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Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2009

OMB No 1545-0047

Open to Public

Internal I	Revenue	Service Fine of	rganization may have to us	se a copy of this return to satisfy	state reporting	g requirements	Inspection
A Fo	r the	2009 calendar yea	ar, or tax year beginning 07	7-01-2009 and ending 06-30-203	LO	D Employer ide	ntification number
		pplicable Please	C Name of organization CAMBRIDGE COMMUNITY FO	DUNDATION			
	lress ch	label or	Doing Business As			04-601249. E Telephone nu	
	ne cha	type. See				(617) 576-9	1966
	ıal retu mınate	Instruc-	Number and street (or P O 1 99 BISHOP ALLEN DRIVE	box if mail is not delivered to street addr	ess) Room/suite	G Gross receipts	
_	ended		City or town, state or countr CAMBRIDGE, MA 02139	y, and ZIP + 4			
Арр	nication	n pending	me and address of princips	Lofficer	1 >	ı	_
			me and address of principa ARD HARRIMAN	Tomcer		us a group return ates?	for
			SHOP ALLEN DRIVE RIDGE,MA 02139				
		(7,115)	KIB GE, TITC GE 133		1 ' '	II affiliates include	
I Tax	x-exem	npt status 🔽 501(c	(insert no)	'(a)(1) or		up exemption nui	(see instructions) nber ►
J W	ebsite	e: ► cambridgecfo	org				
K Forn	n of or	ganization Corpora	tion 🗸 Trust 🗀 Association	Other 🕨	L Year of fo	ormation 1916 M	State of legal domicile MA
Pai	rt I	Summary					
	1	•	-	r most significant activities CE AGENCIES SERVING CAMB	RIDGE		
క		10 1 10 7 10 2 0 10		02 11 02 11 0 0 11 11 0 0 11 11 0			
Governance							_
<u>ē</u>	_	Charleshar han kr				250/ -5-1	
Ģ J		•		ntinued its operations or dispose			_
	3	_		body (Part VI, line 1a) ne governing body (Part VI, line 1			
Activities &	5		mployees (Part V, line 2a)		b)		
5	6		olunteers (estimate if nece				3
ă.	7a		·	n Part VIII, column (C), line 12		7a	755,78
	ь	Net unrelated bus	ıness taxable ıncome from	Form 990-T, line 34		7b	
					Pric	or Year	Current Year
	8	Contributions and	d grants (Part VIII, line 1	h)		7,043,210	1,213,105
ā	9	Program service	revenue (Part VIII, line 2	g)	•		0
Revenue	10	Investment incor	me (Part VIII, column (A)	lines 3, 4, and 7d)			619,757
ш	11			s 5, 6d, 8c, 9c, 10c, and 11e)			63,507
	12		-	st equal Part VIII, column (A), lır	ne	7,043,210	1,896,369
	13			column (A), lines 1-3)		917,169	882,645
	14	Benefits paid to o	or for members (Part IX, co	olumn (A), line 4)			0
ø	15		ompensation, employee be	nefits (Part IX, column (A), lines	5 –	395,756	420 250
Expenses	16a	10) Professional fund	draising fees (Part IX, colu	mn (A), line 11e)		393,730	439,258
0	ь		penses (Part IX, column (D), line				
Ш	17	- '		11a-11d, 11f-24f)		123,372	176,657
	18			ual Part IX, column (A), line 25)		1,436,297	1,498,560
	19	Revenue less exp	penses Subtract line 18 fr	om line 12		5,606,913	397,809
Not Assets or Fund Balances					_	g of Current Year	End of Year
2 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	20	Total assets (Pa	rt X, line 16)			25,203,573	26,926,487
주 전 전 전 전 전 전 전 전 전 전 전 전 전 전 전 전 전 전 전	21	Total liabilities (f	Part X, line 26)			2,942,957	3,088,529
žZ	22	Net assets or fur	nd balances Subtract line	21 from line 20		22,260,616	23,837,958
Par	t II	Signature Bl	ock				
				mined this return, including accompanyin on of preparer (other than officer) is bas			
Sign		*****			2011	-05-16	
Here	9	Signature of office	er		Date		
		Richard Harriman					
		Type or print nam	e and title			1	
Paid		Preparer's signature SEAN	DONLAN	Date 2011-05-16	Check if self-empolyed	Preparer's identification (see instructions)	, ,
	arer's		rs L JOHNSON O'CONNOR FERG	DN & CARUCCI LLP		ETA: A	
Use (Only	ıf self-employed), address, and ZIP + 4	107 AUDUBON ROAD SUITI	E 104		EIN Þ	
			WAKEFIELD, MA 01880			Phone no ▶ (78	31) 914-3400
May t	he IR	S discuss this retu	·	n above? (see instructions)			▼ Yes

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

Cambridge Community Foundation (CCF) is dedicated toimproving the quality of life for the residents of Cambridge Founded 92 years ago, CCF serves the City through itssupport of nonprofit community organizations by makingdirect financial grants, providing technical assistance, andforming partnerships among organizations to coordinateservices, address gaps, and highlight emerging issues CCF supports work in the following six areas Early Chilhood ServicesYouth ServicesSenior ServicesCommunity ServicesEmergency OutreachArts and the Environment

gram services (Describe in S	, , , , , , , , , , , , , , , , , , , ,	E TRUSTEES	·
) (Expenses \$ ID TO VARIOUS SOCIAL SERVICE AG	RNING CENTER 776,428 Including gr GENCIES AT THE DISCRETION OF TH	ants of \$ 776,428) (Revenu E TRUSTEES	·
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	ARNING CENTER		·
FRIENDS OF THE COMMUNITY LEA	, , , , , , , , , , , , , , , , , , , ,	ants of \$ 30,000) (Revenu	ue\$)
	30,000 including gr	ants of \$ 30,000) (Revenu	ue \$
) (Expenses \$	20.000		
	1 3 TONDING THE ORGANIZATION TO	WOLD GRANTS IN THE AGASSIZ NEIGHBOR	KITOOD OF CAMBRIDGE
,			
<u> </u>		TION WITH HARVARD UNIVERSITY'S FUNDING THE ORGANIZATION FU	TION WITH HARVARD UNIVERSITY'S FUNDING THE ORGANIZATION FUNDED GRANTS IN THE AGASSIZ NEIGHBO

Part TV	Checklis	st of De	auired 9	Schedules
	CHECKII	SL UI KE	uuneu s	cneuules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		Νο
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	Yes	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If</i> " <i>Yes,"</i> complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		No

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		Νο
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🕏	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			

orm	990 (2009)			Page 5
Pa	Tt V Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
	1a 0			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return			_
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		No
Ь	If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>	3Ь		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νο
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νο
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			

against amounts due or received from them)

Gross income from other sources (Do not net amounts due or paid to other sources

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

a Did the organization make any taxable distributions under section 4966?

 ${f b}$ Did the organization make a distribution to a donor, donor advisor, or related person? .

Initiation fees and capital contributions included on Part VIII, line 12 . .

Gross receipts, included on Form 990, Part VIII, line 12, for public use of club

Section 501(c)(7) organizations. Enter

Section 501(c)(12) organizations. Enter

a Gross income from members or shareholders .

facilities

9a 9b

12a

10a

10b

11a

11b

12b

99 BISHOP ALLEN DR CAMBRIDGE, MA 02139

(617) 576-9966

Part VI
Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
4_	Enterthe number of voting members of the revenue hads			
1a b	Enter the number of voting members of the governing body 1a 23 Enter the number of voting members that are independent 1b 19			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any			
_	other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νο
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		Νo
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νο
6	Does the organization have members or stockholders?	6		Νo
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		Νo
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Νo
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)			-
			Yes	No
	Does the organization have local chapters, branches, or affiliates?	10a		Νο
	affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11		11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
C	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a		Νo
Ь	Other officers or key employees of the organization	15b		Νo
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed ►MA			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne orga	ınızatıor	n 🕨
	THE ORGANIZATION			

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
(A) Name and Title	(B) Average hours	Posi t	(C tion (hat a	ched	ckal)	I		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

For	n 990 (2009)			Page 8
1b	Total	0		20,910
2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ▶1	•		
			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete <i>Schedule J for such individual</i>	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4		No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No
S	ection B. Independent Contractors			'
1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization			
_	(A) Name and business address (B) Description of services		(C Compen	
2	Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization >0			
		F	orm 990	(2009)

					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
報告	1a	Federated camp	paigns 1a					
豆豆	Ь	Membership du	es 1b					
ું કુ	С	Fundraising eve	ents 1c					
Éŧ	d	Related organiz	ations 1d					
<u>ي</u> ≣`ى	e	Government grants	(contributions) 1e					
등등	f	All other contribution	ons, gifts, grants, and 1f	1,213,105				
至		sımılar amounts no	t ıncluded above					
<u>₹</u> 5	g	lines 1a-1f \$	butions included in 58,858					
Contributions, gifts, grants and other similar amounts	h	Total. Add lines	1a-1f	▶	1,213,105			
U 10	ļ							
e E				Business Code				
že Z	2a							
윤	b							
92	C							
že.	d							
5	e							
Program Serwce Revenue	f	All other progra	m service revenue					
Š	_	Total Addis	22-2f	L				
	g 3		2a-2f					
			ome (including dividendar ar amounts)		692,281		692,281	
	4		tment of tax-exempt bond		032,201		032,201	
	5			· · · · · . · ·				
		Royalties	(ı) Real	(II) Personal				
	6a	Gross Rents	(i) Keai	(II) I ersonar				
	ь	Less rental						
		expenses Rental income						
	C	or (loss)						
	d	Net rental incor	me or (loss)					
	_	C	(i) Securities	(II) O ther				
	7a	Gross amount from sales of	8,827,843					
		assets other than inventory						
	ь	Less cost or	8,900,367					
		other basis and sales expenses						
	c	Gain or (loss)	-72,524					
	d	Net gain or (los	s)		-72,524	-72,524		
Other Revenue	8a	Gross income frevents (not incl for contributions See Part IV, lin	reported on line 1c)					
9	_		a					
¥	Ь .		penses b	Lucusta be				
J	c 9a		loss) from fundraising	events F				
	9a	See Part IV, lin	rom gaming activities e 19 a					
	ь	Less direct exp	penses b					
	С	Net income or (loss) from gamıng actı	vities				
	10a	Gross sales of i						
	Ь	Less cost of a	oods sold b					
	c		loss) from sales of inve	entory 📂				
		Miscellaneous		Business Code				
	11a	ADMINISTRAT	IVE FEES CH	561,000	63,507		63,507	
	ь							
								
	d	All other revenu	10					
		Total. Add lines						
	12			· · · · •	63,507			
	**	rotai revenue. S	See Instructions	٠٠ - [1,896,369	-72,524	755,788	О

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).								
			(B)	(D).	(D)			
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses			
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	882,645	882,645					
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	,	,					
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16							
4	Benefits paid to or for members							
5	Compensation of current officers, directors, trustees, and key employees	233,053	105,194	103,119	24,740			
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$							
7	Other salaries and wages	145,850	98,447	32,816	14,587			
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)				· · · · · · · · · · · · · · · · · · ·			
9	Other employee benefits	38,781	29,653	6,743	2,385			
10	Payroll taxes	21,574	15,225	3,462	2,887			
11	Fees for services (non-employees)							
а	Management	6,417		6,417				
ь	Legal	19,691		19,691				
С	Accounting	49,800		49,800				
d	Lobbying	11,111		,				
e	Professional fundraising See Part IV, line 17							
f	Investment management fees							
g g	Other							
12	Advertising and promotion							
13	Office expenses	23,555	17,666	4,033	1,856			
14	Information technology	13,739	8,930	3,848	961			
15	Royalties	13,739	8,930	3,040	901			
		20.055	12.550	F 930	1.460			
16	Occupancy	20,855	13,556	5,839	1,460			
17 18	Payments of travel or entertainment expenses for any federal,							
10	state, or local public officials	6.066	6.066					
19	Conferences, conventions, and meetings	6,066	6,066					
20	Interest			-				
21	Payments to affiliates	2 227		2 22				
22	Depreciation, depletion, and amortization	2,327		2,327				
23	Insurance	1,208		1,208				
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)							
а	ANNUITY PAYMENTS	19,026		19,026				
b	MISCELLANEOUS	4,962		4,962				
c	FOREIGN TAXES	4,623		4,623				
d	DUES AND SUBSCRIPTIONS	1,787	1,787					
e	TELEPHONE	1,537	1,153	163	221			
f	All other expenses	1,064	722	342				
25	Total functional expenses. Add lines 1 through 24f	1,498,560	1,181,044	268,419	49,097			
26	Joint costs. Check here F if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	,,	,,	-,	,			

Pa	rt X	Balance Sheet						
						(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing				232,546	1	57,924
	2	Savings and temporary cash investments				1,995,099	2	1,771,490
	3	Pledges and grants receivable, net					3	
	4	Accounts receivable, net					4	
	5	Receivables from current and former officers, directors, trustees	. kev e	mplovees. a	nd			
		highest compensated employees Complete Part II of	,	,				
		Schedule L					5	
	6	Receivables from other disqualified persons (as defined under se persons described in section $4958(c)(3)(B)$ Complete Part II of		4958(f)(1))	and			
		Schedule L					6	
eţs	7	Notes and loans receivable, net				104,889	7	152,562
Assets	8	Inventories for sale or use					8	
⋖	9	Prepaid expenses and deferred charges					9	
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	10a	2	1,903			
	ь	Less accumulated depreciation	10b	1	8,154	6,077	10c	3,749
	11	Investments—publicly traded securities	-			19,007,538	11	21,158,656
	12	Investments—other securities See Part IV, line 11		3,646,308	12	3,535,550		
	13	Investments—program-related See Part IV, line 11			13			
	14	Intangible assets			14			
	15	Other assets See Part IV, line 11				211,116	15	246,556
	16	Total assets. Add lines 1 through 15 (must equal line 34)				25,203,573	16	26,926,487
	17	Accounts payable and accrued expenses .				45,858	17	31,970
	18	Grants payable				53,975	18	
	19	Deferred revenue					19	
	20	Tax-exempt bond liabilities					20	
<u>.</u>	21	Escrow or custodial account liability Complete Part IV of Schedule	D .	•			21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified						
-		persons Complete Part II of Schedule L		Ē			22	
	23	Secured mortgages and notes payable to unrelated third parties		ı			23	
	24	Unsecured notes and loans payable to unrelated third parties .					24	
	25	Other liabilities Complete Part X of Schedule D				2,843,124	25	3,056,559
	26	Total liabilities. Add lines 17 through 25				2,942,957	26	3,088,529
م		Organizations that follow SFAS 117, check here 🕨 🔽 and compl	ete lir	es 27				
Balance		through 29, and lines 33 and 34.						
<u> </u>	27	Unrestricted net assets				20,506,639		21,708,428
ă	28	Temporarily restricted net assets				650,568		1,026,121
Fund	29	Permanently restricted net assets				1,103,409	29	1,103,409
3		Organizations that do not follow SFAS 117, check here ► and	l comp	olet e				
ō	30	lines 30 through 34.					30	
Assets		Capital stock or trust principal, or current funds					31	
ري ري	31	Paid-in or capital surplus, or land, building or equipment fund.					-	
	32	Retained earnings, endowment, accumulated income, or other fur	ius			22,260,616	32	22 827 050
Net	33	Total liabilities and not assets (find balances						23,837,958
	34	Total liabilities and net assets/fund balances				25,203,573	34	26,926,487

Part XI Financial Statements and Reporting

			Yes	No
L	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	☐ Separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2009)

0 4 5 N - 4 5 4 5 0 2 4

OMB No 1545-0047

2009

Open to Public
Inspection

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

CAMBRIDGE COMMUNITY FOUNDATION

Department of the Treasury Internal Revenue Service

h

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. F See separate instructions.

Employer identification number

04-6012492 Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 7 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type III - Other ┌ Type I **b** Type II c Type III - Functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No 11g(i) and (III) below, the governing body of the the supported organization? (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv Is th organiza col (i) lis your gov docum	ne tion in sted in erning	(v) Did you not organizat col (i) of suppor	ion in your	(vi Is t organiza col (i) or in the l	ne Ition in ganized	(vii) A mount of support?
		instructions))	Yes	No	Yes	No	Yes	No	
						-			
						1			
						1			
						+			
Total									

Provide the following information about the supported organization(s)

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

	(Complete only if yo	ou checked the	box on line 5,	7, or 8 of Part I.	.)			
	ection A. Public Support	1		 	Т			
Cale	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 20	009	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	355,73	3 624,08	7 908,238	383,302		369,012	2,640,372
	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities							
3	furnished by a governmental unit to the organization without charge							
4 5	Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included or line 1 that exceeds 2% of the		3 624,08	7 908,238	383,302		369,012	2,640,372
6	amount shown on line 11, column (f) Public Support. Subtract line 5 from	1						2,640,372
-S	line 4 ection B. Total Support							
	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 20	09	(f) Total
7	A mounts from line 4	355,733	729,967	908,238	383,302		369,012	2,640,372
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	553,035	729,967	835,006	914,013		841,982	3,874,003
9 10	Net income from unrelated business activities, whether or not the business is regularly carried on Other income (Explain in Part							
11	IV) Do not include gain or loss from the sale of capital assets Total support (Add lines 7							6.544.075
12	through 10) Gross receipts from related activiti	es. etc (See inst	ructions)			12		6,514,375
13	First Five Years If the Form 990 is		-	, thırd, fourth, or fil	fth tax year as a !	\perp) organız	ation,
	check this box and stop here							▶
	ection C. Computation of Pub							
14	Public Support Percentage for 2009			11 column (f))		14		40 530 %
L5 	Public Support Percentage for 2008	•	•			15		
	33 1/3% support test—2009. If the and stop here. The organization qua 33 1/3% support test—2008. If the	alıfıes as a publıcl organızatıon dıd	y supported orga not check the bo	nization x on line 13 or 16a				▶ ✓ check this_
l7a	box and stop here. The organization 10%-facts-and-circumstances test is 10% or more, and if the organization meeorganization	—2009. If the orga tion meets the "fa	anization did not a acts and circums	check a box on line tances" test, chec	k this box and st	op here.	Explain	••d ••⊏
b	10%-facts-and-circumstances test 15 is 10% or more, and if the organ Explain in Part IV how the organiza supported organization	nization meets the	facts and circu	mstances" test, c	heck this box and	stop he	re.	▶ □
18	Private Foundation If the organizat	ion did not check	a box on line 13	. 16a, 16b, 17a or	17b, check this I	oox and s	ee	, ▶[

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes been	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Facts And Circumstances Test

The Funds has received more than 10% of it contributions from the public at large

Schedule A (Form 990 or 990-EZ) 2009

efile GRAPHIC print - DO NOT PROCESS

As Filed Data

DLN: 93493136057021

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Employer identification number Name of the organization CAMBRIDGE COMMUNITY FOUNDATION 04-6012492 organization answered "Yes" to Form 990, Part IV, line 6.

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the (a) Donor advised funds (b) Funds and other accounts Total number at end of year 9 385,000 Aggregate contributions to (during year) 368,833 3 Aggregate grants from (during year) Aggregate value at end of year 8,576,016 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised ✓ Yes □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 2d

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year 🛌
Number of states where property subject to conservation easement is located 🛌
Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?
Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year 🛌
A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year 🕨 \$
Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?
In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
 - (i) Revenues included in Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

▶\$_____

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2009

'ar	Organizations Maintaining Co	llections of Art	<u>, His</u>	toric	<u>al Tre</u>	asur	es, or (<u> </u>	<u>r Similaı</u>	· Asse	ts (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	ofth	e follo	wing th	at are	a sıgnıfıc	ant u	se of its co	llection		
а	Public exhibition		d	\sqcap	Loan or	rexcha	inge prog	rams				
b	Scholarly research		e	Γ	Other							
c	Preservation for future generations											
4	Provide a description of the organization's co	ollections and expla	ın how	v they	further	the or	ganızatıo	n's ex	empt purp	ose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								ılar	Γ,	í es	┌ No
Pai	Escrow and Custodial Arrang Part IV, line 9, or reported an ar						answere	ed "Y	es" to For	m 990	,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interme	diary	for co	ntrıbutı	ons or	other as:	setsi	not	Γ,	⁄es	√ No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	ing tal	ble		,					
							ŀ			A mou	nt	
c	Beginning balance							1c				
d	Additions during the year						ļ	1d				
e	Distributions during the year							1e				
f	Ending balance							1 f				
2a	Did the organization include an amount on Fe	orm 990, Part X, line	21?							₹	es (☐ No
b	If "Yes," explain the arrangement in Part XI\	<i>'</i>										
Pa	rt V Endowment Funds. Complete	if the organization	n ans	were	d "Yes'							
		(a)Current Year	(b)Prior Y		(c) Two	Years Bac	k (d)	Three Years	Back (e)	Four Y	ears Back
la	Beginning of year balance	2,632,008		3,	219,013							
b	Contributions	33,350			14,290							
C	Investment earnings or losses	295,981		-	435,832							
d	Grants or scholarships	103,216			108,531							
e	Other expenditures for facilities and programs											
f	Administrative expenses	48,290			56,932			+				
g	End of year balance	2,809,833		2,	632,008							
2	Provide the estimated percentage of the yea	r end balance held a	as									
а	Board designated or quasi-endowment											
ь	Permanent endowment -											
c Ba	Term endowment ► Are there endowment funds not in the posse	ssion of the organize	stion t	·hat a	o bold i	and ad	minictor	d for	tha.			
) a	organization by	ssion of the organiza	2011	.iiat ai	e neiu (anu au	iiiiiistere	u ioi	LITE	[Yes	No
	(i) unrelated organizations									3a(i)	_	No
	(ii) related organizations									3a(ii)		Νο
b	If "Yes" to 3a(II), are the related organization	ns listed as required	d on S	c he du	ıle R?					3b		
	Describe in Part XIV the intended uses of th	e organization's end	lowme	nt fun	ıds							
Pai	t VI Investments—Land, Building:	s, and Equipme	nt. S	ee Fo	rm 99	0, Par	t X, lıne	10.				
	Description of investment				Cost or		(b)Cost o basis (o		(c) Accun		(d) B	ook value
La	Land		•									
b	Buildings											
c	Leasehold improvements											
d	Equipment											
e	Other							21,903		18,154		3,749

Part VII Investments—Other Securities. See (a) Description of security or category		2. (c) Method of valuation
(including name of security)	(b)Book value	Cost or end-of-year market value
Financial derivatives Closely-held equity interests		
Other		
MORTGAGE NOTES RECIEVABLE	3,535,550	F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	3,535,550	
Part VIII Investments—Program Related. See		13.
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
		Cost of end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
	0.15	
		(b) Book value
Part IX Other Assets. See Form 990, Part X, lir		(b) Book value
Part IX Other Assets. See Form 990, Part X, lir		(b) Book value
Part IX Other Assets. See Form 990, Part X, lir		(b) Book value
Part IX Other Assets. See Form 990, Part X, lir		(b) Book value
Part IX Other Assets. See Form 990, Part X, lir		(b) Book value
Part IX Other Assets. See Form 990, Part X, lir		(b) Book value
Part IX Other Assets. See Form 990, Part X, lir		(b) Book value
Part IX Other Assets. See Form 990, Part X, lir		(b) Book value
Part IX Other Assets. See Form 990, Part X, lir		(b) Book value
Part IX Other Assets. See Form 990, Part X, lir		(b) Book value
Part IX Other Assets. See Form 990, Part X, lir		(b) Book value
Part IX Other Assets. See Form 990, Part X, lir		(b) Book value
Part IX Other Assets. See Form 990, Part X, lir		(b) Book value
Part IX Other Assets. See Form 990, Part X, Im (a) Descrip	tion	
Part IX Other Assets. See Form 990, Part X, lir	5.)	(b) Book value
Part IX Other Assets. See Form 990, Part X, Im (a) Description (b) Should equal Form 990, Part X, col.(B) line 1	5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X	5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.) , line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.) , line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.) , line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.) , line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.) , line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.) , line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.) , line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.) , line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.) , line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.) , line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.) , line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.) , line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 Part X Other Liabilities. See Form 990, Part X (a) Description of Liability Federal Income Taxes	5.) , line 25.	

Schedule D (Form 990) 2009

Pai	t XI Reconciliation of Change in Net Assets from Form 990 to Financial Stateme	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	1,896,369
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	1,498,560
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	397,809
4	Net unrealized gains (losses) on investments	4	1,179,533
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	1,179,533
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	1,577,342
_	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue		<u> </u>
1	Total revenue, gains, and other support per audited financial statements	1	2,978,053
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		, ,
а	Net unrealized gains on investments		
Ь	Donated services and use of facilities		
с	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
e	Add lines 2a through 2d	2e	1,179,533
3	Subtract line 2e from line 1	3	1,798,520
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 97,849		
b	Other (Describe in Part XIV) 4b		
c	Add lines 4a and 4b	4c	97,849
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	1,896,369
Part	XIIII Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
1	Total expenses and losses per audited financial	1	1,400,711
2	statements	-	
a	Donated services and use of facilities		
ь	Prior year adjustments	1	
c	Other losses	1	
d	Other (Describe in Part XIV) 2d	1	
e	Add lines 2a through 2d	2e	0
3	Subtract line 2e from line 1	3	1,400,711
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 97,849		
ь	Other (Describe in Part XIV)	1	
c	Add lines 4a and 4b	4c	97,849
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	1,498,560
Paı	TEXIV Supplemental Information		· · · · · · · · · · · · · · · · · · ·
Cor	nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, P	art IV ,	lines 1b and 2b,
	t V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete		

additional information

Ident if ier	Return Reference	Explanation
Part IV, Line 2b		THE ORGANIZATION OFFERS ACCOUNTING AND
		MANAGEMENT HELP FOR SMALLER NOT FOR PROFITS AS A MEANS TO PROMOTE GROWTH OF THESE SMALLER NFP'S
		AS A RESULT THE BALANCE SHEET LISTS CASH AND A
		CORRESPONDING LIABILITY FOR THE AMOUNTS HELD AS
		FISCAL AGENT FOR THESE NFP'S

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Schedule I

(Form 990)

Department of the Treasury

Internal Revenue Service

DLN: 93493136057021 OMB No 1545-0047

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Inspect ion

Name of the organization						Employer identification	on number
CAMBRIDGE COMMUNITY FOUNDA	04-6012492						
Part I General Informatio	n on Grants and	l Assistance				1	
Does the organization maintain the selection criteria used to aw Describe in Part IV the organiza	vard the grants or as atıon's procedures fo	sistance? r monitoring the use o	f grant funds in the Unite	d States			ΓYes Γ
Part II Grants and Other A Form 990, Part IV, line Part IV and Schedule	e 21 for any recip	ient that received n	nore than \$5,000. Che	eck this box if no one	recipient receive	ed more than \$5,000.	. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
See Addıtıonal Data Table							
2 Enter total number of section 50	1(c)(3) and govern	nent organizations					
3 Enter total number of other orga						_	0
			_	0			- (

	· · · · · · · · · · · · · · · · · · ·	
Part III	Grants and Other Assistance to Individuals in the United States. Comp	plete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.	

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
				<u> </u>	·

Part IV	Supplemental Informa	ation. Complete this j	part to provide the infor	mation required in Part	t I, line 2, and any other a	additional information.	
Ident if ier	Return Referen	nce Exp	planation				

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DLN: 93493136057021

OMB No 1545-0047

Open to Public

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection Internal Revenue Service **Employer identification number** Name of the organization CAMBRIDGE COMMUNITY FOUNDATION 04-6012492

_	Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-E (a) Name of disqualified person (b) Description of transaction							(c) C	(c) Correcte		
1	(a) Name of disq	uaiiiieu	person		(b) Desc	ription of transaction		Yes	No		
sect	r the amount of tax impos ion 4958 r the amount of tax, if any						• • •	🕨	* \$		
Part II											
	Complete if the organiz	zation a T	nswere	1 "Yes" on Form 990), Part IV, line 26 T	, or Forr	n 990-E			<u>a</u>	
		(b) L	oan to			(e) I	n	(f)		(g)Writ	tan
(a) Name	of interested person and	1	m the	(c)O rıgınal	(d)Balance due	defau			Approved by board or committee?		nt?
	purpose	organi	zation?	prıncıpal amount	(d) Dalalice due	uciuu		1 '			
		To From				Yes	No	Yes	No	Yes	No
		1							+		1
		<u> </u>						+	+		-
		1					1	+	+		
		1	1		1	I	1	1	1	1	1

Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered	"Yes'	' on Form 99	0, Part IV	, line 27.
---------------------------------------	-------	--------------	------------	------------

(a) Name of Interested person	(b)Relationship between interested person and the organization	(c)A mount of grant or type of assistance

Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sharing o organization's revenues?		
	organization			Yes	No	
PAUL GALLAGHER	PAUL IS THE TREASURER OF THE ORGANIZATION	,	PAUL IS PARTNER IN AN ACCOUNTING FIRM THAT PROVIDES BOOKEEPEING SERVICES TO THE ORGANIZATION		No	

SCHEDULE M (Form 990)

NonCash Contributions

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Employer identification number Name of the organization CAMBRIDGE COMMUNITY FOUNDATION 04-6012492 Types of Property (a) (b) (c) (d) Check Number of Contributions Revenues reported on Method of determining Form 990, Part VIII, line revenues ıf applicable 1 g 1 Art—Works of art . . 2 Art—Historical treasures 3 Art—Fractional interests 4 Books and publications 5 Clothing and household goods Cars and other vehicles Boats and planes . . . Intellectual property Securities—Publicly traded . 11 158,858 Stock Market Value 10 Securities—Closely held stock 11 Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . . 13 Qualified conservation contribution—Historic structures 14 Qualified conservation contribution—Other . . Real estate—Residential . Real estate—Commercial . 17 Real estate—Other . . . 18 Collectibles 19 Food inventory . . . 20 Drugs and medical supplies . **21** Taxidermy 22 Historical artifacts Scientific specimens . . 23 Archeological artifacts . . 24 25 Other ▶ (___ Other ►(___ 26 27 Other ►(__ **28** Other ► (Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used No 30a **b** If "Yes," describe the arrangement in Part II 31 Νo Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash 32a Νo

If the organization did not report revenues in column (c) for a type of property for which column (a) is checked,

b If "Yes," describe in Part II

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2009

Software ID: Software Version:

EIN: 04-6012492

Name: CAMBRIDGE COMMUNITY FOUNDATION

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DLN: 93493136057021OMB No 1545-0047

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2009

Department of the Treasury Internal Revenue Service

(Form 990)

SCHEDULE 0

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990.

Open to Public Inspection

Name of the organization CAMBRIDGE COMMUNITY FOUNDATION Employer identification number

04-6012492

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 2		The treasurer is a partner in the accounting firm that provides bookeeping services to the Organization

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 11		The draft of the return is made available to the audit commitee and the board members if so desired

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 12c		THE BOARD REQUIRES ANNUAL CONFLICT OF INTEREST STATMEENTS AND ANYTIME THERE ARE ISSUES IN WHICH A BOARD MEMBER HAS A CONFLICT THE MEMBER IS EXCUSED FROM THE DISCUSSION

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		The Organization will make these documents available upon request

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DLN: 93493136057021

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization CAMBRIDGE COMMUNITY FOUNDATION	Employer identification number				
				04-6012492	
Part I Identification of Disregarded Entities (Complete	ıf the organızatıon a	nswered "Yes" on	Form 990, Part I	V, line 33.)	
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
MORTGAGE MANAGEMENT 1 LLC 99 BISHOP ALLEN DRIVE CAMBRIDGE, MA 02139	HOLDS MORTGAGES ON REAL ESTATE	МА	65,039	809,751	
MORTGAGE MANAGEMENT 2 LLC 99 BISHOP ALLEN DRIVE CAMBRIDGE, MA 02139	HOLDS MORTGAGES ON REAL ESTATE	МА	213,103	2,892,712	
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the	tions (Complete ıf th tax year.)	ne organization ans	swered "Yes" on	Form 990, Part IV,	line 34 because it had one
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity
For Privacy Act and Paperwork Reduction Act Notice, see the Instructions	for Form 990.	Cat No 50135	Y		Schedule R (Form 990) 2009

(a) (b) Name, address, and EIN of related organization		(c) Legal (d) domicile Direct controlling (state or entity foreign country)		(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) (f) Share of total income	(g) Share of end-of-year assets		(h) Disproprtionate allocations?				(j Gener mana parti	al or Iging	
								Yes	No			Yes	No
												+	
				s a Corporation on treated as a corpo				nswer	ed "Y	es" on F	orm 990, P	art IV,	
	cause it flad offe t		elated organizations				(f))		(-)	(5)		
(a) Name, address, and EIN o	f related organization	(b) Primary a	ctivity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	Share o	f total	Sh end-	(g) nare of -of-year ssets	(h) Percentag ownership		
									1				

(6)

Pa	art V	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, II	ne 34, 35, or 36.)						
	Note.	Complete line 1 if any entity is listed in Parts II, III or IV			Yes	No			
1.0	ouring th	e tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV	>						
а	a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity								
ь	b Gift, grant, or capital contribution to other organization(s)								
c	c Gift, grant, or capital contribution from other organization(s)								
d	d Loans or loan guarantees to or for other organization(s)								
e	Loans	or loan guarantees by other organization(s)		1e					
f	Sale o	f assets to other organization(s)		1f					
g	Purch	ase of assets from other organization(s)		1 g					
h	Excha	inge of assets		1h					
i	Lease	of facilities, equipment, or other assets to other organization(s)		1 i					
j	Lease	of facilities, equipment, or other assets from other organization(s)		1j					
k		mance of services or membership or fundraising solicitations for other organization(s)		1k					
ı		mance of services or membership or fundraising solicitations by other organization(s)		11					
n		g of facilities, equipment, mailing lists, or other assets		1m					
n	Sharır	ng of paid employees		1n					
o	Reimb	oursement paid to other organization for expenses		10					
p		ursement paid by other organization for expenses		1р					
q	Other	transfer of cash or property to other organization(s)		1q					
		transfer of cash or property from other organization(s)		1r					
2	Ifthe	answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships		lds					
		(a) Name of other organization	(b) Transaction type(a-r)	Amouni	(c) t involv	ed			
(1) (2)									
(-)									
(3)	_								
(4)			-						
									
(5)									

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)		all ners ion c)(3) rations?	(e) Share of end-of-year assets		r) ortionate tions?	e Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	(h) neral or naging irtner?	
			Yes	No		Yes	No		Yes	N	
									+-	╁	
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Depreciation and Amortization

(Including Information on Listed Property)

DLN: 93493136057021

OMB No 1545-0172

Department of the Treasury

See separate instructions. ► Attach to your tax return. Sequence No 67 Internal Revenue Service Name(s) shown on return Business or activity to which this form relates Identifying number CAMBRIDGE COMMUNITY FOUNDATION Form 990 Page 10 04-6012492 **Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I. 1 Maximum amount. See the instructions for a higher limit for certain businesses. 1 250.000 2 Total cost of section 179 property placed in service (see instructions) 2 3 800.000 3 Threshold cost of section 179 property before reduction in limitation (see instructions) 4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-4 5 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions (b) Cost (business use (a) Description of property 6 (c) Elected cost only) 6 7 Listed property Enter the amount from line 29 8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 8 9 Tentative deduction Enter the smaller of line 5 or line 8 9 10 Carryover of disallowed deduction from line 13 of your 2008 Form 4562 10 11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 12 13 Carryover of disallowed deduction to 2010 Add lines 9 and 10, less line 12 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property) (See instructions) 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) 14 15 **15** Property subject to section 168(f)(1) election 16 Other depreciation (including ACRS) 16 2,327 MACRS Depreciation (Do not include listed property.) (See instructions.) **Section A** 17 17 MACRS deductions for assets placed in service in tax years beginning before 2009 18 If you are electing to group any assets placed in service during the tax year into one or more Section B—Assets Placed in Service During 2008 Tax Year Using the General Depreciation System (c) Basis for (b) Month and depreciation (a) Classification of (d) Recovery (a)Depreciation year placed in (e) Convention (f) Method (business/investment property period deduction service use only—see instructions) 19a 3-year property **b** 5-year property c7-year property d 10-year property e 15-year property f 20-year property g 25-year property 25 yrs S/L h Residential rental 27 5 yrs ΜМ S/L property 27 5 yrs ММ S/L 39 yrs MMS/L i Nonresidential real property MMS/L Section C—Assets Placed in Service During 2009 Tax Year Using the Alternative Depreciation System 20a Class life S/L **b** 12-year 12 yrs S/L S/L c 40-vear 40 vrs ММ Non-Res Prop Type 1 count 0 Non-Res Prop Type 2 count 0 Non-Res Prop Totals count 0 **Summary** (see instructions) 21 Listed proper 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here 22 2.327 and on the appropriate lines of your return Partnerships and S corporations—see instructions 23 For assets shown above and placed in service during the current year, enter the 23 portion of the basis attributable to section 263A costs

Part V
Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and property used for entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense,

comp	lete only	24a, 24b, colui	mns (a	a) thro	ugh (c)	of Sec	ction	A, al	ll of .	Sectio	n B, a	nd Se	ction (C if ap	oplicat	ile.
Section A—Depre																
24a Do you have eviden	ce to support	the business/investi	ment us	e claimed	d? ┌ Yes	. □ _{No}			24b lf	"Yes."	s the ev	/ idence	written?	Tye	sГNo)
										,						-
(a) Type of property (list vehicles first)	(b) Date placed II service	(c) Business/ In investment use percentage	(d) Cost or o	other	(busines	(e) deprecia s/investr e only)	- 11	(f) Recove period		(g) Method/ onvention		(h Deprec deduc	ation/		(i) Elected section 1 cost	
25Special depreciation allow 50% in a qualified busir	•	lified listed property i	placed in	service (l during the	tax year	and u	sed mo	re tha	in 25						
26 Property used more	•	•	inacci	15.0						20						
Lot roperty asea more	thun 50 70	% %	111033	450			П				\top			\Box		
		%														
	orlessin	% %	ee 1160											—		
27 Floperty used 50 %	01 1633 111	%	35 USE				П		S/L	-	Т			\Box		
		%							S/L							
		%			L				S/L		_			+		
28 Add amounts in co		_				ne 21,	page	1 .		2	8					
29 Add amounts in co	ılumn (ı), lır							•		•			29			
Complete this section	forvobiolo				mation						r rolat	ad nar	con			
if you provided vehicles to	your employe	es, first answer the q	uestions	in Section	on C to see	e if you n	neet a	n exce	otion t	o comple	ting this	section	for thos	e vehic	les	
30 Total business/inv	estment m	ıles driven diirina	the	-	a)		o)		(c)			d)	(6	-		f)
year (do not includ		-		Vehi	cle 1	Vehi	cle 2	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	'ehic	le 3	Vehi	cle 4	Vehi	<u>cle 5</u>	Vehi	cle 6
31 Total commuting n	niles driver	during the year	F													
32 Total other person			, <u>,</u> ,													
·	•		⊢			<u> </u>		+								
33 Total miles driven through 32	· · ·	year Add lines 3	٠. ا													
34 Was the vehicle av	allable for	personal use		Yes	No	Yes	No	Ye	s	No	Yes	No	Yes	No	Yes	No
during off-duty hou	ırs?		.													
35 Was the vehicle us owner or related pe	•	y by a more than	5%													
36 Is another vehicle		or personal use?	` .` -													
		estions for Em	volar	ers W	ho Pro	vide \	/ehi	cles	for	Use b	v The	ir Er	nplov	ees	<u> </u>	<u> </u>
Answer these question 5% owners or related	ns to deterr	nine if you meet a									-				not moi	re tha
37 Do you maintain a employees?	written poli	cy statement tha	t prohil	bits all	personal •	use of	vehic	les, ı	nc lud	ling cor	nmutır	ıg, by y	our.	Y	es	No
38 Do you maintain a employees? See th																
39 Do you treat all us								,, 01 1	, o o i		-					
40 Do you provide mo	re than five	vehicles to your	•			- ormatio	n fron	n you	emp	loyees	- about	the us	e of the	a -		
vehicles, and retai			العامل ما						•			•	•	\vdash		
Note: If your answ																
Part VI Amortiz		5, 39, 40, 01 41 1	5 165,	40 110	Comple	te seci	.1011 6	101 11	ie co	vereu v	emcie	<u> </u>				
Part VI Amortiz		(b)				I				(6	.,					
(a)		Date		(c	-			(d)		A morti	-		۸ ۵	(f)	an far	
Description of c	osts	amortization		A mort amo				ode ction		perio				rtızatı hıs yea		
		begins 								perce	ntage					
42 A mortization of co	sts that be	gins during your 2	2009 ta	ax year	(see ins	truction	ıs)									
42 A months = 1 - 1		ann hafar	000 +-	V 146 - 5							43					
43 A mortization of co	sis that be	gan before your 2	UUY ta	x year		•	•		•	•	43					

44 Total. Add amounts in column (f) See the instructions for where to report . . .

44

Additional Data

Software ID: Software Version:

EIN: 04-6012492

Name: CAMBRIDGE COMMUNITY FOUNDATION

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program	ı services			
(Code) (Expenses \$	298,399 including grants of \$) (Revenue \$)
ADMINISTRATIO	N EXPENSES			

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) Average hours per	Posi t	((tion (hat a	che)			(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation		
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations		
richard a HARRIMAN PRESIDENT	1 00	Х		x				О	0	0		
PAUL J GALLAGHER TREASURER	1 00	Х		х				0	0	0		
LINDA CHIN OVERSEER	1 00	X						0	0	0		
CASIMIR DE RHAM JR OVERSEER	1 00	Х						0	0	0		
FRANCIS H DUEHAY OVERSEER	1 00	Х						0	0	0		
C fRITZ FOLEY OVERSEER	1 00	×						0	0	0		
JILL M HEROLD OVERSEER	1 00	X						0	0	0		
MELVILLE T HODDER OVERSEER	1 00	X						0	0	0		
LENORA M JENNINGS OVERSEER	1 00	X						0	0	0		
MARTHA B MCKENNA OVERSEER	1 00	X						0	0	0		
PAUL PARRAVANO OVERSEER	1 00	Х						0	0	0		
WILLIAM POLK OVERSEER	1 00	Х						0	0	0		
MARY H POWER OVERSEER	1 00	Х						0	0	0		
DR PETER B RANDOLPH OVERSEER	1 00	Х						0	0	0		
MINA REDDY OVERSEER	1 00	Х						0	0	0		
SYLVIA SAAVEDRA-KEBER OVERSEER	1 00	Х						0	0	0		
NAN STONE OVERSEER	1 00	Х						0	0	0		
ANN MARIE WILKINS OVERSEER	1 00	Х						0	0	0		
GWILL E YORK OVERSEER	1 00	Х						0	0	0		
BANK OF AMERICA TRUSTEE	2 00		Х					6,853	0	0		
CAMBRIDGE TRUST COMPANY TRUSTEE	2 00		х					84,579	0	0		
SHARON M DRISCOLL OVERSEER	1 00		х					0	0	0		
JAMES ROOSEVELT JR ESQ OVERSEER	1 00		х					0	0	0		
JOSEPH V ROLLER II OVERSEER	1 00		х					0	0	0		
MICHAEL A DUCA OVERSEER	1 00		х					0	0	0		

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	Highest compered by that apply Continuity Institutional Transcription or director		Position (check that apply) Office Institutional to director		erage Position that per eek Or circuit of the per eek or circuit of th		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations	
ROBERT HURLBUT EXECUTIVE DIRECTOR	40 00	lustee) Trustee	×	olo)ee	compensated	mer	124,042	0	20,910	

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
ANNUITY PAYMENTS	19,026		19,026	
MISCELLANEOUS	4,962		4,962	
FOREIGN TAXES	4,623		4,623	
DUES AND SUBSCRIPTIONS	1,787	1,787		
TELEPHONE	1,537	1,153	163	221

Software ID:

Software Version:

EIN: 04-6012492

Name: CAMBRIDGE COMMUNITY FOUNDATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of the FIN (b) FIN (c) IRC Code section (d) Amount of each (e) Amount of page (f) Method of (d) Description of (h) Ru

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AGM Summer Camps55 COURT STREET SUITE 520 BOSTON,MA 02108	04-2457605	501(c)(3)	23,000				PRO GRA M A SSISTA N C E
Associated Grant Makers55 COURT STREET SUITE 520 BOSTON,MA 02108	04-2457605	501(c)(3)	8,950				PRO GRA M A SSISTA N C E
Cambridge Camping Association99 BISHOP ALLEN DRIVE CAMBRIDGE,MA 02139	04-6002073	501(c)(3)	6,000				PRO GRA M A SSISTA N C E
Cambridge School Volunteers 495 BROADWAY STREET CAMBRIDGE, MA 02138	04-2554626	501(c)(3)	6,000				PRO GRA M A SSISTA N C E
Cambridge Senior Volunteer 99 BISHOP ALLEN DRIVE CAMBRIDGE, MA 02139	04-6012492	501(c)(3)	18,000				PRO GRA M A SSISTA N C E
Cambridge Visiting Nurses 259 LOWELL STREET SOMERVILLE, MA 02144	04-2104935	501(c)(3)	15,000				PRO GRA M A SSISTA N C E
Catholic Charities270 WASHINGTON STREET SOMERVILLE,MA 02143	04-2534041	501(c)(3)	15,000				PRO GRA M A SSISTA N C E
Centro Latino267 BROADWAY CHELSEA, MA 02150	22-2966645	501(c)(3)	15,000				PRO GRA M A SSISTA N C E
Community Servings18 MARBURY TERRACE JAMAICA PLAIN, MA 02130	22-3154028	501(c)(3)	6,000				PRO GRA M A SSISTA N C E
East End House105 SPRING STREET CAMBRIDGE,MA 02139	04-2104163	501(c)(3)	25,000				PRO GRA M A SSISTA N C E

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States (a) Name and address of (b) EIN (c) IRC Code section (d) A mount of cash (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization ıf applicable grant cash valuation non-cash assistance or assistance (book, FMV, appraisal, or government assistance other) 501(c)(3) FOOD FOR FREE11 INMAN 22-2561771 PROGRAM SQUARE ASSISTANCE 10,000 CAMBRIDGE, MA 02139 FRIENDS OF THE 04-3148659 501(c)(3) PROGRAM ASSISTANCE COMMUNITY LEARNING 37,000 CENTER19 BROOKLINE STREET CAMBRIDGE, MA 02139 GREATER BOSTON FOOD 04-2717782 501(c)(3) PROGRAM BANK99 ATKINSON STREET ASSISTANCE 15,000 BOSTON, MA 02118 501(c)(3) HOME START INC105 04-3311270 PROGRAM CHAUNCEY STREET ASSISTANCE 8,000 BOSTON, MA 02111 JUST A START 23-7121174 PROGRAM 501(c)(3) CORPORATION432 ASSISTANCE 11,500 COLUMBIA STREET UNIT 12 CAMBRIDGE, MA 02141 501(c)(3) LONGY SCHOOL OF MUSIC 04-2130848 PROGRAM ASSISTANCE ONE FOLLEN STREET 14,000 CAMBRIDGE, MA 02138 MA ALLIANCE OF 04-2596270 501(c)(3) PROGRAM PORTUGUESE SPEAKERS ASSISTANCE 6,000 1046 CAMBRIDGE STREET CAMBRIDGE, MA 02139 PINE STREET INNP O BOX 04-2516093 501(c)(3) PROGRAM 3215 ASSISTANCE 000,8 BOSTON, MA 02241 04-3097170 RIVERSIDE COMMUNITY 501(c)(3) PROGRAM CARE450 WASHINGTON ST ASSISTANCE 15,000 STE 201 DEDHAM, MA 020264449 501(c)(3) SCM COMM TRANSPORT 04-2743790 PROGRAM ASSISTANCE 167 HOLLAND STREET 7,000 SOMERVILLE, MA 02144

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance ,	(h) Purpose of grant or assistance				
SOMERVILLE-CAMBRIDGE ELDER SERVICES61 MEDFORD STREET CAMBRIDGE, MA 02143	04-2515020	501(c)(3)	10,000				PRO GRAM ASSISTANCE				
VNA NETWORKCHILTON HOUSE120 THOMAS STREET WORCESTER,MA 01608	04-2103825	501(c)(3)	10,000				PRO GRA M A SSISTA N CEPRO GRA M A SSISTA N CE				
AGASSIZ BALDWIN COMMUNITY20 SACRAMENTO STREET CAMBRIDGE, MA 02138	04-2862401	501(c)(3)	25,300				PRO GRAM ASSISTANCE				
BREAKTHROUGH CAMBRIDGE158 SPRING STREET CAMBRIDGE, MA 02141	04-3307783	501(c)(3)	10,000				PRO GRAM ASSISTANCE				
HOME ENERGY EFFICIENCY TEAM INC71 CHERRY STREET CAMBRIDGE, MA 02139	04-2103782	501(c)(3)	9,992				PRO GRAM ASSISTANCE				
LIVING WELL NETWORK20 SACRAMENTO STREET CAMBRIDGE, MA 02138	04-2862401	501(c)(3)	16,400				PRO GRAM ASSISTANCE				