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Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2009

OMB No 1545-0047

Open to Public

Internal F	Revenue	Service Fine o	organization may have to us	e a copy of this return to satisfy s	state reporting	requirements	Inspection	
A Foi	the .	2009 calendar ye	ar, or tax year beginning 07	-01-2009 and ending 06-30-201	.0	D Employer ide	ntification number	
		pplicable Please	C Name of organization NATIONAL UNIVERSITY					
☐ Add —		label or	Doing Business As			23-717230 E Telephone nu		
Nan —		type. See				(858) 642-8	8100	
┌ Inıtı ┌ Terr		Instruc-	Number and street (or P O 1 11355 NORTH TORREY PINE	oox if mail is not delivered to street addre S ROAD	ess) Room/suite	G Gross receipts		
– Ame			City or town, state or countr	, and ZIP + 4				
— App	lication	n pending	LA JOLLA, CA 920371011					
		F Na	me and address of principa	lofficer	H(a) Is th	■ ıs a group return	for	
			ARD CARTER 5 N TORREY PINES RD		affilia	ates?	⊤Yes ▼ No	
			LLA,CA 92037		H(b) Are a	II affiliates include	ed?	
r Tax	«-exem	npt status 🔽 501/6	c) (3) 4 (insert no)	(a)(1) or 527	1 _		(see instructions)	
		•: ► www nu edu		(4)(1) 01	H(c) Grou	up exemption nui	mber 🗲	
			ation Trust Association	Othor b -	Vear of fo	ormation 1971 M	State of legal domicile CA	
Par		Summary	ation frust j Association j	Julie F	L real of it	illiation 1971 Pi	State of legal dofficile CA	
	1		he organization's mission o	r most significant activities				
e l		NATIONAL UNIV	/ERSITY IS A POST SECC	NDARY LEVEL EDUCATIONAL	INSTITUTIO	N		
≧								
Governance								
§	2	Check this box 🕨	rf the organization disco	ntinued its operations or disposed	d of more than	25% of its net a	ssets	
	3	Number of voting	members of the governing	body (Part VI, line 1a)		3	2	
න ග	4	Number of indepe	ndent voting members of th	e governing body (Part VI, line 1	b)	. 4	1	
Activities &	5	Total number of e	mployees (Part V , line 2a)			5	3,36	
	6	Total number of v	olunteers (estimate if nece	ssary)		6		
⋖		-		n Part VIII, column (C), line 12		7a	9,44	
	b	Net unrelated bus	iness taxable income from	Form 990-T, line 34		7b	12,50	
					Pric	or Year	Current Year	
a.	8	Contributions ar	nd grants (Part VIII, line 11	1)		4,571,995	3,573,129	
ᆲ	9	Program service	revenue (Part VIII, line 2		153,008,764	167,766,677		
Rayenue	10			lines 3, 4, and 7d)		1,367,816	3,558,910	
_	11			5,6d,8c,9c,10c,and11e)		6,081,564	3,656,367	
	12			st equal Part VIII, column (A), lır • • • • • • • •		165,030,139	178,555,083	
	13			olumn (A), lines 1-3)		1,241,337	1,126,882	
	14	Benefits paid to	or for members (Part IX, co	lumn (A), line 4)			0	
82	15	Salaries, other c	ompensation, employee be	5 –	84,837,152	88,223,439		
Expenses	16a	•	draising fees (Part IX, colu	mn (A), line 11e)			0	
ੜੇ	Ь	Total fundraising ex	penses (Part IX, column (D), line	25) ► 453,589				
	17	Other expenses	(Part IX, column (A), lines	11a-11d, 11f-24f)		73,768,416	70,738,332	
	18	Total expenses	Add lines 13-17 (must eq	ual Part IX, column (A), line 25)		159,846,905	160,088,653	
	19	Revenue less ex	penses Subtract line 18 fr	om line 12		5,183,234	18,466,430	
Net Assets or Fund Balances					_	g of Current Year	End of Year	
5 K	20	Total assets (Pa	art X, line 16)			502,782,038	557,095,491	
충	21		(Part X, line 26)			56,651,801	55,035,821	
##	22		nd balances Subtract line :			446,130,237	502,059,670	
Par	t II	Signature B	lock			'		
				nined this return, including accompanying on of preparer (other than officer) is base				
		and belief, it is true,	correct, and complete beclarati	on or preparer (other than officer) is base	Lu on an imonna	ion of which prepare	i nas any knowieuge	
Sign		*****			2011-	-05-09		
Here	•	Signature of office	cer		Date			
			XECUTIVE VP OF ADMIN AND BUS	SINESS				
		Type or print nar	не ани ние			1_		
		Preparer's DANII	EL P SCHREIBER	Date 2011-05-09	Check if self-	Preparer's identif (see instructions)		
Paid		Signature			empolyed 🕨 🦵			
Prepa		Firm's name (or you if self-employed),	•			EIN Þ		
Use C	лпу	address, and ZIP + 4	5355 MIRA SORRENTO PLA	CE SUITE 700		LAM F		
			SAN DIEGO, CA 92121382	5		Phone no 🕨 (8	58) 587-1000	
May t	he IR	S discuss this reti	urn with the preparer showr	above? (see instructions)			▼Yes 「No	

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

THE ORGANIZATION'S MISSION IS TO MEET THE CHANGING NEEDS OF DIVERSE LEARNERS WITHIN OUR NATION AND AROUND THE GLOBE SEE SCHEDULE O

2		on undertake any significa For 990-EZ?				Yes ✓ No
	•	these new services on Sc			·	·
3	_	on cease conducting, or m		ın how it conduc		Yes 🔽 No
	If "Yes," describe t	these changes on Schedu	le O			
4	Section 501(c)(3)		ons and section 4947(a)(1) trusts are re	est program services by e quired to report the amou ce reported	
4a	(Code) (Expenses \$	108,836,927 including g	rants of \$	1,126,882) (Revenue \$	167,766,677)
	LEVELS AT 28 SITES N CERTIFICATE PROGR	WITHIN THE STATES OF CALIFO	RNIA AND NEVADA THE UNIVINDIVIDUALS HAVE GRADUAT	ERSITY OFFERS OVE ED FROM THE UNIV	ID EDUCATION AT THE UNDERC R 100 DEGREE PROGRAMS AN ERSITY SINCE ITS INCEPTION I	D 80 CREDENTIAL AND
4b	(Code) (Expenses \$	ıncludıng gr	ants of \$) (Revenue \$)
	_					
	-					
4c	(Code) (Expenses \$	ıncludıng gr	ants of \$) (Revenue \$)
4d	Other program se	rvices (Describe in Sch	dule O)			
	(Expenses \$	ınclı	ıdıng grants of \$)	(Revenue \$)
4e	Total program se	rvice expenses►\$	108,836,927			

Part TV	Checklist	t of De	auired	Schadule	_
anu w	CHECKIIS	L UI KE	uuneu	Scheuule	33

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional	ļ		
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νo

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		Νο
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Νο
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νο
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Νο
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance	art V	Statements	Regarding	Other IRS	Filings	and Tax	Compliance
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			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes	
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
1a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ►CJ See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
ia	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6Ь		
,	Organizations that may receive deductible contributions under section 170(c).	_		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	file Form 8282?	7c		No
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
	benefit contract?	7e		N o
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νο
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required? For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as	7g		
	required?	7h		
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
)	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
LO	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
l1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
L2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

11355 NORTH TORREY PINES ROAD

LA JOLLA, CA 920371011

(858) 642-8636

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body 1a 22			
ь	Enter the number of voting members that are independent 1b 16			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any			
_	other officer, director, trustee, or key employee?	2		Νo
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νo
6	Does the organization have members or stockholders?	6		Νo
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Νο
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
	ection B. Policies (This Section B requests information about policies not required by the Internal evenue Code.)			
NC	venue code.)		Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		Νο
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10ь		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?			
		11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise	421	V	
c	to conflicts?	12b	Yes	
	describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14 15	Does the organization have a written document retention and destruction policy?	14	Yes	
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	45-	V	
	The organization's CEO, Executive Director, or top management official	15a 15b	Yes	
U	If "Yes" to line a or b, describe the process in Schedule O (See instructions)	130	162	
	The state of b, describe the process in senedate of (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed CA			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of th	ie orga	ınızatıor	n)-
	MICHELLE BELLO Associate VP Finance			

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
(A) Name and Title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization 15

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services			
	rendered to the organization? If "Yes," complete Schedule J for such person	5		Νo

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A)	(B)	(C)
Name and business address	Description of services	Compensation
E-STORM CORP INC 530 BUSH STREET SUITE 600 SAN FRANCISCO, CA 94108	MARKETING & CONSULTING	4,520,508
ROEL CONSTRUCTION COMPANY 2500 MICHELSON DRIVE SUITE 300 IRVINE, CA 92612	CONSTRUCTION/CONSULTING	4,017,737
CLEAR CHANNEL BROADCASTING INC PO BOX 659512 SAN ANTONIO, TX 78265	MARKETING & CONSULTING	2,943,600
GLOBAL MEDIA SYSTEMS INC DBA GLOBAL MED 22521 AVENIDA EMPRESA SUITE 116 RANCHO SANTA MARGARITA, CA 92688	MARKETING & CONSULTING	2,866,310
BKM OFFICE WORKS PO BOX 39000 SAN FRANCISCO, CA 94139	FURNITURE	1,734,129
2 Total number of independent contractors (including but not limited to those listed above)	who received more than	

\$100,000 in compensation from the organization 102

	Form 990 (2009) Page 9								
Part V	/!!!1	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514	
nts Dts	1a	Federated cam	paigns 1a						
gra	Ь		les 1b						
ffs,	c	_	ents 1c						
<u> </u>	d e	Government grants	zations 1d s (contributions) 1e	672,363					
ons	f	All other contribution	ons, gifts, grants, and 1f	2,900,766	}	i			
bet Fe	g	sımılar amounts no	ot included above						
Contributions, gifts, grants and other similar amounts	9								
ပ္ပမ	h Total. Add lines 1a-1f				3,573,129				
<u> </u>				Business Code					
Хеп	2a	STUDENT TUITION		611,710	167,766,677	167,766,677			
Program Serwce Revenue	b								
	c d		_						
32	e								
Ta Ti	f	All other progra	am service revenue						
Š	g	Total Add lines	s 2a-2f	L	167,766,677				
	3		ome (including dividen		107,700,077				
		and other simils	aramounts)	▶	4,198,510	4,198,510			
	4		stment of tax-exempt bond		4.022	1 022			
	5	Royalties	(ı) Real	(II) Personal	1,032	1,032			
	6a	Gross Rents	3,491,564	51,130					
	ь	Less rental expenses	1,172,704	41,687					
	c	Rental income	2,318,860	9,443					
	d	or (loss) Net rental inco	me or (loss)		2,328,303		9,443	2,318,860	
			(ı) Securities	(II) O ther					
	7a	Gross amount from sales of assets other than inventory	29,211,855	332,600					
	Ь	Less cost or other basis and sales expenses	27,647,495	2,536,560					
	С	Gain or (loss)	1,564,360	-2,203,960					
	d 8a	Net gain or (los Gross income f	ss)		-639,600	-639,600			
Other Revenue		events (not inc \$	luding s reported on line 1c)						
<u>-</u>			a	72,250					
둏	b c		penses b (loss) from fundraising	29,724 events ►	42,526			42,526	
_	9a		rom gaming activities ne 19						
	b c		a penses b (loss) from gaming acti	vities					
	10a	Gross sales of returns and allo	• •						
	b c		oods sold b (loss) from sales of inve	entory ►					
	Ť	Miscellaneous		Business Code					
	11a	OTHER REVEN	IUE	900,099	1,284,506	1,284,506			
	ь								
	С								
	d	All other reven							
	12	Total revenue.	s 11a-11d	· · · · •	1,284,506				
		iotai ievellue.	occinstructions :	• • • [178,555,083	172,611,125	9,443	2,361,386	

	990 (2009)				Page 10
Par	t IX Statement of Functional Expenses				
	Section $501(c)(3)$ and $501(c)(4)$ organizations m Il other organizations must complete column (A) but are not required to			(D)	
Do no	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21		СКРСПЭСЭ	денени ехрензез	Скрепзез
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	1,126,882	1,126,882		
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16	2,22,722	2,223,232		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,288,109		2,288,109	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	66,501,373	49,538,726	16,615,991	346,656
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	, ,	, ,	, ,	· · · · ·
9	Other employee benefits	14,232,089	10,196,955	3,962,471	72,663
10	Payroll taxes	5,201,868	4,162,048	, ,	12,648
11	Fees for services (non-employees)	-,===,===	.,,	=,==:,=:=	
 a	Management				
b	Legal	10,577,524	7,369,123	3,203,401	5,000
c	Accounting	154,789			3,000
_	-	134,789	3,300	131,289	
d	Lobbying				
e	Professional fundraising See Part IV, line 17				
f	Investment management fees				
g	Other				
12	Advertising and promotion				
13	Office expenses	1,848,251	1,189,710	656,391	2,150
14	Information technology				
15	Royalties				
16	Occupancy	8,957,518	5,509,222	3,448,296	
17	Travel	1,091,640	647,976	441,391	2,273
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	1,801,553	569,616	1,231,410	527
20	Interest	359,310	359,310		
21	Payments to affiliates	479,998		479,998	
22	Depreciation, depletion, and amortization	11,141,661	7,788,021	3,353,640	
23	Insurance	979,277	15,808	963,469	
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	PRINTING	12,335,065	8,388,486	3,944,662	1,917
b	CONSULTING	3,097,322	3,097,322		·
c	SMALL EQUIPMENT	2,852,695			
d		2,822,948		2,822,948	
е	TELEPHONE	2,283,743	1,594,289		2,047
f	All other expenses	9,955,038	5,285,899		7,708
25	Total functional expenses. Add lines 1 through 24f	160,088,653			453,589
26	Joint costs. Check here ► ☐ if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	100,000,033	100,030,327	30,730,137	733,309
_	The state of the s		1		

Pa	rt X	Balance Sheet										
					(A) Beginning of year		(B) End of year					
	1	Cash—non-interest-bearing				1						
	2	Savings and temporary cash investments	•		55,713,821	2	22,462,254					
	3	Pledges and grants receivable, net				3						
	4	Accounts receivable, net			11,449,311	4	26,280,023					
	5	Receivables from current and former officers, directors, trustee highest compensated employees Complete Part II of	s, key	employees, and								
		Schedule L				5						
	6	Receivables from other disqualified persons (as defined under spersons described in section 4958(c)(3)(B) Complete Part II		n 4958(f)(1)) and								
		Schedule L				6						
ets	7	Notes and loans receivable, net			6,077,459	7	6,245,711					
Assets	8	Inventories for sale or use				8						
⋖	9	Prepaid expenses and deferred charges				9						
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	10a	219,952,451								
	ь	Less accumulated depreciation	10b	112,748,686	107,446,225	10c	107,203,765					
	11	Investments—publicly traded securities			176,188,347	11	208,495,085					
	12	Investments—other securities See Part IV, line 11	nvestments—other securities See Part IV, line 11									
	13	Investments—program-related See Part IV, line 11		13								
	14	Intangible assets				14						
	15	Other assets See Part IV, line 11			32,587,678	15	37,442,483					
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			502,782,038	16	557,095,491					
	17	Accounts payable and accrued expenses .			25,084,239	17	31,723,740					
	18	Grants payable				18						
	19	Deferred revenue	10,108,412	19	10,108,412							
_	20	Tax-exempt bond liabilities		20								
Səj	21	Escrow or custodial account liability Complete Part IV of Schedu		21								
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified	′									
77		persons Complete Part II of Schedule L				22						
	23	Secured mortgages and notes payable to unrelated third parties	5.		17,127,150	23	12,267,251					
	24	Unsecured notes and loans payable to unrelated third parties				24						
	25	Other liabilities Complete Part X of Schedule D			4,332,000	25	936,418					
	26	Total liabilities. Add lines 17 through 25			56,651,801	26	55,035,821					
Fund Balances		Organizations that follow SFAS 117, check here ► ✓ and compared through 29, and lines 33 and 34.	plet e l	lines 27								
อกเ	27	Unrestricted net assets			432,477,523	27	487,075,755					
B a	28	Temporarily restricted net assets			2,102,097	28	2,949,117					
Þ	29	Permanently restricted net assets			11,550,617	29	12,034,798					
Fur		Organizations that do not follow SFAS 117, check here ▶ ┌ a	nd cor	nplet e								
<u>-</u>		lines 30 through 34.										
	30	Capital stock or trust principal, or current funds			30							
Assets	31	Paid-in or capital surplus, or land, building or equipment fund			31							
	32	Retained earnings, endowment, accumulated income, or other for	unds			32						
Net	33	Total net assets or fund balances			446,130,237	33	502,059,670					
_	34	Total liabilities and net assets/fund balances			502,782,038	34	557,095,491					

Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	Separate basis Consolidated basis 🔽 Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Form **990** (2009)

Employer identification number

23-7172306

OMB No 1545-0047

OMB No 1545-004

2009

Open to Public Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name of the organization NATIONAL UNIVERSITY

Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). $\overline{\mathbf{v}}$ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 7 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type III - Other Type I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization,

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii) a family member of a person described in (i) above?

(iii) a 35% controlled entity of a person described in (i) or (ii) above?

Provide the following information about the supported organization(s)

11g(i) 11g(ii) 11g(iii)

Yes

No

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is th organizat col (i) lis your gove docume	ie tion in sted in erning	(v) Did you not organizat col (i) of suppor	ion in your	(v Is t organiza col (i) or in the	(vii) A mount of support?	
			Yes	No	Yes	No	Yes	No	
Total									

section 509(a)(2)

check this box

h

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	÷·/		
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) Dublic Support Subtract line F from						
6	Public Support. Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and stop here						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
_	and stop here. The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	▶ □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and stop here. The organization				,		▶
17a	10%-facts-and-circumstances test-	-2009. If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						▶ ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes here	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

Software ID: Software Version:

EIN: 23-7172306

Name: NATIONAL UNIVERSITY

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors											
(A) Name and Title	(B) Average hours	Posi t	(C tion (hat a	che		I		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other	
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations	
STACY ALLISON TRUSTEE	30	Х						0	0	0	
FELIPE BECERRA TRUSTEE	90	Х						0	0	0	
JOHN BUCHER TRUSTEE	30	Х						0	0	0	
RICHARD CHISHOLM TRUSTEE	30	Х						0	0	0	
JEANNE CONNELLY CHAIR, TRUSTEE	30	Х						0	0	0	
GERALD CZARNECKI TRUSTEE	30	Х						0	0	0	
KATE GRACE TRUSTEE	30	Х						0	0	0	
CHERYL KENDRICK TRUSTEE	30	X						0	0	0	
DR DONALD KRIPKE TRUSTEE	30	Х						0	0	0	
Dr JERRY LEE 11 SEE SCH O CHANCELLOR, TRUSTEE	15 00	Х		х				366,468	0	78,158	
JEAN LEONARD TRUSTEE	30	Х						0	0	0	
HERBERT MEISTRICH Vice Chair, TRUSTEE	30	Х						0	0	0	
CARLOS RODRIGUEZ TRUSTEE	30	Х						0	0	0	
DR ALEXANDER SHIKHMAN TRUSTEE	30	Х						0	0	0	
JAY STONE TRUSTEE	90	Х						0	0	0	
JUDITH SWEET TRUSTEE	30	Х						0	0	0	
THOMAS TOPUZES BOARD SECRETARY, TRUSTEE	30	Х						0	0	0	
JA CQ UELINE TO WNSEND KO NSTANTURO S TRUSTEE	90	Х						0	0	0	
WH KNIGHT JR TRUSTEE	30	Х						0	0	0	
MICHAEL R MCGILL TRUSTEE	30	Х						0	0	0	
RUTHANN HEINRICH TRUSTEE	30	Х						0	0	0	
DR LEE RICE TRUSTEE	30	Х						0	0	0	
RICHARD E CARTER EXECUTIVE VP OF ADMIN AND Business	60 00			х				300,185	0	21,389	
Dr DANA GIBSON FORMER PRESIDENT	40 00			Х				100,283	0	0	
PATRICIA POTTER PRESIDENT	60 00			Х				294,489	0	20,027	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours		(C) Position (check all that apply)				(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other	
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
HOWARD E EVANS DEAN	40 00				х			172,821	0	12,097
DEBRA BEAN ASSOCIATE PROVOST	40 00				х			180,084	0	4,239
MICHELLE BELLO ASSOC V P FINANCE	55 00				х			166,219	0	12,909
EILEEN HEVERON PROVOST	45 00				х			191,011	0	15,769
MICHAEL LACOURSE DEAN SCHOOL OF HEALTH AND	40 00				х			168,529	0	11,797
CYNTHIA LARSON-DAUGHERTY PRESIDENT - SPLC	45 00				х			164,508	0	7,127
CHARLES TATUM FACULTY	40 00					х		204,004	0	8,727
WILLIAM BRUVOLD PRESIDENT, NUS INST PUBLIC RESEARC	40 00					х		154,059	0	0
DAREN UPHAM ASSOC V P REGIONAL OPERATION	40 00					х		152,520	0	4,178
KARLA BERRY DEAN SCHOOL OF MEDIA AND COMM	40 00					х		150,000	0	0
MAUREEN O'HARA FACULTY	40 00					х		149,824	0	0

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
PRINTING	12,335,065	8,388,486	3,944,662	1,917
CONSULTING	3,097,322	3,097,322		
SMALL EQUIPMENT	2,852,695	1,994,034	858,661	
DONATIONS	2,822,948		2,822,948	
TELEPHONE	2,283,743	1,594,289	687,407	2,047

DLN: 93493132041501

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

	ne of the organization ONAL UNIVERSITY		Employer identification number
NAI.	NIME ONTREATED		23-7172306
Pa	t I Organizations Maintaining Donor A		-
	organization answered "Yes" to Form 99		(I) Funda and all an accounts
	Tatal number at and aftern	(a) Donor advised funds	(b) Funds and other accounts
	Total number at end of year		
	Aggregate contributions to (during year)		
	Aggregate grants from (during year)		
ŀ	Aggregate value at end of year		
5	Did the organization inform all donors and donor advi funds are the organization's property, subject to the	-	or advised Yes No
5	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben		•
	conferring impermissible private benefit	·	☐ Yes ☐ No
Par	t III Conservation Easements. Complete	if the organization answered "Yes" to	Form 990, Part IV, line 7.
L	Purpose(s) of conservation easements held by the o		
	Preservation of land for public use (e g , recreating		historically importantly land area
	Protection of natural habitat	Preservation of a c	ertified historic structure
	Preservation of open space		
2	Complete lines 2a-2d if the organization held a qual	ified conservation contribution in the form	of a conservation
	easement on the last day of the tax year	Г	Held at the End of the Year
а	Total number of conservation easements		2a
a b	Total acreage restricted by conservation easements	_	2b
c	Number of conservation easements on a certified his		2c
d	Number of conservation easements included in (c) a	` `	2d
		· · · · · · L	
3	Number of conservation easements modified, transfethe taxable year ▶	erred, released, extinguished, or terminate	d by the organization during
ı	Number of states where property subject to conserva	ation easement is located ►	
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		lling of violations, and Yes No
5	Staff and volunteer hours devoted to monitoring, insp	pecting and enforcing conservation easem	ents during the year ►
•	A mount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easements	during the year ► \$
3	Does each conservation easement reported on line 2 $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$?	2 (d) above satisfy the requirements of sec	tion Yes No
•	In Part XIV, describe how the organization reports c balance sheet, and include, if applicable, the text of the organization's accounting for conservation easer	the footnote to the organization's financial	•
ar	Organizations Maintaining Collection Complete if the organization answered	ons of Art, Historical Treasures, o	or Other Similar Assets.
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fir	116, not to report in its revenue stateme for public exhibition, education or researc	h in furtherance of public service,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research ir	•
	(i) Revenues included in Form 990, Part VIII, line 1		▶ \$
	(ii) Assets included in Form 990, Part X		► \$
2	If the organization received or held works of art, hist following amounts required to be reported under SFA		r financial gain, provide the
а	Revenues included in Form 990, Part VIII, line 1		► \$

Assets included in Form 990, Part X

ar	Organizations Maintaining Co	ollections of Art	, Hist	toric	<u>cal Tre</u>	asu	res, or C	<u> </u>	er Simila	r Ass	ets (co	ntınued)
3	Using the organization's accession and other items (check all that apply)	r records, check any	of the	e foll	owing tha	at ar	e a sıgnıfıc	ant ı	use of its co	ollectio	n	
а	Public exhibition		d	Γ	Loan or	excl	hange prog	rams	5			
b	Scholarly research		e	Γ	Other							
c	Preservation for future generations											
ŀ	Provide a description of the organization's c Part XIV	ollections and expla	ın how	they	further	the c	organizatioi	n's e	xempt purp	ose in		
•	During the year, did the organization solicit assets to be sold to raise funds rather than								nılar	Г	Yes	┌ No
aı	t IV Escrow and Custodial Arrang						n answere	ed "\	es" to Fo	rm 99	0,	
	Part IV, line 9, or reported an ar											
a	Is the organization an agent, trustee, custod included on Form 990, Part X?					ons	or other as:	sets	not	Г	Yes	Г No
b	If "Yes," explain the arrangement in Part XI	V and complete the	followi	ıng ta	ble		г		ı			
							-			A mo	unt	
C	Beginning balance						-	1c				
d	Additions during the year						-	1d				
e	Distributions during the year							1e				
f	Ending balance							1f				
а	Did the organization include an amount on F	orm 990, Part X, line	21?							Г	Yes	┌ No
	If "Yes," explain the arrangement in Part XI	/										
a	rt V Endowment Funds. Complete											
		(a)Current Year	(b	Prior		(c)⊺	wo Years Ba	ck (c	1) Three Years	Back (e) Four Ye	ears Back
3	Beginning of year balance	284,483,003		352	,026,290							
b	Contributions	5,484,181			656,972							
C	Investment earnings or losses	39,350,299		-68	,200,259							
d	Grants or scholarships											
е	Other expenditures for facilities and programs											
f	Administrative expenses											
g	End of year balance	329,317,483		284	,483,003							
_	Provide the estimated percentage of the year	r end balance held a	15							I		
а	Board designated or quasi-endowment	95.000 %										
_	,											
b	remailent endowment P											
c a	Term endowment • 1.000 % Are there endowment funds not in the posse	ccion of the organiza	stion t	hat a	ra hald a	and a	dministoro	d for	- +h.a			
a	organization by	ssion of the organiza	יוטוו נ	.паса	re neiu a	illu a	ummstere	u ioi	tile		Yes	No
	(i) unrelated organizations									3a(i)		Νο
	(ii) related organizations									3a(ii)		Νο
b	If "Yes" to 3a(II), are the related organization									3b		
	Describe in Part XIV the intended uses of th											
a l	t VI Investments—Land, Building	s, and Equipme	nt. S	ee Fo	orm 990	0, Pa	art X, line	10.	ı			
	Description of investment				Cost or oth (investme		(b) Cost or o basis (othe		(c) Accumu depreciat		(d) Boo	k value
а	Land						30,340	,181			3(,340,181
b	Buildings						58,092	2,183	15,30	9,983	42	2,782,200
c	Leasehold improvements						37,817	,916	17,85	5,003	19	,962,913
d	Equipment						68,003	3,932	56,71	6,420	1:	,287,512
e	Other					T	25,698	3,239	22,86	7,280		2,830,959

107,203,765

Part VII Investments—Other Securities. See	Form 990, Part X, line 12	
(a) Description of security or category (including name of security)	(b) Book value	of valuation year market value
Financial derivatives		
Closely-held equity interests		
Other INVESTMENT IN tax exempt NATIONAL UNIVERSITY VIRTUAL HIGH SCHOOL	389,070	C
MARKETABLE ALTERNATIVE INVESTMENTS	106,055,785	F
COMMONFUND - PRIVATE INTL	6,709,954	F
COMMONFUND - PRIVATE VENTURE	26,803,210	F
COMMONFUND - PRIVATE EQUITY	3,167,348	F
INVESTMENT IN TAX EXEMPT WESTMED college	3,536,277	С
INVESTMENT IN TAX EXEMPT JOHN F KENNEDY UNIVERSITY	2,304,526	С
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	148,966,170	
Part VIII Investments—Program Related. See	Form 990, Part X, line	
(a) Description of investment type	(b) Book value	of valuation year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13) Part IX Other Assets. See Form 990, Part X, lin		
(a) Descrip		(b) Book value
PREPAIDS AND OTHER CURRENT ASSETS		10,290,531
DUE FROM TAX EXEMPT AFFILIATE - WESTMED COLLECT	GE	9,007,568
DUE FROM TAX EXEMPT AFFILIATE - JOHN F KENNEDY		14,456,369
DUE FROM TAX EXEMPT AFFILIATE - NATIONAL UNIVE		3,677,572
DUE FROM TAX EXEMPT AFFILIATE - CALIFORNIA MED	ICAL INSTITUTE	10,443
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.	5.)	 37,442,483
Part X Other Liabilities. See Form 990, Part X		 J, 7772,703
1 (a) Description of Liability	(b) A mount	
Federal Income Taxes		
DUE TO JOHN F KENNEDY UNIVERSITY	936,418	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	936,418	
, , , , , , , , , , , , , , , , , , , ,	330,410	

Pai	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemer	ıts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	178,555,083
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	160,088,653
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	18,466,430
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	37,463,003
9	Total adjustments (net) Add lines 4 - 8	9	37,463,003
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	55,929,433
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	218,435,931
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	38,707,118
3	Subtract line 2e from line 1	3	179,728,813
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	-1,173,730
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	178,555,083
	TXIII Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	162,506,498
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
ь	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV) 2d 1,244,115		
е	Add lines 2a through 2d	2e	1,244,115
3	Subtract line 2e from line 1	3	161,262,383
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	-1,173,730
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	160,088,653
Pai	rt XIV Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
Part V, Line 4	Description of Intended Use of Endowment Funds	TO MAINTAIN THE PURCHASING POWER OF THE ENDOWMENT ASSETS AS WELL AS ENSURING NATIONAL UNIVERSITY'S ABILITY TO SUSTAIN AND ENHANCE QUALITY, COST EFFECTIVE EDUCATION OPPORTUNITIES FOR FUTURE ADULT LEARNERS THE ENDOWMENT WILL BE USED TO STRENGTHEN NATIONAL UNIVERSITY'S ABILITY TO SUSTAIN AND ENHANCE QUALITY, COST EFFECTIVE EDUCATION OPPORTUNITIES FOR FUTURE ADULT LEARNERS INVESTMENT EARNINGS ARE GENERALLY REINVESTED, INASMUCH AS NATIONAL UNIVERSITY DOES NOT OPERATE AT A DEFICIT SPECIFIC GIFTS TO THE TRUE ENDOWMENT CAN BE DIRECTED TOWARDS SPECIFIC PURPOSES SUCH AS SCHOLARSHIPS, THE LIBRARY, OR ENDOWED CHAIRS
Part X	Description of Uncertain Tax Positions Under FIN 48	Effective July 1, 2009, NU adopted ASC 740-10, Accounting for Income Taxes (formerly FASB issued Interpretation No 48, Accounting for uncertainty in Income Taxes) ASC 740-10 prescribes a comprehensive model for how an organization should measure, recognize, present and disclose in its financial statements uncertain tax positions that an organization has taken or expects to take on a tax return. As a result of the adoption, NU did not recognize any liability for uncertain tax positions, penalties or interest. Additionally, NU has not recorded any liability for uncertain tax positions and does not have any unrecognized tax benefits as of June 30, 2010. NU recognizes interest and penalties related to unrecognized tax benefits within the provision for income taxes in the accompanying statements of activities. During the year ended June 30, 2010, NU did not recognize any penalties or interest related to income taxes. As of June 30, 2010, the Federal income tax returns open to examination are 2006, 2007 and 2008 and the California income tax returns open to examination are 2005, 2006, 2007 and 2008.
		PART XII, LINE 2D EQUITY IN TAX EXEMPT AFFILIATES AND RENTAL EXPENSES
		PART XII, LINE 4B LOSS ON SALE OF EQUIPMENT
		PART XI, LINE 8 EQUITY IN TAX EXEMPT AFFILIATE EARNINGS AND NET UNREALIZED GAINS
		PART XIII, LINE 2D RENTAL EXPENSES
		PART XIII, LINE 4B LOSS ON SALE OF ASSETS

Employer identification number

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

NATIONAL UNIVERSITY

Name of the organization

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2009

Open to Public

	23-7172306		I I	
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws,			
	other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its			
	brochures, catalogues, and other written communications with the public dealing with student admissions,	_		
,	programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way			
	that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No,"			
	please explain	3	Yes	
	ALL ADVERTISING PLACED IN THE MEDIA CONTAINS THE FOLLOWING STATEMENT "ADMISSION IS OPEN		163	
	TO ALL QUALIFIED APPLICANTS WITHOUT REGARD TO RACE, CREED, AGE OR ETHNIC ORIGIN "	_		
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory			
	basis?	4b	Yes	
C	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
	with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990)			
		-		
5	Does the organization discriminate by race in any way with respect to			
а	Students' rights or privileges?	_5a		Νo
ь	Admissions policies?	5b		Νo
				110
c	Employment of faculty or administrative staff?	5c		Νo
d	Scholarships or other financial assistance?	5d		Νo
e	Educational policies?	5e		Νo
_				140
f	Use of facilities?	5f		Νo
	Addished and analysis 2			
g	Athletic programs?	5g		Νo
h	Other extracurricular activities?	5h		Νo
	If you answered "Yes" to any of the above, please explain If you need more space, use Schedule O (Form 990)			
		1		
	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Yes	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		Νo
7	If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990) 🥬 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05			
	of Rev Proc 75-50, 1975-2 CB 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form 990)	7	Yes	
	<i>j</i>	1		

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As Filed Data -

DLN: 93493132041501

OMB No 1545-0047

2009

2003

SCHEDULE F (Form 990)

Totals .

Statement of Activities Outside the United States

Complete if the organization answered "Yes" to Form 990,
 Part IV, line 14b, 15, or 16.
 ► Attach to Form 990.
 ► See separate instructions.

Department of the Treasury

Internal Revenue Service

Attach to Form 990. ► See service

Open to Public Inspection

	me of the organization					Employer ide	ntification number
NΑ	TIONAL UNIVERSITY					23-717230	5
Р	art I General Info	rmation on A	ctivities Outsi	ide the United States	s. Complete		
		990, Part IV, lır			·		
1	_	_		records to substantiate		_	
	assistance, the grant	ees' eligibility fo	or the grants or	assistance, and the se	lection crite	rıa used to a	ward
	the grants or assista	nce?					. Tyes No
2	For grant makers. Described United States	ribe in Part IV the	organization's pi	rocedures for monitoring th	ne use of grai	nt funds outsıd	e the
3	Activites per Region (l	Jse Schedule F-1	(Form 990) ıf ad	ditional space is needed)			
	(a) Region	(b) Number of	(c) Number of	(d) Activities conducted in region (by type) (i.e.,		ty listed in (d)	(f) Total expenditures
		offices in the	employees or	fundraising, program services,		am service,	for region
		region	agents in region	grants to recipients located in		pecific type of	
				the region)	service(s) in region	
EUI	ROPE		20	ATTEND SEMINARS AND CONFERENCES			35,297
ΝO	RTH AMERICA		7	ATTEND SEMINARS			9,709
				AND CONFERENCES			
	ST ASIA AND THE		9	ATTEND SEMINARS			20,508
_	CIFIC			AND CONFERENCES			
	NTRAL AMERICA AND	0	3	ATTEND SEMINARS			6,166
	E CARIBBEAN		_	AND CONFERENCES			405004
so	UTH AMERICA	1	1	PROGRAM SERVICE,		part III major	406,804
				travel	program ser sımılıar actı		
					united state		
so	UTH ASIA	0	2	Student recruiting		-	2,830
		1					
_							
_							
_							
		i .	1	i	1		Ī

481,314

Part IV	, line 15, for an	sistance to Orgar y recipient who recensional	eived more than \$5	es Outside the Ur ,000. Check this box	nited States. Composite of the composite	plete if the organiza received more that	tion answered "Yes' n \$5,000	'to Form 990, ► 厂
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2 Enter total n tax-exempt	number of recipions by the IRS, or f	ent organizations lis or which the grante	ted above that are e or counsel has pr	recognized as chari ovided a section 50	ties by the foreign o 1(c)(3) equivalency	country, recognized letter	as . ►	
3 Enter total n	umber of other	organizations or en	tities					: (Earm 990) 2009

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed. (c) Number of (b) Region (d) A mount of (e) Manner of cash (a) Type of grant or (f) A mount of (g) Description (h) Method of assistance cash grant disbursement of non-cash valuation recipients non-cash (book, FMV, assistance assistance appraisal, other)

Schedule F (Form 990) 2009

Identifier	ReturnReference	in Part I, line 2, and any additional information. Explanation
	+	

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DLN: 93493132041501

OMB No. 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

Internal Revenue Service Name of the organization NATIONAL UNIVERSITY

Employer identification number

23-7172306

		ers are not require		-	-			
1	Indicate whether the orga	anızatıon raısed fund	s through a					
а					e Γ Solicitation of non-government grants			
b	Internet and e-mail s		f	☐ Solicitation of go	vernment grants			
c	Phone solicitations			g	Special fundraisi	ng events		
d	In-person solicitation	าร						
2a	Did the organization have or key employees listed i						Г Yes Г No	
b	If "Yes," list the ten higher to be compensated at lea							
	(i) Name of individual or entity (fundraiser)	I (II) A CTIVITY I I I I I I I I I I I I I I I I I I		(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization			
			Yes	No				
Tota	al			>				
3	List all states in which t licensing	he organization is re	gistered o	r licensed	to solicit funds or has	been notified it is exem	pt from registration or	

Pa	rt II	Fundraising Events. Commore than \$15,000 on Form					eported	
		· · ·	(a) Event #1 GOLF TOURNAMENT	(b) Event #2	(c) O ther Events	(Add col (al Events (a) through	
			(event type)	(event type)	(total number)			
Revenue	1 2	Gross receipts Less Charitable	72,250	0			72,2	50
<u>*</u>	3	contributions Gross income (line 1 minus line 2)	72,250	0			72,2	— 50
	4	Cash prizes						
	5	Non-cash prizes	3,01	3			3,0	13
nseg	6	Rent/facility costs	21,64	3			21,6	— 4 3
Expenses	7	Food and beverages						
Direct 1	8	Entertainment						
à	9	Other direct expenses .	5,06	8			5,0	68
	10	Direct expense summary Add lir	nes 4 through 9 ın columr	n (d)	🛌		29,7	24
	11	Net income summary Combine I	ines 3, column d, and line	10		+	42,5	— 26
Par	t II	Gaming. Complete if the o \$15,000 on Form 990-EZ, li		"Yes" to Form 990, Pa	irt IV, line 19, or rep	orted more	than	
<u>Ф</u>		\$13,000 OH TOTHI 330 EZ, II	(a) Bingo	(b) Pull tabs/Instant	(c) O ther gaming	(d) Tota	al gamıng	
Revenue				bingo/progressive bingo		(Add col (
	1	Gross revenue						
မွ	2	Cash prizes						
Expenses	3	Non-cash prizes						
	4	Rent/facility costs						
Direct	5	Other direct expenses						
	6	Volunteer labor	Г Yes <u>%</u> Г No	Г Yes	┌ Yes%	-1		
	7	Direct expense summary Add line	s 2 through 5 in column	(d)				
	8	Net gaming income summary Con	nhine lines 1 column da	nd line 7				
	10	Tet gaming meetic sammary con	ibilic illico 1, colullii a, a	na inic / I I I I I			Yes No	<u> </u>
9 a	Is	ter the state(s) in which the organiz the organization licensed to operate				· 9a		
b	If "	No," Explain						
10a b		re any of the organization's gaming Yes," Explain	licenses revoked, suspei	nded or terminated during	the tax year?	10a		_
11		os the organization energies	activities with parmark	nrc?		_,		
11 12	Is	es the organization operate gaming the organization a grantor, beneficia	ry or trustee of a trust or	a member of a partners h	ıp or other entity	11		
	fori	med to administer charitable gamin	g,			. 12		

		Yes	No
13	Indicate the percentage of gaming activity operated in		
а	The organization's facility		
b	An outside facility		
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
	Name 🟲		
	Address -		
15a	Does the organization have a contract with a third party from whom the organization receives gaming		
	revenue?	,	
b	If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the	+	
	amount of gaming revenue retained by the third party 🟲 \$		
c	If "Yes," enter name and address		
	Name 🟲		
	Address •		
16			
16	Gaming manager information		
	Name 🟲		
	Name F		
	Gaming manager compensation 🕨 \$		
	Description of services provided -		
	Director/officer Employee Independent contractor		
	I Independent contractor		
.7	Mandatory distributions		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	<u> </u>	
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent		
	in the organization's own exempt activities during the tax year ▶ \$	1	

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Schedule I

(Form 990)

DLN: 93493132041501

OMB No 1545-0047

Governments and Individuals in the United States Department of the Treasury

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Grants and Other Assistance to Organizations,

Open to Public

Name of the organization						Employer identifica	tion number
NATIONAL UNIVERSITY						23-7172306	
Part I General Info	rmation on Gra	nts and Assistance					
the selection criteria us	sed to award the gra	substantiate the amount of t nts or assistance? edures for monitoring the us					▽ Yes ┌ 『
Form 990, Par	t IV, line 21 for a	e to Governments and ny recipient that receive 990) if additional space	d more than \$5,000	. Check this box if n	no one recipient receiv	ed more than \$5,00	0. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
		d government organizations					

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
585	1,126,882			
	recipients	recipients cash grant	recipients cash grant non-cash assistance	recipients cash grant non-cash assistance (book, FMV, appraisal, other)

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S	Part I, Line 2	Schedule I, Part I, Line 2 NATIONAL UNIVERSITY IDENTIFIES ELIGIBLE GRANTEES RELATED TO EDUCATIONAL AND COMMUNITY PURPOSES GRANTEES ARE MONITORED AS APPROPRIATE THROUGH PERIODIC REPORTS AND SITE INSPECTIONS
O ther Information		NATIONAL UNIVERSITY OFFERS VARIOUS TYPES OF ACADEMIC AND NEED BASED SCHOLARSHIPS TO STUDENTS IN AN EFFORT TO MAKE QUALITY HIGHER EDUCATION AFFORDABLE THE FOLLOWING ARE SOME, BUT NOT ALL, OF THE SCHOLARSHIPS OFFERED COLLEGIATE HONOR AWARD, COMMUNITY SCHOLARSHIP, MILITARY TUITION SCHOLARSHIP, NEED BASED GRANT SCHOLARSHIP, PRESIDENTIAL TUITION SCHOLARSHIP, PROMISING SCHOLAR AWARD, AND TRANSFER TO TRIUMPH SCHOLARSHIP

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DLN: 93493132041501

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of	t he	organizat ion	
NATIONAL	UNIV	ERSITY	

Employer identification number

23-7172306

Pa	rt I Questions Regarding Compensation	n				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	굣	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	ᅜ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc			1b	Yes	
2	Did the organization require substantiation prior to r					
	officers, directors, trustees, and the CEO/Executive	Directo	or, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all the					
	Compensation committee	<u> </u>	Written employment contract			
	▼ Independent compensation consultant		Compensation survey or study			
	Form 990 of other organizations	ত	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymen	nt?	4a		Νo
Ь	b Participate in, or receive payment from, a supplemental nonqualified retirement plan?					
С	Participate in, or receive payment from, an equity-ba	ased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines $4a-c$, list the persons and pr	ovide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mu	ıst comp	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	lıne 1a,	, did the organization pay or accrue any			
а	The organization?			5a	Yes	
b	Any related organization?			5b	Yes	
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	lıne 1a,	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes," of			7		Νo
8	Were any amounts reported in Form 990, Part VII, p					
	subject to the initial contract exception described in	n Regs :	section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	e rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
Dr JERRY LEE (11) SEE SCH O	(I) (II)	150,000 0	93,750 0	122,718 0	63,658 0	14,500 0	444,626 0	
RICHARD E CARTER	(ı) (ıı)	300,185 0	0	0	17,150 0	4,239 0	321,574 0	
PATRICIA POTTER	(ı) (ıı)	294,489 0	0	0	15,788 0	4,239 0	314,516 0	
HOWARD E EVANS	(ı) (ıı)	172,821 0	0	0	12,097 0	0	184,918 0	
DEBRA BEAN	(1) (11)	180,084 0	0	0	0 0	4,239 0	184,323 0	
MICHELLE BELLO	(1) (11)	166,219 0	0	0	11,641 0	1,268 0	179,128 0	
EILEEN HEVERON	(1) (11)	191,011 0	0	0	13,307 0	2,462 0	206,780 0	
MICHAEL LACOURSE	(ı) (ıı)	168,529 0	0	0	11,797 0	0	180,326 0	
CYNTHIA LARSON- DAUGHERTY	(ı) (ıı)	164,508 0	0	0	0	7,127 0	171,635 0	
CHARLES TATUM	(ı) (ıı)	204,004 0	0	0	8,727 0	0	212,731 0	
WILLIAM BRUVOLD	(1) (11)	154,059 0	0	0	0	0	154,059 0	
DAREN UPHAM	(I) (II)	152,520 0	0	0	0 0	4,178 0	156,698 0	

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
	,	UNDER DR LEE'S EMPLOYMENT CONTRACT, HE IS PROVIDED THE CHANCELLOR'S RESIDENCE, WHERE HE CAN HOST RECEPTIONS AND CONDUCT OTHER BUSINESS DR LEE IS A PART-OWNER OF THE RESIDENCE CERTAIN EXPENSES ARE PRORATED BETWEEN THE OWNERS UNDER DR LEE'S EMPLOYMENT CONTRACT, HE HAS THE USE OF A MEMBERSHIP AT A COUNTRY CLUB, THOUGH HE PAYS FOR MEALS AND INCIDENTAL EXPENSES
	· '	DR JERRY LEE, RICHARD CARTER, AND PATRICIA POTTER PARTICIPATED IN A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN DURING FISCAL YEAR ENDING JUNE 30, 2010, HOWEVER, THEY DID NOT RECEIVE ANY PLAN DISTRIBUTIONS
	,	DR LEE IS ELIGIBLE EACH YEAR, BASED ON PERFORMANCE METRICS THAT INCLUDE NEW REVENUES, INCREASE IN GROSS REVENUES, AND CHANGES IN THE EXPENSE/REVENUE RATIO OF NATIONAL UNIVERSITY, AND OTHER MEMBERS OF THE NATIONAL UNIVERSITY SYSTEM ("NUS"), FOR AN ANNUAL INCENTIVE AWARD THAT IS CONTRIBUTED TO A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN OTHER AWARD METRICS INCLUDE STUDENT ENROLLMENTS, ENDOWMENTS, AND FACILITIES DEVELOPMENT/UTILIZATION THE DOLLAR AMOUNT OF THE AWARD DEPENDS ON WHETHER EACH METRIC REACHES A THRESHOLD LEVEL, A TARGET LEVEL, OR A MAXIMUM LEVEL THE AWARD IS NOT COMPUTED AS A PERCENTAGE OF REVENUE THE PERFORMANCE METRICS, AWARD LEVELS, AND THE MAXIMUM DOLLAR AMOUNTS ARE SET ANNUALLY IN ADVANCE BY THE BOARD OF TRUSTEES OR ITS DELEGATED COMMITTEE

Schedule J (Form 990) 2009

DLN: 93493132041501

Schedule L

Department of the Treasury

(Form 990 or 990-EZ)

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,

OMB No 1545-0047

Internal Revenue Service Name of the organization

or Form 990-EZ, Part V lines 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection
Employer identification number

NATIONAL UNIVERSITY								3-71723	206				
Part I Excess Benefit Trai) organ	ızatıons	only).				
Complete if the organizat (a) Name of disq				m 990, F					Part V , lin			rected?	
1 (a) Name of disq	uanneu	person			(b) Desc	riptior	or trans	action			Yes	No	
2 Enter the amount of tax impos section 49583 Enter the amount of tax, if any								•	r ▶ \$ ——				
Part II Loans to and/or I), Part IV, line 26	, or Fo	rm 990-	EZ. Part \	/ , line 38a				
		oan to		01111 3 3 0	,,, are 17, mile 28			(f)	ı		\	_	
(a) Name of interested person and or from		om the zation?	(c)O rig		(d)Balance due	(e) defa		A ppro by boa	rd or	1	g) Written greement?		
parpose	То	From	- Principal a	·····ou····		Yes	No	commit Yes	No No	Ye	s	No	
Total				▶ \$			•				•		
Part III Grants or Assistar Complete if the orga						/, line	27.						
(a) Name of interested pers	on	(een interested per ganization	rson	(c) A r	nount of g	rant or typ	e of	assista	ance	
				14 1110 01	gamzation			N WAIVE	RFORCH	ILD	A moun	t \$	
CHERYL KENDRICK		TR	USTEE				25857 TUITIO	N WAIVE	RFORCH	ILD /	A moun	t \$	
FELIPE BECERRA		TR	USTEE				15903						
Part IV Business Transact	ions	Involv	ing Intere	ested	Persons.								
Complete if the orga	nızatı		wered "Yes") Relationshi		rm 990, Part IV	/, lıne 	28a, 28	3b, or 28	Sc.	- 14	(e) Sha	arıng of	
(a) Name of interested perso	n	betv	ween interest erson and the	ted	(c) A mount of transaction		(d) Desc	ription of transaction		ا ا	organız	ation's	
			organization	-	transaction						Yes	No	
FELIPE BECERRA		TRUS	TEE		146,5	м 0	ANAGIN WNER O	G PARTI F CREDI	BECERRA IER AND TOR IUST			No	
						C	OLLECT		UNTS FO	R			
						T1	HE 2009		SCALYE	AR			
						- 1			ED ARMS \$146,541				
MICHAEL WILKES		TRUS	TEE		5.9	-		YE 6/30/ OMICHA	10 EL WILKE	S.		Νο	
					5,5	c	EO OF D	ELAWIE ES BARK	WILKES	,			
						PI	ROVIDE		TECTURA	L			
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						FI	RM REC	EIVED A		⁼			
								EES OF 9					
JACQUELINE TO WNSEND KONSTANTUROS		TRUS	TEE		193,5			O JA C Q U	ELINE TANTURO	s		Νο	
Konstantokos						c	EO JHG		ND, INC ,				
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						20	009-201		L YEAR T	HE			
						- 1		EIVED A EES OF 9	RMS 193,548				
DR LEE RICE		TRUS	TEE		63.0			YE 6/30/		\dashv		Νο	
DR LEE MICE		1103			03,0	PF	ROVIDE	D CONSU	JLTING				
						U	NIVERS	TO THE	NGTHE				
								0 FISCA EIVED A	LYEAR T RMS	HE			
						LE	NGTH F	EESOFS	63,069				

Software ID: **Software Version:**

EIN: 23-7172306

Name: NATIONAL UNIVERSITY

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SCHEDULE 0 (Form 990)

Department of the Treasury

Supplemental Information to Form 990

DLN: 93493132041501 OMB No 1545-0047

Internal Revenue Service Name of the organization NATIONAL UNIVERSITY $\label{lem:complete} \textbf{Complete to provide information for responses to specific questions on } \\$ Form 990 or to provide any additional information. ► Attach to Form 990.

Employer identification number

23-7172306

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 11		THE DRAFT FORM 990 WAS DISTRIBUTED TO SENIOR MANAGEMENT. THE FINAL VERSION OF FORM 990 WAS DISTRIBUTED TO THE EXECUTIVE COMMITTEE ON A PASSWORD-PROTECTED WEBSITE, LINKED TO AN E-MAIL SENT TO THE TRUSTEES

ldentifier	Return Reference	Explanation
Form 990,		THE BOARD OF TRUSTEES HAS PERIODICALLY REVIEWED AND APPROVED (BY A MAJORITY OF
Part VI,		DISINTERESTED TRUSTEES) THE BUSINESS TRANSACTIONS WITH TRUSTEES OR THEIR AFFILIATED
Section B,		PROFESSIONAL SERVICE FIRMS SUCH REVIEWS INCLUDE CONSIDERATION OF DATA ON COMPARABLE
lıne 12c		SERVICE PROVIDERS THE INTERESTED TRUSTEES WERE EXCUSED FROM BOARD SESSIONS DURING WHICH
		THOSE BUSINESS TRANSACTIONS WERE DISCUSSED, AND ABSTAINED FROM VOTING ON SUCH
		TRANSACTIONS THE MOST RECENT SUCH REVIEW OCCURRED DURING FISCAL YEAR 2010-11 SEE ALSO
		STATEMENTS ON SCHEDULE O WITH REFERENCE TO SCHEDULE L. THE CONFLICT OF INTEREST POLICY WAS
		REVIEWED AND UPDATED BY THE BOARD IN OCTOBER, 2009 QUESTIONNAIRES HAVE BEEN DISTRIBUTED
		COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY WAS REVIEWED BY THE BOARD AT THE FEBRUARY,
		2011 MEETING

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 15		COMPENSATION OF THE PRESIDENT OF THE UNIVERSITY IS REVIEWED BY THE BOARD AT THE TIME OF HIRING AND AS NECESSARY THEREAFTER COMPENSATION OF OTHER OFFICERS AND KEY EMPLOYEES IS DETERMINED OR REVIEWED BY THE PRESIDENT, IN COORDINATION WITH THE CHANCELLOR OF THE NATIONAL UNIVERSITY SYSTEM ("NUS") IN BOTH CASES, COMPENSATION IS DETERMINED WITH REGARD TO COMPENSATION PAID TO SENIOR EXECUTIVES OF COMPARABLE NON-PROFIT AND PROPRIETARY INSTITUTIONS IN EDUCATION AND OTHER FIELDS

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST

ldentifier	Return Reference	Explanation
FORM 990, PART XI, LINE 2C		THE ORGANIZATION DOES HAVE A COMMITTEE THAT ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT OF ITS FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT ACCOUNTANT DURING THE FISCAL YEAR 2009-2010, THE ORGANIZATION DID NOT CHANGE ITS OVERSIGHT OR SELECTION PROCESS

ldentifier	Return Reference	Explanation
FORM 990, PART III, LINE 1	or to true, trioito	THE ORGANIZATION PURSUES ITS MISSION WITH DUE REGARD TO ITS LEVELS OF ACCREDITATION THE BOARD OF TRUSTEES UPDATED ITS MISSION AT A MEETING IN 2010

ldentifier	Return Reference	Explanation
SCHEDULE L, RELATED PARTY TRANSACTIONS	RELATED PARTY TRANSACTIONS	MR BECERRA, MS KONSTANTUROS, Mr RICE AND MR WILKES PROVIDED SERVICES TO THE UNIVERSITY AND SERVED ON ITS BOARD OF TRUSTEES TRUSTEES ARE NOT COMPENSATED FOR BOARD SERVICE AND MR BECERRA, MS KONSTANTUROS, Mr RICE AND MR WILKES ARE NOT EMPLOYEES OF THE UNIVERSITY THE UNIVERSITY'S RETENTION OF MR BECERRA, MS KONSTANTUROS, Mr RICE AND MR WILKES WAS APPROVED BY DISINTERESTED BOARD MEMBERS AFTER SURVEYING MARKET RATES FOR SIMILAR SERVICES AND DETERMINED THE RATES CHARGED BY COMPARABLE FIRMS THEY WERE EXCUSED FROM BOARD SESSIONS DURING WHICH TRANSACTIONS IN WHICH THEY HAD A FINANCIAL INTEREST WERE DISCUSSED, AND ABSTAINED FROM VOTING ON SUCH TRANSACTIONS THE UNIVERSITY HAS REPORTED ALL FEES, COMMISSIONS, AND OTHER COMPENSATION PAID TO TRUSTEES DURING THE 2009-2010 FISCAL YEAR

ldentifier	Return Reference	Explanation
FORM 990, PART VIII, LINE 1F, GRANTS	GRANTS DESCRIPTION	THE UNIVERSITY RECEIVES SEOG, PELL, SMART, AND ACG GRANTS FROM THE US GOVERNMENT THESE GRANTS ARE DISBURSED TO A LARGE NUMBER OF STUDENTS DETAILED LISTS ARE MAINTAINED BY THE UNIVERSITY

ldentifier	Return Reference	Explanation
FORM 990, PART VII, COMPENSATION	DR LEE COMPENSATION	AS CHANCELLOR OF THE NATIONAL UNIVERSITY SYSTEM ("NUS") PURSUANT TO THE AFFILIATION AGREEMENT, DR LEE GUIDES THE STRATEGIC DIRECTION OF THE NU AFFILIATES HE HAS SPEARHEADED THE CREATION AND GROWTH OF THE NUS SINCE ITS INCEPTION IN 2001 DURING THE FISCAL YEAR 2008-2009, HE LED THE NEGOTIATIONS THAT CULMINATED IN JOHN F KENNEDY UNIVERSITY BECOMING AN AFFILIATE OF THE NUS THANKS TO THAT AFFILIATION, THE NUS NOW INCLUDES AN INSTITUTION THAT IS ACCREDITED TO AWARD DOCTORAL DEGREES SEE STATEMENT ON SCHEDULE O THAT REFERENCES SCHEDULE R, FOR A DESCRIPTION OF THE NUS THE CHANCELLOR'S COMPENSATION IS ALLOCATED AMONG OTHER NUS AFFILIATES SEE FORM 990 FILED BY SYSTEM MANAGEMENT GROUP ("SMG") NONE OF DR LEE'S COMPENSATION IS ALLOCATED TO ANY OTHER ORGANIZATION OUTSIDE THE NUS

ldentifier	Return Reference	Explanation
FORM 990, PART VII AND SCHEDULE J, PART II	COMPENSATION RELATED PARTY	ALL COMPENSATION FOR CERTAIN OFFICERS, DIRECTORS, TRUSTEES, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES IS ALLOCATED THROUGH SMG SMG EXISTS TO ALLOCATE SUPPORT AMONGST THE VARIOUS NUS AFFILIATES COMPENSATION THAT WOULD NORMALLY BE REQUIRED ON FORM 990, PART VII AND SCHEDULE J, PART II IS AS FOLLOWS A B(I) B(II) B(III) C D E NAME BASE BONUS OTHER DEFERRED NONTAX TOTAL

ldentifier	Return Reference	Explanation
SCHEDULE R, RELATED ORGANIZATIONS		The NUS is an alliance of educational institutions, serving diverse learners from high school to doctoral programs. The NUS includes 6 independent non-profit organizations exempt under IRC section 501(c)(3). National University, National Polytechnic College of Science, National University Virtual High School, WestMed College, John F. Kennedy University (which offers doctoral programs as well as a law school), and SMG. SMG is a Supporting Organization exempt under IRC section 509(a)(3) which provides support and services to its tax-exempt affiliates in the NUS. Spectrum Pacific Learning Company LLC and National University International LLC are wholly-owned by National University, and are treated as disregarded entities for tax purposes. Another affiliate of the NUS is National University Academy, a charter school. Under the recently-clarified [2009] instructions to Form 990, National University reports 3 "related organizations". 2 disregarded entities (Spectrum Pacific Learning Center, LLC and National University International, LLC) and 1 supporting organization (SMG). None of the other affiliates of the NUS are "related organizations" to National University (according to the definitions in the instructions), because the Trustees and officers of National University, acting in those capacities, have no authority to remove, replace, or appoint a majority of the governing body of those other affiliates. The Board of Trustees of each affiliate, acting in its independent capacity, periodically appoints its own new Trustees. Moreover, none of the other affiliates of the NUS, notw ithstanding the overlapping composition of their Boards of Trustees, can properly be viewed as a parent or child of National University because of their functional independence.

SCHEDULE R Related Organizations and Unrelated Partnerships (Form 990)

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2009

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization NATIONAL UNIVERSITY

Employer identification number

				23-7172306	
Part I Identification of Disregarded Entities (Complet	e if the organization a	nswered "Yes" on	Form 990, Part	IV, line 33.)	
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
SPECTRUM PACIFIC LEARNING COMPANY 11355 NORTH TORREY PINES ROAD LA JOLLA, CA 92037 23-7172306	E-LEARNING SOLUTION AND SERVICE PROVIDER	CA	397,639	3,611,209	NATIONAL UNIVERSITY
NATIONAL UNIVERSITY INTERNATIONAL 11355 NORTH TORREY PINES ROAD LA JOLLA, CA 92037 23-7172306	GLOBAL MARKETING AND DISTRIBUTION CHANNEL FOR ALL AFFILIATES ONLINE PROGRAMS	CA	18,870	3,136,447	NATIONAL UNIVERSITY
Part II Identification of Related Tax-Exempt Organizations during the		e organization ans	swered "Yes" on	Form 990, Part I	V, line 34 because it had one
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sect	(e) Public charity star (if section 501(c)(
SYSTEM MANAGEMENT GROUP					
11355 NORTH TORREY PINES ROAD LA JOLLA, CA 92037 20-1269904	PROVIDE ADMINSTRATIVE SERVICES TO AFFILIATED INSTITUTIONS	CA	501(C)(3)	509(A)(3) N/A

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end asset		(h Disprop allocat	ortionate	Code amount II Sched	(i) V—UBI n box 20 of ule K-1 n 1065)	(j Gener mana partr	al or Iging
								Yes	No			Yes	No
				s a Corporation of treated as a corpo				nswer	ed "Y	es" on F	orm 990, P	art IV,	
	cause it had one t		ciacca organización.				(f))	Ī	(a)	(h)		
(a) Name, address, and EIN o	f related organization	(b) Primary activity		(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	Share of incor	f total	Sh end-	(g) nare of -of-year issets	(h) Percentag ownership		
									1				
									1				

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Par	t IV, line 34, 35, or 36.)							
Note. Complete line 1 if any entity is listed in Parts II, III or IV			Yes	No				
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts	s II-IV?							
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		1a	Yes					
b Gift, grant, or capital contribution to other organization(s)		1b		No				
c Gift, grant, or capital contribution from other organization(s)		1 c		No				
d Loans or loan guarantees to or for other organization(s)								
e Loans or loan guarantees by other organization(s)								
f Sale of assets to other organization(s)		1f		No				
g Purchase of assets from other organization(s)		1 g		No				
h Exchange of assets		1h		No				
i Lease of facilities, equipment, or other assets to other organization(s)		1i	Yes					
j Lease of facilities, equipment, or other assets from other organization(s)		1j		No				
k Performance of services or membership or fundraising solicitations for other organization(s)		1k		No				
Performance of services or membership or fundraising solicitations by other organization(s)								
m Sharing of facilities, equipment, mailing lists, or other assets								
n Sharing of paid employees								
in onaling of para omproved								
• Reimbursement paid to other organization for expenses		10	Yes					
p Reimbursement paid by other organization for expenses		1р		No				
q O ther transfer of cash or property to other organization(s)		1q		No				
r Other transfer of cash or property from other organization(s)		1 r		No				
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relation	onships and transaction thre	sholds						
(a) Name of other organization	(b) Transaction type(a-r)		(c) it involv	ed				
<u>(1)</u> (2)								
(3)								
(4)								
(5)								
(6)								

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Are all partners section 501(c)(3) organizations?		(e) Share of end-of-year assets	(f) Disproprtionate allocations?		(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(h Gene mana part	agın tner?
			Yes	No		Yes	No		Yes	N
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Depreciation and Amortization

(Including Information on Listed Property)

DLN: 93493132041501

OMB No 1545-0172

Department of the Treasury

See separate instructions. ► Attach to your tax return. Sequence No 67 Internal Revenue Service Name(s) shown on return Business or activity to which this form relates Identifying number NATIONAL UNIVERSITY Form 990 Page 10 23-7172306 **Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I. 1 Maximum amount. See the instructions for a higher limit for certain businesses. 250.000 1 2 Total cost of section 179 property placed in service (see instructions) 2 3 800.000 3 Threshold cost of section 179 property before reduction in limitation (see instructions) 4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-4 5 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions (b) Cost (business use (a) Description of property 6 (c) Elected cost only) 6 7 Listed property Enter the amount from line 29 8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 8 9 Tentative deduction Enter the smaller of line 5 or line 8 9 10 Carryover of disallowed deduction from line 13 of your 2008 Form 4562 10 11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 12 13 Carryover of disallowed deduction to 2010 Add lines 9 and 10, less line 12 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property) (See instructions) 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) 14 15 **15** Property subject to section 168(f)(1) election 16 Other depreciation (including ACRS) 16 MACRS Depreciation (Do not include listed property.) (See instructions.) **Section A** 17 17 MACRS deductions for assets placed in service in tax years beginning before 2009 18 If you are electing to group any assets placed in service during the tax year into one or more Section B—Assets Placed in Service During 2008 Tax Year Using the General Depreciation System (c) Basis for (b) Month and depreciation (a) Classification of (d) Recovery (a)Depreciation year placed in (e) Convention (f) Method (business/investment property period deduction service use only—see instructions) 19a 3-year property **b** 5-year property c7-year property d 10-year property e 15-year property f 20-year property g 25-year property 25 yrs S/L h Residential rental 27 5 yrs ΜМ S/L property 27 5 yrs ММ S/L 39 yrs MMS/L i Nonresidential real property MMS/L Section C—Assets Placed in Service During 2009 Tax Year Using the Alternative Depreciation System 20a Class life S/L **b** 12-year 12 yrs S/L c 40-vear 40 vrs ММ S/L Non-Res Prop Type 1 count 0 Non-Res Prop Type 2 count 0 Non-Res Prop Totals count 0 **Summary** (see instructions) 21 Listed proper 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here 11.141.661 and on the appropriate lines of your return Partnerships and S corporations—see instructions 23 For assets shown above and placed in service during the current year, enter the 23 portion of the basis attributable to section 263A costs

Part V
Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and property used for entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense,

comp	lete only	24a, 24b, colui	mns (a	a) thro	ugh (c)	of Sec	ction	A, al	ll of .	Sectio	n B, a	nd Se	ction (C if ap	oplicat	ile.
Section A—Depre																
24a Do you have eviden	ce to support	the business/investi	ment us	e claimed	d? ┌ Yes	. □ _{No}			24b lf	"Yes."	s the ev	/ idence	written?	Tye	sГNo)
										,						-
(a) Type of property (list vehicles first)	(b) Date placed II service	(c) Business/ In investment use percentage	(e) Basis for depreciation (business/investment use only)			- 11	(f) Recove period	ecovery Method/			(h) Depreciation/ deduction		(i) Electe section cost			
25Special depreciation allow 50% in a qualified busir	•	lified listed property i	placed in	service (l during the	tax year	and u	sed mo	re tha	in 25						
26 Property used more	•	•	inacci	15.0						20						
Lot roperty asea more	thun 50 70	% %	111033	450			П				\top			\Box		
		%														
	orlessin	% %	ee 1160											—		
27 Floperty used 50 %	01 1633 111	%	35 USE				П		S/L	-	Т			\Box		
		%							S/L							
		%			L				S/L		_			+		
28 Add amounts in co		_				ne 21,	page	1 .		2	8					
29 Add amounts in co	ılumn (ı), lır							•		•			29			
Complete this section	forvobicle				mation						r rolat	ad nar	con			
if you provided vehicles to	your employe	es, first answer the q	uestions	in Section	on C to see	e if you n	neet a	n exce	otion t	o comple	ting this	section	for thos	e vehic	les	
30 Total business/inv	estment m	ıles driven diirina	the	-	a)		o)		(c)			d)	(6	-		f)
year (do not includ		-		Vehi	cle 1	Vehi	cle 2	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	'ehic	le 3	Vehi	cle 4	Vehi	<u>cle 5</u>	Vehi	cle 6
31 Total commuting n	niles driver	during the year	F													
32 Total other person			,,, <u> </u>													
·	•		⊢			<u> </u>		+								
33 Total miles driven through 32	· · ·	year Add lines 3	٠. ا													
34 Was the vehicle av	allable for	personal use		Yes	No	Yes	No	Ye	s	No	Yes	No	Yes	No	Yes	No
during off-duty hou	ırs?		.													
35 Was the vehicle us owner or related pe	•	y by a more than	5%													
36 Is another vehicle		or personal use?	` .` -													
		estions for Em	volar	ers W	ho Pro	vide \	/ehi	cles	for	Use b	v The	ir Er	nplov	ees	<u> </u>	<u> </u>
Answer these question 5% owners or related	ns to deterr	nine if you meet a									-				not moi	re tha
37 Do you maintain a employees?	written poli	cy statement tha	t prohil	bits all	personal •	use of	vehic	les, ı	nc lud	ling cor	nmutır	ıg, by y	our.	Y	es	No
38 Do you maintain a employees? See th																
39 Do you treat all us								,, 01 1	, o o i		-					
40 Do you provide mo	re than five	vehicles to your	•			- ormatio	n fron	n you	emp	loyees	about	the us	e of the	a -		
vehicles, and retai			العامل ما						•			•	•	\vdash		
Note: If your answ																
Part VI Amortiz		5, 39, 40, 01 41 1	5 165,	40 110	Comple	te sect	.1011 6	101 11	ie co	vereu v	emcie	<u> </u>				
Part VI Amortiz		(b)				I				(6	.,					
(a) Date			(c	-			(d)		A morti	-		۸ ۵	(f)	an far		
Description of c	osts	amortization		A mort amo				ode ction		perio				rtızatı hıs yea		
		begins 								perce	ntage					
42 A mortization of co	sts that be	gins during your 2	2009 ta	ax year	(see ins	truction	ıs)									
42 A months = 1 - 1		ann hafar	000 +-	V 146 - 5							43					
43 A mortization of co	sis that be	gan before your 2	UUY ta	x year		•	•		•	•	43					

44 Total. Add amounts in column (f) See the instructions for where to report . .

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