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Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2009

Open to Public

A Fo	r the	2009 ca	lendar yea	r, or tax year beginning 07-01-2009	and ending 06-30-2010)		- ·	_
B Ch	eck ıf a	pplicable	Please	C Name of organization West Central Initiative			D Employer i	identification number	
┌ Ad	dress cl	hange	use IRS label or				36-34534		_
ГΝа	me cha	inge	print or	Doing Business As			E Telephone	number	
┌ Inı	tıal retu	ırn	type. See Specific	Number and street (or P O box if mail is	ss) Room/suite	(218)739		_	
Г те	mınate	ed	Instruc- tions.	1000 Western Avenue		,	G Gross receip	ots \$ 21,359,145	_
☐ Am	nended	return		City or town, state or country, and ZIP +	4		-		
_		n pending		Fergus Falls, MN 565374805					
,	pilod tio	. penanig	E Nar	L ne and address of principal officer		11/ >	_	_	
				Y STRAW			his a group retu lates?	urn for	
				Vestern Avenue					
			rergus	Falls, MN 565374805			all affiliates incl		No
— та	x-exen	npt status	▼ 501(c) (3) ◀ (insert no)				st (see instructions)	
				, (5 , 4 (5) , 15) (4) (1) 5)	32.	H(c) Gro	oup exemption i	number F	
	ebsite	e: F www	w wcıf org						
K For	m of or	ganızatıon	Corporat	tion Trust Association Other 🕨		L Year of	formation 1986	M State of legal domicile MN	
Pa	rt I	Sumi	marv					MIN	—
	1		•	e organization's mission or most sig	nıfıcant actıvıtıes				_
		SUPPO	RTING FA	MILIES AND STRENGTHENING TH	IE ECONOMY OF WEST				
				TIVE'S MISSION WCI SEEKS TO RETENTION OF QUALITY JOBS A1					
క్ర				ILLIES AND OUR YOUNGEST CHIL				FFORT WORKERS,	
፼									
<u>ş</u>									
Governance	,	Chackt	his hov 🍽		onerations or disposed	of more tha	n 25% of its no	t accets	_
26	3		'						13
Activities &	4		_	members of the governing body (Pari ndent voting members of the governi				4	12
2	5			mployees (Part V, line 2a)		,	•	5	17
ä	6			olunteers (estimate if necessary) .					300
	-			ted business revenue from Part VIII				7a	
	1	-		iness taxable income from Form 990		•		7b -108,9	
	 		Ciacca Basi	mess taxable mesme mem som som som		Dr	ior Year	Current Year	
	8	Contri	butions and	d grants (Part VIII, line 1h)			4,126,134		— 0 7
≘	9			revenue (Part VIII, line 2g)			467,044		
Revenue	10	_		me (Part VIII, column (A), lines 3, 4			1,843,776	· ·	
æ	11			art VIII, column (A), lines 5, 6d, 8c			-136,156		
	12			dd lines 8 through 11 (must equal P				,	_
				<u> </u>			6,300,798	7,308,33	32
	13			ar amounts paid (Part IX, column (A)			2,182,825	2,234,11	17
	14		•	or for members (Part IX, column (A),	·				_0
92	15	Saları 10)	es, other co	ompensation, employee benefits (Pa	rt IX, column (A), lines 5	-	982,976	1,004,75	51
Expenses	16a	•	sional fund	raising fees (Part IX, column (A), lir	ne 11e)				<u> </u>
Φ ⊕	ь			enses (Part IX, column (D), line 25) \blacktriangleright 94,79					-
Δ							814,495	1 103 00	
	17 18		•	(Part IX, column (A), lines 11a-11d Add lines 13-17 (must equal Part I)	·		3,980,296		
	19			penses Subtract line 18 from line 12			2,320,502		
<u> </u>	19	veneu	ue 1635 EX	Senses Subtract file to from file 12		Reginni	ng of Current		
Net Assets or Fund Balances						L	Year	End of Year	
386	20	Total	assets (Pai	rt X, lıne 16)			44,097,368	48,539,42	25
RA P	21	Total I	ıabılıtıes (F	Part X, line 26)			2,486,277	2,240,54	40
žĒ	22	Net as	sets or fun	id balances Subtract line 21 from lir	ne 20		41,611,091	46,298,88	85
Pa	rt II	Sign	ature Bl	ock					
				erjury, I declare that I have examined this re					-
		and beli	ef, it is true,	correct, and complete Declaration of prepar	er (other than officer) is based	on all informa	ation of which prep	parer has any knowledge	
Sign	1	****	·**			201	0-10-05		
Her		Sign	ature of office	er		Date			_
		NAN-	CY STRAW PF	RESIDENT					
		Туре	or print nam	ne and title					
		Preparer	's L			heck if		ntıfyıng number	_
Paid		signature		A HANSEN		elf- mpolyed 🕨 🏲	(see instructio	ons)	
	arer's	Firm's na	ame (or your	s 👠 FIEBIGER SWANSON WEST & CO		· · · · <u>I</u>			—
Use		ıf self-er	nployed), and ZIP + 4	P	EIN F				
		audicoo,	31M EH T T		. .		Phone no	(701) 280-2100	
May	the IP	S discus	s this ratio	FARGO, ND 58103 rn with the preparer shown above? (:	see instructions)			▼ Yes	—
u y	-11C IN			with the preparel showil above ()					

Cat No 11282Y

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

SERVING TO IMPROVE WEST CENTRAL MINNESOTA THROUGH FUNDING, PROGRAMS, AND TECHNICAL ASSISTANCE VISION OF UNITING IDEAS AND RESOURCES TO HELP PEOPLE AND COMMUNITIES CREATE A BETTER TOMORROW

						Form 990 (2009)				
4e	Total program service expenses	:► \$ 3,8	350,79	5						
	(Expenses \$	ıncludıng gı	rants of	f\$) (Revenue \$)				
4d	Other program services (Desc	rıbe ın Schedule O)							
	Business and Employment Assisting fai employment opportunities	milies and helping ther	n fulfill tl	heir aspirations by fostering a	and supporting the creation and rete	ention of quality jobs and self-				
4c	(Code) (Expe	•	83,236	ıncludıng grants of \$	0) (Revenue \$	240,867)				
	Communities and the Region Assisting economic and social viability	communities and the	greater r	region in developing the capa	cities necessary to address priority	needs and sustain their				
4b	(Code) (Exper		40,546	including grants of \$	1,261,760) (Revenue \$	3,924,533)				
	Workers and their FamiliesAssisting wo economic success	orkers in attaining skills	that en	able them to earn a livable w	rage, helping workers and their fan	nilies overcome barriers to				
4a	(Code) (Expe		27,013	including grants of \$	979,857) (Revenue \$	1,574,058)				
4	Describe the exempt purpose ac Section 501(c)(3) and 501(c)(4 allocations to others, the total ex) organizations and	dsectio	on 4947(a)(1) trusts ar	e required to report the amou	•				
	If "Yes," describe these changes	on Schedule O								
3	Did the organization cease condiservices?		nıfıcan • •	t changes in how it con		_ Yes				
	If "Yes," describe these new services on Schedule O									
2	Did the organization undertake a the prior Form 990 or 990-EZ?					Yes ✓ No				

Part IV	Check	list of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	Yes	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		Νο
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional	Į		
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If</i> "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		No

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		Νo
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Νο
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νo
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Νo
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Νo
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		Νo
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νο
C	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? <i>If</i> " <i>Yes,"</i> complete Schedule L, Part IV	28c		Νο
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νo
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		Νo
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νo
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Νο
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

rt V	Statements	Regarding	Other	TRS F	ilinas	and '	Tax	Comi	oliance
	ota to illoiles	itegai aiiig	•					~~	J.:

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
с	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
Ь	If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? \cdot .	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
5a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		No
•	Sponsoring organizations maintaining donor advised funds.	_		
	Did the organization make any taxable distributions under section 4966?	9a		Νo
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		Νo
LO	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
.1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
L2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

1000 WESTERN AVENUE FERGUS FALLS, MN 565374805

(218) 739-2239

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management					
<u> </u>	casa ootorining body und ridingement				Yes	No
					. 03	110
1a	Enter the number of voting members of the governing body	1a	13			
ь	Enter the number of voting members that are independent	1b	12			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus	iness	relationship with any			
	other officer, director, trustee, or key employee?	•		2		Νo
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management con			3		Νo
4	Did the organization make any significant changes to its organizational documents sfiled?	ınce t	he prior Form 990 was	4		Νο
5	Did the organization become aware during the year of a material diversion of the organization	anızatı	on's assets?	5		Νo
6	Does the organization have members or stockholders?			6		Νo
7a	Does the organization have members, stockholders, or other persons who may elect governing body?		r more members of the	7a		Νo
b	Are any decisions of the governing body subject to approval by members, stockhold	ers, o	rother persons?	7b		Νo
8	Did the organization contemporaneously document the meetings held or written active year by the following	ons ur	ndertaken during the			
а	The governing body?			8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A,		annot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Sched			9		Νo
	ction B. Policies (This Section B requests information about policies not	requi	red by the Internal			
ке	venue Code.)				Yes	No
100	Does the organization have local chapters, branches, or affiliates?			10a	163	No
	If "Yes," does the organization have written policies and procedures governing the ac		es of such chanters	104		110
	affiliates, and branches to ensure their operations are consistent with those of the oil			10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing	ng bod	y before filing the form?			
				11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Fo	orm 9	90			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13			12a	Yes	
	Are officers, directors or trustees, and key employees required to disclose annually		sts that could give rise			
	to conflicts?			12b	Yes	
	describe in Schedule O how this is done			12c	Yes	
13	Does the organization have a written whistleblower policy?			13	Yes	
14	Does the organization have a written document retention and destruction policy? .			14	Yes	
15	Did the process for determining compensation of the following persons include a revi independent persons, comparability data, and contemporaneous substantiation of th		• •			
а	The organization's CEO, Executive Director, or top management official			15a	Yes	
b	Other officers or key employees of the organization			15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)					
	Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?	•		16a		Νo
b	If "Yes," has the organization adopted a written policy or procedure requiring the org participation in joint venture arrangements under applicable federal tax law, and take	en ste	ps to safeguard the			
	organization's exempt status with respect to such arrangements?			16b		
Se	ction C. Disclosure					
17	List the States with which a copy of this Form 990 is required to be filed ► MN					
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable (3)s only) available for public inspection. Indicate how you make these available. Ch. Own website. Another's website. Upon request.					
19	Describe in Schedule O whether (and if so, how), the organization makes its governing interest policy, and financial statements available to the public. See Additional Data					
20	State the name, physical address, and telephone number of the person who possess			ie orga	ınızatıor	n 🕨
	MANAGEMENT					

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did n	ot compens	ate any	curr	ent d	or fo	rmer o	ffıce	r, dırector, trustee o	or key employee	,	
(A) Name and Title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other	
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations	
MIKE PAULSON DIRECTOR	50	Х						0	0	0	
JANA BERNDT Treasurer	50	Х						0	0	0	
LISA VATNSDAL DIRECTOR	50	X						0	0	0	
LARRY DOSS DIRECTOR	50	Х						0	0	0	
BRAD HOWLAND DIRECTOR	50	X						0	0	0	
DON MARTODAM SECRETARY	50	х						О	0	0	
CHERE RIKIMOTO CHAIRPERSON	50	х						О	0	0	
RON KIRSCHT vice-CHAIRPERSON	50	х						0	0	0	
SUE WEBER DIRECTOR	50	х						О	0	0	
mIKE REESE DIRECTOR	50	Х						0	0	0	
CRISTOBAL VALDEZ DIRECTOR	50	Х						0	0	0	
REBECCA WORNER DIRECTOR	50	х						0	0	0	
NANCY STRAW PRESIDENT	40 00			х		х		111,718	0	8,631	

Forr	1 990 (2009)			Page 8
1b	Total	0		8,631
2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization 1	•		
			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> "Yes," complete Schedule J for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4		No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? <i>If</i> " <i>Yes,"</i> complete Schedule J for such person	5		No
S	ection B. Independent Contractors			
1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization			
	(A) Name and business address (B) Description of services		(C Comper	
2	Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization >0			
		F	orm 99	

Form 99								Page 9
Part V	<u> </u>	Statement o	f Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts ots	1a	Federated camp	paigns 1a					
grai our	ь	Membership du	es 1b					
ts, g am	С	Fundraising eve						
gilar	d	Related organiz Government grants	ations 1d	303,547				
ons, sim	e	_	ons, gifts, grants, and 1f	5,277,760				
Contributions, gifts, grants and other similar amounts	g	sımılar amounts no Noncash contri	ot included above butions included in	3,277,700				
and	h	lines 1a-1f \$ Total. Add lines	3 1a-1f	▶	5,581,307			
				Business Code				
Program Service Revenue	2a	Loan Interest Reve	enue	900,099	377,283	377,283		
Reve	ь	Loan Origination &	Oth	900,099	65,919	65,919		
es	с							
er v	d							
ını (e							
ogra	f	All other progra	ım service revenue					
_₹	g	Total. Add lines	s 2a-2f		443,202			
	3	Investment inc	ome (including dividend	. F				
	_		ar amounts)	⊢	979,997			979,997
	4 5		tment of tax-exempt bond p	· · · · · · · · · · · · · · · · · · ·				
		Royalties	(ı) Real	(II) Personal				
	6a	Gross Rents	(// 1/52)	(,				
	ь	Less rental expenses						
	c	Rental income or (loss)						
	d		me or (loss)	🛌				
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	14,421,099					
	b	Less cost or other basis and sales expenses	14,041,221					
	c d	Gain or (loss)	379,878 s)		379,878	379,878		
	8a	Gross income fi			373,070	373,070		
Other Revenue		events (not incl \$	luding reported on line 1c)	42,501				
the	b		penses b	9,592				
0	c		loss) from fundraising (events 🗠	32,909			32,909
	9a	Gross income fi See Part IV, lin	rom gaming activities e 19 a					
	b		penses b					
	10a	Net income or (Gross sales of i returns and allo		rities				
	b		a pods sold b					
	с		loss) from sales of inve					
	44.	Miscellaneous		Business Code 900,099	-108,961		-108,961	
	11a	EQUITY INVES	STMENT INCO	900,099	-108,901		-108,801	
	b							
	c d	All other revenu	ue					
	e	Total. Add lines	ı					
	12		See Instructions	•	-108,961 7,308,332	823,080	-108,961	1,012,906

	990 (2009)				Page 10
Par	t IX Statement of Functional Expenses				
	Section 501(c)(3) and 501(c)(4) organizations m Il other organizations must complete column (A) but are not required to			(D)	
Do no	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
	· ·		expenses	general expenses	expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	2,234,117	2,234,117		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	120,349	60,174	60,175	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	665,811	411,905	170,583	83,323
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	355,522	122,200		
9	Other employee benefits	159,253	98,674	60,579	
10	Payroll taxes	59,338	35,943	23,395	
11	Fees for services (non-employees)				
 а	Management	19,100	18,824	276	
h	Legal	2,961	2,928	33	
c	Accounting	17,600	9,131	8,469	
d	Lobbying	17,000	9,131	0,409	
u	Professional fundraising See Part IV, line 17				
•					
f	Investment management fees	210,110	244.400	0.010	
g	Other	219,410		8,010	
12	Advertising and promotion	40,791	22,536	· ·	
13	Office expenses	13,286	7,911	5,375	
14	Information technology	19,624	9,924	9,700	
15	Royalties				
16	Occupancy	50,022	24,501	25,521	
17	Travel	25,589	23,998	1,591	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	40,679	23,446	17,233	
20	Interest	54,195	33,819	20,376	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	66,946	32,790	34,156	
23	Insurance	14,960	7,327	7,633	
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	Bad Debt Expense	501,971	501,971		_
b	Miscellaneous	70,948	56,569	2,912	11,467
c	Maintenance and Repairs	12,257	4,256	 	<u> </u>
d		10,000	10,000		
e	Educational Training	8,623	,	2,975	
f	All other expenses	4,132	3,003	1,129	
25	Total functional expenses. Add lines 1 through 24f	4,431,962	•	 	94,790
26	Joint costs. Check here F If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational	7,701,702	3,030,793	700,311	
	column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet (A) (B) Beginning of year End of year 1.519.254 1.269.661 1 Cash—non-interest-bearing 1 34.328.194 2 37,607,619 2 624,164 2,152,850 3 3 4 4 951 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 Notes and loans receivable, net 5,636,718 5,558,107 Inventories for sale or use 2,575 9 2,067 1.929.951 10a Land, buildings, and equipment cost or other basis Complete 10a Part VI of Schedule D 10b 613.873 1.373.301 1.316.078 b Less accumulated depreciation 10c 11 11 545.093 12 559.416 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 68.069 15 72.676 15 16 16 44,097,368 48,539,425 Total assets. Add lines 1 through 15 (must equal line 34) . . . 59.384 17 69.872 17 Accounts payable and accrued expenses 367,127 146,505 18 18 19 19 20 20 Liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 820.091 772.914 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 Unsecured notes and loans payable to unrelated third parties 1,009,694 24 972,767 229.981 278.482 25 Other liabilities Complete Part X of Schedule D 25 26 **Total liabilities.** Add lines 17 through 25 2,486,277 26 2,240,540 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 41,611,091 46.298.885 27 27 Unrestricted net assets 28 28 Temporarily restricted net assets Fund 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 41,611,091 33 Total net assets or fund balances 33 46,298,885 34 Total liabilities and net assets/fund balances 44.097.368 48.539.425 34

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	▼ Separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Form **990** (2009)

OMB No 1545-0047

B NO 1343-004

2009

Open to Public Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

West Central Initiative

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Employer identification number

36-3453471

Pai	τI	Reas	on for Pul	olic Charity Stat	us (All orga	anızatıons r	nust comple	ete this par	t.) See ınst	ructions	_
The o	rganı	zatıon ıs	not a private	foundation because	ıtıs (Forlır	nes 1 throug	h 11, check o	nly one box)		
1		A churc	h, conventio	on of churches, or as	sociation of c	hurches se	ction 170(b)(1)(A)(i).			
2	Γ	A schoo	ol described	ın section 170(b)(1)	(A)(ii). (Atta	ach Schedule	≘ E)				
3	Γ	A hospi	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).								
4	Γ	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state									
5 6 7	_ -	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II)									
8	<u>_</u>			described in section							
9	Γ	Anorga	ınızatıon tha	t normally receives	(1) more tha	n 331/3% of	ıts support fr	om contribut	ions, membe	rship fees, a	nd gross
10 11		its supp acquire An orga	oort from gro d by the orga nization org	ties related to its ex ss investment incom anization after June 3 anized and operated anized and operated	ne and unrela 30, 1975 Se exclusively t	ted business e section 50 to test for pu	s taxable inco 9(a)(2). (Cor blic safety S	ome (less se nplete Part I ee section 50	ction 511 tax II) 99(a)(4).	() from busin	esses
	' _	one or r the box a	nore publicly that describ Type I	y supported organiza pes the type of suppo b Type II	tions describ orting organiz c [ed in section ation and co Type III -	n 509(a)(1) o mplete lines Functionally	or section 50 11e through integrated	9(a)(2) See 11h d	section 509(a)(3). Check I - Other
e	1	other th section	an foundation 509(a)(2)	x, I certify that the o on managers and oth	er than one o	r more public	cly supported	lorganizatioi	ns described	in section 50	09(a)(1) or
f		If the o		eceived a written de	termination f	rom the IRS	that it is a Ty	/pe I, Type I	I or Type III	supporting o	organization,
g		Sınce A followin	ugust 17, 2 g persons?	006, has the organiz							, , , , , , , , , , , , , , , , , , ,
				ectly or indirectly co	•	·-	•	ersons descr	ibea in (ii)	44-(:)	Yes No
				joverning body of the			ion?			11g(i)	
				r of a person describ			2			11g(ii)	
				ed entity of a person						11g(iii)	
h		Provide	the lollowin	g information about t	.ne supported	ı organizatio	n(s)				
Name of (II) (described on col (I) listed in col (I) of your col (I) organization in Amor							(vii) A mount of support?				
				ınstructions))	Yes	No	Yes	No	Yes	No	
Total											

Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

-	ection A. Public Support	u checked the	box on line 5,	7, or 8 of Part I	.)			
	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2	009	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual	1,889,17	3 3,898,701	5,825,000	4,126,134	5	,623,808	21,362,816
2	grants ") Tax revenues levied for the							
	organization's benefit and either paid to or expended on its behalf							
3	The value of services or facilities furnished by a governmental unit to							
_	the organization without charge	1 990 17	2 2 200 701	E 93E 000	4 126 124	-	633.909	21,362,816
4 5	Total. Add lines 1 through 3 The portion of total contributions by each person (other than a	1,889,17	3 3,898,701	5,825,000	4,126,134		,623,808	21,362,616
	governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column							8,149,277
6	(f) Public Support. Subtract line 5 from line 4							13,213,539
S	ection B. Total Support						<u> </u>	
Cal	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 20	009	(f) Total
7	A mounts from line 4	1,889,173	1,684,389	5,825,000	4,126,134	5	,623,808	21,362,816
8	Gross income from interest, dividends, payments received on							
	securities loans, rents, royalties and income from similar sources	1,101,090	1,684,389	2,283,898	1,843,776	1	,359,875	8,273,028
9	Net income from unrelated business activities, whether or not the business is regularly carried on			-4,462	-136,156		-108,961	-249,579
10	Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets							
11	Total support (Add lines 7 through 10)							29,386,265
12	Gross receipts from related activiti	es, etc (See ins	tructions)			12		2,017,486
13	First Five Years If the Form 990 is check this box and stop here			, thırd, fourth, or f	ifth tax year as a	501(c)(3	3) organız	ation, ▶
	ection C. Computation of Pub			11 anlum (5)				
14	Public Support Percentage for 2009	•		II column (t))		14		44 970 %
L5 .c-	Public Support Percentage for 2008				.ma 1.4 .a 2.2 1/20/	15	الإيلممادا	37 200 %
тоа	33 1/3% support test—2009. If the and stop here. The organization qua				ine 14 is 33 1/3%	or more	, cneck ti	nis dox ► ✓
	33 1/3% support test—2008. If the box and stop here. The organization 10%-facts-and-circumstances test-is 10% or more, and if the organization Part IV how the organization mee	organization did n qualifies as a p — 2009. If the org tion meets the "'	l not check the bo ublicly supported janization did not o facts and circums	x on line 13 or 16 organization check a box on lin tances" test, che	ne 13, 16a, or 16b ck this box and st	and line	e 14 Explain	▶┌
	organization	is the lacts all	a circumstances	test The organiza	ation qualifies as	a publici	, support	▶□
b	10%-facts-and-circumstances test-							
	15 is 10% or more, and if the organ Explain in Part IV how the organizar supported organization	tion meets the "	facts and circums	tances" test The	organization qual	ıfıes as a	a publicly	▶ ┌
18	Private Foundation If the organizat instructions	ion did not checl	k a box on line 13,	, 16a, 16b, 17a oi	r 17b, check this l	box and	see	▶ □

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes been	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

Additional Data

Software ID:

Software Version:

EIN: 36-3453471

Name: West Central Initiative

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Bad Debt Expense	501,971	501,971		
Miscellaneous	70,948	56,569	2,912	11,467
Maintenance and Repairs	12,257	4,256	8,001	
Transfers to Other Non-	10,000	10,000		
Educational Training	8,623	5,648	2,975	

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Department of the Treasury

DLN: 93493288005090

OMB No 1545-0047

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public

пеппа	Revenue Service F Attach to F	orm 990. F See separate instructions.		Tilishe	Ction
	me of the organization st Central Initiative		Employe	er identification nun	ber
			36-345	3471	
Pa	rt I Organizations Maintaining Donor A		ınds or	Accounts. Comp	lete if the
	organization answered "Yes" to Form 9	(a) Donor advised funds	(b)	Funds and other acc	ounts
L	Total number at end of year	3	(5)	Tunus una other acc	ounts
2	Aggregate contributions to (during year)	<u> </u>			
3	Aggregate grants from (during year)	97,200			
4	Aggregate value at end of year	1,272,104			
5	Did the organization inform all donors and donor adv funds are the organization's property, subject to the	isors in writing that the assets held in dono	or advised	l ✓ Ye:	s Γ No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the beiconferring impermissible private benefit	nefit of the donor or donor advisor, or for an	y other pu	✓ Yes	
Рa	rt III Conservation Easements. Complete	if the organization answered "Yes" to	Form 9	90, Part IV, line 7	
2	Purpose(s) of conservation easements held by the of Preservation of land for public use (e.g., recreat Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qual easement on the last day of the tax year	ion or pleasure) Preservation of an Preservation of a c	ertified hi		rea
				Held at the End of t	he Year
а	Total number of conservation easements		2a		
b	Total acreage restricted by conservation easements		2b		
c	Number of conservation easements on a certified his	storic structure included in (a)	2c		
d	Number of conservation easements included in (c) a	cquired after 8/17/06	2d		
3 4	Number of conservation easements modified, transfithe taxable year - Number of states where property subject to conserv		d by the o	rganızatıon durıng	
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds	g the periodic monitoring, inspection, hand	— ling of vio	lations, and res	s ┌No
5	Staff and volunteer hours devoted to monitoring, ins	pecting and enforcing conservation easem	ents durın	g the year ►	
7	A mount of expenses incurred in monitoring, inspect	ng, and enforcing conservation easements	during th	e year ► \$	
3	Does each conservation easement reported on line $170(h)(4)(B)(I)$ and $170(h)(4)(B)(II)$?	2(d) above satisfy the requirements of sect	tion	Г Ye	s 「No
9	In Part XIV, describe how the organization reports of balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease	the footnote to the organization's financial			
ar	t III Organizations Maintaining Collection Complete if the organization answered		or Other	^r Similar Assets	•
La	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fi	l for public exhibition, education or researc	h in furthe		
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these item	public exhibition, education, or research in			
	(i) Revenues included in Form 990, Part VIII, line 1			► \$	
	(ii) Assets included in Form 990, Part X			► \$	
2	If the organization received or held works of art, hist following amounts required to be reported under SFA		r fınancıal		
а	Revenues included in Form 990, Part VIII, line 1			- \$	

b Assets included in Form 990, Part X

Part	•••• Organizations Maintaining Co	llections of Art	t, His	stori	cal T	reasu	ires, or O	<u>the</u>	<u>r Similar</u>	<u>Asse</u>	ts (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne fol	lowing	that ar	e a significa	int u	se of its col	lection	1	
а	Public exhibition		d	Γ	Loan	orexc	hange progr	ams				
b	Scholarly research		e	Γ	Othe	r						
c	Preservation for future generations											
4	Provide a description of the organization's co	ollections and expla	ain ho	w the	y furth	er the o	organization	's ex	empt purpo	se in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t			,					ıılar	_	Yes	Г No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an						n answere	d "Y	es" to Fori	n 990	,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other interm	edıary	for c	ontribu	utions	or other ass	ets r	not	Γ.	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follow	ving t	able		Γ			A mou	nt	
c	Beginning balance							1c				
d	Additions during the year							1d				
e	Distributions during the year							1e				
f	Ending balance							1f				
2a	Did the organization include an amount on Fo	orm 990. Part X. lin	e 21?				L				Yes	┌ No
	If "Yes," explain the arrangement in Part XIV									'		,
	rt V Endowment Funds. Complete		n ans	wer	ed "Ye	es" to	Form 990.	Par	t IV. line 1	0.		
		(a)Current Year) Prior			o Years Back		Three Years Ba		Four Y	ears Back
1a	Beginning of year balance											
b	Contributions											
c	Investment earnings or losses											
d	Grants or scholarships											
e	Other expenditures for facilities and programs											
f	Administrative expenses											
g	End of year balance											
2	Provide the estimated percentage of the year	r end balance held	as									
а	Board designated or quasi-endowment 🕨	%										
b	Permanent endowment 🕨 %											
С	Term endowment ► %											
3a	Are there endowment funds not in the posses	ssion of the organiz	ation	thata	are hel	d and a	dministered	d for	the			
	organization by								Г	- ···	Yes	No
	(i) unrelated organizations		•					•	-	3a(i) 3a(ii)		<u> </u>
ь	(ii) related organizations							•	• • •	3a(11) 3b	<u> </u>	<u> </u>
4	Describe in Part XIV the intended uses of th	•				• •		•		- 55		<u> </u>
	t VI Investments—Land, Buildings					990. Pa	art X. line	10.				
	Description of investment	, , ,		(a) Cost o	r other	(b)Cost or o	ther	(c) Accumul		(d) Bo	ok value
1a	Land						247	,807				247,807
	Buildings						1,293		30	3,154		990,804
	Leasehold improvements		•				1,273	,,,,,,	30	-, 1		220,004
	Equipment		-				363	,606	30	5,467		58,139
	Other							,580		5,252		19,328
	I. Add lines 1a-1e (Column (d) should equal Fo	orm 990. Part X. colu	mn (B), line	10(c))		-	<u> </u>	5,252		1,316,078
		bbo, raic x, coru	(5)	,,	==(=).,	, - <u>•</u>		•		le D (F		90) 2009
									Juliedu	1	J. 111 J	,

Part VII Investments—Other Securities. See (a) Description of security or category			d of valuation
(including name of security)	(b)Book value		-year market value
Financial derivatives			
Closely-held equity interests Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		12	
Part VIII Investments—Program Related. See			d of valuation
(a) Description of investment type	(b) Book value		-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, III (a) Descrip			(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1			
Part X Other Liabilities. See Form 990, Part X	, line 25.		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability			
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	, line 25.		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount		
Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	(b) A mount		

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statem	ents	
1 Total revenue (Form 990, Part VIII, column (A), line 12)	1	7,308,332
2 Total expenses (Form 990, Part IX, column (A), line 25)	2	4,431,962
3 Excess or (deficit) for the year Subtract line 2 from line 1	3	2,876,370
4 Net unrealized gains (losses) on investments	4	1,859,925
5 Donated services and use of facilities	5	
6 Investment expenses	6	
7 Prior period adjustments	7	
8 Other (Describe in Part XIV)	8	-48,501
9 Total adjustments (net) Add lines 4 - 8	9	1,811,424
Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	4,687,794
Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue	per Retur	n
1 Total revenue, gains, and other support per audited financial statements	1	9,106,239
A mounts included on line 1 but not on Form 990, Part VIII, line 12		
a Net unrealized gains on investments	5	
b Donated services and use of facilities	7	
c Recoveries of prior year grants		
d Other (Describe in Part XIV)		
e Add lines 2a through 2d	2e	1,859,925
3 Subtract line 2e from line 1	3	7,246,314
A mounts included on Form 990, Part VIII, line 12, but not on line 1		
a Investment expenses not included on Form 990, Part VIII, line 7b . 4a 41,19	9	
b Other (Describe in Part XIV)	9	
c Add lines 4a and 4b	4c	62,018
Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	7,308,332
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expens	es per Ret	
Total expenses and losses per audited financial statements	1	4,418,445
A mounts included on line 1 but not on Form 990, Part IX, line 25		
a Donated services and use of facilities		
b Prior year adjustments		
c Other losses		
d Other (Describe in Part XIV)	2	
e Add lines 2a through 2d	2e	9,592
3 Subtract line 2e from line 1	3	4,408,853
4 A mounts included on Form 990, Part IX, line 25, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b 4a 41,19	9	
b Other (Describe in Part XIV)	<u> </u>	
c Add lines 4a and 4b	4c	23,109
Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	4,431,962

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
Part XI, Line 8 - Other Adjustments		Change in agency funds net assets -48501
Part XII, Line 4b - Other Adjustments		Agency fund revenues 13317 Agency fund unrealized gains 17094 Fundraising expenses included on page 9 -9592
Part XIII, Line 2d - Other Adjustments		Fundraising Expenses included on page 9 9592
Part XIII, Line 4b - Other Adjustments		Agency fund returned grants -18090

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DLN: 93493288005090

OMB No. 1545-0047

(Form 990 or 990-EZ) Department of the Treasury

Internal Revenue Service

licensing

SCHEDULE G

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

	ne of the organization						Employer ider	ntification number
							36-3453471	
Pā		ctivities. Complet			tion answered "Yes" is part.	to Form	990, Part IV	, line 17.
1 a b c d	a							Γ Yes Γ Nα
,	to be compensated at lea							
	(i) Name of individual or entity (fundraiser)	(ii) Activity	contribi	er have dy or rol of utions?	(iv) Gross receipts from activity	(or re	nount paid to etained by) ser listed in col (i)	(vi) A mount paid to (or retained by) organization
_			Yes	No				
Tota	al			>				

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or

Pa	rt II	Fundraising Events. Commore than \$15,000 on Form					report	:ed			
		· ·	(a) Event #1 Foundation Gala (event type)	(b) Event #2 Golf Tournament (event type)	(c) O ther Events 3 (total number)	(d) Tot (Add col col					
Revenue	1 2	Gross receipts Less Charitable contributions	12,595	9,498	20,408		42	2,501			
<u>~</u>	3	Gross income (line 1 minus line 2)	12,595	9,498	20,408		4:	2,501			
	4	Cash prizes									
မွာ	5	Non-cash prizes									
Expenses	6	Rent/facility costs			444			444			
	7	Food and beverages			2,180			2,180			
Direct	8	Entertainment									
Δ	9	Other direct expenses .	600	2,728	3,640			6,968			
	10	Direct expense summary Add lin	es 4 through 9 ın column	(d)	🕨			9,592			
	11 Net income summary Combine lines 3, column d, and line 10										
Par	1111	Gaming. Complete if the oi \$15,000 on Form 990-EZ, lii	rganization answered ' ne 6a.	"Yes" to Form 990, Pa	rt IV, line 19, or repo	rted more	e thar	1			
Revenue	(a) Bingo (b) Pull tabs/Instant bingo/progressive bingo (c) Other gaming (A)							ning rough			
	1	Gross revenue									
S O	2	Cash prizes									
Expenses	3	Non-cash prizes									
	4	Rent/facility costs									
Direct	5	Other direct expenses									
	6	Volunteer labor	Г Yes	Г Yes <u>%</u> Г No	∀es						
	7	Direct expense summary Add line	s 2 through 5 ın column (d)							
	8	Net gaming income summary Com	ibine lines 1, column d, ar	nd line 7	<u> . .</u>		Yes	No			
9 a b	Is t	er the state(s) in which the organiza he organization licensed to operate No," Explain			 .	. 9a					
10a b	Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?										
11 12	Is t	es the organization operate gaming he organization a grantor, beneficia ned to administer charitable gaming	ry or trustee of a trust or	a member of a partnersh	ıp or other entıty	11					
					Schedule G (Form 9	90 or 990-	EZ) 20	09			

		Yes	No
13	Indicate the percentage of gaming activity operated in		
а	The organization's facility		
b	An outside facility		
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
	Name 🟲		
	Address -		
15a	Does the organization have a contract with a third party from whom the organization receives gaming		
	revenue?	,	
b	If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the	+	
	amount of gaming revenue retained by the third party 🟲 \$		
c	If "Yes," enter name and address		
	Name 🟲		
	Address •		
16			
16	Gaming manager information		
	Name 🟲		
	Name F		
	Gaming manager compensation 🕨 \$		
	Description of services provided -		
	Director/officer Employee Independent contractor		
	I Director/officer I Employee I Independent contractor		
.7	Mandatory distributions		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	<u> </u>	
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent		
	in the organization's own exempt activities during the tax year ▶ \$	1	

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Schedule I

(Form 990)

Department of the Treasury

Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493288005090

Inspection

Name of the organization	Employer Identification	Linployer Identification fidinber							
West Central Initiative						36-3453471	36-3453471		
Part I General Informa	tion on Grants and	l Assistance				•			
 Does the organization maintaintee the selection criteria used to Describe in Part IV the organization 	award the grants or as	sıstance [?]			=		✓ Yes		
Form 990, Part IV,	line 21 for any recip	ient that received n	nore than \$5,000. Ch	United States. Coreck this box if no one	recipient received	d more than \$5,000.	Use		
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran or assistance		
See Additional Data Table									

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
HUMANITARIAN ASSISTANCE	7	33,123			
See Additional Data Table					
·			·		

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S	Part I, Line 2	Schedule I, Part I, Line 2 Organizations must submit reports on the use of the grant funds WCI program staff evaluate reports and communicate with organizations to ensure proper use Grants over \$7,500 must have board approval
•		

Software ID:

Software Version:

EIN: 36-3453471

Name: West Central Initiative

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Alexandria Technical College 1601 Jefferson Street Alexandria, MN 563083707	41-1687554	College/University	12,000				Small Business Center,Leadership Alexandria
Apple Tree Dental8960 Springbrook Drive Suite 150 Minneapolis, MN 55433	36-3411437	501(c)(3)	292,775				Fergus Falls Site,Dentist Incentive
Ashby Public School Dist #261PO Box 30 Ashby, MN 56309	41-6001359	Public School	6,659				General Support
Augsburg College2211 Riverside Avenue Minneapolis, MN 55454	41-0694721	501(c)(3)	15,000				General Support
Barnesville EDAPO Box 550 Barnesville, MN 565140550	41-6004957	City	46,898				Development Consultant,Leadership Barnesville
Barnesville Public LibraryPO Box 549 Barnesville,MN 565140549	41-1416960	501(c)(3)	20,235				Library of the Future Remodeling
Brandon Public School206 West Third Street Brandon, MN 563150185	41-6000916	Public School	10,713				General Support
Calvary Lutheran Church605 7th St Alexandria, MN 56308	41-0721646	501(c)(3)	5,200				General Support
Children's Corner120 Everett Avenue West Fergus Falls, MN 56537	41-0976144	501(c)(3)	42,500				Fergus Falls & Perham Expansion
Chokio Alberta Public Schools311 1st St W Chokio, MN 562210068	41-0916699	Public School	21,087				Swimming Pool Renovation

Form 990,Schedule I, Part	rt II, Grants ar	nd Other Assistanc	e to Governments	and Organization	ns in the United St	ates	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
City of Audubon273 4th Street Audubon, MN 565110263	41-6007806	5 City	20,000				Playground Equpment
City of Chokio221 Main Street Chokio, MN 562210036	41-6005048	3 City	9,300				School Addition,Welcome Sign
City of Detroit Lakes1025 Roosevelt Ave Detroit Lakes, MN 565020647	41-6005098	3 Cıty	10,065				Sidewalk Repair
City of FeltonPO Box 568 Felton, MN 565360568	41-0962297	7 City	5,095				Playground Equpment
City of VillardCity Hall PO Box 7 Villard, MN 563850007	41-0959879	Cıty	·				Playground Equpment,Bike Trail Benches
Detroit Lakes Community & Cultural Center826 Summit Avenue Detroit Lakes, MN 56502	41-1970351	501(c)(3)	7,500				Community Connections
Detroit Lakes Public School 1301 Roosevelt Ave Detroit Lakes, MN 56501	41-0971772	Public School	13,500				Assistance for Needy Children
Detroit Lakes Youth Hockey AscPO Box 393 Detroit Lakes, MN 56502	41-1449892	501(c)(3)	10,000				Skating Program
Douglas County Public Health725 Elm Street Suite 1200 Alexandria, MN 563081760	41-6005791	County	10,000				Early Chjldhood Initiative
East Otter Tail County SWCD 801 Jenny Ave SW Suite 2 Perham, MN 56573	41-1304069	Government	10,000				Healthy Lakes & Rivers Partnership

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States **(b)** EIN (c) IRC Code section (d) A mount of cash (a) Name and address of (e) A mount of non-(f) Method of (g) Description of organization ıf applıcable grant cash valuation non-cash assistance

or government

Glenwood, MN 563343390

5. gc. c				other)	
Enterprise Minnesota Townsite Center 810 4th Ave S Ste 203 Moorhead, MN 56560	41-1595930	501(c)(3)	264,255		Workforce Training
Hancock Public School371 Hancock Ave Box 367 Hancock,MN 562440367	41-6004130	Public School	9,755		General Support
Hospice of Red River Valley- Detroit Lakes Office1102 W River Road Detroit Lakes, MN 56501	45-0349152	501(c)(3)	15,000		General Support
Lakes Area Young LifePO Box 970 Detroit Lakes, MN 565020970	84-0385934	501(c)(3)	10,000		General Support
Lakes Crisis CenterPO Box 394 Detroit Lakes, MN 565010394	41-1456433	501(c)(3)	10,000		Shelter/Facilities Capital Building Campaign
Minnesota Council of Nonprofits2314 University Ave W Ste 20 St Paul, MN 55114	36-3501477	501(c)(3)	7,500		Nonprofit Leadership Institute
Minnesota Public Radio901 South 8th Street Moorhead, MN 56562	41-0953924	501(c)(3)	5,226		General Support
Minnesota Small Business Development Centers1104 7th Avenue South Box 132 Moorhead, MN 56563	41-1687554	College/University	50,000		Business Assistance Services
Minnewaska Area Schools 25122 State Highway 28 Glenwood, MN 563343390	41-1746974	Public School	15,000		Early Chjldhood Initiative
Mınnewaska Area Schools 25122 State Hıghway 28	41-1746974	Public School	5,500		Armful of Love,Dollars for Scholars

assistance

(h) Purpose of grant

orassistance

(book, FMV, appraisal,

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States (a) Name and address of **(b)** EIN (c) IRC Code section (d) A mount of cash (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization ıf applıcable grant cash valuation non-cash assistance or assistance (book, FMV, appraisal, or government assistance other) 501(c)(3) Minnewaska Laker 71-1041194 General Support Foundation25122 St Hwy 28 10,000 Glenwood, MN 56334 Morris Area Public Schools 41-6004129 Public School General Support 201 S Columbia Ave 12,556 Morris, MN 562671543 501(c)(3) 41-1556013 Red River Valley Northwest Minnesota Emerging Leadership Foundation4225 Technology 20,000 Drive NW Program Bemidji, MN 56601 Otter Tail - Wadena CAC109 41-0887373 501(c)(3) Leadership Academy South Walker Avenue Box L 17,452 New York Mills, MN 565670011 Pelican Rapids Public 41-6002903 Public School General Support SchoolsPO Box 642 125,000 Pelican Rapids, MN 565720642 Perham Dent Public Schools 41-6002934 Public School Introduction to Engineering Design 200-5th St SE 10,000 Perham, MN 56573 Program Perham Dent Public Schools 41-6002934 Public School General Support 200-5th St SE 25,291 Perham, MN 56573 Perham Dent Public Schools 41-6002934 Public School Scholarships 200-5th St SE 17,000 Perham, MN 56573 Perham Memorial Hospital 41-1271856 501(c)(3) New Building and Home665 3rd St SW 500,000 Perham, MN 565731108 501(c)(3) Rural Minnesota CEP803 41-0942639 Job Readiness & Roosevelt Ave Box 1108 Career Readiness 17,933 Detroit Lakes, MN Certificate Program

565021108

(c) IRC Code section if applicable 6 501(c)(3)	grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
6 501(c)(3;	·				
	50,000				General Support
1 501(c)(3)	12,000				General Support
6 County	13,000				Early Childhood Initiative
8 Public School	5,456				General Support
8 501(c)(3)	10,000				Early Childhood Initiative
3 Public School	13,000				Early Childhood Initiative
8 501(c)(3)	32,500				Fiscal Capacity Building,Tax Clinic,Asset Building
7 501(c)(3)	35,000				New Childcare Facility
3	3 Public School 8 501(c)(3)	10,000 Public School 13,000 501(c)(3) 501(c)(3)	10,000 Public School 13,000 501(c)(3) 501(c)(3)	10,000 Public School 13,000 501(c)(3) 501(c)(3)	10,000 Public School 13,000 501(c)(3) 501(c)(3)

OMB No 1545-0047

SCHEDULE O (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009

Open to Public Inspection

	Employer identification number
West Central Initiative	
	36-3453471

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 11		DRAFT COPIES OF THE 990 WERE REVIEWED BY THE AUDIT COMMITTEE AS WELL AS THE FULL BOARD AND PRESIDENT DURING ONE OF THE REGULAR BOARD MEETINGS Several staff members and board members received basic training on the Form 990 throughout the year so they could provide adequate information and a meaningful review
Form 990, Part VI, Section B, line 12c		ALL BOARD MEMBERS AND EMPLOYEES MUST ANNUALLY LIST ANY POTENTIAL CONFLICTS OF INTEREST BOARD MEMBERS MAY NOT VOTE ON ISSUES WHERE A POTENTIAL CONFLICT OF INTEREST EXISTS THE CHAIRPERSON OF THE BOARD AND THE PRESIDENT ARE AWARE OF ALL DISCLOSED OR KNOWN CONFLICTS OF INTEREST AND MONITOR ALL SITUATIONS TO MAKE SURE THE POLICY IS BEING FOLLOWED
Form 990, Part VI, Section B, line 15		THE OFFICERS AND EMPLOYEES SALARIES ARE ALL SUBJECT TO President and/or BOARD APPROVAL SEVERAL COMPARABILITY STUDIES OF OTHER LOCAL AND REGIONAL NON-PROFIT ORGANIZATIONS ARE TAKEN INTO CONSIDERATION WHEN DETERMINING THE ANNUAL BUDGET AND SALARIES Comparisons of job responsibilities and merit within the organization are also taken into consideration
Form 990, Part VI, Section C, line 19		GOVERNING DOCUMENTS, POLICIES, AND COPIES OF THE FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST AT THE ORGANIZATION'S OFFICE

DLN: 93493288005090

OMB No 1545-0172

Depreciation and Amortization (Including Information on Listed Property)

Department of the Treasury See separate instructions. Attach to your tax return. Sequence No 67 Internal Revenue Service Name(s) shown on return Business or activity to which this form relates **Identifying number** West Central Initiative Form 990 Page 10 36-3453471 **Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I. **1** Maximum amount. See the instructions for a higher limit for certain businesses. 250.000 2 Total cost of section 179 property placed in service (see instructions) 2 3 Threshold cost of section 179 property before reduction in limitation (see instructions) 3 800,000 4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-4 5 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions (b) Cost (business use (a) Description of property 6 (c) Elected cost only) 6 **7** Listed property Enter the amount from line 29 8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 9 9 Tentative deduction Enter the smaller of line 5 or line 8 **10** Carryover of disallowed deduction from line 13 of your 2008 Form 4562 10 11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 12 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 13 Carryover of disallowed deduction to 2010 Add lines 9 and 10, less line 12 . 13 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property) (See instructions) 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) 14 **15** Property subject to section 168(f)(1) election . . . 15 **16** Other depreciation (including ACRS) 16 62.612 MACRS Depreciation (Do not include listed property.) (See instructions.) Section A 17 MACRS deductions for assets placed in service in tax years beginning before 2009 18 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here Section B—Assets Placed in Service During 2008 Tax Year Using the General Depreciation System (c) Basis for (b) Month and depreciation (a) Classification of (d) Recovery (g)Depreciation year placed in (business/investment (e) Convention (f) Method deduction property period service use only—see instructions) 19a 3-year property **b** 5-year property c 7 - year property d 10-year property e 15-year property **f** 20-year property S/L g 25-year property h Residential rental 27 5 yrs ММ S/L property 27 5 yrs ΜМ S/L 39 yrs S/L i Nonresidential real property S/L Section C—Assets Placed in Service During 2009 Tax Year Using the Alternative Depreciation System **20a** Class life S/L **b** 12-year 12 yrs S/L c 40-year 40 yrs ΜМ S/L Part IV **Summary** (see instructions) 21 Listed property Enter amount from line 28 2,850 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here 65,462 and on the appropriate lines of your return Partnerships and S corporations—see instructions 23 For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs

Form 4562 (2009) Page 2 Part V Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and property used for entertainment, recreation, or amusement.) Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A—Depre	ciation a	nd Other Info	rma	tion (C	aution	ı: See	the i	nstruct	ions f	or lim.	its f	or pa	sseng	er au	tomo	biles.)
24a Do you have evider	nce to support	the business/invest	ment u	se claime	d? ┌Ye	₅ Г _{Nо}		24	lb If "Ye	es," is th	ne ev	ıdence	written?	Гүе	sГn	o
(a) Type of property (list vehicles first)	(b) Date placed in service	(c) Business/ investment use percentage	(d Cost or bas	other	(busines	Isiness/invesiment i		(f) Recovery period	covery Method/		(h) Depreciation/ deduction			(i) Elected section 179 cost		
25Special depreciation allo 50% in a qualified busi	-		placed	ın service (during the	tax year	and u	ısed more	than	25						
26 Property used more	e than 50%	ın a qualıfıed bus	iness	use												
2008 ford taurus	2007-08-13	100 000 %		21,673		2:	1,673	5 0	S/L-HY				2,850)		
		%														
27 Property used 50%	orless in a		ss us	e	1						<u> </u>					
		%							S/L -							
		%							S/L - S/L -					4		
28 Add amounts in co	lumn (h) lu		7 Ent	tor boro	and on li	no 21	n 2 4 0	1	5/ L -	28			2,850	+		
29 Add amounts in co		_				ne zi,	page						2,830	+		
29 Add amounts in Co	olumn (1), nn			—Infor				of Vab	· ·				29			
Complete this section	for vehicles									r." or re	elate	d per	son			
If you provided vehicles to														e vehic	les	
30 Total business/investment miles driven during the			ı the		a)	-	b)	.,	(c)		(d	-	(e	-		(f)
year (do not include commuting miles)			Vehi	cle 1	Veni	nicle 2 Vehic		hicle 3		enic	ehicle 4 Vehic		ie 5	Ven	ıcle 6	
31 Total commuting i	miles driven	during the year								+						
32 Total other person			,,,,													
33 Total miles driven	·									+						
through 32 .			٠.		1											1
34 Was the vehicle a	•	ersonal use		Yes	No	Yes	No	Yes	No	Y	es	No	Yes	No	Yes	No
during off-duty ho			•		1				-	_						-
35 Was the vehicle u owner or related p	erson?	·														
36 Is another vehicle	available fo	r personal use?	•													
Section Answer these question 5% owners or related	ns to determ	•													not mo	re than
37 Do you maintain a employees?	written polic	y statement tha	t proh	ııbıts all	persona •	luse of	vehi •	cles, inc	ludıng •	comm	uting •	g, by y •	our.	Y	es	No
38 Do you maintain a employees? See t		•						,		_		•				
39 Do you treat all us						• •		•			•					
40 Do you provide movehicles, and reta			emplo	oyees, ol	btaın ınfo	ormatio •	n froi	m your e	mploy	ees ab •	out 1	the us	e of the	•		
41 Do you meet the r	equirements	concerning qual	lıfıed a	utomobi	le demo	nstratio	n us	e? (See	ınstru	tions) .					
Note: If your answ	ver to 37, 38	, 39, 40, or 41 is	s "Yes	s," do no	t comple	te Sec	tion E	3 for the	cover	ed vehi	cles					_
Part VI Amorti	zation													•	•	
(a) Description of c	osts	(b) Date amortization begins		(c A mort a mo	ızable			(d) Code ection	p	(e) ortizat eriod o rcenta	r			(f) tızatı nıs ye:	on for ar	
42 A mortization of co	ets that had		2000 ·	tay vear	(see inc	truction	ns ۱		l he	. centa	y c					
	,sts that bey	ms during your 2		Lun year	(366 1115	1 40 110	113)		<u> </u>		Т					
									+		+					
43 A mortization of co	sts that hea	an hefore your ?	nna +	ay vear		l l		_			13					
44 Total Add amoun							•			_	14					