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SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.
▶ Attach to Form 990.

OMB No 1545-0047

2009

**Open to Public
Inspection**

Name of the organization

Northwest Institute of Research

Employer identification number

25-1296727

Pt VI-B, Line 12c Officers or Directors disclose the relationship or interest to the Board
and the Board, in good faith, makes the decision to authorize the contract
or transaction.

Pt VI-B, Line 15 Determined by the Board of Directors and based on average salaries
of comparable organizations.

Pt VI-C, Line 19 Governing documents and conflict of interest policy are available upon request.

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Feb. 16, 2011 LTR 2694C 0 R
25-1296727 201006 67 R
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NORTHWEST INSTITUTE OF RESEARCH
3823 W 12TH ST
ERIE PA 16505



DECLARATION

Under penalties of perjury, I declare that I have examined the return identified in this letter, including any accompanying schedules and statements. and to the best of my knowledge and belief, it is true, correct and complete. I understand that this declaration will become a permanent part of that return.

Joyce Miller
Signature of officer or trustee

3/7/11
Date

CEO
Title

022942