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Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2009

Open to Public Inspection

A For the 2009 calendar year, or tax year beginning 07-01-2009 and ending 06-30-2010

B Check if applicable
- Address change
- Name change
- Initial return
- Terminated
- Amended return
- Application pending

Please use IRS label or print or type. See Specific Instructions.

C Name of organization
National Audubon Society Inc

Doing Business As

Number and street (or P O box if mail is not delivered to street address) | Room/suite
225 Varick Street 7th Floor

City or town, state or country, and ZIP + 4
New York, NY 10014

D Employer identification number
13-1624102

E Telephone number
(212) 979-3172

G Gross receipts $ 85,980,552

F Name and address of principal officer
Monique Quinn
225 Varick Street
New York, NY 10014

H(a) Is this a group return for affiliates? ☐ Yes ☑ No

H(b) Are all affiliates included? ☐ Yes ☐ No
If "No," attach a list (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status ☑ 501(c) (3) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527

J **Website:** ▶ www audubon org

K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ | L Year of formation 1905 | M State of legal domicile NY

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities
Conserve and restore natural ecosystems through education and conservation action

2 Check this box ▶☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3	Number of voting members of the governing body (Part VI, line 1a)	3	27
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	27
5	Total number of employees (Part V, line 2a)	5	1,074
6	Total number of volunteers (estimate if necessary)	6	9,000
7a	Total gross unrelated business revenue from Part VIII, column (C), line 12	7a	2,642,484
b	Net unrelated business taxable income from Form 990-T, line 34	7b	-4,670

			Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)	61,583,997	61,373,956
	9	Program service revenue (Part VIII, line 2g)	7,142,316	8,288,645
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	2,699,420	7,624,670
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	2,582,352	2,781,832
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	74,008,085	80,069,103
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	1,568,437	2,098,648
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	46,498,778	43,580,753
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	362,338	550,736
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶12,597,407		
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)	38,286,361	35,668,829
	18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	86,715,914	81,898,966
	19	Revenue less expenses Subtract line 18 from line 12	-12,707,829	-1,829,863

			Beginning of Current Year	End of Year
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	289,251,325	305,912,535
	21	Total liabilities (Part X, line 26)	33,538,597	35,712,814
	22	Net assets or fund balances Subtract line 21 from line 20	255,712,728	270,199,721

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

▶ Signature of officer | 2011-05-11 Date

▶ Monique Quinn CFO
Type or print name and title

Paid Preparer's Use Only

Preparer's signature ▶ Barbara Hanrehan	Date	Check if self-employed ▶ ☐	Preparer's identifying number (see instructions)
Firm's name (or yours if self-employed), address, and ZIP + 4 ▶ Deloitte Tax LLP, Two World Financial Center, New York, NY 10281			EIN ▶
			Phone no ▶ (212) 436-3361

May the IRS discuss this return with the preparer shown above? (see instructions) ☑ Yes ☐ No

Part III Statement of Program Service Accomplishments

1 Briefly describe the organization's mission

National Audubon Society, Inc's mission is to conserve and restore natural ecosystems, focusing on birds and other wildlife, for the benefit of humanity and the earth's biological diversity

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . ☐ Yes ☑ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . ☐ Yes ☑ No

If "Yes," describe these changes on Schedule O

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses $ 46,888,752 including grants of $ 1,087,547) (Revenue $ 6,166,376)

Field Conservation -For more than 100 years, The National Audubon Society has inspired people to enjoy, appreciate and protect the natural world Audubon uses an integrated approach of science, policy, education and stewardship strategies to achieve its bird, wildlife and habitat conservation goals Critical to its conservation success is engaging a growing and more diverse audience to take conservation action Audubon engages people and implements these integrated strategies through a network of field programs including state programs, independent chapters, Audubon Centers, and Important Bird Area programs, and by working with BirdLife International partners throughout the western hemisphere Through its science and conservation programs, Audubon has now identified 2,522 Important Bird Areas across the United States and is working through its network of field programs to develop and implement conservation actions at many of these sites In Fiscal Year Ended 2010, Audubon celebrated the opening of the Grange Insurance Audubon Center in Columbus, Ohio, The Audubon Center in Little Rock, Arkansas and the Nina Mason Pulliam Salado Audubon Center in Phoenix, Arizona adding to the network of Audubon Centers across the country Local education and outreach programs combined with efforts to enlist grassroots support for important policy initiatives reached more than 1,000,000 people and a total of 168,000 people volunteered their time to further Audubon's mission

4b (Code) (Expenses $ 16,072,543 including grants of $ 1,011,101) (Revenue $ 3,357,605)

National Conservation-The National Conservation Programs include Science, Policy, Education and Centers, and the International Alliances program The National Conservation programs support, guide and integrate the work of the field programs in achieving Audubon's bird and habitat conservation goals They encourage the sharing of best practices, provide technical guidance and support, offer training and develop and implement high leverage conservation strategies The Science Program provides the underlying rigor, credibility, and guidance in developing and implementing Audubon's conservation agenda In addition to providing oversight to coordinating the organization's Important Bird Areas Program, the Science program provided assistance in conservation planning, ecological analysis, environmental sciences, bird migration studies and coordinated the efforts of 60,000 citizen scientists as part of Audubon's Christmas Bird Count The Policy Program provided guidance and support to Audubon's field offices in advocating for local and state level environmental and educational policy initiatives With staff skilled in grassroots organizing, advocacy and communications, the Policy Program also supported state and multi-state conservation efforts to protect and restore large ecosystems such as the Everglades, the Mississippi River, Long Island Sound, and the Sage Brush Ecosystem Key policy initiatives also included protecting forest ecosystems, strengthening the national wildlife refuge system, protecting endangered species, restoring and protecting wetlands, and protecting key bird habitat across the country The Education and Centers Program coordinated and provided assistance for the network of Audubon Centers and worked with field staff in the planning and delivery of innovative projects, fellowship programs and education materials Educational programs are designed to produce both short and long-term on-the-ground conservation outcomes Audubon Centers are a central strategy for meeting one of Audubon's goals to engage a diverse and growing constituency for conservation Communications and outreach efforts support Audubon's conservation mission and provide educational information through publications and content on the Web-site (www Audubon org) Audubon's award winning magazine which covers environmental conservation and wildlife issues represents the majority of Audubon's publication expenses

4c (Code) (Expenses $ including grants of $) (Revenue $)

4d Other program services (Describe in Schedule O)

(Expenses $ including grants of $) (Revenue $)

4e **Total program service expenses** ▶$ 62,961,295

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities? *If "Yes," complete Schedule C, Part II*	4	Yes	
5	**Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations.** Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? *If "Yes," complete Schedule C, Part III*	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? *If "Yes," complete Schedule D, Part II*	7	Yes	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi-endowments? *If "Yes," complete Schedule D, Part V*	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? *If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.*	11	Yes	
	• Did the organization report an amount for land, buildings, and equipment in Part X, line10? *If "Yes," complete Schedule D, Part VI.*			
	• Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII.*			
	• Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII.*			
	• Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX.*			
	• Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X.*			
	• Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? *If "Yes," complete Schedule D, Part X.*			
12	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI, XII, and XIII*	12		No
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional*	12A	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, and program service activities outside the United States? *If "Yes," complete Schedule F, Part I*	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the U S ? *If "Yes," complete Schedule F, Part II*	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the U S ? *If "Yes," complete Schedule F, Part III*	16		No
17	Did the organization report a total of more than $15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I*	17	Yes	
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18	Yes	
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		No
20	Did the organization operate one or more hospitals? *If "Yes," complete Schedule H*	20		No

Part IV Checklist of Required Schedules *(continued)*

21	Did the organization report more than $5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21	Yes	
22	Did the organization report more than $5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to line 25*	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3) and 501(c)(4) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? *If "Yes," complete Schedule L, Part II*	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? *If "Yes," complete Schedule L, Part III*	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? *If "Yes," complete Schedule L, Part IV*	28c		No
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? *If "Yes," complete Schedule R, Part I*	33		No
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1*	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35	Yes	
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? **Note.** All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

					Yes	No
1a	Enter the number reported in Box 3 of Form 1096, *Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable*	1a	518			
b	Enter the number of Forms W-2G included in line 1a *Enter -0- if not applicable*	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?			1c	Yes	
2a	Enter the number of employees reported on Form W-3, *Transmittal of Wage and Tax Statements* filed for the calendar year ending with or within the year covered by this return	2a	1,074			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? **Note:** If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)			2b	Yes	
3a	Did the organization have unrelated business gross income of $1,000 or more during the year covered by this return?			3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? *If "No," provide an explanation in Schedule O*			3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			4a	Yes	
b	If "Yes," enter the name of the foreign country ▶CA See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?			5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible?			6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			6b		
7	**Organizations that may receive deductible contributions under section 170(c).**					
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?			7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			7c	Yes	
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	1			
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			7f		No
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?			7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?			7h		
8	**Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.** Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			8		
9	**Sponsoring organizations maintaining donor advised funds.**					
a	Did the organization make any taxable distributions under section 4966?			9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	**Section 501(c)(7) organizations.** Enter					
a	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	**Section 501(c)(12) organizations.** Enter					
a	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b				
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?			12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				

Part VI **Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body	1a 27			
b	Enter the number of voting members that are independent	1b 27			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		3		No
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?		4		No
5	Did the organization become aware during the year of a material diversion of the organization's assets?		5		No
6	Does the organization have members or stockholders?		6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?		7a	Yes	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?		7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following				
a	The governing body?		8a	Yes	
b	Each committee with authority to act on behalf of the governing body?		8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed ▶ AK , AR , AZ , CA , CO , CT , IN , FL , GA , LA , IL , KS , KY , ME , MD , MA , MI , MN , MS , MO , NH , NJ , NM , NY , NC , ND , OH , OK , OR , PA , RI , SC , TN , UT , VA , WA , WV , WI

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you make these available Check all that apply

☑ Own website ☑ Another's website ☑ Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶

Monique Quinn
225 Varick Street 7th Floor
New York, NY 10014
(212) 979-3175

Part VII **Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year Use Schedule J-2 if additional space is needed

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

☐ Check this box if the organization did not compensate any current or former officer, director, trustee or key employee

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply): Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
See add'l data										

1b Total . . . . ▶	5,013,144	0	762,013

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 in reportable compensation from the organization ▶54

			Yes	No
3	Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	**3**		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	**4**	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? *If "Yes," complete Schedule J for such person*	**5**		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization

(A) Name and business address	**(B)** Description of services	**(C)** Compensation
WC National Mailing Corporation PO Box 634260 Cincinnati, OH 45263	Mailing	1,428,172
Palm Coast Data 3787 Solutions Center Chicago, IL 60677	Membership Consulting	1,032,530
Quad Graphics PO Box 930505 Atlanta, GA 31193	Mailing	745,266
Hub Labels Inc 18223 Shawley Drive Hagerstow, MD 21740	Printing	345,696
Paradysz Matera 5 Hanover Square New York, NY 10004	Marketing	291,238

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 in compensation from the organization ▶25

Part VIII Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns . .	1a 125,674				
	b	Membership dues	1b				
	c	Fundraising events	1c 986,586				
	d	Related organizations . . .	1d				
	e	Government grants (contributions)	1e 5,549,752				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f 54,711,944				
	g	Noncash contributions included in lines 1a-1f $ 813,129					
	h	**Total.** Add lines 1a-1f . . . . ▶		61,373,956			
Program Service Revenue			Business Code				
	2a	Advertising	541,800	2,444,469		2,444,469	
	b	Tuition Income	900,099	2,064,842	2,064,842		
	c	Mitigation	900,099	1,263,831	1,263,831		
	d	Admissions	900,099	1,147,879	1,147,879		
	e	List Rental	900,004	282,708		148,331	134,377
	f	All other program service revenue		1,084,916		49,684	1,035,232
	g	**Total.** Add lines 2a–2f . . . . ▶		8,288,645			
Other Revenue	3	Investment income (including dividends, interest and other similar amounts) . . . . . ▶		6,665,832			6,665,832
	4	Income from investment of tax-exempt bond proceeds . . ▶					
	5	Royalties . . . . ▶		1,214,474			1,214,474
			(i) Real / (ii) Personal				
	6a	Gross Rents	(i) 349,902 / (ii)				
	b	Less rental expenses	(i) / (ii)				
	c	Rental income or (loss)	(i) 349,902 / (ii)				
	d	Net rental income or (loss) . . . . ▶		349,902			349,902
			(i) Securities / (ii) Other				
	7a	Gross amount from sales of assets other than inventory	(i) 5,815,022 / (ii) 9,970				
	b	Less cost or other basis and sales expenses	(i) 4,864,393 / (ii) 1,761				
	c	Gain or (loss)	(i) 950,629 / (ii) 8,209				
	d	Net gain or (loss) . . . . ▶		958,838			958,838
	8a	Gross income from fundraising events (not including $ 986,586 of contributions reported on line 1c) See Part IV, line 18 . . .	a 556,237				
	b	Less direct expenses . . .	b 574,117				
	c	Net income or (loss) from fundraising events . . ▶		-17,880			-17,880
	9a	Gross income from gaming activities See Part IV, line 19 . . .	a				
	b	Less direct expenses . . .	b				
	c	Net income or (loss) from gaming activities . . ▶					
	10a	Gross sales of inventory, less returns and allowances .	a 1,706,514				
	b	Less cost of goods sold . .	b 471,178				
	c	Net income or (loss) from sales of inventory . . ▶		1,235,336	1,235,336		
		Miscellaneous Revenue	Business Code				
	11a						
	b						
	c						
	d	All other revenue					
	e	**Total.** Add lines 11a–11d . . . . . . ▶					
	12	**Total revenue.** See Instructions . . . ▶		80,069,103	5,711,888	2,642,484	10,340,775

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	**(A)** Total expenses	**(B)** Program service expenses	**(C)** Management and general expenses	**(D)** Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	2,026,348	2,026,348		
2	Grants and other assistance to individuals in the U S See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	72,300	72,300		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	4,244,003	2,794,437	730,867	718,699
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	31,251,185	25,698,728	2,110,606	3,441,851
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	3,055,791	2,558,074	85,628	412,089
9	Other employee benefits	2,264,054	1,897,015	218,443	148,596
10	Payroll taxes	2,765,720	2,272,620	96,864	396,236
11	Fees for services (non-employees)				
a	Management				
b	Legal	425,642	187,080	233,031	5,531
c	Accounting	211,499		211,499	
d	Lobbying	191,655	191,655		
e	Professional fundraising *See Part IV, line 17* . .	550,736			550,736
f	Investment management fees	435,311		435,311	
g	Other	3,973,542	3,648,546	142,571	182,425
12	Advertising and promotion	267,743	147,247	2,072	118,424
13	Office expenses	12,567,457	6,959,156	347,409	5,260,892
14	Information technology	674,467	615,567	35,176	23,724
15	Royalties . .				
16	Occupancy	3,794,709	2,921,820	606,276	266,613
17	Travel	1,856,748	1,538,520	91,614	226,614
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	553,964	414,063	31,755	108,146
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	3,010,245	2,748,377	209,734	52,134
23	Insurance	1,171,846	1,052,526	59,084	60,236
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
a	Sanctuary Expenses	1,598,532	1,598,532		
b	Miscellaneous	1,526,449	1,526,449		
c	Chapter Support	1,028,453	1,015,485		12,968
d	Service Bureaus	907,916	553,669	113,743	240,504
e	Membership Fulfillment	653,523		537,800	115,723
f	All other expenses	819,128	523,081	40,781	255,266
25	**Total functional expenses.** Add lines 1 through 24f	81,898,966	62,961,295	6,340,264	12,597,407
26	**Joint costs.** Check here ▶ ☐ if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

			(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing	2,361,375	1	2,796,624
	2	Savings and temporary cash investments	24,456,257	2	24,658,614
	3	Pledges and grants receivable, net	6,784,480	3	2,051,616
	4	Accounts receivable, net	5,281,836	4	5,304,465
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L		6	
	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use	213,325	8	367,233
	9	Prepaid expenses and deferred charges	1,606,371	9	1,728,316
	10a	Land, buildings, and equipment cost or other basis *Complete Part VI of Schedule D* — 10a: 73,964,055			
	b	Less accumulated depreciation — 10b: 22,235,107	51,533,813	10c	51,728,948
	11	Investments—publicly traded securities	140,566,688	11	152,925,053
	12	Investments—other securities See Part IV, line 11		12	
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets	25,500	14	25,500
	15	Other assets See Part IV, line 11	56,421,680	15	64,326,166
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)	289,251,325	16	305,912,535
Liabilities	17	Accounts payable and accrued expenses	7,756,222	17	7,310,245
	18	Grants payable		18	
	19	Deferred revenue	780,407	19	786,798
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability *Complete Part IV of Schedule D*	1,902,226	21	2,159,841
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons *Complete Part II of Schedule L*		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities Complete Part X of Schedule D	23,099,742	25	25,455,930
	26	**Total liabilities.** Add lines 17 through 25	33,538,597	26	35,712,814
Net Assets or Fund Balances		**Organizations that follow SFAS 117, check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34.**			
	27	Unrestricted net assets	35,223,066	27	37,947,609
	28	Temporarily restricted net assets	148,817,944	28	155,402,522
	29	Permanently restricted net assets	71,671,718	29	76,849,590
		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34.			
	30	Capital stock or trust principal, or current funds		30	
	31	Paid-in or capital surplus, or land, building or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	
	33	Total net assets or fund balances	255,712,728	33	270,199,721
	34	Total liabilities and net assets/fund balances	289,251,325	34	305,912,535

Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☑ Accrual ☐ Other ______ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? . .	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O . . .	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both ☐ Separate basis ☑ Consolidated basis ☐ Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits . .	3b	Yes	

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.** ▶ **See separate instructions.**

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization
National Audubon Society Inc

Employer identification number
13-1624102

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1 ☐ A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☑ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10 ☐ An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a ☐ Type I **b** ☐ Type II **c** ☐ Type III - Functionally integrated **d** ☐ Type III - Other

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box ☐

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

		Yes	No
(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?	**11g(i)**		
(ii) a family member of a person described in (i) above?	**11g(ii)**		
(iii) a 35% controlled entity of a person described in (i) or (ii) above?	**11g(iii)**		

h Provide the following information about the supported organization(s)

(i) Name of supported organization	**(ii)** EIN	**(iii)** Type of organization (described on lines 1- 9 above or IRC section (see instructions))	**(iv)** Is the organization in col (i) listed in your governing document?		**(v)** Did you notify the organization in col (i) of your support?		**(vi)** Is the organization in col (i) organized in the U S ?		**(vii)** Amount of support?
			Yes	**No**	**Yes**	**No**	**Yes**	**No**	
Total									

Part II **Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")	60,602,174	59,878,200	80,661,418	61,573,219	61,373,956	324,088,967
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	60,602,174	59,878,200	80,661,418	61,573,219	61,373,956	324,088,967
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						5,399,094
6 **Public Support.** Subtract line 5 from line 4						318,689,873

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
7 Amounts from line 4	60,602,174	10,425,734	80,661,418	61,573,219	61,373,956	324,088,967
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	9,051,976	10,425,734	9,756,609	8,410,053	8,230,208	45,874,580
9 Net income from unrelated business activities, whether or not the business is regularly carried on		25,822	18,433			44,255
10 Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets						
11 **Total support** (Add lines 7 through 10)						370,007,802

12 Gross receipts from related activities, etc (See instructions) | **12** | 35,100,506

13 **First Five Years** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

14 Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f)) | **14** | 86 130 %

15 Public Support Percentage for 2008 Schedule A, Part II, line 14 | **15** | 86 540 %

16a **33 1/3% support test—2009.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ☑

b **33 1/3% support test—2008.** If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

17a **10%-facts-and-circumstances test—2009.** If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ☐

b **10%-facts-and-circumstances test—2008.** If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ☐

18 **Private Foundation** If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions ☐

Part III **Support Schedule for Organizations Described in IRC 509(a)(2)**
(Complete only if you checked the box on line 9 of Part I.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public Support** (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 **Total support** (Add lines 9, 10c, 11 and 12)						

14 **First Five Years** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here** ▶☐

Section C. Computation of Public Support Percentage

15 Public Support Percentage for 2009 (line 8 column (f) divided by line 13 column (f)) | 15 |

16 Public support percentage from 2008 Schedule A, Part III, line 15 | 16 |

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2009** (line 10c column (f) divided by line 13 column (f)) | 17 |

18 Investment income percentage from **2008** Schedule A, Part III, line 17 | 18 |

19a **33 1/3% support tests—2009.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

b **33 1/3% support tests—2008.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

20 **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions ▶☐

Part IV **Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

SCHEDULE C
(Form 990 or 990-EZ)
Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶ Complete if the organization is described below.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

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If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then
- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then
- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35a (regarding proxy tax), then
- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization	Employer identification number
National Audubon Society Inc	13-1624102

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV
2 Political expenditures ▶ $
3 Volunteer hours

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ $
2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ $
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No
4a Was a correction made? ☐ Yes ☐ No
b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ $
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities ▶ $
3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ $
4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No
5 State the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	**(b)** Address	**(c)** EIN	**(d)** Amount paid from filing organization's funds If none, enter -0-	**(e)** Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A **Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

A Check ☐ if the filing organization belongs to an affiliated group
B Check ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	**(a)** Filing Organization's Totals	**(b)** Affiliated Group Totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)		
b Total lobbying expenditures to influence a legislative body (direct lobbying)		
c Total lobbying expenditures (add lines 1a and 1b)		
d Other exempt purpose expenditures		
e Total exempt purpose expenditures (add lines 1c and 1d)		
f Lobbying nontaxable amount Enter the amount from the following table in both columns		

If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:
Not over $500,000	20% of the amount on line 1e
Over $500,000 but not over $1,000,000	$100,000 plus 15% of the excess over $500,000
Over $1,000,000 but not over $1,500,000	$175,000 plus 10% of the excess over $1,000,000
Over $1,500,000 but not over $17,000,000	$225,000 plus 5% of the excess over $1,500,000
Over $17,000,000	$1,000,000

	(a) Filing Organization's Totals	**(b)** Affiliated Group Totals
g Grassroots nontaxable amount (enter 25% of line 1f)		
h Subtract line 1g from line 1a If zero or less, enter -0-		
i Subtract line 1f from line 1c If zero or less, enter -0-		

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ☐ **Yes** ☐ **No**

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	**(a)** 2006	**(b)** 2007	**(c)** 2008	**(d)** 2009	**(e)** Total
2a Lobbying non-taxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B **Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

		(a) Yes	(a) No	(b) Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?	Yes		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
c	Media advertisements?	Yes		768
d	Mailings to members, legislators, or the public?	Yes		25,664
e	Publications, or published or broadcast statements?	Yes		1,281
f	Grants to other organizations for lobbying purposes?	Yes		421,050
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		351,981
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Yes		11,014
i	Other activities? If "Yes," describe in Part IV		No	
j	Total lines 1c through 1i			811,758
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A **Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of $2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B **Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".**

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures **(do not include amounts of political expenses for which the section 527(f) tax was paid).**		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV **Supplemental Information**

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i
Also, complete this part for any additional information

Identifier	Return Reference	Explanation

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047
2009
Open to Public Inspection

Name of the organization
National Audubon Society Inc

Employer identification number
13-1624102

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit ☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)
☐ Preservation of an historically importantly land area
☑ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

			Held at the End of the Year
a	Total number of conservation easements	2a	27
b	Total acreage restricted by conservation easements	2b	3,818 00
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 8/17/06	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶

4 Number of states where property subject to conservation easement is located ▶ 9

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☑ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶ 88 00

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ $ 6,088

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? ☐ Yes ☑ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ▶ $

(ii) Assets included in Form 990, Part X ▶ $

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1 ▶ $

b Assets included in Form 990, Part X ▶ $

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange programs
e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☑ No

b If "Yes," explain the arrangement in Part XIV and complete the following table

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21? ☑ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current Year	(b) Prior Year	(c) Two Years Back	(d) Three Years Back	(e) Four Years Back
1a Beginning of year balance	132,089,720	165,120,294			
b Contributions	9,950,612	6,461,148			
c Investment earnings or losses	11,427,139	-25,326,566			
d Grants or scholarships	34,980	227,000			
e Other expenditures for facilities and programs	5,727,253	11,792,156			
f Administrative expenses	3,006,000	2,146,000			
g End of year balance	144,699,238	132,089,720			

2 Provide the estimated percentage of the year end balance held as

a Board designated or quasi-endowment ▶

b Permanent endowment ▶ **78.000 %**

c Term endowment ▶ **22.000 %**

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

		Yes	No
(i) unrelated organizations	3a(i)	Yes	
(ii) related organizations	3a(ii)		No
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIV the intended uses of the organization's endowment funds

Part VI Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land	1,500			1,500
b Buildings		40,956,093	12,693,224	28,262,869
c Leasehold improvements		22,339,592	2,231,654	20,107,938
d Equipment		10,666,870	7,310,229	3,356,641
e Other				
Total. Add lines 1a-1e *(Column (d) should equal Form 990, Part X, column (B), line 10(c).)* ▶				51,728,948

Part VII Investments—Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Financial derivatives		
Closely-held equity interests		
Other		
Total. *(Column (b) should equal Form 990, Part X, col (B) line 12)* ▶		

Part VIII Investments—Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. *(Column (b) should equal Form 990, Part X, col (B) line 13)* ▶		

Part IX Other Assets. See Form 990, Part X, line 15.

(a) Description	(b) Book value
Artwork	823,753
Beneficial Interest in Charitable Trusts	36,121,265
Security deposits	116,177
Alternative Investments	27,264,971
Total. *(Column (b) should equal Form 990, Part X, col.(B) line 15.)* . . . . ▶	64,326,166

Part X Other Liabilities. See Form 990, Part X, line 25.

1 (a) Description of Liability	(b) Amount
Federal Income Taxes	
Pension and other postretirement benefit	16,904,676
Deferred rent	3,275,690
Obligations Under Charitable Trusts	5,275,564
Total. *(Column (b) should equal Form 990, Part X, col (B) line 25)* ▶	25,455,930

2. Fin 48 Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
a	Net unrealized gains on investments	2a			
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIV)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIV)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total Revenue Add lines **3** and **4c.** (This should equal Form 990, Part I, line 12)			5	

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIV)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIV)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total expenses Add lines **3** and **4c.** (This should equal Form 990, Part I, line 18)			5	

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
Part II, Line 9	Description of How Organization Reports Conservation Easements	Sch D, Part II, Q 3-Number of conservation easements modified transferred etc None Sch D Part II, Q 5-Written Policy Regarding Easement The organization has an extensive easement policy which includes written documents explaining the proper procedures in acquiring and maintaining said easement These policies includes meetings with the landowners, site reviews, completion of questionnaires to ensure landowner compliance is met, annual inspections are performed, assignment of dedicated staff and Board approval of significant items Schedule D Part II, Q 9 Reported in Financial Statements The organization records the acquisition of easements and sanctuaries as property purchased at a nominal value
Part IV, Line 2b		Part X, line 21 of the Form 990 includes $316,578 in Agency Funds held for other nonprofit organizations and $1,843,263 in funds held for employees and former employees of Audubon related to a deferred compensation plan to which funds are no longer being contributed
Part V, Line 4	Description of Intended Use of Endowment Funds	The endowment funds are donor-restricted funds held in perpetuity The Board designates a budgeted spending limit of 5 per cent of the average three year market value These funds are used to further the company's goals of conservation and restoration of our natural ecosystems
Part X	Description of Uncertain Tax Positions Under FIN 48	Effective July 1, 2009, Audubon adopted the provisions of FASB Interpretation No 48 ("FIN 48"), "Accounting for Uncertainties in Income Taxes-an interpretation of FASB Statement No 109," now incorporated in Accounting Standards Codification ("ASC") 740, which provides standards for establishing and classifying any tax provisions for uncertain tax positions The adoption of FIN 48 did not have an effect on Audubon's financial position as of July 1, 2009 or Audubon's results of operations and cash flows for the year ended June 30, 2010 Audubon could be subject to federal or state and local income tax examinations by tax authorities for the year ended June 30, 2007 and subsequent fiscal years

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SCHEDULE F (Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization
National Audubon Society Inc

Employer identification number
13-1624102

Part I **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

1 **For grantmakers.** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . ☑ **Yes** ☐ **No**

2 **For grantmakers.** Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States

3 Activites per Region (Use Schedule F-1 (Form 990) if additional space is needed)

(a) Region	**(b)** Number of offices in the region	**(c)** Number of employees or agents in region	**(d)** Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	**(e)** If activity listed in (d) is a program service, describe specific type of service(s) in region	**(f)** Total expenditures for region
Central America			Grantmaking		72,300
Totals . . . . . ▶	0	0			72,300

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than $5,000. Check this box if no one recipient received more than $5,000 . . . . ▶ ☑
Use Schedule F-1 (Form 990) if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Central America	Conservation	72,300	Cash Payment			Not applicable

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . . ▶

3 Enter total number of other organizations or entities . . . . ▶ 1

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	**(b)** Region	**(c)** Number of recipients	**(d)** Amount of cash grant	**(e)** Manner of cash disbursement	**(f)** Amount of non-cash assistance	**(g)** Description of non-cash assistance	**(h)** Method of valuation (book, FMV, appraisal, other)

Part IV Supplemental Information

Complete this part to provide the information required in Part I, line 2, and any additional information.

Identifier	ReturnReference	Explanation

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SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than $15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

2009

Open to Public Inspection

Name of the organization
National Audubon Society Inc

Employer identification number
13-1624102

Part I **Fundraising Activities.** Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities Check all that apply

- **a** ☑ Mail solicitations
- **b** ☑ Internet and e-mail solicitations
- **c** ☑ Phone solicitations
- **d** ☑ In-person solicitations
- **e** ☑ Solicitation of non-government grants
- **f** ☑ Solicitation of government grants
- **g** ☑ Special fundraising events

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising activities? ☑ **Yes** ☐ **No**

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $5,000 by the organization Form 990-EZ filers are not required to complete this table

(i) Name of individual or entity (fundraiser)	**(ii)** Activity	**(iii)** Did fundraiser have custody or control of contributions? **Yes**	**No**	**(iv)** Gross receipts from activity	**(v)** Amount paid to (or retained by) fundraiser listed in col **(i)**	**(vi)** Amount paid to (or retained by) organization
Telefund	Telemarketer		No	99,121	152,439	-53,318
Direct Media Inc	Fundraising Counsel		No	0	201,696	-201,696
SCA Direct Inc	Fundraising Counsel		No	0	26,600	-26,600
Brickmill Marketing Services	Fundraising Counsel		No	0	170,001	-170,001
Total . . . . ▶				99,121	550,736	-451,615

3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

AK,AZ,AR,CA,CO,CT,DC,FL,GA,HI,IL,IN,KS,KY,LA,ME,MD,MA,MI,MN,MS,MO,NE,NH,NJ,NM,NY,NC,ND,OH,OK,OR,PA,RI,SC,TN,UT,VA

Part II **Fundraising Events.** Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than $15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than $5,000.

		(a) Event #1 Keesee Luncheon (event type)	(b) Event #2 Woman/Conservation (event type)	(c) Other Events 32 (total number)	(d) Total Events (Add col (a) through col (c))
Revenue	1 Gross receipts	306,343	253,790	790,772	1,350,905
	2 Less Charitable contributions	274,994	211,660	430,956	917,610
	3 Gross income (line 1 minus line 2)	31,349	42,130	359,816	433,295
Direct Expenses	4 Cash prizes				
	5 Non-cash prizes				
	6 Rent/facility costs				
	7 Food and beverages				
	8 Entertainment				
	9 Other direct expenses	38,422	116,834	364,964	520,220
	10 Direct expense summary Add lines 4 through 9 in column (d)				520,220
	11 Net income summary Combine lines 3, column d, and line 10				-86,925

Part III **Gaming.** Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than $15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Non-cash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	
	7 Direct expense summary Add lines 2 through 5 in column (d)				
	8 Net gaming income summary Combine lines 1, column d, and line 7				

			Yes	No
9	Enter the state(s) in which the organization operates gaming activities ____			
a	Is the organization licensed to operate gaming activities in each of these states?	9a		
b	If "No," Explain			
10a	Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?	10a		
b	If "Yes," Explain			
11	Does the organization operate gaming activities with nonmembers?	11		
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?	12		

				Yes	No
13	Indicate the percentage of gaming activity operated in				
a	The organization's facility	**13a**			
b	An outside facility	**13b**			
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records Name ▶ Address ▶				
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		**15a**		
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ $ ____________ and the amount of gaming revenue retained by the third party ▶ $ ____________				
c	If "Yes," enter name and address Name ▶ Address ▶				
16	Gaming manager information Name ▶ Gaming manager compensation ▶ $ ____________ Description of services provided ▶ ☐ Director/officer ☐ Employee ☐ Independent contractor				
17	Mandatory distributions				
a	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?		**17a**		
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ $				

Schedule I (Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization
National Audubon Society Inc

Employer identification number
13-1624102

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . ☑ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II **Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than $5,000. Check this box if no one recipient received more than $5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed . . . . ▶ ☐

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2 Enter total number of section 501(c)(3) and government organizations . . . . ▶ 69

3 Enter total number of other organizations . . . . ▶ 4

Part III **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	**(b)** Number of recipients	**(c)** Amount of cash grant	**(d)** Amount of non-cash assistance	**(e)** Method of valuation (book, FMV, appraisal, other)	**(f)** Description of non-cash assistance

Part IV **Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S	Part I, Line 2	Schedule I, Part I, Line 2 The program department is responsible for selecting the recipients of the grants A grant agreement is created between National Audubon Society and the grantee Grantees are required to submit financial and program reports on a timely basis Grantees are also required to participate in an evaluation process Grantees are trained in program requirements which have clearly stated guidelines

Schedule J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization
National Audubon Society Inc

Employer identification number
13-1624102

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items ☐ First-class or charter travel ☐ Housing allowance or residence for personal use ☐ Travel for companions ☐ Payments for business use of personal residence ☐ Tax idemnification and gross-up payments ☐ Health or social club dues or initiation fees ☐ Discretionary spending account ☐ Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	**1b**		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	**2**		
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply ☐ Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ☑ Compensation survey or study ☑ Form 990 of other organizations ☑ Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
a	Receive a severance payment or change-of-control payment?	**4a**	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	**4b**		No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	**4c**		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
a	The organization?	**5a**		No
b	Any related organization?	**5b**		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
a	The organization?	**6a**		No
b	Any related organization?	**6b**		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	**7**		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	**8**		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	**9**		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 ıf additıonal space needed.

For each ındıvıdual whose compensatıon must be reported ın Schedule J, report compensatıon from the organızatıon on row (ı) and from related organızatıons, described ın the ınstructıons on row (ıı) Do not lıst any ındıvıduals that are not lısted on Form 990, Part VII

Note. The sum of columns (B)(ı)-(ııı) must equal the applıcable column (D) or column (E) amounts on Form 990, Part VII, lıne 1a

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensatıon			(C) Retırement and other deferred compensatıon	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensatıon reported ın prıor Form 990 or Form 990-EZ
		(i) Base compensatıon	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensatıon				
See Additıonal Data Table								

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	Part I, Line 4a	The following individuals listed on schedule J received severance payments as follows David Anderson $83,224 Denise Scelzo $73,188

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | DLN: 93493131017961

SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

NonCash Contributions

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization
National Audubon Society Inc

Employer identification number
13-1624102

Part I Types of Property

	(a) Check if applicable	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d) Method of determining revenues
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	103	804,627	Fair Market Value
10 Securities—Closely held stock	X	1	8,502	Fair Market Value
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ ( )				
26 Other ▶ ( )				
27 Other ▶ ( )				
28 Other ▶ ( )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . **29** 1

			Yes	No
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	30a		No
b	If "Yes," describe the arrangement in Part II			
31	Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	31	Yes	
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?	32a	Yes	
b	If "Yes," describe in Part II			
33	If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II			

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
Third Party Use	Part I, Line 32b	National Audubon Society engages its investment custodian, Northern Trust Company, to sell various stock donations

Additional Data

Software ID:
Software Version:
EIN: 13-1624102
Name: National Audubon Society Inc

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93493131017961

SCHEDULE O (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.
▶ Attach to Form 990.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization
National Audubon Society Inc

Employer identification number
13-1624102

Identifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 6		The organization has over 400,000 members

Identifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7a		The members of the Board of Directors are elected by the members of the organization Of the three staggered classes of 13 Directors each, three-fourths are nominated by the Board of Directors and one-fourth by affiliates in their respective regions of the United States

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 11		Form 990 is provided to the Audit and Ethics Committee of the Board of Directors for review and comment prior to filing A copy is made available to the full Board prior to filing

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 12c		National Audubon Society requires annual disclosure of conflicts and certification of compliance by Board members and officers Information forms for contracts with service providers and vendors require disclosure, by employees involved in arranging the contract, of conflicts of interest due to relationships of employees, officers or Directors with the providers or vendors

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 15		The Vice President for Human Resources and the HRIS/Compensation Analyst periodically review salary surveys provided by various compensation professionals and organizations These surveys provide compensation data for various positions based upon the size of the organization including the size of its budget and the number of employees working in the organization For the CEO as well as for other senior level positions we review the PRM Consulting Group's Annual Management Compensation Report for not-for-profit organizations From this we obtain salary data for the mean, median, 25th and 75th percentiles for each position We also review the guidestar com Compensation Report which provides similar data based upon 990's filed with the IRS The Vice President for Human Resources reports this information regularly to the CEO and periodically to the National Board

Identifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		The applicable documents are available on the company's web site and in some cases "Guidestar's" web site

Identifier	Return Reference	Explanation
Schedule G, Part I, Line 2b, Column (v)	Explanation of Fundraising Payments	National Audubon Society, Inc contracted with Telefund Inc to provide telemarketing services The purpose of these services is to enhance and increase a donor base that is sustainable over an extended period of time It is not unusual that this type of activity will generate a negative cash flow in any given year, similar to a capital investment The company pays a consultant for services which may generate donations in that year less than the fees paid to the fundraiser, but the company will receive future benefits as many of these donors will continue to contribute to the organization thus making the costs of this service valuable to the company Payments to fundraising counsels are for strategies and general services to enable Audubon to reach donors and potential donors These services do not include payments for actual solicitation and therefore do not directly generate donations

Identifier	Return Reference	Explanation
Part VI, Section A, Line 1a	Departing Board Members	The following Board members served during Fiscal Year Ended June 30, 2010 but resigned prior to June 30, 2010 Frank Gill, George Pataki, John Whittle and Steven Zimmerman

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization
National Audubon Society Inc

Employer identification number
13-1624102

Part I **Identification of Disregarded Entities** (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II **Identification of Related Tax-Exempt Organizations** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity
National Audubon Society of Coastal Connecticut 225 Varick Street 7th Fl New York, NY 10014 23-7263861	Land Holding	CT	501(c)(3)	170(b)(1)(A)(vi)	N/A
National Audubon Society of Sharon Inc 225 Varick Street 7th Fl New York, NY 10014 23-7245359	Land Holding	CT	501(c)(3)	170(b)(1)(A)(vi)	N/A
Lincoln Audubon Society 225 Varick Street 7th Fl New York, NY 10014 51-0196442	Land Holding	ME	501(c)(3)	170(b)(1)(A)(vi)	N/A
The National Audubon Society of Greenwich Inc 225 Varick Street 7th Fl New York, NY 10014 23-7245358	Land Holding	CT	501(c)(3)	170(b)(1)(A)(vi)	N/A

Part III **Identification of Related Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations? Yes	(h) No	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes	(j) No

Part IV **Identification of Related Organizations Taxable as a Corporation or Trust** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
Reinecke Fuchs Inc 225 Varick St 7th FL NY, NY10014 51-0099316	Real Property	FL	N/A	C	-56,475	2,134,039	100 000 %

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)

			Yes	No
Note. Complete line 1 if any entity is listed in Parts II, III or IV				
1	During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a	Receipt of **(i)** interest **(ii)** annuities **(iii)** royalties **(iv)** rent from a controlled entity	**1a**		No
b	Gift, grant, or capital contribution to other organization(s)	**1b**		No
c	Gift, grant, or capital contribution from other organization(s)	**1c**		No
d	Loans or loan guarantees to or for other organization(s)	**1d**		No
e	Loans or loan guarantees by other organization(s)	**1e**		No
f	Sale of assets to other organization(s)	**1f**		No
g	Purchase of assets from other organization(s)	**1g**		No
h	Exchange of assets	**1h**		No
i	Lease of facilities, equipment, or other assets to other organization(s)	**1i**		No
j	Lease of facilities, equipment, or other assets from other organization(s)	**1j**		No
k	Performance of services or membership or fundraising solicitations for other organization(s)	**1k**		No
l	Performance of services or membership or fundraising solicitations by other organization(s)	**1l**		No
m	Sharing of facilities, equipment, mailing lists, or other assets	**1m**		No
n	Sharing of paid employees	**1n**		No
o	Reimbursement paid to other organization for expenses	**1o**		No
p	Reimbursement paid by other organization for expenses	**1p**		No
q	Other transfer of cash or property to other organization(s)	**1q**		No
r	Other transfer of cash or property from other organization(s)	**1r**		No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of other organization	**(b)** Transaction type(a-r)	**(c)** Amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

Part VI **Unrelated Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Are all partners section 501(c)(3) organizations?		(e) Share of end-of-year assets	(f) Disproprtionate allocations?		(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(h) General or managing partner?	
			Yes	No		Yes	No		Yes	No

TY 2009 Taxation of Excess Distribution Statement

Name: National Audubon Society Inc

EIN: 13-1624102

Statement: Date stock acquired = 07/01/2002 Date stock disposed or distributed = 07/01/2009

TY 2009 Taxation of Excess Distribution Statement

Name: National Audubon Society Inc

EIN: 13-1624102

Statement: Date stock acquired = 07/01/2009 Date stock disposed or distributed = 12/01/2009

Additional Data

Software ID:
Software Version:
EIN: 13-1624102
Name: National Audubon Society Inc

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply) Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Peter Cannon Jr Director	8 00	X						0	0	0
Caroline C Coe Director	8 00	X						0	0	0
Mary McDermott Cook Director	8 00	X						0	0	0
Alan Dolan Director	8 00	X						0	0	0
Victor Emanuel Director	8 00	X						0	0	0
Margot Ernst Director	8 00	X						0	0	0
David B Ford Director	8 00	X						0	0	0
Frank Gill Director and President	8 00	X		X				0	0	0
Ralf R Graves Director	8 00	X						0	0	0
David B Hartwell Director	8 00	X						0	0	0
S Joyce King Director	8 00	X						0	0	0
Allen J Model Director	8 00	X						0	0	0
Jane-Kerin Moffat Director	8 00	X						0	0	0
Peggy Montano Director	8 00	X						0	0	0
Jess Morton Director	8 00	X						0	0	0
George Pataki Director	8 00	X						0	0	0
Kristi Patterson Director	8 00	X						0	0	0
Andrew Sansom Director	8 00	X						0	0	0
Lloyd Semple Director	8 00	X						0	0	0
Carol Schilling Director	8 00	X						0	0	0
Marina Skumanich Director	8 00	X						0	0	0
Constantine S Eristoff Director	8 00	X						0	0	0
Michael Stolper Director	8 00	X						0	0	0
Virginia Stowe Director	8 00	X						0	0	0
B Holt Thrasher Chair, Director	8 00	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Victor D Vidales III Director	8 00	X						0	0	0
John Whittle Director	8 00	X						0	0	0
Alan Wilson Director	8 00	X						0	0	0
Roger Wolf Director	8 00	X						0	0	0
Alexander Zagoreos Director	8 00	X						0	0	0
Steve Zimmerman Director	8 00	X						0	0	0
Annie Brown VP, Strategic Gifts	40 00			X				97,399	0	21,350
Betsy Loyless Senior VP, Public Policy	40 00			X				157,559	0	18,039
Craig Lee VP, Int'l Alliances	40 00			X				120,538	0	18,402
Daniel Rutberg VP, CIO	40 00			X				202,019	0	15,628
David Anderson VP, State Director	40 00			X				238,056	0	14,828
Denise Scelzo VP, Constituency Dev	40 00			X				233,565	0	19,013
Glenn E Olson Vice President	40 00			X				221,307	0	162,947
Graham Chisholm VP and Executive Director	40 00			X				176,022	0	22,180
John Flicker President	40 00			X				322,422	0	30,028
Joseph DeMarco VP, Human Resources	40 00			X				181,807	0	8,509
Judy Braus VP, Centers and Education	40 00			X				171,517	0	17,541
Les Corey VP Chief Development Officer	40 00			X				224,113	0	24,154
Lynn Tennefoss VP for States and Chapter Services	40 00			X				101,472	0	12,523
Marc Scollo VP Financial Mgt Field Solutions	40 00			X				141,329	0	26,920
Margaret Olsen Chief Field Operations Off	40 00			X				173,606	0	7,362
Michael J Daulton VP of Government Relations	40 00			X				105,601	0	5,539
Michelle Scott VP, General Counsel	40 00			X				197,940	0	8,873
Monique Quinn Chief Financial Officer	40 00			X				195,833	0	29,996
Patricia M Douglas VP and Controller	40 00			X				139,327	0	64,599

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply): Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Philip B Kavits VP, Marketing and Comm	40 00			X				180,487	0	8,648
Robert Perciasepe Chief Operating Officer	40 00			X				226,860	0	18,121
Teresa M Present VP Conservation Planning	40 00			X				112,887	0	5,757
Tom Bancroft VP, Chief Scientist	40 00			X				168,762	0	74,800
Wayne Mones VP, Planned Giving	40 00			X				139,636	0	66,666
Claudia Welsh Development Officer	40 00					X		163,764	0	19,443
Gregory Licciardi Publisher	40 00					X		195,751	0	26,188
Kevin Fisher Design Director	40 00					X		152,269	0	2,647
Edward Whitaker Managing Dir Marketing/Publishing	40 00					X		139,188	0	4,150
Lindsay Maurer Director Development/Membership	40 00					X		132,108	0	7,162

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
Advertising	541,800	2,444,469		2,444,469	
Tuition Income	900,099	2,064,842	2,064,842		
Mitigation	900,099	1,263,831	1,263,831		
Admissions	900,099	1,147,879	1,147,879		
List Rental	900,004	282,708		148,331	134,377

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Sanctuary Expenses	1,598,532	1,598,532		
Miscellaneous	1,526,449	1,526,449		
Chapter Support	1,028,453	1,015,485		12,968
Service Bureaus	907,916	553,669	113,743	240,504
Membership Fulfillment	653,523		537,800	115,723

Additional Data

Return to Form

Software ID:
Software Version:
EIN: 13-1624102
Name: National Audubon Society Inc

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
Betsy Loyless	(i)	135,716	0	21,843	8,327	10,048	175,934	0
	(ii)	0	0	0	0	0	0	0
Daniel Rutberg	(i)	200,947	0	1,072	3,461	12,606	218,086	0
	(ii)	0	0	0	0	0	0	0
David Anderson	(i)	146,136	0	91,920	8,959	6,268	253,283	0
	(ii)	0	0	0	0	0	0	0
Denise Scelzo	(i)	150,318	0	83,247	9,159	10,242	252,966	0
	(ii)	0	0	0	0	0	0	0
Glenn E Olson	(i)	220,235	0	1,072	151,707	11,644	384,658	0
	(ii)	0	0	0	0	0	0	0
Graham Chisholm	(i)	174,802	0	1,220	7,712	14,872	198,606	0
	(ii)	0	0	0	0	0	0	0
John Flicker	(i)	320,777	0	1,645	17,288	13,179	352,889	0
	(ii)	0	0	0	0	0	0	0
Joseph DeMarco	(i)	180,735	0	1,072	8,509	439	190,755	0
	(ii)	0	0	0	0	0	0	0
Judy Braus	(i)	170,445	0	1,072	8,662	9,283	189,462	0
	(ii)	0	0	0	0	0	0	0
Les Corey	(i)	219,317	0	4,796	11,858	12,700	248,671	0
	(ii)	0	0	0	0	0	0	0
Marc Scollo	(i)	140,730	0	599	7,460	19,899	168,688	0
	(ii)	0	0	0	0	0	0	0
Margaret Olsen	(i)	173,232	0	374	942	6,859	181,407	0
	(ii)	0	0	0	0	0	0	0
Michelle Scott	(i)	196,295	0	1,645	8,873	439	207,252	0
	(ii)	0	0	0	0	0	0	0
Monique Quinn	(i)	195,484	0	349	10,292	20,143	226,268	0
	(ii)	0	0	0	0	0	0	0
Patricia M Douglas	(i)	138,678	0	649	43,923	21,115	204,365	0
	(ii)	0	0	0	0	0	0	0
Philip B Kavits	(i)	179,914	0	573	8,648	404	189,539	0
	(ii)	0	0	0	0	0	0	0
Robert Perciasepe	(i)	174,957	0	51,903	13,595	4,843	245,298	0
	(ii)	0	0	0	0	0	0	0
Tom Bancroft	(i)	167,590	0	1,172	66,621	8,583	243,966	0
	(ii)	0	0	0	0	0	0	0
Wayne Mones	(i)	137,730	0	1,906	66,666	439	206,741	0
	(ii)	0	0	0	0	0	0	0
Claudia Welsh	(i)	163,190	0	574	0	19,847	183,611	0
	(ii)	0	0	0	0	0	0	0
Gregory Licciardi	(i)	139,611	55,744	396	6,745	19,882	222,378	0
	(ii)	0	0	0	0	0	0	0
Kevin Fisher	(i)	151,696	0	573	0	2,647	154,916	0
	(ii)	0	0	0	0	0	0	0

Additional Data

Return to Form

Software ID:
Software Version:
EIN: 13-1624102
Name: National Audubon Society Inc

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Alaska Geographic Association810 East Ninth Ave Anchorage, AK 99501	92-0043154	501(c)(3)	8,000		Not applicable		ConservationConservation
Atchafalaya Basinkeeper Inc 162 Croydon Ave Baton Rouge, LA 70806	51-0526541	501(c)(3)	26,000		Not applicable		Conservation
Atlanta Audubon SocietyPO Box 29189 Atlanta, GA 30359	58-1834323	501(c)(3)	22,080		Not applicable		Conservation
Audubon Miami ValleyPO Box 556 Oxford, OH 45046	31-0896392	501(c)(3)	5,600		Not applicable		Conservation
Audubon Society of Central Oklahoma5505 NW 66th Oklahoma City, OK 73132	73-1190646	501(c)(3)	5,600		Not applicable		Conservation
Audubon Society of Northern Virginia4022 Hummer Road Annandale, VA 22003	51-0246325	501(c)(3)	71,400		Not applicable		Conservation
Audubon Society of Portland 5151 NW Cornell Road Portland, OR 97120	93-6026088	501(c)(3)	36,600		Not applicable		Conservation
Civic Association Serving Harlem356 West 123st New York, NY 10027	13-3765625	501(c)(3)	8,000		Not applicable		Conservation
Audubon Society of Western Pennsylvania614 Dorseyville Road Pittsburgh, PA 15238	25-1324559	501(c)(3)	20,600		Not applicable		Conservation
Broward County Audubon Society Inc10871 W Clairmont Circle Tamarac, FL 33321	59-6196137	501(c)(3)	12,600		Not applicable		Conservation

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Black Canyon Audubon SocietyPO Box 387 Delta,CO 81416	84-1557782	501(c)(3)	19,396		Not applicable		Conservation
Black Bear Conservation CommitteePO Box 80442 Baton Rouge,LA 70898	72-1243466	501(c)(3)	26,000		Not applicable		Conservation
Buffalo Audubon Society 1610 Welch Road North Java,NY 14013	16-6088768	501(c)(3)	16,600		Not applicable		Conservation
Citizens Group Inc360 Pine St San Francisco,CA 94705	20-5181877		8,000		Not applicable		Conservation
Carbon ConciergePO Box 14163 Portland,OR 97293	26-4764845		8,000		Not applicable		Conservation
Center for Diversity and the EnvironmentNW Miller Rd 111 Portland,OR 97229	26-3757028	501(c)(3)	8,000		Not applicable		ConservationConservationConservation
Center for Land Based Learning5265 Putah Creek Road Winters,CA 95694	68-0472121	501(c)(3)	26,250		Not applicable		Conservation
Chesapeake Bay Trust60 West Street Annapolis,MD 21401	52-1454182	501(c)(3)	6,258		Not applicable		Conservation
Connecticut Audubon Society2325 Burr Street Fairfield,CT 06824	06-0653531	501(c)(3)	5,400		Not applicable		Conservation
Cosi Columbus333 West Broad Street Columbus,OH 43215	31-4383802		8,000		Not applicable		Conservation

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Dungeness River Audubon CenterPO Box 2450 Sequim, WA 98382	91-1632949	501(c)(3)	17,400		Not applicable		Conservation
Earth Day Network Inc1616 P Street NW Suite 340 Washington, DC 20036	13-3798288	501(c)(3)	10,000		Not applicable		Conservation
Environmental Defense Fund Inc1875 Connecticut Avenue NW Ste 600 Washington, DC 20009	11-6107128	501(c)(3)	125,000		Not applicable		Conservation
Golden Gate Audubon Society Inc2530 San Pablo Avenue Suite G Berkeley, CA 94702	94-6086896	501(c)(3)	44,000		Not applicable		Conservation
Greater Ozarks Audubon SocietyPO Box 3231 Springfield, MO 65808	43-1730027	501(c)(3)	18,546		Not applicable		Conservation
Houston Audubon Society 440 Wilchester Boulevard Houston, TX 77079	23-7011870	501(c)(3)	14,400		Not applicable		Conservation
Katwaba Valley Land Trust PO Box 1776 Lancaster, SC 29721	57-6143218		8,000		Not applicable		Conservation
Lahontan Audubon Society PO Box 2304 Reno, NV 89505	23-7181150	501(c)(3)	12,600		Not applicable		Conservation
Guam Department of Agriculture163 Dairy road Mangilao, GU 96913	66-0676435	Government Org	8,000		Not applicable		Conservation
Greenway NetworkE 4601 Mid Rivers Drive St Peters, MO 63376	43-1681768	501(c)(3)	8,000		Not applicable		Conservation

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Green Mountain College1 Brennan Circle Poultney, VT 05764	03-0179299	501(c)(3)	8,000		Not applicable		Conservation
Los Angeles Audubon SocietyPO Box 931057 Los Angeles, CA 90093	95-6093704	501(c)(3)	33,000		Not applicable		Conservation
Louisiana State University Office of Accounting Servcies Baton Rouge, LA 70803	72-6000848	501(c)(3)	30,500		Not applicable		Conservation
Madison Audubon Society 222 S Hamilton Street Suite 1 Madison, WI 53703	39-1393389	501(c)(3)	7,000		Not applicable		Conservation
Maine Audubon Society20 Gilsland Farm Road Falmouth, ME 04105	01-0248780	501(c)(3)	32,988		Not applicable		Conservation
Milwaukee Audubon Society 1015 17th Avenue Grafton, WI 53024	39-1233634	501(c)(3)	6,400		Not applicable		Conservation
Michigan Environmental CouncilPere Marquette Dr Ste 2A Lansingm, MI 48912	38-2517980	501(c)(3)	8,000		Not applicable		Conservation
Merrymeeting AudubonPO Box 544 Bath, ME 04530	01-0248780	501(c)(3)	6,000		Not applicable		Conservation
Magnolia Tree Earth Center 678 Lafayette Avenue Brooklyn, NY 11216	23-7303098	501(c)(3)	8,000		Not applicable		Conservation
Montana Audubon SocietyPO Box 595 Helena, MT 59624	81-0412530	501(c)(3)	37,486		Not applicable		Conservation

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National Audubon Society-Greenwich CT613 Riversville Road Greenwich, CT 06831	13-1624102	501(c)(3)	12,681		Not applicable		Conservation
Napa Solano Audubon Society1234 third Avenue Napa, CA 94558	94-2375760	501(c)(3)	8,221		Not applicable		Conservation
American Museum of Natural HistoryCPW 79th St New York, NY 10024	13-6162659	501(c)(3)	8,000		Not applicable		Conservation
Audubon Society of Greater DenverS Wadsworth Blvd Littleton, CO 80128	23-7063701	501(c)(3)	8,000		Not applicable		Conservation
New York City Audubon Society71 West 23 St Ste 1523 New York, NY 10010	13-3057954	501(c)(3)	77,100		Not applicable		Conservation
Pilchuck Audubon Society 1429 Ave D 198 Snohomish, WA 98290	91-6183664	501(c)(3)	14,000		Not applicable		Conservation
Prospect Park Alliance95 Prospect Park West Brooklyn, NY 11215	11-2843763	501(c)(3)	78,400		Not applicable		Conservation
Rare1840 Wilson Blvd Ste 204 Arllington, VA 22201	23-7380563	501(c)(3)	12,500		Not applicable		Conservation
Redwood Region Audubon Society1595 Beverly Drive Arcata, CA 95521	23-7102685	501(c)(3)	9,500		Not applicable		Conservation
San Diego Audubon Society 4010 Morena Blvd Ste 100 San Diego, CA 92117	95-6100273	501(c)(3)	25,000		Not applicable		Conservation

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San Bernadino Valley Audubon Society22430 Pico Street Grand Terrace, CA 92313	95-2593738	501(c)(3)	40,000		Not applicable		Conservation
Seattle Audubon Society 8050 35th Ave Seatlle, WA 98115	91-6009716	501(c)(3)	7,000		Not applicable		Conservation
Flathead Audubon SocietyPO Box 9173 Kalispell, MT 59904	81-0447830	501(c)(3)	8,000		Not applicable		Conservation
Mississippi River Corridor 291 Kenilworth Place Memphis, TN 38122	87-0792185	501(c)(3)	50,000		Not applicable		Conservation
St Louis Audubon Society 2728 Lakeport Drive Maryland Heights, MO 63043	43-6052063	501(c)(3)	5,600		Not applicable		Conservation
SW Environmental Education Exchange735 N 5th Ave Suite 100 Tucson, AZ 85705	86-0682018	501(c)(3)	8,000		Not applicable		Conservation
San Elijo Lagoon ConservancyPO Box 230634 Encinitas, CA 92023	33-0358660	501(c)(3)	8,000		Not applicable		Conservation
Tahoma Audubon Society 2917 Morrison Road West Universtity Place, WA 98466	23-7450873	501(c)(3)	16,280		Not applicable		Conservation
The Evergreen Naturalists Audubon SocietyPO Box 523 Evergreen, CO 80437	51-0154193	501(c)(3)	5,600		Not applicable		Conservation
The Nature ConservancyPO Box 4125 Baton Rouge, LA 70821	53-0242652	501(c)(3)	400,152		Not applicable		Conservation

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Palouse Audubon SocietyPO Box 3606 Moscow,ID 83843	23-7273802	501(c)(3)	12,000		Not applicable		Conservation
Office of Hawaiin Affairs700 Kapiolani Blvd Honolulu,HI 96813	99-0266580	501(c)(3)	8,000		Not applicable		Conservation
Travis Audubon SocietyPO Box 40787 Austin,TX 78704	74-6046937	501(c)(3)	22,000		Not applicable		Conservation
Tucson Audubon Society300 East University Blvd Tucson,AZ 85705	86-6053779	501(c)(3)	31,000		Not applicable		Conservation
Tulsa Audubon Society 11224 S 83 E Ave Bixby,OK 74008	73-1069723	501(c)(3)	19,000		Not applicable		Conservation
Philadelphia Zoo3400 West Girard Ave Philadelphia,PA 19104	23-1352298	501(c)(3)	8,000		Not applicable		Conservation
The Trust for Public Land116 New Montgomery Street San Francisco,CA 94105	23-7222333	501(c)(3)	200,000		Not applicable		Conservation
The Regeneration Project220 Montgomery Street San Francisco,CA 94104	94-3335236	501(c)(3)	8,000		Not applicable		Conservation
Simply Green Solutions3950 Day Bridge Place Ellenton,FL 34222	26-3156670	501(c)(3)	8,000		Not applicable		Conservation
Sonoran Audubon SocietyPO Box 8068 Glendale,AZ 85312	86-0963437	501(c)(3)	12,000		Not applicable		Conservation

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South Florida Audubon SocietyW Clairmont Circle Tamarac, FL 33321	59-6196137	501(c)(3)	8,000		Not applicable		Conservation
New Haven Board of Parks Commissioners720 Edgewood Avenue New Haven, CT 06515	06-6020454	Government Org	7,700		Not applicable		Conservation
Tiadaghton Audubon Society 298 Emmick Road Liberty, NY 16930	24-6025338	501(c)(3)	12,311		Not applicable		Conservation