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SCANNED DEC

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Department of the Treasury ► The organization may have to use a copy of this return to satisfy state reporting requirements. Internal Revenue Service

A	For the	2009 cal	lendar year, or tax year beginning JUL 1, 2009 and ending	JUN 30, 2010	
В	Cneck if	Please	C Name of organization	D Employer identific	cation number
-	applicable	use IFC			
	Addres:	s label or print or	JUNIOR ACHIEVEMENT OF NEW JERSEY		
	Name change	type	Doing Business As	22-1	774147
	Initial	See	Number and street (or P O box if mail is not delivered to street address) Room/su	ite E Telephone numbe	
	Termin-	Specific Instruc-	4365 ROUTE 1 SOUTH		419-0404
	Amendo		Crty or town, state or country, and ZIP + 4	G Gross receipts \$	1,807,601.
	Applica tion	-	PRINCETON, NJ 08540	H(a) Is this a group re	eturn
	pending	F Nan	ne and address of principal officer: CATHERINE MILONE RICHAL	RD for affiliates?	Yes X No
			5 ROUTE 1 SOUTH, PRINCETON, NJ 08540	H(b) Are all affiliates inc	luded? Yes No
ī	Tax-exe	mpt statu	us X 501(c) ( 3 ) ◀ (insert no.)	If "No," attach a	list. (see instructions)
J	Website	e: <b>&gt;</b> WW	W.JA-NJ.ORG	H(c) Group exemptio	n number 🕨
K	Form of o	organizatio	on X Corporation	ear of formation 1965 N	State of legal domicile NJ
P		Summ			
ø	1 E	Briefly des	scribe the organization's mission or most significant activities: ${ m { extbf{TO}}}{ m { extbf{BECOMI}}}$	THE PREMIER	
anc anc	<u>I</u>	FACIL	ITATOR OF K-12 WORKPLACE READINESS AND I	FINANCIAL LIT	ERACY
& Governance	2 (	Check this	s box $lacktriangle$ if the organization discontinued its operations or disposed of m	ore than 25% of its net as	sets.
Š	3 1	Number o	f voting members of the governing body (Part VI, line 1a)	3	40
જ	4 1	Number o	f independent voting members of the governing body (Part VI, line 1b)	4	40
es,	5 7	otal num	ber of employees (Part V, line 2a)	5	12
Ξ	6 1	otal-num	ြာငူး စုံလြုပ်nteers (estimate if necessary)	6	2000
Activities	7a_1	otal gros	s-unrelated business revenue from Part VIII, column (C), line 12	7a	0.
_	d		ated business taxable income from Form 990-T, line 34	7b	0.
į	2		9 2010 - 19	- Prior-Year -	Current Year
ne	<sup>77</sup> 8		ions and grants(Part VIII, line 1h)	1,266,576.	1,341,539.
Revenue	9	10 - 1 1 1 -	service revenue (Part VIII, line 2g)	2 070	
Re.			nt income (Part VIII, column (A), lines 3, 4, and 7d)	-7,872.	21,240.
			enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1 250 704	1 262 770
_			nue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,258,704.	1,362,779.
	1		d similar amounts paid (Part IX, column (A), lines 1·3)		<del></del>
	ہ ہا		paid to or for members (Part IX, column (A), line 4)	862,037.	911,884.
Expenses	15 5		other compensation, employee benefits (Part IX, column (A), lines 5-10)	002,037.	711,004.
en	10a H		nal fundraising fees (Part IX, column (A), line 11e)  draising expenses (Part IX, column (D), line 25)  156,454.		······································
Ä	1.0		<u> </u>	371,958.	382,001.
			enses (Part IX, column (A), lines 11a-11d, 11f-24f)	1,233,995.	1,293,885.
	1		enses. Add lines 13-17 (must equal Part IX, column (A), line 25) less expenses. Subtract line 18 from line 12	24,709.	68,894.
28		revenue i	less expenses. Subtract line to nont line 12	Beginning of Current Year	End of Year
ets (	20 1	otal acce	ets (Part X, line 16)	433,941.	555,594.
ASS	21 1		lities (Part X, line 26)	123,472.	160,595.
Net Assets or Fund Balances	22		s or fund balances. Subtract line 21 from line 20	310,469.	394,999.
-	art II		ture Block		
		Under pena	Ities of perjury, I declare that I have examined this return, including accompanying schedules and statemen	ts, and to the best of my knowled	ge and belief, it is true, correct,
		and comple	To Declaration of preparer (other than officer) is based on all information of which preparer has any knowled	_	•
Sig	ın İ		atherine Milan Fichards	11-15.	. 10
He	re	Sign	nature of officer	Date	
		<u>CA</u>	THERINE MILONE RICHARDS		
		Тур	e or print name and title		
Pai		Preparer's			er's identifying number structions)
_	parer's	signature	10/26/10	employed	·
	- 1	Firm's name	DGA GROOF IC	EIN ►	
J30		self-employ address, an			
		ZIP + 4	CLARK, NJ 07066	Phone no ► 7	32-381-8887
Ма	v the IR	S discus:	s this return with the preparer shown above? (see instructions)		X Yes No

LHA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions. 932001 02-04-10

Part IV Checklist of Required Schedules

			res	NO
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		<u>X</u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		X
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and			
	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		<u>X</u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u>X</u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		<u>X</u>
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		<u>X</u>
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?			
	If "Yes," complete Schedule D, Part V	10		X
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable	11	Х	
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI.			
•	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
•	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	-assets reported in Part X, line-16? If "Yes,"-complete Schedule D; Part VIII	-		
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX.			
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
•	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		v	
	Schedule D, Parts XI, XII, and XIII.	12	X	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year?  Yes." completing Schedule D. Parts XI. XII. and XIII is optional  12A X			
		40		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	446		Х
4-	and program service activities outside the United States? If "Yes," complete Schedule F, Part I  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization	14b		
15		15		х
46	or entity located outside the United States? If "Yes," complete Schedule F, Part II	13		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		х
47	•	10		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
10	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	<b></b> '		<del></del>
18	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
10	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	5	<u> </u>	
19	complete Schedule G, Part III	19		Х
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		X
	DIG the organization operate one of more hospitals in Test, complete ochequie in		ggn /	

Pa	rt IV Checklist of Required Schedules (continued)		_	
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the	i		
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If Yes, complete Schedule I, Parts I and III	22	[ ]	X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		Х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		X
ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
•	any tax-exempt bonds?	24c	İ	
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
ь	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	230		<del></del>
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified	230		
20	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L. Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial	20		
21				
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		х
28		21		<del></del>
20	Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
-		28a		X
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was	200		
C	an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive more than \$23,000 in non-cash contributions? If yes, complete scriedule in	28		
30	contributions? If "Yes," complete Schedule M	20		Х
24		30		
31	Did the organization liquidate, terminate, or dissolve and cease operations?	24		Х
20	If "Yes," complete Schedule N, Part I	31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	20		х
22	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	22		х
34	Was the organization related to any tax-exempt or taxable entity?	_33_		
34		24		Х
25	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	0.5		v
00	If "Yes," complete Schedule R, Part V, line 2	35		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			v
<b>α</b>	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			v
		37	ı i	X
20	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	<del>- 3,</del>		
38	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O.	38	Х	

Form **990** (2009

18 Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S., Information Returns. Enter 4- if not applicable 1	4 44	Otatements Regarding Other Me Finings and Tax Compilation					г— —
U.S. Information Returns. Enter 0-If not applicable  Did the unimber of Forms W-2G included in line 1a. Enter 0-If not applicable  Did the organization comply with biascup with more provided in line 1a. Enter 0-If not applicable  Did the organization comply with biascup with more provided in line 1a. Enter 0-If not applicable  2a. Enter the number of employees reported on Form W-3. Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return  1b If all least one is reported on line 2a, did the organization of the student of the sum of lines 1a and 2a is greater than 250, you may be required to e-Ifie this return. (see instructions)  3b Did the organization have interested business gross income of \$1.00 or more dump the year covered by this return?  b If "Yes," has if liefs a Form 990-T for this year? If "No." provide an explanation in Schedule 0  At any time duming the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)  b If "Yes," here the name of the foreign country (such as a bank account, securities account, or other financial accounts.  B Was the organization a party to a prohibited tax sheller transaction at any time during the tax year?  b Did any taxable party notify the organization file Form 8886-T, baclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?  b If "Yes," did the organization include with every solicitation an express statement that such contributions or grifts were not tax deductible?  organizations that may receive deductible contributions under section 170(c).  b If "Yes," did the organization notify the clonar of the value of the poods or services provided?  organization shall may receive deductible organization file Form 8896 as required to the Form 8282?  If If I have the organization shall enclied the property, did the organization file Form 889	4.	Established and beautiful and a first total of	ı	ı		Yes	No
b Enter the number of Forms W2G included in line 1a. Enter O-if not applicable  Did vie organization comply with observative programming to ventions and reportable gaming (gaminling) without programming to ventions and reportable gaming (gaminling) without programming to ventions and reportable gaming (gaminling) without programming to ventions and reportable gaming (gaminling) without programming the programming to ventions and the programming the programming the programming the programming with or within the year covered by this return.   It is a least one is reported on line 2a, dut the organization life all required federal employment tax returns?  Note: If the sum of lines 1a and 2 as greater than 250, you may be required to e-life this return. (see instructions)  Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?  If Yes, 'this in field a Form 990-T for this year? If 'No, proude an explanation in Schedule O  If Yes, 'this in field a Form 990-T for this year? If 'No, proude an explanation in Schedule O  If Yes, 'the organization have unrelated business gross income of \$1,000 or more during the veal coverage of the organization have an interest in, or a significance of the authority over, a financial account in a foreign country.   See the instructions for exceptions and filing requirements for Form TD F 90.22.1, Report of Foreign Bank and Financial Accounts.  If Yes, 'to line Sa or Sb, cid the organization that it was or is a party to a prohibited tax shelter transaction?  If Yes, 'to line Sa or Sb, cid the organization that it was or is a party to a prohibited tax shelter transaction?  If Yes, 'to line Sa or Sb, cid the organization that it was or is a party to a prohibited tax shelter transaction?  If Yes, 'to line Sa or Sb, cid the organization that it was or is a party to a prohibited tax shelter transaction?  If Yes, 'to line Sa or Sb, cid the organization that were not tax deductible?  Organization shell may be experted the experted pr	та	·	۱	۸ ا	ŀ		
c Did the organization comply winn backup winnolong rules for reportable payments to venoors and reportable gaming (gambling) winnings to prize winners?  2	_	•••			}		
a Enter the number of employees reported on Form W3, Transmittal of Wage and Tax Statements, field for the calendar year ending with or within the year covered by this return  b If at least one is reported on line 2s, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1s and 2s is greater than 250, you may be required to e-fife this return. (see instructions)  3b Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?  b If Yes's has fifted a Form 990-FT for this year? If "No., "provide an explanation in Schedule O  if Yes's that a fifted a Form 990-FT for this year? If "No., "provide an explanation in Schedule O  if Yes's, enter the name of the foreign country level as a bank account, securities account, or other financial accountly over, a financial account in a foreign country level has a bank account, securities account, or other financial accountl?  b If Yes's, enter the name of the foreign country level has a bank account, securities account, or other financial accountl?  b See the instructions for exceptions and filing requirements for Form TD F90-22.1, Report of Foreign Bank and Financial Accounts.  b Was the organization aperty to a prohibited tax sheller transaction?  c If Yes's, to line 5a of 5b, did the organization that It was or is a party to a prohibited tax sheller transaction?  c If Yes's, to line 5a of 5b, did the organization that It was or is a party to a prohibited tax sheller transaction?  c If Yes's, to line 5a of 5b, did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  b If Yes's, did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  b If Yes's, did the organization notify the donor of the value of the goods or services provided?  b If Yes's, did the organization include with every solicitation and party for goods and service		•••			-		
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return  b if at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)  3 Did the organization have unrelated business orgas income of \$1,000 or more during the year covered by this return?  b if 1'Yes,' has if filed a Form 990-T for this year? If 1'No, 'provide an explanation in Schedule O  4 At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  b if 1'Yes,' reter the name of the foreign country. Pesse the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.  See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.  See Was the organization aparty to a prohibited tax shelter transaction?  b If Yes,' to line Sa or Sb, old the organization that it was or is a party to a prohibited tax shelter transaction?  c If 1'Yes,' to line Sa or Sb, did the organization the Form 8886-T, Declosure by Tax Exempt Entity Reparding Prohibited Tax Shelter Transaction?  c If Yes,' did the organization have annual gross recepts that are normally greater than \$100,000, and did the organization solicit any contributions hat were not tax deductible?  b If Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  b If Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  b If Yes,' did the organization include the foreign	G		eporta	ible garring		y	
billight for the calendary year ending with or within the year covered by this return.    12	22		1	1	<u>!</u> -		<del></del>
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)  3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?  b If "Yes," has if filed a Form 990-T for this year? If "No," provide an explanation in Schedule O  4a At any time during the celeradry year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  b If "Yes," enter the name of the foreign country:  See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.  b Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  b Us dury taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  c If "Yes," to line Sa or Sb, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?  c Dess the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?  b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  b If "Yes," did the organization notify the donor of the value of the goods or services provided?  c Did the organization of the payor?  b If "Yes," did the organization notify the donor of the value of the goods or services provided?  c Did the organization of the payor?  If Yes, and the organization of the value of the organization file form 8899 as required?  Did the organization of the payor.  If Yes, and the organization of the value of the organization file form 8899 as	20		22	12			
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)  3 Did the organization have unrieled business gross income of \$1,000 or more during the year covered by this return?  4 At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, or other financial account)?  5 If "Yes," enter the name of the foreign country: ▶  5 See the instructions for exceptions and filing requirements for Form TD F90-22.1, Report of Foreign Bank and Financial Accounts.  5 Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  5 Did any taxable party northy the organization that it was or is a party to a prohibited tax shelter transaction?  6 Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?  6 If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?  6 If "Yes," to line have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?  7 Organizations that may receive deductible contributions under section 170(c).  8 Did the organization receive a payment in excess of \$75 made partly as a contribution and partly forgoods and services—provided to the payor?  9 If "Yes," to the organization in child with every organization and partly forgoods and services—provided to the payor?  10 If the organization shall, exchange, or otherwise dispose of tangible personal property for which it was required?  10 If the organization and partly and the very services and the rething organization organization and partly services and the rething organization file Form 8899 as required?  11 Did the organization and partly and the orga	h				2h	x	
3a	•	•		ctions)			
b if "Yes," has it filed a Form 990-T for this year? If "Wo," provide an explanation in Schedule O 4a At any time during the calendar year, do the originization have an interest in, or a signature or other authority over, a financial account in a foreign country; lew as a bank account, securities account, or other financial account; of the foreign country; lew as a bank and Financial Accounts.  5b Was the originization a party to a prohibited tax shelter transaction at any time during the tax year?  5b Did any taxable party notify the originization that it was or is a party to a prohibited tax shelter transaction?  5b Was the originization apply to a prohibited tax shelter transaction at any time during the tax year?  5c Did was the originization apply to a prohibited tax shelter transaction?  5c If "Yes," to line 5 aor 5b, did the originization title that was or is a party to a prohibited tax shelter transaction?  5c Did the originization have annual gross receipts that are normally greater than \$100,000, and did the originization solicit any contributions that were not tax deductible?  6c Did the originization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  7c Originizations that may receive deductible contributions under section 170(c).  7d Did the originization rolly the donor of the value of the goods or services provided?  7e Did the originization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?  7d If "Yes," indicate the number of Forms 8282 filed during the year  9 Did the originization, during the year, receive any funds, directly or indirectly, on a personal benefit contract?  7 Did the originization of qualified intellectual property, did the originization file Form 8899 as required?  7n	3a			•	3a		х
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d if 'Yes,' indicate the number of Forms 8282 filed during the year e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? f For all contributions of qualified intellectual property, did the organization file Form 8899 as required? 7g X 7g X 8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? b Did the organization make a distribution to a donor, donor advisor, or related person? 9b X 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year  12b	·		as 160	Julied	70		х
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benefit contract?  f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  g For all contributions of qualified intellectual property, did the organization file Form 8899 as required?  h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?  8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?  8 Sponsoring organizations maintaining donor advised funds.  a Did the organization make any taxable distributions under section 4966?  b Did the organization make a distribution to a donor, donor advisor, or related person?  9 Section 501(c)(7) organizations. Enter:  a Initiation fees and capital contributions included on Part VIII, line 12  b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10a  11a  B Gross income from members or shareholders  b Gross income from members or shareholders  b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)  12a  Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  12a  Interview Interview Interview Interest received or accrued during the year  12b				al			
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b Did the organization make a distribution to a donor, donor advisor, or related person?  10 Section 501(c)(7) organizations. Enter:  a Initiation fees and capital contributions included on Part VIII, line 12  b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  11 Section 501(c)(12) organizations. Enter:  a Gross income from members or shareholders  b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)  12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  b If "Yes," enter the amount of tax-exempt interest received or accrued during the year  12b	9						
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12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	D	· · · · · · · · · · · · · · · · · · ·	116				
b if "Yes," enter the amount of tax-exempt interest received or accrued during the year	12a	•		1 ?	122		
			1	İ			
		The state of the s	, - <del></del>		Form	990 (	2009)

Form 990 (2009) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

<u>Sec</u>	tion A. Governing Body and Management		· · · · · · · · · · · · · · · · · · ·				
			•			Yes	No
íа	Enter the number of voting members of the governing body	1a		40			
á	Enter the number of voting members that are independent	_1t		40			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh	ıp wi	h any other	į			
	officer, director, trustee, or key employee?			Ļ	2		<u>X</u>
3	Did the organization delegate control over management duties customarily performed by or under the	he dır	ect supervision				
	of officers, directors or trustees, or key employees to a management company or other person?				3		<u>X</u>
4	Did the organization make any significant changes to its organizational documents since the prior Fe	orm 9	90 was filed?		4		X
5	Did the organization become aware during the year of a material diversion of the organization's asset	ets?			5		X
6	Does the organization have members or stockholders?				6		<u>X</u>
7a	Does the organization have members, stockholders, or other persons who may elect one or more m	embe	ers of the				
	governing body?			Ļ	7a		<u>X</u>
b	Are any decisions of the governing body subject to approval by members, stockholders, or other pe	ersons	3?	Ļ	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken	duri	ng the year				
	by the following:						
а	The governing body?				8a	<u>X</u>	
b	Each committee with authority to act on behalf of the governing body?			-	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re	ache	d at the				
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O				9_		<u>X</u>
<u>Sec</u>	tion B. Policies (This Section B requests information about policies not required by the Internal F	Rever	ue Code.)				
				г		Yes	No
10a	Does the organization have local chapters, branches, or affiliates?			-	10a		<u>X</u>
b	If "Yes," does the organization have written policies and procedures governing the activities of such	n cha <sub>l</sub>	oters, affiliates,				
	and branches to ensure their operations are consistent with those of the organization?			-	10b		- <b>X</b>
11	Has the organization provided a copy of this Form-990 to all members of its governing body before	tiling	the form?		11 -		<u> </u>
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					v	
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13			-	12a_	X	
þ	Are officers, directors or trustees, and key employees required to disclose annually interests that co	ould g	ive rise		12b	х	
_	to conflicts?  Does the organization regularly and consistently monitor and enforce compliance with the policy? If	"Voc	" describe	F	120	- 1	
С	In Schedule O how this is done	163	describe		12c	х	
13	Does the organization have a written whistleblower policy?			ŀ	13		<u> </u>
14	Does the organization have a written document retention and destruction policy?			F	14	X	
15	Did the process for determining compensation of the following persons include a review and approx	/al bv	independent	F			<del></del>
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision		шаороноон				
а	The organization's CEO, Executive Director, or top management official	•		İ	15a	X	
ь	Other officers or key employees of the organization				15b		X
-	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)			Ī			*****
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ement	with a				
-	taxable entity during the year?				16a		X
ь	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evi	aluate	ts participation	, [	•••••		
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the org						
	exempt status with respect to such arrangements?				16b		
Sec	tion C. Disclosure						
17	List the states with which a copy of this Form 990 is required to be filed ▶NJ						
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	T (50	1(c)(3)s only) ava	allable f	or		
	public inspection. Indicate how you make these available. Check all that apply.						
	Own website X Another's website X Upon request						
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents,	confl	ct of interest po	licy, an	d fina	ncial	
	statements available to the public.						
20	State the name, physical address, and telephone number of the person who possesses the books a	and re	ecords of the org	ganızatı	on: 🕨		
	ORGANIZATION - 609-419-0404						
	4365 ROUTE 1 SOUTH, PRINCETON, NJ 08540						

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees. See instructions for definition of "key employees."

Check this box if the organization did not compensate any current officer, director, or trustee.

- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title		(B) Average				<b>)</b>			(D) Reportable	<b>(E)</b> Reportable	(F) Estimated
		hours per week	Individual frustee or director			that	Highest compensated O		compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
PATRICK COZZA									_	_	
CHAIR		5.00	Х	L	X		ļ		0.	0.	0.
WILLIAM FOSHAY											
VICE CHAIR		_ 5.00_	X.		X-	_	-	-		0.	<u> </u>
THOMAS EARP			l								•
SECRETARY		5.00	Х		Х				0.	0.	0.
KENNETH MOORE											_
TREASURER	····	5.00	Х		X		ļ	_	0.	0.	0.
WILLIAM BALLINGER											
DIRECTOR		2.00	X				<u> </u>		0.	0.	0.
JOHN BEATRICE			l								_
DIRECTOR		2.00	Х		ļ. <b>_</b>	<u> </u>	<u> </u>		0.	0.	0.
LISA CALLAHAN			١								_
DIRECTOR		2.00	Х						0.	0.	0.
GLENN COLEMAN			١.,			ļ					
DIRECTOR		2.00	X			<u> </u>	-	-	0.	0.	0.
PAMELA CRAIG		1 2 22	,,		ŀ			ŀ		_	_
DIRECTOR		2.00	X		<u> </u>		<del> </del>		0.	0.	0.
NICHOLAS DE TURA		2 00	J.				ļ		0.	0.	0.
DIRECTOR YVETTE DONADO		2.00	X	-	<del> </del>	-	-		0.	<u> </u>	·
DIRECTOR		2.00	X	1					0.	0.	0.
CAROLINE DORSA		2.00	^		_	-	├		0.	0.	
DIRECTOR		2.00	X						0.	0.	0.
JOHN DOWD		2.00	^		<b></b> -	_			0.	0.	
DIRECTOR		2.00	x			-			0.	0.	0.
BRIAN DUNLAP		2.00	1	<del>                                     </del>	$\vdash$	-	$\vdash$	$\vdash$	0.		
DIRECTOR		2.00	X						0.	0.	0.
JOHN ELIAS		200						-		<u></u>	
DIRECTOR		2.00	Х						0.	0.	0.
BERNARD FLYNN			<u> </u>	$\vdash$		$\vdash$	$\vdash$				
DIRECTOR		2.00	х						0.	0.	0.
MICHAEL GLICKMAN			<del></del>				$\vdash$		-		
DIRECTOR		2.00	X						0.	0.	0.
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Inued)	
(E)	(F)
ortable	Estimated
ensation	amount of
reiatea	other
iizations	compensation
)99-MISC)	from the
	organization
	and related
	organizations

(A)	(B)			(0	<b>)</b>			(D)	(E)	(F)
Name and title	Average			Pos				Reportable	Reportable	Estimated
	hours	(cl	heck	all	that	арр	ly)	compensation	compensation	amount of
	per	diractor				İ		from the	from related	other compensation
	week.	o di				age		organization	(W-2/1099-MISC)	from the
		individual trustee or	institutional trustee		88	pens		(W-2/1099-MISC)	, , , , , , , , , , , , , , , , , , ,	organization
		ag 4	tonal	ا	Кеу етріоуее	st con	<b>5</b>			and related
		Indiv	Instit	Officer	Keyer	Highest compensated employee	Former			organizations
NOAH GRESHAM		<del>                                     </del>						-		
DIRECTOR	2.00	X						0.	0.	0
BRADFORD GRUBY										
DIRECTOR	2.00	X						0.	0.	0
THOMAS HOGAN										
DIRECTOR	2.00	X						0.	0.	0
CLYDE KEATON										
DIRECTOR	2.00	X						0.	0.	0
PHILIP KIRCHNER										
DIRECTOR	2.00	X	ļ					0.	0.	0
CHRISTINE LACROIX										
DIRECTOR	2.00	X	L					0.	0.	0
PETER ORT										
DIRECTOR	2.00	X						0.	0.	0
DINO ROBUSTO										
DIRECTOR	2.00	X						0.	0.	0
YANA RODGERS		1						:		
DIRECTOR	200	X				-		0.	O <del>-</del>	0
JOSEPH SPAGNOLETTI										
DIRECTOR	2.00	X	<u> </u>					0.	0.	0
1b Total								141,000.	0.	0

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3		X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization			l
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4		X
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to			ĺ
	the organization? If "Ves." complete Schedule I for such person	5		X

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. NONE

(A) Name and business address	(B) Description of services	(C) Compensation		
Traine and Scomose address		0011,001000		
<del> </del>				

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization

SEE SCHEDULE J-2 FOR PART VII, SECTION A CONTINUATION

1362779.

d All other revenuee Total. Add lines 11a-11d

Total revenue. See instructions

21,240.

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	600 447	400 560	00.010	100 007
7	Other salaries and wages	692,447.	498,562.	90,018.	103,867
8	Pension plan contributions (include section 401(k)	06 105		6 004	15 515
	and section 403(b) employer contributions)	86,195.	64,646.	6,034.	15,515
9	Other employee benefits	71,001.	53,251.	7,100.	15,515 10,650 9,218
10	Payroll taxes	62,241.	46,785.	6,238.	9,218
11	Fees for services (non-employees):				
	Management				
b	Legal	7 750	7 750		
	Accounting	7,750.	7,750.		
	-Lobbying-				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	5 100			
9	Other	5,199.	5,199.		<del> </del>
12	Advertising and promotion	6 000		6 000	
13	Office expenses	6,920.		6,920.	
14	Information technology				··· ···
15	Royalties	F1 441	47 702	015	0.040
16	Occupancy	51,441.	47,783.	815.	2,843. 7,314.
17	Travel	29,256.	21,942.		/,314.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	410	410		
19	Conferences, conventions, and meetings	410.	410.	700	
20	Interest	790.	46.061	790.	
21	Payments to affiliates	46,061.	46,061.	400	1 040
22	Depreciation, depletion, and amortization	5,826.	4,369.	408.	1,049.
23	Insurance	11,276.	10,712.		564.
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )				
а	PROGRAM MATERIALS	134,521.	134,521.		
b	VOLUNTEER RECOGNITION	32,990.	32,990.		
C	TELEPHONE	26,005.	19,504.	1,820.	4,681.
d	OTHER PROGRAM COSTS	14,627.	· · - · - · - · · - · · - · · - · · - · · - · · · - ·	14,627.	
е	POSTAGE	4,182.	3,136.	293.	753.
f	All other expenses	4,747.	4,747.		
25_	Total functional expenses. Add lines 1 through 24f	1,293,885.	1,002,368.	135,063.	156,454
26	Joint costs. Check here ▶ ☐ If following				
	SOP 98-2 Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation				

			<b>(A)</b> Beginning of year		<b>(B)</b> End of year
1	Cash · non-interest-bearing		92,394.	1	303,546.
2	Savings and temporary cash investments	ŀ		2	
3	Pledges and grants receivable, net			3	
4	Accounts receivable, net	ļ	141,307.	4	52,040
5	Receivables from current and former officers, di	rectors trustees key	,		
	employees, and highest compensated employee				
	of Schedule L	oo. complete v a.v II		5	
6	Receivables from other disqualified persons (as	defined under section			
	4958(f)(1)) and persons described in section 495				
	Part II of Schedule L	(-)(-)(-)(-)(-)(-)(-)(-)(-)(-)(-)(-)(-)(		6	
y 7	Notes and loans receivable, net	Ī		7	
Assets 8 8 8	Inventories for sale or use	ļ i		8	
8   8	Prepaid expenses and deferred charges		1,055.	9	11,542
108			·······	-	······································
	basis. Complete Part VI of Schedule D	10a 36,789.			
	Less: accumulated depreciation	10b 25,000.	12,115.	10c	11,789
11	Investments · publicly traded securities	183,714.	11	11,789 173,321	
12	Investments - other securities. See Part IV, line 1	•	12	•	
13	Investments · program-related. See Part IV, line		13		
14	Intangible assets		14		
15	Other assets. See Part IV, line 11		3,356.	15	3,356
16	Total assets. Add lines 1 through 15 (must equa	al line 34)	433,941.	16	555,594
17	Accounts payable and accrued expenses	•	67,472.	17	71,436
18	Grants payable			18	
- 19	- Deferred-revenue		- 56,000.	19	- 89-, 1-59
20	Tax-exempt bond liabilities			20	
ဖွ 21	Escrow or custodial account liability. Complete I	Part IV of Schedule D		21	
<u> </u>	Payables to current and former officers, director	[r			
21 22 22 22 22 22 22 22 22 22 22 22 22 2	highest compensated employees, and disqualifi	ed persons. Complete Part II			
<b>-</b>	of Schedule L			22	
23	Secured mortgages and notes payable to unrela	ited third parties		23	•
24	Unsecured notes and loans payable to unrelated	d third parties		24	
25	Other liabilities. Complete Part X of Schedule D			25	
26	Total liabilities. Add lines 17 through 25		123,472.	26	160,595
	Organizations that follow SFAS 117, check he	ere 🕨 🔀 and complete			
S S	lines 27 through 29, and lines 33 and 34.				
27 28 29 30 31 32 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	Unrestricted net assets	<u>_</u>	310,469.	27	394,999.
g   28	Temporarily restricted net assets		28		
29	Permanently restricted net assets	.,	29		
Ī	Organizations that do not follow SFAS 117, cl	neck here 🕨 📖 and			
<u> </u>	complete lines 30 through 34.				
30	Capital stock or trust principal, or current funds			30	
S 31	Paid-in or capital surplus, or land, building, or eq	ulpment fund		31	<del> </del>
32	Retained earnings, endowment, accumulated in	come, or other funds		32	
z   33	Total net assets or fund balances	<u> </u>	310,469.	33	394,999
34	Total liabilities and net assets/fund balances		433,941.	34	555,594

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Form **990** (2009)

3b

#### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No 1545-0047

Open to Public Inspection

Internal Reve	nue Service	► At	tach to Form 990 or Fo	rm 990-E	Z. ▶ See	separate	instruction	ons.		Inspection	
Name of	the organizati	on						E	mployer	identification nun	nbe
		JUNIOR	ACHIEVEMENT	OF NE	W JER	SEY		. !	22	2-1774147	
Part I	Reason	for Public Char	ity Status (All organiz	zations mu	st complet	e this par	t.) See ins	tructions.			
The organ	ization is not a	private foundation	because it is: (For lines	1 through	11, check	only one t	oox.)				
1 🗀			s, or association of chur					).			
2 🗌			0(b)(1)(A)(ii). (Attach So					•			
з 🗔			tal service organization			170(Ь)(1)	(A)(iii).				
4	•	•	operated in conjunction					(b)(1)(A)(ii	ii). Enter t	he hospital's name	э.
	city, and stat	-			•				•	•	
5	•		benefit of a college or u	niversity o	wned or or	perated by	a governi	mental uni	t describe	ed in	
- —		(b)(1)(A)(iv). (Comple		•	•	•	•				
6 🗆			ent or governmental uni	t describe	d in sectio	n 170(b)(	1)(A)(v).				
7		-	eives a substantial part					or from the	e general r	oublic described in	
. —	=	<b>(b)(1)(A)(vi).</b> (Comple		V V- - -		90.0/////			. go		
8 🗆			ection 170(b)(1)(A)(vi).	(Complete	Part II.)						
9 X	-		eives: (1) more than 33	-	· ·	rom contr	ibutions n	nembershi	in fees, ar	nd aross receipts f	rom
•	-		nctions - subject to certa								
		•	axable income (less sec	-							
		509(a)(2). (Complete	•		., ., .,			,,e e.ge			
10			perated exclusively to te	st for publ	ıc safetv. S	See <b>sec</b> tio	on 509(a)(4	4).			
11	_		perated exclusively for the		•			•	v out the	purposes of one o	r
	_		itions described in secti						•	•	
			organization and compl				_,				
_	a. Type.		¬	с 🔲 Тур			tegrated_		. d 🗀	Type III - Other	
е 🔙			t the organization is not			•	_		qualified i	oersons other than	1
			han one or more publicl								
f			ten determination from								
	_	rganization, check th			•						
g		-	rganization accepted a	nv aift or c	ontribution	from any	of the foll	owing per	sons?		
·			rectly controls, either a							Yes	No
		_	upported organization?	·				``		11g(i)	
	-	• •	described in (i) above?	,						11g(ii)	
	(iii) A 35%	controlled entity of a	person described in (i)	or (II) abov	e?					11g(iii)	
h		-	about the supported or								
		•	• • •	•	` '						
(i) Name	of supported	(ii) EIN	(iii) Type of	(iv) Is the d	organization	(v) Did yo	u notify the	(vi) Is	s the	(vii) Amount of	
. ,	anization	(,	organization (described on lines 1-9	in col (i) la	sted in your	organizat	tion in col	(I) organizati	on in coi zed in the	support	
·			above or IRC section	governing	document?	locument? (i) of your su		'' US	3 ?		
			(see instructions))	Yes	No	Yes	No	Yes	No		
		]			1						
-											
				ļ							
				ļ . <u></u>			ļ		1		
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Total		1	1	3	F.		t	1	, 1		

932021 02-08-10

Form 990 or 990-EZ.

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for

Schedule A (Form 990 or 990-EZ) 2009

Schedule A (Form 990 or 990-EZ) 2009 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I.) Section A. Public Support (f) Total Calendar year (or fiscal year beginning in) (a) 2005 **(b)** 2006 (c) 2007 (d) 2008 (e) 2009 1 Gifts, grants, contributions, and mempersnip fees received. (Do not include any "unusual grants.") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11. column (f) 6 Public support. Subtract line 5 from line Section B. Total Support Calendar year (or fiscal year beginning in)▶ (a) 2005 **(b)** 2006 (c) 2007 (d) 2008 (e) 2009 (f) Total 7 Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 11 Total support. Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 12 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 14 Public support percentage for 2009 (line 6, column (f) divided by line 11, column (f)) 14 % 15 Public support percentage from 2008 Schedule A, Part II, line 14 15 % 16a 33 1/3% support test - 2009. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2008. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2009. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2008. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the

Schedule A (Form 990 or 990-EZ) 2009

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2009 JUNIOR ACHIEVEMENT OF NEW JERSEY Part III | Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part II) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2005 **(b)** 2006 (c) 2007 (d) 2008 (e) 2009 (f) Total 1 Gifts, grants, contributions, and membership fees received. (Do not 983,469. include any "unusual grants.") 1,056,122 1,185,922 1,266,576 1,341,539 5,836,628. 2 Gross receipts from admissions. merchandise sold or services performed, or facilities furnished in any activity that is related to the 165,822. 176,027. 156,218. 116,937. 763,184. 148,180. organization's tax-exempt purpose 3 Gross receipts from activities that are not an unrelated trade or busmess under section 513 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 5 The value of services or facilities furnished by a governmental unit to the organization without charge 6 Total, Add lines 1 through 5 1,131,649 1,223,944 1,362,949. 1,422,794 1,458,476, 6,599,812. 7a Amounts included on lines 1, 2, and 0. 3 received from disqualified persons b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the 0. amount on line 13 for the year 0. c Add lines 7a and 7b 6,599,812. 8 Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning in) (c) 2007 (a) 2005 (b) 2006(d) 2008 (e) 2009 (f) Total 9 Amounts from line 6 1,131,649 1,223,944 1,362,949 1,422,794 1,458,476 6,599,812. 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties 17,769. 22,349. 14,218. 8,614. 21,240. 84,190. and income from similar sources **b** Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 17,769. 22,349. 14,218. 8,614. 21,240. 84,190. c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b. whèther or not the business is regularly carried on 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 1,246,293. 13 Total support (Add lines 9, 10c, 11, and 12) 1,149,418. 1,377,167. 1,431,408 1,479,716. 6,684,002. 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 98.74 15 Public support percentage for 2009 (line 8, column (f) divided by line 13, column (f)) 15 % 59.99 16 Public support percentage from 2008 Schedule A, Part III, line 15 16 % Section D. Computation of Investment Income Percentage 1.26 17 Investment income percentage for 2009 (line 10c, column (f) divided by line 13, column (f)) 17 % 1.16 18 Investment income percentage from 2008 Schedule A, Part III, line 17 18 % 19a 33 1/3% support tests - 2009. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not  $\triangleright [X]$ more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2008. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2009

## Schedule D

(Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions. Open to Public Inspection

OMB No 1545-0047

Employer identification number

### Name of the organization

JUNIOR	ACHIEVEMENT	OF NEW	JERSEY	22-1774147
zations Maintai	ning Donor Advise	d Funds or C	Other Similar Funds or A	CCounts. Complete if the

Pa	Companizations Maintaining Donor Advise	ed Funds or Other Similar Fund	is or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, lin	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor adv	ised funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a	advisors in writing that grant funds can b	e used only
	for charitable purposes and not for the benefit of the donor	or donor advisor, or for any other purpos	e conferring
	impermissible private benefit?		_ Yes No
Pa	rt II Conservation Easements. Complete if the or	ganization answered "Yes" to Form 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organizat	ion (check all that apply).	
	Preservation of land for public use (e.g., recreation or publi	oleasure) Preservation of an h	istorically important land area
	Protection of natural habitat	Preservation of a ce	rtified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form	n of a conservation easement on the last
	day of the tax year.		
			Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
¢	Number of conservation easements on a certified historic str	ucture included in (a).	- <u>2c</u>
þ	Number of conservation easements included in (c) acquired	after 8/17/06	2d
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by the	ne organization during the tax
	year		
4	Number of states where property subject to conservation ea	sement is located	
5	Does the organization have a written policy regarding the pe	riodic monitoring, inspection, handling of	<u></u>
	violations, and enforcement of the conservation easements		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	and enforcing conservation easements	during the year ►
7	Amount of expenses incurred in monitoring, inspecting, and	enforcing conservation easements durin	g the year ▶ \$
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 17	0(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIV, describe how the organization reports conservat		
	include, if applicable, the text of the footnote to the organiza	tion's financial statements that describes	s the organization's accounting for
	conservation easements.	£ A + 14: 1 : 1 T	211 0: 11 4
Fal	Organizations Maintaining Collections o		Other Similar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8.	
	With a second and a second at 1 and 2 and		
18	If the organization elected, as permitted under SFAS 116, no		
	treasures, or other similar assets held for public exhibition, e		ublic service, provide, in Part XIV, the text of
	the footnote to its financial statements that describes these		
ь	If the organization elected, as permitted under SFAS 116, to		
	or other similar assets held for public exhibition, education, of	or research in furtherance of public service	e, provide the following amounts relating to
	these items:		<b>.</b>
	(i) Revenues included in Form 990, Part VIII, line 1		<b>5</b>
_	(ii) Assets included in Form 990, Part X		<b>-</b> \$
2	If the organization received or held works of art, historical tre		al gain, provide
	the following amounts required to be reported under SFAS 1	to relating to these items:	<b>.</b> .
a	Revenues included in Form 990, Part VIII, line 1		► \$ ► \$
b	Assets included in Form 990, Part X		<b>*</b> *

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Schedule D (Form 990) 2009

Schedule D (Form 990) 2009

Part VII Investments - Other Securities.	See Form 990, Part X, line	12.		· · · · · · · · · · · · · · · · · · ·
(a) Description of security or category (including name of security)	(b) Book value		(c) Method of valua ost or end-of-year mar	
Financial derivatives	_			
Closely-held equity interests			-	
Other				<u> </u>
			· -	
				<u> </u>
***************************************				
Total. (Col (b) must equal Form 990, Part X, col (B) line 12 )	•			<del></del>
Part VIII Investments - Program Related.		t e 13.		
(a) Description of investment type	(b) Book value		(c) Method of valua	
<u> </u>				<u> </u>
				······
Total. (Col (b) must equal Form 990, Part X, col (B) line 13 ) ▶				
Part IX Other Assets. See Form 990, Part X, I				
	(a) Description			(b) Book value
		<u> </u>		
Total. (Column (b) must equal Form 990, Part X, col (B)	line 15 )		<b>&gt;</b>	
Part X Other Liabilities. See Form 990, Part	X, line 25.			
1. (a) Description of liability		(b) Amount		
Federal income taxes				
			7	
			7	
			1	
Total. (Column (b) must equal Form 990, Part X, col (B)	line 25.)		1	
2. FIN 48 Footnote. In Part XIV. provide the text of the		n's financial statemen	ts that reports the org	anization's liability for

uncertain tax positions under FIN 48. 932053 02-01-10

Schedule D (Form 990) 2009

## **SCHEDULE G**

Department of the Treasury

(Form 990 or 990-EZ)

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No 1545-0047

Open To Public Inspection

Internal Revenue Service Name of the organization

Employer identification number

JUNIOR	ACHIEVEMENT OF NEW	j JE	RSE	<u>Y</u>	22-1774	147
Part I Fundraising Activities required to complete this par	c. Complete if the organization answert.	ered "Y	es" to	Form 990, Part IV, I	ine 17. Form 990-EZ	filers are not
a Mail solicitations b Internet and email solicitations c Phone solicitations d In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, F b If "Yes," list the ten highest paid indicompensated at least \$5,000 by the	e Solicitat  f Solicitat  g Special  or oral agreement with any individual  Part VII) or entity in connection with p  lividuals or entities (fundraisers) pursi	tion of tion of tion of tindra	non-g gover ising o ling o onal f	overnment grants nment grants events fficers, directors, true undraising services?	stees or Yes	
(i) Name of Individual or entity (fundralser)	(ii) Activity	(iii) fundra have cu or cont contribu	istody trol of	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
otal 3 List all states in which the organization	on is registered or licensed to solicit f		r has	been notified it is ex	empt from registration	on or licensing.
<del> </del>	<del></del>					

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Schedule G (Form 990 or 990-EZ) 2009

Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events HALL OF FAME (add col. (a) through DINNER BOWL-A-THONS col. (c)) (event type) (event type) (total number) 86,934 614,890. 279,655 248,301 Gross receipts 497,953. 217,089. 227,720 53,144 Less: Charitable contributions 116,937. 62,566. 20,581 33,790. Gross income (line 1 minus line 2) Cash prizes Noncash prizes Expenses 6 Rent/facility costs Direct 7 Food and beverages Entertainment 62,566. 20,581. 33,790 116,<u>93</u>7. Other direct expenses 10 Direct expense summary. Add lines 4 through 9 in column (d) Net income summary. Combine line 3, column (d), and line 10 Part 👫 Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant-(d)-Total gaming (add Revenue (a) Bingo (c) Other gaming bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes **Direct Expenses** 3 Noncash prizes Rent/facility costs 5 Other direct expenses Yes % Yes Volunteer labor No Direct expense summary. Add lines 2 through 5 in column (d) Net gaming income summary. Combine line 1, column (d), and line 7 Yes No 9 Enter the state(s) in which the organization operates gaming activities: a is the organization licensed to operate gaming activities in each of these states? 9a b if "No," explain: 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? 10a b If "Yes," explain: 11 Does the organization operate gaming activities with nonmembers? 11 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to

administer charitable gaming?

Schedule G (Form 990 or 990-EZ) 2009 JUNIOR ACHIEVEMENT OF NEW JERSEY 22-1	77414		age 3
	ļ	Yes	No
13 Indicate the percentage of gaming activity operated in:			
a The organization's facility	%		
b An outside facility	%		
14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
Name ▶			
	_		
Address ▶	_		
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	15a		
b If "Yes," enter the amount of gaming revenue received by the organization ▶\$ and the amount			
of gaming revenue retained by the third party > \$			
c If "Yes," enter name and address of the third party:			
Name ▶	_		
Address ▶	_		
16 Gaming manager information:			
Name ▶	_		
Gaming manager compensation ▶ \$			
Description of services provided ▶	_		
<u> </u>	-	***************************************	v
☐ Director/officer ☐ Employee ☐ Independent contractor			
17 Mandatory distributions:			
a Is the organization required under state law to make charitable distributions from the gaming proceeds to			
retain the state gaming license?	17a	1	
<b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			

Schedule G (Form 990 or 990-EZ) 2009

#### **SCHEDULE J-2** (Form 990)

## **Continuation Sheet for Form 990**

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a. ► See the Instructions for Form 990.

Inspection

Name of the Organization

JUNIOR ACHIEVEMENT OF NEW JERSEY

Employer Identification number 22-1774147

	ACHIEVEMI								22-1//	
Part I Continuation of Officers,		<u>usi</u>	ees			<u> </u>	וַמָנ			
(A)	(B)	1		(C				(D)	(E)	(F)
Name and title	Average hours	(0)		Posi all t			lv)	Reportable compensation	Reportable compensation	Estimated amount of
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	week					85		the	organizations	compensation
		acto			1	E E		organization	(W-2/1099-MISC)	from the
	1	g o	   88		i	ğ		(W-2/1099-MISC)	,	organization
		Individual trustee or director	Institutional trustee		88	Highest compensated employee				and related organizations
		ag t		_	Кеу етріоуве	Stco	<sub>ks</sub>			Organizations
		ndi	asta	Officer	Keye	Hgh e	Former			
MICHAEL STEFANSKI										<del></del>
DIRECTOR	2.00	X						0.	0.	0.
CORY THACKERAY										
DIRECTOR	2.00	X						0.	0.	0.
MARILYN THOMPSON										
DIRECTOR	2.00	Х						0.	0.	0.
FREDERICK UMBACH		Ī		П						
DIRECTOR	2.00	X				1		0.	0.	0.
DANIEL WALSH										
DIRECTOR	2.00	X						0.	0.	0.
DAVID WEAVING									-	
DIRECTOR	2.00	X					1	0.	0.	0.
PETER WALLBURG										<del></del>
DIRECTOR	2.00	X						_ 0.	0.	0.
MATT P WEBER										-
DIRECTOR	2.00	Х						0.	0.	_ 0.
JOHN CUSANO										
DIRECTOR	2.00	X						0.	0.	0.
ANDREA KARSIAN										
DIRECTOR	2.00	X						0.	0.	0.
CHRISTOPHER EMIGHOIZ		i								
DIRECTOR	2.00	Х						0.	0.	0.
KRISTEN HACKETT										
DIRECTOR	2.00	X	_					0.	0.	0.
BARBARA MEALMAKER									_	_
DIRECTOR	2.00	X					<u> </u>	0.	0.	0.
TERESA CAMPBELL										
DIRECTOR	2.00	X	-					0.	0.	0.
CATHERINE MILONE	50.00							1.1.000		
PRESIDENT	50.00		_	X		X	_	141,000.	0.	0.
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LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J-2 (Form 990) 2009

#### **SCHEDULE O** (Form 990)

## Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

OMB No 1545-0047 Open to Public

Department of the Treasury Attach to Form 990. Inspection Internal Revenue Service Name of the organization **Employer identification number** JUNIOR ACHIEVEMENT OF NEW JERSEY 22-1774147 FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: PROGRAMS THROUGH PARTNERSHIPS WITH BUSINESS AND EDUCATION FORM 990, PART VI, SECTION B, LINE 11: THE BOARD HAS AUTHORIZED THE PRESIDENT TO REVIEW AND EXECUTE THE FORM 990. FORM 990, PART VI, SECTION B, LINE 12C: BOARD SECRETARY REVIEWS ON AN ANNUAL BASIS FORM 990, PART VI, SECTION B, LINE 15A: COMPENSATION PROCESS FOR TOP OFFICIAL JA WORLDWIDE PROVIDES EQUICOMP INFORMATION THAT IS PROVIDED TO THE BOARD CHAIR AS WELL AS THE AREA PRESIDENT FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES INFORMATION AVAILABLE FOR PUBLIC INSPECTION UPON WRITTEN REQUEST THE BOARD HAS AN ESTABLISHED AUDIT COMMITTEE TO OVERSEE THE SELECTION AND AUDIT PROCESS