Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0047

2009

Open to Public Inspection

A For the 2009 calendar year, or tax year beginning JUL 1, 2009 **and ending** JUN 30, 2010

B Check if applicable: [ ] Address change [X] Name change [ ] Initial return [ ] Terminated [ ] Amended return [ ] Application pending

Please use IRS label or print or type See Specific Instructions

C Name of organization: KINGSWOOD OXFORD SCHOOL, INC.

Doing Business As

Number and street (or P O box if mail is not delivered to street address) | Room/suite: 170 KINGSWOOD ROAD

City or town, state or country, and ZIP + 4: WEST HARTFORD, CT 06119-1430

F Name and address of principal officer: DENNIS BISGAARD
SAME AS C ABOVE

D Employer identification number: 06-0646688

E Telephone number: 860-233-9631

G Gross receipts $ 26,208,343.

H(a) Is this a group return for affiliates? [ ] Yes [X] No

H(b) Are all affiliates included? [ ] Yes [ ] No
If "No," attach a list. (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status: [X] 501(c) (3) ◀ (insert no.) [ ] 4947(a)(1) or [ ] 527

J Website: ▶ WWW.KINGSWOODOXFORD.ORG

K Form of organization [X] Corporation [ ] Trust [ ] Association [ ] Other ▶

L Year of formation 1909 M State of legal domicile CT

Part I Summary

Activities & Governance

1	Briefly describe the organization's mission or most significant activities: KINGSWOOD OXFORD INSPIRES STUDENTS TO EXCEL AND TO LEAD LIVES OF INTEGRITY AND INVOLVEMENT BY		
2	Check this box ▶ [ ] if the organization discontinued its operations or disposed of more than 25% of its net assets.		
3	Number of voting members of the governing body (Part VI, line 1a)	3	23
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	23
5	Total number of employees (Part V, line 2a)	5	170
6	Total number of volunteers (estimate if necessary)	6	213
7a	Total gross unrelated business revenue from Part VIII, column (C), line 12	7a	205,929.
b	Net unrelated business taxable income from Form 990-T, line 34	7b	0.

			Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)	1,830,235.	1,524,576.
	9	Program service revenue (Part VIII, line 2g)	17,619,991.	15,819,657.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	352,223.	637,770.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	<232,625.>	346,624.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	19,569,824.	18,328,627.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	3,563,423.	3,573,336.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	9,132,361.	8,669,219.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)		
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 764,324.		
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	6,647,493.	6,554,699.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	19,343,277.	18,797,254.
	19	Revenue less expenses. Subtract line 18 from line 12	226,547.	<468,627.>
			Beginning of Current Year	**End of Year**
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	59,006,432.	59,444,074.
	21	Total liabilities (Part X, line 26)	18,847,230.	18,882,888.
	22	Net assets or fund balances. Subtract line 21 from line 20	40,159,202.	40,561,186.

RECEIVED
MAY 17 2011
OGDEN, UT
IRS-OSC

SCANNED JUN 13 2011

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

▶ Signature of officer — Date 5/13/11

▶ COLLEEN M. WOERLEN, BUSINESS MANAGER
Type or print name and title

Paid Preparer's Use Only

Preparer's signature ▶ — Date 5/13/11 — Check if self-employed ▶ [ ] — Preparer's identifying number (see instructions)

Firm's name (or yours if self-employed), address, and ZIP + 4: ▶ BLUM, SHAPIRO & COMPANY, P.C., CPA'S
29 S. MAIN STREET, P.O. BOX 272000
WEST HARTFORD, CT 06127-2000

EIN ▶

Phone no ▶ 860 561-4000

May the IRS discuss this return with the preparer shown above? (see instructions) [X] Yes [ ] No

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

96 17

26

Part III Statement of Program Service Accomplishments

1 Briefly describe the organization's mission:
KINGSWOOD OXFORD INSPIRES STUDENTS TO EXCEL AND TO LEAD LIVES OF INTEGRITY AND INVOLVEMENT BY NOURISHING THEIR TALENTS IN A COMMUNITY OF TEACHERS, FRIENDS, AND FAMILIES.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No
If "Yes," describe these changes on Schedule O.

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 15871136. including grants of $ 3,573,336.) (Revenue $ 15822031.)
COLLEGE PREPARATORY PROGRAM OFFERING COMPREHENSIVE CURRICULUM THAT INCLUDES INSTRUCTION IN ENGLISH, MATH, HISTORY, MODERN & CLASSICAL LANGUAGE, ART, THEATRE, MUSIC, PHOTOGRAPHY AND SPORTS.

4b (Code:) (Expenses $ including grants of $) (Revenue $)

4c (Code:) (Expenses $ including grants of $) (Revenue $)

4d Other program services. (Describe in Schedule O.)
(Expenses $ including grants of $) (Revenue $)

4e **Total program service expenses** ▶ $ 15,871,136.

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities? *If "Yes," complete Schedule C, Part II*	4		X
5	**Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations.** Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? *If "Yes," complete Schedule D, Part V*	10	X	
11	Is the organization's answer to any of the following questions "Yes"? *If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable*	11	X	
	• Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI.*			
	• Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII.*			
	• Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII.*			
	• Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX.*			
	• Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*			
	• Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? *If "Yes," complete Schedule D, Part X.*			
12	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI, XII, and XIII*	12	X	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional* — 12A Yes: No: X			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13	X	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, and program service activities outside the United States? *If "Yes," complete Schedule F, Part I*	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the United States? *If "Yes," complete Schedule F, Part II*	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the United States? *If "Yes," complete Schedule F, Part III*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I*	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		X
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X
20	Did the organization operate one or more hospitals? *If "Yes," complete Schedule H*	20		X

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
21	Did the organization report more than $5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		X
22	Did the organization report more than $5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3) and 501(c)(4) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28b		X
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1*	34	X	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35		X
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? **Note.** All Form 990 filers are required to complete Schedule O.	38	X	

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Part V Statements Regarding Other IRS Filings and Tax Compliance

				Line	Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable	1a	89			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?			1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	170			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to *e-file* this return. (see instructions)					
3a	Did the organization have unrelated business gross income of $1,000 or more during the year covered by this return?			3a	X	
b	If "Yes," has it filed a Form 990-T for this year? *If "No," provide an explanation in Schedule O*			3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			4a		X
b	If "Yes," enter the name of the foreign country: ▶					
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			5b		X
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?			5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			6b		
7	**Organizations that may receive deductible contributions under section 170(c).**					
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?			7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			7f		X
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?			7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?			7h		
8	**Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.** Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			8		
9	**Sponsoring organizations maintaining donor advised funds.**					
a	Did the organization make any taxable distributions under section 4966?			9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	**Section 501(c)(7) organizations.** Enter:					
a	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	**Section 501(c)(12) organizations.** Enter:					
a	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b				
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?			12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				

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Part VI Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Governing Body and Management

		Line	Yes	No
1a	Enter the number of voting members of the governing body — 1a: 23			
b	Enter the number of voting members that are independent — 1b: 23			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		X
6	Does the organization have members or stockholders?	6		X
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		X
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*	9		X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

		Line	Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	X	
11A	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Does the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this is done*	12c	X	
13	Does the organization have a written whistleblower policy?	13	X	
14	Does the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ NONE

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ▶

ALAN R. COMRIE, CPA - 860-233-9631
170 KINGSWOOD ROAD, WEST HARTFORD, CT 06119

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees, officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if the organization did not compensate any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week	(C) Position: Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
BRUCE MANDELL TRUSTEE	1.00	X						0.	0.	0.
BENJAMIN L. CRUSE TRUSTEE	1.00	X						0.	0.	0.
KATHERINE KEEGAN ANTLE TRUSTEE	1.00	X						0.	0.	0.
WALTER S. BAILEY TRUSTEE	1.00	X						0.	0.	0.
BAXTER H. MAFFETT TRUSTEE	1.00	X						0.	0.	0.
BRETT BROWCHUCK TRUSTEE	1.00	X						0.	0.	0.
FREDERICK S. FARQUAR TRUSTEE	1.00	X						0.	0.	0.
MARILYN GLOVER TRUSTEE	1.00	X						0.	0.	0.
CHERYL GRISE TRUSTEE	1.00	X						0.	0.	0.
STEPHEN B. HAZARD TRUSTEE	1.00	X						0.	0.	0.
I. BRADLEY HOFFMAN TRUSTEE	1.00	X						0.	0.	0.
TIMOTHY A. HOLT TRUSTEE	1.00	X						0.	0.	0.
CHRISTOPHER G. GENT TRUSTEE	1.00	X						0.	0.	0.
DIDIER MICHAUD-DANIEL TRUSTEE	1.00	X						0.	0.	0.
AVERY ROCKEFELLER III TRUSTEE	1.00	X						0.	0.	0.
MICHAEL J. REILLY TRUSTEE	1.00	X						0.	0.	0.
LES R. TAGER TRUSTEE	1.00	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week	(C) Position: Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
ALDEN Y. WARNER III TRUSTEE	1.00	X						0.	0.	0.
JOAN SAFFORD WRIGHT TRUSTEE	1.00	X						0.	0.	0.
PAUL F. ROMANO TRUSTEE	1.00	X						0.	0.	0.
R. ASHLEY WASHBURN TRUSTEE	1.00	X						0.	0.	0.
PAULA WHITNEY TRUSTEE	1.00	X						0.	0.	0.
MARK PALEY TRUSTEE	1.00	X						0.	0.	0.
DENNIS BISGAARD HEAD OF SCHOOL	40.00			X				270,944.	0.	137,978.
COLLEEN WOERLEN BUSINESS MANAGER	40.00			X				140,180.	0.	23,584.
DEBORAH HYDE DIRECTOR OF ADVANCEMENT	40.00					X		180,609.	0.	14,143.
ALAN R. COMRIE STRAT ADV TO HEAD/CONTROLLER	40.00					X		146,450.	0.	12,320.
1b Total ▶								843,483.	0.	224,891.

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 in reportable compensation from the organization ▶ 5

		Yes	No
3 Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization.

(A) Name and business address	(B) Description of services	(C) Compensation
FIP CONSTRUCTION, INC 10 MCKEE PLACE, CHESHIRE, CT 06410	CONSTRUCTION	3,191,522.
SAGE DINING SERVICES, INC 222 BOSLEY AVENUE, TOWSON, MD 21204	FOOD SERVICE	591,368.
SERVICEMASTER ASSURED JANITORIAL 171 MARKET SQUARE, NEWINGTON, CT 06111	CLEANING SERVICE	246,150.
DATTCO, INC. 583 SOUTH STREET, NEW BRITAIN, CT 06051	TRANSPORTATION	148,024.
HB COMMUNICATIONS, INC 60 DODGE AVENUE, NORTH HAVEN, CT 06473	TECHNOLOGY	126,027.

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 in compensation from the organization ▶ 6

SEE SCHEDULE J-2 FOR PART VII, SECTION A CONTINUATION

Part VIII Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e					
	f All other contributions, gifts, grants, and similar amounts not included above	1f	1524576.				
	g Noncash contributions included in lines 1a-1f $ 201,697.						
	h **Total.** Add lines 1a-1f ▶			1524576.			
Program Service Revenue		Business Code					
	2 a TUITION AND FEES	611110		15,499,595.	15,499,595.		
	b AUXILIARY ACTIVITIES	611110		320,062.	171,482.	148,580.	
	c						
	d						
	e						
	f All other program service revenue						
	g **Total.** Add lines 2a-2f ▶			15,819,657.			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts) ▶			435,648.			435,648.
	4 Income from investment of tax-exempt bond proceeds ▶						
	5 Royalties ▶						
		(i) Real	(ii) Personal				
	6 a Gross Rents	175598.					
	b Less: rental expenses	65,569.					
	c Rental income or (loss)	110029.					
	d Net rental income or (loss) ▶			110,029.		34,939.	75,090.
	7 a Gross amount from sales of assets other than inventory	(i) Securities 7,981,851.	(ii) Other				
	b Less: cost or other basis and sales expenses	7,779,729.					
	c Gain or (loss)	202122.					
	d Net gain or (loss) ▶			202,122.			202,122.
	8 a Gross income from fundraising events (not including $ ______ of contributions reported on line 1c). See Part IV, line 18	a	6,780.				
	b Less: direct expenses	b	34,418.				
	c Net income or (loss) from fundraising events ▶			<27,638.>			<27,638.>
	9 a Gross income from gaming activities. See Part IV, line 19	a					
	b Less: direct expenses	b					
	c Net income or (loss) from gaming activities ▶						
	10 a Gross sales of inventory, less returns and allowances	a					
	b Less: cost of goods sold	b					
	c Net income or (loss) from sales of inventory ▶						
	Miscellaneous Revenue	Business Code					
	11 a OTHER INCOME	900099		178,005.	150,954.	27,051.	
	b CHANGE IN BENEF. INTER	900099		90,869.			90,869.
	c PTRSHIP INVESTMENTS	523000		<4,641.>		<4,641.>	
	d All other revenue						
	e **Total.** Add lines 11a-11d ▶			264,233.			
	12 **Total revenue.** See instructions ▶			18,328,627.	15,822,031.	205,929.	776,091.

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the U S. See Part IV, line 21				
2 Grants and other assistance to individuals in the U.S. See Part IV, line 22	3,573,336.	3,573,336.		
3 Grants and other assistance to governments, organizations, and individuals outside the U S. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	513,315.	272,526.	173,589.	67,200.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	6,630,359.	5,491,581.	845,097.	293,681.
7 Other salaries and wages				
8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	457,910.	380,555.	57,428.	19,927.
9 Other employee benefits	559,149.	469,076.	69,424.	20,649.
10 Payroll taxes	508,486.	412,095.	71,377.	25,014.
11 Fees for services (non-employees)				
a Management				
b Legal	61,441.	24,576.	36,865.	
c Accounting	49,593.	19,837.	29,756.	
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees	74,667.		74,667.	
g Other	65,741.	26,296.	39,445.	
12 Advertising and promotion	27,097.	16,258.	10,839.	
13 Office expenses	399,908.	255,388.	69,628.	74,892.
14 Information technology	218,018.	174,414.	32,703.	10,901.
15 Royalties				
16 Occupancy	883,748.	729,843.	150,195.	3,710.
17 Travel	174,526.	147,649.	2,696.	24,181.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	84,105.	61,012.	13,689.	9,404.
20 Interest	158,676.	126,941.	31,735.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	1,787,121.	1,462,870.	257,904.	66,347.
23 Insurance	139,587.	111,670.	20,938.	6,979.
24 Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
a OTHER PURCHASED SERVICE	1,075,711.	1,032,981.	28,191.	14,539.
b REPAIRS AND MAINTENANCE	404,591.	394,487.	10,104.	
c OTHER BOND COSTS	133,600.	106,880.	26,720.	
d FURNITURE AND FIXTURES	65,844.	45,474.	19,686.	684.
e PROFESSIONAL DEVELOPMEN	62,927.	46,331.	8,386.	8,210.
f All other expenses	687,798.	489,060.	80,732.	118,006.
25 **Total functional expenses.** Add lines 1 through 24f	18,797,254.	15,871,136.	2,161,794.	764,324.
26 **Joint costs.** Check here ▶ ☐ if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

				(A) Beginning of year		(B) End of year
Assets	1	Cash - non-interest-bearing		1.	1	1.
	2	Savings and temporary cash investments		2,916,289.	2	3,619,798.
	3	Pledges and grants receivable, net		2,037,688.	3	1,475,973.
	4	Accounts receivable, net		23,302.	4	9,186.
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L			5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L			6	
	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		862,682.	9	875,417.
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 49,411,716.			
	b	Less: accumulated depreciation	10b 21,385,206.	27,310,988.	10c	28,026,510.
	11	Investments - publicly traded securities		21,883,053.	11	22,426,065.
	12	Investments - other securities See Part IV, line 11		2,487,650.	12	1,434,128.
	13	Investments - program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		1,484,779.	15	1,576,996.
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)		59,006,432.	16	59,444,074.
Liabilities	17	Accounts payable and accrued expenses		1,730,461.	17	1,059,446.
	18	Grants payable			18	
	19	Deferred revenue		4,209,603.	19	5,343,181.
	20	Tax-exempt bond liabilities		11,410,000.	20	11,095,000.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties		380,263.	23	240,000.
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities Complete Part X of Schedule D		1,116,903.	25	1,145,261.
	26	**Total liabilities.** Add lines 17 through 25		18,847,230.	26	18,882,888.
Net Assets or Fund Balances		**Organizations that follow SFAS 117, check here ▶ [X] and complete lines 27 through 29, and lines 33 and 34.**				
	27	Unrestricted net assets		24,739,029.	27	29,115,092.
	28	Temporarily restricted net assets		6,915,932.	28	2,832,270.
	29	Permanently restricted net assets		8,504,241.	29	8,613,824.
		Organizations that do not follow SFAS 117, check here ▶ [ ] and complete lines 30 through 34.				
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building, or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		40,159,202.	33	40,561,186.
	34	Total liabilities and net assets/fund balances		59,006,432.	34	59,444,074.

Form **990** (2009)

932011 02-04-10

Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other ________ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
b	Were the organization's financial statements audited by an independent accountant?	2b	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both: ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b		

Form **990** (2009)

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization
KINGSWOOD OXFORD SCHOOL, INC.

Employer identification number
06-0646688

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☒ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E.)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: ______

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II)

9 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III)

10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a ☐ Type I b ☐ Type II c ☐ Type III - Functionally integrated d ☐ Type III - Other

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).

f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

		Yes	No
(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?	11g(i)		
(ii) A family member of a person described in (i) above?	11g(ii)		
(iii) A 35% controlled entity of a person described in (i) or (ii) above?	11g(iii)		

h Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document? Yes	No	(v) Did you notify the organization in col (i) of your support? Yes	No	(vi) Is the organization in col (i) organized in the U S ? Yes	No	(vii) Amount of support
Total									

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants ")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public support.** Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11 **Total support.** Add lines 7 through 10						

12 Gross receipts from related activities, etc. (see instructions) | 12 |

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2009 (line 6, column (f) divided by line 11, column (f)) | 14 | %

15 Public support percentage from 2008 Schedule A, Part II, line 14 | 15 | %

16a **33 1/3% support test - 2009.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support test - 2008.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

17a **10% -facts-and-circumstances test - 2009.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

b **10% -facts-and-circumstances test - 2008.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support** (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 **Total support** (Add lines 9, 10c, 11, and 12)						

14 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2009 (line 8, column (f) divided by line 13, column (f))	15	%
16	Public support percentage from 2008 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2009** (line 10c, column (f) divided by line 13, column (f))	17	%
18	Investment income percentage from **2008** Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests - 2009.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support tests - 2008.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

Part IV **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Provide any other additional information. See instructions.

N/A

Schedule D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047
2009
Open to Public Inspection

Name of the organization: KINGSWOOD OXFORD SCHOOL, INC.
Employer identification number: 06-0646688

Part I **Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II **Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g , recreation or pleasure)
☐ Preservation of an historically important land area
☐ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

			Held at the End of the Tax Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 8/17/06	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ ______

4 Number of states where property subject to conservation easement is located ▶ ______

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ ______

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ $ ______

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III **Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1 ▶ $ ______

(ii) Assets included in Form 990, Part X ▶ $ ______

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items:

a Revenues included in Form 990, Part VIII, line 1 ▶ $ ______

b Assets included in Form 990, Part X ▶ $ ______

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange programs
e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV and complete the following table:

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV.

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	15,269,044.	17,272,082.			
b Contributions	764,640.	73,334.			
c Net investment earnings, gains, and losses	1365899.	<1,691,598.>			
d Grants or scholarships	128,596.	79,628.			
e Other expenditures for facilities and programs	243,239.	305,146.			
f Administrative expenses					
g End of year balance	17,027,748.	15,269,044.			

2 Provide the estimated percentage of the year end balance held as:

a Board designated or quasi-endowment ▶ 50.00 %

b Permanent endowment ▶ 42.00 %

c Term endowment ▶ 5.00 %

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) unrelated organizations	3a(i)		X
(ii) related organizations	3a(ii)		X
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIV the intended uses of the organization's endowment funds

Part VI Investments - Land, Buildings, and Equipment. See Form 990, Part X, line 10

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		1,871,944.		1,871,944.
b Buildings		37,971,732.	16,479,746.	21,491,986.
c Leasehold improvements				
d Equipment		3,923,661.	2,771,119.	1,152,542.
e Other		5,644,379.	2,134,341.	3,510,038.
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, column (B), line 10(c).)* ▶				28,026,510.

Part VII Investments - Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
Financial derivatives		
Closely-held equity interests		
Other		
Total. (Col (b) must equal Form 990, Part X, col (B) line 12) ▶		

Part VIII Investments - Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
Total. (Col (b) must equal Form 990, Part X, col (B) line 13) ▶		

Part IX Other Assets. See Form 990, Part X, line 15.

(a) Description	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) line 15.) ▶	

Part X Other Liabilities. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Amount
Federal income taxes	
ASSET RETIREMENT OBLIGATION	984,389.
LIABILTY UNDER SPLIT-INTEREST	
AGREEMENTS	91,057.
OBLIGATION UNDER CAPITAL LEASE	69,815.
Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ▶	1,145,261.

2. FIN 48 Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.

Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	18,328,627.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	18,797,254.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3	<468,627.>
4	Net unrealized gains (losses) on investments	4	870,611.
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV.)	8	
9	Total adjustments (net) Add lines 4 through 8	9	870,611.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10	401,984.

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements			1	15,554,526.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains on investments	2a	870,611.		
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIV.)	2d	<3,570,045.>		
e	Add lines 2a through 2d			2e	<2,699,434.>
3	Subtract line 2e from line 1			3	18,253,960.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	74,667.		
b	Other (Describe in Part XIV.)	4b			
c	Add lines 4a and 4b			4c	74,667.
5	Total revenue Add lines 3 and 4c. *(This must equal Form 990, Part I, line 12.)*			5	18,328,627.

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements			1	15,152,542.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIV.)	2d			
e	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1			3	15,152,542.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	74,667.		
b	Other (Describe in Part XIV.)	4b	3,570,045.		
c	Add lines 4a and 4b			4c	3,644,712.
5	Total expenses. Add lines 3 and 4c. *(This must equal Form 990, Part I, line 18.)*			5	18,797,254.

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8, Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

GRANTS AND ALLOCATIONS: -3570045.

PART XIII, LINE 4B - OTHER ADJUSTMENTS:

GRANTS AND ALLOCATIONS: 3570045.

SCHEDULE E (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Schools

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.
▶ Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047
2009
Open to Public Inspection

Name of the organization: KINGSWOOD OXFORD SCHOOL, INC.
Employer identification number: 06-0646688

		Line	YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	X	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	X	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Schedule O (Form 990)	3	X	
	KINGSWOOD OXFORD SCHOOL ADMITS STUDENTS OF ANY RACE COLOR, RELIGION, SEX, NATIONAL AND ETHNIC ORIGIN. THE SCHOOL DOES NOT DISCRIMINATE ON THE BASIS OF THESE CHARACTERISTICS IN THE ADMISSIONS PROCESS INCLUDING FINANCIAL AID.			
4	Does the organization maintain the following?			
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	X	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	X	
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	X	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	X	
	If you answered "No" to any of the above, please explain. If you need more space, use Schedule O (Form 990).			
5	Does the organization discriminate by race in any way with respect to:			
a	Students' rights or privileges?	5a		X
b	Admissions policies?	5b		X
c	Employment of faculty or administrative staff?	5c		X
d	Scholarships or other financial assistance?	5d		X
e	Educational policies?	5e		X
f	Use of facilities?	5f		X
g	Athletic programs?	5g		X
h	Other extracurricular activities?	5h		X
	If you answered "Yes" to any of the above, please explain. If you need more space, use Schedule O (Form 990).			
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	X	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		X
	If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990).			
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form 990).	7	X	

LHA **For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990EZ.** Schedule E (Form 990 or 990-EZ) 2009

SEE SCHEDULE O FOR LINE 6 STATEMENT

932061
02-03-10

SCHEDULE I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

OMB No 1545-0047
2009
Open to Public Inspection

Name of the organization: KINGSWOOD OXFORD SCHOOL, INC.

Employer identification number 06-0646688

Part I **General Information on Grants and Assistance**

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? [X] Yes [ ] No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II **Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than $5,000. Check this box if no one recipient received more than $5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed ▶ [ ]

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance

2 Enter total number of section 501(c)(3) and government organizations ▶

3 Enter total number of other organizations ▶

LHA **For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.**

Part III **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Use Part IV and Schedule I-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
SCHOLARSHIPS - NEED BASED	179	0.	2,732,334.	FMV	TUITION ASSISTANCE
SCHOLARSHIPS - MERIT	23	0.	162,500.	FMV	TUITION ASSISTANCE
SCHOLARSHIPS - MERIT	13	17,712.	0.	FMV	STIPENDS FOR EDUCATION
TUITION REMISSION	22	0.	654,500.	FMV	TUITION ASSISTANCE
SCHOLARSHIPS - NEED BASED STIPENDS	4	3,000.	0.	FMV	STIPENDS FOR EDUCATION

Part IV **Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

SCHEDULE I, PART I, LINE 2: THE SCHOOL PROVIDES NEED BASED SCHOLARSHIPS, MERIT AWARDS, AND TUITION REMISSION BASED ON A REDUCTION IN TUITION.

SCHEDULE J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 23.**

▶ **Attach to Form 990.** ▶ **See separate instructions.**

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization: KINGSWOOD OXFORD SCHOOL, INC.

Employer identification number: 06-0646688

Part I Questions Regarding Compensation

		Line	Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Travel for companions ☒ Tax indemnification and gross-up payments ☐ Discretionary spending account ☒ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☒ Health or social club dues or initiation fees ☐ Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	X	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply. ☒ Compensation committee ☐ Independent compensation consultant ☒ Form 990 of other organizations ☒ Written employment contract ☐ Compensation survey or study ☒ Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X	
c	Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	4c		X
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a	The organization?	5a		X
b	Any related organization? If "Yes" to line 5a or 5b, describe in Part III	5b		X
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	6a		X
b	Any related organization? If "Yes" to line 6a or 6b, describe in Part III.	6b		X
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation (i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
DENNIS BISGAARD	(i)	270,944.	0.	0.	51,200.	87,387.	409,531.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
COLLEEN WOERLEN	(i)	140,180.	0.	0.	11,872.	12,318.	164,370.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
DEBORAH HYDE	(i)	180,609.	0.	0.	14,144.	609.	195,362.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
ALAN R. COMRIE	(i)	146,450.	0.	0.	11,716.	604.	158,770.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

PART I, LINE 1A: PART 1 LINE 1A: THE HEAD OF SCHOOL IS REQUIRED TO LIVE ON CAMPUS.

PART 1 LINE 4B: THE HEAD OF SCHOOL, DENNIS BISGAARD, PARTICIPATES IN A 457(F) NON QUALIFIED SUPPLEMENTAL BENEFIT PLAN.

SCHEDULE J-2
(Form 990)

Department of the Treasury
Internal Revenue Service

Continuation Sheet for Form 990

▶ Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.
▶ See the Instructions for Form 990.

OMB No 1545-0047
2009
Open to Public Inspection

Name of the Organization: KINGSWOOD OXFORD SCHOOL, INC.

Employer Identification number: 06-0646688

Part I Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and title	(B) Average hours per week	(C) Position (check all that apply): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
MICHAEL FRYER DIR. BUILDINGS & GROUNDS	40.00					X		105,300.	0.	36,866.

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J-2 (Form 990) 2009

932201 02-02-10

SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization: KINGSWOOD OXFORD SCHOOL, INC.

Employer identification number: 06-0646688

Part I Types of Property

		(a) Check if applicable	(b) Number of contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d) Method of determining revenues
1	Art - Works of art				
2	Art - Historical treasures				
3	Art - Fractional interests				
4	Books and publications	X		166.	COST
5	Clothing and household goods				
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded	X	35	171,626.	FMV
10	Securities - Closely held stock				
11	Securities - Partnership, LLC, or trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation contribution - Historic structures				
14	Qualified conservation contribution - Other				
15	Real estate - Residential				
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles				
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other ▶ (ITEMS FOR STA)	X	36	29,905.	ESTIMATED
26	Other ▶ ( )				
27	Other ▶ ( )				
28	Other ▶ ( )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgment | 29 |

			Yes	No
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	30a		X
b	If "Yes," describe the arrangement in Part II.			
31	Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	31	X	
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	32a	X	
b	If "Yes," describe in Part II.			
33	If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II.			

Part II **Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

SCHEDULE M, LINE 32B: THE SCHOOL USES A THIRD PARTY FOR THE SALE OF STOCK GIFTS.

SCHEDULE O (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.
▶ Attach to Form 990.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization: KINGSWOOD OXFORD SCHOOL, INC.

Employer identification number: 06-0646688

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
NOURISHING THEIR TALENTS IN A COMMUNITY OF TEACHERS, FRIENDS, AND FAMILIES.

FORM 990, PART VI, SECTION B, LINE 11: THE 990 WAS PROVIDED TO THE SCHOOL'S AUDIT COMMITTEE AND BOARD OF TRUSTEES PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C: THE BOARD OF TRUSTEES RECEIVE A CONFLICT OF INTEREST FORM THAT MUST BE COMPLETED EACH YEAR BY EVERY TRUSTEE. THE RESPONSES ARE REVIEWED BY THE BOARD'S GOVERNANCE AND NOMINATING COMMITTEE EACH YEAR.

FORM 990, PART VI, SECTION B, LINE 15A: THE HEAD OF SCHOOL'S COMPENSATION IS REVIEWED BY A COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES. THE HEAD'S COMPENSATION IS COMPARED TO OTHER HEADS OF SCHOOL USING GUIDESTAR, NAIS BENCHMARKING ANALYSIS, ETC.

FORM 990, PART VI, SECTION C, LINE 19: THE SCHOOL MAKES THE SCHEDULE 990 AND CONFLICT OF INTEREST POLICY AVAILABLE UPON REQUEST TO THE PUBLIC.

SCHEDULE E, LINE 6 - EXPLANATION OF GOVERNMENT FINANCIAL AID:
THE SCHOOL RECEIVED PASS-THROUGH FUNDS OF $10,748 FROM THE TOWN OF WEST HARTFORD.

SCHEDULE R
(Form 990)
Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.**
▶ **Attach to Form 990.** ▶ **See separate instructions.**

OMB No 1545-0047
2009
Open to Public Inspection

Name of the organization
KINGSWOOD OXFORD SCHOOL, INC.

Employer identification number
06-0646688

Part I **Identification of Disregarded Entities** (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II **Identification of Related Tax-Exempt Organizations** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity
THE WILLIAM J. TOMASSO SCHOLARSHIP FUND AT KINGSWOOD OXFORD SCHOOL, INC.	SCHOLARSHIPS	CONNECTICUT	501(C)(3)	TYPE 11D	N/A

LHA **For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.**

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations? Yes	(h) No	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes	(j) No

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of **(i)** interest **(ii)** annuities **(iii)** royalties or **(iv)** rent from a controlled entity	1a		X
b Gift, grant, or capital contribution to other organization(s)	1b		X
c Gift, grant, or capital contribution from other organization(s)	1c	X	
d Loans or loan guarantees to or for other organization(s)	1d		X
e Loans or loan guarantees by other organization(s)	1e		X
f Sale of assets to other organization(s)	1f		X
g Purchase of assets from other organization(s)	1g		X
h Exchange of assets	1h		X
i Lease of facilities, equipment, or other assets to other organization(s)	1i		X
j Lease of facilities, equipment, or other assets from other organization(s)	1j		X
k Performance of services or membership or fundraising solicitations for other organization(s)	1k		X
l Performance of services or membership or fundraising solicitations by other organization(s)	1l		X
m Sharing of facilities, equipment, mailing lists, or other assets	1m		X
n Sharing of paid employees	1n		X
o Reimbursement paid to other organization for expenses	1o		X
p Reimbursement paid by other organization for expenses	1p		X
q Other transfer of cash or property to other organization(s)	1q		X
r Other transfer of cash or property from other organization(s)	1r		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

	(a) Name of other organization(s)	(b) Transaction type (a-r)	(c) Amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Are all partners section 501(c)(3) organizations? Yes	(d) No	(e) Share of end-of-year assets	(f) Disproportionate allocations? Yes	(f) No	(g) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(h) General or managing partner? Yes	(h) No

CERTIFICATE OF AMENDMENT
NONSTOCK CORPORATION
Office of the Secretary of the State

MAILING ADDRESS:
Commercial Recording Division
Connecticut Secretary of the State
P.O. Box 150470
Hartford, CT 06115-0470
860-509-6003

DELIVERY ADDRESS:
Commercial Recording Division
Connecticut Secretary of the State
30 Trinity Street
Hartford, CT 06106
860-509-6003

Space For Office Use Only **Filing Fee: $20.00** **Make Checks Payable To "Secretary of the State"**

1. NAME OF CORPORATION

Kingswood-Oxford School, Inc.

2. THE CERTIFICATE OF INCORPORATION IS (check A, B or C)

_______ **A. AMENDED**

_______ **B. RESTATED**

__X__ **C. AMENDED AND RESTATED**

The restated certificate consolidates all amendments into a single document.

3. TEXT OF EACH AMENDMENT / RESTATEMENT

Kingswood-Oxford School, Inc. (the "Corporation") is hereby amending and restating its amended and restated certificate of incorporation. *Article 1 is amended to reflect that the Corporation is changing its name from Kingswood-Oxford School, Inc. to Kingswood Oxford School, Inc.*

The full text of the Amended and Restated Certificate of Incorporation is set forth on Exhibit A, attached hereto and made a part hereof.

The Amended and Restated Certificate of Incorporation was approved by the Corporation's Board of Directors on April 22, 2010.

(Please reference an 8½ x 11 attachment if additional space is needed)

Space For Office Use Only

4. VOTE INFORMATION (check A, B or C.)

________ **A.** **The Amendment was duly approved by the members in the manner required by sections 33-1140 to 33-1147 of the Connecticut General Statutes, and by the Certificate of Incorporation.**

________ **B.** **The Amendment was duly approved by the incorporators and member approval was not required.**

__X__ **C.** **The Amendment was duly approved by the board of directors and member approval was not required.**

5. EXECUTION

Dated this 22 day of April, 2010.

MARILYN GLOVER	Secretary, BOT	Marilyn Glover
Print or type name of signatory	**Capacity of signatory**	**Signature**

EXHIBIT A

AMENDED AND RESTATED CERTIFICATE OF INCORPORATION

of

KINGSWOOD OXFORD SCHOOL, INC.

1. **Name**. The name of the corporation is Kingswood Oxford School, Inc. (the "Corporation"). The Corporation was formerly known as Kingswood-Oxford School, Inc.

2. **Nonprofit Corporation**. The Corporation is nonprofit and shall not have or issue shares of stock or make distributions except as otherwise provided in this certificate of incorporation or the bylaws of the Corporation or by applicable statute.

3. **Membership**. The Corporation has no members.

4. **Registered Agent**. The Corporation's registered agent is R&C Service Company, with a business office located c/o Robinson & Cole LLP, 280 Trumbull Street, Hartford, CT 06103.

5. **Purposes**. The purpose of the Corporation is to operate a private, nondenominational school (or schools) located in the State of Connecticut, and to carry on all activities which may be necessary or proper with respect thereto.

Subject to the foregoing limitations and those set forth in Article 8 below, the Corporation may engage in any lawful act or activity for which a corporation may be organized under the Connecticut Revised Nonstock Corporation Act (the "Act").

6. **Board of Trustees**. The activities, business, property and affairs of the Corporation shall be managed by a self-perpetuating board of elected and ex-officio trustees, as further provided in the Corporation's bylaws.

7 **Limitation on Liability of Trustees**. The personal liability of a trustee to the Corporation for monetary damages for breach of duty as a trustee shall be limited to the amount

of compensation, if any, received by the trustee for serving the Corporation during the year of the violation, so long as the breach was not of a sort for which such limitation of liability is not permitted by Section 33-1026(b)(4) of the General Statutes of Connecticut.

Nothing contained in this Article 7 shall be construed to deny a trustee of the Corporation the benefit of Section 52-557m of the General Statutes of Connecticut or of any other limitation of liability available to such trustee under Connecticut law. Any repeal or modification of this Article 7 shall not adversely affect any right or protection of a trustee of the Corporation existing at the time of such repeal or modification.

8. **Restrictions**. Notwithstanding any other provision of this certificate of incorporation:

(a) The Corporation shall at all times be organized and operated exclusively for charitable, educational or scientific purpose within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Internal Revenue Code");

(b) No part of the net earnings of the Corporation shall inure to the benefit of or be distributable to the Corporation's trustees, officers or other private persons, provided that the Corporation may pay reasonable compensation for services actually rendered, may reimburse reasonable expenses actually incurred by any such persons, and may make payments and distributions, to the extent reasonable and necessary, in furtherance of the purposes set forth in Article 5 above;

(c) No substantial part of the activities of the Corporation shall include carrying on propaganda or otherwise attempting to influence legislation, and the Corporation shall not participate or intervene (including by the publication or distribution of statements) in any political campaign on behalf of or in opposition to any candidate for public office; and

(d) The Corporation shall not conduct any activities, nor exercise any power, not permitted to be conducted by a corporation described under Section 501(c)(3) of the Internal Revenue Code and exempt from taxation under Section 501(a) of the Internal Revenue Code, or by a corporation the contributions to which are deductible by a contributor under Section 170(a), 2055(a)(2) or 2522(a)(2) of the Internal Revenue Code.

9. **Fundamental Changes**. The trustees, by the affirmative vote of no less than two-thirds of all trustees present at a meeting of the board of trustees at which a quorum is present, provided notice of such proposal shall have been provided to all trustees at least seven days before such meeting, may:

(a) Amend the certificate of incorporation, provided, however, that no such amendment shall operate to terminate the deductibility of gifts or bequests to the Corporation for federal tax purposes or the federal income tax exemption of the Corporation as an organization described in Section 501(c)(3) of the Internal Revenue Code;

(b) Transfer substantially all of the Corporation's assets to another corporation formed for purposes similar to those of the Corporation, exempt from taxation under Section 501(a) of the Internal Revenue Code as an organization organized and operated exclusively for educational and/or charitable purposes described under Section 501(c)(3) of the Internal Revenue Code, and at the time contributions to which shall be tax deductible under Section 170(a) of the Internal Revenue Code.

(c) Sell or mortgage substantially all of the assets of the Corporation;

(d) Merge the Corporation with another corporation; and

(e) Dissolve the Corporation.

The trustees of the Corporation shall have the right to make other fundamental changes to the extent and in the manner permitted by Connecticut law to trustees of a Connecticut nonstock corporation except as otherwise provided in this certificate of incorporation or the bylaws of the Corporation.

10. **Indemnification**. The Corporation shall indemnify and advance expenses to its trustees to the fullest extent permitted by law. Without limiting the foregoing, the Corporation shall indemnify its trustees against liability to any person for any action taken, or any failure to

take any action, as a trustee, except liability of a sort for which indemnification is not permitted by Section 33-1026(b)(5) of the General Statutes of Connecticut.

In addition, the Corporation may indemnify and advance expenses to officers, employees and agents of the Corporation who are not trustees to the same extent as trustees, and may further indemnify such officers, employees and agents to the extent provided by the specific action of the Corporation and permitted by law. The Corporation may also procure insurance providing greater indemnification as provided by law.

11. **Dissolution**. Upon dissolution of the Corporation, all of its assets remaining for distribution after payment of obligations or provision for the same shall be distributed (subject to any restrictions imposed by any applicable will, trust, deed, agreement or other document) to such organization or organizations selected by the board of trustees, provided such organization or organizations shall be then exempt from taxation under Section 501(a) of the Internal Revenue Code as an organization organized and operated exclusively for educational and/or charitable purposes described under Section 501(c)(3) of the Internal Revenue Code, and at the time contributions to which shall be tax deductible under Section 170(a) of the Internal Revenue Code. Any of such assets not so disposed of shall be disposed of by a court of competent jurisdiction of the county in which the principal office of the Corporation is then located, exclusively for educational and/or charitable purposes, as described in Section 501(c)(3) of the Internal Revenue Code.

12. **References to Internal Revenue Code**. All references to the Internal Revenue Code herein shall be deemed to refer to sections of the Internal Revenue Code now in effect, and to the corresponding sections of any subsequent Internal Revenue Code.

Acceptance of appointment by registered agent:

R&C SERVICE COMPANY

By: ______________________
J. C. David Hadden
Vice President

SECRETARY OF THE STATE
30 TRINITY STREET
P.O. BOX 150470
HARTFORD, CT 06115-0470

MAY 5,2010

SHERRY STRICKLAND
ROBINSON & COLE
280 TRUMBULL STREET
HARTFORD, CT 06103-3597

RE: Acceptance of Business Filing

This letter is to confirm the acceptance of a filing for the following business:

KINGSWOOD-OXFORD SCHOOL, INC.

Work Order Number: 2010111670-001
Business Filing Number: 0004158950
Type of Request: CERTIFICATE OF AMENDMENT
File Date/Time: MAY 05 2010 12:20 PM
Effective Date/Time: MAY 05 2010 12:20 PM
Work Order Payment Received: 70.00
ιyment Received: 70.00
ᴗredit on Account: 1661.00
Customer Id: 000000414
Business Id: 0100118

EVETT PEREZ
Commercial Recording Division
860-509-6036
WWW.CONCORD.SOTS.CT.GOV

BUSINESS FILING REPORT

WORK ORDER NUMBER:2010111670-001
BUSINESS FILING NUMBER: 0004158950

BUSINESS NAME:

KINGSWOOD OXFORD SCHOOL, INC.

BUSINESS LOCATION:

170 KINGSWOOD RD
WEST HARTFORD,CT 06119

MAILING ADDRESS:

170 KINGSWOOD RD
WEST HARTFORD,CT 06119

PRINCIPAL INFORMATION FOR UP TO THREE PRINCIPALS:

NAME:MARILYN GLOVER
TITLE:SECRETARY

NAME:LES TAGER
TITLE:CHAIRMAN OF THE BOARD OF TRUSTEES

NAME:WALTER S. BAILEY
TITLE:BOARD MEMBER

** END OF REPORT **

EXHIBIT B

BYLAWS

of

KINGSWOOD OXFORD SCHOOL, INC.

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TABLE OF CONTENTS
(continued)

BYLAWS

of

KINGSWOOD OXFORD SCHOOL, INC.

ARTICLE I. GENERAL

1.1. Purpose. The corporation name is Kingswood Oxford School, Inc. (the "Corporation"). The Corporation was formerly known as Kingswood-Oxford School, Inc. These bylaws supplement certain provisions of the certificate of incorporation of the Corporation and the Connecticut Revised Nonstock Corporation Act, as amended from time to time (the "Act"). References in these bylaws to provisions of the Act shall refer to any corresponding provisions of future state law.

1.2. Offices of Corporation. The Corporation's board of trustees (the "Board") shall have the power to determine the location of the registered office, in accordance with applicable law, from time to time, and to designate the principal office of the Corporation and such additional offices as it shall determine in its discretion.

ARTICLE II. BOARD OF TRUSTEES

2.1. Authority and Composition. All corporate powers shall be exercised by or under the authority of, and the activities, property and affairs of the Corporation shall be managed by or under the direction of, the Board, subject to any limitations set forth in the certificate of incorporation.

2.2. Number. The Corporation shall have not less than thirteen nor more than twenty-nine elected trustees ("Board Elected Trustees"). In addition, the Corporation shall have three ex officio trustees ("Ex Officio Trustees"), so that the total Board shall consist of not less than sixteen nor more than thirty-two trustees. The number of trustees serving from time to time shall be the total number of Board Elected Trustees and Ex Officio Trustees fixed by resolution of the Board at any time or, in the absence thereof, shall be the number of Board Elected Trustees, elected at the most recently held meeting of trustees for such purpose, added to the number of Ex Officio Trustees.

2.3. **Election of Board Elected Trustees**. At each annual meeting of the Board and at least annually at any subsequent meeting of the Board, the then acting trustees shall elect Board Elected Trustees consistent with the overall number of Board Elected Trustees determined by the Board. Board Elected Trustees shall be elected to staggered terms of service. The total number of Board Elected Trustees shall be divided into three groups, with each group containing approximately the same percentage of the total, as near as may be. The terms of each group will expire every three years on alternating years, so that in any year approximately one-third of all Board of Elected Trustees' terms shall expire.

2.4. **Limitation on Consecutive Years of Service of Board Elected Trustees**. No person shall serve as a Board Elected Trustee for more than three consecutive full three year terms. Service as a trustee to fill a partial term shall not be counted toward such limitation. A Board Elected Trustee whose eligibility has expired shall be eligible for reelection after he or she has not served as a trustee for the period between two consecutive Annual Election Meetings of the Board. The restriction on service as a Board Elected Trustee contained in this section shall not apply to an individual who is serving as an officer of the Corporation.

2.5. **Vacancies**. Any vacancy or vacancies occurring among Board Elected Trustees may be filled until the next meeting at which Board Elected Trustees are elected by action of the remaining trustees in office at any meeting of the Board, though such remaining trustees are fewer than a quorum. A vacancy that will occur at a specific later date, by reason of a resignation effective at a later date, may be filled before the vacancy occurs, but the new trustee may not take office until that vacancy occurs.

2.6. <u>Ex Officio Trustees</u>. The following shall serve as Ex Officio Trustees while holding the office indicated:

(a) The Head of Kingswood Oxford School;

(b) The President of the Kingswood Oxford School Head's Advisory Council;

and

(c) The President of the Kingswood Oxford School Parents Association.

In the event any of the above-specified positions shall have been modified by name or responsibility, the person holding the closest equivalent position shall be an Ex Officio Trustee instead. In the event two people shall hold the positions described in subparagraph (b) or (c) above of this section, the Board (other than such persons) shall select one of them to serve as an Ex Officio Trustee.

Ex Officio Trustees shall be counted for purposes of determining a quorum and shall have the right to vote on matters coming before the Board.

2.7. <u>Meetings and Notices</u>. Annual meetings of the Board shall be held at the principal offices of the Corporation unless otherwise specifically directed by the Chair. The Board or its Chair will specify an appropriate date in May or June, and issue notice thereof as provided below, for the purpose of electing trustees and officers for the ensuing year, receiving reports from the Corporation's officers, agents and committees, and transacting such other business as may properly come before the meeting. Notice of the annual meeting shall be in writing and shall be transmitted to all trustees at least ten but no more than sixty days before the annual meeting.

Regular meetings of the trustees may be held at such times and places as, in the opinion of the Chair or a majority of the trustees, the interests of the Corporation shall require. At least seven days' notice stating the time and place of regular meetings shall be given to each trustee.

Special meetings of the trustees shall be held whenever called by the Chair in the Chair's discretion, or by the Secretary upon the written request of at least twenty-five percent of the trustees. At least seven days' notice stating the time, place and purpose of special meetings shall be given to each trustee.

2.8. **Quorum, Action by Board of Trustees and Adjournment**. A majority of the trustees then serving shall constitute a quorum for the transaction of business, and the act of a numerical majority of the trustees present at a meeting at which a quorum is present shall be the act of the Board, unless the presence of or act of a greater number is specifically required by these bylaws, the Corporation's certificate of incorporation, or the Connecticut General Statutes. Each trustee must exercise his or her authority as a trustee personally, and may not grant a proxy or power of attorney for such authority. If a quorum shall not be present at any meeting of trustees, a majority of the trustees present at such meeting may adjourn the meeting from time to time, without notice other than announcement at the meeting, until a quorum shall be present.

2.9. **Action Without a Meeting**. Any action which may be taken at a meeting of the Board or of a committee of the Board may be taken without a meeting if a consent in writing, setting forth the action so taken, or to be taken, shall be signed by all of the trustees or all of the committee members entitled to vote with respect to the subject matter of such meeting. Such consent shall be filed with the minutes of the trustees' or committee's meetings.

2.10. Meeting by Conference Telephone. A trustee or a member of a committee of the Board may participate in a meeting of the Board or of such committee by means of conference telephone or similar communications equipment enabling all trustees or all committee members participating in the meeting to hear one another, and participation in such a meeting shall constitute presence in person at such meeting.

2.11. Resignations. The resignation of any trustee shall be in writing and shall be effective immediately upon receipt by an officer of the Corporation if no time is specified, or at such later time as the resigning trustee may specify and the Corporation shall accept. Failure of a trustee to attend three consecutive Board meetings over a one year period without proper excuse may in the Chair's discretion be deemed a resignation.

2.12. Removal of Trustees. Any trustee may be removed at any time without cause by the affirmative vote of two-thirds of all trustees present at a duly held meeting at which a quorum is present, provided notice of said proposed action shall have been transmitted to all trustees at least seven days before said meeting. If the trustees remove an Ex Officio Trustee, such removed trustee shall be simultaneously removed from the office which gave rise to his or her status as an Ex Officio Trustee.

2.13. Compensation. No trustee shall receive compensation for services rendered to the Corporation in such capacity, but trustees shall be entitled to reimbursement for reasonable and necessary expenses actually incurred in connection with the performance of their duties in the manner and to the extent that the Board shall determine, and may receive reasonable compensation for services performed in other capacities for or on behalf of the Corporation.

ARTICLE III. TRUSTEES EMERITI

3.1. **Trustees Emeriti**. The trustees at the annual meeting may elect any number of Trustees Emeriti to serve for life or until they resign. The criteria for election as an Emeritus Trustee shall be distinguished long-term service to, and support of, Kingswood-Oxford School. Trustees Emeriti shall have such rights as shall be determined by the trustees from time to time. If invited to attend meetings of the trustees or any committee, Trustees Emeriti shall not be counted in determining the presence of a quorum at such meetings, and shall not have the right to vote on any matter which comes before the trustees or any such committee.

3.2. **Reference to Trustees**. As used in these bylaws, the term "trustee" for all purposes shall refer to trustees who have voting power, unless the bylaws specifically refer to an Emeritus Trustee or Trustees Emeriti.

ARTICLE IV. COMMITTEES OF THE BOARD

4.1. **General**. At least annually the Board, by the affirmative vote of a majority of all trustees then serving shall appoint an Executive Committee, a Governance and Nominating Committee, a Finance-Investment Committee and an Audit Committee in accordance with these bylaws. The Board may appoint such other committees as the Board from time to time may consider necessary or advisable. The Board shall appoint the chair of each committee. The purposes and duties of each committee shall be as set forth below and as may be further determined by the Board.

The Executive Committee, Governance and Nominating Committee, Finance-Investment Committee and Audit Committee shall each consist exclusively of Board members, and may each exercise the authority of the Board to the extent specified below in each committee's description of its purposes and powers, and as may be further authorized by the

Board; provided, however, that any such committee may not: (1) fill vacancies on the Board of Trustees or on any committee with the power to act on behalf of the Corporation; (2) adopt, amend or repeal these bylaws; (3) approve a plan of merger; (4) approve a sale, lease, exchange or other disposition of all or substantially all, of the property of the Corporation except as provided in Section 33-1101(e)(5) of the Act; or (5) approve a proposal to dissolve.

Each Committee shall report its actions and recommendations to the Board at each Board meeting. Persons who are not members of the Board may be appointed to any committee that does not have authority to act on behalf of the Corporation. Each committee shall meet with sufficient frequency to accomplish its assigned functions, at least two days' notice thereof having been provided.

4.2. **Quorum and Action**. At all committee meetings, a quorum for the transaction of business shall consist of a majority of members of the committee, and the vote of a majority of those members present when a quorum is present shall constitute the act of the committee. Ex officio members of any committee shall be counted in determining a quorum and shall have the right to vote.

4.3. **Executive Committee**. The Executive Committee shall consist of not less than five trustees. The Chair shall be one such committee member and shall serve ex officio as chair of the Executive Committee.

Subject to any prior limitations imposed by the Board and those set forth above in Section 4.1, the Executive Committee shall have the power to transact all regular business of the Corporation during the interim between the meetings of the Board, and its actions shall have the same force and effect of action of the Board. The Executive Committee shall also be responsible for long-range planning activities, and for monitoring the implementation of long range plans.

4.4. Governance and Nominating Committee. The Governance and Nominating Committee shall consist of not less than three trustees. It shall make nominations for trustees, officers, standing committees and standing committee chairs as provided in these bylaws and as circumstances require. The Chair, in consultation with the Head, shall recommend the composition and the chair of each standing committee. The Governance and Nominating Committee shall also periodically review the Corporation's bylaws, certificate of incorporation and conflict of interest policy, and otherwise engage the Committee's best efforts to assure that the governance of the Corporation meets appropriate standards. The Governance and Nominating Committee may appoint one or more subcommittees to assist in its work.

4.5. Finance-Investment Committee. The Finance-Investment Committee shall consist of not less than five trustees. The Finance-Investment Committee shall engage its best efforts to assure (i) the fiscal stability and long term economic health of the Corporation; (ii) the maintenance of accurate and complete financial records; and (iii) the presentation of timely, accurate and meaningful financial information to promote sound understanding by the Board as a whole of the Corporation's finances. The Finance-Investment Committee shall also review and recommend financial policies to the Board; monitor financial operations; review and approve the annual operating and capital budgets prior to submission to the Board, and monitor Board-approved budgets; review and recommend the incurrence of any indebtedness by the Corporation, and review, monitor and approve compliance with covenants of such indebtedness.

4.6. Audit Committee. The Audit Committee shall consist of not less than three trustees. The committee shall (i) recommend annually to the Board the appointment, as independent auditors of the Corporation, a certified public accountant or a firm of certified public accountants, who shall audit or cause to be audited the books and accounts of the Corporation on an annual basis; (ii) work with such auditors in designing the scope of such annual audits; (iii) review such auditors' opinion on the annual financial statements with respect to the Corporation, review any recommendations resulting from the auditors' work, and address such other matters as fall within the scope of the independent auditors' responsibilities; and (iv) institute review of specific activities when deemed appropriate by the Chair or the chair of the Finance-Investment Committee. The Audit Committee shall engage its best efforts to assure that all federal and state tax requirements have been satisfied. The Audit Committee shall review the federal tax return and provide all Board members with a copy prior to filing.

ARTICLE V. OFFICERS

5.1 **Officers, Appointment, Term and Vacancies**. The Board shall elect officers of the Corporation. Such officers shall consist of a Chair, Treasurer, Secretary and such other officers including one or more Vice Chairs as the Board deems expedient. The Chair, any Vice Chair, Treasurer and Secretary shall be members of the Board. Other officers need not be members of the Board. Any person may simultaneously hold multiple offices.

Officers shall be elected at the annual meeting of the Board for a term extending until the next succeeding annual meeting of the Board and until his or her successor has been elected and qualified. There shall be no limit on years of consecutive service by officers, except that the Chair may not serve more than three consecutive one year terms, unless his or her term of office is extended by vote of at least two-thirds of the trustees then serving for not in excess of two additional one year terms.

Any vacancy or vacancies occurring in any office of the Corporation may be filled until the next meeting at which officers are elected by the concurring vote of a majority of the remaining trustees, though such remaining trustees are less than a quorum, though the number of trustees at the meeting is less than a quorum, and though such majority is less than a quorum.

5.2. **Chair**. The Chair shall be the chief executive officer of the Corporation and shall have general control and management of its assets and affairs, subject to the direction of the Board. The Chair shall preside at all meetings of the Board and shall perform all duties incident to the office of Chair The Chair may appoint such employees and agents of the Corporation as the Chair may from time to time deem advisable. For corporate purposes, the Chair may be called the President.

Except as specifically limited by vote of the Board, any Vice Chair shall perform the duties and have the powers of the Chair during the absence or disability of the Chair. Any Vice Chair shall also perform such other duties as may be delegated to the Chair by the Board from time to time.

5.3. **Treasurer**. The Treasurer shall provide advice to the Business Manager of the Corporation and to the Board as to the custody of the funds and securities of the Corporation and the financial records of the Corporation. The Treasurer shall prepare or cause to be prepared annual financial statements for the Corporation in form and substance satisfactory to the Board and shall submit such financial statements to the Board. The Treasurer shall report to the Board when requested on the financial condition of the Corporation in such detail as the Board may request, and shall discharge all other duties assigned to him or her from time to time by the Board.

5.4. **Secretary**. The Secretary shall give due notice of all meetings of the Board, shall keep the minutes of the proceedings of the meetings of the Board; and shall act as custodian of all records and reports of the Corporation and of the Board. In addition, the Secretary shall perform such other duties as may be assigned to him or her by the Board or the Chair

5.5. **Removal of Officers**. Any officer of the Corporation may be removed at any time without cause by the affirmative vote of two-thirds of all trustees present at a duly held meeting at which a quorum is present, but without prejudice to such officer's contract rights, if any, provided notice of such action shall have been transmitted to all trustees at least seven days before said meeting.

ARTICLE VI. HEAD

6.1. **Head**. The Head shall be appointed by the Board for the management of Kingswood Oxford School, and serves at the pleasure of the Board. The Head shall be the chief administrative officer of the School. He or she shall organize and lead the School in the manner which most effectively carries out the School's mission as determined by the Board. The Head shall be appointed, and may be removed without cause, by the affirmative vote of two-thirds of all trustees present at a duly held meeting at which a quorum is present, provided notice of said proposed action shall have been transmitted to all trustees at least seven days before said meeting.

6.2. **Presidents of the Head's Advisory Council and Parents Association**. The Head shall appoint each of the President of the Kingswood Oxford Head's Advisory Council and the President of the Kingswood Oxford Parents Association to serve for a term of two years. The Head shall make each such appointment in consultation with the Chair and the outgoing occupant in the position to be appointed. No person shall serve as President of the Kingswood Oxford Parents Association or President of the Kingswood Oxford Head's Advisory Council for more than three consecutive full two year terms. Any such person may be eligible for re-appointment after at least one full year of leaving such position.

ARTICLE VII. GENERAL PROVISIONS

7.1. **Gender**. All references in these bylaws to the masculine, feminine or neuter gender shall be deemed to apply equally to one or more of such gender-specific references as may be appropriate.

7.2. **Fiscal Year**. The fiscal year of the Corporation shall commence on July 1

7.3. **Written Notice**. Any written notice required hereunder may, without limitation, be issued by regular mail, hand delivery, electronic means or facsimile.

7.4. **Waiver of Notice**. Written waiver signed at any time by a trustee or committee member entitled to notice shall be equivalent to the giving of notice. The attendance by any trustee or committee member at a meeting without protesting the lack of proper notice prior to the commencement of, at the beginning of, or promptly upon the trustee's or committee member's arrival to the meeting shall be deemed to be a waiver by such person of notice of the meeting.

7.5. **Written Signature**. Any written signature required under these bylaws or the Corporation's certificate of incorporation or by Connecticut law may be evidenced by manual, facsimile or electronic signature, any of which shall have the same legal effect as the manual signature of the signing party.

7.6. **Procedure**. Unless otherwise voted by a majority of those persons present at any meeting and entitled to vote thereof, the rules and procedures specified by Robert's Rules of Order Revised, as published and in effect at the time of any meeting, shall be followed during any meeting of constituents of the Corporation.

7.7. <u>Amendment</u>. These bylaws may be amended by the affirmative vote of no less than two-thirds of all trustees present at a duly held meeting of the Board at which a quorum is present, provided notice of such proposal shall have been provided to all trustees at least seven days before such meeting.

The foregoing amended and restated bylaws were adopted by the Board of Trustees on April 22, 2010.

• If you are filing for an **Additional (Not Automatic) 3-Month Extension, complete only Part II** and check this box . . . . ▶ ☑

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.

• If you are filing for an **Automatic 3-Month Extension, complete only Part I** (on page 1).

Part II **Additional (Not Automatic) 3-Month Extension of Time.** Only file the original (no copies needed).

Type or print	Name of exempt organization KINGSWOOD OXFORD SCHOOL, INC.	**Employer identification number** 06-0646688
File by the extended due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions 170 KINGSWOOD ROAD	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions WEST HARTFORD, CT 06119	

Enter the Return code for the return that this application is for (file a separate application for each return) 0 1

Application Is For	Return Code	Application Is For	Return Code
Form 990	01		
Form 990-BL	02	Form 1041-A	08
Form 990-EZ	03	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

• The books are in the care of ▶ ALAN R. COMRIE, CPA

Telephone No. ▶ 860-727-5022 FAX No. ▶ 860-232-1097

• If the organization does not have an office or place of business in the United States, check this box . . . . ▶ ☐

• If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ________ . If this is for the whole group, check this box . . ▶ ☐ . If it is for part of the group, check this box . ▶ ☐ and attach a list with the names and EINs of all members the extension is for.

4 I request an additional 3-month extension of time until MAY 15 , 20 11

5 For calendar year ____ , or other tax year beginning JULY 1 , 20 09 , and ending JUNE 30 , 20 10

6 If the tax year entered in line 5 is for less than 12 months, check reason ☐ Initial return ☐ Final return ☐ Change in accounting period

7 State in detail why you need the extension ADDITIONAL TIME IS REQUIRED TO GATHER COMPLETE AND ACCURATE FINANCIAL INFORMATION.

8a	If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	8a	$ 0
b	If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.	8b	$ 0
c	**Balance due.** Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions	8c	$ 0

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form

Signature ▶ Collee White Title ▶ BUSINESS MANAGER Date ▶ 2/15/11