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Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2009

OMB No 1545-0047

Open to Public

Internal	Revenue	Service Fine of	rganization may nave to use	e a copy of this return to satisfy s	tate reporting	requirements	Inspection
A Fo	r the	2009 calendar yea	r, or tax year beginning 07	-01-2009 and ending 06-30-2010)	D Employer ide	ntification number
		pplicable Please	C Name of organization CARLOW UNIVERSITY			. ,	
_	lress ch	label or	Doing Business As			25-0965438 E Telephone nu	
	ne cha	type. See				(412) 578-6	000
_	ıal retu mınate	Instruc-	Number and street (or P O be 3333 FIFTH AVENUE	ox if mail is not delivered to street addre	ss) Room/suite	G Gross receipts	
_	minate ended		City or town, state or country	and ZID + 4			
_		n pending	PITTSBURGH, PA 15213	, and ZIP + 4			
ΛPF	nication		he and address of principal	officer	11/ >		_
		DRMA	RY HINES	onicei	H(a) Is th affilia	ıs a group return ites?	Yes V No
			FIFTH AVENUE BURGH,PA 15213				
						I I affiliates include o " attach a list	ed?
Ta	x-exen	npt status 🔽 501(c)(3) ◀(Insert no)	a)(1) or 527		ıp exemption nur	
w	ebsite	•: ► WWW CARLO	W EDU				
Forr	n of or	ganization 🔽 Corporat	tion Trust Association C	other 🕨	L Year of fo	rmation 1929 M	State of legal domicile PA
	rt I	Summary				· · · · · · · · · · · · · · · · · · ·	
	1	•	ie organization's mission or	most significant activities			
و د		POST SECONDAR	RYEDUCATION				
,	,	Chack this hay bu		tinuad ita anarationa ar dianacad	of more than	25% of its not a	casta
;	3	•		itinued its operations or disposed ody (Part VI, line 1a)			2
	4	-	-	e governing body (Part VI, line 1b			
	5		nployees (Part V, line 2a)		,		1,01
	6		olunteers (estimate if neces				1
Í	7a	Total gross unrela	ted business revenue from	Part VIII, column (C), line 12 .		7a	
	b	Net unrelated busi	iness taxable income from	Form 990-T, line 34		7b	
					Pric	or Year	Current Year
aı.	8		d grants (Part VIII, line 1h			4,668,428	2,669,380
	9)		38,433,501	41,383,446
Kayenue	10			lines 3, 4, and 7d)		-1,090,726	570,004
	11 12			5, 6d, 8c, 9c, 10c, and 11e) t equal Part VIII, column (A), line	<u>, </u>	661,557	7,894
	12			· · · · · · · · ·		42,672,760	44,630,724
	13			olumn (A), lines 1-3)		4,829,865	7,833,337
	14	·		lumn (A), line 4)			(
8	15	Salaries, other co	ompensation, employee ber	nefits (Part IX, column (A), lines 5	-	22,755,350	22,692,730
Expenses	16a	•	Iraısıng fees (Part IX, colur	nn (A), line 11e)		29,972	30,000
ੜੇ	ь	Total fundraising exp	penses (Part IX, column (D), line	25) – 756,598			
	17	Other expenses	(Part IX, column (A), lines	11a-11d, 11f-24f)		13,803,652	14,334,329
	18	Total expenses /	Add lines 13–17 (must equ	ual Part IX, column (A), line 25)		41,418,839	44,890,396
	19	Revenue less exp	penses Subtract line 18 fro	om line 12		1,253,921	-259,672
Fend Balances					_	g of Current Year	End of Year
	20	Total assets (Pai	rt X, line 16)			48,623,923	48,632,946
7	21		Part X, line 26)			10,697,889	10,111,100
	22	Net assets or fun	nd balances Subtract line 2	1 from line 20		37,926,034	38,521,846
Pai	t II	Signature Bl	ock				
				nined this return, including accompanying in of preparer (other than officer) is base			
		<u> </u>					
ign Iere		Signature of office	or.		2011- Date	-05-10	
1616	5				Date		
		TYLER A KELSCH Type or print nam	VP FINANCE AND OPERATION ne and title				
		 		Date	Check If	Preparer's identify	ving number
Paid		Preparer's signature Susan	M Kırsch	9	elf-	(see instructions)	
	arer's	Firm's name (or your	s L SCHNEIDER DOWNS & CO I		empolyed 🕨 🦵		
•	Only	ıf self-employed),	-	EIN 🕨			
	•	address, and ZIP + 4				Phone no ▶ (41	12) 261-3644
		<u> </u>	PITTSBURGH, PA 15222	above? (see instructions)			✓ Yes

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

CARLOW UNIVERSITY IS A CATHOLIC, WOMEN-CENTERED, LIBERAL ARTS INSTITUTION EMBODYING THE HERITAGE AND VALUES OF THE SISTERS OF MERCY, AND ENGAGING ITS DIVERSE COMMUNITY IN A PROCESS OF LIFE-LONG LEARNING, SCHOLARSHIP AND RESEARCH THIS ENGAGEMENT EMPOWERS INDIVIDUALS TO THINK CLEARLY AND CREATIVELY, TO ACTIVELY PURSUE INTELLECTUAL ENDEAVORS, TO DISCOVER, CHALLENGE, OR AFFIRM CULTURAL AND AESTHETIC VALUES, TO RESPOND REVERENTLY TO GOD AND OTHERS, AND TO EMBRACE AN ETHIC OF SERVICE FOR A JUST AND MERCIFUL WORLD

2	Did the organization und the prior Form 990 or 99			he year which were not listed on	┌ Yes ┌ No
	If "Yes," describe these	new services on Sche	dule O		
3	Did the organization ceaservices?			ow it conducts, any program	┌ Yes ┌ No
	If "Yes," describe these	changes on Schedule	0		
4	Section 501(c)(3) and 5	01(c)(4) organization		s three largest program services trusts are required to report the a ogram service reported	
4a	(Code) (Expenses \$	35,738,351 including grants	of \$ 7,889,403) (Revenue	\$ 41,383,446)
	ENGAGES ITS DIVERSE COMI THINK CLEARLY AND CREAT TO RESPOND REVERENTLY T UNDERGRADUATE DEGREE F	MUNITY IN A PROCESS OF IVELY, TO ACTIVELY PURS O GOD AND OTHERS, AND PROGRAMS IN THE ARTS A	LIFE-LONG LEARNING, SCHOLAR UE INTELLECTUAL ENDEAVORS, T) TO EMBRACE AN ETHIC OF SER	MBODYING THE HERITAGE AND VALUES SHIP, AND RESEARCH THIS ENGAGEME O DISCOVER, CHALLENGE, OR AFFIRM (VICE FOR A JUST AND MERCIFUL WORL AGEMENT, AND HEALTH CARE PROFESS FESSIONAL COUNSELING	NT EMPOWERS INDIVIDUALS TO CULTURAL AND AESTHETIC VALUES, D. CARLOW OFFERS
4b	(Code) (Expenses \$	ıncludıng grants c	of \$) (Revenue \$)
	-				
4c	(Code) (Expenses \$	ıncludıng grants c	of \$) (Revenue \$)
4d	Other program services	(Describe in Sched	ule O)		
	(Expenses \$	ınclud	ing grants of\$) (Revenue \$)
4e	Total program service e	xpenses ► \$	35,738,351		

	•		
Part IV	Checklist	of Required	Schedules

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 💋	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		N o
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	♦ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12 A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No		_	
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional	ļ	ļ	i
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		No

Par	Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
Ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νο
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Νο
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νο
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		Νο
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

Form	990 (2009)					Page
Pa	t V Statements Regarding Other IRS Filings and Tax Compliance	е				
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal					
	of U.S. Information Returns. Enter -0- if not applicable	1a	55			
L	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	Ia				
U	Lincer the number of Forms w-29 included in the 1a Lincer-0- in not applicable	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments to gaming (gambling) winnings to prize winners?			1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	•				
	Statements filed for the calendar year ending with or within the year covered by this return	2a	1,012			
b	If at least one is reported on line 2a, did the organization file all required federal emp Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file instructions)		2b	Yes		
3a	Did the organization have unrelated business gross income of \$1,000 or more during return?			3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Sche			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a sign over, a financial account in a foreign country (such as a bank account, securities account)?	ount	, or other financial	4a		No
b	If "Yes," enter the name of the foreign country ► See the instructions for exceptions and filing requirements for Form TD F 90-22 1, R Financial Accounts	leport	of Foreign Bank and			
5a	Was the organization a party to a prohibited tax shelter transaction at any time durin	g the	tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited t	ax sh	elter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-E. Prohibited Tax Shelter Transaction?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$10 organization solicit any contributions that were not tax deductible?		•	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement the were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution services provided to the payor?			7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services pr	ovide	d?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal proper file Form 8282?			7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay benefit contract?		•	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a person			7f		Νo
g	For all contributions of qualified intellectual property, did the organization file Form 8	899	as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization firequired?	le a F	orm 1098-C as	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supthe supporting organization, or a donor advised fund maintained by a sponsoring organization, or a during the year?	nızat	ion, have excess	8		
9	Sponsoring organizations maintaining donor advised funds.					
a	Did the organization make any taxable distributions under section 4966?			9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter					
а	Gross income from members or shareholders	11a				
Ь	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990) in li	eu of Form 1041?	12a		

 \boldsymbol{b} . If "Yes," enter the amount of tax-exempt interest received or accrued during the

year

12b

3333 FIFTH AVENUE PITTSBURGH, PA 15213

(412) 578-8770

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
<u> </u>	etton A. Governing body and Hanagement		Yes	No
			103	140
1a	Enter the number of voting members of the governing body 1a 29			
b	Enter the number of voting members that are independent 1b 28			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was		.,	110
_	filed?	4	Yes	N -
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5 6		No
6	Does the organization have members or stockholders?	-	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)		T	
			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
2	The organization's CEO, Executive Director, or top management official	15a	Yes	
	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)		103	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	461		
C -		16b		
<u>5e</u> 17	List the States with which a copy of this Form 990 is required to be filed PA			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			
10	(3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne orga	nızatıoı	n)
	DOROTHY ANTONUCCI			

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	ffice	r, dırector, trustee	or key employee						
(A) Name and Title	(B) Average hours	Average Position (check all hours that apply)				(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other		
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

1b Total	Ŧ	1,151,917	0	204,281

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization -7

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
ALADDIN FOOD MANAGEMENT SERVICES PO BOX 62028 BALTIMORE, MD 21264	FOOD SERVICE	1,680,208
SUNGUARD HIGHER EDUCATION MANAGED SERVIC 2300 MAITLAND CENTER PARKWAY SUITE MAITLAND, FL 32751	INFORMATION TECHNOLOGY OUTSOURCING	1,575,312
DATATEL 4375 FAIR LAKES COURT FAIRFAX, VA 22033	INFORMATION TECHNOLOGY SERVICES	547,917
REED & WITTING 2900 SASSAFRAS WAY PITTSBURGH, PA 15201	ADVERTISING	184,270
US SECURITY ASSOCIATES PO BOX 931703 ATLANTA, GA 31193	SECURITY SERVICES	107,309
2 Total number of independent contractors (including but not limited to those listed above)	who received more than	

\$100,000 in compensation from the organization 🕨 6

Page 8

Form 9								Page 9
Part \	/1111	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
# # # # # # # # # # # # # # # # # # #	1a	Federated cam	paigns 1a					
Contributions, gifts, grants and other similar amounts	ь	Membership du	es 1b					
કે. a⊪	c	Fundraising eve	ents 1c	3,700				
₩ _₩	d	Related organiz	ations 1d					
n Yimi	e	Government grants	s (contributions) 1e	1,115,546				
ıtío∣ er ş	f	All other contribution similar amounts no	ons, gifts, grants, and 1f ot included above	1,550,134				
^듩	g	3/	butions included in					
돌	h		5,627 s la-lf	▶	2,669,380			
<u> </u>	"	Total. Add filles			2,003,300			
J.Le	2a	TUITION AND FEES		Business Code 611,600	34,474,747	34,474,747		
Program Serwce Revenue	Ь	RESIDENCE HALL 8	<u> </u>	721,310	3,220,225	3,220,225		
	c	CARLOW CAMPUS	-	611,600	2,523,331	2,523,331		
	d	OTHER PROGRAMS		900,099	896,979	896,979		
	e	CHILDREN'S CENTI	ER	624,410	261,315	261,315		
Ta I	f	All other progra	am service revenue	,	6,849	6,849		
နို		Total Addison	s 2a-2f	<u> </u>	41,383,446			
	g 3		ome (including dividen		41,383,446			
			aramounts)	. F	428,836			428,836
	4	Income from inves	tment of tax-exempt bond	proceeds F				
	5	Royalties						
			(ı) Real	(II) Personal				
	6a b	Gross Rents Less rental						
	_	expenses Rental income						
	C	or (loss)						
	d	Net rental inco	me or (loss)					
	7a	Gross amount from sales of assets other than inventory	(i) Securities 1,480,204	(II) O ther				
	b	Less cost or other basis and	1,339,036					
	c	sales expenses Gain or (loss)	141,168					
	d	Net gaın or (los	s)	▶	141,168			141,168
Other Revenue	8a	¥	luding ,700 reported on line 1c)					
Ţ.			a	14,396				
the	Ь	Less direct ex	penses b	6,502				
0	С		loss) from fundraising	events 🕦	7,894			7,894
	9a	Gross income f See Part IV , lin	rom gaming activities le 19 a					
	b		penses b					
	10a	Gross sales of returns and allo		vitiesF				
	ь		a oods sold b					
	С	Net income or (loss) from sales of inve					
	11a	miscellaneous	s Revenue	Business Code				
	Ь							
	c							
	d	All other reven	ue					
	e	Total. Add lines	s 11a-11d					
	12	Total revenue.	See Instructions	• • [44,630,724	41,383,446	0	577,898

	990 (2009)				Page 10
Par	IX Statement of Functional Expenses				
	Section 501(c)(3) and 501(c)(4) organizations m Il other organizations must complete column (A) but are not required to			(D)	
Do no	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21			3	
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	7,833,337	7,833,337		
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	578,424	445,386	133,038	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	17,801,699	13,333,792	3,982,821	485,086
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	812,510	615,263		13,467
9	Other employee benefits	2,254,751		 	84,407
10	Payroll taxes	1,245,346	945,613	' 	17,277
11	Fees for services (non-employees)	1,2+3,5+0	545,015	202,430	17,277
a	Management	226 021	174.026	F1 00F	
b	Legal	226,021	174,036	 	
c	Accounting	96,000	73,920	22,080	
d	Lobbying				
e	Professional fundraising See Part IV, line 17	30,000			30,000
f	Investment management fees	76,931		76,931	
g	Other	56,066	56,066		
12	Advertising and promotion	558,621	430,138	 	
13	Office expenses	1,075,395		' 	53,615
14	Information technology	1,575,312	1,212,990	362,322	
15	Royalties	_			
16	Occupancy	3,706,347	2,849,344	 	5,900
17	Travel	265,268	191,238	57,123	16,907
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	9,096	7,004	2,092	
20	Interest	275,579	212,196	63,383	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	1,906,486	1,467,994	438,492	
23	Insurance				
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	AUXILIARY	1,405,146	1,081,962	323,184	
b	MISCELLANEOUS EXPENSE	1,045,992	786,854	235,034	24,104
С	PROFESSIONAL DEVELOPMEN	987,540	754,501	225,369	7,670
d	STUDENT PRO GRAMS	606,934	467,099	139,522	313
e	ENTERTAINMENT	239,188	170,429	50,907	17,852
f	All other expenses	222,407	171,253	51,154	·
25	Total functional expenses. Add lines 1 through 24f	44,890,396	35,738,351	· -	756,598
26	Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	11,030,330	33,730,331	0,000,777	, 30,330
	campaign and iditarating solicitation		İ		

Cah—mon interest-bearing Cah	Pa	rt X	Balance Sheet					
2 Savings and temporary cash investments								
3 Pledges and grants receivable, net 2,140,130 3 1,211.051		1	Cash—non-interest-bearing			2,872,658	1	2,020,494
4 Accounts receivable, net		2	Savings and temporary cash investments				2	1,675,060
Secretables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		3	Pledges and grants receivable, net			2,140,130	3	1,211,051
Nighest compensated employees Complete Part II of Schedule L		4	Accounts receivable, net			796,493	4	1,588,741
Face contains from other disqualified persons (as defined under section 4958 (f)(1)) and persons described in section 4958 (c)(3)(8). Complete Part II of Schedule L				s, key	employees, and			
Persons described in section 4958 (c) (3) (8) Complete Part II of Schedule L			Schedule L				5	
Notes and loans receivable, net 2,114,879 7 2,039,885		6			4958(f)(1)) and			
100 Less accumulated depreciation			Schedule L				6	
100 Less accumulated depreciation . 100 35,189,355 28,405,833 10c 27,855,702 11 Investments—publicly traded securities . 12,003,921 11 11,574,028 12 Investments—program-related See Part IV, line 11 . 13 Intengible assets . 14 4 Intangible assets . 14 4 Intangible assets . 14 4 Intangible assets . 15 Other assets See Part IV, line 11 . 15 Intangible assets . 15 Other assets See Part IV, line 11 . 15 Intangible assets . 15 Other assets See Part IV, line 11 . 15 Intangible assets . 16 Intangible assets . 18 Intangible assets . 18 Intangible assets . 18 Intangible assets . 19 Intangible . 19 Intang	ę	7	Notes and loans receivable, net			2,114,879	7	2,039,885
100	8	8	Inventories for sale or use				8	
Description 10s 1	⋖	9	Prepaid expenses and deferred charges			255,759	9	632,735
11 Investments—publicly traded securities		10a	, , , , , , , , , , , , , , , , , , , ,	10a	1 ' '			
12 Investments—other securities See Part IV, line 11 5.250 12 35.250 13 17.250 13 17.250 13 17.250 13 17.250 13 17.250 13 17.250 13 17.250 13 17.250 13 17.250 13 17.250 13 17.250 13 17.250 13 17.250 13 17.250 13 17.250 13 17.250 13 17.250		ь	Less accumulated depreciation	10b	35,189,355	28,405,833	10c	27,855,702
13 1. 13 1. 14 1. 15 1. 14 1. 15 1. 1. 1. 1. 1. 1.		11	Investments—publicly traded securities			12,032,921	11	11,574,028
14		12	Investments—other securities See Part IV, line 11			5,250	12	35,250
15 Other assets See Part IV, line 11		13	Investments—program-related See Part IV, line 11				13	
16 Total assets. Add lines 1 through 15 (must equal line 34)		14	Intangible assets				14	
17		15	Other assets See Part IV, line 11				15	
Tax-exempt bond liabilities		16	Total assets. Add lines 1 through 15 (must equal line 34)			48,623,923	16	48,632,946
19 Deferred revenue		17	Accounts payable and accrued expenses .			2,744,428	17	2,954,935
Tax-exempt bond labilities		18	Grants payable				18	
Escrow or custodial account liability Complete Part IV of Schedule D		19	Deferred revenue			30,000	19	30,000
23 Secured mortgages and notes payable to unrelated third parties		20	Tax-exempt bond liabilities				20	
23 Secured mortgages and notes payable to unrelated third parties	<u>.</u>	21	Escrow or custodial account liability Complete Part IV of Schedul	eD.	•		21	
Secured mortgages and notes payable to unrelated third parties	ıbilit	22						
24 Unsecured notes and loans payable to unrelated third parties	ĮΠ		persons Complete Part II of Schedule L		•		22	
25 Other liabilities Complete Part X of Schedule D		23	Secured mortgages and notes payable to unrelated third parties			5,683,012	23	4,804,227
26 Total liabilities. Add lines 17 through 25		24	Unsecured notes and loans payable to unrelated third parties				24	
Organizations that follow SFAS 117, check here F and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets		25	Other liabilities Complete Part X of Schedule D			2,240,449	25	2,321,938
through 29, and lines 33 and 34. 27 Unrestricted net assets		26	Total liabilities. Add lines 17 through 25			10,697,889	26	10,111,100
lines 30 through 34. 30 Capital stock or trust principal, or current funds	φ		- · · · · · · · · · · · · · · · · · · ·	lete li	nes 27			
lines 30 through 34. 30 Capital stock or trust principal, or current funds	JUK	27				21,233,108	27	21,921,434
lines 30 through 34. 30 Capital stock or trust principal, or current funds	<u> </u>							
lines 30 through 34. 30 Capital stock or trust principal, or current funds	=					12,403,027	29	11,946,302
lines 30 through 34. 30 Capital stock or trust principal, or current funds	5		,	d com	plet e			
30 Capital stock or trust principal, or current funds			•		,			
33 Total net assets or fund balances		30	Capital stock or trust principal, or current funds				30	
33 Total net assets or fund balances	set	31	Paid-in or capital surplus, or land, building or equipment fund				31	
33 Total net assets or fund balances 37,926,034 33 38,521,846 34 Total liabilities and net assets/fund balances 48,632,946		32	Retained earnings, endowment, accumulated income, or other fu	nds			32	
34 Total liabilities and net assets/fund balances	<u>₹</u>	33	Total net assets or fund balances			37,926,034	33	38,521,846
	_	34	Total liabilities and net assets/fund balances			48,623,923	34	48,632,946

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	▼ Separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Form **990** (2009)

OMB No 1545-0047

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

CARLOW UNIVERSITY

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection **Employer identification number**

		25-0965438									
	rt I			olic Charity State						ructions	
he	organiz	zation is	not a private	e foundation because	ıtıs (Forlır	nes 1 throug	h 11, check	only one box)		
1	Γ	A churc	:h, conventio	on of churches, or as	sociation of d	churches se	ction 170(b)	(1)(A)(i).			
2	굣	A schoo	ol described	ın section 170(b)(1)	(A)(ii). (Atta	ach Schedul	e E)				
3	\sqcap	A hospi	tal or a coop	erative hospital serv	vice organiza	ition describ	ed in section	170(b)(1)(A)(iii).		
4	Γ		cal research l's name, cit	organization operate y, and state	ed in conjunc	tion with a h	iospital descr	ribed in sectio	on 170(b)(1)	(A)(iii). Ento	er the
5	Г	An orga	ınızatıon ope	rated for the benefit	of a college (or university	owned or op	erated by a g	overnmental	unıt describ	 ed in
		section	170(b)(1)(A	A)(iv). (Complete Pa	rt II)						
6	Γ	A feder	al, state, or l	ocal government or	governmenta	ıl unıt descri	bed in sectio	n 170(b)(1)(A)(v).		
7	Γ	describ	ed ın	t normally receives a		part of its s	upport from a	government	al unit or fror	n the genera	l public
8	_			described in section		Vvi) (Com	nlata Part II '	١			
9	<u>'</u>			t normally receives					tions mamba	rchin faac	and aross
•	'			ties related to its exc							
		•		ss investment incom	•	-		•			
			_	anızatıon after June 3				-		ky mom bush	.03303
10	Г	•		anized and operated	•			•	•		
 11	, _	_	_	anized and operated	•	•	•			arry out the	purposes of
	'	_	_	supported organiza						•	
				es the type of suppo		_	•	_	11h	_	
	_		Type I	b Type II			- Functionally	_	d	Type II	
e	ı	other th	-	x, I certify that the o on managers and othe	-		•	•	•	•	•
f				eceived a written det	termination f	rom the IRS	that it is a T	ype I, Type I	I or Type III	supporting	organization,
		check t									Г
g			ugust 17, 2 g persons?	006, has the organiz	ation accept	ed any gift o	or contribution	n from any of	the		
				ectly or indirectly co	ntrols, eithei	r alone or to	gether with pe	ersons descr	ıbed ın (ıı)		Yes No
				, joverning body of the	•				. ,	11g(i)	+
				r of a person describ						11g(ii)	
		(iii) a 3	5% controll	ed entity of a person	described in	ı (ı) or (ıı) ab	ove?			11g(iii)	
h				g information about t							<u> </u>
				(iii)	(iv)	<u> </u>			,		
	/:\			Type of	Is the		(v) Did you not	tify the	(vi) Is the	2	
	(i) Name		(ii)	organization (described on	organizati		organizat	•	organizati		(vii)
	suppor		EIN	lines 1- 9 above	col (ı) lıst your gove		col (ı) of	your	col (ı) orga	anızed	A mount of
o	rganız	atıon		or IRC section	docume	-	suppor	t?	ın the U	S?	support?
				(see			Yee	N-	V	N-	-
				ınstructions))	Yes	No	Yes	No	Yes	No	
							-				
			i .						1		1

Total

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	÷·/		
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) Dublic Support Subtract line F from						
6	Public Support. Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and stop here						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
	and stop here. The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	▶ □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and stop here. The organization				,		▶
17a	10%-facts-and-circumstances test-	-2009. If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						▶ ┌
10	Deiveta Farmdation Ifthe averagest	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes been	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493130021791

OMB No 1545-0047

SCHEDULE D (Form 990)

Supplemental Financial Statements

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Open to Public

	me of the organization RLOW UNIVERSITY		Empl	oyer identificat	ion numbe	er .
	COW ONIVERSITY		25-0	965438		
Pa	organizations Maintaining Donor Acorganization answered "Yes" to Form 99		unds d	or Accounts.	Complet	e if the
		(a) Donor advised funds	(1	b) Funds and ot	her accou	nts
	Total number at end of year					
	Aggregate contributions to (during year)					
	Aggregate grants from (during year)					
	Aggregate value at end of year					
	Did the organization inform all donors and donor advi funds are the organization's property, subject to the	<u> </u>	nor advis	sed	☐ Yes	┌ No
	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit	efit of the donor or donor advisor, or for a	ny other	purpose	┌ Yes	∏ No
a	rt III Conservation Easements. Complete	<u>if the organization answered "Yes" t</u>	o Form	990, Part IV	, lıne 7.	
	Purpose(s) of conservation easements held by the o Preservation of land for public use (e.g., recreating in the conservation of natural habitat. Preservation of open space. Complete lines 2a-2d if the organization held a qual easement on the last day of the tax year.	on or pleasure) Preservation of ar Preservation of a	certıfıed	historic struct	•	a
	casement on the last au, or the tax year			Held at the I	End of the	Year
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easements		2b			
c	Number of conservation easements on a certified his		2c			
d	Number of conservation easements included in (c) a		2d			
<u> </u>						
	Number of conservation easements modified, transfe	rrea, reieasea, extinguisnea, or terminate	ea by the	e organization d	uring	
	Number of states where property subject to conserva	ation easement is located 🕨				
	Does the organization have a written policy regarding enforcement of the conservation easements it holds?	g the periodic monitoring, inspection, han		violations, and	☐ Yes	┌ No
	Staff and volunteer hours devoted to monitoring, insp	pecting and enforcing conservation easen	nents du	ring the year 🛌		
	A mount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easement	s during	the year ► \$ _		
	Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sec	tion		☐ Yes	┌ No
	In Part XIV, describe how the organization reports contained balance sheet, and include, if applicable, the text of the organization's accounting for conservation easer	the footnote to the organization's financia	•	•		
ar	t III Organizations Maintaining Collection Complete if the organization answered '		or Oth	er Similar <i>A</i>	ssets.	
а	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fir	for public exhibition, education or resear	ch ın fur			2,
Ь	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research i				
	(i) Revenues included in Form 990, Part VIII, line 1			► \$		
	(ii) Assets included in Form 990, Part X			► \$		
	If the organization received or held works of art, histological following amounts required to be reported under SFA		or financ	·		
а	Revenues included in Form 990, Part VIII, line 1			► \$		

ar	Organizations Maintaining Co	<u>llections of Art</u>	, His	torica	al Trea	<u>asure</u>	s, or O	the	r Simila	r Ass	ets (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	y of th	e follov	wing tha	it are a	significa	nt u	ise of its co	ollectio	n	
а	Public exhibition		d	Г	oan or	exchar	nge progr	ams				
b	Scholarly research		e	Γ	Other							
С	Preservation for future generations											
	Provide a description of the organization's co	ollections and expla	ın how	v they f	further t	:he orga	anızatıon	's ex	cempt purp	ose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t			•					nılar	Г	Yes	┌ No
Pa ا	rt IV Escrow and Custodial Arrang						nswere	d "Y	es" to Fo	rm 99	0,	
	Part IV, line 9, or reported an ar		•									
.a	Is the organization an agent, trustee, custoo included on Form 990, Part X?					ns or c	ther ass	ets i	not	Г	Yes	Г No
Ь	If "Yes," explain the arrangement in Part XI	√ and complete the	follow	ıng tab	le		Г		1			
_							-	_		A mo	unt	
C _ı	Beginning balance						-	1c				
d	Additions during the year						-	1d				
e	Distributions during the year							1e				
f	Ending balance						L	1f				
а	Did the organization include an amount on Fo	orm 990, Part X, line	e 21?							Г	Yes	┌ No
	If "Yes," explain the arrangement in Part XI\											
a	rt V Endowment Funds. Complete										- \ F\	Dl
	Beginning of year balance	(a)Current Year 13,000,739	(D	Prior Ye	ear 541,003	(c) I Wo	rears baci	((a)Three Years	васк (e) Four Ye	ears Back
3 L	Contributions	-456,725		-	501,034			+				
b c	Investment earnings or losses	1,232,915			887,311			+		_		
d	Grants or scholarships	292,406		,				+				
e	Other expenditures for facilities	212,859		1	153,987			+				
	and programs											
f	Administrative expenses											
g	End of year balance	13,271,664		13,0	000,739							
	Provide the estimated percentage of the year	r end balance held a	as									
а	Board designated or quasi-endowment 🕨	6.030 %										
ь	Permanent endowment F 90.010 %											
c	Term endowment ► 3.960 %											
a	Are there endowment funds not in the posse	ssion of the organiza	ation t	hat are	e held a	nd adm	nınıstere	d for	the			
	organization by									2-/:>	Yes	No
	(i) unrelated organizations			•		•		•		3a(i) 3a(ii)	_	N o N o
h	(ii) related organizations If "Yes" to 3a(ii), are the related organization							•		3a(11)	<u> </u>	NO
	Describe in Part XIV the intended uses of th					•		•				
ar	rt VI Investments—Land, Building), Part	X, line	10.				
	Description of investment			(a) Co	ost or oth investme	ner (b	Cost or of oasis (othe	her	(c) Accumu deprecia		(d) Boo	ok value
a	Land		•				1,138	,348			:	1,138,348
b	Buildings						46,918		30,6	08,911		5,309,841
c	Leasehold improvements						<u> </u>					-
d	Equipment						12,536	,444	4,5	80,444	-	7,956,000
e	Other						2,451	,513				2,451,513

27,855,702

(a) Description of security or category	Form 990, Part X, line 1	(c) Method of valuation
(including name of security)	(b) Book value	Cost or end-of-year market value
Financial derivatives		
Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		12
Part VIII Investments—Program Related. Se		(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	+	
Part IX Other Assets. See Form 990, Part X, III	15	
Part IX Other Assets: See Form 990, Part X, II	ne 15.	
(a) Descri		(b) Book value
		(b) Book value
(a) Descri	ption	
Total. (Column (b) should equal Form 990, Part X, col.(B) line.	ption	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 2 Part X Other Liabilities. See Form 990, Part 2	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	ption	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line: Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes STUDENTS DEPOSITS FOR PLACE & ROOM HOLDING	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line. Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line: Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes STUDENTS DEPOSITS FOR PLACE & ROOM HOLDING	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line: Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes STUDENTS DEPOSITS FOR PLACE & ROOM HOLDING	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line: Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes STUDENTS DEPOSITS FOR PLACE & ROOM HOLDING	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line: Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes STUDENTS DEPOSITS FOR PLACE & ROOM HOLDING	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line: Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes STUDENTS DEPOSITS FOR PLACE & ROOM HOLDING	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line: Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes STUDENTS DEPOSITS FOR PLACE & ROOM HOLDING	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line: Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes STUDENTS DEPOSITS FOR PLACE & ROOM HOLDING	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line: Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes STUDENTS DEPOSITS FOR PLACE & ROOM HOLDING	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line: Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes STUDENTS DEPOSITS FOR PLACE & ROOM HOLDING	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line: Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes STUDENTS DEPOSITS FOR PLACE & ROOM HOLDING	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line: Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes STUDENTS DEPOSITS FOR PLACE & ROOM HOLDING	(b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line: Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes STUDENTS DEPOSITS FOR PLACE & ROOM HOLDING	(b) A mount	

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	44,630,724
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	44,890,396
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-259,672
4	Net unrealized gains (losses) on investments	4	855,484
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	855,484
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	595,812
Par	XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	38,676,727
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	-5,883,568
3	Subtract line 2e from line 1	3	44,560,295
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 76,931		
b	Other (Describe in Part XIV)		
C	Add lines 4a and 4b	4c	70,429
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	44,630,724
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	38,080,915
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments	1	
c	Other losses		
d	Other (Describe in Part XIV) 2d 6,502		
e	Add lines 2a through 2d	2e	6,502
3	Subtract line 2e from line 1	3	38,074,413
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 76,931		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	6,815,983
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	44,890,396

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
Part V, Line 4	Description of Intended Use of Endowment Funds	THE UNIVERSITY'S ENDOWMENT CONSISTS OF APPROXIMATELY 250 INDIVIDUAL FUNDS ESTABLISHED FOR A VARIETY OF PURPOSES ITS ENDOWMENT INCLUDES BOTH DONOR-RESTRICTED ENDOWMENT FUNDS AND FUNDS DESIGNATED BY THE BOARD OF TRUSTEES TO FUNCTION AS ENDOWMENTS AS REQUIRED BY GAAP, NET ASSETS ASSOCIATED WITH ENDOWMENT FUNDS, INCLUDING FUNDS DESIGNATED BY THE BOARD OF TRUSTEES, ARE CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OR ABSENCE OF DONOR-IMPOSED RESTRICTIONS
Part X	Description of Uncertain Tax Positions Under FIN 48	INCOME TAXES - THE INTERNAL REVENUE SERVICE HAS RULED THAT THE UNIVERSITY IS TAX-EXEMPT UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MADE IN THE ACCOMPANYING FINANCIAL STATEMENTS
		PART XII, LINE 2D STUDENT FINANCIAL AID \$(6,739,055) PART XII, LINE 4B SPECIAL EVENT EXPENSES \$(6,502) PART XIII, LINE 2D SPECIAL EVENT EXPENSES \$ 6,502 PART XIII, LINE 4B STUDENT FINANCIAL AID \$ 6,739,055

Employer identification number

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

CARLOW UNIVERSITY

Name of the organization

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2009

Open to Public Inspection

	25-0965438			
			YES	NO
	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain	3	Yes	
	ALL RECRUITING PUBLICATIONS AND COLLEGE CATALOGS CONTAIN EXPRESS STATEMENTS THAT THE COLLEGE DOES NOT DISCRIMINATE ON THE BASIS OF RACE, CREED, SEX, OR RELIGION			
	Does the organization maintain the following?			
	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990)	-		
	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5a	I	Νo
b	Admissions policies?	5b		Νo
c	Employment of faculty or administrative staff?	5с		Νo
d	Scholarships or other financial assistance?	5d		Νo
е	Educational policies?	5e		Νo
f	Use of facilities?	5f		Νo
g	Athletic programs?	5g		Νo
	Other extracurricular activities?	5h		Νo
	If you answered "Yes" to any of the above, please explain. If you need more space, use Schedule O (Form 990) Does the organization receive any financial aid or assistance from a governmental agency?	6a	Yes	
	Has the organization's right to such aid ever been revoked or suspended?	6b		Νo
7	If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990) # Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form	7	Yes	

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493130021791

OMB No 1545-0047

SCHEDULE F (Form 990)

Department of the Treasury

Totals.

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ See separate instructions.

2009

Open to Public **Inspection**

Internal Revenue Service

	ne of the organization				Employe	r identification number			
. A F	RLOWUNIVERSITY				25-0965	5438			
Pā	rt I General Infor "Yes" to Form 9			de the United States	. Complete if the or	ganızatıon answered			
1									
2 For grant makers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States									
3	Activites per Region (U	se Schedule F-1	(Form 990) if add	ditional space is needed)					
	(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in is a program service describe specific type service(s) in region	for region			
	ope (Including Iceland & enland)	1		PROGRAM SERVICES	CREATIVE WRITING PROGRAM	63,773			
	ppe (Including Iceland & enland)	1		PROGRAM SERVICES	FINE ARTS PROGRAM	15 56,066			

119,839

Part IV	, line 15, for an	sistance to Orgar y recipient who recensional	eived more than \$5	es Outside the Ur ,000. Check this box	nited States. Composite of the composite	plete if the organiza received more that	tion answered "Yes' n \$5,000	'to Form 990, ► 厂
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2 Enter total n tax-exempt	number of recipions by the IRS, or f	ent organizations lis or which the grante	ted above that are e or counsel has pr	recognized as chari ovided a section 50	ties by the foreign o 1(c)(3) equivalency	country, recognized letter	as . ►	
3 Enter total n	umber of other	organizations or en	tities					: (Earm 990) 2009

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed. (c) Number of (b) Region (d) A mount of (e) Manner of cash (a) Type of grant or (f) A mount of (g) Description (h) Method of assistance cash grant disbursement of non-cash valuation recipients non-cash (book, FMV, assistance assistance appraisal, other)

Schedule F (Form 990) 2009

Identifier	ReturnReference	in Part I, line 2, and any additional information. Explanation
Procedure for Monitoring Grants	Retuilikelelelice	Schedule F, Part I, Line 2 GRANT FUNDS ARE MONITORED BY
Outside the U S		THE FINANCIAL AID OFFICE AND ACCOUNTING OFFICES
		THE TIME AND STREET AND ACCOUNTING STREET
+		

SCHEDULE G (Form 990 or 990-EZ) **Supplemental Information Regarding Fundraising or Gaming Activities**

OMB No. 1545-0047 2009

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19,

Department of the Treasury Internal Revenue Service	ganization ent th to Form 990	Open to Public Inspection				
Name of the organization CARLOW UNIVERSITY					Employer iden	tification number
					25-0965438	
	Activities. Comple filers are not require				to Form 990, Part IV	, line 17.
1 Indicate whether the	organızatıon raısed fund	s through a	any of the	following activities Ch	eck all that apply	
a 🔽 Mail solicitations			е	Solicitation of nor	n-government grants	
b 🔽 Internet and e-ma	ail solicitations		f	Solicitation of gov	vernment grants	
c 🔽 Phone solicitation	าร		g	Special fundraisir	ng events	
d 🔽 In-person solicita	ations					
b If "Yes," list the ten h to be compensated at (i) Name of individual or entity (fundraiser)	t least \$5,000 by the or		Did er have dy or ol of			
		Yes	No		(1)	
WILSON-BENNETT TECHNOLOGY INC	PHONATHON		No	531,365	30,000	501,365
Total			>	531,365	30,000	501,365
3 List all states in whi	ich the organization is re	gistered o	r licensed	to solicit funds or has	been notified it is exemp	ot from registration or

			(a) Event #1	(b) Event #2	(c) Other Events	(d) Tot (Add col	tal Ever (a) thr	
			ROSE M. HAUBER LUNCHEON (event type)	(event type)	(total number)		(c))	
<u>ф</u>	_		18,096				1 Ω	3,096
Revenue	1 2	Gross receipts Less Charitable						
Д		contributions	3,700) 			3	3,700
	3	Gross income (line 1 minus line 2)	14,396	5			14	1,396
	4	Cash prizes						
မှာ	5	Non-cash prizes						
Expenses	6	Rent/facility costs						
<u>യ്</u> ച്	7	Food and beverages	3,880				3	3,880
E D E E	8	Entertainment	33!	5				33
ā	9	Other direct expenses .	2,287	7			2	2,28
	10	Direct expense summary Add lin	es 4 through 9 in column	(d)			6	5,50
	11	Net income summary Combine li	nes 3, column d, and line	10			7	7,89
Pai	t II	Gaming. Complete if the or		"Yes" to Form 990, Pa	rt IV, line 19, or repo	orted mor		
d)		\$15,000 on Form 990-EZ, li	(a) Bingo	(b) Pull tabs/Instant	(c) O ther gaming	(d) Tot	al gamı	ına
Revenue				bingo/progressive bingo	(e) o ther gaining	(Add col		
_	١.	Gross revenue						
	1 -							
မှာ		Cash prizes						
sesued	2							
# Expenses	2	Cash prizes						
Direct Expenses	2 3 4	Cash prizes Non-cash prizes Rent/facility costs						
Direct Expenses	2 3 4 5	Cash prizes Non-cash prizes Rent/facility costs Other direct expenses	T yes %	T yes %	T ves %			
Direct Expenses	2 3 4 5	Cash prizes Non-cash prizes Rent/facility costs						
Direct Expenses	2 3 4 5	Cash prizes Non-cash prizes Rent/facility costs Other direct expenses Volunteer labor	□ No	No No				
Direct Expenses	2 3 4 5	Cash prizes Non-cash prizes Rent/facility costs Other direct expenses Volunteer labor	No S 2 through 5 in column (П No	厂 No			
Direct Expenses	2 3 4 5	Cash prizes Non-cash prizes Rent/facility costs Other direct expenses Volunteer labor	No S 2 through 5 in column (П No	厂 No		Yes	No
Pirect Expenses	2 3 4 5 6 7 8	Cash prizes Non-cash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary Add line Net gaming income summary Comer the state(s) in which the organizations.	No s 2 through 5 in column (abine lines 1, column d, a ation operates gaming ac	d)nd line 7	厂 No		Yes	No
⊡ සමාධ 9 a	2 3 4 5 6 7 8 Ent Is t	Cash prizes	No s 2 through 5 in column (abine lines 1, column d, a ation operates gaming ac	d)nd line 7	厂 No	· 9a	Yes	No
<u>9</u>	2 3 4 5 6 7 8 Ent Is t	Cash prizes Non-cash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary Add line Net gaming income summary Comer the state(s) in which the organizations.	No s 2 through 5 in column (abine lines 1, column d, a ation operates gaming ac	d)nd line 7	厂 No	· 9a	Yes	No
⊡ සමාධ 9 a	2 3 4 5 6 7 8 Entire If "	Cash prizes	S 2 through 5 in column (sbine lines 1, column d, a sation operates gaming ac gaming activities in eac	d)	□ No	· 9a	Yes	No
9 a b	2 3 4 5 6 6 7 8 Entist If " West	Cash prizes	S 2 through 5 in column (sbine lines 1, column d, a sation operates gaming ac gaming activities in eac	d)	□ No	· 9a	Yes	No
⊡ සමාධ 9 a	2 3 4 5 6 6 7 8 Entist If " West	Cash prizes	S 2 through 5 in column (sbine lines 1, column d, a sation operates gaming ac gaming activities in eac	d)	□ No		Yes	No
9 a b	2 3 4 5 6 6 7 8 Entist If " West	Cash prizes	S 2 through 5 in column (sbine lines 1, column d, a sation operates gaming ac gaming activities in eac	d)	□ No		Yes	No

		Yes	No
13	Indicate the percentage of gaming activity operated in		
а	The organization's facility		
b	An outside facility		
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
	Name 🟲		
	Address -		
15a	Does the organization have a contract with a third party from whom the organization receives gaming		
	revenue?	,	
b	If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the	+	
	amount of gaming revenue retained by the third party 🟲 \$		
c	If "Yes," enter name and address		
	Name 🟲		
	Address •		
16			
16	Gaming manager information		
	Name 🟲		
	Name F		
	Gaming manager compensation 🕨 \$		
	Description of services provided -		
	Director/officer Employee Independent contractor		
	I Director/officer I Employee I Independent contractor		
.7	Mandatory distributions		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	<u> </u>	
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent		
	in the organization's own exempt activities during the tax year ▶ \$	1	

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Schedule I

(Form 990)

Department of the Treasury

DLN: 93493130021791 OMB No 1545-0047

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

Open to Public Inspect ion

Internal Revenue Service Name of the organization **Employer identification number CARLOW UNIVERSITY** 25-0965438 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code section (d) A mount of cash (e) A mount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable (book, FMV, appraisal, non-cash assistance or assistance grant cash or government assistance other) Enter total number of section 501(c)(3) and government organizations

Part III	Grants and Other Assistance to Individuals in the United States	 Complete if the organization 	answered "Y	es" to Form 990,	Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	•		·	•

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
STUDENT SCHOLARSHIPS	880	7,833,337			
See Additional Data Table					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S		Schedule I, Part I, Line 2 GRANT FUNDS ARE MONITORED BY THE FINANCIAL AID OFFICE AND ACCOUNTING OFFICES

DLN: 93493130021791

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

Compensation Information

Open to Public

iterriai Neveriue	► Attach to Form 990. ► See separate instructions.	піэр	ectioi	
Name of the organization CARLOW UNIVERSITY		Employer identification number		
		25-0965438		
Part I	Questions Regarding Compensation			
			Yes	Νo

1a	Check the appropriate box(es) if the organization provides 990, Part VII, Section A, line 1a Complete Part III to					
	First-class or charter travel	<u> </u>	Housing allowance or residence for personal use			
	▼ Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	굣	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the orga reimbursement orprovision of all the expenses describ			1b	Yes	
2	Did the organization require substantiation prior to reir officers, directors, trustees, and the CEO/Executive D			2	Yes	
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all that	appl	y			
	Compensation committee Independent compensation consultant	ר י	Written employment contract Compensation survey or study			
	✓ Independent compensation consultant Form 990 of other organizations	√	Approval by the board or compensation committee			
	Form 990 of other organizations	10	Approval by the board of compensation committee			
4	During the year, did any person listed in Form 990, Paror a related organization	rt VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control pa	ymer	ıt?	4a		Νo
b	b Participate in, or receive payment from, a supplemental nonqualified retirement plan?					Νo
c	Participate in, or receive payment from, an equity-base	ed co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provi	ide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must	comi	nlete lines 5-9			
5	For persons listed in form 990, Part VII, Section A, lin compensation contingent on the revenues of					
а	The organization?			5a		Νo
ь	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, lin compensation contingent on the net earnings of	e 1a,	did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, line payments not described in lines 5 and 6? If "Yes," described in lines 5 and 6.			7		Νο
8	Were any amounts reported in Form 990, Part VII, paid subject to the initial contract exception described in R in Part III			8		No
9	If "Yes" to line 8, did the organization also follow the resection 53 $4958-6(c)$?	e butt	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(i) Base	W-2 and/or 1099-MI (ii) Bonus & incentive	SC compensation (iii) Other reportable	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported in prior Form 990 or
		compensation	compensation	compensation	20111190110001011			Form 990-EZ
MARY HINES PHD	(I) (II)	230,149 0	0	37,890 0	0	l '	292,904 0	0
	(I) (II)	160,785 0	0	1	l .	,	187,717 0	0

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

]	Ident if ier	Ret urn Ref erence	Explanation
]	Ident if ier	Reference	Explanation

Schedule J (Form 990) 2009

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DLN: 93493130021791

OMB No 1545-0047

2009

Open to Public Inspection

Supplemental Information on Tax Exempt Bonds

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).
 ► Attach to Form 990.
 ► See separate instructions.

Department of the Treasury Internal Revenue Service

Schedule K

(Form 990)

Name of the organization CARLOWUNIVERSITY

Employer identification number 25-0965438

Pa	rt I Bond Issues									l				
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date	Issued	(e) Issue	Price	(f) Des	cription of	Purpose	(g) Defeased		Beh	On alf of suer
											Yes	No	Yes	No
	WILKINS AREA INDUSTRIAL DEVELOPMENT AUTHORITY				12-01-2005		6 0 2 0 0 0 0 I		REFUNDING AND CAPIT IMPROVEMENTS		'ITAL			x
Pai	rt III Proceeds									_				
						E	3	-	<u> </u>	D			Е	
1	Total proceeds of issue				6,080,000									
	Gross proceeds in reserve funds													
3	Proceeds in refunding or defeasan	ce escrows												
4	Other unspent proceeds													
5	Issuance costs from proceeds				94,043	3								
6	6 Working capital expenditures from proceeds													
7	7 Capital expenditures from proceeds				485,957	7								
8	Year of substantial completion			20	05									
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	s	No
9	Were the bonds issued as part of a	a current refunding is:	sue?		Х									
10	Were the bonds issued as part of a	an advance refunding	ıssue?		Х									
11	Has the final allocation of proceed	ls been made?			Х									
12	Does the organization maintain adequate books and records to support the final allocation of proceeds?				Х									
Par	t IIII Private Business Use											ı		
					4	Е	3	(Ç	D			Е	
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	s	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		ember of an LLC,		Х									
2					x									
For P	Privacy Act and Paperwork Reduction Ac	ct Notice, see the Instr	uctions for Form 990		<u> </u>	Cat No 50)193E				Schedule	K (Form	990) 20	09

Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

			A	ı	3		С	[)		E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?		Х								
3b	Are there any research agreements with respect to the financed property which may result in private business use?	x									
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?		х								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %								
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 %								
6	Total of lines 4 and 5		0 %								
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?		х								
Pai	t IV Arbitrage		•	•			-	-	•	•	

			4		3		С	I	D		E
		Yes	No								
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		x								
2	Is the bond issue a variable rate issue?		х								
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		x								
Ь	Name of provider										
С	Term of hedge										
4a	Were gross proceeds invested in a GIC?		Х								
ь	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?		х								
6	Did the bond issue qualify for an exception to rebate?		х								
i .											

SCHEDULE M (Form 990)

NonCash Contributions

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Name of the organization **Employer identification number** CARLOW UNIVERSITY 25-0965438

Pa	rt I Types of Property			1				
		(a) Check If applicable	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d Method of d reven	etermi	nıng	
1	Art—Works of art	аррисавіс		<u> </u>				
2								
3	Art—Fractional interests							
4	Books and publications							
-	Clothing and household							
_	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	Х	7	36,627	FAIR MARKET VAL	UE		
10	Securities—Closely held stock .							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13								
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxıdermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	O ther ▶ ()							
26	O ther ▶()							
27	O ther ▶()							
28	O ther ▶ ()							
29	Number of Forms 8283 received for which the organization compl				29			0
	Down a the coast of the	.			4 20 45 - 4 3		Yes	No
30a	During the year, did the organiza							
	must hold for at least three year				d to be used			
	for exempt purposes for the enti					30a		No
ь	If "Yes," describe the arrangem	ent in Part 1	II					
31	Does the organization have a gif	tacceptand	ce policy that requires the r	eview of any non-standard	contributions?	31		No
32a	Does the organization hire or us contributions?	e third part	ies or related organizations	to solicit, process, or sell i	non-cash	32a	Yes	
b	If "Yes," describe in Part II							
33	If the organization did not report describe in Part II	revenues i	n column (c) for a type of p	roperty for which column (a) is checked,			

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Ident if ier	Return Reference	Explanation
Third Party Use	, ,	THE ORGANIZATION UTILIZED AN UNRELATED THIRD PARTY BROKERAGE FIRM TO SELL PUBLICLY TRADED SECURITIES

Schedule M (Form 990) 2009

Software ID: Software Version:

EIN: 25-0965438

Name: CARLOW UNIVERSITY

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SCHEDULE O

(Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990

 $\label{lem:complete} \textbf{Complete to provide information for responses to specific questions on } \\$

DLN: 93493130021791OMB No 1545-0047

2009

Open to Publi

Name of the organization CARLOW UNIVERSITY

Form 990 or to provide any additional information. ▶ Attach to Form 990.

Employer identification number

25-0965438

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 4		AT THE CARLOW UNIVERSITY MAY 2010 BOARD MEETING, THE BOARD VOTED TO EXTEND THE TERM OF OFFICE OF THE CURRENT OFFICERS FOR ONE YEAR THE BY LAWS OF THE UNIVERSITY ALLOW FOR TWO TERMS FOR BOARD OFFICERS WHICH WERE SET TO EXPIRE JUNE 30, 2010 FOR CONTINUITY ON STRATEGIC CHANGES AND BECAUSE SO MANY OF THE BOARD MEMBERS ARE NEW, THE BOARD DECIDED TO EXTEND THE TERM OF THE EXISTING OFFICERS FOR ANOTHER YEAR (THROUGH JUNE 30, 2011)

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 6		THE SOLE MEMBER OF THE UNIVERSITY IS THE CONFERENCE FOR MERCY HIGHER EDUCATION WHICH EXERCISES RESERVED CANONICAL POWERS DELEGATED BY THE INSTITUTE OF THE SISTERS OF MERCY OF THE AMERICAS

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7a		AT LEAST ONE-THIRD OF THE TOTAL TRUSTEES (EX-OFFICIO AND ELECTED TRUSTEES) SHALL BE PROFESSED SISTERS OF THE INSTITUTE OF THE SISTERS OF MERCY OF THE AMERICAS OR ITS CANONICAL SUCCESSOR THERE SHALL BE FOUR EX-OFFICIO TRUSTEES, WHO SHALL BE VOTING MEMBERS OF THE BOARD OF TRUSTEES AND INCLUDED IN THE TOTAL NUMBER OF TRUSTEES, AND SUCH EX-OFFICIO TRUSTEES SHALL CONSIST OF TWO SISTERS OF MERCY TO SERVE AS EX-OFFICIO TRUSTEES, THE PRESIDENT OF THE UNIVERSITY, AND THE BISHOP OF THE DIOCESE OF PITTSBURGH OR HIS DESIGNEE

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7b		THE MEMBER HAS THE RIGHT TO APPROVE THE FOLLOWING ACTIONS TO THE EXTENT SUCH ACTIONS ARE TAKEN BY THE BOARD OF TRUSTEE APPROVE AMENDMENTS TO THE ARTICLES OF INCORPORATION, APPROVE THE ADOPTION AND AMENDMENT TO THE PHILOSOPHY AND MISSION, APPROVE THE INCURRENCE BY THE UNIVERSITY OF ANY DEBT, AND ANY SALE, TRANSFER, LONG-TERM LEASE OR ENCUMBRANCE OF ANY REAL OR PERSONAL PROPERTY, TANGIBLE OR INTANGIBLE, OF THE UNIVERSITY OUTSIDE THE ORDINARY COURSE OF BUSINESS ONLY TO THE EXTENT SUCH APPROVAL IS REQUIRED UNDER CANON LAW, APPROVE ANY MERGER, CONSOLIDATION, DISSOLUTION, PARTNERSHIP, JOINT VENTURE, TRANSFER OF SUBSTANTIALLY ALL THE ASSETS, OR OTHER FUNDAMENTAL TRANSACTION WITHIN THE CONTEMPLATION OF THE PENNSYLVANIA NONPROFIT CORPORATION LAW, OF OR BY THE UNIVERSITY TO THE EXTENT REQUIRED BY CANON LAW AND ANY ACTION WHICH WOULD INVOLVE MERGER CONSOLIDATION, DISSOLUTION, PARTNERSHIP, JOINT VENTURE, TRANSFER OF SUBSTANTIALLY ALL THE ASSETS, OR OTHER FUNDAMENTAL TRANSACTION WITHIN THE CONTEMPLATION OF THE PENNSYLVANIA NONPROFIT CORPORATION LAW, OF OR BY ANY SUBORDINATION OR SUBSIDIARY ORGANIZATION OF THE UNIVERSITY TO THE EXTENT REQUIRED BY CANON LAW

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 11		FORM 990 IS REVIEWED BY THE MANAGEMENT AND SUBMITTED TO THE AUDIT COMMITTEE FOR REVIEW AND APPROVAL ONCE THE AUDIT COMMITTEE APPROVES THE SUBMITTED FORM 990, IT IS SUBMITTED TO THE BOARD OF TRUSTEES FOR THEIR REVIEW

ldentifier	Return Reference	Explanation
Form 990,		THE UNIVERSITY'S PRESIDENT IS RESPONSIBLE FOR MONITORING COMPLIANCE WITH THE EFFECTIVENESS OF
Part VI,		THE UNIVERSITY'S CONFLICT AND DISCLOSURE PROCEDURES AND SHALL PROVIDE REGULAR REPORTS TO THE
Section B,		UNIVERSITY'S EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES AS PART OF SUCH RESPONSIBILITIES, THE
line 12c		UNIVERSITY'S TREASURER SHALL UNDERTAKE OR SUPERVISE THE UNDERTAKING OF THE FOLLOWING
		ACTIONS 1 ANNUALLY PREPARE THE LIST OF COVERED PERSONS WHO SHALL BE SUBJECT TO THE
		REPORTING REQUIREMENTS OF THE FORM, 2 SUPERVISE THE DISTRIBUTION, COLLECTION AND REVIEW OF
		FORMS, 3 PREPARE LISTS TO TRACK AND ORGANIZE THE INFORMATION GATHERED ON THE FORMS SUBMITTED
		AND TAKE OTHER NECESSARY MEASURES TO FACILITATE THE TIMELY IDENTIFICATION OF CONFLICTS AND
		ACCURATE REPORTING ON THE UNIVERSITY'S ANNUAL INFORMATION RETURNS, 4 IDENTIFY, ADDRESS AND
		REPORT TO THE EXECUTIVE COMMITTEE INSTANCES OF NONCOMPLIANCE WITH ANY OF THE UNIVERSITY'S
		CONFLICT AND DISCLOSURE PROCEDURES, 5 WORK WITH THE PRESIDENT TO MAKE A FINAL DETERMINATION
		OF WHETHER A CONFLICT OF INTEREST MAY EXIST, OR PRESENT THE QUESTION TO THE EXECUTIVE COMMITTEE
		FOR A FINAL DETERMINATION, 6 MONITOR PROCEDURES TO ENSURE THAT ONCE A CONFLICT OF INTEREST IS
		IDENTIFIED, PROCEEDINGS COMPLY WITH THE PROCEDURES SET FORTH IN THE UNIVERSITY'S CONFLICT OF
		INTEREST POLICY, AND 7 ADDRESS ANY DEFICIENCIES OR MEASURES FOR IMPROVEMENT OF THE UNIVERSITY'S
		CONFLICT AND DISCLOSURE PROCEDURES WITH THE EXECUTIVE COMMITTEE

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, Iine 15		THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES IS CHARGED WITH THE OVERSIGHT OF THE EXECUTIVE COMPENSATION FOR THE CEO AND OFFICERS THE EXECUTIVE COMMITTEE USES NATIONAL SURVEY DATA, INDEPENDENT EMPLOYMENT CONSULTANTS AND DATA TO ESTABLISH A WRITTEN CONTRACT FOR THE PRESIDENT ONCE THE CONTRACT IS ESTABLISHED, THE AGREED UPON EVALUATION IS USED TO DETERMINE CHANGES TO COMPENSATION OVER THE TERM OF THE AGREEMENT WHICH INCLUDES ANNUAL SALARY SURVEY DATA AND PERFORMANCE EVALUATION BY THE BOARD OF TRUSTEES OTHER OFFICERS SALARY ARE ESTABLISHED USING NATIONAL SURVEY DATA AND IS SET BY THE PRESIDENT WITH AGREEMENT AND OVERSIGHT BY THE EXECUTIVE COMMITTEE

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		THE UNIVERSITY'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST BY THE PUBLIC AT THE CORPORATE ADDRESS

ldentifier	Return Reference	Explanation
FORM 990, PART XI, QUESTION 2C OVERSIGHT OF FINANCIAL STATEMENT AUDIT		THE ORGANIZATION'S FINANCIAL STATEMENTS ARE AUDITED BY AN INDEPENDENT ACCOUNTING FIRM IN ADDITION, THE ORGANIZATION HAS A COMMITTEE THAT ASSUMES THE RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT OF ITS FINANCIAL STATEMENTS AND ITS SELECTION OF THE INDEPENDENT ACCOUNTANT THIS PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR

ldentifier	Return Reference	Explanation
		FORM 990, PART VII EMERITUS TRUSTEES THE FOLLOWING INDIVIDUALS SERVE AS EMERITUS TRUSTEES OF THE CARLOW UNIVERSITY WITH NO VOTING POWERS IN MEETINGS OF THE BOARD OF TRUSTEES PRESIDENTS EMERITAE - JANE SCULLY, RSM TRUSTEES EMERITAE/I - JUDITH M DAVENPORT, DMD, THOMAS J DONNELLY, ESQ, ANNA MARIE GOETZ, RSM, HELEN HANNA CASEY, ELSIE H HILLMAN, JANE SCULLY, RSM, MARY ANN SESTILI, PHD, REGINA D STOVER, DAVID R WILLIAMS

Identifier	Return Reference	Explanation
		SCHEDULE K, PART I, LINE A(F) DESCRIPTION OF PURPOSE THE PROCEEDS OF THE NOTE WERE USED TO FINANCE THE REFINANCING OF CERTAIN OUTSTANDING DEBT OF THE HIGHER EDUCATION FACILITIES AUTHORITY, SERIES 1997 B2 AND 1998 CI BONDS AND THE PAYMENTS OF CAPITAL EXPENDITURES IN FURTHERANCE OF ITS EXEMPT PURPOSE

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DLN: 93493130021791

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

OMB No 1545-0047

2009

Open to Public

Department of the Treasury Internal Revenue Service						Open to Public Inspection
Name of the organization CARLOW UNIVERSITY					Employer identif	ication number
					25-0965438	
Part I Identification	n of Disregarded Entities (Complet	e if the organization	answered "Yes" on	Form 990, Part I	V, line 33.)	
Name, address, ar	(a) Id EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income E	(e) ind-of-year assets	(f) Direct controlling entity
Part II Identification or more relate	n of Related Tax-Exempt Organiza d tax-exempt organizations during the	tions (Complete if the tax year.)	the organization an	swered "Yes" on	Form 990, Part I'	V, line 34 because it had one
Name, address, and	(a) EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity stati (if section 501(c)(:	(f) Direct controlling entity
PITTSBURGH COUNCIL ON HIGHER E	EDUCATION	PROVIDE A MEANS FOR				
201 WOOD STREET BOX 647 PITTSBURGH, PA 152221912		SHARING RESOURCES, INSIGHTS, AND INFORMATION	PA	501(c)(3)	509(a)	(3) N/A
23-7303727						

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	snare of total income snare of end-of assets		Share of end-of-year		end-of-year		ortionate tions?	te Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)		(j Gener mana parti	al or Iging
								Yes	No			Yes	No		
												+			
				s a Corporation on treated as a corpo				nswer	ed "Y	es" on F	orm 990, P	art IV,			
	cause it flad offe t		elated organizations				(f))		(-)	(5)				
(a) Name, address, and EIN o	f related organization	(b) Primary a	ctivity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	Share o	f total	Sh end-	(g) nare of -of-year ssets	(h) Percentag ownership				
									1						

Pa	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, lin	e 34, 35, or 36.)		V	N.				
	Note. Complete line 1 if any entity is listed in Parts II, III or IV			Yes	No				
	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		-						
_	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		1a 1b		No No				
b	Gift, grant, or capital contribution to other organization(s)								
	Gift, grant, or capital contribution from other organization(s)		1c		No				
	Loans or loan guarantees to or for other organization(s)		1d		No				
е	Loans or loan guarantees by other organization(s)		1e		No				
f	Sale of assets to other organization(s)		1f		No				
g	Purchase of assets from other organization(s)		1 g		No				
h	Exchange of assets		1h		No				
i	Lease of facilities, equipment, or other assets to other organization(s)		1i		No_				
j	Lease of facilities, equipment, or other assets from other organization(s)		1 j		No				
k	Performance of services or membership or fundraising solicitations for other organization(s)		1k		No				
I	Performance of services or membership or fundraising solicitations by other organization(s)		11		No				
m	Sharing of facilities, equipment, mailing lists, or other assets		1m		No				
n	Sharing of paid employees		1 n		No				
o	Reimbursement paid to other organization for expenses		10		No				
р	Reimbursement paid by other organization for expenses		1 p		No				
q	O ther transfer of cash or property to other organization(s)		1 q		No				
r	O ther transfer of cash or property from other organization(s)		1r		No				
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships	and transaction thres	holds						
	(a)	(b)		(c)					
	Name of other organization	Transaction type(a-r)		t involve	ed				
(1)									
(2)									
(3)									
(4)									
(5)									
(6)			1						

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	501(c)(3) organizations?		(e) Share of end-of-year assets	(f) Disproprtionate allocations?		(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	(h) General or managing partner?	
			Yes	No		Yes	No		Yes	N	
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Software ID: Software Version:

EIN: 25-0965438

Name: CARLOW UNIVERSITY

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) Average hours	Posi t	tion (che				(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other		
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	compensation from the organization and related organizations		
DEBORAH L ACKLIN BOARD MEMBER	2 00	х						0	0	0		
MICHELE R ATKINS BOARD MEMBER	2 00	Х						0	0	0		
JOYCE A BENDER BOARD MEMBER	2 00	Х						0	0	0		
KATHLEEN W BUECHEL BOARD MEMBER	2 00	Х						0	0	0		
JACK L BURLEY SR BOARD MEMBER	2 00	Х						0	0	0		
JOANNE COURNEEN RSM BOARD MEMBER	2 00	Х						0	0	0		
BRUCE I CROCKER ENTER 7109 BOARD MEMBER	2 00	Х						0	0	0		
JOHN R DENNY JR BOARD MEMBER	2 00	Х						0	0	0		
JACKIE DIXON ENTER 7109 BOARD MEMBER	2 00	Х						0	0	0		
PAULA J HASBACH ENTER 7109 BOARD MEMBER	2 00	Х						0	0	0		
PATRICIA MARY HESPELEIN RSM BOARD MEMBER	2 00	Х						0	0	0		
KEVIN P KEARNS PHD BOARD MEMBER	2 00	Х						0	0	0		
BARBARA A KIRR BOARD MEMBER	2 00	Х						0	0	0		
MAUREEN LALLY-GREEN BOARD MEMBER	2 00	Х						0	0	0		
DANIEL J LEBISH ENTER 7109 BOARD MEMBER	2 00	X						0	0	0		
DIANE C MATJE RSM BOARD MEMBER	2 00	Х						0	0	0		
INEZ MILES ENTER 7109 BOARD MEMBER	2 00	Х						0	0	0		
HELENE L NORBUT ENTER 7109 BOARD MEMBER	2 00	Х						0	0	0		
GEORGE L PRY BOARD MEMBER	2 00	Х						0	0	0		
JANET SIMON PHD BOARD MEMBER	2 00	Х						0	0	0		
PATRICIA WHALEN RSM BOARD MEMBER	2 00	Х						0	0	0		
ROSEANNE R WHOLEY BOARD MEMBER	2 00	Х						0	0	0		
JUDITH WORDEN RSM BOARD MEMBER	2 00	Х						0	0	0		
LOUISE R MALAKOFF JD CHAIR	2 00	Х		х				0	0	0		
THERESA A SCOTTI VICE CHAIR, GOVERNANCE	2 00	Х		Х				0	0	0		

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours	Posi t	((tion (hat a	che		II		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
JUDITH STOJHOVIC RSM VICE CHAIR, MISSION	2 00	Х		Х				0	0	0
KAREN DUNN KELLEY BOARD TREASURER	2 00	Х		х				0	0	0
CECILIA MURPHY RSM BOARD SECRETARY	2 00	Х		Х				0	0	0
MARY HINES PHD UNIVERSITY PRESIDENT	50 00	Х		х				268,039	0	24,865
MARGARET MCLAUGHLIN ENTER 7109 UNIV PROVOST/CORPORATE SECRETARY	40 00			х				81,486	0	14,817
TYLER KELSCH VP OF FINANCE OPERATIONS/CORPORATE TREASURER	50 00			X				160,785	0	26,932
STEPHEN BORECKY BIOLOGY DEPARTMENT CHAIR	40 00					Х		102,831	0	28,492
CRYSTEL GABRICH DEAN OF COLLEGE OF ARTS AND SCIENCE	40 00					X		108,362	0	33,518
CLARE HOPKINS ASSOCIATE DEAN OF NURSING	40 00					х		113,757	0	20,517
MARY ROTHENBERGER ASSOCIATE PROVOST	40 00					Х		113,506	0	13,225
ROBERTA SCHOMBURG ASSOCIATE DEAN OF SCHOOL OF EDUCATI	40 00					х		110,277	0	32,873
GARY SMITH UNIVERSITY PROVOST	40 00						x	92,874	0	9,042

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

		(A)	(C)	(D)	
	Business Code	Total Revenue	Related or Exempt Function Revenue	Unrelated Business Revenue	Revenue Excluded from Tax under IRC 512, 513, or 514
TUITION AND FEES	611,600	34,474,747	34,474,747		
RESIDENCE HALL & BOARD	721,310	3,220,225	3,220,225		
CARLOW CAMPUS SCHOOL	611,600	2,523,331	2,523,331		
OTHER PROGRAMS	900,099	896,979	896,979		
CHILDREN'S CENTER	624,410	261,315	261,315		

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
AUXILIARY	1,405,146	1,081,962	323,184	
MISCELLANEOUS EXPENSE	1,045,992	786,854	235,034	24,104
PRO FESSIO NA L DEVELO PMEN	987,540	754,501	225,369	7,670
STUDENT PRO GRAMS	606,934	467,099	139,522	313
ENTERTAINMENT	239,188	170,429	50,907	17,852