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Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2009

OMB No 1545-0047

Open to Public

					_		Inspection	
			year, or tax year beginning C Name of organization	07-01-2009 and ending 06-30-201	0	D Employer ide	ntification number	
	eck if ap Iress ch	pplicable Please use IRS	Temple University Health	System Inc		23-282588	1	
		label o	r Doing Business As			E Telephone nu		
	me char	type. S				(215) 707-6	1122	
Inıt	ial retur	rn Specific Instruc	I Mullibel and Street (of P	O box if mail is not delivered to street addre	ess) Room/suite	G Gross receipts s		
Ter	mınated		3509 N Broad Street No 9	36		d Gloss receipts :		
☐ Am	ended r	return	City or town, state or cou	ntry, and ZIP + 4				
— App	olication	pending	Philadelphia, PA 19140					
		F	Name and address of princ	inal officer	H(a) Ta Ab		£	
		Rob	ert H Lux	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		ıs a group return ites?	⊤Yes √ No	
			50 W Hunting Park Avenue adelphia, PA 19129					
			aderpina, FA 19129		1 ' '	ll affiliates include		
T Ta	x-exem	ipt status 🔽 50	01(c) (3) 4 (insert no)	947(a)(1) or		o," attach a list ip exemption nui	(see instructions)	
					H(c) Grou	ip exemption hai	ilder 🗜	
J W	ebsite	:: ► www.temple	e edu/tuhs		<u> </u>			
K For	n of org	ganization 🔽 Corp	ooration Trust Association	Other ►	L Year of fo	rmation 1995 M	State of legal domicile PA	
Pa	rt I	Summary						
	I	•	_	n or most significant activities				
မွ		Our mission is	to provide access to high o	quality health care to the community	and academic	setting		
Governance								
Ĕ.								
ĕ	2	Check this box	▶ if the organization dis	continued its operations or disposed	of more than	25% of its net a	ssets	
	3	Number of voti	ng members of the governi	ng body (Part VI, line 1a)		3	16	
Activities &	4	Number of inde	pendent voting members o	f the governing body (Part VI, line 11	o)	. 4	1(
₽	5	Total number o	f employees (Part V , line 2	a)		5	49!	
₹	6	Total number o	f volunteers (estimate if ne	cessary)		6		
ď	7a	Total gross unr	related business revenue fr	om Part VIII, column (C), line 12		7a	(
	ь	Net unrelated b	ousiness taxable income fro	om Form 990-T, line 34		7b	(
					Pric	r Year	Current Year	
	8	Contributions	and grants (Part VIII, line	1h)		30,891,825	42,522,170	
횰	9			2a)		75,422,100	65,091,181	
Rayeni	10	Investment in	icome (Part VIII. column (A), lines 3, 4, and 7d)		10,294,692	8,388,332	
æ	11			nes 5, 6d, 8c, 9c, 10c, and 11e)		7,712	1,945,184	
	12			nust equal Part VIII, column (A), lin	e ———	,,,,,		
			_ ,			116,616,329	117,946,867	
	13	Grants and si	mılar amounts paıd (Part I)	(, column (A), lines 1-3)		45,927,000	39,296,636	
	14	Benefits paid	to or for members (Part IX,	column (A), line 4)			0	
co.	15	Salaries, othe	r compensation, employee	benefits (Part IX, column (A), lines !	5 –			
Expenses		10)				36,501,154	28,340,576	
₹	16a			olumn (A), line 11e)			0	
五	Ь	Total fundraising	expenses (Part IX, column (D),	line 25) 🕨 282,179				
	17	Other expens	es (Part IX, column (A), lın	es 11a-11d, 11f-24f)		48,336,860	44,950,812	
	18	Total expense	es Add lines 13-17 (must	equal Part IX, column (A), line 25)		130,765,014	112,588,024	
	19	Revenue less	expenses Subtract line 18	3 from line 12		-14,148,685	5,358,843	
ຮ <mark></mark> ኞ						g of Current	End of Year	
Not Assets or Fund Balances	١					'ear		
A.S. B.a.	20					291,183,547	306,216,827	
<u> 등 등</u>	21					282,308,065	291,982,502	
	22			ne 21 from line 20		8,875,482	14,234,325	
Pai	rt II	Signature						
				examined this return, including accompanying ration of preparer (other than officer) is base				
Sign	1	*****			2011-	-05-12		
Here	2	Signature of o	officer		Date			
		Robert H Lux	Vice President and CFO					
		Type or print	name and title					
		Preparer's			Check If	Preparer's identify		
Paid		signature			self- empolyed 🕨 🦵	(see instructions)		
ганч		Firm's name (or y	yours k		1			
	arer's I				EIN ▶			
	arer's Only	ıf self-employed),	, •			CIN F		
Prepa		, ,	, •			Phone no		

Part III Statement of Program Service Accomplishments

ı	Briefly	describe	the	organization's	mission

Our mission is to provide access	to the highest quality of	fhealth care in both the	community and academic setting
Our mission is to provide access	to the manest quality of	i nealth care in both the	community and academic Setting

	Did the organization	tion undertake any cianificant	program services during the year	which were not listed on	
2			· · · · · · · · · · · ·		Yes ▼ No
	If "Yes," describe	e these new services on Scheo	iule O		
3			e significant changes in how it co		_
					Yes 🔽 No
	If "Yes," describ	e these changes on Schedule (0		
4	Section 501(c)(3) and 501(c)(4) organizations	r each of the organization's three s and section 4947(a)(1) trusts a evenue, if any, for each program s	re required to report the amoun	
4a	(Code) (Expenses \$	39,296,636 including grants of \$	39,296,636) (Revenue \$	65,093,677)
	hospitals and other School of Medicine without regard to r	health care service providers Throug (TUSM) and otherwise supports the	ity HealthSystem (TUHS) serves as the s h its Affiliates, TUHS (1)provides access academic mission of TUSM, (2)provides a gin, and (3)supports such educational, ph ademic medical center	s to sites and programs for clinical trair access to medical and surgical aid to t	ning for the Temple University he sick and disabled persons
4b	(Code) (Expenses \$	including grants of \$) (Revenue \$)
4-	/Codo) (Expenses \$	including grants of \$) (Revenue \$	```
4c	(Code) (Expenses \$	including grants or \$) (Revenue \$)
4d	·	services (Describe in Schedu		\ (Davianus d	,
	(Expenses \$		ng grants of \$) (Revenue \$)
4e	Total program s	service expenses►\$	39,296,636		

Part IV	Check	list of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Νο
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νο
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Νο
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		Νο
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		No
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νο
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If "Yes," complete Schedule F, Part II</i>	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		Νο
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νo

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Νο
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νο
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νο
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Νo
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Νο
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		Νο
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		Νo
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Νο
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

rt V	Statements	Regarding	Other	TRS F	ilinas	and '	Tax	Comi	oliance
	ota to illoiles	itegai aiiig	•					~~	J.:

			Yes	No
la	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1a 279 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		Νο
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		110
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ►BD See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
ā	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
'	Organizations that may receive deductible contributions under section 170(c).	_		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	file Form 8282?	7c		Νo
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
_	benefit contract?	7e		N o
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νο
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required? For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as	7g		
	required?	7h		
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
)	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
Ь	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
Ь	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

2450 W Hunting Park Avenue Philadelphia, PA 19129 (215) 707-4884

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body 1a 16			
Ь	Enter the number of voting members that are independent 10			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νο
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νο
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		Νο
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νο
6	Does the organization have members or stockholders?	6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
	ction B. Policies (This Section B requests information about policies not required by the Internal			
Re	venue Code.)		3.0	
4.0			Yes	No
	Does the organization have local chapters, branches, or affiliates?	10a		Νo
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			
	to conflicts?	12b	Yes	
Ū	describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
Ь	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	16a		No
h	taxable entity during the year?	104		NO
	participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed ▶PA			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			
	(3)s only) available for public inspection. Indicate how you make these available. Check all that apply of Own website. Another's website. Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne orga	nızatıor	ı F
	Joseph G Klos			

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
(A) Name and Title	(B) Average hours	Posi t	(C tion (hat a	ched	ckal)	I		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

.b Total						-				>	5,902,258	4,674,573	1,053,655

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ►22

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation			
Price Waterhouse Coopers LLP PO Box 7247-8001 Philadelphia, PA 19170	Consultant	2,300,070			
Temple University 400 Carnell Hall 1803 N Broad St Philadelphia, PA 19121	Purchased Services	1,346,199			
Elliott Lewis Corp 2900 Black Lake Place Philadelphia, PA 19129	Purchased Services	1,310,211			
Deloitte & Touche LLP 1700 Market St Philadelphia, PA 19102	Consultant	730,425			
Ikon Office Solutions PO Box 41564 Philadelphia, PA 19101	Purchased Services	582,843			
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►57					

Form 99								Page 9
Part v	<u> </u>	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
\$ \$	1a	Federated cam	paigns 1a					
Contributions, gifts, grants and other similar amounts	ь	Membership du	es 1b					
	c	Fundraising eve	ents 1c					
ž i	d	Related organiz	ations 1d	41,000,000				
<u>∞</u> <u>≡</u>	e	Government grants	s (contributions) 1e					
r Sign	f	All other contribution	ons, gifts, grants, and 1f	1,522,170	İ	İ		i i
ē Ē	 g		butions included in					
늍윤	-	lines 1a-1f\$_						
ဝင်း	h	Total. Add lines	s 1a-1f	🖊	42,522,170			
				Business Code				
Program Service Revenue	2a	Related Org Srvcs		561,000	64,861,004	64,861,004		
84 24	ь	Parking		812,930	230,177	230,177		
- 0.5 -	c							
er F	d							
တ ≔	e							
Graf.	f	All other progra	am service revenue					
کِ	_	Total Add lines	s 2a-2f	b.	65,091,181			
	g 3		ome (including dividen		03,091,181			
			ar amounts)	F	8,388,332			8,388,332
	4		stment of tax-exempt bond					
	5	Royalties		▶ [
			(ı) Real	(11) Personal				
	6a	Gross Rents	1,932,268					
	Ь	Less rental expenses						
	c	Rental income or (loss)	1,932,268					
	d	, ,	me or (loss)		1,932,268			1,932,268
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of						
		assets other than inventory						
	ь	Less cost or						
		other basis and sales expenses						
	C	Gain or (loss)						
	d		s)					
ψ	8a	Gross income f events (not inc						
Other Revenue		\$						
ěve			reported on line 1c)					
Œ		•	а					
Ę.	ь	Less direct ex	penses b					
Ö	С	Net income or ((loss) from fundraising	events 🕨				
	9a	Gross income f See Part IV, lin	rom gaming activities					
		See raitiv, iii	a					
	ь	Less direct ex	penses b					
	С	Net income or (loss) from gamıng actı	vities				
	10a	Gross sales of returns and allo						
	ь	Less cost of a	oods sold b					
	c		(loss) from sales of inve	entory 📂				
		Miscellaneous		Business Code				
	11a	Misc income		900,099	12,916	2,496		10,420
	ь							
	c							
	d	All other reven	ue					
	e	Total. Add lines	s 11a-11d		12,916			
	12	Total revenue.	See Instructions .		117,946,867	65,093,677	0	10,331,020

Form	990 (2009)				Page 10
Part	IX Statement of Functional Expenses				
_	Section 501(c)(3) and 501(c)(4) organizations m			(m)	
	ll other organizations must complete column (A) but are not required to	complete column	s (B), (C), and ((B)	(D).	(D)
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV , line 21 $$	39,296,636	39,296,636		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	3,600,863		3,600,863	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	1,098,532		1,098,532	
7	Other salaries and wages	16,896,111		16,896,111	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	1,664,028		1,664,028	
9	Other employee benefits	3,297,945		3,297,945	
10	Payroll taxes	1,783,097		1,783,097	
11	Fees for services (non-employees)	1,703,097		1,703,037	
a	Management				
а ь	-	720.969		720.969	
-	Legal	720,868		720,868	
C 	Accounting	370,449		370,449	
d	Lobbying				
e	Professional fundraising See Part IV, line 17				
f	Investment management fees	.=			
g	Other	15,921,462		15,643,716	277,746
12	Advertising and promotion	31,728		31,728	
13	Office expenses	1,610,523		1,610,151	372
14	Information technology				
15	Royalties				
16	Occupancy	6,247,247		6,243,186	4,061
17	Travel	166,962		166,962	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	12,985,299		12,985,299	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	6,691,324		6,691,324	
23	Insurance	8,361		8,361	
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	Restructuring	196,589		196,589	
ь					
С					
d					_
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	112,588,024	39,296,636	73,009,209	282,179
26	Joint costs. Check here ► ☐ If following SOP 98-2	112,500,024	33,230,030	.5,555,265	202,113
	Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
ı 	campaign and idiarationing concludion	İ	i .	ı	

Pa	rt X	Balance Sheet					
					(A)		(B)
	Ι.				Beginning of year		End of year
	1	Cash—non-interest-bearing			2,000		2,000
	2	Savings and temporary cash investments	•		22,460,843		34,795,366
	3	Pledges and grants receivable, net	•			3	
	4	Accounts receivable, net			10,661,606	4	12,242,267
	5	Receivables from current and former officers, directors, trustees highest compensated employees Complete Part II of	s, key	employees, and			
		Schedule L			100,000	5	
	6	Receivables from other disqualified persons (as defined under s persons described in section $4958(c)(3)(B)$ Complete Part II of		4958(f)(1)) and			
		Schedule L			6		
stess	7	Notes and loans receivable, net			137,163,743	7	136,066,743
SS	8	Inventories for sale or use			8		
۲	9	Prepaid expenses and deferred charges			3,673,378	9	3,690,399
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	10a				
	ь	Less accumulated depreciation	10b	24,892,775	35,910,054	10c	41,406,263
	11	Investments—publicly traded securities			11		
	12	Investments—other securities See Part IV, line 11		12			
	13	Investments—program-related See Part IV, line 11		13			
	14	Intangible assets			14		
	15	Other assets See Part IV, line 11		81,211,923	15	78,013,789	
	16	Total assets. Add lines 1 through 15 (must equal line 34) .	291,183,547	16	306,216,827		
	17	Accounts payable and accrued expenses .	49,771,608	17	73,421,848		
	18	Grants payable		18			
	19	Deferred revenue		19			
	20	Tax-exempt bond liabilities		229,076,732	20	215,137,178	
es es	21	Escrow or custodial account liability Complete Part IV of Schedul	eD.	•		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
E.		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			3,459,725	25	3,423,476
	26	Total liabilities. Add lines 17 through 25			282,308,065	26	291,982,502
-5		Organizations that follow SFAS 117, check here ▶ 🔽 and comp	let e l	ines 27			
9		through 29, and lines 33 and 34.					
ลท	27	Unrestricted net assets			8,356,087	27	13,657,713
Ва	28	Temporarily restricted net assets		519,395	28	576,612	
рu	29	Permanently restricted net assets			29		
Fund Balance		Organizations that do not follow SFAS 117, check here $ ightharpoonup$ are	ıd com	ıplet e			
2		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other fu	ınds			32	
Net	33	Total net assets or fund balances			8,875,482	33	14,234,325
<u> </u>	34	Total liabilities and net assets/fund balances	291,183,547	34	306,216,827		

Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both Separate basis Consolidated basis Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Form **990** (2009)

Employer identification number

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

Templ	e Unive	rsity Health System Inc				
			23-2825881			
	rt I	Reason for Public Charity Status (All organizations must complete this p		tions		
The c	rganı	zation is not a private foundation because it is (For lines 1 through 11, check only one b	ox)			
1	Γ	A church, convention of churches, or association of churches $section 170(b)(1)(A)(i)$.				
2	Γ	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)				
3	Γ	A hospital or a cooperative hospital service organization described in section 170(b)(1)	(A)(iii).			
4	Γ	A medical research organization operated in conjunction with a hospital described in sec hospital's name, city, and state	tion 170(b)(1)(A)	(iii).Ente	r the	
5	Г	An organization operated for the benefit of a college or university owned or operated by a	a governmental unı	t describe	- d ın	
		section 170(b)(1)(A)(iv). (Complete Part II)				
6	Γ	A federal, state, or local government or governmental unit described in section 170(b) (1	L)(A)(v).			
7	Γ	An organization that normally receives a substantial part of its support from a governme described in section 170(b)(1)(A)(vi) (Complete Part II)	ntal unit or from th	e general	public	
8	\sqcap	A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)				
9	\sqcap	An organization that normally receives (1) more than 331/3% of its support from contri	butions, membersh	ıp fees, ar	nd gros	5 S
		receipts from activities related to its exempt functions—subject to certain exceptions, a	n 331/3%	of		
		its support from gross investment income and unrelated business taxable income (less	section 511 tax) fr	om busine	esses	
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Pai	t III)			
10	Γ	An organization organized and operated exclusively to test for public safety. See section				
11	<u>\</u>	An organization organized and operated exclusively for the benefit of, to perform the fundone or more publicly supported organizations described in section 509(a)(1) or section the box that describes the type of supporting organization and complete lines 11e through a roughly Type II b Type III c Type III - Functionally integrate	509(a)(2) See sec gh 11h		a)(3).	Check
e	<u>\</u>	By checking this box, I certify that the organization is not controlled directly or indirectly other than foundation managers and other than one or more publicly supported organization 509(a)(2)	•	•		
f		If the organization received a written determination from the IRS that it is a Type I, Typ check this box	e II or Type III su	pporting o	rganız	ation,
g		Since August 17, 2006, has the organization accepted any gift or contribution from any following persons?				
		(i) a person who directly or indirectly controls, either alone or together with persons des	cribed in (ii)		Yes	No
		and (III) below, the governing body of the the supported organization?		11g(i)		No
		(ii) a family member of a person described in (i) above?		11g(ii)		No
		(iii) a 35% controlled entity of a person described in (1) or (11) above?		11g(iii)		Νo
h 		Provide the following information about the supported organization(s)				
		(iii) (iv)				

(iv)

Is the

organization in

col (i) listed in

your governing

document?

Yes

Type of

organization

(described on

lines 1-9 above

or IRC section

(see instructions))

(ii)

EIN

(i)

Name of

supported

organization

Total

Yes

(v)

Did you notify the

organization in

col (ı) of your

support?

No

(vii)

A mount of

support?

39,296,636

(vi)

Is the

organization in

col (i) organized

in the US?

No

Yes

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	֥ <i>)</i>		
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) Dublic Support Subtract line F from						
6	Public Support. Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and stop here						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
	and stop here. The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	▶ □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and stop here. The organization				,		▶
17a	10%-facts-and-circumstances test-	-2009. If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ation qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						▶ ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes here	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

Software ID: Software Version:

EIN: 23-2825881

Name: Temple University Health System Inc

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours	Posi	(C tion (hat a	che	cka			(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
Jane Scaccettı Dırector, Chaır	5 00	×		Х				0	0	0
Clark S Frame	5 00	Х		Х				0	0	0
Director, Vice Chair Edmond F Notebaert		.,		.,					2 502 222	0
Director, President and CEO of TUHS	20 00	Х		Х				0	2,583,333	
Theodore Z Davis Director	5 00	×						0	0	0
Dr Milton L Rock Director	5 00	Х						0	0	0
John C Haas Director	5 00	Х						0	0	0
Robert H LeFever Dırector	5 00	Х						0	0	0
Dr Daniel T Dempsey Director	2 00	Х						0	478,394	40,994
Ronald Donatuccı Dırector	5 00	Х						0	0	0
Lewis Gould Director	5 00	Х						0	0	0
Lon R Greenberg Dırector	5 00	Х						0	0	0
Dr Soloman Luo Dırector	5 00	Х						0	0	0
Dr Ann Weaver Hart Dırector	2 00	Х						0	532,000	79,949
Dr John M Daly Dırector	2 00	Х						0	710,846	50,973
Patrick O Connor Director	5 00	Х						0	0	0
Daniel Polett Director	5 00	Х						0	0	0
Beth C Koob Secretary	30 00			х				383,115	0	52,785
George E Moore Asst Treasurer	4 00			Х				0	370,000	112,317
Betty McAdams Asst Treasurer	41 00			X				90,217	0	13,750
Robert H Lux Treasurer	31 00			Х				458,041	0	53,686
Joseph G Klos Asst Treasurer	50 00			Х				208,750	0	32,108
Drew Maser Asst Treasurer	50 00			Х				99,633	0	29,291
Thomas AK Queenan Asst Treasurer	50 00			х				194,823	0	35,837
Herbert P White Asst Treasurer	50 00			х				232,775	0	38,400
Dr Calvin Johnson CMO of TUHS	50 00				Х			372,344	0	36,167

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours	Posi t	((tion (hat a	che		I		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Highest compensated employee Key employee Officer Institutional Trustee or chrector		Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations		
David Newell VP - External Affairs	50 00				х			322,836	0	54,147
Robert Bırnbrauer VP - Human Resources	50 00				х			275,894	0	79,663
Art Papacostas Chief Information Officer	49 00				х			341,815	0	62,279
Alan Rosenberg Chief of Staff	50 00				х			326,810	0	54,847
Michael Mullane Asst to the CEO	50 00				х			357,119	0	33,479
George Kenny Govt Relations	50 00				х			263,344	0	14,361
Paul Walker Assoc Hospital Director	50 00					Х		203,732	0	18,237
Kenneth Chadwick AVP Real Estate Services	50 00					Х		195,771	0	35,222
Raymond Robinson AVP Revenue Cycle	50 00					Х		188,773	0	10,744
Sharon Oxendale Assoc VP Operations Improvement	50 00					Х		188,706	0	5,169
Charles Soltoff AVP Marketing	50 00					Х		185,297	0	32,181
Joseph W Marshall III Former CEO of TUHS	33 00						х	421,968	0	25,876
Robert E Pezzolı Former Officer	50 00						х	590,495	0	51,193

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DLN: 93493132001091

OMB No 1545-0047

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

* Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II.A. Do not complete Part II.B.

♣ Se	ection 501(c)(3) organizations tha e organization answered "Ye	t have filed 101113700 (election this t have NOT filed Form 5768 (election s," to Form 990, Part IV, Line 5	on under section 501	(h)) Complete Part II-B Do n	ot complete Part II-A						
N a	ection 501(c)(4), (5), or (6) organi time of the organization mple University Health System Inc	zations Complete Part III		Employer iden	tification number						
D = -	Commission if the com			23-2825881							
Par	Complete if the or	ganization is exempt und	er section 501(c) or is a section 527	organization.						
1	Provide a description of the or	ganization's direct and indirect po	olitical campaign ac	tivities in Part IV							
2	Political expenditures			►	\$						
3	V olunteer hours										
Par	rt I-B Complete if the or	ganization is exempt und	er section 501(c)(3).							
1		e tax incurred by the organization			\$						
2	Enter the amount of any excis-	e tax incurred by organization ma	nagers under sectio	n 4955 🕨	\$						
3	If the organization incurred a s	section 4955 tax, did it file Form	4720 for this year?		☐ Yes ☐ No						
4a	Was a correction made?				┌ Yes						
b	If "Yes," describe in Part IV										
Pai	rt I-C Complete if the or	ganization is exempt und	er section 501(c) except section 501	.(c)(3).						
1	Enter the amount directly expe	ended by the filing organization fo	r section 527 exem	pt function activities 🕨	\$						
2	Enter the amount of the filing of exempt funtion activities	organization's funds contributed t	o other organization	s for section 527 ▶-	\$						
3	Total exempt function expendi	tures Add lines 1 and 2 Enter ho	ere and on Form 112	20-POL, line 17b ►	¢						
4	Did the filing organization file I	Form 1120-POL for this year?			↑ — Yes No						
5	State the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.										
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 -						
		1			l						

e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Pa	rt II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c)(3) and file	d Form 5768	(election					
	Check If the filing organization belongs to a Check If the filing organization checked box		d" provisions apply	,							
<u> </u>	Limits on Lobbying E (The term "expenditures" means ar		(a) Filing Organization's Totals	(b) Affiliated Group Totals							
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	ıbyıng)								
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	yıng)								
c	Total lobbying expenditures (add lines 1a and 18	b)									
d	Other exempt purpose expenditures										
e	Total exempt purpose expenditures (add lines 1	c and 1d)									
f	Lobbying nontaxable amount Enter the amount f	from the following table	ın both								
	If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxa 20% of the amount on lir									
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	0							
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,0	000							
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,00	00							
	Over \$17,000,000	\$1,000,000									
		•									
g	Grassroots nontaxable amount (enter 25% of lin	ne 1 f)									
h	Subtract line 1g from line 1a If zero or less, enter	er -0-									
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -									
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file F	orm 4720 repoi	rtıng	┌ Yes ┌ No					
	4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)										
	Lobbying Expenditures During 4-Year Averaging Period										
	Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) Total					
2a	Lobbying non-taxable amount										
b	Lobbying ceiling amount (150% of line 2a, column(e))										
c	Total lobbying expenditures										
d	Grassroots non-taxable amount										

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a)		(b)	
		Yes	No	A mount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		Νo		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo		
c	Media advertisements?		Νo		
d	Mailings to members, legislators, or the public?		Νo		
е	Publications, or published or broadcast statements?		Νo		
f	Grants to other organizations for lobbying purposes?		Νo		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo		
i	Other activities? If "Yes," describe in Part IV	Yes		430,57	
j	Total lines 1c through 1i			430,57	
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo		
b	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

- Dues, assessments and similar amounts from members
 Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).
 - a Current year
 - **b** Carryover from last year
- c Total
- 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues
- 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?
- 5 Taxable amount of lobbying and political expenditures (see instructions)

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Ident if ier	Return Reference	Explanation
Part II-B, Line 11	Activities	Part II-B, Line 1(i), Other Lobbying Activities Direct Lobbying Expenditures in Professional Fees were \$300,104, Indirect Lobbying Expenditures incurred through dues and memberships were \$130,474 23

2b

2c 3

4

5

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DLN: 93493132001091

OMB No 1545-0047

2009

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Employer identification number Name of the organization Temple University Health System Inc 23-2825881 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

- easement on the last day of the tax year

 Held at the End of the Year
- Total number of conservation easements
 Total acreage restricted by conservation easements
- Total acreage restricted by conservation easements

 c Number of conservation easements on a certified historic structure included in (a)

 d Number of conservation easements included in (c) acquired after 8/17/06

 2d

 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶_______
- 4 Number of states where property subject to conservation easement is located ▶_____
- Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?
 - Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year 🕨
- 7 A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____
- 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section
 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?
- 9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- 1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
 - (i) Revenues included in Form 990, Part VIII, line 1

Revenues included in Form 990, Fait VIII, line

(ii) Assets included in Form 990, Part X

- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items
- a Revenues included in Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

orm 990, Part VIII, line 1

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

2a

D Schedule D (Form 990) 2009

-\$_____

Part	TITL Organizations Maintaining Co	<u>llections of Ar</u>	t, His	tori	<u>cal Tr</u>	<u>easu</u>	res, or C	<u> the</u>	r Similar .	Asse	<u>:ts (co</u>	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check ar	y of th	ne foll	owing t	hat are	a signific	ant u	ise of its coll	ectio	n	
а	Public exhibition		d	\sqcap	Loan	orexch	ange prog	rams				
ь	Scholarly research		e	Γ	Other							
С	Preservation for future generations											
4	Provide a description of the organization's co	ollections and expla	aın hov	w they	/ furthe	r the o	rganızatıoı	n's ex	xempt purpos	se in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								nılar	Г	Yes	┌ No
Par	t IV Escrow and Custodial Arrang						answere	d "Y	es" to Forn	n 990),	
	Part IV, line 9, or reported an ar											
1a	Is the organization an agent, trustee, custoc included on Form 990, Part X?	lian or other interm	ediary	tor c	ontribu	tions o	rotherass	ets	not	Г	Yes	┌ No
ь	If "Yes," explain the arrangement in Part XI	V and complete the	follow	ng ta	able							
	•	·		-			[A mou	ınt	
c	Beginning balance							1c				
d	Additions during the year							1d				
e	Distributions during the year							1e				
f	Ending balance							1f				
2a	Did the organization include an amount on Fe	orm 990, Part X, lır	ie 21?				-		•	Г	Yes	┌ No
ь	If "Yes," explain the arrangement in Part XI\	/										
Pa	rt V Endowment Funds. Complete	ıf the organızatıo	n ans	were	ed "Ye	s" to F	orm 990					
		(a)Current Year	(b)	Prior \	⁄ear	(c) Two	Years Back	(d)	Three Years Ba	ck (e	:)Four Ye	ears Back
1a	Beginning of year balance							-				
Ь	Contributions							-		-		
с	Investment earnings or losses							+		+		
d	Grants or scholarships							+-		+		
е	Other expenditures for facilities and programs											
f	Administrative expenses											
g	End of year balance											
2	Provide the estimated percentage of the yea	r end balance held	as					_				
а	Board designated or quasi-endowment 🕨											
ь	Permanent endowment >											
c	Term endowment ▶											
3a	Are there endowment funds not in the posse	ssion of the organiz	ation	that a	re held	and a	dmınıstere	d for	the			
	organization by								_		Yes	No
	(i) unrelated organizations			•				•		3a(i)		
h	(ii) related organizations			chod	ulo P2			•	🕒	3a(ii) 3b		<u> </u>
4	Describe in Part XIV the intended uses of th							•		- JU		
	t VI Investments—Land, Building:					90, Pa	rt X, line	10.				
	Description of investment			(a)) Cost or is (invest	other	(b) Cost or o	ther	(c) Accumulate depreciation		(d) Boo	k value
1a	Land											
Ь	Buildings				66,2	99,038			24,892,	775	4:	1,406,263
c	Leasehold improvements											
d	Equipment											
e	Other											

41,406,263

(a) Description of security or category		Z. (c) Method of valuation
(including name of security)	(b)Book value	Cost or end-of-year market value
Financial derivatives		·
Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		12
Part VIII Investments—Program Related. See	e Form 990, Part X, line :	(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
		·
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, lir		
(a) Descrip	otion	(b) Book value
Assets Limited as to Use		54,160,39
Investment in Temple University Health System Insurance	Company, Ltd	22,935,28
Worker's Compensation Funds		95,84
O ther Assets		822,27
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1		▶ 78,013,78
Part X Other Liabilities. See Form 990, Part X		
1 (a) Description of Liability	(b) A mount	
Federal Income Taxes		
Other Liabilities General - PA UC Liabilities LTC	1,396,647	
Other Liabilities Misc	1,152,723	
Other Liabilities - Annuities Payable	241,561	
Other Liabilities - Intercompany - Stockamp	170,100	
Self Insurance Claim Liability TU Wkcomp	462,445	
	1	

Par	Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	ITS
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1
2	Total expenses (Form 990, Part IX, column (A), line 25)	2
3	Excess or (deficit) for the year Subtract line 2 from line 1	3
4	Net unrealized gains (losses) on investments	4
5	Donated services and use of facilities	5
6	Investment expenses	6
7	Prior period adjustments	7
8	Other (Describe in Part XIV)	8
9	Total adjustments (net) Add lines 4 - 8	9
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10
	XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	
1	Total revenue, gains, and other support per audited financial statements	1
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12	
а	Net unrealized gains on investments	
ь	Donated services and use of facilities	
c	Recoveries of prior year grants	
d	Other (Describe in Part XIV) 2d	
e	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1	
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a	
b	Other (Describe in Part XIV) 4b	
c	Add lines 4a and 4b	4c
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5
Part	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses	per Return
1	Total expenses and losses per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	
а	Donated services and use of facilities	
ь	Prior year adjustments	1
c	Other losses	1
d	Other (Describe in Part XIV) 2d	1
e	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIV)]
c	Add lines 4a and 4b	4c
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5
Par	t XIV Supplemental Information	
	nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Pa V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete t	

Identifier Return Reference Explanation

additional information

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No 1545-0047

2009

DLN: 93493132001091

pen to Public

Department of the Treasury Internal Revenue Service Name of the organization Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

Inspection Employer identification number

Temple University Health System Inc 23-2825881 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (f) Method of (g) Description of (a) Name and address of **(b)** EIN (c) IRC Code section (d) A mount of cash (e) A mount of non-(h) Purpose of grant organization ıf applıcable grant cash valuation non-cash assistance or assistance (book, FMV, appraisal or government assistance other) Temple University Health 232916108 30,450,000 General support System Foundation Inc 3509 N Broad Street Room 936 Philadelphia, PA 19140 Temple Physicians Inc3509 232790607 6,300,000 General support N Broad Street Room 936 Philadelphia, PA 19140 Temple Health Transport 755084023 2,450,000 General support Team Inc3509 N Broad Street Room 936 Philadelphia, PA 19140 Temple University Hospital 232825878 96,636 General support Inc3509 N Broad Street Room 936 Philadelphia, PA 19140

Enter total number of section 501(c)(3) and government organizations

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV	line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
Other Information		Schedule I, Part I, Line 2 Grants were made only for tax-exempt purposes to related organizations under common control Grants are subject to review by the governing bodies and management of the related organizations and the organization which is their common parent

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DLN: 93493132001091

OMB No 1545-0047

Compensation Information

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

For certain Officers, Directors, Trustees, Key Employees, and Highest

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization Temple University Health System Inc

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Employer identification number

23-2825881

Pa	rt I Questions Regarding Compensatio	n				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part II					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	\vdash	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the oreimbursement orprovision of all the expenses described.			1b		
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executiv			2	Yes	
3	Indicate which, if any, of the following the organizat organization's CEO/Executive Director Check all t					
	Compensation committee		Written employment contract			
	Independent compensation consultant	굣				
	Form 990 of other organizations	▽	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	I, Section A, line ${f 1}{f a}$ with respect to the filing organization			
а	Receive a severance payment or change-of-contro	l paymen	nt?	4a	Yes	
Ь	Participate in, or receive payment from, a suppleme	ental non	qualified retirement plan?	4b		Νo
С	Participate in, or receive payment from, an equity-b	pased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and p					
	Only 501(c)(3) and 501(c)(4) organizations only m	ust comp	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	, lıne 1a,	did the organization pay or accrue any			
а	The organization?			5a		Νo
ь	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	, line 1a,	did the organization pay or accrue any			
а	The organization?			6a		Νo
ь	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII,					
	subject to the initial contract exception described in Part III			8		No
9	If "Yes" to line 8, did the organization also follow th section 53 4958-6(c)?	ne rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name (B) Breakdown of W-2 and/or 1099-MISC compensation (I) Base compensation (I) Davis compensation (II) Davis compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other compensation (III) Other comp									
(i) Base incentive reportable compensation reportable compensation Form 990 or Form 990-EZ	(A) Name					(C) Retirement and		(E) Total of columns	
See Additional Data Table			(i) Base compensation	ıncentive	(iii) Other reportable compensation		benefits	(B)(ı)-(D)	Form 990 or
	See Additional Data Table								

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
	·	Joseph W Marshall, III also served as Chief Executive Officer of Temple University Health System, Inc. and was paid a severance by the Health System upon his termination from that role. His severance payment was \$447,844. Robert E. Pezzoli also served as Chief Executive Officer of Temple University Hospital, Inc. and was paid a severance by the Health System upon his termination from that role. His severance payment was \$641,688.

Schedule J (Form 990) 2009

Software ID: Software Version:

EIN: 23-2825881

Name: Temple University Health System Inc

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees								
(A) Name		(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
Edmond F Notebaert	(I) (II)	0 2,583,333	0	o 0	0	0	0 2,583,333	0
Dr Daniel T Dempsey	(i) (ii)	0 210,120	0	0 268,274	0 0	0 40,994	0 519,388	0 0
Dr Ann Weaver Hart	(I) (II)	0 532,000	0	0	0 33,000	0 46,949	0 611,949	0
Dr John M Daly	(I) (II)	0 605,346	0	0 105,500	0	0 50,973	0 761,819	0
Beth C Koob	(I) (II)		0	18,488 0	32,544 0	20,241	435,900	0
George E Moore	(I) (II)	0 364,000	0	0 6,000	0 49,000	0 63,317	0 482,317	0
Robert H Lux	(I) (II)	445,346 0	0	12,695 0	32,544	21,142		0
Joseph G Klos	(I) (II)	208,750 0	0	0	25,740 0	6,368 0	240,858 0	0
Thomas AK Queenan	(I) (II)	194,281 0	0	542 0	21,098 0	14,739 0	230,660	0
Herbert P White	(I) (II)	218,775 0	0	14,000	24,089 0	14,311 0	271,175 0	0
Dr Calvın Johnson	(I) (II)	361,934 0	0	10,410	16,525 0	19,642 0	408,511	0
David Newell	(I) (II)	284,031 0	0	38,805 0	30,884 0	23,263	376,983 0	0
Robert Birnbrauer	(I) (II)	262,300 0	1,046	12,548 0	54,500 0	25,163 0	355,557 0	0
Art Papacostas	(I) (II)		0	12,200 0	51,745 0	10,534 0	404,094	0
Alan Rosenberg	(I) (II)		0	29,346 0	32,544 0	22,303 0	381,657 0	0 0
Michael Mullane	(I) (II)	348,132 0	0	8,987 0	16,525 0	16,954 0	390,598 0	0 0
George Kenny	(I) (II)	248,894 0	0	14,450 0	14,275 0	86 0	277,705 0	0
Paul Walker	(I) (II)	142,076 0	30,000 0	31,656 0	14,055 0	4,182 0	221,969 0	0 0
Kenneth Chadwick	(I) (II)	195,005 0	0	766 0	21,128 0	14,094 0	230,993 0	0 0
Raymond Robinson	(I) (II)	188,672 0	0	101 0	5,372 0	5,372 0	199,517 0	0
Sharon Oxendale	(I) (II)	170,494 0	0	18,212 0	1,297 0	3,872 0	193,875 0	0
Charles Soltoff	(I) (II)	173,428 0	0	11,869 0	18,389 0	13,792 0	217,478 0	o 0
Joseph W Marshall III	(I) (II)	0	70,000 0	351,968 0	0	25,876 0	44 7,844 0	0
Robert E Pezzoli	(I) (II)		0	· '	29,461 0	21,732 0	l l	0 0

DLN: 93493132001091

OMB No 1545-0047

Employer identification number

Schedule K (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Open to Public Inspect ion

	ne or the organization									Employei	identiii	ication ni	imbei	
	mple University Health System Inc									23-282	5881			
P	art I Bond Issues (a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date	: Issued	(e) Issue	e Price	(f) Desc	rıptıon of Pı	urpose	(g) De		Beha Iss	On alf of uer
											Yes	No	Yes	No
A	HOSPITALS & HIGHER ED FAC AUTH OF PHILA	23-1929132	717903C55	08-17-	-2007	149,	898,643	REFUND OF	FUND OF SERIES 97,99,03,05			x		х
В	HOSPITALS & HIGHER ED FAC AUTH OF PHILA	23-1929132	717903D54	08-17-	-2007	71,		REFUNDING 97,99,03,05	FUNDING OF SERIES ,99,03,05			х		х
P	art III Proceeds			,	•									•
	Tatal proceeds of sauce				Α		В	<u> </u>	;	D			Е	
_1					19,898,643	+	71,051,46							
					11,583,006	+	4,372,55	59				+		
_3	Proceeds in refunding or defeasar	nce escrows		137,144,859		;	39,114,378							
4	Other unspent proceeds											\perp		
_5	Issuance costs from proceeds			1,170,778		875,3		.4						
6	Working capital expenditures fron	n proceeds												
7	Capital expenditures from procee	ds												
8	Year of substantial completion			20	07	20	007							
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	s	No
9	Were the bonds issued as part of	a current refunding is	sue?	х		X								
10	Were the bonds issued as part of	an advance refunding	ıssue?		Х	Х								
11	Has the final allocation of proceed	ds been made?		х		х								
12	Does the organization maintain ac the final allocation of proceeds?	dequate books and re	cords to support	Х		х								
Pā	rt III Private Business Use				•					•				
					<u> </u>	1	В	С		D			E	
				1 3/	1 61	1 1/	1 61	1 3/		3.0		1 3/		

Yes

No

Χ

Χ

which owned property financed by tax-exempt bonds?

which may result in private business use?

Was the organization a partner in a partnership, or a member of an LLC,

Are there any lease arrangements with respect to the financed property

No

Χ

Χ

Yes

No

Yes

No

Yes

Yes

Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

		,	A	В		С		D			E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?		Х		Х						
3b	Are there any research agreements with respect to the financed property which may result in private business use?		Х		Х						
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?			Х							
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		1 920 %		3 650 %		•				
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 %		0 %						
6	Total of lines 4 and 5		1 920 %		3 650 %						
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х		Х							
Dai	rt IV Arhitrage						•	•	•	•	•

Part IV Arbitrage

_											
			A	В		С		D			E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		x		x						
2	Is the bond issue a variable rate issue?		Х		Х						
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		x		x						
ь	b Name of provider		na		•						
С	Term of hedge										
4a	Were gross proceeds invested in a GIC?	Х		Х							
ь	Name of provider	Defpa Bank Term'd in 0		Defpa BankHYPO - Term'd in 09							
С	Term of GIC										
d	d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?			х							
5	Were any gross proceeds invested beyond an available temporary period?		х		х						
6	Did the bond issue qualify for an exception to rebate?		х		х						
									Cabadul	o V /Eorm 00/	33.2000

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DLN: 93493132001091

OMB No 1545-0047

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Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name of the organization Temple University Health System Inc **Employer identification number**

23-2825881

Complete if the organizat				(b) Description of transaction							(c) Corrected?			
1 (a) Name of disq	ualıfıed	person			(b) Desc	ription	of trans	action		Yes N				
										165	140			
											+			
											1			
											+			
			<u> </u>											
2 Enter the amount of tax impos								ear under	r ·					
section 4958									. \$					
3 Enter the amount of tax, If any	, on line	2, abo	ve, reimbursed	d by th	e organization .			•	· \$					
Part III Loans to and/or I	From	Intere	sted Perso	ns.										
Complete if the organiz), Part IV, line 26	, or Fori	n 990-E	Z, Part V	, line 38a					
	(b)	oan to						(f)						
(a) Name of interested person and	1 ' '	m the	(c) 0 rigin	nal			(e) In Approved			(g)Written				
purpose			principal am		(d)Balance due	default?		by board or committee?		agreemen	ıt?			
	То	From	1			Yes	No	Yes	No	Yes	No			
	10	110111				163	140	163	110	163	110			
			<u> </u>	- \$										
otal					Porconc									
Complete if the orga						line 1	7							
•					een interested per									
(a) Name of Interested pers	on	'			ganization	3011	(c) A n	nount of g	rant or typ	e of assist	tance			
					<u>-</u>									
Part IV Business Transact	ions 1	involv	ing Interes	sted	Persons.									
Complete If the orga						, line 2	28a, 28	b, or 28	c.					
		(Ь) Relationship							(e) Sh	naring of			
(a) Name of interested perso	n		veen intereste	d	(c) A mount of	(d) Desc	rintion of	transactioi	1 -	zation's			
(a) Name of meetested perso	•		erson and the		transaction	'	.,			reve	nues?			
		+	organization							Yes	No			
Marc Polett			Mr Polett or at TUHS		57,2	.24 Em	pld TUF	lS			Νo			
ohn Testa		+	rın law		7 . 0	E0 Em	pld TUF	ı c			Νο			
onn resta			r in iaw accetti Directo	or	75,0	29 [1]	ipia i O F	15			IN O			
		at TU		·										
Details on Schedule O											Νο			
											1			
		1								1				

Software ID: Software Version:

EIN: 23-2825881

Name: Temple University Health System Inc

Explanation

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SCHEDULE O (Form 990)

Department of the Treasury

Identifier

Identifier

Section B, line

Identifier

Return

Reference

Form 990,

Part VI,

Return

Reference

of the Secretary

Return

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

OMB No 1545-0047

DLN: 93493132001091

2009

Open to Pub

	Reference	
Form 990, Part VI, Section A, line 6		The sole member of the organization is Temple University Of The Commonw ealth System of Higher Education. The member has the power to appoint and remove the organizations Board of Directors. The approval of the member is required for any of the following actions by the organization (a) any dissolution or liquidation, (b) any merger, (c) any amendments to the Articles of Incorporation, (d) any amendments to the Bylaw's regarding the member, the number of Directors, quorum or voting requirements, (e) the sale, pledge, lease (but only a lease from the organization of substantially all of the organizations real property), or other transfer of the assets of the organization other than transactions occurring in the ordinary course of business, (f) any decision resulting in the organizations ceasing to provide appropriate sites for Temple University School of Medicine for comprehensive tertiary acute care services through the organization or related organizations, (g) any decision to merge with, acquire, or enter into an affiliation with medical schools or medical school hospitals other than the Universitys, (h) the deletion of any clinical programs that are needed for the accreditation of Temple University School of Medicine, (i) the adoption of the organizations annual capital and operating budgets, (j) the issuance or assumption of any indebtedness in excess of Two Million Five Hundred Thousand Dollars (\$2,500,000), and (k) the execution of any contract providing for the management of the organization

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7a		See Part VI, Section A, Line 6 above

	ldentifier	Return Reference	Explanation
	Form 990, Part VI, Section A, line 7b		See Part VI, Section A, Line 6 above
•			

Explanation

After review by management and outside tax counsel, the 990 and 990T (if any) are posted to the website of

the Secretarys Office Each Board Member is contacted and provided with the wieb address. A Board Member

without internet access is provided a paper copy to review. The wiebsite and paper mailing have an overview of the 990 and 990T preparation process and internal reviews. Each Board Member is asked to review the 990.

All disclosures are evaluated and a determination of whether a conflict exists is made by the Board or a committee of the Board. All employees are subject to a conflicts of interest policy that is monitored by the Office

		and 990T within 2 weeks and contact the Chief Financial Officer about any questions. In addition to the above process, the Audit Committee is provided a copy and the 990 and 990T are reviewed at a regularly scheduled meeting.
ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, Inne 12c		The Office of the Secretary provides each director and officer with copies of the conflicts of interest policy and a disclosure statement to be completed on an annual basis. The Office of the Secretary reviews the completed disclosure statements which are then reviewed in summary format by a committee of the Board of Directors and any recommended actions presented to the full Board of Directors. In addition to completing the annual disclosure statement, directors and officers must disclose potential or actual conflicts on an ongoing basis as matters arise.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 15		There is a compensation committee that reviews and approves all total compensation of executive / key personnel at Temple University Health System through an evaluation performed by an external compensation expert before the compensation is approved

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		The Unaudited Internal Financial Statements of the Temple University Health System and certain of its related organizations are distributed and made available to the public at the end of each quarter as per the Systems Continuing Disclosure Agreement (Series of 2007 Bond Issue) through the Digital Assurance Corp (DAC), the Municipal Services Reporting Boards EMMA disclosure site and the Health Systems financial wieb site. The Annual Audited Financial Statements are also released to the public in the same manner. To the extent required by applicable law, the organization makes its governing documents available to the public upon request.

	Reference	
Schedule K Supplental Information		Schedule A, Part I, Line h Temple University Health System, Inc. is organized to support Temple University - Of The Commonwealth System of Higher Education and organizations that are affiliated with Temple University Although certain supported organizations are not named in the organizations governing documents, they fall within the class of permitted beneficiaries
Identifier R	eturn	Explanation

Explanation

\vdash	Kelerence	
		Community Benefit Overview Temple University Health System; through its affiliates and as the sole member of its affiliated hospidals, physician group and other health providers, provides sites, programs and other resources to help carry out a broad array of community services. We take great pride in our comprehensive efforts to improve the health and quality of luring in North Fhiladelphia and the Southeast Pennsylvania region. Our services are especially important in the diverse, economically challenged english challenged replicit hospidal plane (see See See See See See See See See See
ldentifier	Return	Explanation

ldentifier	Return Reference	Explanation
		EMERGENCY PREPAREDNESS AND RESEARCH With an investment of more than \$150,000 00, this program helps ensure our staff and hospital facilities are prepared to continue to provide safe, quality patient care even under the most austere conditions. We work on many levels, both inside and outside the Health System, educating our communities about the importance of personal preparedness. Temples Emergency Preparedness and Research Program is a critical link in the federal, state, and local disaster response plans. HAITI RELIEF With an investment of more than \$85,000.00 Temple University Hospital readied medical supplies and equipment to treat the sick and injured victims of the earthquake. Together with the Temple University School of Medicine, we connected physicians who were traveling to Haiti with community-based organizations. We also provided helicopter services to transport patients upon their arrival in Philadelphia to appropriate hospital care in our region. DONATING BLOOD. Working with the American Red Cross, Temple University Health System helps ensure that our nation has a safe and reliable blood supply. Through an investment of nearly \$70,000.00, Temples hospitals helped collect more than 800 pints of blood from employees, physicians and community members. FUELING OUR COMMUNITYS ECONOMIC ENGINE. Temple University Health System employed nearly 7,000 people and paid \$510 million in salaries and benefits. As a critical employer for North Philadelphia, about 22% of its employees live within its immediate zip codes. For every hospital job, about 1.2 additional jobs are generated elsewhere. For every \$1.00 of hospital employee compensation, about \$92 additional compensation is spent elsewhere in the community (about \$470 million). REDUCING THE. GOVERNMENT BURDEN in 2010, Temple University Hospital and Jeanes Hospital together incurred around \$37 millior in net charity care expenses. In addition, Temple maintains strong affiliations with the City of Philadelphia, Federally Qualified Health Centers and other comm

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DLN: 93493132001091

OMB No 1545-0047

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Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. See separate instructions.

Department of the Treasury Internal Revenue Service

(Form 990)

	organization sity Health System Inc					tification number
Part I	Identification of Disregarded Entities (Complete	ıf the organization	answered "Yes" or	n Form 990, Part I	23-2825881 V, line 33.)	
	(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) nd-of-year assets	(f) Direct controlling entity
Part II	Identification of Related Tax-Exempt Organizat or more related tax-exempt organizations during the	i ons (Complete ıf t tax year.)	he organızatıon ar	nswered "Yes" on	Form 990, Part	IV, line 34 because it had one
	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity stat (if section 501(c)(tus Direct controlling entity
See Additional	Data Table					

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 3	34
	because it had one or more related organizations treated as a partnership during the tax year.)	

			<u> </u>	<u> </u>							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Forn 1065)	(j) Gener mana partn) al or ging ner?
							Yes	No		Yes	No
							, and the second second	, and the second second			

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
TUHS Insurance Company Inc 3509 N Broad Street Room 936 or c/o Philadelphia, PA19140	Reinsurance	BD	N/A		11,117,356	68,794,865	100 000 %
Fortress Properties Trust co Fortress Properties Inc 3 Village Road - Suite 100 Horsham, PA19044 26-6241201	Trust for the benefit of Temple University Hospital, Inc	PA		Т		4,582,881	

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV,	ine 34, 35, or 36.)			
Note. Complete line 1 if any entity is listed in Parts II, III or IV			Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV	17			
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		1a		No
b Gift, grant, or capital contribution to other organization(s)		1b	Yes	
c Gift, grant, or capital contribution from other organization(s)		1 c	Yes	
d Loans or loan guarantees to or for other organization(s)		1d		No
e Loans or loan guarantees by other organization(s)		1e		No
f Sale of assets to other organization(s)		1f		No
g Purchase of assets from other organization(s)		1g		No
h Exchange of assets		1h		No
i Lease of facilities, equipment, or other assets to other organization(s)		1i		No
j Lease of facilities, equipment, or other assets from other organization(s)		1j		No
k Performance of services or membership or fundraising solicitations for other organization(s)		1k	Yes	
I Performance of services or membership or fundraising solicitations by other organization(s)		11	Yes	
m Sharing of facilities, equipment, mailing lists, or other assets		1m		No
n Sharing of paid employees		1n		No
• Reimbursement paid to other organization for expenses		10		No
p Reimbursement paid by other organization for expenses		1p		No
q Other transfer of cash or property to other organization(s)		1q		No
r Other transfer of cash or property from other organization(s)		1r		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationship	1	sholds T		
(a) Name of other organization	(b) Transaction	Amoun	(c) it involve	ed
(1) See Additional Data Table	type(a-r)	74110411		
(2)				
(3)				
(4)				
(5)				
(6)				

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d Are parti sect 501(d organiz	ners ion :)(3) :ations?	(e) Share of end-of-year assets		r) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	agın tner?
			Yes	No		Yes	No		Yes	N
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Software ID: **Software Version:**

EIN: 23-2825881

Name: Temple University Health System Inc

Form 990, Schedule R, Part II - Identification of Related	d Tax-Exempt Organ	izations		1	1
(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	(f) Direct Controlling Entity
Temple University Hospital Inc	Health Care	PA	501(c)(3)	Line 3	N/A
3509 N Broad Street Room 936 or c/o Philadelphia, PA 19140 23-2825878					
Jeanes Hospital	Health Care	PA	501(c)(3)	Line 3	N/A
3509 N Broad Street Room 936 or c/o Philadelphia, PA 19140 23-2826045					
Temple Physician Inc	Health Care	PA	501(c)(3)	Line 9	N/A
3509 N Broad Street Room 936 or c/o Philadelphia, PA 19140 23-2790607					
Temple Health Transport Team Inc	Health Care	PA	501(c)(3)	Line 9	N/A
3509 N Broad Street Room 936 or c/o Philadelphia, PA 19140 75-5084023					
Temple East Inc	Health Care	PA	501(c)(3)	Line 11a, I	Temple University Hospital
3509 N Broad Street Room 936 or c/o Philadelphia, PA 19140 23-2547305					Trospital
Temple University Of The Commonwealth System of Higher Education	Education	PA	501(c)(3)	Line 2	N/A
300 Sullivan Hall 1330 W Berks St Philadelphia, PA 19140 23-1365971					
Temple University Health System Foundation Inc	Health Care	PA	501(c)(3)	Line 11a, I	Temple University Hospital
3509 N Broad Street Room 936 or c/o Philadelphia, PA 19140 23-2916108					
Jeanes Hospital Auxiliary	Health Care	PA	501(c)(3)	Line 9	Jeanes Hospital
7600 Central Avenue Philadelphia, PA19111 23-1917776					
Temple East Real Estate Inc	Health Care	PA	501(c)(3)	Line 11a, I	Temple University Hospital
3509 N Broad Street Room 936 or c/o Philadelphia, PA 19140 20-1776524					
Episcopal Hospital	Health Care	PA	501(c)(3)	Line 11a, I	Temple University Hospital
3509 N Broad Street Room 936 or c/o Philadelphia, PA 19140 23-1365351					Trospital
Greater Philadelphia Health Services III Corp	Health Care	PA	501(c)(3)	PF	N/A
3509 N Broad Street Room 936 or c/o Philadelphia, PA 19140 23-2989581					

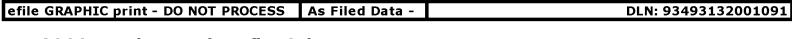
Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	(b) Transaction type(a-r)	(c) A mount Involved (\$)
(1)	Temple University Hospital	С	37,000,000
(2)	Jeanes Hospital	С	4,000,000
(3)	Temple Health Transport Team	В	2,450,000
(4)	Temple Physicians Inc	В	6,300,000
(5)	Temple University Hospital	В	96,636
(6)	Temple University Hospital	В	30,450,000
(7)	Temple University	L	1,346,199
(8)	Temple University Hospital	К	37,166,115
(9)	Jeanes Hospital	К	10,217,317

TY 2009 Category 3 filer statement

Name: Temple University Health System Inc

Amount Of Indebtedness	Type Of Indebtedness	Name	Address	Identifying Number	Number Of Shares
0	No Debt	TUHS	3509 N Broad Street Philadelphia, PA 19140	23-2825881	



TY 2009 Earnings and Profits Other Adjustments Statement

Name: Temple University Health System Inc

Description	Amount
Net change unreal gain on invest	1,184,425

DLN: 93493132001091

TY 2009 Itemized Other Current Liabilities Schedule

Name: Temple University Health System Inc

Corporation Name	Corporation EIN	Description	Beginning Amount	Ending Amount
TUHS Insurance Company LTD		Losses and loss adjustment expenses	9,428,549	9,277,821
		Deferred gain on retroactive contract	66,040	17,094
		Accrued expenses	40,650	40,300
		Reinsurance balances payable	5,000,000	5,000,000
		Deposit liability	2,000,000	2,000,000
		Unearned premium	5,000,000	5,000,000

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TY 2009 Itemized Other Assets Schedule

Name: Temple University Health System Inc

Corporation Name	Corporation EIN	Other Assets Description	Beginning Amount	Ending Amount
TUHS Insurance Company LTD		Deferred reinsurance premium (short term)	5,000,000	5,000,000
		Deferred reinsurance premium (long term)	5,000,000	0

TY 2009 Itemized Other Current Assets Schedule

Name: Temple University Health System Inc

Corporation Name	Corporation EIN	Other Current Assets Description	Beginning Amount	Ending Amount 473,403	
TUHS Insurance Company LTD		Accrued Investment Income	398,148		
		Reinsurance balances receivable	10,000,000	5,000,000	
		Prepaid Expenses	6,645	3,338	
		Pending trades receivable	0	532,024	

TY 2009 Other Deductions Schedule

Name: Temple University Health System Inc

Description	Foreign Amount (should only be used when attached to 5471 Schedule C Line 16)	Amount
Losses and loss adjustment expenses		5,918,358
Acquisition Costs		124,000
General & Administrative Expenses		96,702

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TY 2009 Itemized Other Investments Schedule

Name: Temple University Health System Inc

Corporation Name	Corporation EIN	Other Investments Description	Beginning Amount	Ending Amount 28,904,706	
TUHS Insurance Company LTD		United States Treasury Notes	19,334,054		
		Corporate debt securities	7,499,530	7,635,172	
		Mortgage backed securities	10,246,582	8,727,881	

TY 2009 Itemized Other Liabilities Schedule

Name: Temple University Health System Inc

Corporation Name	Corporation EIN	Other Liabilities Description	Beginning Amount	Ending Amount	
TUHS Insurance Company LTD		Losses and loss adjustment expenses	21,120,000	14,915,214	
		Deferred gain on retroactive contract	35,560	0	
		Reinsurance balances payable	5,000,000	0	
		Unearned premium	5,000,000	0	

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TY 2009 Name Change Explanation

Name: Temple University Health System Inc

EIN: 23-2825881

Explanation of Name Change: TUHS Insurance Company, Ltd. is not indebted to its sole

shareholder, Temple University Health System, Inc. There are no

outstanding subscriptions to the stock of TUHS Insurance

Company, Ltd.

Prior Name:

Additional Data

Software ID: Software Version:

EIN: 23-2825881

Name: Temple University Health System Inc

Form 990, Schedule A, Part I, Line 11h - Provide the following information about the organizations the organization supports.

(i) Name of Supported Organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section)	(iv) Is the organization in (i) listed in your governing document?		(v) Did you notify the organization in (i) of your support?		(vi) Is the organization in (i) organized in the US?		(vii) A mount of support?	
			Yes	No	Yes	No	Yes	No		
Temple University	231365971	2	Yes						0	
Temple Health Transport	755084023	9		No					2450000	
Temple Physicians Inc	232790607	9		No					6300000	
Temple Hospital	232825878	3		No					96636	
Temple Foundation Inc	232916108	3		No					30450000	