u>
assets (Explain in Part IV)		 		 	 	
3 Total support (Add lines 9, 10c, 11, and 12)		n first sassed the	d fourth or fifth 4.	1	on 501/a\/2\ aa-!-	
4 First five years. If the Form 990 is for the	ie organization	o iirst, secona, thii	u, iourui, or iiiti) ta	an year as a secti	on our (c)(o) organiz	.a.ıuı,
check this box and stop here cection C. Computation of Public	Support Do	rcentage	<u> </u>			<u>· </u>
					45	
5 Public support percentage for 2009 (lin-		•	column (f))		15	
6 Public support percentage from 2008 S				··	16	
ection D. Computation of Invest					T	
7 Investment income percentage for 2009	-		ne 13, column (f))		17	<u> </u>
8 Investment income percentage from 20		•			18	
9a 33 1/3% support tests - 2009. If the o	rganization dıd r	not check the box	on line 14, and line	9 15 is more than	33 1/3%, and line 1	7 is not
more than 33 1/3%, check this box and						▶∟
b 33 1/3% support tests - 2008. If the o						and
line 18 is not more than 33 1/3%, checl	k this box and st	t <mark>op here.</mark> The orga	nization qualifies a	as a publicly supp	orted organization	▶□
O Private foundation. If the organization						

Schedule D

Department of the Treasury

Internal Revenue Service

(Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

2009 Open to Public Inspection

Name of the organization

NORTH SHORE COUNTRY DAY SCHOOL

Employer identification number 36-6108750

Pai	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Fund	Is or Accounts Complete if the
Га			S of Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	(a) Donor advised funds	(b) Funds and other accounts
	T. ()	(a) Donor advised fands	(b) i unus and carer accounts
1	Total number at end of year	· · · · · · · · · · · · · · · · · · ·	
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v		
	are the organization's property, subject to the organization's		* * * * * * * * * * * * * * * * * * * *
6	Did the organization inform all grantees, donors, and donor a		
	for chantable purposes and not for the benefit of the donor o	r donor advisor, or for any other purpos	
B	impermissible private benefit?		Yes No
Pa			Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or p	· 	istorically important land area
	Protection of natural habitat	Preservation of a ce	rtified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ed conservation contribution in the form	n of a conservation easement on the last
	day of the tax year.		
		-	Held at the End of the Tax Year
а	Total number of conservation easements		2a
þ	Total acreage restricted by conservation easements		. 2b
C	Number of conservation easements on a certified historic stru	• • • • • • • • • • • • • • • • • • • •	2c
d	Number of conservation easements included in (c) acquired a		
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by the	ne organization during the tax
	year ▶	_	
4	Number of states where property subject to conservation eas		
5	Does the organization have a written policy regarding the per		
	violations, and enforcement of the conservation easements it		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, and e		
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 17	
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIV, describe how the organization reports conservation		
	include, if applicable, the text of the footnote to the organizat	ion's financial statements that describe	s the organization's accounting for
D	conservation easements. t III Organizations Maintaining Collections of	Art Historical Transuras or	Other Similar Assets
Pai	till Organizations Maintaining Collections of Complete if the organization answered "Yes" to Form		Other Sillinal Assets.
	Complete if the organization answered Tes to Form	990, Fait IV, IIII 6 0.	
	15 11 11 11 11 11 11 11 11 11 11 11 11 1	the second in the very second and	halance about works of art. historical
1a	If the organization elected, as permitted under SFAS 116, not		
	treasures, or other similar assets held for public exhibition, ed		ublic service, provide, in Part XIV, the text of
	the footnote to its financial statements that describes these r		
b	If the organization elected, as permitted under SFAS 116, to		
	or other similar assets held for public exhibition, education, o	r research in furtherance of public service	ce, provide the following amounts relating to
	these items:		.
	(i) Revenues included in Form 990, Part VIII, line 1		
	(ii) Assets included in Form 990, Part X	.,	• •
2	If the organization received or held works of art, historical trea		iai gain, provide
	the following amounts required to be reported under SFAS 1	to relating to these items:	.
а			. • • •
b	Assets included in Form 990, Part X		• \$

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Schedule D (Form 990) 2009

36-6108750 Page 2

	dule D (Form 990) 2009 FOUNDATIO					.08750 Page	<u> 2</u>
Pa	t III Organizations Maintaining Col	llections of Art, His	storical Treasures,	or Other	Similar Asse	ts (continued)	
3	Using the organization's acquisition, accession,	, and other records, che	ck any of the following th	at are a sign	ificant use of its	collection items	
	(check all that apply):		•				
а	Public exhibition	d <u> </u>	Loan or exchange prog				
b	Scholarly research	e	Other			 	
C	Preservation for future generations						
4	Provide a description of the organization's colle	ections and explain how	they further the organizat	tion's exemp	t purpose in Pa	t XIV.	
5	During the year, did the organization solicit or re			her similar as	sets		
	to be sold to raise funds rather than to be maint						lo.
Pai	t IV Escrow and Custodial Arrange		rganization answered "Ye	es" to Form 9	990, Part IV, line	9, or	
	reported an amount on Form 990, Part X						
1a	Is the organization an agent, trustee, custodian	or other intermediary fo	r contributions or other a	ssets not inc	cluded	٦ ܒ	
_					∟	_lYes N	Ю
b	If "Yes," explain the arrangement in Part XIV and	d complete the following	table.				
					<u>-</u> -	Amount	
C	Beginning balance				1c	· 	
	Additions during the year		• • • • • • • • • • • • • • • • • • • •	• ••	1d		
е	Distributions during the year		'		1e		
1	Ending balance		• •	•	1f	7,,	_
	Did the organization include an amount on Form	n 990, Part X, line 21?			. L	∐ Yes	ło
Par	If "Yes," explain the arrangement in Part XIV. t V Endowment Funds. Complete if the	o organization annuara	t "Vos" to Form 000. Part	t IV. line 10			_
Fai					Three years hook	(-) Four years has	
4-			Prior year (c) Two yea	is back (a)	Three years back	(e) Four years bac	K.
ıa L	· · · · · · · · · ·		25,000.				_
0	Contributions Net investment earnings, gains, and losses 1,		249924.			1	<u></u>
C		, 102, 10352	147724.				
a	Grants or scholarships Other expenditures for facilities					 	-
е		047,003.1,15	56 168				
	Administrative expenses	,041,003.11,11	70 / 100 .				_
' ~		7667711. 149	57005.				_
2	Provide the estimated percentage of the year er		7370034	,		<u></u>	
-	Board designated or quasi-endowment						
h	Permanent endowment > 12.17	<u> </u>					
c	Term endowment ► 63.97 %						
3a	Are there endowment funds not in the possessi	on of the organization th	at are held and administ	ered for the	organization		
-	by:					Yes No	
	(i) unrelated organizations					3a(i) X	
	(ii) related organizations			•		3a(ii) X	
ь	If "Yes" to 3a(ii), are the related organizations lis	sted as required on Sche	dule R?			3b	
4	Describe in Part XIV the intended uses of the org	<u>-</u>					
Par	t VI Investments - Land, Buildings,	and Equipment. S	ee Form 990, Part X, line	10.			
	Description of investment	(a) Cost or other	(b) Cost or other	(c) Accu	mulated	(d) Book value	
		basis (investment)	basis (other)	depre	ciation		
1a	Land						_
b	Buildings						
С	Leasehold improvements						
d	Equipment		'				
	Other						
Total	. Add lines 1a through 1e. (Column (d) must equa	al Form 990, Part X, colu	mn (B), line 10(c))		▶	0) .
					Schedule	D (Form 990) 200	വ

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(a) Description of security or category (b) Book value Cost or end-of-year market value Financial derivatives Closely-held equity interests Cheery held equity interests Cheery held equity interests Cheery held equity interests TYPE INCOME SECURITIES 4,017,093. END-OF-YEAR MARKET VALUE EQUITIES 10,190,100. END-OF-YEAR MARKET VALUE EQUITIES 657,280. END-OF-YEAR MARKET VALUE COMMODITIES 657,280. END-OF-YEAR MARKET VALUE VENTURE CAPITAL AND PARTNERSHIPS 171,346. END-OF-YEAR MARKET VALUE Total. (Colf (b) must equal form 990, Part X, colf (s) line 12.) 15,718,456. END-OF-YEAR MARKET VALUE Total. (Colf (b) must equal form 990, Part X, colf (s) line 12.) (c) Method of valuation: Cost or end-of-year market value Total. (Colf (b) must equal form 990, Part X, colf (s) line 13.) (c) Method of valuation: Cost or end-of-year market value Total. (Colf (b) must equal form 990, Part X, colf (s) line 13.) (a) Description of investment type (b) Book value Total. (Colf (c) must equal form 990, Part X, colf (d) line 15.) (a) Description (b) Book value Total. (Colf (c) must equal form 990, Part X, colf (d) line 15.) (b) Amount equal form 990, Part X, line 25. (c) Description of labelity (b) Amount equal form 990, Part X, line 25. (c) Description of labelity (b) Amount equal form 990, Part X, line 25. (c) Description of labelity (b) Amount equal form 990, Part X, line 25. (c) Description of labelity (b) Amount equal form 990, Part X, line 25. (c) Description of labelity (b) Amount equal form 990, Part X, line 25. (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Description of labelity (c) Descriptio	Part VII Investments - Other Securities.	See Form 990, Part X, II	ne 12.		
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uncertain tax positions under FIN 48.

NORTH SHORE COUNTRY DAY SCHOOL

Sche	dule D (Form 990) 2009 FOUNDATION		36-	6108750	Page 4
Pa	rt XI Reconciliation of Change in Net Assets from Form 990 to Audited Finan	cial Stat	emen	ts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1		2,071	.589.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2		1,063	
3		3		1,007	
		4		1,753	
4	Net unrealized gains (losses) on investments			1,755	, 145.
5	Donated services and use of facilities	5			
6	Investment expenses	6			
7	Prior period adjustments	7			
8	Other (Describe in Part XIV)	8			
9	Total adjustments (net). Add lines 4 through 8	9		1,753	
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10		2,760	<u>,858.</u>
Pa	t XII Reconciliation of Revenue per Audited Financial Statements With Reve	nue per	Keturr		
1	Total revenue, gains, and other support per audited financial statements		1	1,769	<u>,734.</u>
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains on investments 2a 1,75	<u>3,145</u>	<u>.</u>]		
b	Donated services and use of facilities 2b		_		
С	Recoveries of prior year grants 2c		7]		
d	Other (Describe in Part XIV.)				
е	Add lines 2a through 2d		2e	1,753	,145.
3	Subtract line 2e from line 1		3	16	,589.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				<u>, </u>
٠,	Investment expenses not included on Form 990, Part VIII, line 7b				
a 5		5,000	7 /		
b	Add then de and de	<u> </u>	- 1 .	2,055	000
c	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		4c	2,071	
5 Pa	t XIII Reconciliation of Expenses per Audited Financial Statements With Expe	nees ne			, 303.
	, 	11303 PC	T - T	1,063	076
1	Total expenses and losses per audited financial statements		1	1,003	, 0 / 0 .
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		l i		
а	Donated services and use of facilities		-		
b	Prior year adjustments		-		
С	Other losses		4		
d	Other (Describe in Part XIV.)		4		
е	Add lines 2a through 2d		2e		<u> </u>
3	Subtract line 2e from line 1		3	1,063	<u>,876.</u>
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		_		
b	Other (Describe in Part XIV.)				
	Add lines 4a and 4b		4c		0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)		5	1,063	,876.
Pa	t XIV Supplemental Information				
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to pro				4; Part
	RT XII, LINE 4B - OTHER ADJUSTMENTS:				
<u>TR/</u>	ANSFERS FROM NORTH SHORE COUNTRY DAY SCHOOL: 2055000	<u>•</u>			
		<u> </u>			
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		<u> </u>			

SCHEDULE							,	OMB No 1545-0047	45-0047
(Form 990)			Grants and (Governments	Grants and Other Assistance to Organizations, Governments, and Individuals in the United States	to Organizations in the United Stat	. sə		2009	<u>6</u>
Department of the Treasury Internal Revenue Service		Comple	Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.	answered "Yes" on Fo ▼ Attach to Form 990.	on Form 990, Par n 990.	t IV, line 21 or 22.		Open to Public Inspection	Public tion ,
Name of the organization	NORTH SHORE	RE COUNTRY	Y DAY SCHOOL	1 _				Employer identification number 36-6108750	n number 8750
Part I General Inf	General Information on Grants and Assistance	nd Assistance							
1 Does the organiza	Does the organization maintain records to substantiate the amount of the	o substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or ass	the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	tion	
Criteria used to aw	criteria used to award the grants of assistance recommendation in the use of grant funds in the United States.	stance r cedures for mont	orna the use of arant f	funds in the United	States	:	:		2
ar II	Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any	Governments and	Organizations in the	United States. C	omplete if the orga	inization answered "Y	es" to Form 990, Part	IV, line 21, for any	
1 (a) Name and add	recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule 1-1 (Form 999) if additional space is needed (i) Method of (g) Description of if applicable cash grant non-cash or government assistance assistance or government assistance assistance or government assist	55,000. Check this (b) EIN	c) IRC section f applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	rt IV and Schedule I-1 (f) Method of valuation (book, FMV, appraisal,	(Form 990) it addition (g) Description of non-cash assistance	(h) Purpose of grant or assistance	rant
NORTH SHORE COUNTRY DAY SCHOOL 310 GREEN BAY ROAD, WINNETRA IL 60093	RY DAY SCHOOL D,	36-1558460	170(B)(1)(A)(II)	1.047.003.	0	САЅН		TO HELP FUND NORTH SHORE COUNTRY DAY SCHOOL PER THE ORGANIZATIONS CHARTER	H SHORE L PER CHARTER
	Enter total number of section 501(c)(3) and government organizations	ind government or	ganizations						
S Enter total number	Enter total number of other organizations Ene Primary Act and Described Beduction Act Notice see the Instructions for Form 900	S cotton Act Notice	too the Instructions	for Eorm 000		•		Schodulo I (Form 990) 2009	0000
	משטע עומא ושלשע חנות:	בנוסו שכי ומסונה	מפפ כונם וווסף תכנוכוים ו					לכווניתיוני ו'ו כייי	330) 4000

NORTH SHORE COUNTRY DAY SCHOOL

Page 2

36-6108750

Part

FOUNDATION

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Part IV and Schedule I-1 (Form 990) if additional space is needed. Schedule I (Form 990) 2009

(f) Description of non-cash assistance (e) Method of valuation (book, FMV, appraisal, other) GRANTS GIVEN TO THE SCHOOL ARE FOR GENERAL SCHOOL ACTIVITIES AND OPERATIONS PART I, LINE 2: THE FOUNDATION WAS SET UP FOR THE SOLE PURPOSE Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. OF PROVIDING LONG TERM FUNDING TO NORTH SHORE COUNTRY DAY SCHOOL. THE (d) Amount of non-cash assistance (c) Amount of cash grant (b) Number of recipients AND ARE NOT SUBJECT TO MONITORING (a) Type of grant or assistance SCHEDULE I, Part IV

932102 02-02-10

SCHEDULE 0

Department of the Treasury

Internal Revenue Service

(Form 990)

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009
Open to Public Inspection

Name of the organization

NORTH SHORE COUNTRY DAY SCHOOL FOUNDATION

Employer identification number 36-6108750

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
WAS ORGANIZED TO ACCUMULATE FUNDS AND/OR PROPERTY AND MAKE
DISTRIBUTIONS SOLELY TO AND FOR THE BENEFIT OF THE NORTH SHORE COUNTRY
DAY SCHOOL.
FORM 990, PART VI, SECTION B, LINE 11: FORM 990 IS DISTRIBUTED TO EACH
BOARD MEMBER FOR REVIEW. ANY QUESTIONS ARE RESOLVED BY THE BUSINESS
MANAGER.
FORM 990, PART VI, SECTION B, LINE 12C: THE BOARD MONITORS COMPLIANCE BY
HAVING EACH MEMBER DISCLOSE POTENTIAL CONFLICT OF INTEREST. THE BOARD WILL
DISCUSS THE NATURE, EXTENT, SEVERITY AND EXPOSURE RELATING TO THE CONFLICT.
THE BOARD THEN WILL VOTE ON ACCEPTING OR REJECTING THE SITUATION RESULTING
IN A CONFLICT. THE MEMBER WHO HAS THE CONFLICT WILL NOT VOTE ON THE
MATTER.
FORM 990, PART VI, SECTION C, LINE 19: THE SCHOOL DOES NOT MAKE THE
FINANCIAL STATEMENTS OR THE CONFLICT OF INTEREST POLICY AVAILABLE UNLESS
REQUESTED.
THE PROCESS HAS NOT CHANGED FROM PRIOR YEARS
SCHEDULE R, PART V, LINE 1M:
SHARED FACILITY, EQUIPMENT, MAILING LISTS AND OTHER ASSETS -
THE SCHOOL PROVIDES THE FOUNDATION USE OF FACILITY, EQUIPMENT, MAILING LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule 0 (Form 990) 2009
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SCHËDULE O (Form 990)

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009
Open to Public Inspection

Name of the organization

Department of the Treasury

NORTH SHORE COUNTRY DAY SCHOOL FOUNDATION

Employer identification number 36-6108750

LISTS AND OTHER ASSETS. THE AMOUNT OF THESE COSTS TO THE FOUNDATION IS
INCONSEQUENTIAL AND THE SCHOOL DOES NOT CHARGE THE FOUNDATION FOR THESE
COSTS.
SCHEDULE R, PART V, LINE 1N:
SHARED EMPLOYEES
THE SCHOOL AND FOUNDATION SHARE CERTAIN EMPLOYEES. THE AMOUNT OF TIME
SPENT BY SCHOOL EMPLOYEES ON FOUNDATION WORK IS INCONSEQUENTIAL AND THE
SCHOOL DOES NOT CHARGE THE FOUNDATION FOR THESE EMPLOYEES.
SCHEDULE R, PART V, LINE 1D:
LOANS OR LOAN GUARANTEES TO OR FOR OTHER ORGANIZATIONS
THE FOUNDATION HAS NEGATIVE PLEDGE AGREEMENT ON THE SCHOOL'S SERIES
2003 BONDS. THE TOTAL OUTSTANDING ON THE BONDS IS \$11,500,000.

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ▶ See separate instructions. Related Organizations and Unrelated Partnerships ▶ Attach to Form 990. NORTH SHORE COUNTRY DAY SCHOOL FOUNDATION Name of the organization Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

OMB No 1545-0047
2009 ·
Open to Public
Inspection

Employer identification number 36-6108750

Direct controlling

entity

End-of-year assets <u>e</u> Total income ፱ Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Legal domicile (state or foreign country) Primary activity Name, address, and EIN of disregarded entity Part

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Part II

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charty status (if section 501(c)(3))	(f) Direct controlling entity
NORTH SHORE COUNTRY DAY SCHOOL - 36-1558460 310 GREEN BAY ROAD WINNETKA, IL 60093	EDUCATIONAL FACILITY FOR GRADES K THROUGH 12	ILLINOIS	170(B)(1)(A)(I 501(C)(3)		N/A
	ī				

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

932161 02-04-10

Schedule R (Form 990) 2009

NORTH SHORE COUNTRY DAY SCHOOL FOUNDATION

Schedule R (Form 990) 2009

Identification of Related Organizations Taxable as a Partnership (Complete of the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Part III

36-6108750

9	General or managing partner?	Tes No	 			 L					slated
6	Code V.UBI amount in box 20 of Schedule	(00)			•	:					ad one or more re
Ξ	ations?	Tes NO			-		-				because it h
(B)	Share of end-of-year assets										90, Part IV, line 34
ε	Share of total income			1							d "Yes" to Form 99
(e)	Predominant income (related, unrelated, excluded from tax under sections 512-514)										ion or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related
ල	Direct controlling entity										Trust (Complete if the
<u></u>	Legal domicile (state or foreign country)										poration or
(q)	Primary activity										janizations Taxable as a Cor
(a)	Name, address, and EIN of related organization										Part IV Identification of Related Organizations Taxable as a Corporati

Par IV organizations treated as a corporation or trust during the tax year.)

(a)	(q)	(0)	(p)	(e)	_	(6)	3
Name, address, and EIN of related organization	Primary activity	e	Direct controlling Type of entity (C corp, S corp, or trust)	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership
						•	
							-
932162 07-21-10	27					Schedule R (Form 990) 2009	m 990) 2009

NORTH SHORE COUNTRY DAY SCHOOL FOUNDATION

Page 3

36-6108750

Schedule R (Form 990) 2009 FOUNDATI

H (Form 990) 2009 F CONDALLON

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, or 36.)

Make Commission of the contradent in Books II III as IV of this achordula			200
Note: Complete line is in any entity is listed in raise in, in, or it or all as solicities. 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity		- 1	×
b Gift, grant, or capital contribution to other organization(s)		-dt	×
c Gift, grant, or capital contribution from other organization(s)		5	×
		₽	×
:	:	-1e	×
			-
f Sale of assets to other organization(s)		=	×
g Purchase of assets from other organization(s)		19	×
h Exchange of assets		#	×
ent, or other assets to other orga		1;	×
j Lease of facilities, equipment, or other assets from other organization(s)		; -	×
k Performance of services or membership or fundraising solicitations for other organization(s)		¥	×
1 Performance of services or membership or fundraising solicitations by other organization(s)		=	×
		E1	X
n Sharing of paid employees		1n	X
o Reimbursement paid to other organization for expenses	:	10	×
p Reimbursement paid by other organization for expenses		10	×
q Other transfer of cash or property to other organization(s)	:	1	×
		tr	×
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	ansaction threshold	ý	
(a)	(q)	(o)	
Name of other organization(s)	Transaction type (a-r)	Amount involved	olved.
(1) NORTH SHORE COUNTRY DAY SCHOOL	M		0
(2) NORTH SHORE COUNTRY DAY SCHOOL	N	-	0
(3) NORTH SHORE COUNTRY DAY SCHOOL	В	1,047	,003.
NOBTH SHOPE COINTEN DAY SCHOOL	ر	, ,	000
SHOKE COUNTRY DAY)	7 2 7 7	
(5) NORTH SHORE COUNTRY DAY SCHOOL	Д	11,500	,000,
(9)			
932163 02-04-10	los 	Schedule R (Form 990) 2009	990) 2009

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NORTH SHORE COUNTRY DAY SCHOOL FOUNDATION

Schedule R (Form 990) 2009

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue). that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Are all partners section 501(c/3) organizations? Yes No	(e) Share of end-of- year assets	Disproportionate allocations?	(g) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(h) General or managing partner? Yes No
		·					

Schedule R (Form 990) 2009

Form **8868**

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(Rev. April 2009)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

Internal Revenue Service	File a separate application for ea	ach return.					
If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form). Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.							
Part I Au	itomatic 3-Month Extension of Time. Only submit original ((no copies needed).					
Part I only	ulred to file Form 990-T and requesting an automatic 6-month extension	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
to file Income tax r							
Electronic Filing (e-file). Generally, you can electronically file Form 8868 if you want a 3-month automatic extension of time to file one of the returns noted below (6 months for a corporation required to file Form 990-T). However, you cannot file Form 8868 electronically if (1) you want the additional (not automatic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or consolidated Form 990-T. Instead, you must submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits.							
Type or Name	of Exempt Organization		Emp	loyer identification number			
print NOR	TH SHORE COUNTRY DAY SCHOOL NDATION		3	6-6108750			
File by the due date for Number, street, and room or suite no. If a P.O. box, see instructions. 310 GREEN BAY ROAD							
return. See Instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions. WINNETKA, IL 60093							
Check type of ret	urn to be filed (file a separate application for each return):						
X Form 990	Form 990-T (corporation)	Form 4	720				
Form 990-BL		Form 5	227				
Form 990-EZ		Form 60	069				
Form 990-PF	· ·	Form 8	370				
10111 99011	C			·····			
The books are i	SUSAN DOWNING n the care of 310 WEST GREEN BAY ROAD -	WINNETKA, IL	600	93			
Telephone No.	► <u>847-881-8843</u> FAX No. ►						
If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension will cover.							
box If it is for part of the group, check this box and attach a set that the factor and a set that the factor as							
I request an automatic 3-month (6-months for a corporation required to file Form 990-T) extension of time until FEBRUARY 15, 2011 to file the exempt organization return for the organization named above. The extension is for the organization's return for: alendar year or							
► LX I tax y	ear beginning JUL 1, 2009 and ending J	UN 30, 2010		 •			
2 If this tax year is for less than 12 months, check reason: Initial return Final return Change in accounting period							
-	ation is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tenta	ative tax, less any	0-				
	le credits. See Instructions.		3a	\$			
	ation is for Form 990-PF or 990-T, enter any refundable credits and est	imated	ا ا				
	s made, Include any prior year overpayment allowed as a credit.		3b	\$			
	. Subtract line 3b from line 3a. Include your payment with this form, o						
deposit with	FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Pe	ayment System).		•			
See instructi	ons.		30	\$ N/A			
Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.							
	v Act and Paperwork Reduction Act Notice, see Instructions.	o i chii choo do do dire i chii		Form 8868 (Rev. 4-2009)			
LICE COLETIVACE	A WAT BING I BROKEN INDURING HOT LEAGUE 300 HIGH RANGE IN						