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Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545 0047 2009

Department of the Treasury Internal Revenue Service

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► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection For the 2009 calendar year, or tax year beginning 7/01 6/30 2009, and ending 2010 Check if applicable D Employer Identification Number Please use IRS label or print or type See FORT LEWIS COLLEGE FOUNDATION, INC. Address change 23-7122114 1000 RIM DRIVE Name change Telephone number DURANGO, CO 81301 specific instruc-Initial return 970-247-7121 Termination Amended return G Gross receipts \$ 7,319,845 F Name and address of principal officer H(a) Is this a group return for affiliates? Application pending H(b) Are all affiliates included? SAME AS C ABOVE If 'No,' attach a list (see instructions) Tax-exempt status X 501(c) (3 4947(a)(1) or 527) ◀ (insert no) WWW.FORTLEWIS.EDU Website: ► H(c) Group exemption number Form of organization X Corporation Trust L Year of Formation 1969 Association Other ► M State of legal domicile Part I Summary 1 Briefly describe the organization's mission or most significant activities **ENRICHING EDUCATIONAL AND CULTURAL** OPPORTUNITIES AT FORT LEWIS COLLEGE BY ENCOURAGING AND STEWARDING GIFTS FOR Governance SCHOLARSHIPS, PROGRAMS AND FACILITIES. Check this box ► If the organization discontinued its operations or disposed of more than 25% of its assets Number of voting members of the governing body (Part VI, line_la) 15 Activities & ning body (Part VI, line 1b) Number of independent voting members of the equal Total number of employees (Part V, In Ran CE) 4 0 5 0 Total number of volunteers (estimate if necessary) 6 0 7a Total gross unrelated business revenue from Part VIII ground b Net unrelated business taxable income from Porm 990-1, line . line 12 7 a -10,5927h -10,592**Prior Year Current Year** Contributions and grants (Part VII), line high GDEN. 3,569,142 3,852,239. Program service revenue (Part VII Line-38,400 38,400. Investment income (Part VIII, column (A), lines 3, 4, and 7d) -1,973,773 1,226,243. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 141,061 150,018. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 1,774,830. 5,266,900. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 794,662 702,606. Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 235,624 256,238. 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 44,474. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 994,104 1,055,106. 2,024,390 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 2,013,950. Revenue less expenses Subtract line 18 from line 12 -249,5603,252,950. **Beginning of Year** End of Year 20 Total assets (Part X, line 16) 18,886,808 22,984,448. Total liabilities (Part X, line 26) 482,742 21 526,986. 22 Net assets or fund balances Subtract line 21 from line 20 18,404,066 22,457,462. Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Here 1ENSULES Check if self employed Preparer's identifying number (see instructions) **Paid** Preparer's Pre-P00146230 parer's SMITH, BATEMAN & ÁSSOCIATES Firm's name (or Use 700 MAIN STREET SUITE 200 84-0684388 Only ALAMOSA, CO 81101 **►** (719) 589-3619 Phone no May the IRS discuss this return with the preparer shown above? (see instructions) X Yes

BAA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2009)

TEEA0113L 12/29/09

Form 990 (2009) FORT LEWIS COLLEGE FOUNDATION, INC.

Part IV | Checklist of Required Schedules

			163	110
i	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If 'Yes,' complete Schedule C, Part II	4	Х	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If 'Yes,' complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II	7	ļ	Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8	х	
	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV	9_		Х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? It 'Yes,' complete Schedule D, Part V	10	Х	
11	Is the organization's answer to any of the following questions 'Yes'? If so, complete Schedule D, Parts VI, VIII, IX, or X as applicable	11	Х	
•	Did the organization report an amount for land, buildings and equipment in Part X, line 10° If 'Yes,' complete Schedule D, Part VI) * (*)	44
•	Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII	ا رد ا	, ,	ななん
	• Did the organization report an amount for investments— program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII		• .	***
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	14 3 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	14	
	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X		70 2	
•	• Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If 'Yes,' complete Schedule D, Part X	**		· · · · ·
	Did the organization obtain separate, independent audited financial statement for the tax year? If 'Yes,' complete Schedule D, Parts XI, XII, and XIII	12	Х	
	A Was the organization included in consolidated, independent audited financial statement for the tax year? If 'Yes,' completing Schedule D, Parts XI, XII, and XIII is optional Yes No 12 A X	1, 2		: · ·
	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		<u>X</u>
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If 'Yes,' complete Schedule F, Part I	14b		<u>X</u>
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Part II	15		<u>X</u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Part III	16		<u>X</u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III	19		Х
20	Did the organization operate one or more hospitals? If 'Yes,' complete Schedule H	20		<u>X</u>

Checklist of Required Schedules (continued) Yes No 21. Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II 21 Х Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III 22 X Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete Schedule J 23 X 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25 24a X b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? **24**c d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? 24d 25 a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L. Part I X 25a b is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I 25b X Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II X 26 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection comittee member, or to a person related to such an individual? If 'Yes,' complete Schedule L. Part III 27 Was the organization a party to a business transation with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) Х a A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV 28 a b A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV 28b X c An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV 280 X Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule MX 30 Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N. Part I 31 X Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes.' complete Schedule N, Part II 32 Х Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If 'Yes,' complete Schedule R, Part I Х 33 Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, 34 X Is any related organization a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, 35 Х Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2 36 X Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI 37 Х

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X

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 197

Note. All Form 990 filers are required to complete Schedule O

			Yes	No
1	a Enter the number reported in Box 3 of form 1096, Annual Summary and Transmittal of US Information Returns Enter -0- if not applicable		4	
	b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			ĺ
	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		X
2	a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2 a 0			
2	b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	,		_
3	a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		Х
	b If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O	3b		
4	a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
	b If 'Yes,' enter the name of the foreign country. ▶	7	. *	
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts	A		·
5	a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X
	c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5 c		
6	a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6 a	Х	
	b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not deductible?	6b	х	
7	Organizations that may receive deductible contributions under section 170(c).	. 1		,ï,
i	a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	x	41
1	b If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7b	Х	
•	c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Х
	d If 'Yes,' indicate the number of Forms 8282 filed during the year 7d			` _
	e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	,	Х
	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
	g For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		~
9	Sponsoring organizations maintaining donor advised funds.			٠,
	a Did the organization make any taxable distributions under section 4966?	9a		
1	b Did the organization make any distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter	7 1	- 36	3 -
ä	a Initiation fees and capital contributions included on Part VIII, line 12		. 4	-
ŀ	b Gross Receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b		¥ : \$	ī -
11	Section 501(c)(12) organizations. Enter	<i>"</i> .		•
	a Gross income from other members or shareholders	1	14	• ,
ŧ	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12 8	a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12 a		
ŀ	b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year 12b	1	,	

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Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Sec	ction A.	Governing Body and Management					
						Yes	No
1	a Enter the	number of voting members of the governing b	ody	1a 15			
	b Enter the	number of voting members that are independent	ent	1b 13			
2	Did any officer, d	fficer, director, trustee, or key employee have rector, trustee or key employee?	a family relationship or a business re	elationship with any other	2		Х
3	Did the o	ganization delegate control over management, directors or trustees, or key employees to a	duties customarily performed by or i	under the direct supervision	3		Х
		ganization make any significant changes to its		Oll	4	х	_^_
		prior Form 990 was filed? SEE SCH	_				
5	Did the d	ganization become aware during the year of a	material diversion of the organizatio	n's assets?	5		Х
6	Does the	organization have members or stockholders?	•		6		Х
7	a Does the	organization have members, stockholders, or obody? SEE SCHEDULE O	other persons who may elect one or	more members of the	7a	Х	
1	b Are any	ecisions of the governing body subject to appr	oval by members, stockholders, or o	ther persons?	7b		X
8	Did the o	ganization contemporaneously document the r ng	neetings held or written actions unde	ertaken during the year by			
	a The gove	ning body?			8a	Х	
ı	b Each cor	mittee with authority to act on behalf of the go	verning body?		8ь	Х	
9	ls there a organizat	ny officer, director or trustee, or key employee on's mailing address? If 'Yes,' provide the nan	listed in Part VII, Section A, who ca nes and addresses in Schedule O	nnot be reached at the	9		х
Sec	ction B.	Policies (This Section B requests in	nformation about policies not i	required by the Internal			
Rev	enue Code)					
				,		Yes	No
		organization have local chapters, branches, or			10a		<u>X</u>
	and bran	pes the organization have written policies and hes to ensure their operations are consistent v	vith those of the organization?		10 ь		
		ganization provided a copy of this Form 990 to		· · · · · · · · · · · · · · · · · · ·	11		<u>X</u>
		n Schedule O the process, if any, used by the	•	SEE SCHEDULE O			
		organization have a written conflict of interest	, ,		12 a	Х	
	to conflic		•		12b	х	
•	Does the Schedule	organization regularly and consistently monitor O how this is done SEE SCHEDULE (and enforce compliance with the po	licy? If 'Yes,' describe in	12 c	х	
		organization have a written whistleblower polic			13	Х	
14	Does the	organization have a written document retention	and destruction policy?		14	Х	
15	Did the p persons,	ocess for determining compensation of the foll omparability data, and contemporaneous subs	owing persons include a review and tantiation of the deliberation and dec	approval by independent cision?			
	_	ization's CEO, Executive Director, or top mana	•	_	15 a	Х	
t		ers of key employees of the organization SI			15 b	Х	
	If 'Yes' to	line 15a or 15b, describe the process in Sched	lule O (See instructions)			- 1	
16 a	Did the or entity dur	ganization invest in, contribute assets to, or paing the year?	irticipate in a joint venture or similar	arrangement with a taxable	16a		х
t	in joint ve	is the organization adopted a written policy or nture arrangements under applicable federal ta i respect to such arrangements?	procedure requiring the organization ix law, and taken steps to safeguard	to evaluate its participation the organization's exempt	16b		
Sec	tion C.	Disclosures					
17	List the s	ates with which a copy of this Form 990 is requ	uired to be filed NONE				
18	inspection	04 requires an organization to make its Forms Indicate how you make these available Chec	k all that apply	nd 990-T (501(c)(3)s only) ava	ailable	for p	ublic
	ш	ebsite Another's website	X Upon request				
		n Schedule O whether (and if so, how) the organisms available to the public SEE SCHEDUL					ncial
		name, physical address, and telephone numbe GANIZATION 1000 RIM DRIVE DU			nızatıc	on 	

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organizations's tax year. Use Schedule J-2 if additional space is needed.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees. See instructions for definition of 'key employees.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did not compensate any current officer, director, or trustee													
(A)	(B)			(4	c)			(D)	(E)	(F)			
Name and Title	Average hours per week	Average Position (check					y) Former	Reportable compensation from the organization	Reportable compensation from related organizations	Estimated amount of other compensation			
		Individual trustee or director	Institutional trustee	er	Key employee	lest c	ner	(W-2/1099 MISC)	(W-2/1099 MISC)	from the organization and related			
		trus	nal tru		oyee	ompo				organizations			
		8	stee	i		Highest compensated employee							
DEBRA PARMENTER													
BOARD MEMBER	2	Ì.,						0.	0.	0.			
DON MAPEL													
BOARD MEMBER	1							0.	0.	0.			
JIM MOREHART													
BOARD MEMBER	_ 1							0.	0.	0.			
DOUG SHAND									-				
BOARD MEMBER	2							0.	0.	0.			
ANNIE SIMONSON													
BOARD MEMBER] 1 ,							0.	0.	0.			
STEVE SHORT													
BOARD MEMBER	1							0.	0.	0.			
ROBERT YEAROUT													
BOARD MEMBER	_1						l	0.	0.	0.			
MARGARET DEANE GRAY													
EXECUTIVE DIREC	40	X		ļ				104,000.	0.	0.			
ERIC JONES										*			
BOOSTER BRD PRE	1			Х				0.	0.	0.			
JAMES H. FOSTER													
PRESIDENT	24			X				0.	0.	0.			
AL HARPER			\Box						<u> </u>				
SECRETARY	1			Х	l			0.	0.	0.			
TERRY BACON													
VICE PRESIDENT	1			X				0.	0.	0.			
DENE THOMAS													
COLLEGE PRES	1			Х				0.	0.	0.			
ANDREW CHASE			T										
ALUMNI BRD PRES	1			X		i		0.	0.	0.			
HENRY PHILLIPS													
TREASURER	2			Х				0.	0.	0.			
				\dashv	\dashv		\dashv						
		1											

Part VII Section A. Officers, Directors, Trus (A)	(B)	Π			c)			(D)	(E)	(F)
Name and Title	Average hours							Reportable compensation from	Reportable compensation from	Estimated
	hours per week	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W 2/1099 MISC)	related organizations (W 2/1099 MISC)	amount of other compensation from the organization and related organizations
								_		
									4,11	
					1					
								,		
					' , !					
1 b Total				•			>	104,000.	0.	0.
2 Total number of individuals (including but not limited from the organization ► 1	to thos	se lis	sted	abo	ve)	who	rec	ceived more than :	\$100,000 in report	
 Did the organization list any former officer, director on line 1a? If 'Yes,' complete Schedule J for such in For any individual listed on line 1a, is the sum of rep 	<i>idividua.</i> ortable	l con	nper	hsat	ion .	and	othe	er compensation f	rom	Yes No
the organization and related organizations greater th individual	an \$150	0,00	0? <i>[</i>	f 'Ye	es' d	om	olete	e Schedule J for s	uch	4 X
5 Did any person listed on line 1a receive or accrue correndered to the organization? If 'Yes,' complete Sch	mpensa edule J	ation for :	n fro sucl	m a 1 pe	ny ι rsor	ınre	late	d organization for	services	5 X
tection B. Independent Contractors Complete this table for your five highest compensate	ed inden	end	ent	con	rac	tors	that	received more th	an \$100 000 of	
compensation from the organization (A)					!					(0)
Name and business address								Description of	Services	(C) Compensation
							\exists			
2 Total number of independent contractors (including t \$100,000 in compensation from the organization ▶		imite	ed t	o the	ose	liste	ed al	bove) who receive	d more than	,

_	IL ANI Statement of Veneure		<u> </u>		
		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
PROGRAM SERVICE REVENUE AND OTHER SIMILAR AMOUNTS	1a Federated campaigns 1a b Membership dues 1b c Fundraising events. 1c d Related organizations 1d e Government grants (contributions) 1e	. ,			
E CONTRIBUTION AND OTHER	f All other contributions, gifts, grants, and similar amounts not included above g Noncash contribus included in lns 1a-1f h Total. Add lines 1a-1f Business Code	3,852,239.			
RVICE REVENU	2a FLC RENTAL STIPEND 531110 b c	38,400.			38,400.
PROGRAM SI		38,400.			
	 Investment income (including dividends, interest and other similar amounts) Income from investment of tax-exempt bond proceeds Royalties 	391,769.		-10,592.	402,361.
	(i) Real (ii) Personal 17,075. b Less rental expenses c Rental income or (loss) d Net rental income or (loss)	9,192.			9,192.
	7a Gross amount from sales of assets other than inventory b Less: cost or other basis and sales expenses (i) Securities (ii) Other 2,879,536.	3,232.	,	,	3,132.
	c Gain or (loss) d Net gain or (loss) 8a Gross income from fundraising events	834,474.	834,474.		
OTHER REVENUE	(not including \$, ' ;
	c Net income or (loss) from fundraising events 9a Gross income from gaming activities See Part IV, line 19	15,504.			15,504.
	b Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances			-	
	and allowances b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code				
	11a MISCELLANEOUS 900099 b c	125,322.	125,322.		
	d All other revenue e Total. Add lines 11a-11d Total revenue. See instructions	125,322. 5,266,900.	959,796.	-10,592.	465,457.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D). (**D**) Fundraising (B) (A) Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. Program service Management and Total expenses general expenses expenses expenses Grants and other assistance to governments and organizations in the U.S. See Part IV, S. Sa. ... 4.30 Grants and other assistance to individuals in the U.S. See Part IV, line 22 702,606 702,606 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 48,265 39,137. trustees, and key employees 111,207 23,805 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1) and persons described in section 4958(c)(3)(B). 0 0 0 145,031 81,712 57,982 5,337. Other salaries and wages. Pension plan contributions (include section 401(k) and section 403(b) employer contributions) Other employee benefits. 14,679 14,679. 10 Payroll taxes 11 Fees for services (non-employees) a Management 5,530 5,530 **b** Legal 17,080. 17,080. c Accounting 45,000. 45,000. d Lobbying e Prof fundraising sycs See Part IV, In 17 75,000 75,000 f Investment management fees g Other 16,502. 16,502. 2,152 2,152 12 Advertising and promotion Office expenses 13 Information technology Royalties 15 16 Occupancy 4,184 4.184 17 Travel Payments of travel or entertainment expenses for any federal, state, or local public officials 896 896 Conferences, conventions, and meetings. 19 20 Interest 21 Payments to affiliates 4,744 4,744 Depreciation, depletion, and amortization 10,475 10,475 23 Insurance Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed ing the widows derso in 5% of total expenses shown on line 25 below) a FORT LEWIS COLLEGE SUPPORT 751,575 751,575 **b** OTHER PROGRAM EXPENSES 26,630 26,630. c INTEREST EXPENSE 23,960 23,960 d FOOD & BEVERAGE 19,032 19,032. e PRINTING AND PUBLICATIONS 17,285 17,285 f All other expenses 20,382. 20,382. 2,013,950 1,887,689. 81,787 44,474. 25 Total functional expenses Add lines 1 through 24f Joint costs. Check here ► | If following SOP 98-2 Complete this line only if the organization reported in column (B) joint

costs from a combined educational campaign and fundraising solicitation

			(A) Beginning of year		(B) End of year
	1	Cash – non-interest-bearing	4,352.	1	8,313.
	2	Savings and temporary cash investments	1,852,005.	2	1,873,836
	3	Pledges and grants receivable, net	995,000.	3	691,400
	4	Accounts receivable, net		4	
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1))			
		and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L		6	
ASSETS	7	Notes and loans receivable, net		7	11,708
Ē	8	Inventories for sale or use		8	
Ś	9	Prepaid expenses and deferred charges		9	-
	10 a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 3,785,670.	***	, ,	
	Ь	Less accumulated depreciation 10b 164, 069.	1,464,126.	10 c	3,621,601.
	11	Investments – publicly-traded securities		11	<u> </u>
	12	Investments – other securities See Part IV, line 11	9,508,004.	12	11,891,802.
	13	Investments – program-related See Part IV, line 11	,	13	==, ==, = , = , = .
	14	Intangible assets		14	(7)1 ·
	15	Other assets See Part IV, line 11	5,063,321.	15	4,885,788.
	16	Total assets Add lines 1 through 15 (must equal line 34)	18,886,808.	16	22,984,448.
	17	Accounts payable and accrued expenses	1,785.	17	69,177.
	18	Grants payable		18	7.5.5.5
	19	Deferred revenue		19	·· · · · · · · · · · · · · · · · · · ·
Ļ	20	Tax-exempt bond liabilities		20	
A B	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
-1-	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II	A - 3	, , ;	
I		of Schedule L		22	
E S	23	Secured mortgages and notes payable to unrelated third parties	451,223.	23	439, 297.
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities Complete Part X of Schedule D	29,734.	25	18,512.
	26	Total liabilities. Add lines 17 through 25	482,742.	26	526,986.
N E T		Organizations that follow SFAS 117, check here ► X and complete lines 27 through 29 and lines 33 and 34.		, , , , , , , , , , , , , , , , , , ,	- ,
S S	27	Unrestricted net assets	1,998,504.	27	2,127,943.
Ě	28	Temporarily restricted net assets	9,420,744.	28	13,128,565.
T S	29	Permanently restricted net assets	6,984,818.	29	7,200,954.
R		Organizations that do not follow SFAS 117, check here ► and complete	WARREN ST		
E.		lines 30 through 34.	STATE OF STA	18. 84	الأعجاد المتحادين
UZC	30	Capital stock or trust principal, or current funds		30	
	31	Paid-in or capital surplus, or land, building, and equipment fund		31	
B4L420世の		Retained earnings, endowment, accumulated income, or other funds		32	· · · · · · · · · · · · · · · · · · ·
Й		Total net assets or fund balances	18,404,066.	33	22,457,462.
날		-		34	22,984,448.

1 at 24 1 maneral statements and reporting			
		Yes	No
1 Accounting method used to prepare the Form 990 $igcap $ Cash $igl(\overline{\mathbf{X}} igr)$ Accrual $igcap $ Other	,		
If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O	ر د د		
2a Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
b Were the organization's financial statements audited by an independent accountant?	2 b	X	
c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the review, or compilation of its financial statements and selection of an independent accountant?	e audit, 2c	Х	
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O			
d If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued consolidated basis, separate basis, or both	lon a	, j	, -
X Separate basis Consolidated basis Both consolidated and separate basis	Į j		
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sil Audit Act and OMB Circular A-133?	ngle 3a		Х
b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the require or audits, explain why in Schedule O and describe any steps taken to undergo such audits	ed audıt 3b		

BAA

Form 990 (2009)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No 1545 0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

	of the organization			Employer identification number									
FOR	T LEWIS COLLEG	E FOUNDATION,	INC.					23-7	12211	4			
Part	Reason for Pu	ıblic Charity Statı	ıs (All organizations	must	comple	ete this	part.) See	nstruct	ions			
The o	organization is not a pr	ivate foundation becar	use it is. (For lines 1 thro	ough 11,	check o	nly one	box)						
1	A church, convent	ion of churches or ass	sociation of churches des	cribed ii	n sectio	n 170(b)	(1)(A)(i).					
2	A school described	d in section 170(b)(1)(A)(ii). (Attach Schedule	E)									
3			e organization described		ion 170(b)(1)(A)	(iii).						
4	A medical researc	h organization operate	ed in conjunction with a f	nospital	describe	d in se	ction 17	70(b)(1)(AXiii) Er	nter the h	ospital	's	
	name city and st	ate									•		
5	X An organization of 170(b)(1)(A)(iv).	perated for the benefit Complete Part II)	of a college or universit	y owned	or oper	ated by	a gove	rnmenta	ıl unıt de	scribed in	section	ōn -	
6 7	An organization th		governmental unit descr a substantial part of its si Part II)					ıt or fror	n the gei	neral publ	ic desc	cribed	
8			170(b)(1)(A)(vi). (Comple	te Part	II)								
9	An organization that normally receives (1) more than 33-1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions — subject to certain exceptions, and (2) no more than 33-1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)												
10	An organization or	ganized and operated	exclusively to test for pi	ublic saf	ety See	section	1 509(a)	(4).					
11													
	a Type I	b Type II	c 🗌 Type II	I – Fun	ctionally	ıntegra	ted		d 🗌	Type III-	- Othe	r	
е	e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).												
f	check this box		termination from the IRS							Ū	on,		
g	Since August 17, 2	2006, has the organiza	ition accepted any gift o	r contrib	oution fr	om any	of the f	ollowing	persons	7			
											Yes	No	
	(i) a person who	o directly or indirectly everning body of the s	controls, either alone or upported organization?	togethe	r with pe	rsons d	escribe	d in (ii) i	and (III)	11g(i)			
		nber of a person desc	•							11g (ii)		\vdash	
	•	· ·	n described in (i) or (ii) a	hove?								\vdash	
h	, ,	• •	the supported organization							119 (11	<u>/1</u>	Ь	
	(i) Name of Supported Organization	(II) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) organizat (i) lister gove	is the tion in cold in your erning ment?	(v) Did y the organ col your su	ization in (i) of	organizat	s the ion in col zed in the	(VII) Amount of Support			
				Yes	No	Yes	No	Yes	No				
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Total	For Devices Act and Device	varle Poduction Act Nation	see the Instructions for Form	000 == 00	0. 57	42			A.(5	000	00.55		
DAA	rui miivacy act and maperv	roin neulliclioll ACL NOTICE,	, see the mistractions for FOM	ו שבכו ו	7U-EL		2	ocneaule	: A (FOIN	n 990 or 9	ツリ・ヒム)	/ 2009	

FORT LEWIS COLLEGE FOUNDATION, Schedule A (Form 990 or 990-EZ) 2009 23-7122114 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I) Section A. Public Support Calendar year (or fiscal year (a) 2005 (b) 2006 (c) 2007 (d) 2008 (e) 2009 (f) Total beginning in) Gifts, grants, contributions and membership fees received (Do not include 'unusual grants ') 2,307,208. 2,048,160. 3,569,142. 1,374,104. 3,852,239. 13, 150, 853. Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf 0. The value of services or facilities furnished to the organization by a governmental unit without charge Do not include the value of services or facilities generally furnished to the public without charge n 374,104 307. 208 2 048 160 569 3,852,239 13, 150, 853. Total. Add lines 1-through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 0. Public support. Subtract line 5 13,150,853. from line 4 Section B. Total Support Calendar year (or fiscal year (a) 2005 (b) 2006 (c) 2007 (d) 2008 (e) 2009 (f) Total beginning in) >

7	Amounts from line 4	1,374,104.	2,307,208.	2,048,160.	3,569,142.	3,852,239.	13,150,853.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income form similar sources	556,178.	896,723.	1,115,511.	455,452.	391,769.	3,415,633.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) SEE PART IV	306,381.	429,942.	221,676.	141,061.	150,018.	1,249,078.
11	Total support. Add lines 7 through 10			. ,	, , ,		17,815,564.
12	Gross receipts from related activ	rities, etc. (see ins	structions)			12	0.

First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here

Sec	Section C. Computation of Public Support Percentage											
14	Public support percentage for 2009 (line 6, column (f) divided by line 11, column (f)		14	73.8%								
15	Public support percentage from 2008 Schedule A, Part II, line 14	•	15	66.2 %								

16a 33-1/3 support test - 2009. If the organization did not check the box on line 13, and the line 14 is 33-1/3 % or more, check this box X and stop here. The organization qualifies as a publicly supported organization b 33-1/3 support test – 2008. If the organization did not check a box on line 13, or 16a, and line 15 is 33-1/3% or more, check this box

and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2009 If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10%

or more, and if the organization meets the 'facts-and-circumstances' test, check this box and **stop here.** Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization. **b 10%-facts-and-circumstances test** — **2008.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and **stop here.** Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization.

Private foundation. If the organization did not check a box on line, 13, 16a, 16b, 17a, or 17b, check this box and see instructions 18

FORT LEWIS COLLEGE FOUNDATION; Schedule A (Form 990 or 990-EZ) 2009 INC. 23-7122114 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I) Section A. Public Support Calendar year (or fiscal yr beginning in)▶ (a) 2005 **(b)** 2006 (d) 2008 (c) 2007 (e) 2009 (f) Total Gifts, grants, contributions and membership fees received (Do not include 'unusual grants') Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in a activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge 6 Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, 3 received from disqualified persons **b** Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the amount on line 13 for the c Add lines 7a and 7b 8 Public support (Subtract line 7c from line 6) Section B. Total Support **(a)** 2005 Calendar year (or fiscal yr beginning in) ► **(b)** 2006 (d) 2008 (c) 2007 (f) Total (e) 2009 9 Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income form similar sources **b** Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 c Add lines 10a and 10b 11 Net income from unrelated business activities not included inline 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 32 414 13 Total support. (add ins 9, 10c, 11, and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) ▶ organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2009 (line 8, column (f) divided by line 13, column (f)); 15 % 16 Public support percentage from 2008 Schedule A, Part III, line 15 16 % Section D. Computation of Investment Income Percentage 17 Investment income percentage for 2009 (line 10c, column (f) divided by line 13, column (f)) 17 % 18 Investment income percentage from 2008 Schedule A, Part III, line 17 18 % 19a 33-1/3 support tests - 2009. If the organization did not check the box on line 14, and line 15 is more than 33-1/3%, and line 17 is not more than 33-1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33-1/3 support tests - 2008. If the organization did not check a box on line 14 or 19a, and line 16 is more than 33-1/3%, and line 18

is not more than 33-1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule /	A (Form 9	990 or 9	90-EZ)	2009	FOR	T LE	EWIS	COI	LEGE	FOU	INDA	TION	, INC	:.		23-	-712	2114		Pa	age 4
Part IV	Suppl	emen	tal Info	orma	tion. C	omp	lete	this	part to	o pro	vide	the e	xplana	ation	s req	uired	by l	Part I	I, line	10;	
	Part II	, line	17a or	17b;	and F	² art	III, lii	ne 12	2. Pro	vide a	any	other	additi	onal	ınfor	matic	on. S	ee in	struct	ions.	
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SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Rublic Inspection

If the organization answered 'Yes,' to Form 990, Part IV, line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations complete Parts I-A and C below. Do not complete Part I-B
- Section 527 organizations complete Part I-A only

If the organization answered 'Yes,' to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

	_	organizations Complete Part III	men		
	of organization			Employer identific	ation number
FO	RT LEWIS COLLEGE FO	OUNDATION, INC.		23-712211	.4
Pai	t I-A Complete if the o	rganization is exempt under sect	ion 501(c) or is a	section 527 organi	zation.
1	Provide a description of the	organization's direct and indirect political	campaign activities in	Part IV	-
2	Political expenditures			► \$	5
	Volunteer hours				
Pa	t I-B Complete if the o	rganization is exempt under sect	on 501(c)(3).		
1	Enter the amount of any exc	cise tax incurred by the organization under	section 4955	▶ \$	0.
2	Enter the amount of any exc	cise tax incurred by organization managers	s under section 4955	▶ \$	0.
3	If the organization incurred a	a section 4955 tax, did it file Form 4720 fo	r this year?		Yes No
4 a	Was a correction made?				Yes No
	If 'Yes,' describe in Part IV				
Par	t I-C Complete if the o	rganization is exempt under secti	on 501(c) , excep	t section 501(c)(3).	
1	Enter the amount directly ex	pended by the filing organization for secti	on 527 exempt function	on activities 🕨 🗲 \$	
2	Enter the amount of the filin function activities	g organization's funds contributed to other	r organizations for sec	ction 527 exempt	
3	Total of exempt function expline 17b	penditures Add lines 1 and 2 Enter here a	and on Form 1120-PO	PL, ►\$	i
4	Did the filing organization fil	e Form 1120-POL for this year?			Yes No
5	made For each organization	and employer identification number (EIN) n listed, enter the amount paid from the fil vere promptly and directly delivered to a si ee (PAC). If additional space is needed, pi	ing organization's fun-	ds Also enter the amou	int of nolitical
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter 0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter 0-

BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule C (Form 990 or 990-EZ) 2009

Schedule C (Form 990 or 990-EZ) 20	009 FORT LEWIS	COLLEGE FOUNDATION	ON, INC.	23-712	2114 Page :				
Part II-A Complete if	the organizatio	n is exempt under se							
section 501				<u> </u>					
—		ongs to an affiliated group cked box A and 'limited co	ntrol' provisions appli	,					
B Check > In the lin		ng Expenditures —	illior provisions appr	(a) Filing	(b) Affiliated				
(The term	'expenditures' mea	ns amounts paid or incur	red.)	organization's totals	group totals				
1a Total lobbying expendit	tures to influence pu	iblic opinion (grass roots lo	bbying).						
b Total lobbying expendit	tures to influence a	legislative body (direct lobb	oying).						
c Total lobbying expendit		ind 1b)							
d Other exempt purpose	•								
e Total exempt purpose	expenditures (add lii	nes 1c and 1d)							
f Lobbying nontaxable at both columns	mount Enter the an	nount from the following tal	ole in						
If the amount on line 1e, co	lumn (a) or (b) is	The lobbying nontaxable a	mount is						
Not over \$500,000		20% of the amount on line 1e		7	4				
Over \$500,000 but not over \$1	1,000,000	\$100,000 plus 15% of the excess	over \$500,000		est y d				
Over \$1,000,000 but not over	\$1,500,000	\$175,000 plus 10% of the excess	over \$1,000,000						
Over \$1,500,000 but not over	\$17,000,000		*9 **						
Over \$17,000,000 \$1,000,000.									
g Grassroots nontaxable									
h Subtract line 1g from li									
i Subtract line 1f from lin	ne 1c If zero or less	, enter -0-			31.				
j If there is an amount of section 4911 tax for the	ther than zero on en s year?	ther line 1h or line 1i, did t	he organization file F	orm 4720 reporting	Yes No				
(Som	ne organizations tha	4-Year Averaging Period Ut t made a section 501(h) ele	ection do not have to	complete all of the five					
· · · · · · · · · · · · · · · · · · ·		s below. See the instruction		<u> </u>					
	LODE	ying Expenditures During	4-Year Averaging Pe	<u></u>					
Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) Total				
2a Lobbying non-taxable amount									
b Lobbying ceiling amount (150% of line 2a, column (e))									
c Total lobbying expenditures									
d Grassroots nontaxable amount									
e Grassroots ceiling amount (150% of line 2d, column (e))				(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)					
f Grassroots lobbying expenditures				1					

BAA

Schedule C (Form 990 or 990 EZ) 2009

	11 000 01 000 227 2000 2							1122111	
Part II-B	Complete if the	e organizatioi	n is exemp	t under sectio	n 501(c)(3)	and has NOT	filed	Form 5768	
	(election unde	r section 5016	h))		, ,, ,				

	(election under section 501(n)).	12	`	(b)
		(a		(b)
	Ye	s	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of		· · · · · · · · · · · · · · · · · · ·	
	b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	+	X	# A T T
	c Media advertisements?	+	X	
	d Mailings to members, legislators, or the public?	+	X	
	Publications, or published or broadcast statements?	+	X	<u></u>
	Grants to other organizations for lobbying purposes?	\dagger		45,000.
	Direct contact with legislators, their staffs, government officials, or a legislative body?	\dagger	Х	207000.
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	1	Х	
i	Other activities? If 'Yes,' describe in Part IV	1	Х	
j	Total Add lines 1c through 1i	T		45,000.
2 8	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X	
ŧ	of 'Yes,' enter the amount of any tax incurred under section 4912	Т	4	
(If 'Yes,' enter the amount of any tax incurred by organization managers under section 4912	.		
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		Х	•
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5)	5),	or s	ection 501(c)(6).
				Yes No
1	Were substantially all (90% or more) dues received nondeductible by members?			1
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2
	Did the organization agree to carryover lobbying and political expenditures from the prior year?			3
	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5)	<u>,,</u>	or s	
	if BOTH Part III-A, questions 1 and 2 are answered 'No' OR if Part III-A, line 3 is	án	swe	red 'Yes.'
		_		<u></u>
1	Dues, assessments and similar amounts from members.	-	1	
	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).			
	Current year	L	2 a	
	Carryover from last year	L	2b	
	Total	L	2 c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	L	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess			
-	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political	1	Ĺ.	
_	expenditure next year?	-	4	
Par	Taxable amount of lobbying and political expenditures (see instructions) t IV Supplemental Information		5	
	plete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Pa			
Also,	complete this part for any additional information	πı	II-B, I	ine ii
		-		
		_		
		-		
		_		
		-		
		_		

Schedule C (Form 990 or 990-EZ) 2009 FORT Supplemental Inform	LEWIS COLLEGE	FOUNDATION,	INC.	23-7122114	Page 4
Part IV	Supplemental Inform	nation (continued)				
•						
-						
					· = = = - - -	_

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Financial Statements

► Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions

OMB No 1545 0047

Open to Public inspection Employer Identification number

FO	RT LEWIS COLLEGE FOUNDATION, I	NC.		
			23-7122114	
Pa	rt I Organizations Maintaining Dono	Advised Funds or Other Similar Fun	ids or Accounts Complet	e if
	the organization answered 'Yes' t			
		(a) Donor advised funds	(b) Funds and other ac	counts
1	Total number at end of year			
2	Aggregate contributions to (during year)	· · · · · · · · · · · · · · · · · · ·		
3	Aggregate grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and dor funds are the organization's property, subject	nor advisors in writing that the assets held in c to the organization's exclusive legal control?	onor advised Yes	No No
	Did the organization inform all grantees, dono used only for charitable purposes and not for purpose conferring impermissible private bene	the benefit of the donor or donor advisor or for	any other Yes	☐ No
Par	rt II Conservation Easements Comple	ete if the organization answered 'Yes'	to Form 990, Part IV, line	<u>7.</u>
1	Purpose(s) of conservation easements held by	the organization (check all that apply)		
	Preservation of land for public use (e g , r	ecreation or pleasure) Preservation	of an historically important land	l area
	Protection of natural habitat	Preservation	of certified historic structure	
	Preservation of open space			
2	Complete lines 2a through 2d if the organization last day of the tax year	on held a qualified conservation contribution in		
			Held at the End	of the Year
-	Total number of conservation easements		2a	
	Total acreage restricted by conservation easer		2 b	
	Number of conservation easements on a certification	• • • • • • • • • • • • • • • • • • • •	2c	
	Number of conservation easements included in		2d	
3	Number of conservation easements modified,	transferred, released, extinguished, or termina	ted by the organization during	the tax
	year •			
4	Number of states where property subject to co	nservation easement is located -	_	
5	Does the organization have a written policy reand enforcement of the conservation easemer	it it holds?	Yes	☐ No
6	Staff and volunteer hours devoted to monitoring the year •	ng, inspecting, and enforcing conservation eas	ements	
7	Amount of expenses incurred in monitoring, in during the year ▶	specting, and enforcing conservation easeme	nts \$	
8	Does each conservation easement reported or $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$?	n line 2(d) above satisfy the requirements of se	ection Yes	☐ No
9	in Part XIV, describe how the organization reports include, if applicable, the text of the footnote to conservation easements.	conservation easements in its revenue and expe o the organization's financial statements that	nse statement, and balance sheet describes the organization's acc	, and counting for
Par	t'III Organizations Maintaining Colle	ctions of Art. Historical Treasures, or	Other Similar Assets	
<u>. u.</u>	Complete if the organization answ	vered 'Yes' to Form 990, Part IV, line	8.	
1 a	If the organization elected, as permitted under treasures, or other similar assets held for publ the text of the footnote to its financial stateme	ic exhibition, education, or research in further		
t	If the organization elected, as permitted under treasures, or other similar assets held for publ amounts relating to these items	ic exhibition, education, or research in further	and balance sheet works of art ance of public service, provide t	, historical he following
	(i) Revenues included in Form 990, Part VIII,	line 1	► \$	
	(ii) Assets included in Form 990 Part X		▶ \$ 1	768.333

a Revenues included in Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

Schedule D (Form 990) 2009 FORT Part III Organizations Mainta					23-71			Page 2			
	-										
3 Using the organization's acquisit items (check all that apply)	ion accession and	other records, ch	eck an	y of the following	that are a significant i	use of its	collect	tion			
a X Public exhibition		d Loar	or ex	change programs							
b X Scholarly research		e Othe	r								
c X Preservation for future gene	rations	_									
4 Provide a description of the organ Part XIV SEE PART XIV				_	,	ose in					
5 During the year, did the organiza assets to be sold to raise funds	ation solicit or reci rather than to be	eive donations of a	art, hist	torical treasures,	or other similar	Yes	. 1	X No			
Part IV Escrow and Custodia 9, or reported an amo	l Arrangemen	ts Complete if	orgar								
1a Is the organization an agent, truincluded on Form 990, Part X?	stee, custodian, o	r other intermediar	y for c	ontributions or ot	her assets not	☐ Yes	. [No			
b If 'Yes,' explain the arrangement						Ш					
		·	•		" "	Amour	nt				
c Beginning balance					1c						
d Additions during the year											
e Distributions during the year											
f Ending balance					16						
2a Did the organization include an amount on Form 990, Part X, line 21?											
b If 'Yes,' explain the arrangement in Part XIV											
Part V Endowment Funds Co		nization answei	red 'Y	es' to Form 9	90, Part IV, line 10) <u>.</u>					
	k (d) Three years back		Four year	rs back							
1 a Beginning of year balance	(a) Current year 5,197,87	4. 5,564,	400.	. Can		, t					
b Contributions	b Contributions 219, 238. 64, 072.										
c Net Investment earnings, gains, and losses		-412	-412,253.								
d Grants or scholarships	3,10					1					
e Other expenditures for facilities	0,10					1 1					
and programs		3,	345.	, Na			``.				
f Administrative expenses				300			<u> </u>	<u> </u>			
g End of year balance	5,414,01		374.								
2 Provide the estimated percentage											
a Board designated or quasi-endov		<u>15.79</u> %									
b Permanent endowment											
c Term endowment	%										
3a Are there endowment funds not i	n the possession	of the organization	that a	re held and adm	inistered for the						
organization by							Yes	No			
(i) unrelated organizations						3a(i)	_	X			
(ii) related organizations						3a(ii)		X			
b If 'Yes' to 3a(ii), are the related organizations listed as required on Schedule R?											
4 Describe in Part XIV the intended						PART X	<u>{IV</u>				
Part VI Investments—Land, B											
Description of investment	(a) (Cost or other basis (investment)		Cost or other asis (other)	(c) Accumulated Depreciation	(d) E	Book Va	alue			
1a Land	<u> </u>	262,000.		774,718.		1	, 036,	718.			
b Buildings		2,139,500.		631,225.	156,878.	2	, 613,	,847.			
c Leasehold improvements				50,227.	7,191.		43,	,036.			
d Equipment											
e Other				-72,000.			-72,	000.			
Total. Add lines 1a through 1e (Column	า (d) must equal l	orm 990, Part X, (column	(B), line 10(c))		3		601.			
BAA					Sched	dule D (F					

Total. (Column (b) must equal Form 990, Part X, col (B) line 25)

2. FIN 48 Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48

		<u>3- /12</u>	22114	Page 4
Pa	t XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements			
1	Total revenue (Form 990, Part VIII, column (A), line 12)		5,266,	
2	Total expenses (Form 990, Part IX, column (A), line 25).		2,013,	
3	Excess or (deficit) for the year Subtract line 2 from line 1		3,252,	950.
4	Net unrealized gains (losses) on investments		<u> </u>	·
5	Donated services and use of facilities		ļ	
6	Investment expenses			
7	Prior period adjustments Other (Passylva in Part XIV)	1		
8 9	Other (Describe in Part XIV) Total adjustments (net) Add lines 4 through 8			
10			3,252,	950
	TXII Reconciliation of Revenue per Audited Financial Statements With Revenue per Ro	eturn		330.
	Total revenue, gains, and other support per audited financial statements	1	6,075,	229
	Amounts included on line 1 but not on Form 990, Part VIII, line 12	8	0,013,	<u> </u>
	Net unrealized gains on investments 2a 800, 446.			
	Donated services and use of facilities 2b	16.		
	: Recoveries of prior year grants	*.		
	Other (Describe in Part XIV) SEE PART XIV 2d 7,883.	1		
	Add lines 2a through 2d	2e	808,	329.
3	Subtract line 2e from line 1	3	5,266,	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		·	*
ā	Investments expenses not included on Form 990, Part VIII, line 7b.			
t	Other (Describe in Part XIV)	1 · 1		
(Add lines 4a and 4b	4c		
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	5,266,	900.
Par	t XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per	Retu	ırn	
1	Total expenses and losses per audited financial statements	1	2,021,	833.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
a	Donated services and use of facilities 2a			
þ	Prior year adjustments 2b			
C	Other losses 2c	1/2		
C	Other (Describe in Part XIV) SEE PART XIV 2d 7,883.]		
	Add lines 2a through 2d	2e		883.
	Subtract line 2e from line 1	3	2,013,	<u>950.</u>
	Amounts included on Form 990, Part IX, line 25, but not on line 1:	e		
	Investments expenses not included on Form 990, Part VIII, line 7b	1.35		
b	Other (Describe in Part XIV)	数		
C	Add lines 4a and 4b	4c		
	Total expenses Add lines 3 and 4c (This must equal Form 990, Part I, line 18)	5	2,013,	<u>950.</u>
Par	t XIV Supplemental Information			
line 4	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part IV, I, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this pa mation	, lines irt to p	1b and 2b, Part rovide any addit	V, ional
	PART III, LINE 4 - DESCRIPTION OF ORGANIZATION'S COLLECTIONS AND HOW FURTHER	≀S EX	EMPT PURPO)
	THE ORGANIZATION OVERSEES THE COLLEGE'S WORKS OF ART. MOST OF THESE A	ARE N	NATIVE	
	AMERICAN ARTIFACTS AND WORKS OF ART. THESE ITEMS ARE ON DISPLAY AT TH	IE CO	OLLEGE AND	
	ARE ALSO EDUCATIONAL IN NATURE AS THEY EXPOSE THE PUBLIC TO ANCIENT O	ULTU	JRES.	
	PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUND			
	THE ORGANIZATION INTENDS TO USE THESE FUNDS TO PROVIDE FUTURE SCHOLAR	≀SHIF	PS TO	
	STUDENTS OF FORT LEWIS COLLEGE.			

TEEA3304L 02/02/10

Schedule **D** (Form 990) 2009

BAA

	orm 990) 2010				FOUNDATIO	N, INC.	23-7122114	Page .
Part XIV	Supplen	nental Inf	ormation	(continued)				
PART X, LI	NE 2 - FIN 48	FOOTNOTE	<u>.</u>					
THE FOLING	DATION ADO	DTED A NE	W ACCOUNT	TING FOR LINGS	EDTAINTY IN INCOM	E TAVES CIT	DANCE ON HILV 1 2000	. THE
THE POUN	DATION ADO	PIEDANE	W ACCOON	ING FOR UNC	ERIAINIT IN INCOM	E TAXES GOI	DANCE ON JULY 1, 2009). ITE
FOUNDATI	ON FILES FE	DERAL INC	OME TAX RE	TURNS. THE F	EDERAL INCOME T	AX RETURNS	PRIOR TO FISCAL YEAR	₹ 2005 ARE
CLOSED. T	HE FOUNDA	TION'S POL	ICY FOR EV	ALUATING UNC	CERTAIN INCOME TA	AX POSITIONS	S IS TO ONLY TAKE INC	OME TAX
POSITIONS	THAT ARE N	MORE LIKEL	Y THAN NO	T TO BE SUSTA	AINED IF THE TAXIN	G AUTHORIT	ES WERE TO EXAMINE	THE POSITIONS. IF
ADDI ICADI	E TUE EOU	NDATION C	ACCICIEC II	NTEDECT AND	DENALTICE AC INT		ICE THERE IS NO CURA	
AFFLICABI	E, THE FOOI	NDATION C	LASSIFIES	TIEREST AND	PENALTIES AS INTI	RESTEAFE	ISE. THERE IS NO CUMU	LATIVE EFFECT
OF THE CH	ANGE ON NE	T ASSETS	OF APPLYIN	G THE PROVIS	IONS OF FASC 740-	10, FORMERL	Y FIN 48, IN THE STATE	MENTS OF
FINANCIAL	CONDITION.							
			·····					

	·····							·····
					·····			
							•••	

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered'Yes' to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form990 or Form 990-EZ. ► See separate instructions.

OMB No 1545 0047

2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service	Attach to Fori	m990 or F	orm 990-E	than \$15,000 on Form \$ Z. ► See separate inst	tructions.	Inspection
Name of the organization				, - , - , - , - , - , - , - , - , - , -	Employer identific	ation number
FORT LEWIS COLLEGE FOUND					23-712211	4
Part 1 Fundraising Activities. Comp Form 990EZ filers are not red	lete if the orga juired to compl	inization a ete this pa	inswered " art	Yes' to Form 990, Part	IV, line 17	
1 Indicate whether the organization				lowing activities Check	all that apply	
Mail solicitations				Solicitation of non-	government grants	
Internet and email solicitation:	s			Solicitation of gove	ernment grants	
Phone solicitations				Special fundraising	g events	
In-person solicitations 2a Did the organization have written employees listed in Form 990, Pai	or oral agreement VII) or entity	ent with a	ny individu	ual (including officers, d professional fundraising	rectors, trustees or key	Yes X No
b If 'Yes,' list the ten highest paid in compensated at least \$5,000 by the	ndividuals or en	itities (fun				
	T				(v) Amount paid to	
(i) Name of individual or entity (fundraiser)	(ii) Activity	have custo	fundraiser dy or control ributions?	(iv) Gross receipts from activity	(or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	organization
	1					
					_	
						·
	1					· · · · · · · · · · · · · · · · · · ·
		İ				
		 				
						<u></u>
					-	
		 				· · · · · · · · · · · · · · · · · · ·
		ļ				
		 				
	L	J				
Total			•			0.
3 List all states in which the organization or licensing	ation is register	red or lice	nsed to so	licit funds or has been	notified it is exempt fro	m registration
				·		
		- -				
						·

	Schedule G	(Form 990	or 990-EZ	2009	FORT	LEWIS	COLLEGE	FOUNDATION,	INC.
--	------------	-----------	-----------	------	------	-------	---------	-------------	------

23-7122114 Page 2

Pa	rt II	Fundraising Events. Complete if reported more than \$15,000 on F	the organization a	inswered 'Yes' to Fo	orm 990, Part IV, I	ine 18,	or	100
•		reported more than \$15,000 on 1	(a) Event #1 VARIOUS	(b) Event #2	(c) Other Events	(d) To	otal Eve of (a) the	ents Trough
REV			(event type)	(event type)	(total number)	ļ	,or (c) /	
REVENUE	1	Gross receipts	15,504.			<u> </u>	15,	504.
-	2	Less Charitable contributions				ļ		
	3	Gross income (line 1 minus line 2)	15,504.			<u> </u>	15,	504.
	4	Cash prizes				 		
	5	Noncash prizes				<u> </u>		
DIRECT	6	Rent/facility costs				<u> </u>		
	7	Food and beverages	ļ			<u> </u>		
EXPENSES	8	Entertainment		-		<u> </u>		
N S E	9	Other direct expenses				 		
3	10	Direct expense summary Add lines 4- t Net income summary Combine lines 3,			•			
Do	11	<u> </u>	<u>15,</u>	504.				
Pai	t III j	Gaming. Complete if the organize \$15,000 on Form 990-EZ, line 6a	ation answered Ye	s' to Form 990, Pai	1 IV, line 19, or re	ported r	nore ti	nan
P			(a) Bingo	(b) Pull tabs/Instant	(c) Other gaming	(d) To	tal gam	ina
女田>田之口田		(d) Total gaming (Add col (a) through col (c))						
N								
	1	Gross revenue				<u> </u>		
D X	2	Cash prizes						
D-RECT	3	Non-cash prizes						
S	4	Rent/facility costs						
	5	Other direct expenses						
			Yes%	Yes%	Yes %			
	6	Volunteer labor	No	No	No			
	7	Direct expense summary Add lines 2 thr	ough 5 in column (d)		•			
l	8	Net gaming income summary Combine I	ines 1, column (d) and	line 7				
^		with a state of November of the common state of the		_			YES	NO
		r the state(s) in which the organization of e organization licensed to operate gaming	·			<u>-</u> - ف	а а	1
		o,' explain	,				1	
10 a	 Were	any of the organization's gaming license	s revoked, suspended	or terminated during the	tax year?		a	
b	If 'Ye	es,' explain			-			
								
11	Does	the organization operate gaming activities	es with nonmembers?			11		
12	Is the	e organization a grantor, beneficiary or tru inister charitable gaming?	ustee of a trust or a me	mber of a partnership o	r other entity formed to	,		
	auttl	mister charitable garning.		 		12		

Schedule G (Form 990 or 990-EZ) 2009 FORT LEWIS COLLEGE FOUNDATION, INC. 23	-7122114	F	age 3
,		YES	NO
13 Indicate the percentage of gaming activity operated in		. ;	
` a The organization's facility	<u> </u>		
b An outside facility	%	£.	1
14 Enter the name and address of the person who prepares the organization's gaming/special events books and	records	1 1	-
	- *	. 1	į
Name		, ,	4- 1
		,	١.
Address	,	· 5	-
15a Does the organization have a contact with a third party from whom the organization receives gaming revenue?			
b If 'Yes,' enter the amount of gaming revenue received by the organization \$ and the ar	mount [13		
of gaming revenue retained by the third party \$	ۇ ئۇ	5 7 3	;
c If 'Yes,' enter name and address of the third party	7.14 17.1	海	4.
Name >	Ę		\$6
Name		7.5 199	수): 1년
Address ►		- 13 A	6) (6) (3)
Address •	***		
16 Gaming manager information	-1:40) 1:10)	***	9 .
To darning manager information	- 3	4	
Name •		. 6 5	
	g	1, 3, 4	SP.
Gaming manager compensation ► \$, , , , ,	1	X
, <u> </u>		1.4	Argental Argental
Description of services provided		1	<i>.</i> .
		′ ,	
Director/officer Employee Independent contractor			••
		4	:
17 Mandatory distributions	- y	, J	٨, .
a Is the organization required under state law to make charitable distributions from the gaming proceeds to retail	n the	;	
state gaming license?	17a		
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or sp	ent in the		,
organization's own exempt activities during the tax year 🕒 \$		`_	
BAA TEEA3703L 02/05/10 Schedule G	(Form 990 or 99	90-EZ)	2009

SCHEDULE 1 (Form 990)

Governments and Individuals in the United States Grants and Other Assistance to Organizations,

OMB No 1545 0047

2009

Employer identification number

Department of the Treasury Internal Revenue Service

Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 21 or 22.

Attatch to Form 990. Namě of the organization

		Ž
23-7122114		X Yes
	Part General Information on Grants and Assistance	1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use

Schedule I (Form 990) 2009	02/10/10	TEEA3901L 02/10/10	or Form 990.	e the Instructions f	ction Act Notice, se	BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.
0 ▲					ons	3 Enter total number of other organizations
O				rganizations	3) and government o	
-						1 1
					1	
			;			
						1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
(g) Description of non cash assistance or assistance	(f) Method of valuation (book, FMV, appraisal other)	(e) Amount of non-cash assistance	(d) Amount of cash grant	(c) IRC section if applicable	(b) EIN	1 (a) Name and address of organization or government
X	-		needed	itional space is	orm 990) if add	Part IV and Schedule I-1 (Form 990) if additional space is needed

Schedule I (Form 990) 2009

Page 2 Schedule I (Form-990) 2009 FORT LEWIS COLLEGE FOUNDATION, INC.

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 22.

Use Part IV and Schedule I-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non cash assistance
	242	702,606.			
Supplemental Information. Complete this part to provide the information required in Part I	lete this part to pr	ovide the informat	ion required in Par	t I, line 2, and any other	er additional information.
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	 	 	 	 	
: 		 	1 	! ! ! ! ! ! !	
			! ! ! ! !		
 				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
 	; 1 1 1 1 1 1			 	
 			! ! ! !		

Schedule I (Form 990) 2009

SCHEDULE M (Form[.]990)

Noncash Contributions

► Complete if the organizations answered 'Yes' on Form 990, Part IV, lines 29 or 30.

OMB No 1545-0047

2009

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990.

Open To Public Inspection

Schedule M (Form 990) 2009

Employer identification number

FO	RT LEWIS COLLEGE FOUNDATION, INC			23-	71221	L 4		
Pa	rt I Types of Property							
		(a) Check if applicable	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	Meth	od of	determinenues	ning
1	Art-Works of art	X	7	27,967.	APPR.	& E	XP OP)
2	Art-Historical treasures	X	12	37,005.	+		XP OP	
3	Art-Fractional interests		-			-		
4	Books and publications	Х		70.	REPLA	CEME	NT	
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property	X	1	2,880.	EXPER'	r op	INION	
9	Securities—Publicly traded							
10	Securities-Closely held stock							
11	Securities-Partnership, LLC, or trust interests							
12	Securities-Miscellaneous							
13	Qualified conservation contribution— Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential	x	1	2,000,000.	EXPER'	r op	INION	
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ► (MUSICAL INSTRUM)	Х	1	5,100.	REPLAC	CEME	NT	
26	Other ► (SUPPLIES & EQUI)	Х	4	7,945.	REPLAC	CEME	NT	
27	Other ► ()							
28	Other ► (
29	Number of Forms 8283 received by the organization completed Form 8283, Part IV, Done	ion during the	tax vear for contribution	ons for which the				
	organization completed Form 8283, Part IV, Done	ee Acknowled	gemént		29			9
							Yes	No
20-	During the year, did the organization receive by c	ontribution ar	y property reported in	Part I lines 1.28 that	it must	ويدعب		
302	hold for at least three years from the date of the purposes for the entire holding period?	initial contribu	ition, and which is not	required to be used fo	r exempt	30 a		X
b	If 'Yes,' describe the arrangement in Part II					z		. 4
31	Does the organization have a gift acceptance poli		-		ons?	31		X
	Does the organization hire or use third parties or noncash contributions?	related organ	izations to solicit, proc	ess, or sell		32 a		Х
	If 'Yes,' describe in Part II		una of oronaulic facilities	ioh oolump (=\ := =!===!			į 4	
33	If the organization did not report revenues in coludescribe in Part II	ımı (c) for a t	ype of property for whi	ich column (a) is check	kea,	ě.		

BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II.	Supplementa and 33. Also	I Information. Co complete this par	emplete this part t rt for any addition	o provide the infor al information.	mation required by Pai	t I, lines 30b, 32b,
•	····	. ,			· · · · · · · · · · · · · · · · · · ·	
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Schedule M (Form 990) 2009 FORT LEWIS COLLEGE FOUNDATION, INC.

23-7122114

Page 2

SCHEDULE O

Supplemental Information to Form 990

OMB No 1545 0047

2009

Open to Public

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

Employer identification number 23-7122114 FORT LEWIS COLLEGE FOUNDATION, INC FORM 990, PART VI. LINE 4 - SIGNIFICANT CHANGES TO ORGANIZATIONAL DOCUMENTS THE ORGANIZATION HAS UPDATED ITS BYLAWS. FORM 990, PART VI, LINE 7A - HOW MEMBERS OR SHAREHOLDERS ELECT GOVERNING BODY MEMBERS HOLD ELECTIONS FOR THE EXECUTIVE BOARD AS VACANCIES ARISE. FORM 990, PART VI, LINE 11 - FORM 990 REVIEW PROCESS NO REVIEW WAS OR WILL BE CONDUCTED. FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS THE POLICY IS IN PLACE. THE EXECUTIVE BOARD VERBALLY ENFORCES THE POLICY. FORM 990. PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCESS FOR OFFICERS & KEY EMPLOYEES THE EXECUTIVE BOARD MUST APPROVE SALARY INCREASES FORM 990. PART VI. LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE THESE DOCUMENTS ARE AVAILABLE ON THE WEB SITE AND UPON REQUEST AT THE OFFICE.

TEEA4901L 07/17/09

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships

Complete if the organization answered 'Yes' to Form 990, Part IV, lines 33, 34, 35, 36, or 37.
 Attach to Form 990. P See separate instructions.

Open to Public 2009

Employer identification number

OMB No 1545-0047

Schedule R (Form 990) (2009) (F)
Direct controlling
entity (F)
Direct controlling entity Identification of Related Tax-Exempt Organizations (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) N/A 23-7122114 (E)
Public charity status (if section 501(c)(3)) (E) End-of-year assets Identification of Disregarded Entities (Complete of the organization answered 'Yes' to Form 990, Part IV, line 33.) (D) Exempt Code section (**D)** Total income 509 (A) (1) TEEA5001L 02/05/10 (C) Legal domicile (state or foreign country) (C)
Legal domicile (state or foreign country) 8 BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. (B) Primary activity (B) Primary activity COLLEGE (A) Name, address, and EIN of related organization (A) Name, address, and EIN of disregarded entity INC. FORT LEWIS COLLEGE FOUNDATION, LEWIS COLLEGE DURANGO, CO 81301 1000 RIM DRIVE 84-6000556 Part II Parti FORT

INC. Schedule R (Form 990) 2009 FORT LEWIS COLLEGE FOUNDATION,

23-7122114

Page 2 (J) General or managing partner? 8 Yes Identification of Related Organizations Taxable as a Partnership (Complete of the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Code V-UBI amount in box 20 of Schedule K-1 (For (Form 1065) (H)
Disproportionate
allocations? Ŷ Yes (G) Share of end-of-year assets (F) Share of total income (E)
Predominant
income (related,
unrelated, excluded
from tax under
sections 512-514) (D)
Direct
controlling entity Legal domicile (state or foreign (B) Primary Activity (A)
Name, address, and EIN of related organization Part III

Partival Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answer line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	axable as a Cord organizations	poration or Trust treated as a corporate	(Complete pration or to	of the organizations the	as a Corporation or Trust (Complete of the organization answered 'Yes' to Form 990, Part IV, izations treated as a corporation or trust during the tax year.)	s' to Form 990, Pa	rt IV,
(A) Name, address, and EIN of related organization	(B) Primary Activity	(B) Primary Activity Legal domicile (state or foreign continuous)	(D) Direct rolling entity	Type of entity (C corp, S corp, or trust)	Legal domicile Direct Type of entity (C corp, S corp, country) (C) (H) (G) (H) Share of total income (Share of end-of-year (C corp, S corp, or trust)	(G) Share of end-of-year assets	(H) Percentage ownership

Schedule R (Form 990) (2009) 02/02/10 TEEA5002L BAA

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23-7122114

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered 'Yes' to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total asset or gross revenue) that was not a related organization. See Instructions regarding exclusion for certain investment partnerships

(A) Name, address, and EIN of entity	(B) Primary activity	(C) Legal domicile (state or foreign country)	Are all partners section 501(c)(3) organizations?	S Share of end-of-year assets	(F) Disproportionate allocations?	Code V-UBI amount in box 20 of Schedule K-1 Form (1065)	(H) General or managing partner?	l or r?
			Yes No		Yes	No	Yes	9 N
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2009

FEDERAL SUPPLEMENTAL INFORMATION

PAGE 1

FORT LEWIS COLLEGE FOUNDATION, INC.

23-7122114

FORM 990, PART V, LINE 2A AND 2B:

SALARIES FOR THE FOUR PEOPLE WORKING FOR THE FOUNDATION ARE INCLUDED IN EXPENSES AND BROKEN UP BETWEEN PROGRAM, GENERAL & ADMINISTRATIVE AND FUND RAISING. THESE SALARIES ARE INCLUDED IN THE FEDERAL EMPLOYMENT RETURNS FILED BY FORT LEWIS COLLEGE AND NOT THE FOUNDATION.

2009

SCHEDULE D, PART XIV - SUPPLEMENTAL INFORMATION PAGE 6

FORT LEWIS COLLEGE FOUNDATION, INC.

23-7122114

SCHEDULE D, PART XII, LINE 2D OTHER REVENUE INCLUDED IN F/S BUT NOT INCLUDED ON FORM 990

RECLASS RENT EXPENSES

TOTAL \$ 7,883.

SCHEDULE D, PART XIII, LINE 2D OTHER EXPENSES AND LOSSES PER AUDITED F/S

RECLASS RENT EXPENSES

TOTAL \$ 7,883. 7,883.

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SCHEDULE A, PART IV - SUPPLEMENTAL INFORMATION PAGE 5

FORT LEWIS COLLEGE FOUNDATION, INC.

23-7122114

NATURE AND SOURCE	2009	2008	2007	2006	2005
NET SPECIAL EVENTS REVENUE					
	15,504.	11,102.	16,407.	73,225.	189,443.
MISCELLANEOUS	125,322.	122,538.	199,124.	347,671.	108,955.
NET RENTS	9,192.	7,421.	6,145.	9,046.	7,983.
TOTAL 🕏	150,018. \$	141,061.	\$ 221,676. \$	429,942.	\$ 306,381.

AMENDED AND RESTATED BYLAWS OF THE FORT LEWIS COLLEGE FOUNDATION

APPROVED MAY 25 ,2010

Pursuant to the Colorado Revised Nonprofit Corporation Act (the "Act," which term shall include any amendments hereafter enacted) the Board of Directors of The Fort Lewis College Foundation (the "Foundation") does hereby amend and restate the Foundation's existing bylaws to provide as follows.

ARTICLE I NAME AND OFFICES

Section 1.1 Name. The name of the corporation is "The Fort Lewis College Foundation."

Section 1.2 Offices. The principal office of the Foundation shall be located in Durango, Colorado. The Foundation may at any time and from time to time change the location of its principal office. The Foundation may have such other offices, either within or outside Colorado, as the Board of Directors may designate, or as the affairs of the Foundation may require from time to time.

ARTICLE II PURPOSES

Section 2.1 Purposes The Foundation is organized and shall be operated exclusively for charitable and educational purposes, as set forth in its articles of incorporation (the "Articles of Incorporation") and within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code").

Section 2.2 Mission Statement. Enriching educational and cultural opportunities at Fort Lewis College by encouraging and stewarding gifts for scholarships, programs and facilities-wise investments in the leaders of tomorrow

ARTICLE III MEMBERS

The Foundation shall have no members

ARTICLE IV BOARD OF DIRECTORS

Section 4.1 General. The Board of Directors of the Foundation shall be responsible for developing the mission and guiding values of the Foundation and shall (i) participate in and monitor fund raising progress. (ii) conduct organizational self-assessment and participate in strategic planning. (iii) implement strategies to help secure a strong future

for the Fort Lewis College (hereafter the "College") and (iv) generally advise and assist the Foundation and its Executive Board of Directors. The Board of Directors, in their capacity as Board Members, shall be immune from civil liability as provided by Colorado Law

Section 4.2 Qualifications, Number, Election and Tenure

- (a) <u>Qualifications</u> Each Board of Directors Member must be a natural person who is eighteen years of age or older. No employee of the College shall be eligible to serve as a voting Board of Directors member.
- (b) <u>Number</u> The number of Board of Directors Members may be up to seventy (70), as determined by the Board of Directors from time to time.
- (c) Elected Board of Directors Members At each annual meeting of the Board of Directors, the Board of Directors may elect a number of Directors equal to, greater than, or lesser than the number of the class whose term expires at the end of such meeting Board of Directors Members shall be elected from the slate of candidates nominated by the Committee on Board Membership in accordance with Section 5.1, or from candidates nominated at the meeting by individual Board of Directors Members. The term of office of elected Board of Directors Members shall be three years; there shall be no limit on the number of terms a Board of Directors Member may serve. Each Board of Directors Member so elected shall have full voting rights and shall hold office until such Board of Directors Member's successor shall have been elected and qualified, or until such Board of Directors Member's earlier death, resignation or removal.
- (d) <u>Executive Board Members</u>. Members of the Executive Board of the Foundation, as more fully described in Article VI below, shall also serve on the Foundation's Board of Directors, with full voting rights
- (e) Ex-Officio Directors. Each of the persons serving in the following offices or capacities shall automatically be Ex-officio Directors of the Foundation, with no voting rights, so long as such person continues to serve in such office or capacity: (i) the President of the College: (ii) the President of the Professional Associates: and (iii) the Senior Staff Officer of the Foundation: and (iv) the individual who is a member of the Board of Trustees of the College who has been selected by the Board of Trustees to serve as an Ex-officio member of the Board of Directors. The Board of Directors may appoint additional Ex-officio Directors, with no voting rights. Ex-officio Directors shall serve until their successors assume the office on account of which membership on the Foundation's Board of Directors is accorded.
- (f) Alumni Association Director The Alumni Association of the College may select one of their members to serve as a voting member of the Executive Board of Directors

- (g) <u>Skyhawk Booster Club</u> The Skyhawk Booster Club of the College may select one of their members to serve as a voting member of the Executive Board of Directors
- (h) <u>Emeriti Directors</u> Emeriti Directors may be elected to the Board of Directors, without full voting rights, by the Board of Directors

Section 4.3 Voting. The Board of Directors shall have the right to take or approve the following actions

- (a) Election and removal of Directors:
- (b) Election and removal of Executive Board Members;
- (c) Election and removal of the Executive Board Officers; and
- (d) Any other item referred to the Board of Directors by the Executive Board for their ratification or approval.

Section 4.4 Resignation; Removal; Vacancies Any Board of Directors member may resign at any time by giving written notice to the PresidentChair of the Board or the Senior Staff Officer of the Foundation. A Director's resignation shall take effect at the time specified in such notice, and unless otherwise specified therein, the acceptance of such resignation shall not be necessary to make it effective. A Director shall be deemed to have resigned in the event of such Director's incapacity as determined by a court of competent jurisdiction. Any elected Director shall be removable, with or without cause, by the affirmative vote of a majority of the other Directors then in office A vacant office that was held by an Ex-officio Director shall remain vacant unless and until a successor satisfies the criteria for designation to such office. A Director elected or designated to fill a vacancy shall hold the office for the unexpired term of such Director's predecessor in office. Any Director elected or designated to fill a vacancy may, at the end of the vacancy term, be nominated for their own term as Director. Any Directorship to be filled by reason of an increase in the number of Directors shall be filled by the affirmative vote of the Board of Directors, and a Director so chosen shall hold office until the next election of Directors and thereafter until such Director's successor shall have been elected and qualified, or until such Director's earlier death, resignation or removal. A vacancy that will occur at a specific later date may be filled before the vacancy occurs, but the new Director may not take office until the vacancy occurs.

ARTICLE V EXECUTIVE BOARD OF DIRECTORS

Section 5.1 General Powers All corporate powers shall be exercised by or under the authority of, and the business and affairs and financial operations of the Foundation shall be managed by, the members of the Executive Board of Directors, except as otherwise provided in the Act, the Articles of Incorporation, or powers which have been specifically reserved for action by the Board of Directors. The Executive Board of Directors, in their

capacity as Executive Board Members, shall be immune from civil liability as provided by Colorado I aw

Section 5.2 Qualifications, Number, Election and Tenure

- (a) <u>Qualifications</u> Each Executive Board Member must be a natural person who is eighteen years of age or older. No employee of the College shall be eligible to serve as a voting Executive Board Member of the Foundation.
- (b) <u>Number</u> The number of Elected Executive Board Members of the Foundation shall be up to fifteen, as determined by the Board of Directors from time to time
- (c) Election and Tenure. At each annual meeting of the Board of Directors, the Board of Directors shall elect the members of the Executive Board. Executive Board Members shall be elected from the slate of candidates nominated by the Committee on Board Membership in accordance with Section 6.1, or from candidates nominated at the annual meeting by individual Directors. Executive Board Members shall hold office until the end of the third succeeding annual meeting. Fach Executive Board Member so elected shall have full voting rights and shall hold office until such Executive Board Member's term expires and thereafter until such Executive Board Member's successor shall have been elected and qualified, or until such Executive Board Member's earlier death, resignation or removal. There is no limit on the number of terms an Executive Board Member may serve
- (d) <u>Ex-Officio Directors</u>. Each of the persons serving in the following offices or capacities shall automatically be an Executive Board Member with or without voting rights as hereinafter provided, so long as such person continues to serve in such office or capacity and is not an employee of the College: (1) the individual who is a member of the Board of Trustees of the College who has been selected by the Board of Trustees to serve as member of the Foundation's Executive Board (non-voting member): (ii) the President of the College (non-voting member). (111) Senior Staff Officer of the Foundation (nonvoting member) (iv) the President of the Professional Associates (non-voting member), (v) the individual who is a member of the Alumni Association Board of Directors who has been selected by the Alumni Board to serve as a member of the Foundation's Executive Board (full voting member), and (vi) the individual who is a member of the Skyhawk Booster Club Board of Directors who has been selected by the Skyhawk Booster Club Board to serve as a member of the Foundation's Executive Board (full voting member). Ex-officio Executive Board Members shall serve as Executive Board Members until their successors assume the office on account of which membership on the Foundation's Board of Directors is accorded
- Section 5.3 Resignation; Removal; Vacancies Any Executive Board Member may resign at any time by giving written notice to the Director of the Executive Board or the Director of the Foundation An Executive Board Member's resignation shall take effect at the time specified in such notice, and unless otherwise specified therein, the acceptance of such resignation shall not be necessary to make it effective. An Executive

Board Member shall be deemed to have resigned in the event of such Executive Board Member's incapacity as determined by a court of competent jurisdiction. Any Elected Executive Board Member shall be removable, with or without cause, by the affirmative vote of a majority of the Executive Board Members then in office. A vacant office that was held by an Ex-officio Executive Board Member shall remain vacant unless and until a successor satisfies the criteria for designation to such office. An Executive Board Member elected or designated to fill a vacancy shall hold the office for the unexpired term of such Executive Board Member's predecessor in office. Any Executive Board Member elected or designated to fill a vacancy may, at the end of the vacancy term, be nominated for their own term as an Executive Board Member. Any membership to be filled by reason of an increase in the number of Executive Board Members shall be filled by the affirmative vote of the Executive Board, and an Executive Board Member so chosen shall hold office until the next election of Executive Board Members and thereafter until such Executive Board Member's successor shall have been elected and qualified, or until such Executive Board Member's earlier death, resignation or removal A vacancy that will occur at a specific later date may be filled before the vacancy occurs. but the new Executive Board Member may not take office until the vacancy occurs

Section 5.4 Compensation. Unless approved by the Executive Board. Members of the Board of Directors or the Executive Board shall be disqualified from receiving compensation, directly or indirectly, for services rendered to or for the benefit of the Foundation in any capacity while a Board of Directors Member or Member of the Executive Board.

ARTICLE VI COMMITTEES OF THE EXECUTIVE BOARD

Section 6.1 Committee on Board Membership. There shall be a standing committee of the Board of Directors known as the Committee on Board Membership, which shall be responsible for: (i) establishing written criteria and qualifications for individuals to serve as Executive Board Members and Directors, (ii) soliciting recommendations from the existing Executive Board Members and Members of the Board of Directors and others for candidates to serve as Board of Directors and Executive Board Members: (iii) recruiting new Executive Board Members and Board of Directors Members: and (iv) formulating slates of candidates to be nominated as Board of Directors and Executive Board Members The Committee on Board Membership consists of up to three (3) Board of Directors Members who are serving concurrently as Executive Board Members

Section 6.2 Investment Committee There shall be a standing committee of the Executive Board known as the Investment Committee, which shall be responsible for the investments of the Foundation Investment of the Foundation's assets shall be exercised at all times in accordance with written investment policies, procedures and objectives adopted by the Executive Board from time to time. Members of this Committee shall be Members of the Board of Directors, Members of the Executive Board, and other third-party individuals as recommended by the Chair of the committee and approved by the Executive Board; provided, however that no Foundation employee may be a member

Section 6.3 Distribution Committee. There shall be a standing committee of the Executive Board known as the Distribution Committee, which shall be responsible for making recommendations to the Executive Board for the allocation of earnings, realized and unrealized, to the various funds and the reserves of the Foundation. Members of this committee shall be Members of the Board of Directors. Members of the Executive Board, and other third party individuals as recommended by the Chair of the committee and approved by the Executive Board, provided, however, that no Foundation employee may be a voting member.

Section 6.4 Audit Committee. There shall be a standing committee of the Executive Board known as the Audit Committee, which shall be responsible for evaluating and recommending to the Executive Board for action the selection of the Foundation's independent auditors, reviewing said audits, and reporting on the audit to the Board of Directors and the Executive Board. The Audit Committee shall also monitor internal financial and accounting controls and, when appropriate, make recommendations for change. Members of this Committee shall be Members of the Board of Directors. Members of the Executive Board, and other third-party individuals as recommended by the Chair of the committee and approved by the Executive Board; provided, however, that no Foundation employee may be a member.

Section 6.5 Finance, Operations and Compensation Committee. There shall be a standing committee of the Executive Board known as the Compensation Committee, which shall be responsible for: (a) determining and reviewing the compensation to be paid to the Foundation's employees; and (b) responsible for the general supervision of the finances of the Foundation, including operating budgets, capital financing and debt. Members of this Committee must be members of the Board of Directors. All Actions regarding matters related to compensation and the finances of the Foundation must be approved by the Executive Board. No Foundation employee may be a member of this committee.

Section 6.6 Governance Committee. There shall be a standing committee of the Executive Board known as the Governance Committee, which shall be responsible for developing and monitoring compliance with a set of governance policies, including conflicts of interest, applicable to the Foundation, and addressing the independence and effectiveness of the Executive Board and the Board of Directors by advising, and making recommendations on matters involving the Foundation, the operation of the Executive Board, the operation of the Board of Directors, governance policies, directorship practices, and overseeing the evaluation of the Executive Board and the Board of Directors, and their committees. All members of the Governance Committee must be Executive Board Members

Section 6.7 Planned Giving Committee. There shall be a standing committee of the Board of Directors known as the Planned Giving Committee, which shall be responsible for working with and assisting the College in coordinating all aspects of planned giving

Section 6.8 Other Committees. Other committees or advisory boards may be constituted from time to time such as Stewardship. Special Events and Capital Campaign, having such rules of procedure and such chairs as the Executive Board shall designate. Such committees and advisory boards may provide such advice, service and assistance to the Foundation, and carry out such duties and responsibilities for the Foundation as may be specified by the Executive Board. No such committee shall have authority to incur expense or make representation or commitment on behalf of the Foundation without the express approval of the Executive Board or the Chair of the Foundation. Members of such committees shall be Members of the Board of Directors. Members of the Executive Board and other third party individuals as recommended by the Chair of the committee and approved by the Chair of the Foundation.

Section 6.9 Appointment and Tenure of Committee Members Each Chair of a standing committee of the Executive Board shall be a member of the Executive Board and shall be appointed by the Chair of the Foundation at or in conjunction with each annual meeting of the Board of Directors, to serve until the next annual meeting of the Board of Directors and thereafter until his or her successor is duly appointed and qualified, or until his or her earlier death, resignation or removal. Each of the other members of each committee shall be recommended by the Chair of the Committee and approved by the Executive Board, and shall continue as such until the next annual meeting of the Board of Directors and thereafter until his or her successor is appointed, unless such committee shall be sooner terminated, or unless such member is removed from such committee, or unless such member shall cease to qualify as a member thereof.

Section 6.10 Resignation and Removal. Any Committee Chair or Committee Member may resign at any time by giving written notice to the Chair of the Foundation or to the Director-Senior Staff Officer of the Foundation, or, in the case of a Committee Member, to the Committee Chair, and acceptance of such resignation shall not be necessary to make it effective unless the notice so provides. All Committee Chairs and Committee Members may be removed at any time, with or without cause, by the person or group who elected or appointed them.

Section 6.11 Vacancies. A vacancy occurring in any position as a Committee Chair or Committee Member shall be filled by the person or group entitled to elect or appoint such position. An individual elected or appointed to fill a vacancy shall hold office for the unexpired term of such person's predecessor

Section 6.12 Meetings and Procedures Each committee shall meet on a regular basis at such times and places as the Chair of that committee may determine. In addition, the committees shall meet at the call of the Chair of the Foundation Notice may be given by the person calling the meeting by any means reasonably calculated to reach each Committee Member Except as the Board of Directors may otherwise determine, each committee may make rules for the conduct of its business

ARTICLE VII ADMINISTRATIVE PROVISIONS

Section 7.1 Meetings

- (a) Annual Meeting of the Boards of Directors and the Executive Board. A regular annual meeting of the Board of Directors shall be held during the month of January of each year, at a time and place determined by the Executive Board. A regular annual meeting of the Executive Board shall be held in conjunction with the annual meeting of the Board of Directors.
- (b) Regular Meetings of the Board of Directors and the Executive Board. In addition to the annual meetings of the Board of Directors and the Executive Board, there shall be such other regular meetings of the Board of Directors and the Executive Board, the dates, time and place of which shall be determined by the Executive Board.
- (c) Special Meetings of the Board of Directors and the Executive Board Special meetings of the Board of Directors shall be called by or at the request of the Chair of the Foundation, the request of the Executive Board, or at least twenty-five percent (25%) of the Board of Directors Special Meetings of the Executive Board shall be called by or at the request of the Chair of the Foundation or at least twenty-five percent (25%) of the Executive Board Members.
- (d) Meetings by Telephone or Other Electronic Media. Members of the Board of Directors, the Executive Board, or any committees thereof, may participate in meetings, or conduct meetings through the use of any means of communication permitted by the Act and authorized by the Executive Board. If authorized, a Board of Directors Member, Executive Board Member, or Committee Member participating in a meeting by this means is deemed to be present in person at the meeting
- (e) Attendance Requirement. Any Board of Directors Member who fails to attend at least a majority of the regular meetings of the Board of Directors within any one fiscal year without a reasonable excuse which has been communicated to and accepted by the Chair of the Foundation (who shall note the excused absence(s) in the minutes of the meetings of the Board of Directors), shall be deemed to have resigned as a Board of Directors Member, if such failure to attend is confirmed by an affirmative vote of the Executive Board of Directors. The effective date of the resignation shall be the date of such vote by the Executive Board of Directors.

Section 7.2 Notice of Meetings.

(a) <u>Requirements</u> Notice of each annual, regular or special meeting of the Board of Directors and the Executive Board, stating the date, time and place of the meeting, shall be given to each Director and Executive Board Member at such member's business or residential address at least ten days prior thereto by the mailing of written notice by

presiding Officer of the meeting before the adjournment thereof or by the Foundation promptly after the adjournment of the meeting. Such right of dissension or abstention is not available to a Board of Directors or Executive Board Member who votes in favor of the action taken

(c) Action Without a Meeting

- (1) Any action required or permitted to be taken at a meeting of the Board of Directors. Executive Board or committee thereof may be taken without a meeting if each and every member of the Board of Directors. Executive Board or committee thereof in writing either: (i) votes for such action: (ii) votes against such action, or (iii) abstains from voting. Each Board of Directors Member. Executive Board Member or Committee Member who delivers a writing described in this Section 7 3(c)(1) to the Foundation shall be deemed to have waived the right to demand that action not be taken without a meeting
- (2) Action is taken under this Section 7.3 only if the affirmative vote for such action equals or exceeds the minimum number of votes that would be necessary to take such action at a meeting at which all of the Board of Directors. Executive Board Members or Committee Members then in office were present and voted.
- (3) No action taken pursuant to this Section 7.3 shall be effective unless writings describing the action taken and otherwise satisfying the requirements of Section 7.3(c)(1), signed by all Board of Directors. Executive Board Members or Committee Members, and not revoked pursuant to Section 7.3(c)(4), are received by the Foundation. Any such writing may be received by the Foundation by electronically transmitted facsimile or other form of wire or wireless communication providing the Foundation with a complete copy of the document, including a copy of the signature on the document. Action taken pursuant to this Section 7.3 shall be effective when the last writing necessary to effect the action is received by the Foundation unless the writings describing the action taken set forth a different effective date
- (4) Any Board of Directors Member, Executive Board Member or Committee Member who has signed a writing pursuant to this Section 7.3 may revoke such writing by a writing signed and dated by the Director. Executive Board Members or Committee Member describing the action and stating that the Board of Director's Member's, Executive Board Member's or Committee Member's prior vote with respect thereto is revoked, if such writing is received by the Foundation before the last writing necessary to effect the action is received by the Foundation.
- (5) Action taken pursuant to this Section 7.3 has the same effect as action taken at a meeting of the Board of Directors. Executive Board Members or committee thereof and may be described as such in any document

first class mail, or at least two days by personal delivery or private courier of written notice or by telephone, facsimile, electronic transmission or any other form of wire or wireless communication (and the method of notice need not be the same as to each Director). Written notice, if in a comprehensible form, is effective at the earliest of, (i) the date received; and (ii) five days after its deposit in the United States mail, as evidenced by the postmark, if mailed correctly addressed and with first class postage affixed. Oral notice is effective when communicated in a comprehensible manner. If transmitted by facsimile, electronic transmission or other form of wire or wireless communication, notice shall be deemed to be given when the transmission is complete

(b) Waiver of Notice. A Board of Directors or Executive Board Member may waive notice of any meeting before or after the time and date of the meeting stated in the notice. Except as otherwise provided in this Section 7.2(b), the waiver shall be in writing and signed by the Board of Directors or Executive Board Member entitled to the notice. Such waiver shall be delivered to the Foundation for filing with the corporate records, but such delivery and filing shall not be conditions of the effectiveness of the waiver A Board of Directors or Executive Board Member's attendance at or participation in a meeting waives any required notice to that Director or Executive Board Member of the meeting unless: (1) at the beginning of the meeting or promptly upon the Board of Directors or Executive Board Member's later arrival, the Board of Directors or Executive Board Member objects to holding the meeting or transacting business at the meeting because of lack of notice or defective notice and does not thereafter vote for or assent to action taken at the meeting; or (ii) if special notice was required of a particular purpose pursuant to the Act or these Bylaws, the Board of Directors or Executive Board Member objects to transacting business with respect to the purpose for which such special notice was required and does not thereafter vote for or assent to action taken at the meeting with respect to such purpose.

Section 7.3 Voting.

- (a) <u>Voting Rights</u> Every Director shall be entitled to one (1) vote at a meeting of the Board of Directors, if qualified to vote. Each Executive Board Member shall be entitled to one (1) vote at a meeting of the Executive Board, if qualified to vote.
- (b) Deemed Assent A Board of Directors or Executive Board Member of the Foundation who is present at a meeting of the Board of Directors or a meeting of the Executive Board when action is taken is deemed to have assented to all action taken at the meeting unless (i) the Board of Directors or Executive Board Member objects at the beginning of the meeting, or promptly upon the Board of Director's or Executive Board Member's arrival, to holding the meeting or transacting business at the meeting and does not thereafter vote for or assent to any action taken at the meeting. (ii) the Board of Directors or Executive Board Member contemporaneously requests that the Board of Director's or Executive Board Member's dissent or abstention as to any specific action taken be entered in the minutes of the meeting, or (iii) the Board of Directors or Executive Board Member causes written notice of the Board of Director's or Executive Board Member causes written notice of the Board of Director's or Executive Board Member's dissent or abstention as to any specific action to be received by the

(6) All signed written instruments necessary for any action taken pursuant to this Section 7.3 shall be filed with the minutes of the meetings of the Board of Directors, the Executive Board or committee thereof, as the case may be

(d) Quorum and Voting.

- (1) <u>Board of Directors</u> Twenty-live percent of the Board of Directors in office immediately before a meeting begins shall constitute a quorum for the transaction of business at any meeting of the Board of Directors, and the vote of a majority of the Board of Directors present in person at a meeting at which a quorum is present shall be the action of the Board of Directors, unless otherwise required by the Act, the Articles of Incorporation or these Bylaws. If less than a quorum is present at a meeting, a majority of the Board of Directors present may adjourn the meeting from time to time without further notice other than an announcement at the meeting, until a quorum shall be present.
- (2) Executive Board Members. A majority of the Executive Board in office immediately before a meeting begins shall constitute a quorum for the transaction of business at any meeting of the Executive Board, and the vote of a majority of the Executive Board Members present in person at a meeting at which a quorum is present shall be the action of the Executive Board, unless otherwise required by the Act, the Articles of Incorporation or these Bylaws. If less than a quorum is present at a meeting, a majority of the Executive Board Members present may adjourn the meeting from time to time without further notice other than an announcement at the meeting, until a quorum shall be present.

ARTICLE VIII ELECTED OFFICERS

- Section 8.1 Designation and Qualifications The Elected Officers of the Foundation shall be the Chair. Vice-Chair, Secretary, and Treasurer of the Foundation. The Executive Board may also appoint, designate or authorize such other officers, assistant officers and agents, as it may consider necessary or useful. Elected Officers shall be Board of Directors and Executive Board Members of the Foundation. All Elected Officers must be natural persons who are eighteen years of age or older. No person who is an employee of the College shall be eligible to serve as an Elected Officer of the Foundation.
- Section 8.2 Election and Term of Office. The Board of Directors shall elect the Elected Officers biannually at an annual meeting of the Board of Directors, and Elected Officers shall serve for a term of two years, and thereafter until their successors are duly elected or qualified, or until such Elected Officer's earlier death, resignation or removal. If the election of Elected Officers shall not be held at or in conjunction with the annual meeting, such election shall be held as soon as convenient thereafter.
- **Section 8.3 Removal** Any Elected Officer may, with the recommendation of the Executive Board, be removed by the Board of Directors at any time, with or without cause.

Section 8.4 Vacancies. Any Elected Officer may resign at any time by giving written notice to the Senior Staff Officer or to the Chair of the Foundation. An Elected Officer's resignation shall take effect upon receipt by the Foundation of such written notice, unless the notice of resignation specifies a later effective date, and unless otherwise specified therein, the acceptance of such resignation shall not be necessary to make it effective. An Elected Officer shall be deemed to have resigned in the event of such Elected Officer's incapacity as determined by a court of competent jurisdiction. A vacancy in an elected office shall be filled by the Executive Board. A vacancy in any other office, however occurring, may be filled by the Executive Board, or by any other Officer or committee to which such authority has been delegated by the Executive Board for the unexpired portion of the term. If a resignation is made effective at a later date, the Executive Board may permit the Elected Officer to remain in office until the effective date and may fill the pending vacancy before the effective date with the provision that the successor does not take office until the effective date, or the Executive Board may remove the Elected Officer at any time before the effective date and may fill the resulting vacancy.

Section 8.5 Authority and Duties of Officers. The Elected Officers of the Foundation shall have the authority and shall exercise the powers and perform the duties specified below and as may be additionally specified by the Executive Board or these Bylaws, except that in any event each Elected Officer shall exercise such powers and perform such duties as may be required by law.

- (a) Chair of the Foundation. The Chair of the Foundation shall be a volunteer and shall (i) preside at all meetings of the Board of Directors and the Executive Board, and (ii) perform all other duties incident to the office of Chair of the Foundation and as from time to time may be assigned to the Chair by the Board of Directors or the Executive Board.
- (b) <u>Vice-Chair</u> The Vice-Chair (or Vice-Chairs) shall be a volunteer and shall assist the Chair of the Foundation and shall perform such duties as may be assigned to him or her by the Chair, the Board of Directors or the Executive Board. The Vice-Chair shall, at the request of the Chair, or in the Chair's absence or inability or refusal to act, perform the duties of the Chair, and when so acting shall have all the powers of, and be subject to, all the restrictions on the President.
- (c) <u>Secretary</u> The Secretary of the Foundation shall be a volunteer, and shall have the following responsibilities: (i) cause the minutes of the proceedings of the Board of Directors and the Executive Board to be kept, and to the extent necessary or practicable, cause the minutes of all committees thereof to be kept; (ii) see that all notices are duly given in accordance with the provisions of these Bylaws or as required by law. (iii) be custodian of the corporate records and of the seal of the Foundation, (iv) keep at the Foundation's registered office or principal place of business within or outside Colorado a record containing the names and addresses of all Board of Directors and Executive Board Members; and (v) in general, perform all duties incident to the office of Secretary and such other duties as from time to time may be assigned to such office by

the Chair or by the Board of Directors, or the Executive Board. Assistant Secretaries, if any, shall have the same duties and powers, subject to supervision by the Secretary

(d) Treasurer The Treasurer of the Foundation shall be a volunteer, and shall have the following responsibilities (1) control the Foundation's funds and the care and custody of all stocks, bonds and other securities owned by the Foundation. (11) prepare and file all tax returns and assure compliance with all applicable tax rules. (iii) receive all moneys paid to the Foundation. (iv) give receipts and vouchers, sign and endorse checks and warrants in the Foundation's name and on the Foundation's behalf, and give full discharge for the same, subject to any limits imposed by the Board of Directors or the Senior Staff Officer, (v) keep charge of the disbursement of funds of the Foundation and keep full and accurate record of the receipts and disbursements, and (vi) deposit all moneys and other valuable effects in the name and to the credit of the Foundation in such depositories as shall be designated by the Executive Board of Directors. The Treasurer shall have such additional authority, powers and duties as are appropriate and customary for such office, and as the Board of Directors, the Executive Board, or the President may prescribe from time to time. Any one or more of the duties and responsibilities of the Treasurer may be delegated from time to time by the Treasurer or the Chair to any Assistant Treasurer, or other officer, employee, or agent of the Foundation.

ARTICLE IX INDEMNIFICATION

Section 9.1 Scope of Indemnification. The Foundation shall indemnify each Board of Directors Member, and each Executive Board Member. Officer, employee and volunteer of the Foundation to the fullest extent permissible under the laws of the State of Colorado, and may in its discretion purchase insurance insuring its obligations hereunder or otherwise protecting the persons intended to be protected by this Section 9.1. The Foundation shall have the right, but shall not be obligated, to indemnify any agent of the Foundation not otherwise covered by this Section 9.1 to the fullest extent permissible under the laws of the State of Colorado.

Section 9.2 Savings Clause; Limitation. If any provision of the Act or these Bylaws dealing with indemnification shall be invalidated by any court on any ground, then the Foundation shall nevertheless indemnify each party otherwise entitled to indemnification hereunder to the fullest extent permitted by law or any applicable provision of the Act or these Bylaws that shall not have been invalidated. Notwithstanding any other provision of these Bylaws, the Foundation shall neither indemnify any person nor purchase any insurance in any manner or to any extent that would jeopardize or be inconsistent with the qualification of the Foundation as an organization described in Section 501(c)(3) of the Code, or that would result in the imposition of any hability under the Code.

ARTICLE X CONFLICTS OF INTEREST

Section 10.1 Definition A conflict of interest arises when any "Responsible Person" or any "Party Related to a Responsible Person" has an "Interest Adverse to the Foundation" A Responsible Person is any individual in a position to exercise substantial influence over the affairs of the Foundation, and specifically includes, without limitation, Board of Directors Members, Executive Board Members and Officers of the Foundation and the chairperson and members of any committee making decisions on behalf of the Foundation. A Party Related to a Responsible Person includes his or her extended family (including spouse, ancestors, descendants and siblings, and their respective spouses and descendants), an estate or trust in which the Responsible Person or any member of his or her extended family has a beneficial interest or a fiduciary responsibility, or an entity in which the Responsible Person or any member of his or her extended family is a Board of Directors Member, Executive Board Member or officer or has a financial interest. An "Interest Adverse to the Foundation" includes any interest in any contract, transaction or other financial relationship with the Foundation, and any interest in an entity whose best interests may be impaired by the best interests of the Foundation including, without limitation, an entity providing any goods or services to or receiving any goods or services from the Foundation, an entity in which the Foundation has any business or financial interest, and an entity providing goods or services or performing activities similar to the goods or services or activities of the Foundation.

Section 10.2 Disclosure. If a Responsible Person is aware that the Foundation is about to enter into any transaction or make any decision involving a conflict of interest (a "Conflicting Interest Transaction") such person shall: (1) immediately inform those charged with approving the Conflicting Interest Transaction on behalf of the Foundation of the interest or position of such person or any party related to such person: (ii) aid the persons charged with making the decision by disclosing any material facts within the Responsible Person's knowledge that bear on the advisability of the Foundation entering into the Conflicting Interest Transaction, and (iii) not be entitled to vote on the decision to enter into such transaction.

Section 10.3 Approval of Conflicting Interest Transactions The Foundation may enter into a Conflicting Interest Transaction provided either. (a) The material facts as to the Responsible Person's relationship or interest and as to the Conflicting Interest Transaction are disclosed or are known to the Executive Board or to a committee of the Board of Directors that authorizes, approves or ratifies the Conflicting Interest Transaction, and the Executive Board in good faith authorizes, approves or ratifies the Conflicting Interest Transaction by the affirmative vote of a majority of the disinterested Executive Board Members, or (b) The Conflicting Interest Transaction is fair to the Loundation

ARTICLE XI OTHER FIDUCIARY MATTERS

Section 11.1 General Standards of Conduct for Board of Directors Members, Executive Board Members, and Officers

- (a) <u>Discharge of Duties</u>. Each Board of Directors and Executive Board Member shall discharge duties as a Board of Directors and Executive Board Member, including the duties as a member of a committee of the Executive Board, and each Officer with discretionary authority shall discharge the Officer's duties under that authority (i) in good faith: (ii) with the care an ordinarily prudent person in a like position would exercise under similar circumstances; and (iii) in a manner the Board of Directors Member, Executive Board Member, or Officer reasonably believes to be in the best interests of the Foundation.
- (b) Reliance on Information, Reports, Etc. In discharging duties, a Board of Directors Member, Executive Board Member, or an Officer is entitled to rely on information, opinions, reports or statements, including financial statements and other financial data, if prepared or presented by: (i) one or more Officers or employees of the Foundation whom the Board of Directors Member, Executive Board Member or Officer reasonably believes to be reliable and competent in the matters presented: (ii) legal counsel, a public accountant or another person as to matters the Board of Directors Member, Executive Board Member, or Officer reasonably believes are within such person's professional or expert competence, or (iii) in the case of a Board of Directors Member or Executive Board Member, a committee of the Executive Board of which the Board of Directors or Executive Board Member is not a member if the Board of Directors or Executive Board Member reasonably believes the committee merits confidence. A Board of Directors Member, Executive Board Member, or an Officer is not acting in good faith if the Board of Directors Member. Executive Board Member or Officer has knowledge concerning the matter in question that makes reliance otherwise permitted by this Section 11 1(b) unwarranted
- (c) <u>Liability to Foundation</u>. A Board of Directors Member. Executive Board Member, or an Officer shall not be liable as such to the Foundation for any action taken or omitted to be taken as a Board of Directors Member. Executive Board Member, or an Officer, as the case may be, if, in connection with such action or omission, the Board of Directors Member. Executive Board Member or Officer performed the duties of the position in compliance with this Section 11.1
- (d) <u>Committees</u> The provisions of this Section 11.1 shall apply to the Chair or members of any committee with respect to the conduct of committee affairs, whether or not such person is a Board of Directors Member, Executive Board Member, or an Officer of the Foundation

Section 11.2 Loans to Board of Directors, Executive Board Members, and Officers Prohibited. No loans shall be made by the Foundation to any of its Board of Directors. Executive Board Members or Officers

Section 11.3 Board of Directors and Executive Board Member Not Deemed to Be a "Trustee." Neither a Board of Directors nor an Executive Board Member, regardless of title, shall be deemed to be a "trustee" within the meaning given that term by trust law with respect to the Foundation or with respect to any property held or administered by the Foundation including without limitation, property that may be subject to restrictions imposed by the donor or transferor of such property

ARTICLE XII RECORDS OF THE FOUNDATION

- Section 12.1 Minutes, Etc. The Foundation shall keep as permanent records: (i) minutes of all meetings of the Board of Directors and the Executive Board; (ii) a record of all actions taken by the Board of Directors or the Executive Board without a meeting: (iii) a record of all actions taken by each committee; and (iv) a record of all waivers of notices of meetings of the Board of Directors, the Board of Directors and the various committees.
- **Section 12.2 Accounting Records.** The Foundation shall maintain appropriate accounting records.
- Section 12.3 Records. The Foundation shall maintain its records in written form or in another form capable of conversion into written form within a reasonable time
- Section 12.4 Records Maintained at Principal Office. The Foundation shall keep a copy of each of the following records at its principal office:
 - (a) The Articles of Incorporation;
 - (b) These Bylaws:
- (c) A list of the names and business or home addresses of the current Board of Directors. Executive Board Members. Officers and Committee Members,
- (d) A copy of the most recent corporate report delivered to the Colorado Secretary of State:
- (e) All financial statements prepared for periods ending during the last three years,
- (f) The Foundation's application for recognition of exemption and the tax exemption determination letter issued by the Internal Revenue Service, and

(g) All other documents or records required to be maintained by the Foundation at its principal office under applicable law or regulation.

ARTICLE XIII AMENDMENT OF BYLAWS

These Bylaws may, upon thirty (30) days prior written notice to each Board of Directors Member, be amended, supplemented or repealed by a vote of two-thirds of the members of the Board of Directors present at a meeting at which a quorum is present

ARTICLE XIV GENERAL PROVISIONS

Section 14.1 Fiscal Year. The fiscal year of the Foundation shall be from July 1 to June 30 of each year

Section 14.2 Conveyances and Encumbrances. Property of the Foundation may be assigned, conveyed or encumbered by such Officers of the Foundation as may be authorized to do so by the Executive Board, and such authorized persons shall have power to execute and deliver any and all instruments of assignment, conveyance and encumbrance: however, the sale, exchange, lease or other disposition of all or substantially all of the property and assets of the Foundation shall be authorized only in the manner prescribed by applicable statute

Section 14.3 Designated Contributions. The Foundation may accept any designated contribution, grant, bequest or devise consistent with its general tax-exempt purposes, as set forth in the Articles of Incorporation. As so limited, donor-designated contributions will be accepted for special funds, purposes or uses, and such designations generally will be honored. However, the Foundation shall reserve all right, title and interest in and to and control of such contributions, as well as full discretion as to the ultimate expenditure or distribution thereof in connection with any such special fund, purpose or use. Further, the Foundation shall acquire and retain sufficient control over all donated funds (including designated contributions) to assure that such funds will be used exclusively to carry out the Foundation's tax-exempt purposes

Section 14.4 Principles of Construction. Words in any gender shall be deemed to include the other gender, the singular shall be deemed to include the plural and vice versa, the words "pay" and "distribute" shall also mean assign, convey and deliver; and the table of contents, headings and underlined paragraph titles are for guidance only and shall have no significance in the interpretation of these Bylaws

Section 14.5 Severability The invalidity of any provision of these Bylaws shall not affect the other provisions hereof, and in such event these Bylaws shall be construed in all respects as if such invalid provision were omitted

N WITNESS	WHEREOF.	the	undersigned	secretary	has	signed	these	Amended	and
Restated Bylan	s effective th	is _	day of	f					

FORT LEWIS COLLEGE FOUNDATION

Secretary

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Form **8868**

(Rev April 2009)

Application for Extension of Time To File an Exempt Organization Return

OMB No 1545 1709

Department of the Treasury Internal Revenue Service File a separate application for each return. If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form). Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868. 图 Automatic 3-Month Extension of Time, Only submit original (no copies needed). A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete Part I only All other corporations (including 1120-C filers), partnerships, REMICS, and trusts must use Form 7004 to request an extension of time to file income tax returns Electronic Filing (e-file). Generally, you can electronically file Form 8868 if you want a 3-month automatic extension of time to file one of the returns noted below (6 months for a corporation required to file Form 990-T). However, you cannot file Form 8868 electronically if (1) you want the additional (not automatic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or consolidated Form 990-T. Instead, you must submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits. Name of Exempt Organization Employer identification number Type or print 23-7122114 FORT LEWIS COLLEGE FOUNDATION, INC File by the due date for Number, street, and room or suite number. If a P.O. box, see instructions filing your return See 1000 RIM DRIVE instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions DURANGO, CO 81301 Check type of return to be filed (file a separate application for each return). Form 990-T (corporation) Form 4720 X Form 990 Form 990-BL Form 990-T (section 401(a) or 408(a) trust) Form 5227 Form 990-EZ Form 990-T (trust other than above) Form 6069 Form 1041-A Form 8870 Form 990-PF The books are in the care of THE ORGANIZATION Telephone No. ► 970-247-7121 FAX No. ► If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 📗 . If it is for part of the group, check this box 🕨 🗆 and attach a list with the names and EINs of all members the extension will cover. 1 | request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until 2/15, 20 11, to file the exempt organization return for the organization named above. The extension is for the organization's return for calendar year 20___ or X tax year beginning 7/01 , 20 09 , and ending 6/30 , 20 10 . Final return Change in accounting period 2 If this tax year is for less than 12 months, check reason. Initial return 3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions 3a|\$ 0. b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit 3ь c Balance Due. Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System)

BAA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

payment instructions

Form 8868 (Rev. 4-2009)

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for