

# See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Department of the Treasury

Open to Public

_		nue Service The Organization may have to use a copy of this fetuni to satisfy state	<del>_</del>	inspection
<u>A</u>	For the	e 2009 calendar year, or tax year beginning JUL 1, 2009 and ending	<u>UN 30, 2010</u>	
В	Check if applicable	Please C Name of organization	D Employer identific	cation number
	applicabl	USE INSTRUMENT PROGRAM FOR QUALITY IN REALTH		
Г	Addre chang	ss [label of Cardan Taro		
F	Name	type	22-2	982253
<b>-</b>	chang	Con Name and Associated Association and Associated Association (Associated Associated As	E Telephone number	
<b>-</b>	return Termi	I Specific I	(802	
늗	ated Amen	Instruc-	T	
느	return	City or town, state or country, and ZIP + 4	G Gross receipts \$	1,301,571.
L	tion pendi	MONIFELIER, VI 05002	H(a) Is this a group re	
	portai	F Name and address of principal officer HELEN KIEHLE	for affiliates?	Yes X No
		132 MAIN STREET, MONTPELIER, VT 05602	H(b) Are all affiliates incl	luded? Yes No
1	Tax-ex	empt status X 501(c) ( 3 ) ◀ (insert no )	If "No," attach a	list. (see instructions)
J	- Websi	te: ► WWW.VPQHC.ORG	H(c) Group exemption	n number 🕨
			of formation: 1989 M	State of legal domicile: VT
	art I	Summary	·	
_	T	Briefly describe the organization's mission or most significant activities HEALTH CAF	E OUALTTY AS	SSESSMENT
ပ္ခ	'	blichy describe the organization of mission of most significant activities	<u> </u>	<u> </u>
ā		Observations in the second of more	then OEO/ of the not on	
Je I	2	Check this box I if the organization discontinued its operations or disposed of more	1 1	
Ó	3	Number of voting members of the governing body (Part VI, line 1a)	3	20
#DS Activities & Governance	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	20
es	5	Total number of employees (Part V, line 2a)	5	9
<b>ග</b> ි <u>ද</u>	6	Total number of volunteers (estimate if necessary)	6	0
(C) \$	7a	Total gross unrelated business revenue from Part VIII, column (C), line 12	7a	0.
		Net unrelated business taxable income from Form 990-T, line 34	7b	0.
CANNED Activity			Prior Year	Current Year
面。	8	Contributions and grants (Part VIII, line 1h)	1,756,197.	1,297,741.
		Program service revenue (Part VIII, line 2g)		
	1	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	6,082.	1,787.
JAC Reve		· · · · · · · · · · · · · · · · · · ·	4,496.	2,043.
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		
<b>_</b> _		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,766,775.	1,301,571.
<b>69</b>		Grants and similar amounts paid (Part IX, column (A), lines 1-3)	38,000.	70,000.
2010 3010	14	Benefits paid to or for members (Part IX, column (A), line 4)		
<b>≅</b> 8	15	Salanes, other compensation, employee benefits (Part IX, column (A), lines 5-10)	774,036.	793,203.
(i)	16a	Professional fundraising fees (Part IX, column (A), line 11e)		<del> </del>
ğ	· b	Total fundraising expenses (Part IX, column (D), line 25)		
Ű	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	1,005,125.	443,595.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line (25)	1,817,161.	1,306,798.
	1	Revenue less expenses Subtract line 18 from line 12	<50,386.	
7.6			ginning of Current Year	End of Year
Net Assets or	20	Total assets (Part X, line 16)  Total liabilities (Part X, line 26)	666,654.	702,440.
ASS BSS	20	Total liabilities (Part X, line 26)	285,891.	326,904.
et	21		380,763.	375,536.
	art II	Net assets or fund balances Subtract line 21 from line/20GDFAL, UT	300,703.	313,330.
	ai t II	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements,	and to the best of my knowledge	to and belief it is true, correct
		and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge	and to the bost of my knowledg	je ald belief, it is the, contest,
			1 .	<b>A</b>
Się	gn .	Lower	11 1190	5010
He	re	Signature of officer	Date	
		SHARON WILLIAMS, EXECUTIVE DIRECTOR		
		Type or print name and title		
D-				r's identifying number tructions)
Pai		signature Thomas & Janan CPA 11/11/10 en	iployed <b>&gt;</b> X	
	parer's	Firm's name (or TUOMAC F VADOED CDA	EIN ▶	
Us	e Only	self-employed), P. O. BOX 923 7 BALDWIN ST.		
		address, and ZIP + 4 MONTPELIER, VT 05601	Phone no > 8	02-223-1769
N.A.	w the I	RS discuss this return with the preparer shown above? (see instructions)	1	X Yes No
_	001 02-0		tructions	Form <b>990</b> (2009)
932	UU 1 UZ-(	M-10 LIVE TO FITACY MOLANU FADELWOLK REGUCTION ACTIVOLICE, SEE THE SEDATATE INS	u uotivii3.	1 VIIII VVV (2003)

LHA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2009) 22-2982253 Page 2 CARE, INC. Part III Statement of Program Service Accomplishments Briefly describe the organization's mission IMPROVE HEALTH CARE IN VERMONT BY STUDYING THE SYSTEM AND MAKING IT WORK BETTER Did the organization undertake any significant program services during the year which were not listed on Yes X No the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O ☐Yes X No Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 585,400. including grants of \$ (Code. 0.)(Revenue \$ 4a ) (Expenses \$ THE BUREAU OF INSURANCE, SECURITIES AND HEALTH CARE ADMINISTRATION (BISHCA) SERVES AS A FIDUCIARY FOR VPQHC'S BILL BACK FUNDING FROM THE HOSPITALS AND HEALTH PLANS IN VERMONT. WITH THESE FUNDS, VPQHC SERVES AS A RELIABLE SOURCE FOR DATA COLLECTION AND ANALYSIS ON QUALITY AND ESTABLISHING APPROPRIATE AND EFFECTIVE STANDARDS AND MEASUREMENT TOOLS FOR QUALITY OF CARE. 132,830. including grants of \$ 70,000.) (Revenue \$ 4b (Code ) (Expenses \$ VPQHC ASSISTS VERMONT CRITICAL ACCESS HOSPITALS (CAH) WITH THEIR CMS REQUIRED ANNUAL QUALITY REVIEWS. THROUGH THESE REVIEWS, COMMON NEEDS HAVE BEEN IDENTIFIED AND ADDITIONAL TOOLS INTRODUCED FOR IMPROVING AND TRACKING THEIR ONGOING QUALITY IMPROVEMENT WORK. THE RURAL HEALTH QI SPECIALIST REGULARLY ASSISTS HOSPITALS BY ANSWERING QUESTIONS ABOUT INTERPRETING NEW AND OLD CMS REGULATIONS AND CALLING UPON THE VERMONT DIVISION OF LICENSING AND PROTECTION TO ASSURE APPROPRIATE RESPONSES. 157, 483. including grants of \$ 0.)(Revenue \$ (Code ) (Expenses \$ VPQHC ASSISTS THE VERMONT DEPARTMENT OF HEALTH (VDH) WITH TRAINING PROVIDERS ON IMPLEMENTING A MEDICAL HOME FOR PATIENT-CENTERED CARE. ADDITIONAL TOOLS WERE INTRODUCED FOR IMPROVING AND TRACKING ONGOING QUALITY IMPROVEMENT WORK. Other program services. (Describe in Schedule O.) 178, 468. including grants of \$ 3,830.) Total program service expenses ▶\$ 1,054,181.

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Form 990 (2009) CARE, INC.

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		.,	
_	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	٦		v
	public office? If "Yes," complete Schedule C, Part I	3		X
4 5	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II  Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and	4		
J	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to	İ		
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		_X_
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			v
0	Schedule D, Part III	_8_		<u>X</u>
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			v
10	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV  Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?	9		_X_
.0	If "Yes," complete Schedule D. Part V	10		Х
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X	10		
	as applicable	11	х	
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI			
•	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
•	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
•	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.	•		
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII.	12		<u> X</u>
12A	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional  12A X			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		<u> </u>
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		<u>X</u>
D	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I			v
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization	14b		<u> </u>
13	or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	. 13		
	located outside the United States? If "Yes," complete Schedule F, Part III	16		<u>x</u> _
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			<del></del> -
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		<u> </u>
20_	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		<u> </u>
		Form 5	990 (2	2009)

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Form 990 (2009) CARE, INC.

Part IV Checklist of Required Schedules (continued)

	Did the exception report more than \$5,000 of grapts and other assistance to approximate and exceptions in the		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	x	
		21	Λ	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,	22		Х
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III  Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current	-22		71
23		İ		
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	23	Х	
	Schedule J	23	Α.	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	24a		х
	Schedule K. If "No", go to line 25	24b	<b></b> -	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	240		-
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		1
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	05-		x
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	ļ	
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	İ	1	
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b	-	X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified	00		
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			<sub>v</sub>
	Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		^
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was	00.	•	
	an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	-	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		^
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			v
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			v
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			v
	Schedule N, Part II	32	-	X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			v
	sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	<del> </del>	X
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			
	If "Yes," complete Schedule R, Part V, line 2	35	-	X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
				1
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O	38	X	

Form 990 (2009) CARE, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance

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					Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of					
	U.S. Information Returns. Enter -0- if not applicable	1a	14	<u>l</u>		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	(	)		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and i	eporta	ble gaming		ĺ	
	(gambling) winnings to prize winners?			1c	<u></u>	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a				
þ	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?		2b		X
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see	ınstru	ctions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year covered	ed by t	his return?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	author	nty over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	nt)?	4a	ļ	X
b	If "Yes," enter the name of the foreign country.					
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign	Bank a	and			
	Financial Accounts					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b		Х
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regard	arding	Prohibited			
	Tax Shelter Transaction?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did to	he orga	anization solicit			
	any contributions that were not tax deductible?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribu	tions o	r gifts			
_	were not tax deductible?			6b	-	
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for	goods	and services			v
<b>.</b>	provided to the payor?  If "Yes," did the organization notify the donor of the value of the goods or services provided?			7a	-	X
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	ne roa	urod	7b		
·	to file Form 8282?	as ieq	ulleu	7c		X
ч	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a p		al	1		
·	benefit contract?	2013011	ш,	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit conti	ract?		71		X
q	For all contributions of qualified intellectual property, did the organization file Form 8899 as required'			7g		
_	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-0		auired?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting or		•			
	supporting organization, or a donor advised fund maintained by a sponsoring organization, have exc	-				
	at any time during the year?			8		
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the organization make any taxable distributions under section 4966?			9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a		<u> </u>		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		ļ		
11	Section 501(c)(12) organizations. Enter	, ,				
	Gross income from members or shareholders	11a		-		
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b	<del></del>	}		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1 1	,	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		<u> </u>	000	0000:
				Form	990 (	20091

Form 990 (2009)

CARE, INC.

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

<u>Sec</u>	tion A. Governing Body and Management			
			Yes	No
1a		0		
b	Enter the number of voting members that are independent	0		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	-		
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors or trustees, or key employees to a management company or other person?	3		<u>X</u> _
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		X
6	Does the organization have members or stockholders?	6	ļ	X
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the			
	governing body?	7a	ļ	<u>X</u>
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	-	<u> </u>
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year			
	by the following	1.		
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	1.		7.7
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	L	<u> </u>
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)		T.,	
	Described to the short transfer to the state of the state	40=	Yes	No.
	Does the organization have local chapters, branches, or affiliates?	10a		
þ	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,	405		
	and branches to ensure their operations are consistent with those of the organization?  Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	10b		x
11		+''		
11A	Describe in Schedule O the process, if any, used by the organization to review this Form 990  Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	x	
12a	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise	120	1	
b	to conflicts?	12b		х
_	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	12.0		
·	in Schedule O how this is done	12c		_x_
13	Does the organization have a written whistleblower policy?	13		X
14	Does the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a		'	
	taxable entity during the year?	16a	<u> </u>	X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
<u>Sec</u>	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed NONE			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available.	le for		
	public inspection. Indicate how you make these available. Check all that apply			
	Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy,	and fina	ancial	
	statements available to the public			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organic	zation:		
	LEA FOURNIER - (802) 229-2152			

Form 990 (2009) CARE, INC.

22-2982253

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees. See instructions for definition of "key employee."

Check this box if the organization did not compensate any current officer, director, or trustee

- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors, institutional trustees, officers; key employees, highest compensated employees; and former such persons.

Check this box if the organization did not o	ompensate an	y cu	iii eii	LUII	icei	, une	SCIO		-	
(A)	(B)			(0	<b>C)</b>			(D)	(E)	(F)
Name and Title	Average			Pos				Reportable	Reportable	Estimated
	hours	(cl	heck	all 1	that	app	ly)	compensation	compensation	amount of
	per	ctor				ļ		from	from related	other
	week	die				20		the organization	organizations (W-2/1099-MISC)	compensation from the
		individual trustee or director	nstitutional trustee		۱	Highest compensated employee		(W-2/1099-MISC)	(***2/1099-141130)	organization
		a) tru:	д }eu		loyee	E e		(** 2) 1000 (***)		and related
		ividu	tetute	Officer	Key employee	plest	Former			organizations
		를	ııs	₽	<u>a</u>	돌등	훈			
LISABETH MALONEY										
DIRECTOR	1.00	х						0.	0.	0.
CONNIE COLMAN										
DIRECTOR CHAIR 2009/2010	1.00	х		х				0.	0.	0.
PAUL HARRINGTON										
DIRECTOR	1.00	x						0.	0.	0.
PETER ALBERT										
DIRECTOR VICE CHAIR 2009	1.00	x		х				0.	0.	0.
HARRY CHEN	1.00									
DIRECTOR/INTERIM EXEC. D	1.00	$ \mathbf{x} $						o.	0.	0.
ANNA NOONAN										
DIRECTOR	1.00	x						0.	0.	0.
JOHN M. LINDLEY, III		-						5,		
DIRECTOR/TREASURER	1.00	x		X				0.	0.	0.
CHRISTINE OLIVER										
DIRECTOR	1.00	X						0.	0.	0.
JILL OLSON										
DIRECTOR	1.00	X						0.	0.	0.
SHAWN SKAFLESTAD				-						
DIRECTOR	1.00	X						0.	0.	0.
STUART WILLIAMS MD										_
DIRECTOR	1.00	X						0.	0.	0.
GERHILD BJORNSON					·			<del>" -</del> -		
DIRECTOR	1.00	X						0.	0.	0.
HUNT BLAIR										
DIRECTOR/SECRETARY	1.00	X		X		<u> </u>		0.	0.	0.
JAMES DAILY										_
DIRECTOR	1.00	X						0.	0.	0.
THOMAS A. SIMPATICO MD										
DIRECTOR	1.00	X						0.	0.	0.
DONALD SWARTZ MD										
DIRECTOR	1.00	X						0.	0.	0.
PATRICIA BURNHAM										
DIRECTOR	1.00	X						0.	0.	0.
932007 02-04-10										Form <b>990</b> (2009)

Form 990 (2009) CARE, INC	<u>c.                                      </u>							-	22-2	<u>982</u>	<u> 253</u>	<u>P</u>	age 8
Part VII Section A. Officers, Directors, Tru	ıstees, Key E	mple	oyee	es, a	nd l	High	est	Compensated Employ	ees (continued)				
(A) Name and title	(B) Average hours	(cl		Pos all			oly)	(D)  Reportable compensation	(E) Reportable compensatio	n	am	(F) timate tount	of
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organization: (W-2/1099-MIS	s	comp fro orga and	other pensa om th anizat i relat nizati	ation e tion ted
CECILE FURLONG DIRECTOR	1.00	x						0.		٥.			0.
SHARON WINN									<u></u>				
DIRECTOR	1.00	X			_		L	0.		0.			_0.
RILLA MURRAY DIRECTOR	1.00	х						0.		0.			0.
W. CYRUS JORDAN	40.00				v			135 207		0	1 1	- 2	40
MEDICAL DIRECTOR HELEN RIEHLE	40.00				X			135,297.		0.	:	2, 4	<u>49.</u>
EXECUTIVE DIRECTOR	40.00				х			122,956.		0.	28	3,2	94.
						<del>-</del>							
										-		···········	
<ul><li>1b Total</li><li>2 Total number of individuals (including but n</li></ul>	ot limited to th	nose	liste	ed at	oove	e) wh	no r	258,253. received more than \$100	,000 in reportable	0. e	4.	3,5	<u>43.</u>
compensation from the organization								<del></del>	···-			Yes	2 No
3 Did the organization list any former officer,			, ke	y em	ploy	yee,	or I	highest compensated en	nployee on			103	
line 1a? If "Yes," complete Schedule J for s  For any individual listed on line 1a, is the su	ım of reportab	le co						•	the organization		3		<u> X</u>
and related organizations greater than \$150  5 Did any person listed on line 1a receive or a									ces rendered to		4	X	
the organization? If "Yes," complete Sched	•							· · · · · · · · · · · · · · · · · · ·			5		Х
Section B. Independent Contractors     Complete this table for your five highest co the organization	mpensated in	depe	ende	ent c	ontr	acto	ors 1	that received more than	\$100,000 of com	pens	ation fr	om	
(A) Name and business	address							(B) Description of s	ervices	C	(C omper		n
DOCSITE, LLC, 2 EVERGREEN	N RD. 1	ST	FI	200	R)	,	- 1	PROVIDED LIC	ENSES		<u>·</u>		
SEVERNA PARK, MD 21146	·							FOR WEB BASE	D CLINIC	· ·	_134	<u>1,5</u>	<u>74.</u>
					•••								
<del></del>													

Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 in compensation from the organization

		(2009) CARE					<u> 22-2982</u>	253 Page 9
Pa	rt VII	Statement of Reve	nue					
	•				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
इध	1 a	Federated campaigns	1a		]			1
Contributions, gifts, grants and other similar amounts	b	Membership dues	1b		]			
g,E	С	Fundraising events	1c		1			
# I		Related organizations	1d		1			
nig.		Government grants (contribut		243,741.	1			
Sir	f	All the seat but see the			-			
le ct	,	similar amounts not included abo	· I I	54,000.				
절	_			34,000.	1			
Sel	-	Noncash contributions included in lines	s 1a-11 3		1,297,741.			
<del></del>	<u> </u>	Total. Add lines 1a-1f				<del> </del>		
	•			Business Code	-			
<u>ğ</u>	2 a							
E g	b							
E E	С						,	
Real	đ							<u> </u>
Program Service Revenue	е	**						
-		All other program service reve	enue .	L	1			
$\rightarrow$		Total. Add lines 2a-2f	<del></del>	<b>&gt;</b> _				
	3	Investment income (including	i dividends, intere		1 707	1 707		
		other similar amounts)			1,787.	1,787.		
	4	Income from investment of ta	x-exempt bond p	proceeds				
	5	Royalties	<del></del>	<u> </u>				
			(i) Real	(ii) Personal	-			
	6 a	Gross Rents			_			
	b	Less. rental expenses						
	C	Rental income or (loss)			_			
	d	Net rental income or (loss)		<u>, ▶</u>			-	
	7 a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory						
	b	Less, cost or other basis						
		and sales expenses			]			
	С	Gain or (loss)			]			
	d	Net gain or (loss)						
o l	8 a	Gross income from fundraisin	ng events (not					
ᇎ		including \$	of					
ě		contributions reported on line	1c) See					
<u>بر</u> ا		Part IV, line 18	а					
Other Revenue	b	Less direct expenses	<b>b</b>		]			
١	С	Net income or (loss) from fund	draising events					
	9 a	Gross income from gaming a	ctivities. See					
		Part IV, line 19	а					
	b	Less: direct expenses	. b					
	С	Net income or (loss) from gan	ning activities					
	10 a	Gross sales of inventory, less	returns		j			
i		and allowances	. a					
	b	Less. cost of goods sold	. b					
1	С	Net income or (loss) from sale	es of inventory	<u> </u>				
Γ		Miscellaneous Revenu	1 <del>6</del>	Business Code	]			
	11 a	MISCELLANEOUS		624100	2,043.	2,043.		
	b							
ļ	С	·	<del>-</del> _					
1	d	All other revenue						
	е	Total. Add lines 11a-11d		<b>&gt;</b>	2,043.			
	40	Total revenue See instructions		_	1 301 571	1 3 830 1	Λ.	l n

Form **990** (2009)

Form 990 (2009)

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# Form 990 (2009) CARE, INC. Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	All other organizations must comp		not required to comple		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21	70,000.	70,000.		
2	Grants and other assistance to individuals in		İ		
	the U.S. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	301,796.	245,877.	55,919.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	352,339.	285,737.	66,602.	
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)	25,351.	21,216.	4,135.	
9	Other employee benefits	68,723.	57,515.	11,208.	
10	Payroll taxes	44,994.	37,656.	7,338.	
11	Fees for services (non-employees):				
а	Management				
þ	Legal	9,534.	6,823.	2,711.	
С	Accounting	18,795.		18,795.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17		-		
f	Investment management fees				<del></del>
g	Other				
12	Advertising and promotion	10 011		10.044	·····
13	Office expenses	10,844.	140	10,844.	<del></del>
14	Information technology	2,952.	142.	2,810.	
15	Royalties	0 000		0 000	
16	Occupancy	9,980. 8,527.	6,166.	9,980. 2,361.	<del></del>
17	Travel	0,341.	0,100.	2,301.	
18	Payments of travel or entertainment expenses				
40	for any federal, state, or local public officials	18,626.	15,966.	2,660.	
19	Conferences, conventions, and meetings Interest	8,903.	13,300.	8,903.	
20	Payments to affiliates	0,505.	_	0,703.	
21 22	Depreciation, depletion, and amortization	16,003.		16,003.	
23	Insurance	8,036.		8,036.	<del></del>
24	Other expenses. Itemize expenses not covered	0,0301		0,000	
27	above. (Expenses grouped together and labeled				
	miscellaneous may not exceed 5% of total expenses shown on line 25 below.)		1		
а	CONSULTING FEES	197,873.	187,212.	10,661.	
b	DOCSITE LICENSE FEES &	111,983.	111,983.		
c	EQUIPMENT LEASES	6,646.		6,646.	
d	WORKERS COMP. INSURANCE	5,063.	4,237.	826.	
e	MISCELLANOUS	1,867.	1,260.	607.	
f	All other expenses	7,963.	2,391.	5,572.	
25	Total functional expenses. Add lines 1 through 24f	1,306,798.	1,054,181.	252,617.	0.
26	Joint costs. Check here   If following				
	SOP 98-2. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation	<u></u>			

Form 990 (2009)\_

CARE, INC.

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	rt X	Balance Sheet			<u> 4 4 - 4</u>	902233 Fage 11
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		150.	1	150.
	2	Savings and temporary cash investments		230,714.	2	318,552.
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net	ſ	191,884.	4	153,435.
	5	Receivables from current and former officers, di	rectors, trustees, key			
		employees, and highest compensated employe	· 1			
		of Schedule L	·		5	
	6	Receivables from other disqualified persons (as	defined under section			
		4958(f)(1)) and persons described in section 49	58(c)(3)(B) Complete			
		Part II of Schedule L			6	
ş	7	Notes and loans receivable, net	• [		7	
Assets	8	Inventories for sale or use			8	
Ä	9	Prepaid expenses and deferred charges		12,131.	9	9,881.
	10a	Land, buildings, and equipment: cost or other				
		basis. Complete Part VI of Schedule D	10a 335,364.			
	b	Less. accumulated depreciation	10b 114,942.	231,775.	10c	220,422.
	11	Investments - publicly traded securities	<u> </u>		11	
	12	Investments - other securities. See Part IV, line	11 [		12	
	13	Investments - program-related. See Part IV, line	11		13	<del></del>
	14	Intangible assets	<u>_</u>	· · · · · · · · · · · · · · · · · · ·	14	
	15	Other assets. See Part IV, line 11	<u> </u>		15	
	16	Total assets. Add lines 1 through 15 (must equ	al line 34)	666,654.	16	702,440.
	17	Accounts payable and accrued expenses	ļ	117,734.	17	43,574.
	18	Grants payable		18		
	19	Deferred revenue		18,477.	19	116,000.
	20	Tax-exempt bond liabilities			20	<del></del> -
es	21	Escrow or custodial account liability. Complete	Part IV of Schedule D	<del></del>	21	
≣	22	Payables to current and former officers, director				
Liabilities		highest compensated employees, and disqualif	ed persons Complete Part II			
_		of Schedule L	<u> </u>		22	440 050
	23	Secured mortgages and notes payable to unrela	F	149,680.	23	142,353.
	24	Unsecured notes and loans payable to unrelate	d third parties		24	0.4.055
	25	Other liabilities Complete Part X of Schedule D	-	0.	25	24,977.
	26	Total liabilities. Add lines 17 through 25	. जि	285,891.	26	326,904.
		Organizations that follow SFAS 117, check he	ere   All and complete			
Ses	l	lines 27 through 29, and lines 33 and 34.		200 762		275 526
<u>a</u>	27	Unrestricted net assets	-	380,763.		375,536.
Ва	28	Temporarily restricted net assets	-		28	
P P	29	Permanently restricted net assets	<b>.</b>		29	
Ę		Organizations that do not follow SFAS 117, c	heck here 🕨 📖 and			
S	00	complete lines 30 through 34.			20	
set	30	Capital stock or trust principal, or current funds	T T		30	
As	31	Paid-in or capital surplus, or land, building, or ed	· · ·		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated in	come, or other tunds	380,763.	32	375 526
_	33	Total net assets or fund balances	ł		33	375,536.
	34	Total liabilities and net assets/fund balances		666,654.	34_	702,440.

Form **990** (2009)

Form 990 (2009) CARE, INC. 22-2982253 Page 12 Part XI Financial Statements and Reporting Yes No Accounting method used to prepare the Form 990 Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O X Were the organization's financial statements compiled or reviewed by an independent accountant? 2a X Were the organization's financial statements audited by an independent accountant? 2b c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, X review, or compilation of its financial statements and selection of an independent accountant? 2c If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both Consolidated basis Both consolidated and separate basis X Separate basis 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? X За b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits. 3h

Form 990 (2009)

932012 02-04-10

# SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

2009

Open to Public Inspection

Name of the organization

VERMONT PROGRAM FOR QUALITY IN HEALTH

Employer identification number 22-2982253

Pa	rt I	Reason		ity Status (All organiz	ations mu	st complet	e this part	) See inst	tructions.		
				because it is (For lines 1	•						
1				s, or association of churc					١.		
2	一			0(b)(1)(A)(ii). (Attach Sc				, , , , , , ,			
3				tal service organization of		n section	170(b)(1)(	A)(iii).			
4	一	•	•	operated in conjunction					(b)(1)(A)(ii	i). Enter t	the hospital's name,
•	_	city, and state	•							•	·
5		•		benefit of a college or ur	niversity ov	vned or or	erated by	a govern	mental uni	describ	ed in
Ŭ		=	(b)(1)(A)(iv). (Comple					<b>3</b>			
6				ent or governmental unit	describer	l in cactio	n 170(h)(1	WANG)			
-	$\mathbf{x}$	-	•	eives a substantial part o					r from the	general	nublic described in
′	للمل		b)(1)(A)(vi). (Comple		oi ita aupp	ort nom a	governine	ntai unit c	, 110111 ti 10	gonorai	public described iii
				ection 170(b)(1)(A)(vi). (	(Complete	Part II \					
8	H	-				·	rom contri	hutione m	aomharchu	a foot a	nd arose rocointe from
9	ш	•	•	eives: (1) more than 33 1 nctions - subject to certa							
				axable income (less sect	ווכווסוונב	x) irom bu	Siriesses a	icdailea p	y trie orga	riization .	alter June 30, 1973
	$\Box$		509(a)(2). (Complete	•	at far aubli	a aafatu C	`aa aaa <b>t</b> ia	- F00(-)//			
10	片	-	•	perated exclusively to tes		-			-	. a.ut tha	nurnassa of one or
11	ш	_		perated exclusively for the							
				ations described in section				) See sec	ction 509(a	a)(3). Cm	eck the box that
				organization and comple				aaratad			Type III - Other
		a Type I		_ ,,		e III - Func	•	-		a	- ,,
е	ш			t the organization is not							
_			-	han one or more publicly						(a)(1) or	section 509(a)(2)
f		•		ten determination from t	ne IRS tha	ititisa iy	pe I, Type	ii, or Type	9 111		<del></del>
			rganization, check th				_			_	
g				organization accepted an							<u> </u>
				rectly controls, either ale	one or tog	ether with	persons a	escribed i	ın (II) and (I	ii) below	1 1 1
		•	• •	upported organization?							11g(i)
		• •	•	n described in (i) above?		_					11g(ii)
			•	person described in (i) o							11g(iii)
h		Provide the fo	ollowing information	about the supported org	ganization(	(s).					
			<u> </u>	/iii) Type of	L				() (a	*ba	
(i)	Name	of supported	(ii) EIN	(iii) Type of organization		rganization sted in your			(vi) Is organizatio	in in col.	(vii) Amount of
	orga	inization		(described on lines 1-9	governing		(i) of your		(i) organızı U.S.	ed in the	support
				above or IRC section		,					
				(see instructions))	Yes	No	Yes	No	Yes	No	
		<del>_</del> .			<del></del>				<del> </del>		
					<del> </del> -						<del></del>
					-				<del>                                     </del>		
							-				· -

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

Schedule A (Form 990 or 990-EZ) 2009 CARE, INC.

22-2982253 Page 2

(Complete only if you checked the box on line 5, 7, or 8 of Part I) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2005 (b) 2006 (c) 2007 (d) 2008 (e) 2009 (f) Total 1 Gifts, grants, contributions, and membership fees received (Do not 42,500 43,027. 43,000 45,000. 45,000. 218,527. include any "unusual grants.") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 43,027.43,000. 45,000. 45,000. 218,527. 42,500. 4 Total, Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 218.527. 6 Public support. Subtract line 5 from line 4 Section B. Total Support (e) 2009 Calendar year (or fiscal year beginning in) (a) 2005 (b) 2006 (c) 2007 (d) 2008 (f) Total 43,000. <u>45,0</u>00. <u>45,0</u>00 218,527. 42,500. 43,027. 7 Amounts from line 4 8 Gross income from interest. dividends, payments received on securities loans, rents, royalties 1,793 4,840 6,082 1.787 16,726. 2,224 and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital 2.043 3,415 3,934 30,235 4,496 assets (Explain in Part IV.) 279,376. 11 Total support. Add lines 7 through 10 6,276,248. 12 Gross receipts from related activities, etc. (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 78.22 Public support percentage for 2009 (line 6, column (f) divided by line 11, column (f)) 14 78.04 15 % 15 Public support percentage from 2008 Schedule A, Part II, line 14 16a 33 1/3% support test - 2009. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and  $\triangleright$ [X] stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2008. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2009. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2008. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Pa	rt III Support Schedule for C	Organizations	Described in	Section 509(a	)(2) (Complete only	rif you checked the bo	ox on line 9 of Part
	ction A. Public Support				T	<del></del>	<del> </del>
	endar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not			:			
	include any "unusual grants.")					ļ	
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf					ļ	
5	The value of services or facilities						
	furnished by a governmental unit to				}		
	the organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						. :
	Public support (Subtract line 7c from line 6)	-					
	ction B. Total Support						<u> </u>
	endar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
t	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
11	Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on			i			
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13	Total support (Add lines 9, 10c, 11, and 12)				<u></u>	1	L
14	First five years. If the Form 990 is for	the organization'	s first, second, thi	rd, fourth, or fifth t	ax year as a secti	on 501(c)(3) organiz	zation,
	check this box and stop here						<u> </u>
Se	ction C. Computation of Publ	ic Support Pe	ercentage				
15	Public support percentage for 2009 (	ine 8, column (f) d	livided by line 13,	column (f))		15	
16						16	
Se	ction D. Computation of Inve	stment Incom	e Percentage				
17	Investment income percentage for 20	009 (line 10c, colui	mn (f) divided by li	ne 13, column (f))		17	
18	Investment income percentage from	<b>2008</b> Schedule A,	Part III, line 17			18	
198	33 1/3% support tests - 2009. If the	=					17 is not
	more than 33 1/3%, check this box a						. ▶∟
t	33 1/3% support tests - 2008. If the						and , , , —
	line 18 is not more than 33 1/3%, che		-				. ▶⊨
חכי	Private foundation. If the organization	o dia not check a	DOMEND INDEXA 19	sa origen checkil	ois nox and see if	ISHUCHOUS	

# Schedule D

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

➤ Attach to Form 990. ➤ See separate instructions.

2009 Open to Public Inspection

OMB No 1545-0047

Name of the organization V

VERMONT PROGRAM FOR QUALITY IN HEALTH CARE, INC.

Employer identification number 22-2982253

Pai	rt I Organizations Maintaining Donor Advise	ed Funds or Other Similar Fund	s or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, lin	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor adv	sed funds
•	are the organization's property, subject to the organization's		Yes No
6	Did the organization inform all grantees, donors, and donor a	•	<del></del>
·	for charitable purposes and not for the benefit of the donor of	• •	•
	impermissible private benefit?	or defined devices, or for any exiter perpendicular	Yes No
Pai		panization answered "Yes" to Form 990.	
1	Purpose(s) of conservation easements held by the organization	···· ···· · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
•	Preservation of land for public use (e.g., recreation or p		istorically important land area
	Protection of natural habitat		rtified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualit	fied conservation contribution in the form	of a conservation easement on the last
~	day of the tax year	ned conservation contribution in the form	Total conscivation easement on the last
	day of the tax year		Held at the End of the Tax Year
а	Total number of conservation easements		2a
h	Total acreage restricted by conservation easements		2b
C	Number of conservation easements on a certified historic str	ucture included in (a)	2c
ر م	Number of conservation easements included in (c) acquired		2d
3	Number of conservation easements modified, transferred, re		
3	year	leased, extinguished, or terrimated by tr	ie organization during the tax
4	Number of states where property subject to conservation ea	sement is located	
5	Does the organization have a written policy regarding the per	· · · · · · · · · · · · · · · · · · ·	
3	violations, and enforcement of the conservation easements i		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		, <u> </u>
7	Amount of expenses incurred in monitoring, inspecting, and		
8	Does each conservation easement reported on line 2(d) above	-	· · · · · · · · · · · · · · · · · · ·
0	and section 170(h)(4)(B)(ii)?	re satisfy the requirements of section 17	Yes No
9	In Part XIV, describe how the organization reports conservat	ion assements in its revenue and expens	— · · · · — · · ·
9	include, if applicable, the text of the footnote to the organization		
	conservation easements	tion's imancial statements that describes	s the organization a accounting for
Pai	rt III Organizations Maintaining Collections o	f Art. Historical Treasures. or C	Other Similar Assets.
	Complete if the organization answered "Yes" to Form		
12	If the organization elected, as permitted under SFAS 116, no	at to report in its revenue statement and l	balance sheet works of art, historical
,,	treasures, or other similar assets held for public exhibition, e	·	
	the footnote to its financial statements that describes these	·	ablic screec, provide, in rail xiv, the text of
b	If the organization elected, as permitted under SFAS 116, to		nce sheet works of art, historical treasures
U	or other similar assets held for public exhibition, education, of		
		ir research in furtherance of public service	e, provide the following amounts relating to
	these items:		<b>\$</b>
	(i) Revenues included in Form 990, Part VIII, line 1	· · · · · · · · · · · · · · · · · · ·	• \$
_	(ii) Assets included in Form 990, Part X		• • • • • • • • • • • • • • • • • • • •
2	If the organization received or held works of art, historical tre		ai gain, provide
	the following amounts required to be reported under SFAS 1	το relating to these tems.	▶ \$
a	Revenues included in Form 990, Part VIII, line 1		• •
b	Assets included in Form 990, Part X		<b>▶</b> \$

		NC.								Page 2
	t III Organizations Maintaining C									
3	Using the organization's acquisition, access	on, and other record	ds, check	any of the	following that	t are a sı	gnıficant	use of its	collection	ıtems
	(check all that apply).									
а	Public exhibition	c	ı 🗀 L	oan or excl	hange progra	ams				
b	Scholarly research	e	. 🗆	Other						
С	Preservation for future generations									
4	Provide a description of the organization's c	ollections and explai	n how the	ey further th	he organization	on's exei	mpt purpo	se in Par	t XIV	
5	During the year, did the organization solicit of	r receive donations	of art, his	torical treas	sures, or othe	er sımılar	assets			
	to be sold to raise funds rather than to be m								Yes	☐ No
Par	t IV Escrow and Custodial Arran					s" to Forr	m 990, Pa	rt IV, line	9, or	
	reported an amount on Form 990, Pa	-	•							
1a	Is the organization an agent, trustee, custod	an or other intermed	diary for c	ontribution	s or other as	sets not	ıncluded			
	on Form 990, Part X?		•						Yes	☐ No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	ollowina ta	able <sup>.</sup>						
_									Amount	
С	Beginning balance						1c			
	Additions during the year						1d	-		
_	Distributions during the year						1e			
•	Ending balance						1f			
22	Did the organization include an amount on F	orm 990 Part Y line	212						Yes	No
	If "Yes," explain the arrangement in Part XIV		. 211					-	J 162	
Par			swered "	'Yes" to Fo	rm 990 Part	IV line 1	n		·	
	Eliaswinone Fariasi Complete		r -	or year	(c) Two year			eare hack	(e) Four y	oare hark
4.	Decimalization of control balance	(a) Current year	(6) F1	ioi yeai	(C) IWO year	S Dack	(u) mee	cais back	(e) roury	Gai S Dauk
ıa	Beginning of year balance									
D	Contributions									<del></del>
C	Net investment earnings, gains, and losses									
d	Grants or scholarships				<u> </u>					
е	Other expenditures for facilities									
	and programs		<u> </u>							
f	Administrative expenses		ļ							<del> </del>
g	End of year balance		<u> </u>						<u> </u>	<del></del>
2	Provide the estimated percentage of the year	r end balance held a								
а	Board designated or quasi-endowment		_%							
b	Permanent endowment	%								
С	Term endowment ▶	%								
3а	Are there endowment funds not in the posse	ession of the organiz	ation that	t are held a	nd administe	red for th	ne organiz	zation	_	
	by								\ <b>`</b>	res No
	(i) unrelated organizations								3a(i)	
	(ii) related organizations								3a(ii)	
b	If "Yes" to 3a(ii), are the related organization	s listed as required o	on Sched	ule R?					3b	
4	Describe in Part XIV the intended uses of the									
Par	t VI Investments - Land, Building	gs, and Equipm	ent. See	Form 990	, Part X, line	10.				
	Description of investment	(a) Cost or c	other	(b) Cost	or other	(c) A	ccumulate	ed	(d) Book	value
		basis (investi	ment)	basis	(other)	dep	oreciation			
1a	Land			3	2,492.					,492.
b	Buildings .			21	8,246.		41,6	07.		,639.
С	Leasehold improvements									
d	Equipment			8	4,626.	-	73,3	35.	11	,291.
е	Other									
Total	. Add lines 1a through 1e. (Column (d) must e	gual Form 990. Part	X. colum	n (B), line 1	0(c))			<b>&gt;</b>	220	,422.

Schedule D (Form 990) 2009

Schedule D (Form 990) 2009 CARE, INC.		22-2982253 Pa	ige 3
Part VII Investments - Other Securities.	see Form 990, Part X, line 12.		
(a) Description of security or category	(b) Book value	(c) Method of valuation:	
(including name of security)	<u> </u>	Cost or end-of-year market value	
Financial derivatives			
Closely-held equity interests		<del> </del>	
Other			
	<del>                                     </del>		
	+		
		·····	
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)			
Part VIII Investments - Program Related.	See Form 990, Part X, line 13		
(a) Description of investment type	(b) Book value	(c) Method of valuation	
(a) Description of investment type	(b) Book value	Cost or end-of-year market value	
		··	
		· · · · · · · · · · · · · · · · · · ·	
	<u> </u>	<del></del>	
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.) ► Part IX Other Assets. See Form 990, Part X, lin	- 45	<del></del>	
	e 15 ) Description	(b) Book value	
	, Description	(b) Book Value	
		-	
	•		
Total. (Column (b) must equal Form 990, Part X, col (B) lin	ne 15.)	<b>&gt;</b>	
Part X Other Liabilities. See Form 990, Part X			
1. (a) Description of liability	(b)	Amount	
Federal income taxes			
SEVERANCE PACKAGE PAYABLE TO	FORMER		
EXEC. DIR.		24,977.	
	•		
<del></del>			
T. 1. (O-1		24 077	
Total. (Column (b) must equal Form 990, Part X, col (B) lin	ne 25.) ▶	24,977.	

2. FIN 48 Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48. 932053 02-01-10

Sche	dule D (Form 990) 2009 CARE, INC.				2982253	Page 4
Pa	t XI Reconciliation of Change in Net Assets from Form 990 to	Audited Finar	ncial St	atement	ts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1			
2	Total expenses (Form 990, Part IX, column (A), line 25)		2			
3	Excess or (deficit) for the year. Subtract line 2 from line 1		3			
4	Net unrealized gains (losses) on investments		4		_	
5	Donated services and use of facilities		5			
6	Investment expenses		6			
7	Prior period adjustments		7			
8	Other (Describe in Part XIV)		8		_	
9	Total adjustments (net). Add lines 4 through 8		9			
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and	19	10			
	t XII Reconciliation of Revenue per Audited Financial Statemer	nts With Reve	nue pe	r Returr	1	
1	Total revenue, gains, and other support per audited financial statements			1		
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12					
a	Net unrealized gains on investments	2a				
b	Donated services and use of facilities	2b				
c	Recoveries of prior year grants	2c	•			
d	Other (Describe in Part XIV)	2d		_		
e	Add lines 2a through 2d			2e		
3	Subtract line 2e from line 1			3		
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1.					
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
b	Other (Describe in Part XIV)	4b		<b>-</b>		
c	Add lines 4a and 4b	<u> </u>		4c		
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)			5		
	t XIII Reconciliation of Expenses per Audited Financial Stateme	ents With Exp	enses p	er Retu	rn	
1	Total expenses and losses per audited financial statements		·	1		
2	Amounts included on line 1 but not on Form 990, Part IX, line 25					
-	Donated services and use of facilities	2a				
h	Prior year adjustments	2b		_		
	Other losses	2c		$\neg$		
d	Other (Describe in Part XIV)	2d		_		
e	Add lines 2a through 2d			2e		
3	Subtract line 2e from line 1			3		
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:					
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
-	Other (Describe in Part XIV.)	4b				
	Add lines 4a and 4b	_ <del>10</del>		4c		
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5		
Par	t XIV Supplemental Information					
	olete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III,	lines 1a and 4: P	art IV line	es 1b and :	2b: Part V. line	4: Part
	e 2; Part XI, line 8, Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b Also compl					
	ORGANIZATION DID NOT HAVE AN AUDIT PERFOR					[AL
STA	ATEMENTS WERE PREPARED.					

**Employer identification number** Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Governments, and Individuals in the United States Grants and Other Assistance to Organizations, ▶ Attach to Form 990. IN HEALTH QUALITY VERMONT PROGRAM FOR General Information on Grants and Assistance Name of the organization Department of the Treasury internal Revenue Service SCHEDULE (Form 990) Part 1

Open to Public OMB No 1545-0047

Inspection

% ⊠ 22-2982253 PATIENTS, TRANSFORMATION MANAGEMENT TO COME TO A IMPROVE HEALTH OUTCOMES (h) Purpose of grant or assistance FOR CHRONICALLY ILL COLLABORATION WITH CONCENSUS TO BRING ☐ Yes STATE EMERGENCY recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule 1-1 (Form 990) if additional space is needed Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection (g) Description of non-cash assistance (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of non-cash Ö assistance Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States (d) Amount of cash grant 7,500 (c) IRC section if applicable 501(C)(3) 03-0179418 (b) EIN criteria used to award the grants or assistance? 1 (a) Name and address of organization BRATTLEBORO MEMORIAL HOSPITAL or government GIFFORD MEDICAL CENTER 44 SOUTH MAIN STREET RANDOLPH, VT 05060 17BELMONT AVE. Part II

ESTABLISH STANDARDS OF CARE FOR THIS SPECIFIC DEVELOPE AND IMPLEMENT PRACTICE CHANGES TO INFORMATION SYSTEMS AANAGEMENT (PRISM) Ö 20,000 7,500 LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. 501(C)(3) 03-0181058 501(C)(3) Enter total number of section 501(c)(3) and government organizations 03-0177161 Enter total number of other organizations PORTER MEDICAL CENTER, INC. MIDDLEBURY VT 05753 TOWNSHEND, VT 05353 115 PORTER DR. 74 GRAFTON RD. N

SEE PART IV FOR COLUMN (H) DESCRIPTIONS

Schedule I (Form 990) 2009

COLLABORATE AS PARTNER IN

AND RELIABILITY,

o.

7,500

501(C)(3)

03-0179437

GRACE COTTAGE HOSPITAL

SPRINGFIELD, VT 05156

PATIENT RECORD AND

IMPROVE MEDICATION SAFETY

INFRASTRUCTURETO INSURE

FO A COMMUNITY BASED

Ö

20,000

501(C)(3)

03-0107300

BRATTLEBORO, VT 05301

ENHANCEMENT OF IT

COWIRELESS COVERAGE TO

o

7,500

501(c)(3)

03-0179423

528 WAHSINGTON HIGHWAY

COPLEY HOSPITAL

MORRISVILLE, VT 05661

SPRINGFIELD HOSPITAL

25 RIDGEWOOD ROAD

UNIVERSAL ACCESS

Page 2

22-2982253

Grants and Other Assistance to Individuals in the United States, Complete if the organization answered "Yes" to Form 990, Part IV, line 22 Use Part IV and Schedule I-1 (Form 990) if additional space is needed CARE, INC. Schedule I (Form 990) 2009

Part III

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information	de the information	required in Part I,	line 2, and any other	additional information	
PART II, LINE 1, COLUMN (H):					
NAME OF ORGANIZATION OR GOVERNMENT: GIFFORD MEDICAL CENTER	: GIFFOR	) MEDICAL	CENTER		
(H) PURPOSE OF GRANT OR ASSISTANCE: COLLABORATION WITH VT STATE	: COLLAB	ORATION WI	TH VT STAT	M	
EMERGENCY MANAGEMENT TO COME TO A CONCENSUS TO BRING CONSISTENCY TO	CONCENSU	S TO BRING	CONSISTEN	CY TO	
INTERNAL EMERGENCY MANAGEMENT.					

NAME OF ORGANIZATION OR GOVERNMENT: BRATTLEBORO MEMORIAL HOSPITAL

(H) PURPOSE OF GRANT OR ASSISTANCE: IMPROVE HEALTH OUTCOMES FOR

CHRONICALLY ILL PATIENTS, TRANSFORMATION TO A COMMUNITY BASED PATIENT

932102 02-02-10

Schedule I (Form 990) 2009

Schedule I (Form 990) 2009 CARE, INC.	22-2982253 Page 2
Part IV   Supplemental Information	
CENTERED MEDICAL HOME WHILE INTEGRATING COMMUNITY CARE THE	EAM
COLLABORATION.	
NAME OF ODGANIZATION OF CONTENTS OF COLUMN	
NAME OF ORGANIZATION OR GOVERNMENT: COPLEY HOSPITAL	
(H) PURPOSE OF GRANT OR ASSISTANCE: ENHANCEMENT OF IT IN	FRASTRUCTURETO
INSURE UNIVERSAL ACCESS TOWIRELESS COVERAGE TO HAVE ACCES	SS TO PATIENT
CARE INFORMATION.	
PREVENTION OF CATHETER-ASSOCIATED URINARY TRACT INFECTION	NS THROUGH
IMPLEMENTATION OF IHI BUNDLE.	
IMPLEMENTATION OF THE BONDES.	
NAME OF ORGANIZATION OR GOVERNMENT: GRACE COTTAGE HOSPITA	<del>/</del> L
(H) PURPOSE OF GRANT OR ASSISTANCE: COLLABORATE AS PARTNE	ER IN PATIENT
RECORD AND INFORMATION SYSTEMS MANAGEMENT (PRISM) REGIONA	AL EPICCARE HER,
A SHARED ELECTRONIC HEALTH RECORD SYSTEM.	
NAME OF ORGANIZATION OR GOVERNMENT: PORTER MEDICAL CENTER	R, INC.
(H) PURPOSE OF GRANT OR ASSISTANCE: DEVELOPE AND IMPLEMEN	T PRACTICE
CHANGES TO ESTABLISH STANDARDS OF CARE FOR THIS SPECIFIC	OBSTETRICAL AND
NEWBORN PEDIATRIC POPULATION.	

## **SCHEDULE J** (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" to Form 990,

Part IV, line 23.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

➤ Attach to Form 990. ➤ See separate instructions. VERMONT PROGRAM FOR QUALITY IN HEALTH CARE, INC.

Part I Questions Regarding Compensation

Employer identification number 22-2982253

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2_	_	
_	ladicate which if any of the fallowing the average termination were to establish the companyation of the eventuation			
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply.  X Compensation committee  X Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
	Point 990 of other organizations			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			į
	organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of.	1		
а	The organization?	5a		X
b	Any related organization?	<u>5b</u>		Х
	If "Yes" to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of			
	The organization?	6a		X
b	Any related organization?	6b		X
_	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	_		v
_	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			<sub>v</sub>
_	initial contract exception described in Regs. section 53 4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	a		
	Healigations section 53 (MSX-6/6)7	- м		i .

Page 2

CARE, INC.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed 22-2982253 Schedule J (Form 990) 2009

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

	(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(0)	(Q)	(E)	(F)
				Retirement and	Nontaxable	Total of columns	Compensation
(A) Name	(i) Base compensation	(ii) Bonus & incentive	(iii) Other reportable	other deferred	benefits	(B)(I)-(D)	reported in prior
		compensation	compensation	Compensation			Form 990-EZ
	() 132,797.	0.	2,500.	0	15,249.	150,546.	0.
W. CYRUS JORDAN	(ii) 0 ·	.0			0	0	0
	101,72		21,232.		28,294.	151,250.	0.
HELEN RIEHLE					0.		0.
	(E)						
	()						
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### **SCHEDULE 0**

(Form 990)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

QMB No 1545-0047
2009
Open to Public Inspection

Name of the organization VERMONT PROGRAM FOR QUALITY IN HEALTH CARE, INC.

Employer identification number 22-2982253

FORM 990, PART VI, SECTION B, LINE 11: THE 990 IS PREPARED BY THE
ORGANIZATION'S INDEPENDENT CPA. IT IS REVIEWED BY THE ORGANIZATION'S
INDEPENDENT OUTSIDE ACCOUNTING CONSULTANT, ITS ACCOUNTING MANAGER AND THE
EXECUTIVE DIRECTOR BEFORE IT IS FILED. IT IS NOT REVIEWED BY THE BOARD
BEFORE IT IS FILED.
FORM 990, PART VI, SECTION B, LINE 15: ANNUAL REVIEW OF CEO BY PERSONNEL
COMMITTEE
FORM 990, PART VI, SECTION C, LINE 18: ANY PERSON WISHING TO REVIEW THE
ANNUAL 990 OR FORM 1023 NEED ONLY MAKE THAT REQUEST AND A COPY WILL BE
PROVIDED.
FORM 990, PART VI, SECTION C, LINE 19: GOVERNING DOCUMENTS, CONFLICT OF
INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE AT OUR OFFICE FOR
INSPECTION.
FORM 990 PART XI LINE 2C
SELECTION OR OVERSIGHT PROCESS
THERE HAS BEEN NO CHANGE IN THE SELECTION OR OVERSIGHT PROCESS FROM THE
PRIOR YEAR.

FOOTNOTES

STATEMENT

WE HEREBY ELECT OUT OF THE ACCELERATED DEPRECIATION PROVISIONS OF JCWA FOR ALL CLASSES OF PROPERTY PLACED IN SERVICE AFTER SEPTEMBER 10, 2001 AND THE 50% BONUS DEDUCTION FOR ALL CLASSES OF PROPERTY PLACED IN SERVICE AFTER MAY 5, 2003

**Depreciation and Amortization** (Including Information on Listed Property)

990

OMB No	1545-0172
20	109

Attachment

Department of the Treasury Internal Revenue Service (99) Name(s) shown on return

► See separate instructions.

➤ Attach to your tax return. Business or activity to which this form relates

Sequence No 67 Identifying number

	ONT PROGRAM FOR QU , INC.	ADIII IN		DRM 99	90 PA	AGE 10			22-2982253
Part I		v Under Section 17					rt V be	fore v	
	mum amount. See the instructions	-			, , , ,			1	250,000.
	l cost of section 179 property place	•						2	23070001
	shold cost of section 179 property t	•	•					3	800,000.
								4	000,000.
_	uction in limitation. Subtract line 3 fr		•					5	
	limitation for tax year Subtract line 4 from line 3			see instructions:		(c) Elec	ted cost		<del></del>
6	(a) Description of prop	Jerty	(b) cost (c	2511055 050 0	,,,,,	(0) 1.160		'	
						· · · · · · · · · · · · · · · · · · ·			
	·								
				· 1	<del> </del> -				
7 Liste	d property Enter the amount from I	ine 29		L	7		-		
8 Tota	l elected cost of section 179 proper	ty Add amounts	ın column (c), lines 6 a	nd 7				8_	
9 Tent	ative deduction Enter the smaller of	of line 5 or line 8						9	
<b>10</b> Carr	yover of disallowed deduction from	line 13 of your 20	008 Form 4562					10	
11 Busi	ness income limitation. Enter the sm	aller of business	income (not less than	zero) or lır	ne 5			11	
<b>12</b> Sect	ion 179 expense deduction. Add lin-	es 9 and 10, but	do not enter more tha	n line 11				12	
13 Carr	yover of disallowed deduction to 20	10 Add lines 9 a	nd 10, less line 12	<b>•</b>	13				
Note: Do	not use Part II or Part III below for	listed property li	nstead, use Part V.						
Part I	Special Depreciation Allowan	ce and Other D	epreciation (Do not in	clude liste	d proper	ty)			
14 Spec	cial depreciation allowance for qualif	fied property (oth	er than listed property	placed in	service	during			
	ax year		,,	p				14	
	erty subject to section 168(f)(1) elec	rtion						15	*
	or depreciation (including ACRS)	,11011						16	
					-			10	
Part			onerty i (See instructio	ne I					
Part I	MACRS Depreciation (Do not	include listed pr	· · · · · · · · · · · · · · · · · · ·	ns)					
		<del></del>	Section A					17	14 414
17 MAC	CRS deductions for assets placed in	service in tax ye	Section A ars beginning before 2	009			 	17	14,414.
17 MAC	CRS deductions for assets placed in are electing to group any assets placed in service.	service in tax ye	Section A ars beginning before 2 into one or more general asset	009 accounts, ch		<b>▶</b> [			
17 MAC	CRS deductions for assets placed in are electing to group any assets placed in service.	service in tax ye se during the tax year Placed in Servic	Section A ears beginning before 2 into one or more general asset e During 2009 Tax Ye	009 accounts, ch	the Gene	▶ [ eral Depred	ciation		
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17 MAC 18 If you	CRS deductions for assets placed in are electing to group any assets placed in service  Section B - Assets F  (a) Classification of property	service in tax yesteduring the tax year	Section A  ars beginning before 2 into one or more general asset  e During 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)	009 accounts, char Using t	Recovery Period	(e) Convention	on (f) N	Systement System	em (g) Depreciation deduction
17 MAC 18 If you	CRS deductions for assets placed in are electing to group any assets placed in service Section B - Assets F	service in tax yes be during the tax year Placed in Servic (b) Month and year placed	Section A  ars beginning before 2 into one or more general asset  e During 2009 Tax Ye  (c) Basis for depreciation (business/investment use	009 accounts, char Using t	the Gene	T		Systement System	em
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17 MAC 18 If you  19a 5	CRS deductions for assets placed in are electing to group any assets placed in service Section B - Assets F  (a) Classification of property  3-year property  5-year property	service in tax yes be during the tax year Placed in Servic (b) Month and year placed	Section A  ars beginning before 2 into one or more general asset  e During 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)	009 accounts, char Using t	Recovery Period	(e) Convention	on (f) N	Systement System	em (g) Depreciation deduction
17 MAC 18 If you  19a 5	CRS deductions for assets placed in service Section B - Assets F  (a) Classification of property 3-year property 5-year property 7-year property	service in tax yes be during the tax year Placed in Servic (b) Month and year placed	Section A  ars beginning before 2 into one or more general asset  e During 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)	009 accounts, char Using t	Recovery Period	(e) Convention	on (f) N	Systement System	em (g) Depreciation deduction
17 MAC 18 If you  19a 3 6 6 6 6	CRS deductions for assets placed in are electing to group any assets placed in service.  Section B - Assets F  (a) Classification of property  3-year property  5-year property  7-year property  10-year property	service in tax yes be during the tax year Placed in Servic (b) Month and year placed	Section A  ars beginning before 2 into one or more general asset  e During 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)	009 accounts, char Using t	Recovery Period	(e) Convention	on (f) N	Systement System	em (g) Depreciation deduction
17 MAC 18 If you  19a  c d e f	CRS deductions for assets placed in are electing to group any assets placed in service.  Section B - Assets F  (a) Classification of property  3-year property  5-year property  7-year property  10-year property  15-year property	service in tax yes be during the tax year Placed in Servic (b) Month and year placed	Section A  ars beginning before 2 into one or more general asset  e During 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)	accounts, chear Using t	Recovery Period	(e) Convention	SL	Systement System	em (g) Depreciation deduction
17 MAC 18 If you  19a  b  c  d  e  f	CRS deductions for assets placed in are electing to group any assets placed in service.  Section B - Assets F  (a) Classification of property  3-year property  5-year property  10-year property  15-year property  20-year property  25-year property	service in tax yes be during the tax year Placed in Servic (b) Month and year placed	Section A  ars beginning before 2 into one or more general asset  e During 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)	009 accounts, chear Using t	the Gene Recovery seriod	(e) Convention	SL	n Syste	em (g) Depreciation deduction
17 MAC 18 If you  19a  b  c  d  e  f  g	CRS deductions for assets placed in are electing to group any assets placed in service.  Section B - Assets F  (a) Classification of property  3-year property  5-year property  10-year property  15-year property  20-year property	service in tax yese during the tax year Placed in Service (b) Month and year placed in service	Section A  ars beginning before 2 into one or more general asset  e During 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)	25	Recovery seriod YRS.	(e) Convention	SL	n Syste	em (g) Depreciation deduction
17 MAC 18 If you  19a  b  c  d  e  f  g	CRS deductions for assets placed in are electing to group any assets placed in service.  Section B - Assets F  (a) Classification of property  3-year property  5-year property  10-year property  15-year property  20-year property  Residential rental property	service in tax yese during the tax year Placed in Service (b) Month and year placed in service	Section A  ars beginning before 2 into one or more general asset  e During 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)	009 accounts, char Using t  (d) F  0 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	Recovery PRS •  5 yrs. 5 yrs	(e) Convention HY	SL	n Syste	em (g) Depreciation deduction
17 MAC 18 If you  19a  b  c  d  e  f  g	CRS deductions for assets placed in are electing to group any assets placed in service.  Section B - Assets F  (a) Classification of property  3-year property  5-year property  10-year property  15-year property  20-year property  25-year property	service in tax yese during the tax year Placed in Service (b) Month and year placed in service	Section A  ars beginning before 2 into one or more general asset  e During 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)	009 accounts, char Using t  (d) F  0 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	Recovery Regrod  YRS  5 yrs.  5 yrs  5 yrs	(e) Convention HY MM MM	SL	S/L S/L	em (g) Depreciation deduction
17 MAC 18 If you  19a  b  c  d  e  f  g	CRS deductions for assets placed in service Section B - Assets F  (a) Classification of property  3-year property  5-year property  10-year property  15-year property  20-year property  Residential rental property	service in tax yes be during the tax year Placed in Service (b) Month and year placed in service	Section A Pars beginning before 2 Part one or more general asset  Buring 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)  7,15	25 27	Recovery Recovery Reriod  YRS  5 yrs  5 yrs  5 yrs  9 yrs	(e) Convention  HY  MM  MM  MM  MM	SL	S/L S/L S/L S/L	em (g) Depreciation deduction 1,589.
17 MAC 18 If you  19a  b  c  d  e  f  g  h	CRS deductions for assets placed in are electing to group any assets placed in service.  Section B - Assets F  (a) Classification of property  3-year property  5-year property  10-year property  10-year property  20-year property  Residential rental property  Nonresidential real property  Section C - Assets PI	service in tax yes be during the tax year Placed in Service (b) Month and year placed in service	Section A Pars beginning before 2 Part one or more general asset  Buring 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)  7,15	25 27	Recovery Recovery Reriod  YRS  5 yrs  5 yrs  5 yrs  9 yrs	(e) Convention  HY  MM  MM  MM  MM	SL SL	S/L S/L S/L S/L S/L	em (g) Depreciation deduction 1,589.
17 MAC 18 If you  19a	CRS deductions for assets placed in are electing to group any assets placed in service.  Section B - Assets F  (a) Classification of property  3-year property  5-year property  10-year property  10-year property  20-year property  Residential rental property  Nonresidential real property  Section C - Assets Pl.  Class life	service in tax yes be during the tax year Placed in Service (b) Month and year placed in service	Section A Pars beginning before 2 Part one or more general asset  Buring 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)  7,15	25 27 27 Using th	the General Recovery PRS.  5 yrs. 5 yrs. 5 yrs 9 yrs e Alterna	(e) Convention  HY  MM  MM  MM  MM	SIL	S/L S/L S/L S/L S/L S/L S/L	em (g) Depreciation deduction 1,589.
17 MAC 18 If you  19a	CRS deductions for assets placed in are electing to group any assets placed in service.  Section B - Assets F  (a) Classification of property  3-year property  5-year property  10-year property  15-year property  20-year property  25-year property  Residential rental property  Nonresidential real property  Section C - Assets Pl  Class life  12-year	service in tax yes be during the tax year Placed in Service (b) Month and year placed in service	Section A Pars beginning before 2 Part one or more general asset  Buring 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)  7,15	25 27 27 39 Using th	Syrs. Syrs. Syrs. Syrs. Syrs. Syrs. Syrs. Syrs.	(e) Convention HY  MM MM MM MM MM Ative Depre	SL	S/L S/L S/L S/L S/L S/L S/L S/L	em (g) Depreciation deduction 1,589.
17 MAC 18 If you  19a	CRS deductions for assets placed in are electing to group any assets placed in service.  Section B - Assets F  (a) Classification of property  3-year property  5-year property  10-year property  10-year property  20-year property  Residential rental property  Nonresidential real property  Section C - Assets PI  Class life  12-year	service in tax yes be during the tax year Placed in Service (b) Month and year placed in service	Section A Pars beginning before 2 Part one or more general asset  Buring 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)  7,15	25 27 27 39 Using th	the General Recovery PRS.  5 yrs. 5 yrs. 5 yrs 9 yrs e Alterna	(e) Convention  HY  MM  MM  MM  MM	SL	S/L S/L S/L S/L S/L S/L S/L	em (g) Depreciation deduction 1,589.
17 MAC 18 If you  19a	CRS deductions for assets placed in are electing to group any assets placed in service.  Section B - Assets F  (a) Classification of property  3-year property  5-year property  10-year property  15-year property  20-year property  Residential rental property  Nonresidential real property  Section C - Assets Pl.  Class life  12-year  40-year  V Summary (See instructions.)	service in tax yes be during the tax year Placed in Service (b) Month and year placed in service  / / / aced in Service	Section A Pars beginning before 2 Part one or more general asset  Buring 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)  7,15	25 27 27 39 Using th	Syrs. Syrs. Syrs. Syrs. Syrs. Syrs. Syrs. Syrs.	(e) Convention HY  MM MM MM MM MM Ative Depre	SL	S/L S/L S/L S/L S/L S/L S/L S/L S/L	em (g) Depreciation deduction 1,589.
17 MAC 18 If you  19a 3 b 3 c d e f 3 g 3 h 1 20a 6 Part I	CRS deductions for assets placed in are electing to group any assets placed in service.  Section B - Assets F  (a) Classification of property  3-year property  5-year property  10-year property  10-year property  20-year property  20-year property  Residential rental property  Nonresidential real property  Section C - Assets Pl.  Class life  12-year  40-year  V Summary (See instructions.)  ed property. Enter amount from line	service in tax yes be during the tax year Placed in Service (b) Month and year placed in service  / / / / aced in Service	Section A Pars beginning before 2 Part one or more general asset  Buring 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)  7,15  During 2009 Tax Yea	25 27 27 27 39	the General Recovery Period  YRS.  5 yrs.  5 yrs.  5 yrs.  9 yrs.  2 yrs.  D yrs.	(e) Convention HY  MM MM MM MM MM Ative Depre	SL	S/L S/L S/L S/L S/L S/L S/L S/L	em (g) Depreciation deduction 1,589.
17 MAC 18 If you  19a 3 6 6 6 7 7 8 1 10 1 10 1 10 1 10 1 10 1 10 1 10 1	CRS deductions for assets placed in are electing to group any assets placed in service.  Section B - Assets F  (a) Classification of property  3-year property  5-year property  10-year property  15-year property  20-year property  Residential rental property  Nonresidential real property  Section C - Assets Pl  Class life  12-year  40-year  V Summary (See instructions.)  and property. Enter amount from line and Add amounts from line 12, lines 1	service in tax ye se during the tax year Placed in Service (b) Month and year placed in service  /  /  /  aced in Service  /  28 4 through 17, lin	Section A Pars beginning before 2 Part one or more general asset  Buring 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)  7,15  During 2009 Tax Yea  es 19 and 20 in column	25 27 27 27 29 Using th	the General Recovery PRS.  5 yrs. 5 yrs. 5 yrs. 9 yrs e Altern. 2 yrs. 0 yrs.	MM MM MM ative Depre	SL	Systematics of System	em (g) Depreciation deduction 1,589.
17 MAC 18 If you  19a  b c d e f g h i  20a b c Part I 21 Liste 22 Tota Ente	CRS deductions for assets placed in are electing to group any assets placed in service.  Section B - Assets F  (a) Classification of property  3-year property  5-year property  10-year property  10-year property  20-year property  20-year property  Residential rental property  Nonresidential real property  Section C - Assets Pl.  Class life  12-year  40-year  V Summary (See instructions.)  ed property. Enter amount from line	service in tax yes be during the tax year Placed in Service  (b) Month and year placed in service  /  /  /  aced in Service  /  28 4 through 17, lin of your return. Page 19 of 19 o	Section A Pars beginning before 2 Parts beginning before 2 Parts one or more general asset Personal During 2009 Tax Ye  (c) Basis for depreciation (business/investment use only - see instructions)  7,15  During 2009 Tax Yea  During 2009 Tax Yea  artnerships and S corp	25 27 27 27 39 Using th	the General Recovery PRS.  5 yrs. 5 yrs. 5 yrs. 9 yrs e Altern. 2 yrs. 0 yrs.	MM MM MM ative Depre	SL	S/L S/L S/L S/L S/L S/L S/L S/L S/L	em (g) Depreciation deduction 1,589.

VERMONT PROGRAM FOR OUALITY IN HEALTH Form 4562 (2009) 22-2982253 Page 2 Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and property used for entertainment, Part V recreation, or amusement.) Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable Section A - Depreciation and Other Information (Caution: See the Instructions for limits for passenger automobiles) 24a Do you have evidence to support the business/investment use claimed? No 24b If "Yes," is the evidence written? Yes No Yes (i) (b) (c) (e) Elected Date Business/ Basis for depreciation Depreciation Method/ Type of property Cost or Recovery section 179 placed in investment (business/investment (list vehicles first ) other basis period Convention deduction use percentage use only) service cost 25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use 26 Property used more than 50% in a qualified business use % % % 27 Property used 50% or less in a qualified business use S/L · % S/L -% % S/L · 28 28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1 29 29 Add amounts in column (i), line 26 Enter here and on line 7, page 1 Section B - Information on Use of Vehicles Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner." or related person. If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles **(f)** (a) (b) (c) (d) (e) Vehicle Vehicle Vehicle Vehicle Vehicle Vehicle 30 Total business/investment miles driven during the year (do not include commuting miles) 31 Total commuting miles driven during the year 32 Total other personal (noncommuting) miles 33 Total miles driven during the year Add lines 30 through 32 34 Was the vehicle available for personal use Yes No Yes No Yes No Yes No Yes No Yes No during off-duty hours? 35 Was the vehicle used primarily by a more than 5% owner or related person? 36 Is another vehicle available for personal Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons 37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your No Yes employees? 38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners 39 Do you treat all use of vehicles by employees as personal use? 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received? 41 Do you meet the requirements concerning qualified automobile demonstration use? Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles Part VI Amortization (d) (e) (f) (b) (c) (a) Description of costs Date amortization Amortizable amount period or percentage begins 42 Amortization of costs that begins during your 2009 tax year 43 43 Amortization of costs that began before your 2009 tax year

44

44 Total. Add amounts in column (f). See the instructions for where to report