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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2009

Open to Public Inspection

A Fo	or the 2	2009 ca	alendar yea	r, or tax year beginning 07-01-	2009 and ending 06-30-201	.0	.	
B Ch	eck if a	pplicable	Please	C Name of organization THE BEAVER COUNTRY DAY SCHOOL	OL INC		D Employer id	entification number
	dress ch	_	use IRS label or	Doing Business As			04-21038 E Telephone n	
∏ Na	me cha	nge	print or type. See	Doing Business As				
In	tıal retu	rn	Specific Instruc-		mail is not delivered to street addre	ess) Room/suite	(617) 738	
Г Те	mınate	d	tions.	791 HAMMOND STREET			G Gross receipts	5 \$ 16,126,535
┌ An	nended	return		City or town, state or country, and	ZIP + 4		1	
┌ Ap	plication	n pending		CHESTNUT HILL, MA 024672317				
			F Nan	L ne and address of principal offi	cer	H/a) To th	.	en for
				HUTTON			iis a group retui ates?	⊤Yes ▼ No
				AMMOND STREET NUT HILL, MA 02467				
			CIILSI	NOT HILL, MA 02407		1	ll affiliates inclu	·
T Ta	ax-exem	npt status	- 501(c)) (3) ◀ (insert no)) or $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$		o," attach a lis up exemption n	t (see instructions)
					, . ,	H(c) Gio	up exemption n	umber F
	ebsite	e: F ww	w bcdschoo	ol org		<u> </u>		
				tion Trust Association Other	<u> </u>	L Year of fo	ormation 1920	M State of legal domicile MA
Pa	rt I		mary	e organization's mission or mo:				
Governance		BEAVE STUDE COLLA	R COUNTR NTS IN GR BORATIO	RY DAY SCHOOL (BCDS) IS A RADES 6-12 THE SCHOOL'S N, FLEXIBILITY, AND CREATI S OF THE SCHOOL'S PROGRA	N INDEPENDENT COEDUC CURRICULUM STRESSES R VITY ATHLETICS AND TH	EAL-WORLD	PROBLEM SOL	VING,
\$								
	2	Check	this box 🛏	ıf the organization discontinu	ed its operations or disposed	of more than	25% of its net	assets
Activities &	3	Numbe	r of voting r	nembers of the governing body	(Part VI, line 1a)		3	21
₽	4		_	ident voting members of the go				18
Ę.	5	Total n	umber of en	nployees (Part V , line 2a) .				378
đ	6	Total n	umber of vo	lunteers (estimate if necessar	y)			520
	7a	Total g	ross unrela	ted business revenue from Par	t VIII, column (C), line 12		7	'a0
	ь	Net unr	elated busi	ness taxable income from Forn	n 990-T, line 34		7	'b 0
						Pric	or Year	Current Year
_	8	Contri	butions and	d grants (Part VIII, line 1h) .			1,162,506	1,276,691
Ravenue	9	Progra	am service	revenue (Part VIII, line 2g) .			14,055,811	14,170,850
9,46	10	Inves	tment incor	ne (Part VIII, column (A), line:	s 3, 4, and 7d)		217,558	179,346
<u> </u>	11		•	art VIII, column (A), lines 5, 6				0
	12			dd lines 8 through 11 (must eq		е	15,435,875	15,626,887
	13			ar amounts paid (Part IX, colun				0
	14			or for members (Part IX, column				
	15			ompensation, employee benefit		5 –		
8		10)			(, a, , , , , , , , , , , , , , , , , ,		9,660,914	10,059,652
Expenses	16a	Profes	sional fund	raising fees (Part IX, column (A), line 11e)			0
ਨੂੰ	ь	Total fu	ındraısıng exp	enses (Part IX, column (D), line 25)	₽ 875,174			
_	17	Other	expenses ((Part IX, column (A), lines 11a	-11d,11f-24f)		5,935,945	5,679,163
	18	Total	expenses A	Add lines 13–17 (must equal P	art IX, column (A), line 25)		15,596,859	15,738,815
	19	Reven	ue less exp	penses Subtract line 18 from l	ne 12		-160,984	-111,928
\$ ₹ € 8						_	g of Current Year	End of Year
Sets and	20	Total	accete (De	rt X, line 16)			36,883,631	39 077 222
Net Assets or Fund Balances	21			Part X, line 26)			23,920,179	38,077,232
2 E	22		-	d balances Subtract line 21 fr			12,963,452	13,883,886
	rt III		ature Blo		5 III C 20 I I I I I		12,303,432	13,003,000
		Under p	enalties of pe	erjury, I declare that I have examined correct, and complete Declaration of				
Sigi	n	***	***			2010	-11-02	
Her		I B	ature of office	er		Date	V£	
		PETI	ER HUTTON H	IEAD OF SCHOOL				
			e or print nam					
Paid		Preparei signatur		AS WASHBURN CPA		Check if self- empolyed 🕨 🦵	Preparer's identification	
	arer's		ame (or yours	ALEXANDER ARONSON FINNING	& CO PC		EIN Þ	
use	Only		and ZIP + 4	21 EAST MAIN STREET				
				WESTBORO, MA 01581			Phone no 🕨 (508) 366-9100

May the IRS discuss this return with the preparer shown above? (see instructions)

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

Beaver Country Day School(BCDS) is an independent coeducational day school serving over 400 students in grades 6-12. The school's curriculum stresses real-world problem solving, collaboration, flexibility, and creativity. Athletics and the arts, both visual and performing, are also key parts of the school's program.

2	=	· · · · · · · · · · · · · · · · · · ·		ervices during the year wh		Yes ✓ No
	If "Yes," describe t	these new services on S	chedule O			
3		- .	_	nt changes in how it condu	_ · · · · · · -	Yes ✓ No
	If "Yes," describe t	these changes on Sched	ule O			
4	Section 501(c)(3)	and 501(c)(4) organizat	ions and section	=	gest program services by e required to report the amou vice reported	•
4a	(Code) (Expenses \$	8,535,984	ıncludıng grants of \$) (Revenue \$	11,366,106)
		provides an academically cha de range of social and econor		n to over 400 students in grade	s 6-12 Students come from num	erous communities in Eastern
4b	(Code) (Expenses \$	2,054,207	ıncludıng grants of \$) (Revenue \$	2,677,788)
	Summer program - p	rovides educational and athle	tic instruction durir	ng the summer to over 1000 ch	ıldren, rangıng ın age from 3 to 1	4
4c	(Code) (Expenses \$	759,421	ıncludıng grants of \$) (Revenue \$	126,956)
	Auxiliary services - th	ese services, such as the cafe	eteria and the bool	kstore, support the non-instruct	cional needs of the school	
4d	Other program se	rvices (Describe in Sch	edule O)			
	(Expenses \$	ınc	uding grants o	f \$) (Revenue \$)
4e	Total program sei	rvice expenses > \$	11,349,61	2		

Dart TV	Checklist	of Required	Schedules
4 ILT 1/4	CHECKHSL	ui keuulleu	Scheuules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional	Į		
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Νο
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		No

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		N o
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		N o
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		Νο
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νο
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	<i>IV</i>	28a		Νο
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes,"</i> complete Schedule L, Part IV	28b		N o
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		N o
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		N o
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		N o
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		N o
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		N o
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		N o
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		N o
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		N o
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		N o
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 990	(2009)

	1990 (2009)			Page
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal		Yes	No
Ia	of U.S. Information Returns. Enter -0- if not applicable			
	1a	50		
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	o		
c	L	ble		
	gaming (gambling) winnings to prize winners?	<u>1</u> c		
2a	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax</i> Statements filed for the calendar year ending with or within the year covered by this			
	return	378		
Ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by return?	this 3a		No
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	. 3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other author			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financi	al 4a		N o
ь	,			
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank Financial Accounts	and		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	^{n?} 5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	ng 5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions were not tax deductible?	or gifts		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for good services provided to the payor?	s and 7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	. 7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was rec	uired to 7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a perso benefit contract?	nal 7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required? .	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	. 7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations the supporting organization, or a donor advised fund maintained by a sponsoring organization, have exces	s. Did		
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10 a	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041	.? 12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year 12b			

791 HAMMOND STREET chestnut hill, MA 02467 (617) 738-2744

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Sa	ction A. Governing Body and Management					
30	ction A. Governing body and Management			Yes	No	
				165	140	
1a	Enter the number of voting members of the governing body 1a	21				
ь	Enter the number of voting members that are independent 1b	18				
2	Did any officer, director, trustee, or key employee have a family relationship or a busines other officer, director, trustee, or key employee?	s relationship with any	2		No	
3	Did the organization delegate control over management duties customarily performed by supervision of officers, directors or trustees, or key employees to a management compa		3		No	
4	Did the organization make any significant changes to its organizational documents since					
_	filed?		4		No	
5	Did the organization become aware during the year of a material diversion of the organization		5		N o	
6	Does the organization have members or stockholders?		6		No	
7a	Does the organization have members, stockholders, or other persons who may elect one governing body?		7a		Νο	
b	A re any decisions of the governing body subject to approval by members , stockholders ,	or other persons?	7b		Νo	
8	Did the organization contemporaneously document the meetings held or written actions year by the following	undertaken during the				
а	The governing body?		8a	Yes		
ь	Each committee with authority to act on behalf of the governing body?		8b	Yes		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who organization's mailing address? If "Yes," provide the names and addresses in Schedule C	cannot be reached at the	9		No	
Sa	ction B. Policies (This Section B requests information about policies not req				140	
	venue Code.)	uned by the Internal				
	7 01/40 00 401/			Yes	No	
10a	Does the organization have local chapters, branches, or affiliates?		10a		No	
	If "Yes," does the organization have written policies and procedures governing the activi	ties of such chanters				
	affiliates, and branches to ensure their operations are consistent with those of the organ	ızatıon?	10b			
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?					
11A	Describe in Schedule O the process, if any, used by the organization to review the Form	990				
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13 .		12a	Yes		
b	Are officers, directors or trustees, and key employees required to disclose annually inte to conflicts?	rests that could give rise	12b	Yes		
c	Does the organization regularly and consistently monitor and enforce compliance with the describe in Schedule O how this is done	e policy? If "Yes,"	12c	Yes		
13	Does the organization have a written whistleblower policy?		13	Yes		
14	Does the organization have a written document retention and destruction policy?		14	Yes		
15	Did the process for determining compensation of the following persons include a review a	and approval by				
_	independent persons, comparability data, and contemporaneous substantiation of the de The organization's CEO, Executive Director, or top management official		15a	Yes		
	Other officers or key employees of the organization		15a	Yes		
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)		130	163		
	The section of b, describe the process in Schedule O (See instructions)					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or si taxable entity during the year?		16a		No	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organiz participation in joint venture arrangements under applicable federal tax law, and taken st	ation to evaluate its				
	organization's exempt status with respect to such arrangements?		16b			
Sa	ction C. Disclosure					
17	List the States with which a copy of this Form 990 is required to be filed MA					
	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 9	90 and 990-T (501(c)				
	(3)s only) available for public inspection. Indicate how you make these available. Check Own website. Another's website. Upon request					
19	Describe in Schedule O whether (and if so, how), the organization makes its governing do interest policy, and financial statements available to the public. See Additional Data Tab	•				
20	State the name, physical address, and telephone number of the person who possesses the		ie orga	nızatıor	ո 🕨	
	TIMOTHY PARSON		J -			

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
(A) Name and Title	(B) Average hours	Posi t	(C tion (hat a	ched	ckal)	I		(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ►10

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		Νο
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual			
	mulvidual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	-		Νο
	, , ,	כ		140

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
sage dining 222 bosley avenue suite b-7 townsend, MA 21204	food services	699,671
prospect building service corp 360 pearl street malden, MA 02148	cleaning services	294,157
KBG PO Box 254 Chelmsford, MA 01824	Technical Network Support	172,981
Knapp Schenck & Co PO Box 51310 Boston, MA 02205	Insurance	130,859
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ►4	who received more than	

					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
22	1a	Federated campaigns .	. 1a					311
근	ь	Membership dues	1b					
ಕ್ರಾ	c	Fundraising events .						
છે. #. #	d	Related organizations .						
ਦੁੰ≣		Government grants (contributions						
Contributions, gifts, grants and other similar amounts	e	- '		1 276 601				
真っ	f	All other contributions, gifts, g similar amounts not included a		1,276,691				
운항	g	Noncash contributions in	ncluded in					
돌		lines 1a-1f \$		▶	1,276,691			
ပုဏ	h	Total. Add lines 1a-1f.			1,270,071			
e E				Business Code				
<u>.</u>	2a	TUITION & FEES		611,710	11,366,106	11,366,106		
æ	Ь	SUMMER PROGRAM FEES		611,710	2,677,788	2,677,788		
92	С	AUXILIARY ACTIVITIES		611,710	126,956	126,956		
ž.	d							
Ξ	e							
Program Serwce Revenue	f	All other program servic	e revenue					
£	g	Total. Add lines 2a-2f			14,170,850			
	3	Investment income (incl			14,170,630			
		and other similar amount			218,479			218,479
	4	Income from investment of ta		F				
	5	Royalties		▶				
			Real	(II) Personal				
	6a	Gross Rents						
	ь	Less rental						
	c	expenses Rental income						
	d	or (loss) Net rental income or (los	<u> </u>	▶				
	<u> </u>		curities	(II) O ther				
	7a	Gross amount	460,515	(ii) o thei				
		from sales of assets other						
	١.	than inventory Less cost or	400.640					
	b	other basis and	499,648					
	l c	sales expenses Gain or (loss)	-39,133					
	d	Net gain or (loss)			-39,133			-39,133
	8a	Gross income from fundr						
<u>e</u>		events (not including	, i					
Other Revenue		\$ of contributions reported	l on line 1c)					
ě		See Part IV, line 18						
<u>.</u>			a					
Ě	Ь	Less direct expenses						
0	C C	Net income or (loss) from	I	events 📴				
	9a	Gross income from gami See Part IV, line 19 .						
			 а					
	ь	Less direct expenses	ь					
	С	Net income or (loss) from	n gamıng actıv	/ities				
	10a	Gross sales of inventory returns and allowances	•					
	ь	Less cost of goods sold	a b					
	c	Net income or (loss) from	l l	entory ►				
		Miscellaneous Revenue		Business Code				
	11a							
	ь							
	d	All other revenue						
	a e	Total. Add lines 11a-11	ı					
		iotai. Aud imes 11a-11	u					
	12	Total revenue. See Instr	uctions	▶	15,626,887	14,170,850	0	179,346

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

	Section 501(c)(3) and 501(c)(4) organizations mu			(D)	
	ll other organizations must complete column (A) but are not required to		(B), (C), and	(D).	(D)
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV, line 21 $$				
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	553,812	84,167	301,311	168,334
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	7,821,156	5,568,433	1,863,643	389,080
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	384,208	273,831	93,371	17,006
9	Other employee benefits	765,407	518,618	198,645	48,144
10	Payroll taxes	535,069	353,600	144,784	36,685
11	Fees for services (non-employees)				
а	Management				
b	Legal	54,253		54,253	
c	Accounting	28,400		28,400	
d	Lobbying				
e	Professional fundraising See Part IV, line 17				
f	Investment management fees				
g	Other	334,933	133,716	190,749	10,468
12	Advertising and promotion	91,684	31,849	59,835	
13	Office expenses	1,028,413	617,638	282,540	128,235
14	Information technology				
15	Royalties				
16	Occupancy	413,650		413,650	
17	Travel	159,771	142,449	14,954	2,368
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	583,790		583,790	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	1,023,763		1,023,763	
23	Insurance	61,839		61,839	
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	FOOD SERVICE	649,973	629,086	2,607	18,280
b	REPAIRS AND MAINTENANCE	518,958	48,266	470,692	
c	MISCELLANEOUS	478,131	314,948	106,609	56,574
d	CONTRACTUAL SERVICES	179,014	179,014		
e	STUDENT TRIPS	72,591	72,591		
f	All other expenses		2,381,406	-2,381,406	
25	Total functional expenses. Add lines 1 through 24f	15,738,815	11,349,612	3,514,029	875,174
26	Joint costs. Check here ► ☐ If following SOP 98-2				·
	Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			5,692,812	1	7,053,213
	2	Savings and temporary cash investments			448,993	2	243,986
	3	Pledges and grants receivable, net			737,781	3	460,377
	4	Accounts receivable, net			223,592	4	204,800
	5	Receivables from current and former officers, directors, trustees highest compensated employees. Complete Part II of	s, key	employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ Complete Part II of		4958(f)(1)) and			
		Schedule L				6	
Assets	7	Notes and loans receivable, net				7	
SS	8	Inventories for sale or use				8	
٧	9	Prepaid expenses and deferred charges			764,482	9	709,449
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	10a	28,920,879			
	ь	Less accumulated depreciation	10b	8,900,882	20,624,463	10c	20,019,997
	11	Investments—publicly traded securities				11	
	12	Investments—other securities See Part IV, line 11			8,340,244	12	9,066,166
	13	Investments—program-related See Part IV, line 11	tments—program-related See Part IV, line 11			13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			51,264	15	319,244
	16	Total assets. Add lines 1 through 15 (must equal line 34)	36,883,631	16	38,077,232		
	17	Accounts payable and accrued expenses .			201,340	17	417,832
	18	Grants payable				18	
	19	Deferred revenue			7,926,072	19	8,084,266
	20	Tax-exempt bond liabilities			14,790,000	20	15,691,248
<u> </u>	21	Escrow or custodial account liability Complete Part IV of Schedul	eD.			21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
Lie		persons Complete Part II of Schedule L		•		22	
	23	Secured mortgages and notes payable to unrelated third parties	•			23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			1,002,767	25	0
	26	Total liabilities. Add lines 17 through 25			23,920,179	26	24,193,346
Fund Balances		Organizations that follow SFAS 117, check here ▶	lete li	ines 27			
อกเ	27	Unrestricted net assets			10,022,268	27	10,675,699
69	28	Temporarily restricted net assets			1,634,045	28	1,881,390
Z	29	Permanently restricted net assets			1,307,139	29	1,326,797
표		Organizations that do not follow SFAS 117, check here ▶ ┌ an	d com	plete			
- 		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds	•			30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other fu	nds			32	
Net	33	Total net assets or fund balances			12,963,452	33	13,883,886
_	34	Total liabilities and net assets/fund balances			36,883,631	34	38,077,232

Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	Separate basis Consolidated basis Both consolidated and separated basis			
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2009)

OMB No 1545-0047

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section

Public Charity Status and Public Support

4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection **Employer identification number**

Name of the organization
THE BEAVER COUNTRY DAY SCHOOL INC

		04-210	3869			
Par	tΙ	Reason for Public Charity Status (All organizations must complete this part.) See	ınstru	ictions		
The o	rganı	zation is not a private foundation because it is (For lines 1 through 11, check only one box)				
1	Γ	A church, convention of churches, or association of churches section 170(b)(1)(A)(i).				
2	굣	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)				
3	Γ	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).				
4	Γ	A medical research organization operated in conjunction with a hospital described in section 170(I hospital's name, city, and state	ɔ)(1)(A)(iii).Enter	the	
5	Г	An organization operated for the benefit of a college or university owned or operated by a government	 ental ur	nit describe	- d ın	
		section 170(b)(1)(A)(iv). (Complete Part II)				
6	Γ	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(ν).				
7	Γ	An organization that normally receives a substantial part of its support from a governmental unit of described in section 170(b)(1)(A)(vi) (Complete Part II)	r from t	he general	public	
8	Γ	A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)				
9	Г	An organization that normally receives (1) more than 331/3% of its support from contributions, m	embers	hip fees, ar	d gros	5 S
		receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no	more th	an 331/3%	of	
		its support from gross investment income and unrelated business taxable income (less section 51	1 tax)	from busine	sses	
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)				
10	Г	An organization organized and operated exclusively to test for public safety. See section 509(a)(4)).			
11		An organization organized and operated exclusively for the benefit of, to perform the functions of, one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) the box that describes the type of supporting organization and complete lines 11e through 11h a Type I b Type II c Type III - Functionally integrated	See se		a)(3).	Check
e	Γ	By checking this box, I certify that the organization is not controlled directly or indirectly by one of other than foundation managers and other than one or more publicly supported organizations descretion 509(a)(2)		-	-	
f		If the organization received a written determination from the IRS that it is a Type I, Type II or Typecheck this box	e III su	upporting o	rganız	ation,
g		Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?		r		
		(i) a person who directly or indirectly controls, either alone or together with persons described in (<u>,</u> π)		Yes	No
		and (III) below, the governing body of the the supported organization?		11g(i)		
		(ii) a family member of a person described in (i) above?		11g(ii)		
		(iii) a 35% controlled entity of a person described in (i) or (ii) above?		11g(iii)		
h		Provide the following information about the supported organization(s)				

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizati col (i) list your gove docume	ion in ted in rning	(v) Did you not organizati col (i) of suppor	on in your	(vi) Is the organizati col (i) orga in the U	on in anized	(vii) A mount of support?
		ınstructions))	Yes	No	Yes	No	Yes	No	
Total									

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	֥ <i>)</i>		
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) Dublic Support Subtract line F from						
6	Public Support. Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and stop here						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
	and stop here. The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	▶ □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and stop here. The organization				,		▶
17a	10%-facts-and-circumstances test-	-2009. If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						▶ ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes been	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

Software ID: Software Version:

EIN: 04-2103869

Name: THE BEAVER COUNTRY DAY SCHOOL INC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) (C) Average Position (check all							(D) Reportable	(E) Reportable	(F) Estimated
	hours per week	Individual trustee or director	a Institutional Trustee			Highest compensated employee	Former	compensation from the organization (W- 2/1099-MISC)	compensation from related organizations (W- 2/1099- MISC)	amount of other compensation from the organization and related organizations
PETER HUTTON head of school	45 00	X	<u> </u>	Х	<u> </u>		<u> </u>	283,927	0	54,944
JENNIFER POTTER-BROTMAN president	1 00	X		Х				0	0	0
charles m campion VIce president, chair	1 00	X		Х				0	0	0
jeffrey katz vice president	1 00	X		Х				0	0	0
andrews offit TREASURER	1 00	X		Х				0	0	0
Gale Hunt CLERK	1 00	X		X				0	0	0
LISA TUCKER member	1 00	X						0	0	0
faye florence member	1 00	Χ						0	0	0
ALLISON GORDON ABRAMS MEMber	1 00	X						0	0	0
DAVID FUBINI Member	1 00	X						0	0	0
william r o'reilly jr member	1 00	Χ						0	0	0
SONJA R SPEARS MEMber	1 00	X						0	0	0
michael winter member	1 00	X						0	0	0
Ann Fissler member	1 00	Х						0	0	0
mıchelle lefkowitz member	1 00	X						0	0	0
Maurice wright member	1 00	X						0	0	0
David Schechter member	1 00	X						0	0	0
Katharine Beaudouin Faculty Representative	45 00	X						66,651	0	256
Peter Brooks Faculty Representative	45 00	Χ						68,279	0	5,875
Janet Berkeley Parent Representative	1 00	X						0	0	0
Lucile Hicks Student Representative	1 00	X						0	0	0
TIMOTHY PARSON Director of finance	45 00			Χ				172,656	0	11,944
KAREN HILL DEVELOPMENT DIR	45 00					Χ		142,599	0	11,944
NATHANIEL SALTONSTALL Dir of Summer Prog	45 00					X		120,573	0	11,898
Nancy Caruso ASST HEAD OF SCHOOL	45 00					Х		120,400	0	409

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
FOOD SERVICE	649,973	629,086	2,607	18,280
REPAIRS AND MAINTENANCE	518,958	48,266	470,692	
MISCELLANEOUS	478,131	314,948	106,609	56,574
CONTRACTUAL SERVICES	179,014	179,014		
STUDENT TRIPS	72,591	72,591		

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DLN: 93493312001190

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury Internal Rev

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public

ar Revenue Service P- Attach to Form 9	90. F See separate instruction	ıs.		Tushection
me of the organization E BEAVER COUNTRY DAY SCHOOL INC			loyer identificati	on number
art I Organizations Maintaining Donor Adviso			or Accounts.	Complete ıf tl
organization answered "Yes" to Form 990, Pa				
	(a) Donor advised funds	(b) Funds and oth	ner accounts
Total number at end of year				
Aggregate contributions to (during year)				
Aggregate grants from (during year)				
Aggregate value at end of year				
Did the organization inform all donors and donor advisors funds are the organization's property, subject to the organ	_		sed	┌ Yes ┌ N
Did the organization inform all grantees, donors, and donor used only for charitable purposes and not for the benefit of conferring impermissible private benefit		•		┌ Yes ┌ N
rt II Conservation Easements. Complete if the	e organization answered "\	Yes" to Form	າ 990, Part IV,	lıne 7.
Purpose(s) of conservation easements held by the organiz Preservation of land for public use (e.g., recreation or Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified of	pleasure) Preservation Preservation	n of a certified	cally importantly d historic structu onservation	
easement on the last day of the tax year			Held at the F	nd of the Year
Total number of conservation easements		2a	rield at the L	na or the rear
Total acreage restricted by conservation easements		2b		
Number of conservation easements on a certified historic	structure included in (a)	2c		
Number of conservation easements included in (c) acquire	` '	2d		
Number of conservation easements modified, transferred, the taxable year 🛌	released, extinguished, or teri	mınated by th	e organization di	uring
Number of states where property subject to conservation	easement is located 🗠			
Does the organization have a written policy regarding the enforcement of the conservation easements it holds?	periodic monitoring, inspection	n, handling of	violations, and	┌ Yes
Staff and volunteer hours devoted to monitoring, inspecting	ng and enforcing conservation	easements du	uring the year ►_	
A mount of expenses incurred in monitoring, inspecting, an	nd enforcing conservation ease	ements during	g the year 🟲 \$	
Does each conservation easement reported on line 2(d) at $170(h)(4)(B)(II)$ and $170(h)(4)(B)(III)$?	bove satisfy the requirements	ofsection		┌ Yes ┌ N
In Part XIV, describe how the organization reports conser balance sheet, and include, if applicable, the text of the for the organization's accounting for conservation easements	otnote to the organization's fin	•	,	
Complete if the organization answered "Yes"			ner Similar A	ssets.
If the organization elected, as permitted under SFAS 116, art, historical treasures, or other similar assets held for puprovide, in Part XIV, the text of the footnote to its financial	ublic exhibition, education or r	esearch in fui		
If the organization elected, as permitted under SFAS 116, historical treasures, or other similar assets held for public provide the following amounts relating to these items	•			•
(i) Revenues included in Form 990, Part VIII, line 1			► \$	
(ii) Assets included in Form 990, Part X			► \$	
If the organization received or held works of art, historical		sets for financ		
following amounts required to be reported under SFAS 116		sets for iman	3 , p	. the
Revenues included in Form 990, Part VIII, line 1		sets for illians		· the

'a r	Titl Organizations Maintaining Co	<u>llections of Art</u>	, Hist	toric	<u>al Tre</u>	asu	ires, or (<u> 2the</u>	r Simila	r Asse	ts (co.	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of the	e follo	wing th	atar	e a sıgnıfıc	ant ι	ise of its co	ollectio	า	
а	Public exhibition		d	Γ	Loan or	exc	hange prog	rams				
b	Scholarly research		e	Γ	Other							
С	Preservation for future generations											
ŀ	Provide a description of the organization's co Part XIV	ollections and explai	ın how	v they	further	the o	organizatio	n's e	xempt purp	ose in		
5	During the year, did the organization solicite assets to be sold to raise funds rather than								nılar	Г	Yes	┌ No
Pa।	t IV Escrow and Custodial Arrang						n answere	ed "Y	'es" to Fo	rm 990),	
	Part IV, line 9, or reported an ar											
.a	Is the organization an agent, trustee, custoo included on Form 990, Part X?					ons	or other as:	sets	not	Γ	Yes	∏ No
Ь	If "Yes," explain the arrangement in Part XI	/ and complete the f	followi	ıng tal	ole		ı		ı			
_										A mou	int	
с	Beginning balance							1c				
d	Additions during the year							1d				
e	Distributions during the year							1e				
f	Ending balance							1f				
a	Did the organization include an amount on F	orm 990, Part X, line	21?							Γ	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI\	<i>l</i>										
Pa	rt V Endowment Funds. Complete											
		(a)Current Year	(b)	Prior Y		(c)⊤	wo Years Bac	k (d)Three Years	Back (€)Four Ye	ears Back
a	Beginning of year balance	8,830,172			914,743			_				
b	Contributions	31,234			146,948			+				
C	Investment earnings or losses	1,177,381		-1,0	578,513							
d	Grants or scholarships	400.762			-52.006			_				
e	Other expenditures for facilities and programs	498,763			553,006							
f	Administrative expenses											
g	End of year balance	9,540,024		8,8	330,172							
!	Provide the estimated percentage of the yea	r end balance held a	15									
a	Board designated or quasi-endowment	71 000 % %										
_		70										
Ь	r cinianent chaowinent p											
c Sa	Term endowment • %	acion of the organiza			م اماط	- nd -	dministara	.d 6 0 -	+h.a			
a	Are there endowment funds not in the posse organization by	ssion of the organiza	יוטוו נ	.iiat ai	e neiu a	allu c	iummstere	u ioi	tile		Yes	No No
	(i) unrelated organizations									3a(i)		Νο
	(ii) related organizations									3a(ii)		Νο
b	If "Yes" to 3a(II), are the related organization									3b		
	Describe in Part XIV the intended uses of th											
a I	t VI Investments—Land, Building	s, and Equipme	nt. S	<u>ee Fo</u>	rm 990	0, Pa	art X, line	10.	I			
	Description of investment				ost or otl		(b)Cost or o		(c) Accumi deprecia		(d) Boo	k value
a	Land						18	1,047				181,047
b	Buildings						25,11	7,091	6,6	60,416	18	3,456,675
c	Leasehold improvements						1,28	6,829	7	15,362		571,467
d	Equipment						2,13	7,403	1,3	95,928		741,475
е	Other						19	8,509	1	29,176		69,333

20,019,997

Part VII Investments—Other Securities. See (a) Description of security or category			d of valuation
(including name of security)	(b)Book value		f-year market value
Financial derivatives Closely-held equity interests			
Other			
Equity mutual funds	6,057,406		F
fixed income mutual funds	3,008,760		F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	9,066,166		
Part VIII Investments—Program Related. See	, ,		
(a) Description of investment type	(b) Book value	(c) Metho	d of valuation f-year market value
		Cost of end-o	- year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lin			(b) Rook value
			(b) Book value
Part IX Other Assets. See Form 990, Part X, lin			(b) Book value
Part IX Other Assets. See Form 990, Part X, lin			(b) Book value
Part IX Other Assets. See Form 990, Part X, lin			(b) Book value
Part IX Other Assets. See Form 990, Part X, lin			(b) Book value
Part IX Other Assets. See Form 990, Part X, lin			(b) Book value
Part IX Other Assets. See Form 990, Part X, lin			(b) Book value
Part IX Other Assets. See Form 990, Part X, lin			(b) Book value
Part IX Other Assets. See Form 990, Part X, lin			(b) Book value
Part IX Other Assets. See Form 990, Part X, lin			(b) Book value
Part IX Other Assets. See Form 990, Part X, lin			(b) Book value
Part IX Other Assets. See Form 990, Part X, lin			(b) Book value
Part IX Other Assets. See Form 990, Part X, lin			(b) Book value
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability	5.)		(b) Book value

Part X	Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	
1 To	otal revenue (Form 990, Part VIII, column (A), line 12)	1	15,626,887
2 To	otal expenses (Form 990, Part IX, column (A), line 25)	2	15,738,815
3 Ex	ccess or (deficit) for the year Subtract line 2 from line 1	3	-111,928
4 N e	et unrealized gains (losses) on investments	4	
5 Do	onated services and use of facilities	5	
6 In	vestment expenses	6	
_	rior period adjustments	7	
_	ther (Describe in Part XIV)	8	1,032,362
	otal adjustments (net) Add lines 4 - 8	9	1,032,362
	ccess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	920,434
Part XI			<u> </u>
	otal revenue, gains, and other support per audited financial statements	1	16,675,028
	Amounts included on line 1 but not on Form 990, Part VIII, line 12		, , , , , , , , , , , , , , , , , , ,
	Net unrealized gains on investments		
b 0	Donated services and use of facilities		
c R	Recoveries of prior year grants		
d 0	Other (Describe in Part XIV) 2d		
e A	Add lines 2a through 2d	2e	1,048,141
3 S	Subtract line 2e from line 1	3	15,626,887
4 A	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a I	nvestment expenses not included on Form 990, Part VIII, line 7b . 4a		
b 0	Other (Describe in Part XIV)		
c A	Add lines 4a and 4b	4c	0
5 T	otal Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	15,626,887
Part XI		per Re	
	otal expenses and losses per audited financial tatements	1	15,754,594
	mounts included on line 1 but not on Form 990, Part IX, line 25	-	
	conated services and use of facilities		
	rior year adjustments		
	ther losses		
d 0	ther (Describe in Part XIV)		
	dd lines 2a through 2d	2e	15,779
	ubtract line 2e from line 1	3	15,738,815
	mounts included on Form 990, Part IX, line 25, but not on line 1:		, ,
a I	nvestment expenses not included on Form 990, Part VIII, line 7b 4a		
	ther (Describe in Part XIV)		
c A	dd lines 4a and 4b	4c	0
5 T	otal expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	15,738,815

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
		PART V, LINE 4 Earnings from permanently restricted assets may be used for operations, but the principal may not be spent
		PART XI, LINE 8 NET GAIN ON TERMINATION OF INTEREST RATE SWAP CONTRACTS \$227,017 Unrealized gains on investments \$1,048,141 Write-off debt issuance costs - \$242,796
		PART XIII, LINE 2D NET GAIN ON TERMINATION OF INTEREST RATE SWAP CONTRACTS \$227,017 WRITE-OFF DEBT ISSUANCE COSTS -\$242,796

Employer identification number

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

THE BEAVER COUNTRY DAY SCHOOL INC

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2009

Open to Public

	04-2103869			
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No,"			
	please explain EVERY DECEMBER THE ORGANIZATION PUBLISHES A JOINT ADVERTISEMENT WITH THE ASSOCIATION OF INDEPENDENT SCHOOLS OF NEW ENGLAND	3	Yes	
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	<u> </u>
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990)			
	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5a		No
Ь	Admissions policies?	5b		No
c	Employment of faculty or administrative staff?	5c		No
d	Scholarships or other financial assistance?	5d		No
e	Educational policies?	5e		No
f	Use of facilities?	5f		No
g	Athletic programs?	5g		No
h	Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Schedule O (Form 990)	5h		No.
		_		
	i Does the organization receive any financial aid or assistance from a governmental agency? , Has the organization's right to such aid ever been revoked or suspended?	6a		No
	If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990) Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05	6b		No
	of Rev Proc 75-50, 1975-2 CB 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form 990)	7	Yes	ĺ

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OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

lame	of t	he o	rgani	zat i	ion	
HE BE	AVER	COU	NTRY	DAY	SCHOOL	INC

Employer identification number

04-2103869

Pa	rt I Questions Regarding Compensation			
			Yes	Νo
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply			
	✓ Compensation committee ✓ Written employment contract			
	Independent compensation consultant			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		Νo
Ь	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line ${f 1a}$, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
ь	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of (i) Base compensation	W-2 and/or 1099-MI (ii) Bonus & incentive	(iii) Other reportable	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported in prior Form 990 or
			compensation	compensation				Form 990-EZ
PETER HUTTON	(1) (11)	283,927 0	0	=	0 0	l '	338,871 0	0
TIMOTHY PARSON	(1) (11)	172,656 0	0	_	0	l '	184,600 0	0
KAREN HILL	(I) (II)	142,599 0	0	0	0	l '	154,543 0	0

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
		The Head of School is required to live in a school-owned residence as part of his contract. A portion (\$43,000) of the figure shown in Part II (D) includes the value of this housing based on comparable local rentals

Schedule J (Form 990) 2009

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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493312001190

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Open to Public **Inspection**

Schedule K (Form 990) 2009

Department of the Treasury Internal Revenue Service Employer identification number Name of the organization THE BEAVER COUNTRY DAY SCHOOL INC 04-2103869 **Bond Issues** Part I (h) O n (g) Defeased Behalf of (a) Issuer Name (b) Issuer EIN (c) CUSIP # (d) Date Issued (e) Issue Price (f) Description of Purpose Issuer Yes No Yes No MASSACHUSETTS DEVELOPMENT FINANCE REFINANCE DEBT & 15,790,000 Х Χ Α 04-3431814 02-11-2010 ASSOCIATED COSTS AGENCY Part II Proceeds Α В D Ε Total proceeds of issue 15,790,000 Gross proceeds in reserve funds Proceeds in refunding or defeasance escrows 3 14,865,000 Other unspent proceeds Issuance costs from proceeds 163,501 Working capital expenditures from proceeds 760,750 Capital expenditures from proceeds Year of substantial completion 8 2006 No Yes Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Χ Were the bonds issued as part of an advance refunding issue? Χ 10 Has the final allocation of proceeds been made? Х 11 Does the organization maintain adequate books and records to support 12 Х the final allocation of proceeds? Part IIII Private Business Use C D Ε Α В Yes No Yes No No No Yes Yes Yes Was the organization a partner in a partnership, or a member of an LLC, Х which owned property financed by tax-exempt bonds? Are there any lease arrangements with respect to the financed property Χ which may result in private business use?

Cat No 50193E

Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

	A A		В			С		D	E				
			Yes	No	•	í es	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?			Х									
3b	Are there any research agreements with respect to the financed prop which may result in private business use?	erty		Х									
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	e		Х									
4	Enter the percentage of financed property used in a private business by entities other than a section $501(c)(3)$ organization or a state or I government												
5	Enter the percentage of financed property used in a private business as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or logovernment												
6	Total of lines 4 and 5												
7	Has the organization adopted management practices and procedures ensure the post-issuance compliance of its tax-exempt bond liabilities.	to es?	X										
Par	t IV Arbitrage												
		4	A		В			С		D	•	E	
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	es es	No	Y€	es	No	Yes	1	No	Yes	No	Yes	No
			Х										
2	Is the bond issue a variable rate issue?		Х										
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		X										
			^										
b	Name of provider												
С	Term of hedge												
4a	Were gross proceeds invested in a GIC?		Х										
ь	Name of provider												
c	Term of GIC												
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?												
5	Were any gross proceeds invested beyond an available temporary period?		x										
6	Did the bond issue qualify for an exception to rebate?	X											

NonCash Contributions

OMB No 1545-0047

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. Department of the Treasury ► Attach to Form 990. Internal Revenue Service

Open to Public Inspection

Name of the organization THE BEAVER COUNTRY DAY SCHOOL INC

SCHEDULE M

(Form 990)

Employer identification number

04-2103869

Pa	Types of Property	_						
		(a) Check ıf	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line	(d) Method of de reven	etermı	nıng	
		applicable		1g				
1	Art—Works of art							
2	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	' ·							
	Intellectual property							
	Securities—Publicly traded .	X	1	15,433	WHEN STOCK IS LI	QUID	DATED	
	Securities—Closely held stock .							
	Securities—Partnership, LLC, or trust interests							
	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxıdermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	O ther ▶ ()							
26	O ther ▶()							
27	O ther ▶()							
28	O ther ▶ ()							
29	Number of Forms 8283 received for which the organization comp				29		1 1	
30a	During the year, did the organiza	ation receiv	e by contribution any prope	erty reported in Part I, lines	1-28 that it		Yes	No
	must hold for at least three year	s from the o	date of the initial contributi	on, and which is not require	d to be used			
	for exempt purposes for the enti	re holding p	period?			30a		No
b	If "Yes," describe the arrangem	ent in Part 1	II					
31	Does the organization have a gi	t acceptano	ce policy that requires the i	review of any non-standard	contributions?	31	Yes	
32a	Does the organization hire or us contributions?	e third part	ies or related organizations	to solicit, process, or sell i	non-cash	32a		No
ь 33	If "Yes," describe in Part II If the organization did not repor	revenues	n column (c) for a type of p	roperty for which column (a)) is checked.			
	describe in Part II		(2) 12 2/62 0/6	,,	 ,			

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2009

SCHEDULE 0

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009

Open to Public Inspection

Name of the organization
THE BEAVER COUNTRY DAY SCHOOL INC

COUNTRY DAY SCHOOL INC

04-2103869

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, Inne 11		A copy of the draft form 990 is provided to all members of the Executive Committee of the Board of Trustees, the members then have a week to suggest any changes. Any members of the Board may request a copy of the final form 990.
Form 990, Part VI, Section B, Inne 12c		At the start of the school year, all Board members receive a copy of the policy and a disclosure statement that must be filled in and returned to the Head's assistant, acting on behalf of the Board Clerk. The Head's assistant monitors returns and assures that all Trustees do submit the disclosure statements. Any conflicts disclosed would be reviewed by the Executive Committee, per the policy
Form 990, Part VI, Section B, line 15		For the Head's compensation Each year the school's Director of Finance and Operations (DFO) assembles market data from two principal sources statistics compiled by the National Association of Independent Schools, and IRS Form 990's available from the Guidestar Web site Emphasis is on benchmarking versus a defined group of 9 peer schools, but the broader New England market is also considered. This data is condensed, analyzed and conveyed to the President of the Board of Trustees, who shares it with the Board's Executive Committee. That committee, considering also written performance evaluations, sets the Head's compensation. For other positions than the Head, the DFO assembles objective market data from the NAIS and conveys that to the Head, who sets salaries based on that data, employee performance, and budgeted funds available.
Form 990, Part VI, Section C, line 19		THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST
990, PART XI, LINE 2C		THE AUDIT COMMITTEE ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDITED FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT ACCOUNTANT

Depreciation and Amortization

(Including Information on Listed Property)

DLN: 93493312001190

OMB No 1545-0172

Department of the Treasury See separate instructions. Attach to your tax return. Sequence No 67 Internal Revenue Service Name(s) shown on return Business or activity to which this form relates **Identifying number** THE BEAVER COUNTRY DAY SCHOOL INC Form 990 Page 10 04-2103869 **Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I. **1** Maximum amount. See the instructions for a higher limit for certain businesses. 250.000 2 Total cost of section 179 property placed in service (see instructions) 2 3 Threshold cost of section 179 property before reduction in limitation (see instructions) 3 800,000 4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-4 5 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions (b) Cost (business use (a) Description of property 6 (c) Elected cost only) 6 **7** Listed property Enter the amount from line 29 8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 9 9 Tentative deduction Enter the smaller of line 5 or line 8 **10** Carryover of disallowed deduction from line 13 of your 2008 Form 4562 10 11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 12 13 Carryover of disallowed deduction to 2010 Add lines 9 and 10, less line 12 13 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property) (See instructions) 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) 14 15 15 Property subject to section 168(f)(1) election **16** Other depreciation (including ACRS) 16 1.015.170 MACRS Depreciation (Do not include listed property.) (See instructions.) 17 MACRS deductions for assets placed in service in tax years beginning before 2009 18 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here Section B—Assets Placed in Service During 2008 Tax Year Using the General Depreciation System (c) Basis for (b) Month and depreciation (a) Classification of (d) Recovery (g)Depreciation year placed in (business/investment (e) Convention (f) Method deduction property period service use only—see instructions) 19a 3-year property **b** 5-year property c 7 - year property d 10-year property e 15-year property **f** 20-year property S/L g 25-year property h Residential rental 27 5 yrs ММ S/L property 27 5 yrs ΜМ S/L 39 yrs S/L i Nonresidential real property S/L Section C—Assets Placed in Service During 2009 Tax Year Using the Alternative Depreciation System 20a Class life S/L **b** 12-year 12 yrs S/L c 40-year 40 yrs ΜМ S/L Part IV **Summary** (see instructions) 21 Listed property Enter amount from line 28 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here 1,015,170 and on the appropriate lines of your return Partnerships and S corporations—see instructions 23 For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs

Form 4562 (2009) Part V Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and property used for entertainment, recreation, or amusement.) Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A—Depre	ciation ar	nd Other I	nforma	tion (C	aution	: See	the i	nstruct	ions fo	r limi	s fo	r pa	ssenge	er au	tomol	oiles.)
24a Do you have evidence	e to support	the business/in	vestment ι	use claimed	d? ┌Yes	Гпо		24	lb If "Yes	," is the	e ev id	lence	written?	Гүе	s I N	0
(a) (b) Business/ (d) Type of property (list vehicles first) Date placed in service use percentage (d)		r other (business/investment)			(f) (g) Recovery Method/ period Convention			(h) Depreciation/ deduction			(i) Elected section 179 cost					
25Special depreciation allow	· ·		erty placed	ın service (during the	tax year	and u	ısed more		25						
50% in a qualified busing	•									25						
26 Property used more	than 50%	in a qualified %	business	use	1			l	1	1				1		
		%														
		%														
27 Property used 50%	or less in a		siness us	е										_		
		%							S/L - S/L -					4		
		%							S/L -					┥		
28 Add amounts in col	lumn (h) lir	l	ıh 27 En	ter here a	and on lu	ne 21	nage	1 -		28						
29 Add amounts in col		•				, ,	5-		L				29			
29 Add amounts in co	iuiiiii (1), iiiii		ction B			·		f Vah	· ·				29			
Complete this section i	for vehicles									or re	lated	d pers	son			
If you provided vehicles to y														e vehic	es	
30 Total business/inv	estment mi	les driven du	rına the		a)		b)		(c)		(d)		(е	•	1	f)
year (do not includ				Vehi	cle 1	Vehi	cle 2	V e	hicle 3	V	ehicl	e 4	Vehic	le 5	Veh	ıcle 6
						1				_						
31 Total commuting m										_						
32 Total other persona	al(noncomm	nuting) miles	drıven													
33 Total miles driven of through 32	during the y · · ·	ear Add line	s 30													
34 Was the vehicle av	aılable for p	ersonal use		Yes	No	Yes	No	Yes	No	Ye	s	No	Yes	No	Yes	No
during off-duty hou	rs? .															
35 Was the vehicle us owner or related pe		by a more t	han 5%													
36 Is another vehicle		r personal us	se? .													
Sectio	n C—Oue	stions for	Emplo	vers W	ho Pro	vide \	/ehi	cles f	or Use	bv T	hei	r En	volar	ees	l	
Answer these question 5% owners or related p	s to determ	iine if you me	et an exc												not mo	re thar
37 Do you maintain a vemployees?	written polic	y statement	that prof	nibits all	personal	use of	vehi	cles, inc	luding c	ommı •	iting,	, by y	our •	Y	es	No
														_		
38 Do you maintain a vemployees? See th		•	•	•												
39 Do you treat all use	of vehicles	s by employe	es as pei	rsonal us	e? .											
40 Do you provide mor				oyees, ol	btaın ınfo	rmatio •	n froi	m your e	employe	es abo	ut th	ne us	e of the			
41 Do you meet the re				automobi	le demor	nstratio	n us	e? (See	ınstruct	ions)						
Note: If your answe	er to 37, 38	, 39, 40, or 4	11 is "Ye	s," do no	t comple	te Sect	ion E	3 for the	covered	lvehid	les					
Part VI Amortiz																
		(b)						(4)		(e)				/4\		
(a) Description of co	osts	Date amortizatio begins	n	A mort amo	ızable		((d) Code ection	pe	rtızatı rıod oı entaç	-		A mor th	(f) tızatıd ıs yea		
42 A mortization of cos	te that has		Ur 2000	tay year	(see inc	truction	٦ς١		I Per		-					
TE A INCIDIZATION OF COS	, is that bey	inis during ye	1	can year	(366 1115		13)									
						-+			_		-					
		1.6	2555								_					
43 A mortization of cos	_					•	•			4:	_					
44 Total. Add amounts	s ın column	(f) See the I	nstructio	ns for wh	ere to re	port				4	4					