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## Form **990**

Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2009

OMB No 1545-0047

Open to Public Inspection

Form 990 (2009)

► The organization may have to use a copy of this return to satisfy state reporting requirements

\ Fo	r the 2	2009 ca <u>len</u> c	dar yea	r, or tax year beginning 07-	01-2009 and end	ling 06-30-2010	)				
Ch	eck ıf ap		ease	C Name of organization CORNELL UNIVERSITY				D Employer ide	ntification number		
	dress cha	lab	e IRS el or	Doing Business As				15-0532082 E Telephone number			
_	me char	typ	nt or e. See			(607) 255-3581					
_	tial retur	Ins	ecific struc-	Number and street (or P O bo 341 PINE TREE ROAD	x if mail is not delivere	ed to street addres	ss) Room/suite	<b>G</b> Gross receipts \$ 24,355,623,234			
_	mınated		ns.								
_	ended r			City or town, state or country, ITHACA, NY 14850	and ZIP + 4						
Ap	plication	pending									
				ne and address of principal J SKORTON PRESIDENT	οπιсег		<b>H(a)</b> Is thi affilia	s a group return tes?	for		
				NE TREE ROAD A,NY 14850							
								l affiliates include	ed? Yes No (see instructions)		
Ta	x-exem	pt status 🔽	501(c)	(3) ◀ (insert no )	a)(1) or   527			ip exemption nur			
w	ebsite	∷► HTTP /	//www	CORNELL EDU							
For	m of org	ganization 🔽	Corporat	ion Trust Association Of	her 🕨		L Year of fo	rmation 1865 M	State of legal domicile NY		
Pa	rt I	Summa	ry					<b>.</b>	-		
				e organization's mission or ''S MOST SIGNIFICANT A			DECEARCH N	AEDICAL SERV	ICEC AND OTHER		
U		PUBLIC SE			CTIVITIES ARE E	EDUCATION,	RESEARCH, N	TEDICAL SERV	ICES AND OTHER		
aoremanice aoremanice											
5	2	Check this	hox 🝽	if the organization discon	unued its operation	as or disposed	of more than	25% of its net a	ssets		
			,	nembers of the governing b					64		
Avermence &			_						54		
į				dent voting members of the		art VI, line Ib	)				
Į				nployees (Part V, line 2a)					37,186		
ć				lunteers (estimate if neces					2,000		
	1	<b>7a</b> Total gross unrelated business revenue from Part VIII, column (C), line 12 . <b>b</b> Net unrelated business taxable income from Form 990-T, line 34						7a 7b	-12,446,427 -8,866,385		
	"	Wet unrelate	eu busi	ness taxable income nom	om 550-1, me 5	<u> </u>	Prio	r Year	Current Year		
	8	Contribution	ons and	d grants (Part VIII, line 1h)				234,351,440	469,311,000		
<u>a</u>	9			- , , , , , , , , , , , , , , , , , , ,				170,685,420	2,331,955,000		
Revenue	10	Program service revenue (Part VIII, line 2g)					-	734,405,713	307,785,139		
Ž.	11			art VIII, column (A), lines	, ,			340,777,992	8,509,041		
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line						310,777,332	0,303,011		
				<u> </u>			2,0	011,409,139	3,117,560,180		
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)						46,699,487	62,977,714		
	14	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5 10)						0	0		
8	15							338,163,485	1,758,101,002		
Expenses	16a	Profession	nal fund	raising fees (Part IX, colum			170,417	997,210			
¥	ь			enses (Part IX, column (D), line 2							
	17	•		Part IX, column (A), lines 1			397,798,605	945,249,985			
	18			Add lines 13–17 (must equ			,	782,831,994	2,767,325,911		
er 60	19	Revenue le	ess exp	enses Subtract line 18 fro	m mme 12			771,422,855 g of Current	350,234,269		
net Assers or Fund Balances								ear	End of Year		
300	20		l assets (Part X, line 16)					093,260,000	9,973,532,000		
2	21		-	Part X, line 26)				020,750,000	3,276,574,000		
	22 11 11 1	Net assets Signatu		d balances Subtract line 2	1 from line 20 .		6,0	072,510,000	6,696,958,000		
Га	( 11	_		nury, I declare that I have exam	ned this return, includi	ng accompanying	schedules and st	tatements, and to th	ne best of my knowledge		
				correct, and complete Declaration							
Sigr	1	*****					2011-	05-04			
ler		Signature	of office	er			Date	03-04			
		JOANNE I	DESTEFAN	NO V P FINANCE & CFO							
				e and title							
		Preparer's			Date	T	Check If	Preparer's identify	yıng number		
aid		signature	ı				elf- empolyed •	(see instructions)			
		ļ			ıpoiyed ▶						
	arer's i	Firm's name	(or vours	s 👠 KPMG LLP	EIN ▶						
	arer's Only	Firm's name if self-employ	yed),	P				EIN 🕨			
•			yed),	345 Park Avenue				EIN ▶ Phone no ▶ (2:	12) 758-9700		
lse (	Only	ıf self-employ address, and	yed), ZIP + 4	P	shoug2 /=== :::-t	ations \			12) 758-9700 Yes No		

#### Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

SEE SCHEDULE O

2	Did the organizatio the prior Form 990		ıfıcant program se	rvices during the yea	r which were not listed on	┌ Yes ┌ No
	If "Yes," describe t	hese new services or	n Schedule O			
3	Did the organizatio		or make significan	t changes in how it co	onducts, any program	┌ Yes ┌ No
	If "Yes," describe t	hese changes on Sch	iedule O			
4	Section 501(c)(3)		zations and sectio	on 4947(a)(1) trusts	e largest program services are required to report the a service reported	•
4a	(Code	) (Expenses \$	763,059,652	ıncludıng grants of \$	35,907,000 ) (Revenue s	6 461,536,000)
	SEE SCHEDULE O					
4b	(Code	) (Expenses \$	685,352,879	ıncludıng grants of \$	0 ) (Revenue s	5 557,179,000 )
	MEDICAL COLLEGE W	AS FOUNDED IN 1898 AND	HAS BEEN AFFILIATEI	D WITH NEW YORK PRESE	COMPONENT OF THE UNIVERSITY BYTERIAN HOSPITAL SINCE 1927 DR TEACHING, RESEARCH AND C	THE PHYSICIAN ORGANIZATION IS
4c	(Code	) (Expenses \$	• •	including grants of \$	0 ) (Revenue s	,
	THEIR RESEARCH IN REVENUES AND \$137	SCIENCE, ENGINEERING,	MEDICINE, BUSINESS, RECOVERIES NOTE /	LAW AND THE ARTS NOT APPROXIMATELY 85% OF		
4d	Other program se	rvices (Describe in S	Schedule O )			
	(Expenses \$	442,018,414	including grants o	f \$	O ) (Revenue \$	633,748,000)
4e	Total program ser	vice expenses <b>⊧</b> \$	2,522,127,04	2		
		<u> </u>				Form <b>990</b> (2009)

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		Νο
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 💆	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	♦ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		No
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16	Yes	
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νο

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

rt V	Statements	Regarding	Other	TRS F	ilinas	and '	Tax	Comi	oliance
	ota to illoiles	itegai aiiig	•					~~	J.:

	Otatements Regarding Conc. 110. 1 migs and 14x compliance		Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
с	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes	
Ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
Ь	If "Yes," enter the name of the foreign country  See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding			
ia	Prohibited Tax Shelter Transaction?	5c 6a		Νο
b	organization solicit any contributions that were not tax deductible?	6b		
,	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νο
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g	Yes	
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h	Yes	
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
)	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
.1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders	]		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

UNIVERSITY CONTROLLER 341 PINE TREE ROAD ITHACA, NY 148502820

(607) 255-3581

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

1a Enter the number of voting members of the governing body	
be Enter the number of voting members that are independent .   Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	,
be Enter the number of voting members that are independent .   Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	
be Enter the number of voting members that are independent .   Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	
Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?  Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?  Ja No.  Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?  Did the organization become aware during the year of a material diversion of the organization's assets?  Did the organization have members or stockholders?  Does the organization have members or stockholders?  Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?  Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following  The governing body?  Distance officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.  Does the organization have local chapters, branches, or affiliates?  Does the organization have local chapters, branches, or affiliates?  Does the organization have local chapters, branches, or affiliates?  Does the organization have local chapters, branches, or affiliates?  Does the organization have local chapters, branches, or affiliates?  Does the organization have local chapters, branches, or affiliates?  Does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  Does the organization have written policies and procedures governing the activities of such chapters, and branches to ensure their operations are consistent with those of the organization?	
other officer, director, trustee, or key employee?	
supervision of officers, directors or trustees, or key employees to a management company or other person?	ı
filed?  Did the organization become aware during the year of a material diversion of the organization's assets?  5 No	
Does the organization have members or stockholders?	,
Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	
governing body?	1
Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following  The governing body?	
year by the following  a The governing body?	
b Each committee with authority to act on behalf of the governing body?	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	
organization's mailing address? If "Yes," provide the names and addresses in Schedule O	
Revenue Code.)  Yes No.  10a Does the organization have local chapters, branches, or affiliates?	
Yes No  10a Does the organization have local chapters, branches, or affiliates?	
10a Does the organization have local chapters, branches, or affiliates?	
b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	
affiliates, and branches to ensure their operations are consistent with those of the organization? 10b	
11 Yes	
11A Describe in Schedule O the process, if any, used by the organization to review the Form 990	
12a Does the organization have a written conflict of interest policy? If "No," go to line 13 12a Yes	
b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	
c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	
13 Does the organization have a written whistleblower policy?	
14 Does the organization have a written document retention and destruction policy?	
Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	
a The organization's CEO, Executive Director, or top management official	
b Other officers or key employees of the organization	
If "Yes" to line a or b, describe the process in Schedule O (See instructions)	
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	
<b>b</b> If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its	
participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	
Section C. Disclosure	
17 List the States with which a copy of this Form 990 is required to be filed.	
Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request	
19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of	
interest policy, and financial statements available to the public. See Additional Data Table.  20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization.	

## Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
<b>(A)</b> Name and Title	(B) Average hours	<b>(C)</b> Position (check all that apply)						( <b>D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

1b Total	18,298,152	0	1,941,197

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ▶3,093

			Yes	No	
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	Yes		
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual				
	manyladar	4	Yes		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		Νο	

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A)	(B)	(C)
Name and business address	Description of services	Compensation
LECHASE CONSTRUCTION SERVICES LLC 72 CASCADE DRIVE ROCHESTER, NY 14614	CONSTRUCTION SVCS	16,368,537
GILBANE BUILDING COMPANY 16 CORPORATE WOOD BLVD ALBANY, NY 12211	CONSTRUCTION SVCS	12,821,188
575 LEXINGTON ACQUISITION LLC 575 LEXINGTON AVE-LOBBY LEVEL NEW YORK, NY 10022	REAL ESTATE MANAGT	6,735,432
TURNER CONSTRUCTION 22 CORPORATE WOODS BLVD 4TH FLOOR ALBANY, NY 12211	CONSTRUCTION SVCS	3,666,834
MEDIA LOGIC USA LLC ONE PARK PLACE ALBANY, NY 12205	VARIOUS WEB SERVICES	1,807,884
2 Total number of independent contractors (including but not limited to those listed above \$100,000 in compensation from the organization ►84	) who received more than	

3,117,560,180

2,338,246,890

-12,446,427

	990 (2009)				Page <b>10</b>
Par					
	Section 501(c)(3) and 501(c)(4) organizations m			D)	
	Il other organizations must complete column (A) but are not required to		(B), (C), and (	(C)	(D)
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	( <b>A</b> ) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV , line 21 $$	19,736,378	19,736,378		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	35,907,000	35,907,000		
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	7,334,336	7,334,336		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	2,477,204	867,022	990,881	619,301
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	1,424,111	498,439	569,644	356,028
7	Other salaries and wages	1,397,401,687	1,262,464,963	111,792,135	23,144,589
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	130,636,100	117,572,490	10,450,888	2,612,722
9	Other employee benefits	121,653,020	109,487,718	9,732,242	2,433,060
10	Payroll taxes	104,508,880	94,057,992	8,360,710	2,090,178
11	Fees for services (non-employees)				<u> </u>
а	Management	0			
b	Legal	588,746	588,746		
c	Accounting	913,692	913,692		
d	Lobbying	0	,		
e	Professional fundraising See Part IV, line 17	997,210			997,210
f	Investment management fees	9,407,206		9,407,206	337,210
g g	Other	53,289,044	52,223,263	<del>                                     </del>	1,065,781
12	Advertising and promotion	360,500	353,290	<del> </del>	7,210
13	Office expenses	64,170,000	57,753,000		1,283,400
14	Information technology	13,985,340	12,586,806	1,118,827	279,707
15	Royalties	1,236,000	1,236,000	1,110,027	213,707
16	Occupancy	132,226,000	125,810,280	3,771,200	2,644,520
17	Travel	35,310,000	28,954,200	2,824,800	3,531,000
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	33,310,000	20,534,200	2,024,000	3,331,000
19	Conferences, conventions, and meetings	14,436,231	12,992,608	1,154,898	288,725
20	Interest	59,791,000	59,791,000	1,13 1,030	200,725
21	Payments to affiliates	0	237. 327000		_
22	Depreciation, depletion, and amortization	179,234,000	161,310,600	14,338,720	3,584,680
23	Insurance	15,934,999	14,331,099		320,780
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)	15,75 1,755	11,532,633	1,203,120	320,700
а	COMMUNICATION	19,050,000	17,145,000	1,524,000	381,000
b	REPAIRS & MAINT	67,743,000	60,968,700	5,419,440	1,354,860
С	LAB SUPPLIES & RESEARCH MATRL	181,717,000	181,717,000		
d	MISC SUPPL	13,483,071	12,134,764	1,078,646	269,661
e	ALL OTHER EXPENSES	82,374,156	73,390,656	7,186,800	1,796,700
f	All other expenses				· · ·
25	Total functional expenses. Add lines 1 through 24f	2,767,325,911	2,522,127,042	196,137,757	49,061,112
26	Joint costs. Check here ► ☐ If following SOP 98-2  Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_,		

Pa	rt X	Balance Sheet			
			<b>(A)</b> Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	1,930,169	1	1,089,172
	2	Savings and temporary cash investments	216,778,831	2	122,325,828
	3	Pledges and grants receivable, net	425,375,000	3	557,926,000
	4	Accounts receivable, net	314,494,000	4	386,554,000
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees  Complete Part II of			
		Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$ Complete Part II of			
		Schedule L		6	
ssets	7	Notes and loans receivable, net	70,535,000	7	69,994,000
SS	8	Inventories for sale or use	9,357,165	8	8,749,379
₹	9	Prepaid expenses and deferred charges	42,571,835	9	39,806,621
	10a	Land, buildings, and equipment cost or other basis Complete 4,968,976,000 Part VI of Schedule D 4,968,976,000			
	ь	Less accumulated depreciation	2,846,850,000	10c	3,056,633,000
	11	Investments—publicly traded securities	1,357,153,000	11	1,688,549,000
	12	Investments—other securities See Part IV, line 11	3,716,701,000	12	3,944,635,000
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	91,514,000	15	97,270,000
	16	Total assets. Add lines 1 through 15 (must equal line 34)	9,093,260,000	16	9,973,532,000
	17	Accounts payable and accrued expenses .	370,099,000	17	421,385,000
	18	Grants payable	46,536,000	18	47,353,000
	19	Deferred revenue	242,409,000	19	203,060,000
	20	Tax-exempt bond liabilities	1,060,220,000	20	1,318,335,000
<u>e</u> s	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
217		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties	645,158,000	23	612,247,000
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities Complete Part X of Schedule D	656,328,000	25	674,194,000
	26	Total liabilities. Add lines 17 through 25	3,020,750,000	26	3,276,574,000
<b>8</b>		Organizations that follow SFAS 117, check here ► ✓ and complete lines 27 through 29, and lines 33 and 34.			
Fund Balances	27	Unrestricted net assets	3,186,340,000	27	3,508,534,000
100 100 100 100 100 100 100 100 100 100	28	Temporarily restricted net assets	856,515,000	28	971,503,000
P	29	Permanently restricted net assets	2,029,655,000	29	2,216,921,000
u,		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete			
or F		lines 30 through 34.			
	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
As	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	6,072,510,000	33	6,696,958,000
_	34	Total liabilities and net assets/fund balances	9,093,260,000	34	9,973,532,000

#### Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both  Separate basis  Consolidated basis  Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Form **990** (2009)

#### OMB No 1545-0047

#### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection **Employer identification number** 

CORNI	ELL UN	IVERSITY										
									15-053208			
	rt I			blic Charity Stat						ructions		
	rganı			e foundation because					)			
1 2	<b>▽</b>			on of churches, or as				(I)(A)(I).				
3	<b>'</b>			in <b>section 170(b)(1)</b> perative hospital serv				170/6\/1\/A	\/ :::\			
4	<u>'</u>			organization operate						/ <b>A</b> \/;;;\ En#	artha	
4	1			y, and state	ed ili conjunc	ZCIOII WICII A II	ospital desci	ibed III <b>sectio</b>	5H 170(D)(1)	( <b>A</b> )(III). EIII	er the	
5	Γ	An orga	anızatıon ope	erated for the benefit	of a college	or university	owned or ope	erated by a g	overnmental	unıt describ	ed in	
		section	170(b)(1)(	<b>A)(iv).</b> (Complete Pa	rt II )							
6	Γ	A feder	al, state, or	local government or	governmenta	al unıt descri	bed in <b>sectio</b> i	n 170(b)(1)(	A)(v).			
7	Γ	describ	ed ın	t normally receives a <b>A)(vi)</b> (Complete Pa		l part of its s	upport from a	government	al unit or fron	n the genera	al public	:
8	$\sqcap$	A comr	nunity trust	described in <b>section</b>	170(b)(1)(A	<b>(Vi) (</b> Comp	olete Part II )	İ				
9	An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross											
		receipt	s from activi	ties related to its ex	empt functio	ns—subject	to certain exc	eptions, and	l (2) no more	than 331/39	% of	
		ıts sup <sub>l</sub>	oort from gro	ss investment incon	ne and unrela	ated busines	s taxable inco	ome (less se	ction 511 tax	k) from busi	nesses	
		acquire	d by the org	anızatıon after June 3	30,1975 Se	ee <b>section 5</b> 0	<b>09(a)(2).</b> (Cor	mplete Part I	II)			
10	Γ	Anorga	anızatıon org	anızed and operated	exclusively	to test for pu	ublic safety S	ee <b>section 5</b> 0	)9(a)(4).			
11	_	one or i the box <b>a</b>	more publicly that describ Type I	anized and operated y supported organiza pes the type of suppo <b>b</b> Type II	tions descri orting organiz <b>c</b>	bed in section zation and confirmation Type III •	n 509(a)(1) o omplete lines - Functionally	or section 50 11e through integrated	9(a)(2) See 11h <b>d</b>	Type I	<b>(a)(3).</b> II - Otl	Check her
e	ı	other th		ox, I certify that the o on managers and oth								
f		If the o	rganızatıon r	received a written de	termination 1	from the IRS	that it is a Ty	ype I, Type I	I or Type III	supporting	organız	:ation,
_			his box	006 has the second					<b>.</b>			J
g			g persons?	006, has the organiz	аноп ассер	ted any gift o	or contribution	i irom any or	trie			
				ectly or indirectly co	ntrols, eithe	r alone or to	gether with pe	ersons descr	ıbed ın (ıı)		Yes	No
		and (III)	below, the g	governing body of the	the support	ed organizat	ion?			11g(i)	)	
		(ii) a fa	mily membe	r of a person describ	ed in (i) abo	ve?				11g(ii)		
		(iii) a 3	5% controll	ed entity of a person	described ii	n (ı) or (ıı) ab	ove?			11g(iii	)	
h		Provide the following information about the supported organization(s)										
	(i) Name suppo ganiz	e of	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section	(iv) Is the organizate col (i) lise your gove docume	e ion in ted in erning	(v) Did you not organizati col (i) of suppor	on in your	(vi) Is the organizati col (i) orga in the U	on in anized	A m	vii) ount of oport?
				(see instructions))	Yes	No	Yes	No	Yes	No	7	
									1			
							1					
						†	1					
						1						

Total

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	֥ <i>)</i>		
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b)</b> 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) <b>Dublic Support</b> Subtract line F from						
6	<b>Public Support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b</b> ) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV ) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and <b>stop here</b>						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
<b></b>	and <b>stop here.</b> The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	<b>▶</b> □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and <b>stop here.</b> The organization				,		▶
17a	10%-facts-and-circumstances test-	<b>-2009.</b> If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						<b>▶</b> ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

**▶**□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	(e) 2009	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6 )						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	<b>(c)</b> 2007	( <b>d)</b> 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12 ) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and <b>stop here</b>	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	<b>▶</b> ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	<b>009</b> (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	<b>2008</b> Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind <b>stop here.</b> T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes here	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(	us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

Software ID: Software Version:

**EIN:** 15-0532082

Name: CORNELL UNIVERSITY

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per		tion ( hat a	che				( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
DAVID J SKORTON PRESIDENT & EX OFFICIO TRUSTEE	55 0	Х		х				686,843	0	175,107
ELIZABETH JALTMAN TRUSTEE	1 0	Х						0	0	0
STEPHEN BASHLEY TRUSTEE	1 0	Х						0	0	0
ROSEMARY JANE AVERY TRUSTEE	55 0	Х						207,627	0	36,645
JESSICA W BIBLIOWICZ TRUSTEE	1 0	Х						0	0	0
C MORTON BISHOP III TRUSTEE	1 0	Х						0	0	0
FRANCI J BLASSBERG TRUSTEE	1 0	X						0	0	0
SAMUEL W BODMAN III TRUSTEE	1 0	Х						0	0	0
RICHARD L BOOTH TRUSTEE	1 0	Х						0	0	0
KELLY J BROWN TRUSTEE	1 0	Х						0	0	0
DWIGHT L BUSH SR TRUSTEE	1 0	Х						0	0	0
RONNIE S CHERNOFF TRUSTEE	1 0	Х						0	0	0
EZRA CORNELL TRUSTEE	1 0	Х						0	0	0
ASA J CRAIG TRUSTEE	15 0	Х						4,680	0	0
DAVID D CROLL TRUSTEE	1 0	Х						0	0	0
DIANA M DANIELS VICE CHAIRMAN	1 0	Х						0	0	0
IRA DRUKIER TRUSTEE	1 0	Х						0	0	0
WILLIAM V EATON TRUSTEE	1 0	Х						0	0	0
RONALD EHRENBERG TRUSTEE	55 0	Х						273,418	0	46,651
STEPHEN JETTINGER TRUSTEE	1 0	Х						0	0	0
DAVID R FISCHELL TRUSTEE	1 0	Х						0	0	0
CHERYL A FRANCIS TRUSTEE	1 0	Х						0	0	0
BLANCHE S GOLDENBERG TRUSTEE	1 0	Х						0	0	0
KENNETH A GOLDMAN TRUSTEE	1 0	Х						0	0	0
PAUL A GOULD TRUSTEE	1 0	Х						0	0	0
·					_			- '	'	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per	Posi t	tion ( that a	(che	')	_		( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
PATRICIA E HARRIS TRUSTEE	1 0	Х						0	0	0
ROBERT S HARRISON TRUSTEE	1 0	Х						0	0	0
DENIS M HUGHES TRUSTEE	1 0	Х						0	0	0
ROBERT J KATZ VICE CHAIRMAN	1 0	Х						0	0	0
MARCUS H LOO TRUSTEE	1 0	Х						0	0	0
RONALD D MCCRAY TRUSTEE	1 0	Х						0	0	0
BETH MCKINNEY TRUSTEE	55 0	Х						55,180	0	22,998
PETER MEING CHAIRMAN	1 0	Х						0	0	0
HOWARD P MILSTEIN TRUSTEE	1 0	Х						0	0	0
ELIZABETH D MOORE TRUSTEE	1 0	Х						0	0	0
N R NARAYANA MURTHY TRUSTEE	1 0	Х						0	0	0
JOHN A NOBLE TRUSTEE	1 0	Х						0	0	0
PETER J NOLAN TRUSTEE	1 0	Х						0	0	0
LUBNA SULIMAN OLAYAN TRUSTEE	1 0	Х						0	0	0
ARMANDO JOLIVERA TRUSTEE	1 0	Х						0	0	0
DONALD C OPATRNY TRUSTEE	1 0	Х						0	0	0
DAVID PATERSON EX OFFICIO	1 0	Х						0	0	0
WILLIAM D PEREZ TRUSTEE	1 0	Х						0	0	0
BRUCE S RAYNOR TRUSTEE	1 0	Х						0	0	0
PHILIP R REILLY TRUSTEE	1 0	Х						0	0	0
IRENE B ROSENFELD TRUSTEE	1 0	Х						0	0	0
JERO LD R RUDERMAN TRUSTEE	1 0	Х						0	0	0
ROBERT L RYAN TRUSTEE	1 0	Х						0	0	0
PAUL A SALVATORE TRUSTEE	1 0	Х						0	0	0
SHELDON SILVER EX OFFICIO	1 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and		ent c.			UIS			(5)	<b>/</b> E\	/E)
(A) Name and Title	(B) Average hours	Posi t	tion ( hat a	che	)		•	( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	(F) Estimated amount of other
	per week	individual trustee <i>o</i> r director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
MALCOLM A SMITH EX OFFICIO	1 0	Х						0	0	0
SHERRI K STUEWER TRUSTEE	1 0	Х						0	0	0
MARTIN Y TANG TRUSTEE	1 0	Х						0	0	0
RATAN N TATA TRUSTEE	1 0	Х						0	0	0
LISA SKEETE TATUM TRUSTEE	1 0	Х						0	0	0
ANDREW H TISCH TRUSTEE	1 0	Х						0	0	0
M EILEEN MCMANUS WALKER TRUSTEE	1 0	Х						0	0	0
MICHAEL J WALSH TRUSTEE	15 0	Х						27,958	0	0
BARTON J WINOKUR TRUSTEE	1 0	Х						0	0	0
SHERYL WUDUNN TRUSTEE	1 0	Х						0	0	0
CRAIG YUNKER TRUSTEE	1 0	Х						0	0	0
MICHAEL J ZAK TRUSTEE	1 0	X						0	0	0
DAVID W ZALAZNICK VICE CHAIRMAN	1 0	Х						0	0	0
JAN ROCK ZUBROW VICE CHAIRMAN	1 0	Х						0	0	0
W KENT FUCHS PROVOST	55 0			х				526,384	0	46,555
ANTONIO M GOTTO JR DEAN	55 0			х				407,056	0	1,017,054
JOANNE M DESTEFANO VP FINANCE AND CFO	55 0			х				288,367	0	40,000
JAMES J MINGLE UNIVERSITY COUNSEL	55 0			х				425,653	0	41,324
JAMES H WALSH CHIEF INVESTMENT OFFICER	55 0				x			514,276	0	42,645
DANIEL M KNOWLES MD CHAIR & PROF OF PATHOLOGY	55 0				x			1,052,734	0	61,204
PAK H CHUNG MD PROFESSOR OF REPRODUCTIVE MED	55 0					х		2,025,909	0	54,759
ISAAC KLIGMAN MD PROFESSOR OF REPRODUCTIVE MED	55 0					Х		1,872,726	0	62,976
ZEV ROSENWAKS MD PROFESSOR OF REPRODUCTIVE MED	55 0					Х		3,608,445	0	66,715
PHILIP E STEIG MD CHAIR AND PROF OF NEUROLOGY	55 0					х		2,711,266	0	70,558
STEVEN D SPANDORFER MD PROFESSOR OF REPRODUCTIVE MED	55 0					х		2,777,967	0	59,856

## Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

<b>(A)</b> Name and Title	(B) A verage hours per week	Individual trustee or director	_	•	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
HUNTER RAWLINGS III PRESIDENT EMERITUS	55 0					х	301,830	0	38,159
STEPHEN T GOLDING EXECUTIVE VICE PRESIDENT	55 0					х	529,833	0	57,991

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
EDUCATION TUITION	900,099	461,536,000	461,536,000		312, 313, 01 314
RESEARCH	900,099	679,492,000	679,492,000		
MEDICAL SERVICES	900,099	557,179,000	557,179,000		
LAND GRANT GOVT APPROP	900,099	176,559,000	176,559,000		
AUXILIARY ENT -DORM/MEAL PLAN)	900,099	152,440,000	152,440,000		

#### Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
COMMUNICATION	19,050,000	17,145,000	1,524,000	381,000
REPAIRS & MAINT	67,743,000	60,968,700	5,419,440	1,354,860
LAB SUPPLIES & RESEARCH MATRL	181,717,000	181,717,000		
MISC SUPPL	13,483,071	12,134,764	1,078,646	269,661
ALL OTHER EXPENSES	82,374,156	73,390,656	7,186,800	1,796,700

DLN: 93493136028671

OMB No 1545-0047

Open to Public

#### **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

lf th	ction 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete e organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Iin ction 501(c)(4), (5), or (6) organizations. Complete Part III			•	
	RNELL UNIVERSITY	Employer ide 15-053208		ation numbe	er
Par	t I-A Complete if the organization is exempt under section 501(c) or is a s			ganizatio	n.
1	Provide a description of the organization's direct and indirect political campaign activities in Par	t IV			
2	Political expenditures	<b>F</b>	\$		
3	Volunteer hours		_		
Par	t I-B Complete if the organization is exempt under section 501(c)(3).				
1	Enter the amount of any excise tax incurred by the organization under section 4955	<b>•</b>	\$ _		
2	Enter the amount of any excise tax incurred by organization managers under section 4955	<b>.</b>	\$ _		
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?			┌ Yes	┌ No
4a	Was a correction made?			☐ Yes	┌ No
b	If "Yes," describe in Part IV				
Par	t I-C Complete if the organization is exempt under section 501(c) except :	section 50	)1(c)	(3).	
1	Enter the amount directly expended by the filing organization for section 527 exempt function ac	tivities 🕨	\$ _		
2	Enter the amount of the filing organization's funds contributed to other organizations for section sexempt funtion activities	527 <b>►</b>	\$		

Did the filing organization file Form 1120-POL for this year? State the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV

Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b

(a) Name	( <b>b)</b> Address	<b>(c)</b> EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Pa	Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).									
	Check   If the filing organization belongs to a Check   If the filing organization checked box		d" provisions apply	,						
<u> </u>	Limits on Lobbying E  (The term "expenditures" means ar	Expenditures			(a) Filing Organization's Totals	(b) Affiliated Group Totals				
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	bying)							
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	yıng)							
c	Total lobbying expenditures (add lines 1a and 18	b)								
d	Other exempt purpose expenditures									
e	Total exempt purpose expenditures (add lines 1	c and 1d)								
f	Lobbying nontaxable amount Enter the amount f	from the following table	ın both							
	If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxa 20% of the amount on lir								
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	0						
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,0	000						
	Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000									
	Over \$17,000,000	\$1,000,000								
		•								
g	Grassroots nontaxable amount (enter 25% of lin	ne 1 f)								
h	Subtract line 1g from line 1a If zero or less, enter	er -0-								
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -								
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file F	orm 4720 repoi	rtıng	┌ Yes ┌ No				
	(Some organizations that made a columns below. See the	he instructions fo	ection do not l r lines 2a thro	nave to com ugh 2f on pa		ne five				
	Lobbying Exp	enditures During	4-Year Averag	ing Period	I	ı				
	Calendar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	( <b>d)</b> 2009	<b>(e)</b> Total				
2a	Lobbying non-taxable amount									
b	Lobbying ceiling amount (150% of line 2a, column(e))									
c	Total lobbying expenditures									
d	Grassroots non-taxable amount									

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).

		(;	a)	(b)	
		Yes	No	A mount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		Νo		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes			
c	Media advertisements?		Νo		
d	Mailings to members, legislators, or the public?		Νo		
е	Publications, or published or broadcast statements?		Νo		
f	Grants to other organizations for lobbying purposes?		Νo		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		257,920	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo		
i	Other activities? If "Yes," describe in Part IV	Yes			
j	Total lines 1c through 1i			257,920	
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo		
ь	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Da.	t THE A Complete if the organization is exempt under section E01(c)(4) section	E01/c	\/E\	reaction	

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes". 1 Dues, assessments and similar amounts from members

2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

#### Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Ident if ier	Return Reference	Explanation
PART 1-A-LINE 1		THE UNIVERSITY DOES NOT PARTICIPATE DIRECTLY OR INDIRECTLY IN ANY POLITICAL CAMPAIGN ACTIVITIES
PART II-B-LINE 1 I		THE UNIVERSITY, IN ADDITION TO MEETING WITH GOVERNMENT OFFICIALS TO PRESENT POSITIONS IMPORTANT FOR HIGHER EDUCATION, IS A MEMBER OF KEY ORGANIZATIONS THAT ALSO "LOBBY" ON BEHALF OF HIGHER EDUCATION (E.G., NACUBO NAT'L ASSN OF COLLEGE BUSINESS OFFICERS, AND COGR COUNCIL ON GOVT RELATIONS-ASSN OF RESEARCH UNIVERSITIES)

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DLN: 93493136028671

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

ame of the organization DRNELL UNIVERSITY	-	Employer iden	tification number
DUNITE CHARLESTI I		15-0532082	
organizations Maintaining Donoi organization answered "Yes" to Form	r <b>Advised Funds or Other Similar</b> n 990, Part IV, line 6.	Funds or Acco	unts. Complete if the
	(a) Donor advised funds	(b) Funds	and other accounts
Total number at end of year			
Aggregate contributions to (during year)			
Aggregate grants from (during year)			
Aggregate value at end of year			
Did the organization inform all donors and donor a funds are the organization's property, subject to			┌ Yes ┌ No
Did the organization inform all grantees, donors, used only for charitable purposes and not for the		•	□ Yes □ No
conferring impermissible private benefit  art III Conservation Easements. Comple	ate if the organization answered "Ves	" to Form 990 Pa	<u> </u>
Purpose(s) of conservation easements held by the Preservation of land for public use (e.g., recreption of natural habitat  Preservation of open space  Complete lines 2a-2d if the organization held a ceasement on the last day of the tax year	reation or pleasure)	a certified historic	structure
easement on the last day of the tax year		Held a	t the End of the Year
Total number of conservation easements		2a	t the End of the Fedi
Total acreage restricted by conservation easeme	ents	2b	
Number of conservation easements on a certified		2c	
Number of conservation easements included in (	, ,	2d	
Number of conservation easements modified, tra the taxable year  Number of states where property subject to cons Does the organization have a written policy regar	ervation easement is located ►		
enforcement of the conservation easements it ho	olds?	_	☐ Yes ☐ No
Staff and volunteer hours devoted to monitoring,			
A mount of expenses incurred in monitoring, inspe	ecting, and enforcing conservation easeme	ents during the year	<b>►</b> \$
Does each conservation easement reported on Ii $170(h)(4)(B)(I)$ and $170(h)(4)(B)(II)$ ?	ne 2(d) above satisfy the requirements of s	section	┌ Yes
In Part XIV, describe how the organization report balance sheet, and include, if applicable, the text the organization's accounting for conservation ea	of the footnote to the organization's financ		
Complete if the organization answer	ctions of Art, Historical Treasure ed "Yes" to Form 990, Part IV, line 8.		ilar Assets.
If the organization elected, as permitted under SI art, historical treasures, or other similar assets I provide, in Part XIV, the text of the footnote to it	neld for public exhibition, education or rese	arch in furtherance	
If the organization elected, as permitted under SI historical treasures, or other similar assets held provide the following amounts relating to these it	for public exhibition, education, or researc		•
(i) Revenues included in Form 990, Part VIII, lir	ne 1	<b>►</b> \$_	9,341,647
(ii) Assets included in Form 990, Part X		<b>►</b> \$_	70,615,692
If the organization received or held works of art, l following amounts required to be reported under S	•	s for financial gain,	provide the
Revenues included in Form 990, Part VIII, line 1		<b>►</b> \$_	0
Assets included in Form 990, Part X		<b>►</b> \$	0

Part IV, line 9, or reported an amount on Form 990, Part X, line 21.   Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part XIV and complete the following table   Is   If "Yes," explain the arrangement in Part XIV and complete the following table   Is   Is   Is   Is   Is   Is   Is   I	Par	<b>411</b> Organizations Maintaining Co	ollections of Art	<u>, His</u>	toric	cal Trea	asures, or (	Othe	er Similar As:	sets (co	ontinued)
b	3		er records, check any	ofth	ie follo	owing tha	it are a signific	ant	use of its collect	ion	
Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV	а	Public exhibition		d		Loan or	exchange prog	gram	s		
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV  During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds suther than to be maintained as part of the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  Is the organization analy analytic transpose metal to be sold to raise and page and the page and the organization and by the organization and the organization by the organization of the organization that are held and administered for the organization by the organization by the organization of the organization that are held and administered for the organization by the organization of the organization showment funds  Perity Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.  Description of	b	Scholarly research		e	$\vdash$	Other					
Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV  During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rether than to be maintained as part of the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  Is the organization analysed and amount on Form 990, Part X, line 21.  Is the organization analysed on Form 990, Part X and complete the following table  If "Yes," explain the arrangement in Part XIV and complete the following table  Beginning balance  C Beginning balance  It I I Sequent Year  It I Yes  Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part XIV, line 10.  1a Beginning of year balance  1b Contributions  1np.055,000  2a,000 2-34,000,000  1,3,83,285,000  2a,000 2-34,000,000  3a,000,000  2a,000 2-34,000,000  3a,000,000  2a,000 2-34,000,000  3a,000,000  3a	c	Preservation for future generations									
Section   Sect	4	Provide a description of the organization's c	ollections and explai	ın hov	v they	further t	he organizatio	n's e	xempt purpose II	n	
Table   Tabl	5									_ Yes	√ No
1	Par							ed "`	Yes" to Form 9	90,	
File		<u> </u>									
A   A   A   A   A   A   A   A   A   A	1a		dian or other interme	diary	forco	ontributio	ns or other as	sets	not	Yes	┌ No
1c	b	If "Yes," explain the arrangement in Part XI	V and complete the f	follow	ıng ta	ble					
d									Am	ount	
Distributions during the year    Tell   Finding balance   Tell   Te	C	Beginning balance						1c			
Temperature	d	Additions during the year						1d			
2a Did the organization include an amount on Form 990, Part X, line 21?	e	Distributions during the year						1e			
Buildings   Land   La	f	Ending balance						1f			
Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.  (a) Current Year (b) Prior Year (c) Two Years Back (d) Three Years Back (e) Four Years Park (e) Four	2a	Did the organization include an amount on F	orm 990, Part X, line	21?					Г	Yes	Г No
(a) Current Year   (b) Prior Year   (c) Two Years Back   (d) Thire Years Back   (e) Four Year   (b) Prior Year   (c) Two Years Back   (d) Thire Years Back   (e) Four Year   (b) Prior Year   (c) Two Years Back   (d) Thire Years Back   (e) Four Year   (c) Accumulated deprecation   (d) Bouldings   (d)	b	If "Yes," explain the arrangement in Part XI	V								
1a       Beginning of year balance       3,836,289,000       5,248,009,000	Pa	rt V Endowment Funds. Complete									
b Contributions	_		H ' '	(1			(c)Two Years Ba	ack (	<b>d)</b> Three Years Back	(e)Four Y	'ears Back
d Grants or scholarships					-			_			
d Grants or scholarships	_		, ,					_			
e Other expenditures for facilities and programs					•			+			
and programs		"						+			
g End of year balance	-	•	123, 123,000		100	,, 1, 0,000					
Provide the estimated percentage of the year end balance held as  Board designated or quasi-endowment   48.000 %  Permanent endowment   44.000 %  C Term endowment   8.000 %  Are there endowment funds not in the possession of the organization that are held and administered for the organization by  (i) unrelated organizations   (ii) related organizations   3a(i)    (iii) related organizations   3a(ii)    b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?   3b    Describe in Part XIV the intended uses of the organization's endowment funds  Part VI Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.  Description of investment    Description of inves	f	Administrative expenses	-39,769,170		-46	,142,000					
b Permanent endowment ► 44.000 %  c Term endowment ► 8.000 %  3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations	g	End of year balance	4,534,776,000		4,354	,783,000					
b Permanent endowment  44.000 %  c Term endowment  8.000 %  3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by  (i) unrelated organizations	2	Provide the estimated percentage of the yea	ar end balance held a	ıs							
c Term endowment ▶ 8.000 %  3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by  (i) unrelated organizations	а	Board designated or quasi-endowment 🕨	48.000 %								
Are there endowment funds not in the possession of the organization that are held and administered for the organization by  (i) unrelated organizations	ь	Permanent endowment <b>44.000</b> %									
Are there endowment funds not in the possession of the organization that are held and administered for the organization by  (i) unrelated organizations	c	Term endowment ► 8.000 %									
(i) unrelated organizations	3a	Are there endowment funds not in the posse	ssion of the organiza	ation 1	that a	re held a	nd administer	ed fo	r the		
(ii) related organizations		-									No
b If "Yes" to 3a(II), are the related organizations listed as required on Schedule R?		•			•						No
Part VI         Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.           Description of investment         (a) Cost or other basis (investment)         (b) Cost or other basis (other)         (c) Accumulated depreciation         (d) Boo           1a Land         22,855,964         22           b Buildings         3,366,968,036         1,450,451,132         1,916           c Leasehold improvements         1,072,201,000         461,891,868         610	L	• •			ه . داد مام			•		<del>-                                    </del>	N o
Part VI Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.           Description of investment         (a) Cost or other basis (investment)         (b)Cost or other basis (other)         (c) Accumulated depreciation         (d) Boo           1a Land         22,855,964         22           b Buildings         3,366,968,036         1,450,451,132         1,916           c Leasehold improvements         1,072,201,000         461,891,868         610								•		'	<u> </u>
Cost or other basis (investment)   Cost or other basis (other)							). Part X. line	10	_		
b Buildings       3,366,968,036       1,450,451,132       1,916         c Leasehold improvements       1,072,201,000       461,891,868       610					(a) Co	ost or othei basis	r (b)Cost or ot	her	(c) Accumulated	( <b>d)</b> Boo	ok value
b Buildings       3,366,968,036       1,450,451,132       1,916         c Leasehold improvements       1,072,201,000       461,891,868       610	1a	_and			, ,	•	22,855	,964		2	2,855,964
c Leasehold improvements				.			· ·	_	1,450,451,132	<b>-</b>	6,516,904
<b>d</b> Equipment		•		.						<u> </u>	· · ·
		·		.			1,072,201	,000	461,891,868	61	0,309,132
e Other	e	Other		.				_	0		6,951,000

3,056,633,000

Part VIII Investments—Other Securities. See	Form 990, Part X, line 12		
<ul><li>(a) Description of security or category (including name of security)</li></ul>	(b)Book value	<b>(c)</b> Method of valuation Cost or end-of-year market va	alua
	3 044 635 000	Cost of end-of-year market vi	
Financial derivatives	3,944,635,000		F
Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	3,944,635,000		
Part VIII Investments—Program Related. See	e Form 990, Part X, line 1	.3.	
		(c) Method of valuation	
(a) Description of investment type	(b) Book value	Cost or end-of-year market v	alue
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lin			
(a) Descrip	otion	(b) Book v	alue
			-
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1			
Part X Other Liabilities. See Form 990, Part X		·	
1 (a) Description of Liability	( <b>b</b> ) A mount		
Federal Income Taxes	0		
PAYABLE UNDER SECURITIES AGMT	25,685,000		
OBL UNDER SPLIT INTEREST	108,703,000		
DEFERRED BENEFITS	447,481,000		
FUNDS HELD IN TRUST FOR OTHERS	92,325,000		
TORDO HELD IN TROOF FOR OTHERS	32,323,000		
+			
	1		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)			

Pai	tt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	3,117,560,180
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	2,767,325,911
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	350,234,269
4	Net unrealized gains (losses) on investments	4	245,951,000
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	28,262,731
9	Total adjustments (net) Add lines 4 - 8	9	274,213,731
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	624,448,000
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	3,428,717,000
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	370,774,820
3	Subtract line <b>2e</b> from line <b>1</b>	3	3,057,942,180
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	59,618,000
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	3,117,560,180
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	2,804,269,000
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	36,943,089
3	Subtract line <b>2e</b> from line <b>1</b>	3	2,767,325,911
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	2,767,325,911

#### Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
PART III 4		DESCRIPTION OF THE ART MUSEUM COLLECTION AND FURTHERANCE OF EXEMPT PURPOSES THE PERMANENT COLLECTION OF THE HERBERT F JOHNSON MUSEUM OF ART IS PARTICULARLY NOTED IN THE AREA OF ASIAN ART, 19TH AND 20TH CENTURY AMERICAN ART AND THE GRAPHIC ARTS THE COLLECTION IS IMPORTANT TO TEACHING, RESEARCH AND PUBLIC OUTREACH THE MUSEUM'S CALENDAR OF EVENTS, TOURS, WORKSHOPS AND EDUCATIONAL PROGRAMS IS AVAILABLE ON THE MUSEUM'S WEB PAGES TO ENSURE MAXIMUM USE OF THE COLLECTION FOR EDUCATION AND OUTREACH
Part V Line 4		USES FOR THE ENDOWMENT THE UNIVERSITY'S ENDOWMENT CONSISTS PRIMARILY OF PERMANENT ENDOWMENT AND FUNDS FUNCTIONING AS ENDOWMENT THE ENDOWMENT SUPPORTS ENDOWED CHAIRS FOR FACULTY, FINANCIAL AID FOR UNDERGRADUATE, GRADUATE AND PROFESSIONAL STUDENTS WITH THE MAJORITY FOR UNDERGRADUATE AID, AND VARIOUS INSTITUTIONAL PROGRAMS SUCH AS LIBRARY, MUSEUM AND ACADEMIC SUPPORT
PART VI		THE UNIVERSITY RECORDS INVESTMENT REAL ESTATE AS "INVESTMENTS" NOT LAND AND BUILDINGS
PART XI Line 8		OTHER ADJUSTMENTS OF \$28,262,731 INCLUDE THE NET SUBSIDIARY ADJUSTMENT FOR INCOME/EXPENSE OF \$71,674,731, FMV ADJUSTMENT FOR SPLIT INTEREST AGREEMENTS OF \$16,206,000 AND THE FMV ADJUSTMENT FOR DEBT (LOSS)SWAP AGREEMENTS OF \$59,618,000
Part XII Line 1		OPERATING REVENUES PER AUDITED FINANCIAL STATEMENTS WERE \$2,938,115,000 AND NON OPERATING (NET) REVENUES WERE \$490,602,000 FOR TOTAL REVENUES OF \$3,428,717,000
Part XII Line 2 d		ADJUSTMENT OF \$124,823,820 INCLUDES THE ADJUSTMENT FOR SUBSIDIARY REVENUES OF \$108,617,820, AND \$16,206,000 FOR THE UNREALIZED GAIN ON SPLIT INTERESTS
Part XII Line 4 b		ADJUSTMENT OF \$59,618,000 IS THE A LOSS ON DEBT SWAPS
Part XIII Line 2 d		ADJUSTMENT IN THE AMOUNT OF \$36,943,089 REPRESENTS SUBSIDIARY EXPENSES

**Employer identification number** 

#### **SCHEDULE E**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

CORNELL UNIVERSITY

Name of the organization

## **Schools**

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2009

Open to Public

	15-0532082			
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain  SEE SCHEDULE O	3	Yes	
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
Ь	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990)			
5	Does the organization discriminate by race in any way with respect to			
а	Students' rights or privileges?	5a		No
b	Admissions policies?	5b		Νo
c	Employment of faculty or administrative staff?	5c		Νo
d	Scholarships or other financial assistance?	5d		Νo
е	Educational policies?	5e		Νo
f	Use of facilities?	5f		Νo
g	Athletic programs?	5g		Νo
h	Other extracurricular activities?	5h		No
	If you answered "Yes" to any of the above, please explain If you need more space, use Schedule O (Form 990)			
	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Yes	<u> </u>
b	Has the organization's right to such aid ever been revoked or suspended?  If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990)	6b		No
7	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05			
	of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form	7	Yes	

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As Filed Data -

DLN: 93493136028671

OMB No 1545-0047

2009

Open to Public Inspect ion

#### **SCHEDULE F** (Form 990)

Department of the Treasury

Internal Revenue Service

Totals .

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

**Statement of Activities Outside the United States** 

▶ Attach to Form 990. ▶ See separate instructions.

Employer identification nu

	NELL UNIVERSITY					Lilipioyei ide	intil ication number
. O F	RNELL UNIVERSITY					15-0532082	2
Pā	<b>General Info</b> "Yes" to Form S			de the United States	s. Complete	e if the organ	nization answered
1				ecords to substantiate t	the amount	of the grant	s or
				assistance, and the se			
	the grants or assistar	nce?					. Ves No
2	<b>For grant makers.</b> Descr United States	ibe in Part IV the	organization's pr	ocedures for monitoring th	ne use of grar	nt funds outsıd	e the
3	Activites per Region (U	se Schedule F-1	(Form 990) ıf add	ditional space is needed )			
	/a) Dagion			(d) Activities conducted in	(e) If activi	ty listed in (d)	(f) Total expenditures
	(a) Region	(b) Number of offices in the	(c) Number of employees or	region (by type) (i e , fundraising, program services,		am service,	for region
		region	agents in region	grants to recipients located in the region)		ecific type of (a) in region	
Se	e Add'l Data			the region)	33,7,33(3	,	

10

287

88,206,393

( <b>a)</b> Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia/Pacific		1,033,261	CHK/WIRE			
		Europe/Iceland/Greenland		851,274	CHK/WIRE			
		Middle East/North Africa	RESEARCH	905,214	CHK/WIRE			
		North America		1,234,959	CHK/WIRE			
		Russia	RESEARCH	73,600	CHK/WIRE			
		South America		1,032,589	CHK WIRE			
		South Asia		794,272	CHK/WIRE			
		Sub-Saharan Africa	RESEARCH	1,305,168	CHK/WIRE			

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed.

Ose Scriedule	: r-1 (roilli 990) il audic	ional space is	neeueu.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
TRAVEL GRANT GRADUATE STUDENTS	Cent A merica/Caribbean	5			5,417	AIR TICKETS	COST
TRAVEL GRANT GRADUATE STUDENTS	East Asia/Pacific	25			27,083	AIR TICKETS	COST
TRAVEL GRANT GRADUATE STUDENTS	Europe/Iceland/Greenland	21			22,750	AIR TICKETS	COST
TRAVEL GRANT GRADUATE STUDENTS	North America	5			5,417	AIR TICKETS	COST
TRAVEL GRANT GRADUATE STUDENTS	Russia	1			1,083	AIR TICKETS	COST
TRAVEL GRANT GRADUATE STUDENTS	South America	13			14,083	AIR TICKETS	COST
TRAVEL GRANT GRADUATE STUDENTS	South Asia	10			10,833	AIR TICKETS	COST
TRAVEL GRANT GRADUATE STUDENTS	Sub-Saharan Africa	16			17,333	AIR TICKETS	COST
-	+						+
							<u> </u>
	†						

Schedule F (Form 990) 2009

Schedule F (Form 990) 2009		Page 4
Part IV Supplemental Infor	mation	
		ın Part I, line 2, and any additional information.
Identifier  SCHEDULE F PART I QUESTION 2	ReturnReference	Explanation  PROCEDURES FOR MONITORING USE OF GRANT FUNDS OUTSIDE THE US THE MAJOR USE OF GRANT FUNDS OUTSIDE THE US RELATES TO THE UNIVERSITY'S GRANTS TO SUB-RECIPIENT ENTITIES ENGAGED TO CARRY OUT THE "SCIENCE AND SCOPE" OF A SPONSORED AWARD IN COMPLIANCE WITH THE APPLICABLE TERMS OF THE PRINCIPAL AWARD THE UNIVERSITY UNDERTAKES DUE DILIGENCE IN ADVANCE OF ENTERING THE CONTRACT GENERALLY, THE SUB RECIPIENTS ARE FOREIGN UNIVERSITIES, FOREIGN GOVERNMENTS AND/OR NON- GOVERNMENTAL ORGANIZATIONS (NGO'S) OPERATING IN THE FOREIGN LOCATION ONCE THE AWARD IS GRANTED, THE UNIVERSITY REVIEWS ALL INVOICES AND OTHER REQUIRED DOCUMENTATION FOR TIMELINESS, ACCURACY AND APPROPRIATENESS OF THE EXPENDITURES IN COMPLIANCE WITH THE AWARD DOCUMENTS IF ANY ISSUES ARISE DURING THIS REVIEW, THEY ARE IMMEDIATELY ADDRESSED AND, IF DEEMED APPROPRIATE, REVIEWED IN CONJUNCTION WITH THE UNIVERSITY AUDIT
-		O FFI C E

## Software ID: Software Version:

**EIN:** 15-0532082

Name: CORNELL UNIVERSITY

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of				
	offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Central America and the Caribbean	0	5	Program Services	MED, SERV & TRNG	1,465,814
East Asia and the Pacific	1	1	Program Services	Education	429,426
Europe (Including Iceland and Greenland)	6	1	Program Services	Education	6,828,549
Middle East and North Africa	2	275	Program Services	Research	71,103,634
South America	0	2	Program Services	Research	488,695
South Asia	1	0	Program Services	Cornell Abroad, Edu	172,514
Sub-Saharan Africa	0	3	Program Services	Education & Research	383,425
Central America and the Caribbean	0	0	Investments	N/A	
Europe (Including Iceland and Greenland)	0	0	Investments	N/A	
Central America and the Caribbean	0	0	Grantmakıng	N/A	5,417
Middle East and North Africa	0	0	Grantmakıng	N/A	905,214
East Asia and the Pacific	0	0	Grantmaking	N/A	1,060,344
Europe (Including Iceland and Greenland)	0	0	Grantmakıng	N/A	874,024
North America	0	0	Grantmaking	N/A	1,240,376
Russia and the Newly Independent States	0	0	Grantmakıng	N/A	74,683
South America	0	0	Grantmakıng	N/A	1,046,672
South Asia	0	0	Grantmakıng	N/A	805,105
Sub-Saharan Africa	0	0	Grantmaking	N/A	1,322,501

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DLN: 93493136028671

SCHEDULE G (Form 990 or 990-EZ)

In-person solicitations

Supplemental Information Regarding Fundraising or Gaming Activities

2009 Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Internal Revenue Service	Attach to Form 990 or Form 990-EZ. F See separate instructions.	Inspection
Name of the organization		Employer identification number
CORNELL UNIVERSITY		
		15-0532082

	Form 990-EZ filers are not required to complete this part.										
1	1 Indicate whether the organization raised funds through any of the following activities Check all that apply										
а	Mail solicitations	e	굣	Solicitation of non-government grants							
b	Internet and e-mail solicitations	f	굣	Solicitation of government grants							
c	Phone solicitations	g	굣	Special fundraising events							

- Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising activities?

  Yes

  N
- **b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

(i) Name of individual or entity (fundraiser)	(ii) Activity	contributions?		(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes	No			
GRENZEBACH GLIER AND ASSOC	CONSULTING		No		145,710	
COMMUNITY CONSULTING SERVICE	CONSULTING		No		819,000	
JFM GROUP	CONSULTING		Νο		32,500	
Total				997,210		

3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

Pa	rt II	Fundraising Events. Com more than \$15,000 on Form					report	:ed
			(a) Event #1  DINNER EVENT	<b>(b)</b> Event #2	(c) O ther Events	(d) Tot (Add col		
			(event type)	(event type)	(total number)		. (-,,	
Revenue	1	Gross receipts	1,138,735	5			1,138	8,735
Rey	2	Less Charitable contributions	692,205	5			692	2,205
	3	Gross income (line 1 minus line 2)	446,530			<u> </u>	446	6,530
	4	Cash prizes						
မွာ	5	Non-cash prizes						
Expenses	6	Rent/facility costs	26,608	3			26	6,608
	7	Food and beverages						
Direct	8	Entertainment						
Δ	9	Other direct expenses .	332,232	2			33:	2,232
	10	Direct expense summary Add lin	ies 4 through 9 in columr	n(d)			35	8,840
	11	Net income summary Combine li	nes 3, column d, and line	10			8:	7,690
Par	t III	<b>Gaming.</b> Complete if the or \$15,000 on Form 990-EZ, li	rganızatıon answered ne 6a.	"Yes" to Form 990, Pa	irt IV, line 19, or repo	orted mor	e than	1
Revenue			<b>(a)</b> Bıngo	(b) Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) Tot (Add col co		
~	1	Gross revenue						
	2	Cash prizes						
Expenses	3	Non-cash prizes						
	4	Rent/facility costs						
Direct	5	Other direct expenses						
	6	Volunteer labor	┌ Yes	┌ Yes	Г Yes			
	7	Direct expense summary Add line						
			-					
	8	Net gaming income summary Com	ibine lines 1, column d, a	nd line 7	<u> </u>		Yes	No
9		er the state(s) in which the organiz						
a b		:he organization licensed to operate No," Explain	gaming activities in eac	h of these states?		· 9a		
_								
10a	— We r	re any of the organization's gaming	licenses revoked, suspei	nded or terminated during	the tax year?	10a		
b	If"	Yes," Explain						
11 12		es the organization operate gaming :he organization a grantor, beneficia				11		<u> </u>
		med to administer charitable gaming				. 12		
					Schedule G (Form	990 or 990	EZ) 20	09

		Yes	No
13	Indicate the percentage of gaming activity operated in		
а	The organization's facility		
b	An outside facility		
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
	Name 🟲		
	Address -		
15a	Does the organization have a contract with a third party from whom the organization receives gaming		
	revenue?	,	
b	If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the	+	
	amount of gaming revenue retained by the third party 🟲 \$		
c	If "Yes," enter name and address		
	Name 🟲		
	Address •		
16			
16	Gaming manager information		
	Name 🟲		
	Name F		
	Gaming manager compensation 🕨 \$		
	Description of services provided -		
	Director/officer Employee Independent contractor		
	I Director/officer I Employee I Independent contractor		
<b>.7</b>	Mandatory distributions		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	<u> </u>	
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent		
	in the organization's own exempt activities during the tax year ▶ \$	1	

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Schedule I

(Form 990)

CORNELL UNIVERSITY

DLN: 93493136028671 OMB No 1545-0047

**Grants and Other Assistance to Organizations, Governments and Individuals in the United States** 

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Department of the Treasury ► Attach to Form 990 Internal Revenue Service Name of the organization

Inspect ion Employer identification number

15-0532082

the selection criteria used to aw  Describe in Part IV the organiza	tion's procedures fo	r monitoring the use o	f grant funds in the Unite	d States			「Yes ▽ N
Part II Grants and Other As Form 990, Part IV, line Part IV and Schedule	e 21 for any recip	ient that received n	nore than \$5,000. Ch	eck this box if no one	recipient receive	d more than \$5,000	. Use
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grar or assistance
See Additional Data Table							

Part III	Grants and Other Assistance to Individuals in the United States.	Complete if the organization	answered "Yes"	' to Form 990,	Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.				

( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
4887	35,907,000			
	recipients	recipients cash grant	recipients cash grant non-cash assistance	recipients cash grant non-cash assistance (book, FMV, appraisal, other)

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
SCHEDULE I-1		THE UNIVERSITY REPORTS ALL GRANT RECIPIENTS INCLUDING SUB-GRANTEES OF WHICH IT IS AWARE THIS INCLUDES SUB RECIPIENT AWARDS, PRIMARILY FOR RESEARCH, TO GOVERNMENT AGENCIES, ORGANIZATIONS EXEMPT UNDER 501(C)(3) AND FOR PROFIT ENTITIES FOR WHICH NO AUTHTORITY FOR EXEMTPION (E G 501 (C) (3)) IS PROVIDED)

Software ID: Software Version:

**EIN:** 15-0532082

Name: CORNELL UNIVERSITY

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

Form 990,Schedule 1, Par	t 11, Grants and	1 Other Assistance	to governments	and Organizations	3 III the Officed Sta	tes	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ACDS RESEARCH INC9813 GLENMARK ROAD NORTH ROSE,NY 14516	16-1435226		54,750				RESEARCH GRANT
ALFRED UNIVERSITY1 SAXON DRIVE ALFRED,NY 14802	16-0743900	501(c)(3)	8,900				RESEARCH GRANT
AMERICAN ASSOCIATION OF PEOPLE WITH DISABILITIES1629 K STREET NW SUITE 950 WASHINGTON, DC 20006	52-1930174	501(c)(3)	50,000				RESEARCH GRANT
AMERICAN BIRD CONSERVANCY (ABC)PO BOX 249 THE PLAINS,VA 20198	52-1501259	501(c)(3)	85,456				RESEARCH GRANT
BAAR-SCIENTIFIC LLC6374 ROUTE 89 ROMULUS,NY 14541	14-1878299	501(c)(3)	16,000				RESEARCH GRANT
BALL AEROSPACE AND TECHNOLOGIES CORPRA-2 1600 COMMERCE ST/PO BOX 1062 BOULDER,CO 80306	84-1315001		15,168				RESEARCH GRANT
BARNARD COLLEGE3009 BROADWAY NEW YORK, NY 100276598	13-1628149	501(c)(3)	11,255				RESEARCH GRANT
BETH ISRAEL DEACONESS MEDICAL CENTER330 BROOKLINE AVENUE BOSTON, MA 02215	04-2103881	501(c)(3)	236,500				RESEARCH GRANT
BIODEVELOPMENTS- INTERNATIONAL INSTITUTEP O BOX 4235 ITHACA,NY 14852	33-0996961	501(c)(3)	45,616				RESEARCH GRANT
BOWLING GREEN STATE UNIVERSITYOFFICE OF SPONSORED PROGRAMS AND RE 106 UNIVERSITY HALL BOWLING GREEN, OH 434030230	34-6402018	STATE OF OH	31,801				RESEARCH GRANT

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States (a) Name and address of **(b)** EIN (c) IRC Code section (d) A mount of cash (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization ıf applıcable grant cash valuation non-cash assistance or assistance or government assistance (book, FMV, appraisal, other) **BOYCE THOMPSON** 13-1739923 501(c)(3) RESEARCH GRANT INSTITUTE FOR PLANT 423,106 RESEARCH100 BOYCE THOMPSON TOWER ROAD ITHACA, NY 14853 **BRADLEY UNIVERSITY1501** 37-0661949 501(c)(3) RESEARCH GRANT W BRADLEY AVENUE 215 8,361 BRADLEY PEORIA, IL 616250313 25-0969449 501(c)(3) RESEARCH GRANT CARNEGIE MELLON UNIVERSITY5000 FORBES 95,620 AVENUE PITTSBURGH, PA 15213 CARY INSTITUTE OF 22-3232968 501(c)(3) RESEARCH GRANT ECOSYSTEM STUDIESBOX 212,290 AB 2801 SHARON TURNPIKE MILLBROOK, NY 125450129 34-1018992 CASE WESTERN RESERVE 501(c)(3) RESEARCH GRANT UNIVERSITY10900 EUCLID 252,103 AVE CLEVELAND, OH 44106 CHILD TRENDS INC4301 13-2982969 501(c)(3) RESEARCH GRANT CONNECTICUT AVE NW 76,998 SUITE 35 WASHINGTON, DC 20008 CITY HARVEST INC575 13-3170676 501(c)(3) RESEARCH GRANT 8TH AVENUE 4TH FLOOR 68,022 NEW YORK, NY 10018 15-0543659 CLARKSON UNIVERSITY8 501(c)(3) RESEARCH GRANT CLARKSON AVENUE PO 24,001 BOX 5630 POTSDAM, NY 136995630 COLD SPRING HARBOR 11-2013303 501(c)(3) RESEARCH GRANT LABORATORY1 BUNGTOWN 722,459 ROAD COLD SPRING HARBOR, NY 11724 COLGATE UNIVERSITYG6 15-0532078 501(c)(3) RESEARCH GRANT JAMES B COLGATE HALL 13 15,335 OAKDR HAMILTON, NY 133461398

Form 990,Schedule I, Part	t II, Grants an	d Other Assistance	to Governments	and Organization	ıs in the United Sta	ites	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance ,	(h) Purpose of grant or assistance
COLLEGE OF CHARLESTON 66 GEORGE ST CHARLESTON, SC 29424	57-6000265	501(c)(3)	16,014				RESEARCH GRANT
COLORADO STATE UNIVERSITY601 SOUTH HOWES ST 408 UNIVERSITY SERVICES CENTER FORT COLLINS, CO 805232002	84-6000545	STATE OF CO	169,320				RESEARCH GRANT
COLUMBIA UNIVERSITY RESEARCH ADMINISTRATION 1210 AMSTE MC 2205 ROOM 254 ENGINEERING TERRA NEW YORK, NY 10027	13-5598093	501(c)(3)	382,114				RESEARCH GRANT
CARE & ADVOCACY FOR PERSONS WITH DISABILITIES401 STATE STREET SCHENECTADY, NY 123052397	14-6013200	501(c)(3)	104,760				RESEARCH GRANT
CORNELL COOPERATIVE EXTENSION840 UPPER FRONT STREET BINGHAMTON, NY 139054500	14-6271874	501(c)(3)	53,120				RESEARCH GRANT
CORNELL COOPERATIVE EXTENSION425 PENNSYLVANIA AVENUE ELMIRA,NY 149011766	16-6072875	501(c)(3)	66,774				RESEARCH GRANT
CORNELL COOPERATIVE EXTENSION121 SECOND STREET ORISKANY,NY 134249799	16-6072888	501(c)(3)	5,629				RESEARCH GRANT
CORNELL COOPERATIVE EXTENSION423 GRIFFING AVENUE SUITE 100 RIVERHEAD, NY 119013071	11-6081424	501(c)(3)	19,633				RESEARCH GRANT
DUKE UNIVERSITYOFFICE OF RESEARCH SUPPORT 2200 WE DURHAM,NC 27705	56-0532129	501(c)(3)	91,937				RESEARCH GRANT
ECOAGRICULTURE PARTNERS730 11TH ST NW 301 WASHINGTON, DC 20001	31-1604142	501(c)(3)	51,192				RESEARCH GRANT

Form 990,Schedule I, Par	t II, Grants and	d Other Assistance	to Governments	and Organization	s in the United Sta	tes	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FEI COMPANY5350 NE DAWSON CREEK DRIVE HILLSBORO,OR 97124	93-0621989		66,949				RESEARCH GRANT
FRANKLIN & MARSHALL COLLEGEPO BOX 3003 LANCASTER, PA 176043003	23-1352635	501(c)(3)	14,518				RESEARCH GRANT
GEORGIA TECH RESEARCH CORPORATION505 TENTH STREET NW ATLANTA,GA 303320420	58-0603146	501(c)(3)	128,935				RESEARCH GRANT
GMA SCIENCE AND EDUCATION FOUNDATION 1350 I STREET NW SUITE 300 WASHINGTON, DC 20005	52-2088235	501(c)(3)	11,083				RESEARCH GRANT
HEALTH RESEARCH INC RIVERVIEW CENTER 150 BROADWAY SUI MENANDS,NY 122042719	14-1402155	501(c)(3)	108,265				RESEARCH GRANT
HOWARD UNIVERSITY OFFICE OF SPONSORED PROGRAMS 576 W WASHINGTON, DC 20059	53-0204707	501(c)(3)	76,945				RESEARCH GRANT
HUBBARD BROOK RESEARCH FOUNDATION 16 BUCK RD HANOVER,NH 03755	02-0474938	501(c)(3)	10,295				RESEARCH GRANT
INDIANA UNIVERSITY OF PENNSYLVANIA 107E STRIGHT HALL 210 SOUTH TENTH INDIANA, PA 15701	25-1470695	501(c)(3)	12,000				RESEARCH GRANT
INFO USE2560 9TH STREET SUITE 320 BERKELEY,CA 949770544	68-0053526		49,952				RESEARCH GRANT
INSTITUTE FOR LEARNING INNOVATION3168 BRAVERTON STREET SUITE 280 EDGEWATER, MD 21037	51-1467051	501(c)(3)	58,739				RESEARCH GRANT

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States (a) Name and address of **(b)** EIN (c) IRC Code section (d) A mount of cash (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization ıf applıcable grant cash valuation non-cash assistance or assistance or government assistance (book, FMV, appraisal, other) IOWA STATE UNIVERSITY 42-6004224 STATE OF IA RESEARCH GRANT 1138 PEARSON 43,059 AMES, IA 500112207 ITHACA COLLEGE130 15-0532204 501(c)(3) RESEARCH GRANT ALUMNI HALL ITHACA 12,000 COLLEGE ITHACA, NY 148507006 13-1623978 501(c)(3) JOAN AND SANFORD I RESEARCH GRANT WEILL MEDICAL COLLEGE 55,161 OFFICE OF RESEARCH AND SPONSORED PR 1300 YORK AVENUE BOX 89 NEW YORK, NY 10021 52-0595110 501(c)(3) JOHNS HOPKINS RESEARCH GRANT UNIVERSITY615 N WOLFE 187,712 STREET SUITE W1100 BALTIMORE, MD 21205 48-0667209 STATE OF KS RESEARCH GRANT KANSAS STATE UNIVERSITY2 FAIRCHILD 165,338 HALL MANHATTAN, KS 665061103 LEHIGH UNIVERSITY526 24-0795445 501(c)(3) RESEARCH GRANT **BRODHEAD AVENUE** 62,278 BETHLEHEM, PA 180153046 72-6000720 STATE OF LA LOUISIANA STATE RESEARCH GRANT UNIVERSITY202 HIMES 38,617 HALL BATON ROUGE, LA 708032701 MARINE ACOUSTICS INC 04-2993452 RESEARCH GRANT 809 AQUIDNECK AVE 37,177 MIDDLETOWN, RI 02842 MARQUETTE UNIVERSITY 39-0806251 501(c)(3) RESEARCH GRANT PO BOX 1881 60,636 MILWAUKEE, WI 532011181 MATHEMATICA POLICY 22-2112296 RESEARCH GRANT RESEARCH INCPO BOX 340,633 2393 PRINCETON, NJ 08543

Form 990,Schedule I, Part	t II, Grants an	d Other Assistance	e to Governments	and Organizatior	ıs in the United Sta	ites	
(a) Name and address of organization or government		(c) IRC Code section if applicable		(e) A mount of non- cash assistance		(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MIAMI UNIVERSITY102 ROUDEBUSH HALL OXFORD,OH 450563653	31-6402089	STATE OF OH	138,811				RESEARCH GRANT
MICHIGAN STATE UNIVERSITYCONTRACT GRANT ADMINISTRATION 301 J HANNAH ADMINISTRATION BLDG E LANSING, MI 488241046	38-6005984	STATE OF MI	214,830				RESEARCH GRANT
MICHIGAN TECHNOLOGICAL UNIVERSITYRESEARCH SPONSORED PROGRAMS 308 ADMINISTRATION BLDG 1400 TOWNS HOUGHTON, MI 499311295	38-6005955	STATE OF MI	15,464				RESEARCH GRANT
MISSOURI STATE UNIVERSITY901 SOUTH NATIONAL AVENUE CARRINGT SPRINGFIELD, MO 65897	44-6000308	STATE OF MO	23,674				RESEARCH GRANT
MONTCLAIR STATE UNIVERSITYOFFICE OF RESEARCH SPONSORED PROG COLLEGE HALL 307 MONTCLAIR,NJ 07043	22-2912682	STATE OF NJ	23,222				RESEARCH GRANT
NANO TERRA790 MEMORIAL DRIVE SUITE 202 CAMBRIDGE, MA 02139	20-8990523		65,000				RESEARCH GRANT
NEW MEXICO STATE UNIVERSITYPO BOX 30001 MSC 3AFR LAS CRUCES, NM 880038001	85-6000401	STATE OF NM	15,283				RESEARCH GRANT
NORTH CAROLINA STATE UNIVERSITY2701 SULLIVAN DRIVE SUITE 240 CAM RALEIGH, NC 276957514	56-6000756	STATE OF NC	276,147				RESEARCH GRANT
NE ORGANIC FARMING ASSOC OF NYPO BOX 880 COBBLESKILL,NY 12043	03-0259137	501(c)(3)	33,238				RESEARCH GRANT
NORTHEASTERN UNIVERSITY360 HUNTINGTON AVENUE 960 RENAISSA BOSTON, MA 021155000	04-1679980	501(c)(3)	28,780				RESEARCH GRANT

Form 990,Schedule I, Part	t II, Grants an	d Other Assistance	e to Governments	and Organization	s in the United Sta	tes	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance ,	(h) Purpose of grant or assistance
NORTHWEST RESEARCH ASSOCIATES INC4118 148TH AVENUE NE REDMOND,WA 98052	91-1291143		42,675				RESEARCH GRANT
NORTHWESTERN UNIVERSITY633 CLARK STREET SUITE 2-502 EVANSTON,IL 602081110	36-2167817	501(c)(3)	28,624				RESEARCH GRANT
OFS LABORATORIES LLC19 SCHOOLHOUSE ROAD SOMERSET,NJ 08873	16-1745377		118,220				RESEARCH GRANT
OHIO WESLEYAN UNIVERSITY61 S SANDUSKY STREET DELAWARE,OH 43015	31-4379585	501(c)(3)	33,716				RESEARCH GRANT
OREGON STATE UNIVERSITYPO BOX 1086 CORVALIS,OR 973811086	93-1070707	STATE OF OR	142,695				RESEARCH GRANT
PALEONTOLOGICAL RESEARCH INSTITUTION 1259 TRUMANSBURG ROAD ITHACA,NY 14850	15-0554849	501(c)(3)	122,935				RESEARCH GRANT
PENNSYLVANIA STATE UNIVERSITYOFFICE OF SPONSORED PROGRAMS 110 TECHNOLOGY CENTER BLDG UNIVERSITY PARK, PA 168027000	24-6000376	501(c)(3)	605,923				RESEARCH GRANT
PIXELDUST STUDIO LLC 4922 FAIRMONT AVE STE 330 BETHESDA,MD 20814	38-3714297		118,747				RESEARCH GRANT
POINT REYES BIRD OBSERVATORY3820 CYPRESS DRIVE 11 PETALUMA,CA 94954	94-1594250	501(c)(3)	51,896				RESEARCH GRANT
POLISTES FOUNDATION INC133 WASHINGTON STREET BELMONT, MA 02478	02-0567125	501(c)(3)	38,850				RESEARCH GRANT

Form 990,Schedule I, Par	Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States											
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POLYTECHNIC INSITUTE OF NEW YORK UNIVERSITY 6 METROTECH CENTER BROOKLYN,NY 11201	11-1630820	501(c)(3)	73,829				RESEARCH GRANT					
PRESIDENT AND FELLOWS OF HARVARD COLLEGE OFFICE FOR SPONSORED RESEARCH 1350 MASSACHUSETTS AVE HC600 CAMBRIDGE, MA 02138	04-2103580	501(c)(3)	38,171				RESEARCH GRANT					
PRINCETON UNIVERSITY4 NEW SOUTH BLDG PRINCETON,NJ 08544	21-0634501	501(c)(3)	307,397				RESEARCH GRANT					
PURDUE UNIVERSITY302 WOOD STREET SPS YOUNG HALL WEST LAFAYETTE,IN 479072108	35-6002041	STATE OF IN	73,740				RESEARCH GRANT					
RD DESIGN & DEVELOPMENT LLC7551 E MAIN ROAD WESTFIELD,NY 14787	16-1586173		28,000				RESEARCH GRANT					
REALITY RESEARCH5916 SOUTH AVENUE WILLIAMSON,NY 14589	57-1142544		19,000				RESEARCH GRANT					
REGENTS OF THE UNIVERSITY OF CALIFORNIA 2150 SHATTUCK AVE SUITE 313 BERKELEY, CA 947205940	94-6002123	STATE OF CA	461,442				RESEARCH GRANT					
REGENTS OF THE UNIVERSITY OF CALIFORNIA OFFICE OF RESEARCH 1850 RESEARCH PARK DRIVE SUITE 300 DAVIS,CA 95618	94-6036494	STATE OF CA	140,293				RESEARCH GRANT					
REGENTS OF THE UNIVERSITY OF CALIFORNIA OFFICE OF RESEARCH ADMINISTRATION 5171 CALIFORNIA AVE SUITE 150 IRVINE, CA 926977600	95-2226406	STATE OF CA	31,301				RESEARCH GRANT					
REGENTS OF THE UNIVERSITY OF CALIFORNIA OFFICE OF CONTRACT GRANT ADMINIST 9500 GILMAN DRIVE LA JOLLA, CA 920930934	95-2872494	STATE OF CA	24,518				RESEARCH GRANT					

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States (a) Name and address of **(b)** EIN (c) IRC Code section (d) A mount of cash (e) A mount of non-(f) Method of (q) Description of (h) Purpose of grant organization ıf applicable cash arant valuation non-cash assistance or assistance (book, FMV, appraisal, or government assistance other) STATE OF CA REGENTS OF THE 95-6006143 RESEARCH GRANT UNIVERSITY OF 300,000 CALIFORNIABOX 951406 LOS ANGELES, CA 900951406 STATE OF CA REGENTS OF THE 95-6006145 RESEARCH GRANT UNIVERSITY OF 215,305 CALIFORNIAROOM 3227 CHEADLE HALL SANTA BARBARA, CA 931062050 REGENTS OF THE 38-6006309 STATE OF MI RESEARCH GRANT UNIVERSITY OF MICHIGAN 187,588 WOLVERINE TOWER ROOM 1056 3003 S ANN ARBOR, MI 481091274 14-1340095 RENSSELAER 501(c)(3) RESEARCH GRANT POLYTECHNIC INSTITUTE 30,819 110 8TH STREET WEST HALL TROY, NY 12180 RESEARCH FOUNDATION 14-1410842 501(c)(3) RESEARCH GRANT FOR MENTAL HYGIENE INC 113,405 140 OLD ORANGEBURG **ROAD BLDG 35** ORANGEBURG, NY 10962 RESEARCH FDN OF THE 13-1988190 501(c)(3) RESEARCH GRANT CITY UNIV OF NY230 WEST 127,155 41ST STREET NEW YORK, NY 10036 13-1988190 RESEARCH FDN OF THE 501(c)(3) RESEARCH GRANT CITY UNIV OF NY230 WEST 39,098 **41ST STREET** NEW YORK, NY 10036 RESEARCH FDN OF THE 14-1368361 501(c)(3) RESEARCH GRANT CITY UNIV OF NYPO BOX 9 89,350 ALBANY, NY 122010009 14-1368361 RESEARCH FDN OF THE 501(c)(3) RESEARCH GRANT CITY UNIV OF NYPO BOX 9 10,000 ALBANY, NY 122010009 RESEARCH FDN OF THE 14-1368361 501(c)(3) RESEARCH GRANT CITY UNIV OF NYPO BOX 9 6,352 ALBANY, NY 122010009

Form 990,Schedule I, Par	t II, Grants and	d Other Assistance	to Governments	and Organization	s in the United Sta	tes	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RESEARCH FDN OF THE CITY UNIV OF NYPO BOX 6000 BINGHAMTON, NY 139026000	14-1368361	501(c)(3)	119,099				RESEARCH GRANT
RESEARCH FDN OF THE CITY UNIV OF NY402 CROFTS HALL BUFFALO,NY 142607016	14-1368361	501(c)(3)	14,801				RESEARCH GRANT
RESEARCH FDN OF THE CITY UNIV OF NYOFFICE OF SPONSORED PROGRAMS STONY BROOK, NY 117943362	14-1368361	501(c)(3)	24,979				RESEARCH GRANT
RESOURCES FOR INDEPENDENT LIVING INC 351 HIGH STREET SUITE 103 BURLINGTON,NJ 08016	22-3314082	501(c)(3)	20,331				RESEARCH GRANT
ROCHESTER INSTITUTE OF TECHNOLOGY141 LOMB BUILDING ROCHESTER, NY 146235608	16-0743140	501(c)(3)	32,202				RESEARCH GRANT
RUSH UNIVERSITY MEDICAL CENTER707 S WOOD STREET 0 ANNEX CHICAGO,IL 60612	36-2174823	501(c)(3)	128,073				RESEARCH GRANT
RUTGERS UNIVERSITY A DMINISTRATION SERVICES BLDG III NEW BRUNSWICK, NJ 08901	22-6001086	501(c)(3)	169,763				RESEARCH GRANT
SALISBURY UNIVERSITY UNIVERSITY RESEARCH SERVICES HOLLOWAY HALL-ROOM 265 1101 CAMDEN SALISBURY,MD 21801	52-6002033	STATE OF MD	7,901				RESEARCH GRANT
SCIENCENTER DISCOVERY MUSEUM601 FIRST ST ITHACA,NY 14850	22-2470652	501(c)(3)	15,000				RESEARCH GRANT
SEA GRANT PENNSYLVANIA 301 PENINSULA DR SUITE 3 ERIE,PA 16505	24-6000376	501(c)(3)	5,582				RESEARCH GRANT

Form 990,Schedule I, Par	t II, Grants an	d Other Assistance	to Governments	and Organization	s in the United Sta	tes	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SEAVOSS ASSOCIATES INC101 OXFORD PLACE ITHACA,NY 14850	04-3633346		79,533				RESEARCH GRANT
SIMMONS COLLEGE300 THE FENWAY BOSTON,MA 021155898	04-2103629	501(c)(3)	42,120				RESEARCH GRANT
SOUTH DAKOTA STATE UNIVERSITYADMIN 133 BOX 2201 BROOKINGS,SD 57007	46-6000364	STATE OF SD	95,624				RESEARCH GRANT
SOUTHERN RESEARCH INSTITUTE2000 NINTH AVENUE SOUTH PO BOX 553 BIRMINGHAM, AL 352055305	63-0288868	501(c)(3)	40,128				RESEARCH GRANT
SYRACUSE UNIVERSITY 113 BO WNE HALL SYRACUSE, NY 13244	15-0532081	501(c)(3)	946,660				RESEARCH GRANT
TAMARACK DESIGN INC 950 DANBY ROAD SUITE 150 ITHACA,NY 14850	20-5582363		115,000				RESEARCH GRANT
TEXAS TECH UNIVERSITY 203 HOLDEN HALL LUBBOCK,TX 794091035	75-6002622	STATE OF TX	334,745				RESEARCH GRANT
THE BD OF TTEES OF THE LELAND STANFORD JNR UNIV 340 PANAMA STREET STANFORD, CA 943056025	94-1156365	501(c)(3)	100,030				RESEARCH GRANT
BRD OF TTEES OF THE UNIVERSITY OF ILLINOIS 1901 S FIRST STREET SUITE A CHAMPAIGN,IL 61820	37-6000511	STATE OF IL	79,560				RESEARCH GRANT
THE CT AGRICULTURAL EXPERIMENT STATION123 HUNTINGTON STREET BOX 1106 NEW HAVEN, CT 065041106	06-6032987	501(c)(3)	18,283				RESEARCH GRANT

Form 990,Schedule I, Part	Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government		(c) IRC Code section if applicable		(e) A mount of non- cash assistance		(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
THE CONSERVATION FUND 1655 NORTH FORT MYER DRIVE SUITE 1 ARLINGTON, VA 222093199	52-1388917	501(c)(3)	6,922				RESEARCH GRANT				
THE CREATIVE ADVANTAGE INC620 UNION STREET SCHENECTADY, NY 123051503	14-1605149		61,933				RESEARCH GRANT				
THE CURATORS OF THE UNIVERSITY OF MISSOURI OFFICE OF SPONSORED PROGRAMS ADMINI 310 JESSE HALL COLUMBIA, MO 652111230	43-6003859	STATE OF MO	357,481				RESEARCH GRANT				
THE GREENHORNS FILM PROJECT22231 MULHOLLAND HWY SUITE 209 CALABASAS, CA 91302	95-4116679	501(c)(3)	6,012				RESEARCH GRANT				
THE MARY IMOGENE BASSETT HOSPITALONE ATWELL ROAD COOPERSTOWN, NY 133261394	13-5596796	501(c)(3)	18,897				RESEARCH GRANT				
THE OHIO STATE UNIVERSITYOFFICE OF SPONSORED PROGRAMS 1960 COLUMBUS, OH 432101063	31-6025986	STATE OF OH	251,686				RESEARCH GRANT				
THE UNIVERSITY OF TEXAS NORTH OFFICE BUILDING SUITE 4300 AUSTIN,TX 787137726	74-0230239	STATE OF TX	83,380				RESEARCH GRANT				
THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER 7703 FLOYD CURL DRIVE MSC 7828 SAN ANTONIO,TX 782293900	74-2586219	501(c)(3)	229,028				RESEARCH GRANT				
TRUMAN STATE UNIVERSITYCONTROLLERS OFFICE 105 MCCLAIN HAL KIRKSVILLE, MO 635014221	43-6005833	501(c)(3)	121,228				RESEARCH GRANT				
TULANE UNIVERSITY7029 FRERET STREET NEW ORLEANS, LA 701185549	72-0423889	501(c)(3)	13,509				RESEARCH GRANT				

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States (d) A mount of cash (a) Name and address of (b) EIN (c) IRC Code section (e) A mount of non-(f) Method of (q) Description of (h) Purpose of grant if applicable organization arant cash valuation non-cash assistance or assistance (book, FMV, appraisal, or government assistance other) UNION COLLEGECARRIAGE 14-1338580 501(c)(3) RESEARCH GRANT HOUSE 202 807 UNION ST 19,000 SCHENECTADY, NY 12308 UNITED SPINAL 13-5612621 501(c)(3) RESEARCH GRANT ASSOCIATION75-20 23,333 ASTORIA BLVD JACKSON HEIGHTS, NY 113701177 RESEARCH GRANT UNIVERSITY 84-0412668 501(c)(3) CORPORATION FOR 33.898 ATMOSPHERIC RESEARCH PO BOX 3000 BOULDER, CO 80307 STATE OF AR UNIVERSITY OF ARKANSAS 71-6003252 RESEARCH GRANT 120 OZARK HALL 230.720 FAYETTEVILLE, AR 72701 UNIVERSITY OF CHICAGO 36-2177139 501(c)(3) RESEARCH GRANT UNIV RESEARCH ADMIN 475,994 6030 S ELLIS AVENUE **ROOM 114** CHICAGO, IL 60637 UNIVERSITY OF DELAWARE 51-6000297 STATE OF DE RESEARCH GRANT 210 HULLIHEN HALL 15,194 NEWARK, DE 197161551 STATE OF FL UNIVERSITY OF FLORIDA 59-6002052 RESEARCH GRANT DIVISION OF SPONSORED 129,668 RESEARCH 219 GAINESVILLE, FL 32611 58-1353149 UNIVERSITY OF GEORGIA 501(c)(3) RESEARCH GRANT RESEARCH FOUNDATION 112,171 INC623 BOYD GRADUATE STUDIES RESEARCH ATHENS, GA 306027411 UNIVERSITY OF HOUSTON 74-6001399 501(c)(3) RESEARCH GRANT 316 E CULLEN BUILDING 122,765 HOUSTON, TX 772042015 UNIVERSITY OF IOWA 2 42-6004813 STATE OF IA RESEARCH GRANT GILMORE HALL DIVISION 44,194 OFSPONSOR IOWA CITY, IA 52242

Form 990,Schedule I, Par	t II, Grants and	d Other Assistance	to Governments	and Organizations	s in the United Sta	tes	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF KENTUCKY 109 KINKEAD HALL LEXINGTON, KY 405060057	61-6033693	STATE OF KY	41,076				RESEARCH GRANT
UNIVERSITY OF MAINE 5717 CORBETT HALL ORONO,ME 044695717	01-6000769	STATE OF ME	114,084				RESEARCH GRANT
UNIVERSITY OF MARYLAND 3112 LEE BUILDING COLLEGE PARK, MD 207425141	52-6002033	STATE OF MD	261,087				RESEARCH GRANT
UNIVERSITY OF MASSACHUSETTS RESEARCH ADMINISTRATION BUILDING 70 BUTTERFIELD TERRACE AMHERST, MA 010039242	04-3167352	STATE OF MA	48,898				RESEARCH GRANT
UNIVERSITY OF MEDICINE AND DENTISTRY OF NEW JERSEY65 BERGEN STREET NEWARK,NJ 07101	22-1775306	501(c)(3)	42,315				RESEARCH GRANT
UNIVERSITY OF MINNESOTA 200 OAK STREET SE SUITE 450 MINNEAPOLIS, MN 554552070	41-6007513	STATE OF MN	564,122				RESEARCH GRANT
UNIVERSITY OF NEBRASKA 312 N 14TH STREET PO BOX 880430 LINCOLN,NE 685880430	47-0049123	STATE OF NE	117,016				RESEARCH GRANT
UNIVERSITY OF NEW HAMPSHIRE111 SERVICE BLDG 51 COLLEGE RD 2 DURHAM,NH 03824	02-6000937	STATE OF NH	70,518				RESEARCH GRANT
UNIVERSITY OF NORTH CAROLINA 104 AIRPORT DRIVE SUITE 2200 CB CHAPEL HILL, NC 275991350	56-6001393	STATE OF NC	130,253				RESEARCH GRANT
UNIVERSITY OF NORTH CAROLINA AT GREENSBOROPOB 26170 SUITE 1601 ROOM 1713 MH GREENSBOTO,NC 274026170	56-1611588	STATE OF NC	30,450				RESEARCH GRANT

Form 990,Schedule I, Par	t II, Grants and	d Other Assistance	to Governments	and Organization	s in the United Sta	tes		
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
UNIVERSITY OF PENNSYLVANIAP221 FRANKLIN BLDG 3451 WALNUT STR PHILADELPHIA, PA 191046205	23-1352685	501(c)(3)	859,115				RESEARCH GRANT	
UNIVERSITY OF PITTSBURGHOFFICE OF RESEARCH 350 THACKERAY H PITTSBURGH,PA 15260	25-0965591	501(c)(3)	76,705				RESEARCH GRANT	
UNIVERSITY OF RHODE ISLAND70 LOWER COLLEGE RD KINGSTON,RI 02881	05-6000522	STATE OF RI	5,138				RESEARCH GRANT	
UNIVERSITY OF ROCHESTER515 HYLAN BLDG RC BOX 270140 ROCHESTER, NY 146270140	16-0743209	501(c)(3)	187,858				RESEARCH GRANT	
UNIVERSITY OF SOUTH FLORIDA 140 SEVENTH AVENUE SOUTH KRC 3113 ST PETERSBURG, FL 337015016	59-3102112	STATE OF FL	38,279				RESEARCH GRANT	
UNIVERSITY OF SOUTHERN CALIFORNIA837 W DOWNEY WAY STO 330 LOS ANGELES, CA 900891147	95-1642394	501(c)(3)	353,680				RESEARCH GRANT	
UNIVERSITY OF TENNESSEE1534 WHITE AVENUE KNOXVILLE,TN 379964506	62-6001636	STATE OF TN	97,111				RESEARCH GRANT	
UNIVERSITY OF TENNESSEE910 MADISON SUITE 823 MEMPHIS,TN 38163	62-6001636	501(c)(3)	128,094				RESEARCH GRANT	
UNIVERSITY OF TEXAS500 WEST UNIVERSITY AVENUE ADMIN EL PASO,TX 79968	74-6000813	STATE OF TX	228,043				RESEARCH GRANT	
UNIVERSITY OF VERMONT 340 WATERMAN BLDG BURLINGTON,VT 05405	03-0179440	STATE OF VT	75,182				RESEARCH GRANT	

Form 990,Schedule I, Part	t II, Grants an	d Other Assistance	e to Governments	and Organization	s in the United Sta	ites	
(a) Name and address of organization or government		(c) IRC Code section if applicable		(e) A mount of non- cash assistance		(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF VIRGINIA OFFICE OF SPONSORED PROGRAMS CARRUTHERS HALL PO BOX 400195 CHARLOTTESVILLE, VA 229044195	54-6001796	STATE OF VA	65,254				RESEARCH GRANT
UNIVERSITY OF WASHINGTON4333 BROOKLYN AVE NE SEATTLE, WA 981959472	91-6001537	STATE OF WA	13,695				RESEARCH GRANT
UNIVERSITY OF WISCONSINRESEARCH SPONSORED PROGRAMS 21 NORTH PARK STREET SUITE 6401 MADISON, WI 53715	39-6028867	STATE OF WI	466,567				RESEARCH GRANT
US DEPT OF THE INTERIOR US GEOLOGICAL SURVEY 6505 NORTHEAST 65TH STREET SEATTLE, WA 98115	53-0196958	US GOVT	7,020				RESEARCH GRANT
USDA-ARS950 COLLEGE STATION ROAD ATHENS,GA 30604	72-0564834	US GOVT	44,757				RESEARCH GRANT
USDA-ARS5601 SUNNYSIDE AVENUE BLDG 3 ROO BELTSVILLE,MD 207055110	72-0564834	US GOVT	268,309				RESEARCH GRANT
USDA-ARSNATURAL RESOURCES RESEARCH CENTER 2150 CENTRE AVENUE BUILDING D SUI FORT COLLINS, CO 805268119	72-0564834	US GOVT	71,950				RESEARCH GRANT
USDA-ARS1815 N UNIVERSITY ST PEORIA,IL 61604	72-0564834	US GOVT	6,525				RESEARCH GRANT
VIRGINIA POLYTECHNIC INSTITUTE & STATE UNIVERSITY1880 PRATT DRIVE SUITE 2006 BLACKSBURG, VA 24060	54-6001805	5 501(c)(3)	103,065				RESEARCH GRANT
WALDRON EDUCATIONAL CONSULTING8201 E SCHOOLER RD CENTRALIA, MO 65240	11-5709435	501(c)(3)	21,200				RESEARCH GRANT

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States (a) Name and address of (b) EIN (c) IRC Code section (d) A mount of cash (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization ıf applıcable grant cash valuation non-cash assistance or assistance (book, FMV, appraisal, or government assistance other) WASHINGTON STATE 91-6001108 STATE OF WA RESEARCH GRANT UNIVERSITYOFFICE OF 45,759 GRANT RESEARCH DEVELOPM NEILL HALL ROOM 423 PULLMAN, WA 991643140 WASHINGTON UNIVERSITY 43-0653611 501(c)(3) RESEARCH GRANT **CAMPUS BOX 1034 700** 30,151 ROSEDALE ST LOUIS, MO 631121408 04-2103637 WELLESLEY COLLEGE 106 501(c)(3) RESEARCH GRANT **CENTRAL STREET GRH139** 15,381 WELLESLEY, MA 02481 WISCONSIN DEPARTMENT 39-6006436 STATE OF WI RESEARCH GRANT OF NATURAL RESOURCES 12,000 PO BOX 7921 MADISON, WI 537077921 04-2105850 501(c)(3) WOODS HOLE RESEARCH GRANT OCEANOGRAPHIC INST 6,836 GRANT CONTRACT SERVICES BELL HOU WOODS HOLE, MA 02543 YALE UNIVERSITY214 06-0646973 501(c)(3) RESEARCH GRANT WHITNEY AVENUE ROOM 157,500 230 NEW HAVEN, CT 065208337 BETTER HOUSING FOR 22-2378089 501(c)(3) COMMUNITY TOMPKINS COUNTY INC SUPPORT 10,000 950 DANBY ROAD ITHACA, NY 14850 CAYUGA LAKE WATERSHED 16-1556541 501(c)(3) COMMUNITY NETWORK170 MAIN SUPPORT 7,500 STREET ITHACA, NY 14850 **COMMUNITY ARTS** 16-1384455 501(c)(3) COMMUNITY PARTNERSHIP171 E STATE SUPPORT 7,000 ST STE 107 ITHACA, NY 14850 COMMUNITY SCIENCE 16-0910547 501(c)(3) COMMUNITY SUPPORT INSTITUTE701 SPENCER 6,700 ROAD ITHACA, NY 14850

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance
DAY CARE AND CHILD DEVELOPMENT COUNCIL 609 W CLINTON ST ITHACA,NY 14850	16-0918618	501(c)(3)	41,000			
DOWNTOWN ITHACA ALLIANCE312 EAST SENECA ST ITHACA,NY 14850	16-1521626	501(c)(3)	6,300			
FAMILY AND CHILDRENS SERVICE OF ITHACA127 W STATE ST FI1 ITHACA,NY 14850	15-0589039	501(c)(3)	27,500			
HANGAR THEATRE PARTNERS IN EDUCATION 171 E STATE ST P536 ITHACA,NY 14850	16-0902355	501(c)(3)	15,000			
ITHACA NEIGHBORHOOD HOUSING SERVICES115 WEST CLINTON ST ITHACA,NY 14850	22-2141948	501(c)(3)	14,000			

31,250

10,137

10,000

8,500

500,396

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

ITHACA GOVT

16-6058339

15-0348795

16-1098211

15-0572883

TOMPKINS COUNTY AREA

CHAMBER OF COMMERCE

DEVELOPMENT200 E

TOMPKINS COUNTY

904 E SHORE ROAD ITHACA, NY 14850 TOMPKINS COUNTY

PUBLIC LIBRARY101 E

UNITED WAY OF TOMPKINS

COUNTY313 N AURORA ST

GOVERNMENT AGENCIES

ITHACA, NY 14850

ITHACA, NY 14850

ITHACA, NY 14850

LOCAL (ITHACA)

**BUFFALO ST** ITHACA, NY 14850

GREEN ST

VARIOUS

COMMUNITY SUPPORT COMMUNITY

SUPPORT

COMMUNITY SUPPORT

COMMUNITY SUPPORT

COMMUNITY SUPPORT

COMMUNITY

SUPPORT

SUPPORT

SUPPORT

COMMUNITY

COMMUNITY

COMMUNITY

SUPPORT

SUPPORT

(h) Purpose of grant

or assistance

COMMUNITY

Form 990,Schedule I, Pa	<u>rt II, Grants ar</u>	<u>id Other Assistanc</u>	<u>e to Governments</u>	and Organization	s in the United Sta	ites	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VARIOUS LOCAL CHARITIES		501(c)(3)	23,910				COMMUNITY SUPPORT

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493136028671

OMB No 1545-0047

Open to Public Inspection

# Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization CORNELL UNIVERSITY

**Employer identification number** 

15-0532082

Pa	rt I Questions Regarding Compensatio	n	<u>.</u>			
					Yes	Νo
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	굣	Housing allowance or residence for personal use			
	▼ Travel for companions	$\Gamma$	Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments	굣	Health or social club dues or initiation fees			
	Discretionary spending account	<u>~</u>	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc			1b	Yes	
2	Did the organization require substantiation prior to i officers, directors, trustees, and the CEO/Executive			2	Yes	
3	Indicate which, if any, of the following the organizationganization's CEO/Executive Director Check all the					
	Compensation committee		Written employment contract			
	Independent compensation consultant	<u> </u>	Compensation survey or study			
	Form 990 of other organizations	<u>  -                                   </u>	Approval by the board or compensation committee			
1	During the year, did any person listed in Form 990, or a related organization	Part VII	I, Section A, line $f 1a$ with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymen	nt?	4a		Νo
b	Participate in, or receive payment from, a suppleme	ntal non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-b	ased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pr	ovide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mu	ust comp	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	line 1a,	, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a,	, did the organization pay or accrue any			
а	The organization?			6a		Νo
Ь	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes," o			7	Yes	
8	Were any amounts reported in Form 990, Part VII, I	paid or a	accured pursuant to a contract that was			
	subject to the initial contract exception described in		·			
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	e rebutt	able presumption procedure described in Regulations	9		

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	J	<b>(B)</b> Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	<b>(F)</b> Compensation	
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
DAVID J SKORTON	(ı) (ıı)	656,922	0 0	29,921 0	73,250 0	101,857 0	861,950 0		
W KENT FUCHS	(1) (11)	459,750	26,500 0	40,134 0	24,500 0	22,055 0	572,939 0		
ANTONIO M GOTTO JR	(1) (11)	383,756	0 0	23,300 0	954,382 0	62,672 0	1,424,110		
JOANNE M DESTEFANO	(ı) (ıı)	246,249	0	42,118 0	33,081 0	6,919 0	328,367 0		
JAMES J MINGLE	(1) (11)	365,541	15,640 0	<b>44</b> ,472 0	24,000 0	16,824 0	466,477 0		
JAMES H WALSH	(1) (11)	421,838	77,438 0	15,000 0	24,500 0	18,145 0	556,921 0		
DANIEL M KNOWLES MD	(ı) (ıı)	308,016	0	744,718 0	36,660 0	24,544 0	1,113,938 0		
PAK H CHUNG MD	(ı) (ıı)	40,175	0	1,985,734 0	26,160 0	28,599 0	2,080,668		
ISAAC KLIGMAN MD	(ı) (ıı)	25,726	0	1,847,000	36,660 0	26,317 0	1,935,703		
ZEV ROSENWAKS MD	(ı) (ıı)	277,886	0	3,330,559 0	36,660 0	30,055 0	3,675,160 0		
PHILIP E STEIG MD	(ı) (ıı)	333,578	0	2,377,688 0	36,660 0	33,898 0	2,781,824		
STEVEN D SPANDORFER MD	(ı) (ıı)	22,675	0	2,755,292 0	26,160 0	33,696 0	2,837,823		
HUNTER RAWLINGS	(ı) (ıı)	290,400	0	11,430 0	24,500 0	13,659 0	339,989 0		
STEPHEN T GOLDING	(ı) (ıı)	468,944	14,865 0	46,024 0	<b>41</b> ,000 0	16,991 0	587,824 0		
ROSEMARY JANE AVERY	(ı) (ıı)	132,487	0	75,140 0	28,526 0	8,119 0	244,272		
RONALD EHRENBERG	(ı) (ıı)	194,493	0	78,925 0	36,255 0	10,396	320,069 0		

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
LINE 1A		PAYMENT OR REIMBURSEMENT OF THE EXPENSES DESCRIBED IN 1A ARE COVERED BY TRAVEL POLICIES OR EMPLOYMENT CONTRACTS ALTHOUGH THERE IS OCCASIONALLY UNIT DISCRETION
LINE 2B		THE PRESIDENT AND PROVOST OF MEDICAL AFFAIRS AND DEAN OF THE MEDICAL COLLEGE PARTICIPATE IN BOARD AUTHORIZED DEFERRED COMPENSATION AGREEMENTS UNDER SEC 457(F) THE AMOUNTS ARE INCLUDED IN THE TOTALS DISCLOSED ON SCHEDULE J, PART II, COLUMN C DEFERRED COMPENSATION
LINE 7		BONUS PAYMENTS ARE PROVIDED TO INDIVIDUALS IN RECOGNITION OF ACCOMPLISHMENTS OF SPECIFIC GOALS OR OVERALL PERFORMANCE
ADDITIONAL INFORMATION ON BOARD OF DIRECTORS		THE CORNELL BOARD OF TRUSTEES INCLUDES FACULTY, STAFF AND STUDENTS FACULTY MEMBERS ELECT TWO MEMBERS, THE STUDENT BODY ELECTS TWO MEMBERS AND THE "EMPLOYEE ASSEMBLIES" ELECTS ONE MEMBER FOR FISCAL YEAR 2010, THE FACULTY REPRESENTATIVES WERE ROSEMARY AVERY AND RONALD GEHRENBERG, THE STUDENT REPRESENTATIVES WERE ASA JCRAIG, MICHAEL JWALSH AND THE STAFF REPRESENTATIVE WAS BETH MCKINNEY CORNELL'S BOARD IS A VOLUNTEER BOARD, THE COMPENSATION REPORTED IN PART VII AND SCHEDULE JIS BASED ON PAYMENTS THE INDIVIDUALS OTHERWISE RECEIVE AS EMPLOYEES OF THE UNIVERSITY

Schedule J (Form 990) 2009

Software ID: **Software Version:** 

**EIN:** 15-0532082

Name: CORNELL UNIVERSITY

Form 990, Schedule J. Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, P	art 1	I - Officers, Direct	tors, Trustees, Ke	Hignest Compen	sated Employees			
(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation		C compensation	(C) Deferred compensation	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	Delients	(5)(1)-(5)	990 or Form 990-EZ
DAVID J SKORTON	(I) (II)	656,922	0 0	29,921 0	73,250 0	101,857 0	861,950 0	0
W KENT FUCHS	(I) (II)	459,750	26,500 0	40,134 0	24,500 0	22,055 0	572,939 0	0
ANTONIO M GOTTO JR	(I) (II)	383,756	0	23,300 0	954,382 0	62,672 0	1,424,110	0
JOANNE M DESTEFANO	(ı) (ıı)	246,249	0	42,118 0	33,081 0	6,919 0	328,367 0	0
JAMES J MINGLE	(1) (11)	365,541	15,640 0	<b>44,47</b> 2 0	24,000 0	16,824 0	466,477 0	0
JAMES H WALSH	(I) (II)	421,838	77,438 0	15,000 0	24,500 0	18,145 0	556,921 0	0
DANIEL M KNOWLES MD	(I) (II)	308,016	0	7 <b>44</b> ,718 0	36,660 0	24,544 0	1,113,938	0
PAK H CHUNG MD	(I) (II)	40,175	0	1,985,734 0	26,160 0	28,599 0	2,080,668	0
ISAAC KLIGMAN MD	(I) (II)	25,726	0	1,847,000 0	36,660 0	26,317 0	1,935,703	0
ZEV ROSENWAKS MD	(ı) (ıı)	277,886	0	3,330,559 0	36,660 0	30,055 0	3,675,160 0	0
PHILIP E STEIG MD	(ı) (ıı)	333,578	0	2,377,688 0	36,660 0	33,898 0	2,781,824	0
STEVEN D SPANDORFER MD	(I) (II)	22,675	0	2,755,292 0	26,160 0	33,696 0	2,837,823	0
HUNTER RAWLINGS	(1) (11)	290,400	0	11,430 0	24,500 0	13,659 0	339,989 0	0
STEPHEN T GOLDING	(1) (11)	468,944	14,865 0	46,024 0	<b>41</b> ,000 0	16,991 0	587,824 0	0
ROSEMARY JANE AVERY	(ı) (ıı)	132,487	0	75,140 0	28,526 0	8,119 0	244,272	0
RONALD EHRENBERG	(1) (11)	194,493	0	78,925 0	36,255 0	10,396 0	320,069 0	0

DLN: 93493136028671

2009

Open to Public

**Inspection** 

OMB No 1545-0047

**Supplemental Information on Tax Exempt Bonds** ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

> explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Schedule K

(Form 990)

Employer identification number

15-0532082

Name of the	organization
CORNELL	UNIVERSIT

	13-0332002													
Pa	art I Bond Issues									•				
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) D	ate Issued	(e) Is:	sue Price	( <b>f</b> ) D	escription of	Purpose	( <b>g</b> ) De	feased	Beh	On alf of suer
											Yes	No	Yes	No
A_	DASNY (SERIES 1990B)	14-6000293	649905ZH2	05-0	03-2010	5	55,997,134	REFUND 1 (12/19/19	L990B BON 990)	DS	х		Х	
В	DASNY 2004 (SERIES 2004A AND SERIES 2004B)	14-6000293	64983trf2	05-2	27-2004	9	2,100,000	SEE SCHE	SEE SCHEDULE O			х		x
С	DASNY (SERIES 2006A)	14-6000293	64983ql98	05-:	11-2006	25	8,479,025	SEE SCHEDULE O			х		х	
D	DASNY (SERIES 2008B and 2008C)	14-6000293	649905a97	05-0	03-2010	13	9,688,300	REFUNDE	DED 2008 DASNY BONDS			х		х
E	TOMPKINS COUNTY IDA (SERIES 2008A)(REISSUED)	16-1214039	890099eq3	06-2	23-2010	7	5,307,598	REFUNDED 2008 TCIDA BONDS			х		х	
Pa	Part II Proceeds													
					A		В	(	С	D			E	
1	Total proceeds of issue			5	55,997,134	9	2,663,883	26	1,813,217	139,	,688,300 75		75,3	07,598
2	Gross proceeds in reserve funds													
3	Proceeds in refunding or defeasai	nce escrows		55,997,134		4	0,805,000	17	8,717,543	138,	918,000	,	74,6	27,166
4	Other unspent proceeds													
5	Issuance costs from proceeds			1,482,587 1,482,		1,482,587	1,698,799			770,300		520,432		
6	Working capital expenditures fron	n proceeds												
7	Capital expenditures from procee	ds		5	50,376,296	5	0,376,296	7	9,584,040					
8	Year of substantial completion			20	10	20	06	20	08	2010	)		2010	 )
-				Yes	No	Yes	No	Yes	No	Yes	No	Yes		No
9	Were the bonds issued as part of	a current refunding is	ssue?	Х		Х		Х		Х		Х		
10	Were the bonds issued as part of	an advance refunding	ıssue?		х		Х		х		Х			Х
11				Х		Х		Х		х		Х		
12	2 Does the organization maintain adequate books and records to support the final allocation of proceeds?			Х		Х		Х		Х		х		
Pa	Part III Private Business Use													
					A		В	С		D		E		

Yes

No

Χ

Χ

which owned property financed by tax-exempt bonds?

Was the organization a partner in a partnership, or a member of an LLC,

Yes

No

Χ

Х

Yes

Χ

No

Χ

Yes

Yes

Χ

No

Χ

No

Х

Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

	•	1	A	E	3	(	C D		)		E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?		Х		Х	Х		Х			Х
3b	Are there any research agreements with respect to the financed property which may result in private business use?	×			Х	Х			Х	Х	
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	х		х		X		Х		Х	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 %			0 %	0 190 %		0 %		0 010 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %			0 %	)		0 %			
6	Total of lines 4 and 5	0 %			0 %		0 190 %	0 %		0 010 %	
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	х		х		Х		Х		Х	
B	t TV Aubituage										

Part IV Arbitrage

ГC	Albitiage										
		Α		В			С	Г	)	I	E
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		×		x		×		×		х
2	Is the bond issue a variable rate issue?	-	Х	Х			Х		Х		Х
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		×	×			х		х		x
b	Name of provider	Morgan Star	nley	Morgan Sta	nley						
С	Term of hedge										
4a	Were gross proceeds invested in a GIC?		Х		Х		Х		Х		Х
b	Name of provider										
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?		х		х		х		х		х
6	Did the bond issue qualify for an exception to rebate?	х		Х		х		х		х	
				•					Schedul	e K (Form 990	0) 2009

DLN: 93493136028671

OMB No 1545-0047

Inspection

#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Name of the organization

Employer identification number CORNELL UNIVERSITY 15-0532082 Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) Corrected? (a) Name of disqualified person 1 (b) Description of transaction 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to (e) In Approved (g)Written (a) Name of interested person and or from the (c)Original default? by board or agreement? (d)Balance due organization? purpose principal amount committee? Τо From Yes No Yes Yes No . . . . . . . . . . . . . Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person (a) Name of interested person (c)A mount of grant or type of assistance and the organization

# Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	( <b>b)</b> Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sha organiz reven	ation's
	organization			Yes	No
See Additional Data Table					

Cat No 50056A

### **Additional Data**

Software ID: Software Version:

**EIN:** 15-0532082

Name: CORNELL UNIVERSITY

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of Interested person	( <b>b)</b> Relationship between interested person and the	(c) A mount of transaction \$	(d) Description of transaction	organı	aring of zation's nues?
	organization			Yes	No
SB ASHLEY MGM CO	TRUSTEE OWNERSHIP INT	330,781	FEE FOR REAL ESTATE MANAGEMENT		No
SB ASHLEY MGM CO	TRUSTEE OWNERSHIP INT	6,875	RENT RECEIVED BY CORNELL		No
MC PARTNERS	TRUSTEE INVEST MGR	2,818,740	INVESTMENT MANAGEMENT FEE		No
HBK OFFSHORE FUND LTD	TRUSTEE OWNERSHIP INT	9,087,383	INVESTMENT DIST		No
MERCK AND CO	OFFICER CONSULTING	1,082,048	MEDICAL COLLEGE PURCHASE		No
P DESTEFANO	SPOUSE OF OFFICER	75,524	EMPLOYEE COMPENSATION		Νο
R DAVISSON	SPOUSE OF OFFICER	176,000	EMPLOYEE COMPENSATION		No

# **NonCash Contributions**

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization CORNELL UNIVERSITY

**SCHEDULE M** 

(Form 990)

**Employer identification number** 

De	Tunes of Dropouts				15-0532082			
Ра	Types of Property	(a) Check If	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line	<b>(d)</b> Method of de reven	termi	nıng	
1	Art-Works of art	X	64	-	DONOR'S APPRAIS	A L		
2	Art—Historical treasures .							
	Art—Fractional interests							
4	Books and publications	X		872.133	DONOR'S APPRAIS	A I		
	Clothing and household			·				
_	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	Х	446	15,489,460	SALES PRICE			
10	Securities—Closely held stock .							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
CON	Other►( 1PUTERS/OTHER UP NOT							
CAP	ITALIZED )	Х	253	2,811,686	UNIVERSITY EST \	/ A L U E		
	OTHER							
26	EQUIP Other►(CAPITALIZED)	x	37	709 587	UNIVERSITY EST \	/ A I I I F	•	
	Other ► ( HORSES )	X	74		UNIVERSITY EST \			
	Other ► ( )		, .	27,071			-	
29	Number of Forms 8283 received	l hy the ora	anization during the tax ve:	r for contributions				
	for which the organization compl				29			520
							Yes	No
30a	During the year, did the organiza	ition receiv	e by contribution any prope	rty reported in Part I, lines	1-28 that it			
	must hold for at least three year	s from the o	date of the initial contributi	on, and which is not require	d to be used			
	for exempt purposes for the enti	re holdıng p	eriod?			30a		No
b	If "Yes," describe the arrangeme	ent in Part I	I					
31	Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?							
32a	Does the organization hire or use contributions?	e third parti	es or related organizations	to solicit, process, or sell i	non-cash	32a	Yes	
h	If "Yes," describe in Part II					Jeu	103	
33	If the organization did not report describe in Part II	revenuesı	n column (c) for a type of p	roperty for which column (a	) is checked,			
	acacine in ruit II							

#### Part II

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Ident if ier	Ret urn Reference	Explanation
PART I-LINE 9		THE UNIVERSITY IS REPORTING PUBLICLY TRADED SECURITIES ON SCHEDULE M AS REQUIRED THE UNIVERSITY DOES NOT INCLUDE PUBLICLY TRADED SECURITIES IN ITS "GIFT IN KIND" REPORTING FOR OTHER PURPOSES BECUASE THEY ARE SOLD IMMEDIATELY UPON RECEIPT
PART I-LINE 1-28		THE NUMBER OF CONTRIBUTIONS REPORTED IS GENERALLY BASED ON THE NUMBER OF ITEMS RECEIVED
PART 1-LINE 29		THE ESTIMATED NUMBER OF FORMS 8283 IS BASED ON 520 DONORS WHO GIFTED PROPERTY WITH APPRAISALS
PART 1-LINE 32b		THE UNIVERSITY DOES NOT USE THIRD PARTIES TO SOLICIT NON CASH CONTRIBUTIONS BUT DOES USE THIRD PARTY BROKERS TO SELL SECURITIES AND, WHEN REQUIRED, REAL ESTATE

Schedule M (Form 990) 2009

Department of the Treasury

CORNELL UNIVERSITY

LINE 1 -

MISSION

PAGE 2-

4A

PART III - LINE

**PROGRAM** 

**SERVICE** 

ORGANIZATION'S

Reference

**Identifier** 

Return Reference

COUNTRIES WHERE

PROCESS FOR REVIEW OF

THE UNIVERSITY

(FOREIGN

990)

(REQUIRED

CONFLICT OF INTEREST POLICY)

Return Reference

Return

Reference

Return

Reference

Return Reference

(REQUIRED INFORMATION

ON MAKING INFORMATION

Return Reference

Return

Reference

AVAILABLE TO THE

INFORMATION ON

PAGE 6-SECTION A-LINE 2

RELATIONSHIPS)

Identifier

SECTION V-

SECTION B-LINE

**Identifier** 

PAGE 6

SECTION B

**Identifier** 

**Identifier** 

PAGE 6-SECTION B LINE

INFORMATION ON "JOINT

16B (ADDITIONAL

VENTURES")

**Identifier** 

PAGE 6-

LINE 19

SECTION C

**Identifier** 

EXPLANATION FOR

**Identifier** 

SCHEDULE K, PART I,

SCHEDULE K PART II - LINE

SCHEDULE K PART II - LINE 5

**Identifier** 

Return

Reference

**Identifier** 

SCHEDULE K PART IV - LINE 3B (COLUMN B)

Return

Reference

Return

Reference

Return

Reference

Return

Reference

Return

Reference

SCHEDULE K PART II - LINE 1

**Identifier** 

3 (COLUMNS A-B)

(COLUMN A)

(COLUMN B)

SCHEDULE K PART III - LINE 3C

(COLUMN B)

**Identifier** 

**Identifier** 

**Identifier** 

SCHEDULE K PART I,

LINE A, (COLUMN F)

**Identifier** 

SCHEDULE K PART I,

LINE B, (COLUMN F)

**Identifier** 

SCHEDULE K PART II, LINE 3,

SCHEDULE K PART II, LINE 5,

**Identifier** 

**Identifier** 

Return

Reference

SCHEDULE K PART II, LINE 1 (COLUMN D)

**Identifier** 

SCHEDULE K PART II, LINE 5 (COLUMN

**Identifier** 

SCHEDULE K PART II, LINE

**Identifier** 

SCHEDULE K PART II, LINE 4

**Identifier** 

(COLUMN A)

(COLUMN B)

Identifier

**FURTHER** 

Return

Reference

1 (COLUMN A)

(COLUMN C)

(COLUMN C)

**Identifier** 

LINE 3 (COLUMN E)

E)

SCHEDULE K

PART II, LINE 3

SCHEDULE K

PART I, LINE C, (COLUMN F)

LINE B, COLUMN(F)

SCHEDULE E -

LINE 6A

LINE 12C

11A

PAGE 5-

LINE 4B

(ADDITIONAL INFORMATION ON

Name of the organization

Internal Revenue Service

Software ID: Software Version:

**EIN:** 15-0532082 Name: CORNELL UNIVERSITY

**SCHEDULE 0** (Form 990)

efile GRAPHIC print - DO NOT PROCESS

# **Supplemental Information to Form 990**

As Filed Data -

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990.

**Employer identification number** 

DLN: 93493136028671

OMB No 1545-0047

15-0532082 **Identifier** Return Reference **Explanation** 

I-LINE 3	(ADDITIONAL INFORMATION INDEPENDENT VOTING MEMBERS)	REL	PARD MEMBERS WHO ARE OTHERWISE EMPLOYEES OR HAVE A BUSINESS LATIONSHIP WITH THE UNIVERSITY THAT REQUIRES REPORTING ON SCHEDULE L ARE OUTDEEMED INDEPENDENT FOR PURPOSES OF 990 REPORTING				
1		Return Reference	Explanation				
PAGE 1-PART I	AGE 1-PART   LINE 5 (ADDITIONAL		THE UNIVERSITY'S REGULAR WORKFORCE CONSISTS OF APPROXIMATELY 39,525				

INFORMATION ON NUMBER OF EMPLOYEES)	EMPLOYEES WE REPORT EMPLOYEES ON THE 990 BASED ON THE NUMBER OF W-2'S ISSUED INCLUDING W-2'S FOR STUDENTS	
ldentifier	Return Reference	Explanation
	Reference	
PAGE 1-PART I- LINE 6 (ADDITIONAL INFORMATION ON NUMBER OF		CORNELL'S OFFICE OF ALUMNI AFFAIRS AND DEVELOPMENT ESTIMATED THE NUMBER OF VOLUNTEERS THE VOLUNTEER BASE IS EXTENSIVE BUT IS NOT

INFORMATION ON NU VOLUNTEERS)	JMBER OF	NUMBER OF VOLUNTEERS THE VOLUNTEER BASE IS EXTENSIVE BUT IS NOT FORMALLY TRACKED IN A DATABASE
ldentifier	Return Reference	Explanation
PAGE 2-PART III,		THE UNIVERSITY'S MOST SIGNIFICANT ACTIVITIES ARE EDUCATION, RESEARCH, MEDICAL SERVICES

AND OTHER PUBLIC SERVICES THE UNIVERSITY SEEKS " TO DISCOVER, PRESERVE AND

DISSEMINATE KNOWLEDGE, PRODUCE CREATIVE WORK, AND PROMOTE A CULTURE OF BROAD

THE UNIVERSITY IS INTERNATIONALLY RENOWNED FOR ITS UNDERGRADUATE, GRADUATE, PROFESSIONAL,

IS A DEGREE GRANTING CAMPUS IN QATAR FOR THE EDUCATION AND TRAINING OF MEDICAL DOCTORS IN

THE REGION IN FISCAL YEAR 2010, THERE WERE 21,571 ENROLLED STUDENTS THE FOLLOWING METRICS ON DEGREES GRANTED HIGHLIGHT THE UNIVERSITY'S ACCOMPLISHMENTS BA (3,696), MA (1,996), PH D S (549), OTHER DOCTORAL DEGREES--JD, MD, DV M (378) NOTE TUITION REVENUES ARE REPORTED NET OF THE

**Explanation** 

THE UNIVERSITY'S POLICIES ON STANDARDS OF ETHICAL CONDUCT AND CONFLICTS OF INTEREST AND ITS ANNUAL DISCLOSURE STATEMENTS ARE THE PRIMARY

PROCEDURES THE UNIVERSITY RELIES ON FOR DISCLOSURE OF RELATIONSHIPS

AUDIT COMMITTEE OF THE BOARD OF TRUSTEES AND ALSO MAKES A COPY AVAILABLE

**Explanation** 

AUSTRALIA ETHIOPIA FRANCE ITALY NEPAL QATAR UNITED KINGDOM PAGE 6-SECTION A-LINE 7A

(ADDITIONAL INFORMATION ON WHO MAY ELECT BOARD MEMBERS) BASED ON THE UNIVERSITY'S BY-LAWS, THE FACULTY ELECT TWO MEMBERS, EMPLOYEES OTHER THAN FACULTY ELECT ONE

TO THE ENTIRE BOARD OF TRUSTEES ON THE BOARD'S SECURE WEB SITE

UNDER THE UNIVERSITY'S CONFLICT OF INTEREST POLICIES OFFICERS, DIRECTORS, AND KEY

INTEREST STATEMENT ANY CONFLICT IDENTIFIED ON THE STATEMENT IS REPORTED TO THE

APPROPRIATE OFFICE THAT IS RESPONSIBLE FOR MANAGING THE CONFLICT (E.G., THE REAL ESTATE OFFICE FOR REAL ESTATE MATTERS) TO HELP ENSURE AN ARMS-LENGTH TRANSACTION

**Explanation** 

COMPARATIVE DATA FROM EXTERNAL, INDEPENDENT COMPENSATION CONSULTING FIRMS, \* V P HR AND HER INTERNAL STAFF DEVELOP A FORMAL PRESENTATION TO PRESENT TO THE COMPENSATION SUB-COMMITTEE OF THE EXECUTIVE COMMITTEE OF THE BOARD FOR ITS SPRING MEETING, \* THE SUB-

DISCRETIONARY COMPONENT FOR COMPENSATION, IT IS LIMITED BY AMOUNT OR PERCENTAGE OR OTHER CLEARLY SPECIFIED CRITERIA AMOUNTS IN EXCESS OF THESE AUTHORIZED GUIDELINES

**Explanation** 

THE UNIVERSITY HAS NUMEROUS CONTROLS TO HELP ENSURE THAT ANY INVESTMENT IN,

ARRANGEMENT WITH A TAXABLE ENTITY, ARE IN FULL COMPLIANCE WITH ALL UNIVERSITY POLICIES, INCLUDING BUT NOT LIMITED TO THE POLICY ON TRANSACTION AUTHORITY AND

UNRELATED BUSINESS INCOME COMPLIANCE WITH THE UNIVERSITY'S POLICIES SERVES TO

THE UNIVERSITY'S CHARTER, BY-LAWS, POLICIES (INCLUDING BUT NOT LIMITED TO THE

TO THE PUBLIC THROUGH THE UNIVERSITY'S WEB SITE HTTP //WWW CORNELL EDU THE

**Explanation** 

CORNELL RECEIVES ASSISTANCE FROM BOTH THE FEDERAL GOVERNMENT AND NEW YORK STATE THE FEDERAL GOVERNMENT PROVIDES SUPPORT FOR LOANS, STUDENT EMPLOYMENT AND GRANTS

LOANS WID FORD SUBSIDIZED AND UNSUBSIDIZED LOANS, PERKINS LOANS, DIRECT PLUS LOANS

**Explanation** 

CUSIP #64983TRF2 DESCRIPTION OF PURPOSE REFUND 1998 COMMERCIAL PAPER (\$40,805,000) AND FINANCED CAPITAL CONSTRUCTION PROJECTS FOR THE ITHACA AND WEILL CORNELL

CUSIP ## 649905ZH2, 64983TRF2- CUMULATIVE SINCE INCEPTION OF BONDS THERE ARE NO

**Explanation** 

**Explanation** 

CUSIP#64983TRF2- MORGAN STANLEY DERIVATIVE PRODUCTS INC

CUSIP #649905ZH2 - ISSUANCE COSTS PAID FROM UNIVERSITY EQUITY

**Explanation** 

CUSIP#64983TRF2 - ISSUE PRICE OF \$92,100,000 PLUS INTEREST EARNED ON

Explanation

**Explanation** 

CUSIP#64983QL98 - DESCRIPTION OF PURPOSE REFUNDED 1996 BONDS (\$63,717,543 DATE OF ISSUE

**Explanation** 

PART I, LINE A, (COLUMN F)- CUSIP#649905DC7 - DESCRIPTION OF PURPOSE REFUNDED 1998 TAX-EXEMPT COMMERCIAL PAPER (\$150,000,000) AND FINANCED CAPITAL CONSTRUCTION PROJECTS

Explanation

Explanation

CUSIP#64983QL98 - CUMULATIVE SINCE INCEPTION OF BONDS THERE ARE NO FUNDS

CUSIP # 64983QL98 - ISSUANCE COSTS PAID FROM UNIVERSITY EQUITY

**Explanation** 

CUSIP#649905A97 - CUMULATIVE SINCE INCEPTION OF BONDS THERE ARE NO FUNDS REMAINING IN

IN REFLINDING OR DEFEASANCE ESCROWS, BOND PROCEEDS AND NET OF LINIVERSITY FOLITY

REFUNDING OR DEFEASANCE ESCROWS BOND PROCEEDS NET OF UNIVERSITY EQUITY CONTRIBUTION

Explanation

**Explanation** 

CUSIP#649905A97 - CUMULATIVE SINCE INCEPTION OF BONDS

**Explanation** 

CUSIP # 890099EQ3 - ISSUANCE COSTS PAID BY UNIVERSITY EQUITY

**Explanation** 

**Explanation** 

CUSIP # 649905DC7 - REMAINING BALANCE IN CONSTRUCTION FUND AS OF

**Explanation** 

CUSIP # 649905DC7 - CUMULATIVE SINCE INCEPTION OF BONDS ISSUE PRICE OF

\$312,100,133 PLUS INTEREST EARNED ON CONSTRUCTION FUNDS OF \$395,588

CUSIP#649905R99 - DESCRIPTION OF PURPOSE FINANCED CONSTRUCTION OF MEDICAL

RESEARCH BUILDING IN NEW YORK CITY, REFUNDED \$50 MILLION OF TAXABLE COMMERCIAL

6/20/1996), REFUNDED TAXABLE COMMERCIAL PAPER (\$40,000,000), REFUNDED TAX EXEMPT

COMMERCIAL PAPER (\$75,000,000) AND FINANCED CAPITAL CONSTRUCTION ON THE ITHACA AND

CUSIP#64983TRF2-(DOES ORG ROUTINELY ENGAGE BOND COUNSEL OR OTHER) CORNELL

MANAGEMENT CONTRACTS AND AN OFFICE OF SPONSORED PROGRAMS TO REVIEW RESEARCH AGREEMENTS EXTERNAL COUNSEL OFFICE REVIEW IS CONDUCTED ON AN "AS NEEDED BASIS"

UNIVERSITY HAS AN INTERNAL COUNSEL'S OFFICE THAT IS RESPONSIBLE FOR REVIEWING

FUNDS REMAINING IN REFUNDING OR DEFEASANCE ESCROWS AS OF JUNE 30, 2010

EMPLOYMENT FUNDS FOR FEDER WORK-STUDY GRANTS PELL GRANTS AND SUPPLEMENTAL

**Explanation** 

CONFLICT OF INTEREST POLICY) AND ITS AUDITED FINANCIAL STATEMENTS ARE AVAILABLE

CONTRIBUTION OF ASSETS TO OR PARTICIPATION IN A JOINT VENTURE OR SIMILAR

COMMITTEE OF THE BOARD REVIEWS, MODIFIES IF DEEMED APPROPRIATE, AND RECOMMENDS COMPENSATION FOR FINAL REVIEW AND APPROVAL TO THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES \* COMPENSATION PROPOSALS THAT OCCUR OUTSIDE THE SPRING TIMELINE AND REQUIRE EXECUTIVE COMMITTEE APPROVAL ARE PRESENTED FOR REVIEW AND APPROVAL IN

PRIVATE SESSION TO THE EXECUTIVE COMMITTEE OF THE BOARD NOTE IF THERE IS A

EMPLOYEES, AS WELL AS CERTAIN OTHER EMPLOYEES, MUST FILE AN ANNUAL CONFLICT OF

**Explanation** 

POST-DOCTORAL AND CONTINUING EDUCATION PROGRAMS IN THE U.S. AND ABROAD THE PRIMARY CAMPUSES ARE IN ITHACA, NY AND NEW YORK CITY (E.G., THE WEILL CORNELL MEDICAL COLLEGE) THERE

INQUIRY THROUGHOUT AND BEYOND THE CORNELL COMMUNITY CORNELL ALSO AIMS, THROUGH PUBLIC SERVICE, TO ENHANCE THE LIVES AND LIVELIHOODS OF OUR STUDENTS, THE PEOPLE OF N Y AND OTHERS AROUND THE WORLD "CORNELL IS A PRIVATE, IVY LEAGUE UNIVERSITY IN ADDITION TO

ldentifier	Return	Explanation
		NEW YORK
		A GRICULTURAL RESEARCH TO END USERS " CORNELL FULFILLS ITS LAND GRANT MISSION BY PROVIDING EDUCATION, OUTREACH AND APPLIED RESEARCH TOUCHING EVERY ASPECT OF LIFE IN
		THIS MISSION WAS FURTHER ARTICULATED BY OTHER LEGISLATION TO INCLUDE OUTREACH MISSIONS  THAT INCLUDED " SENDING AGENTS INTO RURAL AREAS TO HELP BRING THE RESULTS OF
		THE MORRILL ACT OF 1862 IS TO FOCUS ON TEACHING OF AGRICULTURE, SCIENCE AND ENGINEERING
		GRANT MISSION FOR NEW YORK STATE THE MISSION OF LAND GRANT COLLEGES AS SET FORTH IN
		ITS EDUCATION, RESEARCH AND OTHER MISSIONS, IT IS CHARGED WITH CARRY ING OUT THE LAND

	F	30,300,000 OF FINANCIAL AID THE UNIVERSITY PROVIDES TO STUDENTS FOR TUITION AND MANDATORY ES (IE, THE SCHOLARSHIP ALLOWANCE) FINANCIAL AID GRANTS IN EXCESS OF THE SCHOLARSHIP LOWANCE WERE \$35,907,000 FOR FISCAL YEAR 2010 THIS AMOUNT IS INCLUDED IN THE OVERALL ANTS REPORTED IN PART III LINE 4A
l Identifier	Retur	Explanation
	Refere	·

Return

Reference

	ELECT	OF FOUR YEARS EACH EMPLOYEES OTHER THAN FACULTY ELECT ONE MEMBER, STUDENTS TWO MEMBERS AND ALUMNI ELECT EIGHT MEMBERS FOR STAGGERED TERMS OF FOUR EACH
ldentifier	Return Reference	Explanation

PAGE 6-SECTION B	THE UNIVERSITY HAS CLEAR PROCEDURES TO AUTHORIZE AND MANAGE COMPENSATION ISSUES THE
LINE 15A AND 15B	PROCEDURES IDENTIFIED BELOW APPLY TO A) ALL OFFICERS OF THE CORPORATION, B) ALL FORMER
(REQUIRED	OFFICERS OF THE CORPORATION WHO CONTINUE TO PROVIDE SERVICES TO THE INSTITUTION AS A
INFORMATION ON	WHOLE, C) ALL EMPLOYEES WHO OCCUPY CERTAIN JOB TITLES SUCH AS DEAN AND VICE PRESIDENT,
COMPENSATION)	AND D) ALL EMPLOYEES WHOSE COMPENSATION EXCEEDS A PRE-ESTABLISHED THRESHOLD
	(CURRENTLY \$245,000 A YEAR FOR THE ITHACA CAMPUS) IN ADDITION, THERE IS A
	CONTEMPORANEOUS WRITTEN RECORD OF THE PROCESS THAT PROVIDES A "REBUTTABLE
	PRESUMPTION" OF REASONABLENESS * VICE PRESIDENT (VP) FOR THE DIVISION OF HUMAN
	RESOURCES (HR) DEVELOPS THE LIST OF INDIVIDUALS SUBJECT TO REVIEW, * VP HR OBTAINS

REQUIRE REVIEW BY THE BOARD

THAT IS SUBJECT TO REVIEW AND APPROPRIATE AUTHORIZATION

	PUBLIC)	UNIVERSITY ALSO MAKES THESE DOCUMENTS AVAILABLE IF REQUESTED IN PERSON, BY PHONE OR MAIL
ldentifier	Return Reference	Explanation
SCHEDULE E - EXPLANATION FOR LINE 3		THE UNIVERSITY WAS ORGANIZED IN THE 1860'S, NON-DISCRIMINATION BASED ON RELIGION IS INCLUDED IN ITS CHARTER FROM ITS EARLIEST HISTORY, THE UNIVERSITY ADMITTED A DIVERSE STUDENT BODY IN TERMS OF RACE, GENDER, RELIGION, ETC. THE UNIVERSITY'S STATISTICS, WHETHER ABOUT ITS STUDENT POPULATION OR EMPLOYEE BASE, DEMONSTRATE THE STRONGEST COMMITMENT TO NON-DISCRIMINATION. SEE ADDITIONAL INFORMATION AT HTTP://WWW.CORNELL.EDU/DIVERSITY/

PROTECT THE ORGANIZATION'S EXEMPT STATUS

ldentifier		Return Reference	Explanation
SCHEDULE K PART II - LINE 1 B)	(COLUMNS A-		CUSIP ## 649905ZH2, 64983TRF2 CUMULATIVE SINCE INCEPTION OF BONDS
Identifier	Return Reference		Explanation

CONTRIBUTION

CONSTRUCTION FUND ACCT OF \$563,883

EDUCATION OPPORTUNITY ASSISTANCE PROGRAM (TAP)

MEDICAL COLLEGE CAMPUSES

Return

Reference

Return

Reference

ldentifier	Return Reference	Explanation
SCHEDULE K PART IV - LINE 3C (COLUMN B)		CUSIP#64983TRF2 - CORNELL PAYS FIXED RATE OF 3 51%, COUNTERPARTY PAYS 67% OF ONE MONTH LIBOR UNTIL SWAP EXPIRES ON 07/01/2033

Return Reference

WEILL CORNELL MEDICAL COLLEGE CAMPUS

	Reference	·
SCHEDULE K PART II, LINE 1, (COLUMN C)		CUSIP # 64983QL98 - CUMULATIVE SINCE INCEPTION OF BONDS ISSUE PRICE OF \$258,479,025 PLUS INTEREST EARNED ON CONSTRUCTION FUNDS \$3,334,192
ldentifier	Return	Explanation

**CONTRIBUTION \$1,812,835** 

Return Reference

Return

Reference

Return Reference

Return Reference

Return

Reference

REMAINING IN REFUNDING OR DEFEASANCE ESCROWS

PAPER AND FINANCED CAPITALIZED INTEREST COSTS

FOR THE ITHACA AND WEILL CORNELL MEDICAL COLLEGE CAMPUSES

(COLUMN D)	<b>I</b>	NANCED TERMINATION OF SWAP OF \$8,980,000 PART II, LINE 1 (COLUMN E), CUSIP # 890099EQ3 - UMULATIVE SINCE INCEPTION OF BONDS
ldentifier	Return Reference	Explanation
SCHEDULE K PART II,		CUSIP#890099EQ3 - CUMULATIVE SINCE INCEPTION OF BONDS THERE ARE NO FUNDS REMAINING

CONTRIBUTION FINANCED TERMINATION OF SWAP OF \$5,350,000

\$160,000

<u>'</u>	ı	
LINE 2 (COLUMN A)	ISSUANCE \$16,444,611 A \$6,340,472	S OF JUNE 30, 2010 CAPITALIZED INTEREST REMAINING IN ESCROW

JUNE 30, 2010

SCHEDULE K PART II, LINE 1 (COLUMN B)		CUSIP#649905R99 - CUMULATIVE SINCE INCEPTION OF BONDS ISSUE PRICE OF \$312,100,133 PLUS INTEREST EARNED ON CONSTRUCTION FUNDS OF \$97
ldentifier	Return Reference	Explanation
SCHEDULE K PART II, LINE 2		CUSIP#649905R99 - CUMULATIVE SINCE INCEPTION OF BONDS AS OF JUNE 30, 2010

CAPITALIZED INTEREST REMAINING IN ACCOUNT \$29,047,867

**Explanation** 

\*\*\*PART II, LINE 4 (COLUMN B)CUSIP # 649905R99 - REMAINING BALANCE IN CONSTRUCTION FUND AS OF JUNE

DATES 5/15/2008 AND 10/3/2007 CORNELL PAYS FIXED RATE OF 2 99%, COUNTERPARTY PAYS 67% OF 1 MONTH LIBOR UNTIL 10/1/2012 COUNTERPARTY HAS THE OPTION TO EXTEND SWAP UNTIL 10/1/2015

SCHEDULE K	30, 2010  ***PART II, LINE 4 (COLUMN B), -CUSIP # 649905R99 - REMAINING BALANCE IN CONSTRUCTION FUND
DISCLOSURE	AS OF JUNE 30, 2010 ***PART III, LINE 3C (COLUMNS C,D,E (SCHED K, PAGE1)) AND (A,B SCHED K
	CONTINUANCE SHEET)-CUSIPS 64983QL98,# 649905A97,#890099EQ3, #649905DC7, #649905R99-(DOES ORG
	ROUTINELY ENGAGE BOND COUNSEL OR OTHER), CORNELL UNIVERSITY HAS INTERNAL COUNSEL'S OFFICE
	THAT IS RESPONSIBLE TO REVIEW MANAGEMENT CONTRACTS AND AN OFFICE OF SPONSORED PROGRAMS
	TO REVIEW RESEARCH AGREEMENTS EXTERNAL COUNSEL OFFICE REVIEW IS ON AN "AS NEEDED BASIS"
	***PART IV, LINES 6 (COLUMN B),- CUSIP # 649905R99 - AS OF JUNE 30, 2010, THE PROJECT WAS UNDER
	CONSTRUCTION AND EXPECTS TO QUALIFY FOR REBATE EXCEPTION ***PART 1, LINE C, (COLUMN F) - CUSIP
	# 64983L, ISSUE DATE 5/15/2008 - DESCRIPTION OF PURPOSE FINANCED CAPITAL CONSTRUCTION PROJECTS
	FOR THE ITHACA AND WEILL CORNELL MEDICAL COLLEGE CAMPUSES ***PART 1, LINE C, (COLUMN G) - CUSIP
	# 64983L, ISSUE DATE 5/15/2008 - PARTIAL DEFEASENCE - \$4,830,000 OF COMMERCIAL PAPER NOTES
	OUTSTANDING AS OF JUNE 30, 2010 ***PART 1, LINE D, (COLUMN F) CUSIP # 64983L, ISSUE DATE 10/3/2007-
	DESCRIPTION OF PURPOSE FINANCED CAPITAL CONSTRUCTION PROJECTS FOR THE ITHACA AND WEILL
	CORNELL MEDICAL COLLEGE CAMPUSES ***PART 1, LINE D, (COLUMN G)CUSIP # 64983L, ISSUE DATE
	10/3/2007- PARTIAL DEFEASENCE - \$1,325,000 OF COMMERCIAL PAPER NOTES OUTSTANDING AS OF JUNE
	30, 2010 ***PART IV, LINE 3B (COLUMNS C&D) CUSIP # 64983L, ISSUE DATES 5/15/2008 AND 10/3/2007
	MORGAN STANLEY DERIVATIVE PRODUCTS INC ***PART IV, LINE 3C (COLUMNS C&D) CUSIP # 64983L, ISSUE

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SCHEDULE R (Form 990)

13-3366820

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Schedule R (Form 990) 2009

DLN: 93493136028671

2009

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
CORNELL UNIVERSITY

Employer identification number

15-0532082 Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) (b) (d) (e) (a)
Name, address, and EIN of disregarded entity (c) Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) (b) (d) (f) Legal domicile (state Name, address, and EIN of related organization Primary activity Exempt Code section Public charity status Direct controlling or foreign country) (if section 501(c)(3)) entity CORNELL CENTER OF NEW YORK 6 EAST 44th ST SOCIAL CLUB NY 501(c)(7) NEW YORK, NY 10017 16-1301416 MRSI MANAGEMENT INC WEILL CORNELL 425 E 61ST ST MEDICAL IMAGI NY 501(c)(3) 11 NEW YORK, NY 10022 13-3366821 CORNELL REAL PROPERTY SERVICES INC 15 THORNWOOD REAL ESTATE NY 501(c)(3) 11 ITHACA, NY 14850 16-1450535 CORNELL RESEARCH FOUNDATION INC CORNELL UNIV DAY HALL INTELLECTUAL NY 501(c)(2) ITHACA, NY 14850 16-6050703 SAMUEL CURTIS JOHNSON FOUNDATION CORNELL UNIV SENECA PL SUPPORT UNIV NY 501(c)(3) 11 ITHACA, NY 14850 22-2572815 CORNELL UNIVERSITY FOUNDATION CORNELL UNIV SENECA PL SUPPORT UNIV NY 501(c)(3) 11 ITHACA, NY 14850 22-8848738 ROBERT J MIN MD PC 100 BROADWAY 8TH FLR MEDICAL IMAGI NY 501(c)(3) 9 NEW YORK, NY 10005

Cat No 50135Y

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, lin	ne 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	Disproprtionate allocations?		(h) Disproprtionate allocations?		Disproprtionate		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) Gener mana partr	ging
							Yes	No		Yes	No				
ITHACA LP	INVESTMENTS					26,733,733									

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership
TOWER INNOVATIVE LEARNING SOLUTIONS 950 DANBY ITHACA, NY14850 16-1593492	DIST LEARNING	NY	NA	C CORP	10,395,450	5,515,449	100 000 %
CU TRANSIT INC 120 MAPLE AVE ITHACA, NY14850 16-1214738	TRANSPORTATION	NY	NA	C CORP	0	0	100 000 %
LENROC REAL ESTATE BROKERAGE INC 15 THORNWOOD ITHACA, NY14850 16-1450466	BROKERAGE	NY	NA	C CORP	3,972	0	100 000 %
UNIVERSITY VETERINARY SPECIALISTS INC 800 CANAL ST STAMFORD, CT06902 27-2461725	VET MEDICINE	СТ	NA	C CORP	0	1,423,186	100 000 %

Part V	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, li	ine 34, 35, or 36.)			
Note	. Complete line 1 if any entity is listed in Parts II, III or IV			Yes	No
<b>1</b> During	the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV	?			
a Rec	eipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		1a	Yes	
<b>b</b> Gift,	grant, or capital contribution to other organization(s)		1b		No
<b>c</b> Gıft,	grant, or capital contribution from other organization(s)		<b>1</b> c		No
<b>d</b> Loar	ns or loan guarantees to or for other organization(s)		1d	Yes	
<b>e</b> Loar	ns or loan guarantees by other organization(s)		1e		No
<b>f</b> Sale	of assets to other organization(s)		1f		No
	hase of assets from other organization(s)		<b>1</b> g		No
	nange of assets		1h		No
	e of facilities, equipment, or other assets to other organization(s)		1i		No
<b>i</b> Leas	e of facilities, equipment, or other assets from other organization(s)		1j		No
-	ormance of services or membership or fundraising solicitations for other organization(s)		1k		No
	rmance of services or membership or fundraising solicitations by other organization(s)		11		No
	ing of facilities, equipment, mailing lists, or other assets		1m	Yes	
	ring of paid employees		1n	Yes	
o Rein	nbursement paid to other organization for expenses		10		No
<b>p</b> Rein	nbursement paid by other organization for expenses		1р		No
<b>q</b> Oth	er transfer of cash or property to other organization(s)		<b>1</b> q		No
r Othe	r transfer of cash or property from other organization(s)		1r		No
	e answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships	s and transaction thres	holds		
	(a) Name of other organization	<b>(b)</b> Transaction type(a-r)		(c) it involv	ed
	tional Data Table	,, ,			
(2)					
(3)					
(4)					
(5)					
(6)			<del> </del>		

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	501(c)(3) organizations?		<b>(e)</b> Share of end-of-year assets	(f) Disproprtionate allocations?		(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	agın tner?
			Yes	No		Yes	No		Yes	N
										+
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Software ID: Software Version:

**EIN:** 15-0532082

Name: CORNELL UNIVERSITY

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

rom 330, Senedate R, rate II Identification of Related	Tax Exempt organization	1	I	1	1
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if 501(c)(3))	<b>(f)</b> Direct Controlling Entity
CORNELL CENTER OF NEW YORK	SOCIAL CLUB	NY	501(c)(7)		
6 EAST 44th ST NEW YORK, NY10017 16-1301416					
MRSI MANAGEMENT INC	MEDICAL IMAGI	NY	501(c)(3)	11	
WEILL CORNELL 425 E 61ST ST NEW YORK, NY10022 13-3366821					
CORNELL REAL PROPERTY SERVICES INC	REAL ESTATE	NY	501(c)(3)	11	
15 THORNWOOD ITHACA, NY14850 16-1450535					
CORNELL RESEARCH FOUNDATION INC	INTELLECTUAL	NY	501(c)(2)		
CORNELL UNIV DAY HALL ITHACA, NY14850 16-6050703					
SAMUEL CURTIS JOHNSON FOUNDATION	SUPPORT UNIV	NY	501(c)(3)	11	
CORNELL UNIV SENECA PL ITHACA, NY14850 22-2572815					
CORNELL UNIVERSITY FOUNDATION	SUPPORT UNIV	NY	501(c)(3)	11	
CORNELL UNIV SENECA PL ITHACA, NY14850 22-8848738					
ROBERT J MIN MD PC	MEDICAL IMAGI	NY	501(c)(3)	9	
100 BROADWAY 8TH FLR NEW YORK, NY10005 13-3366820					
4					

Form 990, Schedule R, Part V - Transactions With Related Organizations

UNIVERSITY VETERINARY SPECIALISTS INC

(9)

	(a) Name of other organization	<b>(b)</b> Transaction type(a-r)	(c) A mount Involved (\$)
(1)	CORNELL CENTER OF NEW YORK	1 A	34,692
(2)	CORNELL REAL PROPERTY SERVICES INC	10	25,000
(3)	CORNELL RESEARCH FOUNDATION INC	1A	1,792,363
(4)	CORNELL RESEARCH FOUNDATION INC	1 M ,N	10,000
(5)	SAMUEL CURTIS JOHNSON FOUNDATION	1 M ,N	10,000
(6)	CORNELL UNIVERSITY FOUNDATION	1 M ,N	10,000
(7)	TO WER INNOVATIVE	1 A	1,329
(8)	LENROC REAL ESTATE BROKERAGE INC	1 M ,N	25,000

1 D

1,506,000

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**Depreciation and Amortization** 

(Including Information on Listed Property)

DLN: 93493136028671

OMB No 1545-0172

Department of the Treasury See separate instructions. ► Attach to your tax return. Sequence No 67 Internal Revenue Service Name(s) shown on return Business or activity to which this form relates Identifying number CORNELL UNIVERSITY UNRELATED BUSINESS INCOME 15-0532082 **Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I. 1 Maximum amount. See the instructions for a higher limit for certain businesses. 1 250.000 2 Total cost of section 179 property placed in service (see instructions) 2 3 3 Threshold cost of section 179 property before reduction in limitation (see instructions) 800.000 4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-4 5 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions 5 250.000 (b) Cost (business use (a) Description of property 6 (c) Elected cost only) 6 7 Listed property Enter the amount from line 29 8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 8 9 Tentative deduction Enter the smaller of line 5 or line 8 9 10 Carryover of disallowed deduction from line 13 of your 2008 Form 4562 10 11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 12 13 Carryover of disallowed deduction to 2010 Add lines 9 and 10, less line 12 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property ) (See instructions ) 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) 14 15 **15** Property subject to section 168(f)(1) election 16 Other depreciation (including ACRS) 16 MACRS Depreciation (Do not include listed property.) (See instructions.) **Section A** 17 MACRS deductions for assets placed in service in tax years beginning before 2009 17 13,266 18 If you are electing to group any assets placed in service during the tax year into one or more Section B—Assets Placed in Service During 2008 Tax Year Using the General Depreciation System (c) Basis for (b) Month and depreciation (a) Classification of (d) Recovery (a)Depreciation year placed in (e) Convention (f) Method (business/investment property period deduction service use only—see instructions) 19a 3-year property **b** 5-year property c7-year property d 10-year property e 15-year property f 20-year property g 25-year property 25 yrs S/L h Residential rental 27 5 yrs ΜМ S/L property 27 5 yrs ММ S/L MMi Nonresidential real S/L property MMS/L Section C—Assets Placed in Service During 2009 Tax Year Using the Alternative Depreciation System 20a Class life S/L **b** 12-year 12 yrs S/L c 40-vear 40 vrs ММ S/L Non-Res Prop Type 1 count 0 Non-Res Prop Type 2 count 0 Non-Res Prop Totals count 0 **Summary** (see instructions) 21 Listed proper 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here 22 14.467 and on the appropriate lines of your return Partnerships and S corporations—see instructions 23 For assets shown above and placed in service during the current year, enter the 23 portion of the basis attributable to section 263A costs

Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and

property used for entertainment, recreation, or amusement.) **Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable. Section A—Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.) 24a Do you have evidence to support the business/investment use claimed? Yes No 24b If "Yes." is the evidence written? Yes Vo (c) (e) (i) (b) (d) (f) (a) Business/ (g) (h) Basis for depreciation Elected Type of property (list Date placed in investment Cost or other Recovery Method/ Depreciation/ (business/investment section 179 vehicles first) deduction. service basis period Convention cost use only) percentage 25Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use (see instructions) 25 26 Property used more than 50% in a qualified business use 27 Property used 50% or less in a qualified business use S/L -S/L -S/L -28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1 28 29 Add amounts in column (i), line 26 Enter here and on line 7, page 1 29 Section B—Information on Use of Vehicles Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles (a) (b) (c) (d) (e) (f) 30 Total business/investment miles driven during the Vehicle 2 Vehicle 1 Vehicle 3 Vehicle 4 Vehicle 5 Vehicle 6 year (do not include commuting miles) 31 Total commuting miles driven during the year 32 Total other personal (noncommuting) miles driven 33 Total miles driven during the year Add lines 30 through 32 . . . . . . . . . 34 Was the vehicle available for personal use Yes Yes Yes No Yes Yes No during off-duty hours? 35 Was the vehicle used primarily by a more than 5% owner or related person? 36 Is another vehicle available for personal use? Section C-Questions for Employers Who Provide Vehicles for Use by Their Employees Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons (see instructions) 37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your Yes No employees? 38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners 39 Do you treat all use of vehicles by employees as personal use? 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the 41 Do you meet the requirements concerning qualified automobile demonstration use? (See instructions ) . 

(a) Description of costs	( <b>b)</b> Date amortization begins	<b>(c)</b> A mortizable amount	(d) Code section	(e) A mortization period or percentage	<b>(f)</b> A mortization for this year
<b>2</b> A mortization of costs that	begins during your 20	09 tax year (see instruct	tions)		
<b>3</b> A mortization of costs that	began before your 200	9 tax year		43	

#### **SCHEDULE K** (Form 990)

Department of the Treasury

Internal Revenue Service

# **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990).

► Attach to Form 990. See separate instructions.

OMB No 1545-0047 Open to Public Inspection

Employer identification number Name of the organization CORNELL UNIVERSITY 15-0532082 Part I **Bond Issues** 

(a) Issuer name	(b) Issu	uer EIN	(c) CUSIP#	(d) Date issued	i (e) Issue	e price	( <b>f</b> ) De	escription of pi	urpose	(g) De	feased	(h) ( beha Issu	alf of
										Yes	No	Yes	No
A D2 N1 ( EFIE	14	1_ +	+4+0FE==	114//_1111+	1_,1	,1	EE HEDULE					<u> </u>	L
_													
<b>B</b> D4 N. ( EFIE _0104)	14	1_ 1	+4+++FF++		11,5	,	EE HEDULE			_			₩
•												İ	
C DP N. FF (NP. 15, LOUSE TRANSFILE PTE)	14	1 1	+4+- L	11F / 1F / _1111-	1_ 1,1	~ <u>,</u>	EE · HEDULE			+			$\vdash$
D DE NAME (1007 TE MEET FERFINING)	14		+4+- L	1000 7_007		F11,111111	EE HEDULE						
D 1- 11 (F(100 1- (EFT FEREIDING)	14-11111	<u>'- '</u>	, 4 ,- P	T1111111 1 2 11111	, 1,4	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	EE 'HEL''LE						$\vdash$
E													
Part II Proceeds													
			Α		В		С		)		Е		
1 Total proceeds of issue		312,	,495,721	. 301,5	60,194.	129,	585,456.	69 <b>,</b> 7	728,703.				
2 Gross proceeds in reserve funds													
3 Proceeds in refunding or defeasance escrows		166,	444,611	. 79,0	36,727.								
4 Other unspent proceeds			,668,296		36,081.								
5 Issuance costs from proceeds		4	<b>,</b> 504 <b>,</b> 679	. 4,	187,386.								
6 Working capital expenditures from proceeds													
7 Capital expenditures from proceeds · · · · · · · · · · · · · · · · · · ·			,878,135				585,456.		728,703.				
8 Year of substantial completion			011	201			09	200					
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	5	No	
Were the bonds issued as part of a current refunding issue?	'	Х		X			X		X				
10 Were the bonds issued as part of an advance													
refunding issue?			X		X		X		X				
11 Has the final allocation of proceeds been made?			X		X	X		X					
12 Does the organization maintain adequate books and													
records to support the final allocation of proceeds?		X		X		X		X					
Part III Private Business Use			_		В		С		)		E		—
1 Was the organization a partner in a partnership, or a		Yes	A No	Yes	No No	Yes	No	Yes	No	Yes	<del></del>	No	
member of an LLC, which owned property financed by		res	X	162	X	162	X	162	X	res	>		
tax-exempt bonds?					Δ.		Λ		Λ				—
2 Are there any lease arrangements with respect to the financed property which may result in private business use?			X		Х		X		x				
For Privacy Act and Paperwork Reduction Act Notice, see the Instruction		m 990		l		I				hedule k	(Form	990) 2	2009

Schedule K (Form 990) 2009

# Part III Private Business Use (Continued)

	Α		В		С		D		E	
3a Are there any management or service contracts with respect to the financed property which may result in	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
private business use?		X		Х		X		X		
b Are there any research agreements with respect to the										
financed property which may result in private business use?	Х			X		x		x		
c Does the organization routinely engage bond counsel										
or other outside counsel to review any management or										
service contracts or research agreements relating to the financed property?	Х		X		X		X			
the financed property?										
private business use by entities other than a section 501(c)(3) organization or a state or local government		.0100%		0.0000%		0.0000%		0.0000 %		9/
5 Enter the percentage of financed property used in a		. 0 1 0 0 70		0.000070		0.00007		0.0000 70		
private business use as a result of unrelated trade or										
business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		0.0000%		0.0000%		0.0000 %		9/
6 Total of lines 4 and 5		.0100%		0.0000%		0.0000%		0.0000 %		9/
7 Has the organization adopted management practices		1		1		1		1		
and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х		X		X		X			
Part IV Arbitrage	22		7.5		21		22			
Manage		A		В		С		D		E
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	103	X	103	X	103	X	103	X	103	110
2 Is the bond issue a variable rate issue?		X		X	X	71	X	1		
3a Has the organization or the governmental issuer										
identified a hedge with respect to the bond issue on		X	x		X		X			
ıts books and records?		71	7.							
b Name of provider					IFGEN T	-IILE1	1 Fu-11 T-1	IILE.		
c Term of hedge		X		X		X		X		
4a Were gross proceeds invested in a GIC?		^		^		Λ		1 ^		
b Name of provider										
c Term of GIC										
d Was the regulatory safe harbor for establishing the fair										
market value of the GIC satisfied?										
Were any gross proceeds invested beyond an										
available temporary period?		X		X		X		X		
6 Did the bond issue qualify for an exception to rebate?	Х		X		X		X			

Schedule K (Form 990) 2009