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Form <b>990</b>  Department of the Treasury Internal Revenue Service	<b>Return of Organization Exempt From Income Tax</b>  <b>Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)</b>	OMB No 1545-0047 <div> <div>2009</div> <div>Open to Public Inspection</div> </div>
	The organization may have to use a copy of this return to satisfy state reporting requirements	

<b>A For the 2009 calendar year, or tax year beginning 07-01-2009 and ending 06-30-2010</b>				
<b>B</b> Check if applicable <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>Please use IRS label or print or type. See Specific Instructions.</b>	<b>C Name of organization</b> President and Fellows of Harvard College		<b>D Employer identification number</b> 04-2103580
		Doing Business As		<b>E Telephone number</b> (617) 495-3976
		Number and street (or P.O. box if mail is not delivered to street address) 1033 Massachusetts Avenue Third Floor	Room/suite	<b>G Gross receipts \$</b> 57,682,252,797
		City or town, state or country, and ZIP + 4 Cambridge, MA 02138		
		<b>F Name and address of principal officer</b> Drew G Faust Massachusetts Hall Cambridge, MA 02138		<b>H(a)</b> Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No  <b>H(b)</b> Are all affiliates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list (see instructions)  <b>H(c)</b> Group exemption number ▶
<b>I Tax-exempt status</b> <input checked="" type="checkbox"/> 501(c) ( 3 ) ◀ (insert no ) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527				
<b>J Website:</b> ▶ www.harvard.edu				
<b>K Form of organization</b> <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		<b>L Year of formation</b> 1650	<b>M State of legal domicile</b> MA	

Part I		Summary		
Activities & Governance	1	Briefly describe the organization's mission or most significant activities UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS		
	2	Check this box <input checked="" type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	
	5	Total number of employees (Part V, line 2a)	5 32,83	
	6	Total number of volunteers (estimate if necessary)	6 23,00	
	7a	Total gross unrelated business revenue from Part VIII, column (C), line 12	7a 28,410,17	
	7b	Net unrelated business taxable income from Form 990-T, line 34	7b -1,434,60	
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year 1,372,918,922	Current Year 1,271,005,605
	9	Program service revenue (Part VIII, line 2g)	1,181,037,676	1,209,148,774
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	-5,148,733,602	777,195,231
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	69,843,358	65,028,434
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	-2,524,933,646	3,322,378,044
	Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	557,605,190
14		Benefits paid to or for members (Part IX, column (A), line 4)		0
15		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	1,778,215,576	1,727,065,582
16a		Professional fundraising fees (Part IX, column (A), line 11e)	350,661	142,563
b		Total fundraising expenses (Part IX, column (D), line 25) <input checked="" type="checkbox"/> 87,999,660		
17		Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)	1,655,121,764	1,639,377,410
18		Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	3,991,293,191	3,959,430,876
19		Revenue less expenses Subtract line 18 from line 12	-6,516,226,837	-637,052,832
Net Assets or Fund Balances				Beginning of Current Year
	20	Total assets (Part X, line 16)	43,852,907,000	47,086,364,000
	21	Total liabilities (Part X, line 26)	14,623,998,000	16,337,495,000
	22	Net assets or fund balances Subtract line 21 from line 20	29,228,909,000	30,748,869,000

Part II		Signature Block			
Sign Here	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge				
	<div> <div></div> <div>Signature of officer</div> </div>		<div> <div>2011-05-13</div> <div>Date</div> </div>		
	<div> <div></div> <div>Maureen H Forrester Controller</div> <div>Type or print name and title</div> </div>				
Paid Preparer's Use Only	<div> <div>Preparer's signature</div> <div></div> </div>		<div> <div>Date</div> <div></div> </div>	<div> <div>Check if self-employed</div> <div><input type="checkbox"/></div> </div>	<div> <div>Preparer's identifying number (see instructions)</div> <div></div> </div>
	<div> <div>Firm's name (or yours if self-employed), address, and ZIP + 4</div> <div></div> </div>				<div> <div>EIN</div> <div></div> </div>
					<div> <div>Phone no</div> <div></div> </div>

Part III Statement of Program Service Accomplishments

1

Briefly describe the organization's mission

Undergraduate, graduate, and professional education and research across a broad array of academic domains

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

✓

No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

✓

No

If "Yes," describe these changes on Schedule O

4

Describe the exempt purpose achievements for each of the organization's three largest program services by expenses

Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code ) (Expenses \$ 2,978,810,057 including grants of \$ 592,845,321 ) (Revenue \$ 1,014,884,041 )

Instruction and researchHarvard University consists of one undergraduate college andeleven graduate and professional schools Harvard enrollment 21,006 degree candidates

4b

(Code ) (Expenses \$ 578,262,000 including grants of \$ 0 ) (Revenue \$ 194,264,733 )

Student Life and Auxiliary ServicesRepresents various student services departments, including facilities maintenance, food services, dormitories, health services,computer center, parking, security, etc

4c

(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4d

Other program services (Describe in Schedule O )

(Expenses \$ including grants of \$ ) (Revenue \$ )



















4e

Total program service expenses

\$ 3,557,072,057

Part IV

Checklist of Required Schedules

		Yes	No	
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II 	4	Yes	
5	<b>Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations.</b> Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	Yes	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II 	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. 	11	Yes	
	• Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.			
	• Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	• Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	• Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	• Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	• Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII 	12		No
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? 	Yes	No	
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional	12A	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I 	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II 	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III 	16	Yes	
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I 	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III 	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		No

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25</i> . . . . .	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .	24d		No
25a	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> . . . . .	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> . . . . .	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .	35	Yes	
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable . . . . .	1a	9,010	
	b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .			1c	Yes
2a	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return . . . . .	2a	32,830	
	b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? . . . . .	3a	Yes	
	b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O . . . . .	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .	4a	Yes	
	b AR, BO, BR, CI, CS, FR, GH, HO, HK, IN, ID, IS, IT, JA, KU, NI, PK, PP, TZ, TH, UG, UP, UK, VM, CH, SF, TU If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . . .	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? . . . . .	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? . . . . .	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .	6b		
7 Organizations that may receive deductible contributions under section 170(c).				
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .	7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .	7c	Yes	
d	If "Yes," indicate the number of Forms 8282 filed during the year . . . . .	7d	29	
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . .	7f		No
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required? . . . . .	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? . . . . .	7h		
8	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? . . . . .	8		No
9 Sponsoring organizations maintaining donor advised funds.				
a	Did the organization make any taxable distributions under section 4966? . . . . .	9a		No
b	Did the organization make a distribution to a donor, donor advisor, or related person? . . . . .	9b		No
10 Section 501(c)(7) organizations. Enter				
a	Initiation fees and capital contributions included on Part VIII, line 12 . . . . .	10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11 Section 501(c)(12) organizations. Enter				
a	Gross income from members or shareholders . . . . .	11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) . . . . .	11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?				
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body . . . . .	1a	7	
b	Enter the number of voting members that are independent . . . . .	1b	6	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . .	3		No
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a material diversion of the organization's assets? . . . . .	5		No
6	Does the organization have members or stockholders? . . . . .	6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? . . . . .	7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . . . .	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a	The governing body? . . . . .	8a	Yes	
b	Each committee with authority to act on behalf of the governing body? . . . . .	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .	9		No

Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Does the organization have local chapters, branches, or affiliates? . . . . .	10a	Yes	
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? . . . . .	10b	Yes	
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990 . . . . .			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done . . . . .	12c	Yes	
13	Does the organization have a written whistleblower policy? . . . . .	13	Yes	
14	Does the organization have a written document retention and destruction policy? . . . . .	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official . . . . .	15a	Yes	
b	Other officers or key employees of the organization . . . . .	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions )			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? . . . . .	16b		

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed▶MA , IL , CA
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply. <input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶ OFFICE OF THE CONTROLLER 1033 MASSACHUSETTS AVENUE 3RD FL Cambridge, MA 02138 (617) 495-3976

## Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

☐ Check this box if the organization did not compensate any current or former officer, director, trustee or key employee

[illegible]



1b	Total	9,737,688	20,131	1,122,808
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2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization 2,954

		Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3 Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4 Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
Turner construction company 2 seaport lane boston, MA 02210	contractor	96,037,726
SKANSKA USA BUILDING INC 253 SUMMER STREET BOston, MA 02210	CONTractor	76,691,684
SHAWMUT DESIGN AND CONSTRUCTION 640 HARRISON AVENUE BOston, MA 02118	COnttractor	53,056,211
MASSACHUSETTS GENERAL HOSPITAL 55 FRUIT STREET Boston, MA 02114	MEDICAL/HOSPITAL	23,123,642
REGIMENT CAPITAL ADVISORS 222 BERKELEY STREET BOSton, MA 02116	INVESTMENT MANAGEMENT	19,228,102

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization 1,500

Part VIII

Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514	
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns . . .	1a					
	b	Membership dues . . . . .	1b	1,801,582				
	c	Fundraising events . . . . .	1c	123,825				
	d	Related organizations . . . .	1d					
	e	Government grants (contributions)	1e	620,525,000				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	648,555,198				
	g	Noncash contributions included in lines 1a-1f \$ 75,435,148						
	h	Total. Add lines 1a-1f . . . . .		1,271,005,605				
Program Service Revenue			Business Code					
	2a	STUDENT TUITION, R&B,	900,099	1,070,423,627	1,070,423,627			
	b	LAB SERVICES & OTHER M	900,099	55,335,719	55,335,719			
	c	SALES/SERVICES CONVENI	900,099	26,643,293			26,643,293	
	d	PUBLICATIONS	900,099	26,468,071	26,468,071			
	e	AUXILIARY HEALTH SERVI	900,099	19,886,441			19,886,441	
	f	All other program service revenue		10,391,623	10,391,623			
	g	Total. Add lines 2a-2f . . . . .		1,209,148,774				
Other Revenue	3	Investment income (including dividends, interest and other similar amounts) . . . . .						
				366,797,344			366,797,344	
	4	Income from investment of tax-exempt bond proceeds . . .		165			165	
	5	Royalties . . . . .		25,752,378			25,752,378	
	6a	Gross Rents	(i) Real	(ii) Personal				
	b	Less rental expenses	98,114,460					
	c	Rental income or (loss)	10,926,006					
	d	Net rental income or (loss) . . . . .		10,926,006				
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other	410,397,722			
	b	Less cost or other basis and sales expenses	54,259,864,104	1,820,210				
	c	Gain or (loss)	410,394,932	2,790				
	d	Net gain or (loss) . . . . .		410,397,722				
	8a	Gross income from fundraising events (not including \$ 123,825 of contributions reported on line 1c) See Part IV, line 18 . . . .			-60,129			-60,129
			a	15,850				
	b	Less direct expenses . . . .	b	75,979				
	c	Net income or (loss) from fundraising events . . .						
	9a	Gross income from gaming activities See Part IV, line 19 . . . .						
			a					
	b	Less direct expenses . . . .	b					
	c	Net income or (loss) from gaming activities . . .						
	10a	Gross sales of inventory, less returns and allowances . .						
			a					
	b	Less cost of goods sold . . .	b					
	c	Net income or (loss) from sales of inventory . . .						
	Miscellaneous Revenue		Business Code					
	11a	Unrelated business inc		900,099	28,410,179		28,410,179	
	b							
	c							
	d	All other revenue . . . . .						
	e	Total. Add lines 11a-11d . . . . .			28,410,179			
12	Total revenue. See Instructions . . . . .			3,322,378,044	1,162,619,040	28,410,179	860,343,220	

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	103,742,144	103,742,144		
2	Grants and other assistance to individuals in the U S See Part IV, line 22	435,591,978	435,591,978		
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	53,511,199	53,511,199		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees . . . . .	6,800,702	288,741	5,828,643	683,318
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .	1,310,803	810,663	194,314	305,826
7	Other salaries and wages	1,306,817,785	1,192,471,229	79,389,180	34,957,376
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .	90,765,264	82,823,303	5,513,990	2,427,971
9	Other employee benefits . . . . .	242,568,135	221,343,423	14,736,014	6,488,698
10	Payroll taxes . . . . .	78,802,893	71,907,640	4,787,276	2,107,977
11	Fees for services (non-employees)				
a	Management . . . . .	25,710,985	23,461,274	1,561,942	687,769
b	Legal . . . . .	9,255,360	8,445,516	562,263	247,581
c	Accounting . . . . .	2,275,084	2,076,014	138,211	60,859
d	Lobbying . . . . .	465,946	425,176	28,306	12,464
e	Professional fundraising See Part IV, line 17 . . . . .	142,563			142,563
f	Investment management fees . . . . .	110,931,418		110,931,418	
g	Other . . . . .	243,443,481	222,142,177	14,789,191	6,512,113
12	Advertising and promotion . . . . .	12,234,842	11,164,293	743,267	327,282
13	Office expenses . . . . .	167,970,442	153,273,029	10,204,204	4,493,209
14	Information technology . . . . .	64,750,526	59,084,855	3,933,594	1,732,077
15	Royalties . . . . .	3,534,673	3,225,390	214,731	94,552
16	Occupancy . . . . .	231,998,940	211,699,032	14,093,936	6,205,972
17	Travel . . . . .	59,488,199	54,282,982	3,613,908	1,591,309
18	Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .	9,186	8,382	558	246
19	Conferences, conventions, and meetings . . . . .	37,841,198	34,404,862	2,424,084	1,012,252
20	Interest . . . . .	234,694,764	214,158,972	14,257,707	6,278,085
21	Payments to affiliates . . . . .				
22	Depreciation, depletion, and amortization . . . . .	255,661,843	233,291,432	15,531,457	6,838,954
23	Insurance . . . . .	9,072,572	8,278,722	551,159	242,691
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )				
a	PAYMENTS TO ANNUITANTS	57,749,000	52,695,962	3,508,252	1,544,786
b	Miscellaneous OTHER EXP	43,967,790	40,120,609	2,671,043	1,176,138
c	BOOKS	36,660,288	33,452,512	2,227,113	980,663
d	PUBLISHING	19,748,360	18,020,378	1,199,713	528,269
e	TAXES AND FEES	11,912,513	10,870,168	723,685	318,660
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	3,959,430,876	3,557,072,057	314,359,159	87,999,660
26	Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X

Balance Sheet

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing . . . . .			26,169,000	1	18,515,000
	2	Savings and temporary cash investments . . . . .				2	3,661,000
	3	Pledges and grants receivable, net . . . . .			826,106,000	3	810,882,000
	4	Accounts receivable, net . . . . .			17,018,000	4	110,596,000
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . .			3,477,000	5	4,012,000
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L . . . . .				6	
	7	Notes and loans receivable, net . . . . .			353,968,000	7	360,297,000
	8	Inventories for sale or use . . . . .			14,715,000	8	16,461,000
	9	Prepaid expenses and deferred charges . . . . .			126,018,000	9	138,636,000
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	8,113,836,000			
	b	Less accumulated depreciation . . . . .	10b	2,851,487,000	5,127,836,000	10c	5,262,349,000
	11	Investments—publicly traded securities . . . . .			19,882,899,000	11	23,113,376,000
	12	Investments—other securities See Part IV, line 11 . . . . .			10,941,133,000	12	12,339,531,000
	13	Investments—program-related See Part IV, line 11 . . . . .				13	
	14	Intangible assets . . . . .				14	
	15	Other assets See Part IV, line 11 . . . . .			6,533,568,000	15	4,908,048,000
	16	Total assets. Add lines 1 through 15 (must equal line 34) . . . . .			43,852,907,000	16	47,086,364,000
Liabilities	17	Accounts payable and accrued expenses . . . . .			342,258,000	17	372,836,000
	18	Grants payable . . . . .				18	
	19	Deferred revenue . . . . .				19	133,348,000
	20	Tax-exempt bond liabilities . . . . .			3,147,000,000	20	3,541,607,000
	21	Escrow or custodial account liability Complete Part IV of Schedule D . . . . .				21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L . . . . .				22	
	23	Secured mortgages and notes payable to unrelated third parties . . . . .			2,831,451,000	23	2,742,590,000
	24	Unsecured notes and loans payable to unrelated third parties . . . . .				24	
	25	Other liabilities Complete Part X of Schedule D . . . . .			8,303,289,000	25	9,547,114,000
	26	Total liabilities. Add lines 17 through 25 . . . . .			14,623,998,000	26	16,337,495,000
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets . . . . .			5,771,158,000	27	6,357,011,000
	28	Temporarily restricted net assets . . . . .			18,306,982,000	28	19,046,545,000
	29	Permanently restricted net assets . . . . .			5,150,769,000	29	5,345,313,000
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds . . . . .				30	
	31	Paid-in or capital surplus, or land, building or equipment fund . . . . .				31	
	32	Retained earnings, endowment, accumulated income, or other funds . . . . .				32	
	33	Total net assets or fund balances . . . . .			29,228,909,000	33	30,748,869,000
	34	Total liabilities and net assets/fund balances . . . . .			43,852,907,000	34	47,086,364,000

**Part XI**    **Financial Statements and Reporting**

	Yes	No
<b>1</b> Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
<b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant? . . .		No
<b>b</b> Were the organization's financial statements audited by an independent accountant? . . . . .	Yes	
<b>c</b> If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O . . . .	Yes	
<b>d</b> If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis		
<b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .	Yes	
<b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits . . .	Yes	

SCHEDULE A  
(Form 990 or 990EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

1

☐

A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**

2

☒

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E )

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II )

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )

10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h  

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support?
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public Support. Subtract line 5 from line 4						

Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income (Explain in Part IV ) Do not include gain or loss from the sale of capital assets						
11 Total support (Add lines 7 through 10)						
12 Gross receipts from related activities, etc (See instructions )					12	
13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage						
14 Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f))		14				
15 Public Support Percentage for 2008 Schedule A, Part II, line 14		15				
16a 33 1/3% support test—2009. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
b 33 1/3% support test—2008. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
17a 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization						
b 10%-facts-and-circumstances test—2008. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization						
18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions						

Part IIISupport Schedule for Organizations Described in IRC 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3Gross receipts from activities that are not an unrelated trade or business under section 513						
4Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5The value of services or facilities furnished by a governmental unit to the organization without charge						
6Total. Add lines 1 through 5						
7aAmounts included on lines 1, 2, and 3 received from disqualified persons						
bAmounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
cAdd lines 7a and 7b						
8Public Support (Subtract line 7c from line 6 )						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9Amounts from line 6						
10aGross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
bUnrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
cAdd lines 10a and 10b						
11Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13Total support (Add lines 9, 10c, 11 and 12.)						
14First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage

15Public Support Percentage for 2009 (line 8 column (f) divided by line 13 column (f))	15	
16Public support percentage from 2008 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17Investment income percentage for 2009 (line 10c column (f) divided by line 13 column (f))	17	
18Investment income percentage from 2008 Schedule A, Part III, line 17	18	
19a33 1/3% support tests—2009. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization		
b33 1/3% support tests—2008. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization		
20Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions		



Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below.**  
▶ **Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.**

OMB No 1545-0047

2009

Open to Public  
Inspection

If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35a (regarding proxy tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization  
President and Fellows of Harvard College

Employer identification number

04-2103580

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1

Provide a description of the organization's direct and indirect political campaign activities in Part IV
- 2

Political expenditures ▶ \$ \_\_\_\_\_
- 3

Volunteer hours \_\_\_\_\_

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1

Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ \_\_\_\_\_
- 2

Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ \_\_\_\_\_
- 3

If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No
- 4a

Was a correction made? ☐ Yes ☐ No
- b

If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- 1

Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ \_\_\_\_\_
- 2

Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities ▶ \$ \_\_\_\_\_
- 3

Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ \$ \_\_\_\_\_
- 4

Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No
- 5

State the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A

Check

☐

if the filing organization belongs to an affiliated group

B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing Organization's Totals	(b) Affiliated Group Totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)															
c Total lobbying expenditures (add lines 1a and 1b)															
d Other exempt purpose expenditures															
e Total exempt purpose expenditures (add lines 1c and 1d)															
f Lobbying nontaxable amount Enter the amount from the following table in both columns															
<table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
g Grassroots nontaxable amount (enter 25% of line 1f)															
h Subtract line 1g from line 1a If zero or less, enter -0-															
i Subtract line 1f from line 1c If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes	<input type="checkbox"/> No												

4-Year Averaging Period Under Section 501(h)  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) Total
2a Lobbying non-taxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
	a Volunteers?		No	
	b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
	c Media advertisements?		No	
	d Mailings to members, legislators, or the public?	Yes		200
	e Publications, or published or broadcast statements?	Yes		25,000
	f Grants to other organizations for lobbying purposes?	Yes		202,050
	g Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		238,696
	h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
	i Other activities? If "Yes," describe in Part IV	Yes		
j Total lines 1c through 1i				465,946
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			No	
b If "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
		2a	
		2b	
		2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information.

Identifier	Return Reference	Explanation
Part IV, Supplemental Information		SCHEDULE C, PART I-A, PART I-B THE UNIVERSITY DOES NOT ENGAGE IN DIRECT OR INDIRECT POLITICAL CAMPAIGN ACTIVITIES ON BEHALF OF OR IN OPPOSITION TO CANDIDATES FOR PUBLIC OFFICE THEREFORE, THE UNIVERSITY DOES NOT INCUR ANY EXCISE TAX IMPOSED UNDER SECTION 4955 REPORTABLE ON IRS FORM 4720, RETURN OF CERTAIN EXCISE TAXES UNDER CHAPTERS 41 AND 42 OF THE INTERNAL REVENUE CODE LOBBYING ACTIVITY SCHEDULE C, PART II-B - THE UNIVERSITY ENGAGED IN LOBBYING ACTIVITIES BUT DID NOT MAKE A SECTION 501(H) LOBBYING EXPENDITURE ELECTION BY FILING FORM 5768 - THE UNIVERSITY HAS ENGAGED IN DIRECT INTERACTION WITH LEGISLATORS AND STAFF BY TELEPHONE, EMAIL, DIRECT MAIL AND IN PERSON LOBBYING DISCLOSURES FOR FORM 990 JULY 1, 2009 THROUGH JUNE 30, 2010 ISSUES LOBBIED AT THE FEDERAL LEVEL INCLUDE - LEGISLATION AFFECTING INTELLECTUAL PROPERTY, - ISSUES RELATED TO NATIVE AMERICAN GRAVES PROTECTION AND REPATRIATION ACT, - ISSUES RELATING TO LABOR, - ISSUES RELATED TO EXPANSION AND SIMPLIFICATION OF THE TUITION TAX CREDITS AND DEDUCTION AND EXTENSION OF IRA CHARITABLE ROLL-OVER PROVISION, - PROVISIONS RELATED TO 403(B) PENSION ACCOUNTS, - ISSUES REGARDING TAX ADMINISTRATION, EMPLOYEE BENEFITS AND HEALTH CARE REFORM, - ISSUES RELATED TO COLLEGE AND UNIVERSITY ENDOWMENTS, - LEGISLATION AFFECTING STEM CELL RESEARCH AND THERAPEUTIC CLONING, - APPROPRIATIONS FOR STUDENT FINANCIAL AID, RESEARCH IN NIH, NSF, DOD, DOE, NASA, EPA, HUD, TRANSPORTATION, INTERIOR, HEALTH PROFESSIONS, HUMANITIES AND ARTS ENDOWMENTS, - AMERICAN RECOVERY AND REINVESTMENT ACT RELATING TO RESEARCH FUNDING AND STUDENT CONCERNS, - IMMIGRATION LEGISLATION AND STUDENT VISA ISSUES, - STUDENT LENDING ISSUES, COLLEGE COST, ACCOUNTABILITY, GRADUATE EDUCATION AND INTERNATIONAL EDUCATION AND VETERANS EDUCATION ISSUES, - LEGISLATION CONCERNING EDUCATION AND THE INTERNET, COMMUNITY SERVICE BY STUDENTS, EDUCATIONAL DATA AND ANALYSIS, STUDENT LOANS AND GRANTS, AND HIGHER EDUCATION REAUTHORIZATION - LEGISLATION RELATING TO RESEARCH AND CLEAN ENERGY ISSUES ISSUES LOBBIED FOR THE STATE OF MASSACHUSETTS - ISSUES REGARDING THE MASSACHUSETTS EDUCATIONAL FINANCING AUTHORITY AND STUDENT LOANS, - ISSUES RELATED TO TRANSPORTATION POLICY IN MASSACHUSETTS, - UPMIFA - AN ACT PROVIDING FOR THE UNIFORM PRUDENT MANAGEMENT OF INSTITUTIONAL FUNDS, - ISSUES RELATED TO TAX POLICY REGARDING NON-PROFITS, - ISSUES RELATED TO MASSACHUSETTS STATE STEM CELL STATUTE, - ISSUES RELATED TO PROVIDING FOR JOB CREATION BY SMALL BUSINESS - ISSUES RELATED TO EDUCATION REFORM, - ISSUES RELATED TO STUDENT HEALTH INSURANCE PROGRAMS, - ISSUES RELATED TO PUBLIC INSPECTION OF RECORDS MADE OR RECEIVED BY SPECIAL STATE POLICE OFFICERS AT EDUCATIONAL INSTITUTIONS AND HOSPITALS THE UNIVERSITY PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WHICH MAY ENGAGE IN LOBBYING ACTIVITIES THEREFORE, A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES

SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11, or 12.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public  
Inspection

Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	32
2	Aggregate contributions to (during year)	40,188,761
3	Aggregate grants from (during year)	18,360,673
4	Aggregate value at end of year	153,279,626
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div>Yes No</div>	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div>Yes No</div>	

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶

4

Number of states where property subject to conservation easement is located ▶

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

Yes No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

Yes No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

▶ \$

(ii) Assets included in Form 990, Part X

▶ \$

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

▶ \$

b

Assets included in Form 990, Part X

▶ \$

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2009

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☒

Public exhibition

b

☒

Scholarly research

c

☒

Preservation for future generations

d

☒

Loan or exchange programs

e

☐

Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☒ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☒ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

	Amount
1c	
1d	13,889,687
1e	13,889,687
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☒ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current Year	(b)Prior Year	(c)Two Years Back	(d)Three Years Back	(e)Four Years Back
1a	Beginning of year balance . . . . .	25,391,866,000	36,002,246,000		
b	Contributions . . . . .	285,388,000	244,494,000		
c	Investment earnings or losses . . . . .	332,291,700	-9,263,345,000		
d	Grants or scholarships . . . . .	215,812,000	234,855,000		
e	Other expenditures for facilities and programs . . . . .	1,773,811,000	1,218,586,000		
f	Administrative expenses . . . . .	128,357,000	138,088,000		
g	End of year balance . . . . .	23,891,565,700	25,391,866,000		

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 26.000 %

b

Permanent endowment ▶ 18.000 %

c

Term endowment ▶ 56.000 %

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations . . . . .

3a(i)

Yes

No

(ii)

related organizations . . . . .

3a(ii)

Yes

No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

Yes

No

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land . . . . .		470,919,000		470,919,000
b Buildings . . . . .		6,019,631,000	2,308,535,000	3,711,096,000
c Leasehold improvements . . . . .		80,889,000		80,889,000
d Equipment . . . . .		782,158,000	542,952,000	239,206,000
e Other . . . . .	19,796,000	740,443,000		760,239,000
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . . ▶				5,262,349,000



Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements			
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return			
1	Total revenue, gains, and other support per audited financial statements . . . . .	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments . . . . .	2a	
b	Donated services and use of facilities . . . . .	2b	
c	Recoveries of prior year grants . . . . .	2c	
d	Other (Describe in Part XIV) . . . . .	2d	
e	Add lines 2a through 2d . . . . .	2e	
3	Subtract line 2e from line 1 . . . . .	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	4a	
b	Other (Describe in Part XIV) . . . . .	4b	
c	Add lines 4a and 4b . . . . .	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12 ) . . . . .	5	

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return			
1	Total expenses and losses per audited financial statements . . . . .	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities . . . . .	2a	
b	Prior year adjustments . . . . .	2b	
c	Other losses . . . . .	2c	
d	Other (Describe in Part XIV) . . . . .	2d	
e	Add lines 2a through 2d . . . . .	2e	
3	Subtract line 2e from line 1 . . . . .	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	4a	
b	Other (Describe in Part XIV) . . . . .	4b	
c	Add lines 4a and 4b . . . . .	4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18 ) . . . . .	5	

Part XIV Supplemental Information
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Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Identifier	Return Reference	Explanation
Part III, Line 1a		Part III, line 1a The University's vast array of museums and libraries houses priceless works of art, historical treasures, literary works, and artifacts. These collections are protected and preserved for public exhibition, education, research, and the furtherance of public service. They are neither disposed of for financial gain nor encumbered in any manner. Accordingly, such collections are not recorded for financial statement purposes.
Part III, Line 4		HARVARD ART MUSEUM THE HARVARD ART MUSEUM COMPRISES THREE MUSEUMS (FOGG MUSEUM, BUSCH-REISINGER MUSEUM, ARTHUR M. SACKLER MUSEUM) AND FOUR RESEARCH CENTERS (STRAUS CENTER FOR CONSERVATION AND TECHNICAL STUDIES, CENTER FOR THE TECHNICAL STUDY OF MODERN ART, HARVARD ART MUSEUM ARCHIVES, ARCHAEOLOGICAL EXPLORATION OF SARDIS, TURKEY). THE HARVARD ART MUSEUM'S COLLECTION CONSISTS OF MORE THAN 250,000 OBJECTS IN ALL MEDIA, RANGING IN DATE FROM ANTIQUITY TO THE PRESENT, AND COMING FROM EUROPE, NORTH AMERICA, NORTH AFRICA, THE MIDDLE EAST, SOUTH ASIA, EAST ASIA, AND SOUTHEAST ASIA. THE HARVARD MUSEUM ART COLLECTION IS AN IMPORTANT RESOURCE FOR THE HARVARD UNIVERSITY COMMUNITY, AS WELL AS TO A BROADER AUDIENCE OF STUDENTS, SCHOLARS, AND THE GENERAL PUBLIC. THE COLLECTION IS USED TO ADVANCE THE KNOWLEDGE AND APPRECIATION OF ART AND ART MUSEUMS THROUGH PROGRAMS INVOLVING RESEARCH, TEACHING, PROFESSIONAL TRAINING, AND PUBLIC EDUCATION. ARNOLD ARBORETUM THE ARNOLD ARBORETUM OF HARVARD UNIVERSITY IS THE OLDEST PUBLIC ARBORETUM IN NORTH AMERICA AND ONE OF THE WORLD'S LEADING CENTERS FOR THE STUDY OF PLANTS ADMINISTERED BY THE OFFICE OF THE PROVOST OF HARVARD UNIVERSITY AND A LINK IN BOSTON'S EMERALD NECKLACE OF PARKS, THE ARNOLD ARBORETUM IS A UNIQUE BLEND OF RESPECTED RESEARCH INSTITUTION AND BELOVED PUBLIC LANDSCAPE. WE PROVIDE AND SUPPORT WORLD-CLASS RESEARCH, HORTICULTURE, AND EDUCATION PROGRAMS THAT FOSTER THE UNDERSTANDING, APPRECIATION, AND PRESERVATION OF TREES. COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS HARVARD UNIVERSITY HAS BEEN ACQUIRING SCIENTIFIC INSTRUMENTS ON A CONTINUOUS BASIS FOR TEACHING AND RESEARCH SINCE 1672. THE COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS, WHICH WAS ESTABLISHED IN 1948 TO PRESERVE THIS APPARATUS AS A RESOURCE FOR TEACHING AND RESEARCH IN THE HISTORY OF SCIENCE AND TECHNOLOGY, HAS BECOME ONE OF THE THREE LARGEST UNIVERSITY COLLECTIONS OF ITS KIND IN THE WORLD. THE COLLECTION CONTAINS OVER 20,000 OBJECTS DATING FROM ABOUT 1400 TO THE PRESENT. A BROAD RANGE OF SCIENTIFIC DISCIPLINES ARE REPRESENTED, INCLUDING ASTRONOMY, NAVIGATION, HOROLOGY, SURVEYING, GEOLOGY, CALCULATING, PHYSICS, BIOLOGY, MEDICINE, PSYCHOLOGY, ELECTRICITY, AND COMMUNICATION. SIGNIFICANT INSTRUMENTS, MADE OBSOLETE BY NEW TECHNOLOGIES, CONTINUE TO BE INCORPORATED. MANY OF THE DOCUMENTS DETAILING THE PURCHASE AND USE OF THE INSTRUMENTS HAVE BEEN PRESERVED, AND ARE AVAILABLE FOR RESEARCH IN THE COLLECTION'S ADJUNCT LIBRARY. MUSEUM OF COMPARATIVE ZOOLOGY (WITHIN THE MUSEUM OF NATURAL HISTORY) THE MUSEUM OF COMPARATIVE ZOOLOGY WAS FOUNDED IN 1859 ON THE CONCEPT THAT COLLECTIONS ARE AN INTEGRAL AND FUNDAMENTAL COMPONENT OF ZOOLOGICAL RESEARCH AND TEACHING. THIS 150-YEAR-OLD COMMITMENT REMAINS A STRONG AND PROUD TRADITION FOR THE MCZ. THE PRESENT-DAY MCZ CONTAINS OVER 21-MILLION SPECIMENS IN TEN RESEARCH COLLECTIONS WHICH COMPRISE ONE OF THE WORLD'S RICHEST AND MOST VARIED RESOURCES FOR STUDYING THE DIVERSITY OF LIFE. THE MUSEUM SERVES AS THE PRIMARY REPOSITORY FOR ZOOLOGICAL SPECIMENS COLLECTED BY PAST AND PRESENT HARVARD FACULTY-CURATORS, STAFF AND ASSOCIATES CONDUCTING RESEARCH AROUND THE WORLD. AS A PREMIER UNIVERSITY MUSEUM AND RESEARCH INSTITUTION, THE SPECIMENS AND THEIR RELATED DATA ARE AVAILABLE TO RESEARCHERS OF THE SCIENTIFIC AND MUSEUM COMMUNITY. USE OF THE COLLECTIONS IN STUDENT RESEARCH, WHETHER AS THESIS WORK OR INDEPENDENT STUDY, IS ALSO ENCOURAGED. FISHER MUSEUM HARVARD FOREST THE FISHER MUSEUM'S MAIN EXHIBIT DISPLAYS TWENTY-THREE INTERNATIONALLY ACCLAIMED MODELS (DIORAMAS) PORTRAYING THE HISTORY, CONSERVATION AND MANAGEMENT OF CENTRAL NEW ENGLAND FORESTS. OTHER EXHIBITS AT THE MUSEUM REPRESENT THE RANGE OF HARVARD FOREST'S RESEARCH. HARVARD UNIVERSITY HERBARIA (WITHIN MUSEUM OF NATURAL HISTORY) THE HARVARD UNIVERSITY HERBARIA ARE AMONG SOME SEVERAL THOUSAND COLLECTIONS OF PRESSED, DRIED PLANT SPECIMENS WORLDWIDE THAT ARE USED BY RESEARCHERS TO FURTHER OUR UNDERSTANDING OF THE PLANT WORLD. SOME OF THE EARLIEST HERBARIA WERE FOUNDED IN EUROPE IN THE EARLY 1600'S, DURING THE DAYS OF EXPLORATION, WHEN KNOWLEDGE OF THE EARTH'S FLORA WAS GROWING AT SUCH A RAPID PACE THAT BOTANICAL GARDENS COULD NO LONGER MAINTAIN LIVING EXAMPLES OF EVERY KNOWN SPECIES. WHILE HERBARIUM COLLECTIONS OF ALL SIZES EXIST TODAY, THERE ARE FEWER THAN 75 HERBARIA WORLDWIDE WITH MORE THAN ONE MILLION SPECIMENS. HERBARIUM COLLECTIONS HAVE BEEN BUILT UP OVER THE YEARS BY THE EFFORTS OF NUMEROUS BOTANISTS AND PLANT COLLECTORS WHO HAVE SEARCHED FROM REMOTE AND ISOLATED JUNGLES TO INNER CITY WASTE LOTS AND RAILROAD TRACKS TO DOCUMENT THE DIVERSITY AND DISTRIBUTION OF THE EARTH'S FLORA. REPRESENTATIVES OF MOST KNOWN SPECIES OF PLANTS CAN BE FOUND IN HERBARIA TODAY, CAREFULLY MOUNTED ON SHEETS OF ARCHIVAL QUALITY PAPER, LABELED WITH IMPORTANT INFORMATION ABOUT THEM, AND STORED ON SHELVES IN CABINETS. IN ESSENCE, A HERBARIUM IS ANALOGOUS TO A LIBRARY OF CAREFULLY PRESERVED PLANTS WHERE THE SPECIMENS THEMSELVES AND THE LABELS ASSOCIATED WITH THEM PROVIDE A WEALTH OF INFORMATION ONCE THEY HAVE BEEN "READ" AND STUDIED BY SCIENTISTS. THE SPECIMENS ARE THE KEY TO UNDERSTANDING PLANT RELATIONSHIPS, GEOGRAPHIC DISTRIBUTIONS, ECONOMIC USEFULNESS, EVEN THEIR MOLECULAR MAKEUP. AS WE LOSE NATURAL HABITATS THE WORLD OVER, HERBARIA INCREASINGLY SERVE AS A RECORD OF THE RECENT HISTORY OF PLANT LIFE, AND AS A REPOSITORY OF PRECIOUS GENETIC INFORMATION. HERBARIA HOLD THE TOOLS FOR OUR UNDERSTANDING OF THE PLANT WORLD. MINERALOGICAL AND GEOLOGICAL MUSEUM (WITHIN MUSEUM OF NATURAL HISTORY) THE HARVARD MINERAL COLLECTION RANKS AMONG THE WORLD'S FINEST DUE TO ITS VERY BROAD REPRESENTATION, WEALTH OF RARE SPECIES, LARGE NUMBER OF SPECIMENS DESCRIBED IN THE SCIENTIFIC LITERATURE, AND THE QUALITY OF ITS DISPLAY. SPECIMENS A RICH SYSTEMATIC MINERAL COLLECTION AND DISPLAYS OF GEMSTONES ARE THE PRINCIPAL EXHIBITS IN THE MINERAL GALLERY. THE MUSEUM IS COMMITTED TO THE DEVELOPMENT AND PRESERVATION OF WORLD-CLASS COLLECTIONS OF MINERALS, GEMS, ROCKS, ORES, AND METEORITES FOR RESEARCH, EDUCATION, AND PUBLIC DISPLAY. ITS EARLIEST COLLECTIONS DATE BACK TO THE LATE 18TH CENTURY. THE MUSEUM CATERS TO THE NEEDS OF STUDENTS AND FACULTY AT HARVARD UNIVERSITY AS WELL THE GEOLOGICAL COMMUNITY AT LARGE BY SERVING AS A UNIQUELY RICH RESOURCE OF MATERIALS AND INFORMATION. PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY THE PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOGRAPHY IS STEWARD TO ONE OF THE OLDEST AND LARGEST COLLECTIONS OF CULTURAL OBJECTS IN THE WESTERN HEMISPHERE. SINCE THE LATE NINETEENTH CENTURY, THE MUSEUM HAS PLAYED AN ACTIVE PART IN THE HISTORY OF AMERICAN ANTHROPOLOGY AND IN THE EVOLVING RELATIONSHIP BETWEEN MUSEUMS AND NATIVE PEOPLES. AS A UNIVERSITY MUSEUM SITUATED IN AN ACADEMIC AND REGIONAL COMMUNITY CENTRAL TO THE DEVELOPMENT AND THE STUDY OF AMERICAN CIVIC CULTURE, THE PEABODY STRIVES TO MAKE COLLECTIONS WIDELY ACCESSIBLE AND ENGAGE ISSUES OF CONCERN TO DIVERSE AUDIENCES. TODAY, THE PEABODY HOUSES MORE THAN SIX MILLION INDIVIDUAL OBJECTS, 500,000 PHOTOGRAPHIC IMAGES, AND SUBSTANTIAL ARCHIVAL RECORDS. STRONGEST IN THE CULTURES OF NORTH, CENTRAL, AND SOUTH AMERICA, AND THE PACIFIC ISLANDS, THE PEABODY IS ALSO CARETAKER TO IMPORTANT COLLECTIONS FROM AFRICA, EUROPE, AND ASIA. COLLECTION TYPES INCLUDE ARCHAEOLOGY, ETHNOGRAPHY, OSTEOLOGY, AND PAINTING, DRAWING, AND PRINTS. SEMITIC MUSEUM THE SEMITIC MUSEUM IS HOME TO THE UNIVERSITY'S COLLECTIONS OF NEAR EASTERN ARCHAEOLOGICAL ARTIFACTS. THESE ARTIFACTS COMPRISE OVER 40,000 ITEMS, INCLUDING POTTERY, CYLINDER SEALS, SCULPTURE, COINS AND CUNEIFORM TABLETS. MANY ARE FROM MUSEUM-SPONSORED EXCAVATIONS IN ISRAEL, JORDAN, IRAQ, EGYPT, CYPRUS, AND TUNISIA. THE MUSEUM IS DEDICATED TO THE USE OF THESE COLLECTIONS FOR THE TEACHING, RESEARCH, AND PUBLICATION OF NEAR EASTERN ARCHAEOLOGY, HISTORY, AND CULTURE. WARREN ANATOMICAL MUSEUM THE WARREN ANATOMICAL MUSEUM'S PRESENT COLLECTION CONTAINS APPROXIMATELY 15,000 ARTIFACTS AND CASES INCLUDING ANATOMICAL AND PATHOLOGICAL PREPARATIONS, VARIOUS WAX, PAPER, MACHE, AND DRY PREPARATION ANATOMICAL MODELS, PHOTOGRAPHS, PRINTS, PAINTINGS, AND DRAWINGS, MEDICAL INSTRUMENTS AND MACHINES, AND OTHER MEDICAL MEMORABILIA. ALONG WITH THE WELL-KNOWN SKULL OF PHINEAS GAGE, THE MUSEUM HOLDS MANY OTHER RARE AND INTERESTING ITEMS. AMONG THESE ARE THE PHRENOLOGICAL COLLECTION OF JOHANN GASPAR SPURZHEIM, THE BOSTON SOCIETY FOR MEDICAL IMPROVEMENT COLLECTION, AND A W. T. G. MORTON-TYPE ETHER INHALER. THE MUSEUM PROMOTES THE COLLECTION FOR THE PURPOSES OF MEDICAL EDUCATION IN ALL FORMS WHENEVER POSSIBLE, BY EXPANDING ITS SCOPE TO PROVIDE PUBLIC PROGRAMMING AND EDUCATIONAL RESOURCES TO THE LARGER COMMUNITY.
Part IV, Line 1b		AGENCY FUNDS REPRESENT AWARDS UNDER WHICH HARVARD SERVES AS AN INTERMEDIARY AGENT BETWEEN THE SPONSOR (USUALLY FEDERAL) AND THE ULTIMATE THIRD PARTY RECIPIENT. THE TRANSFER OF THE ASSETS TO HARVARD IS NOT A CONTRIBUTION RECEIVED BY HARVARD AND THE TRANSFER OF ASSETS TO THE RECIPIENT IS NOT A CONTRIBUTION MADE BY HARVARD. HARVARD DRAWS DOWN ON ITS FEDERAL LINES OF CREDIT MONTHLY TO COVER THOSE COSTS INCURRED ON FEDERAL AWARDS. THEREFORE, THERE IS NO BEGINNING OR ENDING BALANCE FOR THESE AGENCY FUNDS.
Part V, Line 4	Description of Intended Use of Endowment Funds	THE PRIMARY GOAL OF THE ENDOWMENT IS TO SUPPORT THE UNIVERSITY'S TEACHING AND RESEARCH MISSION.
		PART X, LINE 2, FIN 48 EFFECTIVE JULY 1, 2007, THE UNIVERSITY ADOPTED FASB INTERPRETATION NO. 48, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES (FIN 48). FIN 48 SETS A MINIMUM THRESHOLD FOR FINANCIAL STATEMENT RECOGNITION OF THE BENEFIT OF A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. TAX POSITIONS FOR THE OPEN TAX YEARS AS OF JUNE 30, 2010 WERE REVIEWED AND IT WAS DETERMINED THAT NO PROVISION FOR UNCERTAIN TAX PROVISIONS WAS REQUIRED.



SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13,  
or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2009

Open to Public  
Inspection

<b>Name of the organization</b> President and Fellows of Harvard College	<b>Employer identification number</b>  04-2103580
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	YES	NO
<b>1</b> Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	Yes	
<b>2</b> Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	Yes	
<b>3</b> Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain THE ORGANIZATION MEETS THE CRITERIA ESTABLISHED IN SECTION 4 0 REVENUE PROCEDURE 75-50		No
<b>4</b> Does the organization maintain the following? <b>a</b> Records indicating the racial composition of the student body, faculty, and administrative staff? <b>b</b> Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? <b>c</b> Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? <b>d</b> Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990)	Yes	
	Yes	
	Yes	
	Yes	
<b>5</b> Does the organization discriminate by race in any way with respect to <b>a</b> Students' rights or privileges?  <b>b</b> Admissions policies?  <b>c</b> Employment of faculty or administrative staff?  <b>d</b> Scholarships or other financial assistance?  <b>e</b> Educational policies?  <b>f</b> Use of facilities?  <b>g</b> Athletic programs?  <b>h</b> Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Schedule O (Form 990)		No
		No
		No
		No
		No
		No
		No
		No
<b>6a</b> Does the organization receive any financial aid or assistance from a governmental agency?	Yes	
<b>6b</b> Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990)		No
<b>7</b> Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form 990)	Yes	



[illegible]**Schedule F (Form 990) 2009**



Complete this part to provide the information required in Part I, line 2, and any additional information.

**Schedule F (Form 990) 2009**

Additional Data

Software ID:

Software Version:

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the Caribbean			Fundraising		481
Central America and the Caribbean			Grantmaking		303,788
Central America and the Caribbean			Program services	Academic Support	20,973
Central America and the Caribbean			Program Services	Instruction	58,431
Central America and the Caribbean			Program services	Research and other academic activity	228,975
Central America and the Caribbean			Investments		
East Asia and the Pacific			Fundraising		3,593
East Asia and the Pacific			Grantmaking		1,269,299
East Asia and the Pacific			Program services	Service Centers	118,026
East Asia and the Pacific			Program Services	Academic Support	461,230
East Asia and the Pacific			Program services	Institutional support	71,217
East Asia and the Pacific			Program Services	Instruction	5,628,477
East Asia and the Pacific	7	44	Program Services	Research and other Academic Activity	6,420,156
East Asia and the Pacific			Program services	Student services	22,043
East Asia and the Pacific			Investments		
Europe (Including Iceland & Greenland)			Fundraising		59,246
Europe (Including Iceland & Greenland)			Grantmaking		5,351,568
Europe (Including Iceland & Greenland)			Program Services	Service Centers	245,139
Europe (Including Iceland & Greenland)			Program Services	Academic Support	689,566
Europe (Including Iceland & Greenland)			Program Services	Institutional Support	80,288
Europe (Including Iceland & Greenland)			Program Services	Instruction	4,676,915
Europe (Including Iceland & Greenland)	5	15	Program Services	Research and other academic activity	8,736,896
Europe (Including Iceland & Greenland)			Program Services	Student Services	321,429
Europe (Including Iceland & Greenland)			Investments		
Middle East and North Africa	1	2	Grantmaking		698,609
Middle East and North Africa			Program services	Service centers	26,658
Middle East and North Africa			Program services	Academic support	31,354
Middle East and North Africa			Program services	Institutional support	7,637
Middle East and North Africa			Program Services	Instruction	674,753
Middle East and North Africa			Program Services	Research and other academic activity	325,683
Middle East and North Africa			Program Services	Student Services	80,648
Middle East and North Africa			Investments		
North America			Fundraising		33,431
North America			Grantmaking		676,647
North America			Program Services	Service Centers	83,348
North America			Program Services	Academic Support	400,150
North America			Program Services	Institutional support	103,220
North America			Program Services	Instruction	857,731
North America	1	1	Program Services	Research and other academic activity	858,957
North America			Program Services	Student Services	24,225
North America			Investments		
Russia & the Newly Independent States			Grantmaking		243,041
Russia & the Newly Independent States			Program services	Service Centers	1,950
Russia & the Newly Independent States			Program services	Academic Support	40,022
Russia & the Newly Independent States			Program Services	Instruction	87,961
Russia & the Newly Independent States			Program Services	Research and other academic activity	111,296
Russia & the Newly Independent States			Program Services	Student Services	600
Russia & the Newly Independent States			Investments		
South America			Fundraising		4,191
South America			Grantmaking		503,476
South America			Program Services	Service centers	58,695
South America	6	14	Program Services	Academic support	1,018,493
South America			Program services	Instruction	592,699
South America			Program Services	Research and other academic activity	939,544
South America			Program Services	Student Services	8,557
South America			Investments		
South Asia			Fundraising		1,039
South Asia			Grantmaking		695,743
South Asia			Program services	Academic support	96,447
South Asia			Program Services	institutional support	403
South Asia			Program services	Instruction	920,156
South Asia	1	10	Program Services	Research and other academic activity	1,119,706
South Asia			Program services	student services	12,382
South Asia			Grantmaking		
South Asia			INVESTMENTS		
Sub-Saharan Africa			Fundraising		1,642
Sub-Saharan Africa	4	219	Grantmaking		43,431,884
Sub-Saharan Africa			Program Services	Services centers	272
Sub-Saharan Africa			Program Services	Academic support	132,752
Sub-Saharan Africa			Program services	instruction	782,143
Sub-Saharan Africa			Program services	Research and other academic activity	5,575,512
Sub-Saharan Africa			Investments		

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-saharan Africa	Sub-award	9,256,563				
		Sub-saharan Africa	Sub-award	7,660,367				
		Sub-saharan Africa	Sub-award	4,337,962				
		Sub-saharan Africa	Sub-award	4,143,693				
		Sub-saharan Africa	Sub-award	3,529,868				
		Sub-saharan Africa	Sub-award	2,996,533				
		Sub-saharan Africa	Sub-award	2,432,126				
		Sub-saharan Africa	Sub-award	2,005,226				
		Sub-saharan Africa	Sub-award	1,324,050				
		Sub-saharan Africa	Sub-award	1,241,320				
		Sub-saharan Africa	Sub-award	1,208,864				
		Sub-saharan Africa	Sub-award	679,825				
		Sub-saharan Africa	Sub-award	658,566				
		Sub-saharan Africa	Sub-award	574,812				
		Sub-saharan Africa	Sub-award	478,079				
		Sub-saharan Africa	Sub-award	145,000				
		Sub-saharan Africa	Sub-award	134,135				
		Sub-saharan Africa	Sub-award	104,790				
		Sub-saharan Africa	Sub-award	86,272				
		Sub-saharan Africa	Sub-award	81,689				
		Sub-saharan Africa	Sub-award	74,790				
		Sub-saharan Africa	Sub-award	60,372				
		Sub-saharan Africa	Sub-award	58,554				
		Sub-saharan Africa	Sub-award	50,153				
		Sub-saharan Africa	Sub-award	28,620				
		Sub-saharan Africa	Sub-award	24,756				
		Sub-saharan Africa	Sub-award	11,966				
		Sub-saharan Africa	Sub-award	10,000				
		Sub-saharan Africa	Sub-award	8,738				
		Sub-saharan Africa	Sub-award	6,188				

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-saharan Africa	Sub-award	5,618				
		Europe	Sub-award	656,601				
		Europe	Sub-award	391,259				
		Europe	Sub-award	328,295				
		Europe	Sub-award	246,280				
		Europe	Sub-award	192,383				
		Europe	Sub-award	166,357				
		Europe	Sub-award	151,005				
		Europe	Sub-award	145,866				
		Europe	Sub-award	130,268				
		Europe	Sub-award	124,979				
		Europe	Sub-award	80,000				
		Europe	Sub-award	72,438				
		Europe	Sub-award	55,567				
		Europe	Sub-award	46,472				
		Europe	Sub-award	45,576				
		Europe	Sub-award	36,845				
		Europe	Sub-award	18,226				
		Europe	Sub-award	15,000				
		Europe	Sub-award	15,000				
		Europe	Sub-award	10,836				
		Europe	Student Grants and Awards	532,405				
		Europe	Student Grants and Awards	157,731				
		Europe	Student Grants and Awards	71,074				
		Europe	Student Grants and Awards	38,636				
		Europe	Student Grants and Awards	30,095				
		Europe	Student Grants and Awards	30,000				
		Europe	Student Grants and Awards	30,000				
		Europe	Student Grants and Awards	30,000				
		Europe	Student Grants and Awards	28,222				

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	Sub-award	532,511				
		East Asia and the Pacific	Sub-award	100,000				
		East Asia and the Pacific	Sub-award	98,446				
		East Asia and the Pacific	Sub-award	90,830				
		East Asia and the Pacific	Sub-award	72,808				
		East Asia and the Pacific	Sub-award	63,611				
		East Asia and the Pacific	Sub-award	25,912				
		East Asia and the Pacific	Sub-award	18,915				
		East Asia and the Pacific	Grad Student Stipends	24,150				
		East Asia and the Pacific	Student Grants and Awards	29,947				
		East Asia and the Pacific	Student Grants and Awards	15,000				
		East Asia and the Pacific	Student Grants and Awards	30,000				
		South Asia	Sub-award	169,690				
		South Asia	Sub-award	84,349				
		South Asia	Sub-award	81,473				
		South Asia	Sub-award	76,382				
		South Asia	Sub-award	69,122				
		South Asia	Sub-award	62,696				
		South Asia	Sub-award	40,363				
		South Asia	Sub-award	39,304				
		South Asia	Sub-award	32,824				
		South America	Sub-award	411,889				
		South America	Sub-award	25,526				
		South America	Sub-award	13,000				
		South America	Sub-award	10,800				
		South America	Sub-award	9,800				
		South America	Sub-award	5,000				
		Middle East and North Africa	Sub-award	207,123				
		Middle East and North Africa	Sub-award	150,000				
		Middle East and North Africa	Sub-award	76,355				



(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Middle East and North Africa	Sub-award	22,000				
		Middle East and North Africa	Student Grants and Awards	30,000				
		Middle East and North Africa	Student Grants and Awards	118,000				
		North America	Sub-award	215,741				
		North America	Sub-award	67,656				
		North America	Sub-award	22,770				
		North America	Student Grants and Awards	22,353				
		Cental America and the Caribbean	Sub-award	291,470				
		Russia and the Newly Indepenent States	Sub-award	241,691				

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Graduate Student Stipend Grants	East Asia and the Pacific	8	17,148				
Graduate Student Stipend Grants	Europe (Including Iceland & Greenland)	10	11,352				
Graduate Student Stipend Grants	Middle East and North Africa	2	7,563				
Graduate Student Stipend Grants	North America	6	29,100				
Graduate Student Stipend Grants	South America	1	3,740				
Graduate Student Stipend Grants	South Asia	1	1,000				
Grants & Awards to Non-Harvard Students	Central America and the Caribbean	3	2,250				
Grants & Awards to Non-Harvard Students	East Asia and the Pacific	5	51,060				
Grants & Awards to Non-Harvard Students	Europe (Including Iceland & Greenland)	36	688,935				
Grants & Awards to Non-Harvard Students	Middle East and North Africa	4	75,756				
Grants & Awards to Non-Harvard Students	North America	8	75,500				
Grants & Awards to Non-Harvard Students	Russia & the Newly Independent States	1	850				
Grants & Awards to Non-Harvard Students	South America	15	20,971				
Grants & Awards to Non-Harvard Students	South Asia	2	7,254				
Grants & Awards to Non-Harvard Students	Sub-Saharan Africa	3	2,641				
Student Prizes and Awards	Central America and the Caribbean	4	9,068				
Student Prizes and Awards	East Asia and the Pacific	18	64,515				
Student Prizes and Awards	Europe (Including Iceland & Greenland)	48	200,862				
Student Prizes and Awards	Middle East and North Africa	4	11,812				
Student Prizes and Awards	North America	30	124,980				
Student Prizes and Awards	Russia & the Newly Independent States	1	500				
Student Prizes and Awards	South America	1	750				
Student Prizes and Awards	South Asia	9	30,286				
Student Prizes and Awards	Sub-Saharan Africa	3	9,750				
Other undergraduate grants, prizes, and awards	East Asia and the Pacific	7	24,822				
Other undergraduate grants, prizes, and awards	Europe (Including Iceland & Greenland)	2	9,600				
Other undergraduate grants, prizes, and awards	North America	3	7,400				
Other undergraduate grants, prizes, and awards	South Asia	1	1,000				
Stipends for post-doctoral students and fellows	Central America and the Caribbean	1	1,000				
Stipends for post-doctoral students and fellows	East Asia and the Pacific	2	9,624				
Stipends for post-doctoral students and fellows	Europe (Including Iceland & Greenland)	20	563,403				
Stipends for post-doctoral students and fellows	North America	3	133,500				
Stipends for post-doctoral students and fellows	South America	1	2,000				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	Central America and the Caribbean	3	7,339				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	East Asia and the Pacific	14	72,014				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	Europe (Including Iceland & Greenland)	9	41,540				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	Middle East and North Africa	4	5,591				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	North America	5	46,168				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	Russia & the Newly Independent States	3	3,935				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	South America	9	56,520				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	South Asia	32	69,963				
	Sub-Saharan Africa	3	11,132				

SCHEDULE G

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Supplemental Information Regarding

Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19,  
or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.  
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

2009

Open to Public  
Inspection

Name of the organization President and Fellows of Harvard College	Employer identification number  04-2103580
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Part I Fundraising Activities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 17.  
Form 990-EZ filers are not required to complete this part.

- 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- a ☒ Mail solicitations

b ☒ Internet and e-mail solicitations

c ☒ Phone solicitations

d ☒ In-person solicitations

e ☒ Solicitation of non-government grants

f ☒ Solicitation of government grants

g ☒ Special fundraising events
- 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising activities? ☒ Yes ☐ No
- b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

(i) Name of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Anne Lockett Enterprises	Prin Gifts		No	29,602,457	142,563	29,459,894
Total . . . . . ▶				29,602,457	142,563	29,459,894

3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing.

CA,MA

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events
		Gala (event type)	Gala (event type)	(total number)	(Add col (a) through col (c))
Revenue	1	Gross receipts . . . .	78,600	61,075	139,675
	2	Less Charitable contributions . . . .	68,900	54,925	123,825
	3	Gross income (line 1 minus line 2) . . . .	9,700	6,150	15,850
Direct Expenses	4	Cash prizes . . . .			
	5	Non-cash prizes . . . .			
	6	Rent/facility costs . . . .	25,626	12,400	38,026
	7	Food and beverages . . . .			
	8	Entertainment . . . .			
	9	Other direct expenses . . . .	20,054	17,899	37,953
	10	Direct expense summary Add lines 4 through 9 in column (d) . . . . . ▶			75,979
	11	Net income summary Combine lines 3, column d, and line 10. . . . . ▶			-60,129

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming
					(Add col (a) through col (c))
Revenue	1	Gross revenue . . . . .			
	2	Cash prizes . . . . .			
Direct Expenses	3	Non-cash prizes . . . . .			
	4	Rent/facility costs . . . . .			
	5	Other direct expenses . . . . .			
	6	Volunteer labor . . . . .	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
	7	Direct expense summary Add lines 2 through 5 in column (d) . . . . . ▶			
	8	Net gaming income summary Combine lines 1, column d, and line 7 . . . . . ▶			

		Yes	No
9	Enter the state(s) in which the organization operates gaming activities _____		
a	Is the organization licensed to operate gaming activities in each of these states? . . . . .	9a	
b	If "No," Explain _____ _____		
10a	Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?	10a	
b	If "Yes," Explain _____ _____		
11	Does the organization operate gaming activities with nonmembers? . . . . .	11	
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? . . . . .	12	

		<b>Yes</b>	<b>No</b>
<b>13</b>	Indicate the percentage of gaming activity operated in		
<b>a</b>	The organization's facility . . . . . <b>13a</b>		
<b>b</b>	An outside facility . . . . . <b>13b</b>		
<b>14</b>	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
Name ► _____			
Address ► _____			
<b>15a</b>	Does the organization have a contract with a third party from whom the organization receives gaming revenue? . . . . .	<b>15a</b>	
<b>b</b>	If "Yes," enter the amount of gaming revenue received by the organization ► \$ _____ and the amount of gaming revenue retained by the third party ► \$ _____		
<b>c</b>	If "Yes," enter name and address		
Name ► _____			
Address ► _____			
<b>16</b>	Gaming manager information		
Name ► _____			
Gaming manager compensation ► \$ _____			
Description of services provided ► _____			
<input type="checkbox"/> Director/officer <input type="checkbox"/> Employee <input type="checkbox"/> Independent contractor			
<b>17</b>	Mandatory distributions		
<b>a</b>	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? . . . . .	<b>17a</b>	
<b>b</b>	Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ _____		

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990

OMB No 1545-0047

2009

Open to Public  
Inspection

Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . .

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed . . . . . ▶ ☐

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2

Enter total number of section 501(c)(3) and government organizations . . . . .

▶

3

Enter total number of other organizations . . . . .

▶



Software ID:

Software Version:

EIN: 04-2103580

Name: President and Fellows of Harvard College

**Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States**

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Brigham and Women's Hospital 75 Francis Street Boston, MA 02115	04-2312909	Exempt	18,611,729				Sponsored Research Sub-Award
Frontier Science Technology Research Foundation Inc 1244 Boylston Street Suite 303 Chestnut Hill, MA 02467	16-1056814	Exempt	8,951,313				Sponsored Research Sub-Award
Massachusetts General Hospital Bartlett 305 Boston, MA 021142605	04-1564655	Exempt	7,690,284				Sponsored Research Sub-Award
Children's Hospital Corporation Enders First Floor Boston, MA 021155737	04-2774441	Exempt	6,058,531				Sponsored Research Sub-Award
Beth Israel Deaconess Medical Center 330 Brookline Avenue Boston, MA 02215	04-2103881	Exempt	5,325,005				Sponsored Research Sub-Award
Dana Farber Cancer Institute 44 Binney Street DA-1230 Boston, MA 02115	04-2263040	Exempt	4,366,596				Sponsored Research Sub-Award
Massachusetts Institute of Technology Office of Sponsored Programs Cambridge, MA 021393794	04-2103594	Exempt	3,033,841				Sponsored Research Sub-Award
Regents of the University of California - San Diego 9500 Gilman Drive Mail Code 0934 La Jolla, CA 920930934	94-6002123	Exempt	1,883,199				Sponsored Research Sub-Award
Immune Disease Institute Inc 800 Huntington Avenue Boston, MA 02115	04-2158520	Exempt	1,390,362				Sponsored Research Sub-Award
Northwestern University 633 Clark Street Evanston, IL 602081110	36-2167817	Exempt	1,353,768				Sponsored Research Sub-Award



Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Children's Memorial Hospital of Chicago2300 Childrens Plaza Chicago, IL 606143363	36-2170833	Exempt	1,112,114				Sponsored Research Sub-Award
The Broad Institute320 Charles Street Cambridge, MA 02141	26-3428781	Exempt	1,005,528				Sponsored Research Sub-Award
Westat Corporation1650 Research Blvd Rockville, MD 20850	84-0529566	Not exempt	996,502				Sponsored Research Sub-Award
Diagnostics For All Inc110 Cypress Street Suite 105 Brookline, MA 02445	26-1638199	Exempt	981,383				Sponsored Research Sub-Award
University of Massachusetts Medical School55 Lake Avenue North Worcester, MA 016550002	04-3167352	Exempt	978,685				Sponsored Research Sub-Award
Social Science Research Solutions53 West Baltimore Pike Media, PA 19063	94-1156365		950,922				Sponsored Research Sub-Award
Stanford UniversityThe Contract Office Stanford, CA 943056114		Exempt	950,145				Sponsored Research Sub-Award
Baylor College of Medicine One Baylor Plaza Houston, TX 770303498	74-1613878	Exempt	928,911				Sponsored Research Sub-Award
Jacobi Medical CenterNorth Bronx Healthcare Network 1400 Pelham Parkway South Bronx, NY 10461		Exempt	920,519				Sponsored Research Sub-Award
University of Medicine and Dentistry of New Jersey185 South Orange Ave Newark, NJ 07103		Exempt	896,621				Sponsored Research Sub-Award

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Indiana UniversityUnion Building 618 Indianapolis, IN 462025167	35-6001673	Exempt	886,435				Sponsored Research Sub-Award
Boston University25 Buick Street Boston, MA 02215	04-2103547	Exempt	857,505				Sponsored Research Sub-Award
Tufts UniversityPackard Hall Medford, MA 02155	04-3400617	Exempt	734,743				Sponsored Research Sub-Award
Brandeis University415 South Street MS 116 Waltham, MA 024549110	04-2103552	Exempt	718,934				Sponsored Research Sub-Award
Joslin Diabetes CenterOne Joslin Place Boston, MA 02215	04-2203836	Exempt	643,002				Sponsored Research Sub-Award
St Jude Children's Research Hospital262 Danny Thomas Place Memphis, TN 38105	62-0646012	Exempt	620,127				Sponsored Research Sub-Award
University of Colorado Denver Health Sciences Center4200 E Ninth Avenue Denver, CO 80262	13-5562308		613,732				Sponsored Research Sub-Award
New York University665 Broadway Suite 801 New York, NY 100122331		Exempt	609,178				Sponsored Research Sub-Award
University of Florida219 Grinter Hall Box 115500 Gainesville, FL 326115500	52-1076614	Exempt	607,378				Sponsored Research Sub-Award
Congressional Management Foundation513 Capital Court NE Washington, DC 20002		Exempt	607,147				Sponsored Research Sub-Award

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
The State University of New York Health Science Center at Brooklyn450 Clarkson Avenue Brooklyn, NY 11203	66-0433761		601,902				Sponsored Research Sub-Award
University of Puerto RicoPO Box 363682 San Juan, PR 00936		Exempt	599,970				Sponsored Research Sub-Award
Halcyon Molecular Inc160 Monaco Drive Redwood City, CA 94065	59-0624458	Not exempt	598,456				Sponsored Research Sub-Award
University of Miami1507 Levante Avenue Coral Gables, FL 33124		Exempt	570,547				Sponsored Research Sub-Award
Cambridge Health Alliance1493 Cambridge St Cambridge, MA 02139	04-3320571	Exempt	565,788				Sponsored Research Sub-Award
Bronx-Lebanon Hospital Center1276 Fulton Ave Bronx, NY 10456	13-1974191	Exempt	553,460				Sponsored Research Sub-Award
Tulane University7029 Freret St New Orleans, LA 70118	72-0423889	Exempt	538,442				Sponsored Research Sub-Award
Oregon Health and Science University3181 SW Sam Jackson Park Rd Portland, OR 972393098	93-1176109	Exempt	529,188				Sponsored Research Sub-Award
Regents of the University of Michigan4251 Plymouth Road Ann Arbor, MI 48113	38-6006309	Exempt	521,411				Sponsored Research Sub-Award
University of North Carolina - Chapel HillOffice of Contracts Grants Chapel Hill, NC 27599	56-6001393	Exempt	510,592				Sponsored Research Sub-Award

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Yale UniversitySchool of Medicine New Haven, CT 065208047	91-1864328	Exempt	475,047				Sponsored Research Sub-Award
Board of Regents of University of ArizonaMain Gate Center Tucson, AZ 85721	86-0196696	Exempt	471,677				Sponsored Research Sub-Award
Harvard Pilgrim Health Care Inc126 Brookline Avenue Boston, MA 02215	04-2452600	Exempt	458,855				Sponsored Research Sub-Award
University of Southern CaliforniaNorris Comprehensive Cancer Center Los Angeles, CA 90033	95-1642394	Exempt	445,307				Sponsored Research Sub-Award
San Juan City HospitalPO Box 70344 San Juan 00936-8344 RQ	41-6007513	Exempt	416,761				Sponsored Research Sub-Award
Regents of the University of Minnesota200 Oak Street SE Minneapolis, MN 554552020		Exempt	411,327				Sponsored Research Sub-Award
Children's Hospital of Philadelphia34th Street and Civic Center Blvd Philadephia, PA 191044399	23-1352166	Exempt	409,242				Sponsored Research Sub-Award
Board of Trustees of the University of IllinoisOffice of Business Affairs Chicago, IL 60680	37-6000511	Exempt	402,446				Sponsored Research Sub-Award
Drexel University3141 Chestnut Street Philidelphia, PA 19104	23-1352630	Exempt	401,411				Sponsored Research Sub-Award
University of Washington3917 University Way NE Box 351122 Seattle, WA 981051122	91-6001537	Exempt	393,311				Sponsored Research Sub-Award

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Boston Medical CenterOne Boston Medical Center Place Boston, MA 021182393	04-3314093	Exempt	384,864				Sponsored Research Sub-Award
Regents of the University of California - San Francisco Dept of Epidemiology San Francisco, CA 94143	53-0196603	Exempt	363,021				Sponsored Research Sub-Award
Georgetown UniversityBox 571168 37 and O Streets N W Washington, DC 200571168		Exempt	340,058				Sponsored Research Sub-Award
International Communications Research53 West Baltimore Pike Media, PA 190635698	65-1026739	Not exempt	318,650				Sponsored Research Sub-Award
The Forsyth Institute140 The Fenway Boston, MA 021153799		Exempt	300,694				Sponsored Research Sub-Award
Children's Diagnostic and Treatment Center Inc1401 S Federal Hwy Fort Lauderdale, FL 33316		Exempt	299,241				Sponsored Research Sub-Award
University of Connecticut Health Center263 Farmington Avenue Farmington, CT 06030	10-2022211	Exempt	295,891				Sponsored Research Sub-Award
Dartmouth Medical School Darmouth Medical School Hanover, NH 03656		Exempt	276,868				Sponsored Research Sub-Award
McLean HospitalService Building Second Floor Belmont, MA 021789106	04-2697981		271,255				Sponsored Research Sub-Award
DataStat Inc3975 Research Park Drive Ann Arbor, MI 48108		Not exempt	257,779				Sponsored Research Sub-Award

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
University of Illinois at Urbana - Champaign1110 West Green Street Urbana,IL 61801	52-6002033	Exempt	246,246				Sponsored Research Sub-Award
University of Maryland Baltimore3112 Lee Building College park, MD 207425141		Exempt	245,054				Sponsored Research Sub-Award
Regents of the University of New MexicoScholes Hall 102 Albuquerque, NM 871316003	94-6036494	Exempt	233,478				Sponsored Research Sub-Award
Abt Associates Inc55 Wheeler St Cambridge,MA 021381168		Not exempt	220,835				Sponsored Research Sub-Award
Regents of the University of California - Davis402 Mrak Oak Shields Avenue Davis,CA 95616		Exempt	218,887				Sponsored Research Sub-Award
Marine Biological Laboratory 7 MBL Street Woods Hole, MA 025431015	04-2104690	Exempt	215,246				Sponsored Research Sub-Award
Rand Corporation1700 Main Street Santa Monica,CA 904072138	95-1958142	Exempt	206,901				Sponsored Research Sub-Award
District of Columbia Public Schools825 No Capitol Street NE 9th Flr Washington, DC 200021994	13-7070437	Exempt	205,200				Sponsored Research Sub-Award
Brown University164 Angell Street Box 1929 Providence,RI 02912		Exempt	203,336				Sponsored Research Sub-Award
California Institute of Technology1200 East California Boulevard Pasadena,CA 91125	95-1643307	Exempt	197,720				Sponsored Research Sub-Award

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Board of Regents of the University of Wisconsin - Madison750 University Avenue Madison, WI 53706	39-6006492	Exempt	196,263				Sponsored Research Sub-Award
Smithsonian Astrophysical Observatory60 Garden Street MS23 Cambridge,MA 02138	63-6001138	Not applicable	194,611				Sponsored Research Sub-Award
Walter Reed Army Institute of Research503 Robert Grant Avenue Silver Spring, MD 209107500		Not applicable	194,345				Sponsored Research Sub-Award
Lawrence Berkeley National Lab1 Cyclotron Road Mailstop 90-3058 Berkeley, CA 94720		Exempt	191,436				Sponsored Research Sub-Award
Stony Brook University (State University of New York) W5510 Melville Library Stony Brook, NY 117943362		Exempt	190,485				Sponsored Research Sub-Award
Board of Trustees of the University of Alabama-Birmingham1530 3rd Avenue South Birmingham, AL 352940111		Exempt	189,437				Sponsored Research Sub-Award
Jackson State UniversityPO Box 17129 Jackson,MS 39217	64-6000507	Exempt	176,123				Sponsored Research Sub-Award
Partners in Health641 Huntington Ave Boston,MA 02115	04-3000294	Exempt	169,813				Sponsored Research Sub-Award
University of Texas - Austin PO Box 7996 Main Building 302 Austin,TX 787121111	74-6000203	Exempt	168,441				Sponsored Research Sub-Award
National Initiative for Children's Healthcare Quality 20 University Road 7th Floor Cambridge,MA 02138	01-0647374	Exempt	167,019				Sponsored Research Sub-Award

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Educational Testing Service Rosedale Rd Princeton, NJ 08541	21-0634479	Exempt	157,444				Sponsored Research Sub-Award
Charlotte Mecklenburg Schools 701 East Martin Luther King Jr Blvd Blvd Charlotte, NC 28202	58-1438873	Exempt	154,843				Sponsored Research Sub-Award
Morehouse School of Medicine 720 Westview Drive SW Atlanta, GA 303101495		Exempt	154,331				Sponsored Research Sub-Award
Emory University 1784 N Decatur Road Suite 510 Atlanta, GA 30322	58-0566256	Exempt	153,314				Sponsored Research Sub-Award
University of Houston 4800 Calhoun Road Houston, TX 77204	13-5598093	Exempt	150,094				Sponsored Research Sub-Award
Columbia University 1210 Amsterdam Avenue Mail Code 2205 New York, NY 10027		Exempt	149,725				Sponsored Research Sub-Award
Montana State University 211 Montana Hall Bozeman, MT 597172420	81-6010045	Exempt	144,756				Sponsored Research Sub-Award
American Cancer Society 1599 Clifton Road NE Atlanta, GA 303294251	13-1788491	Exempt	142,325				Sponsored Research Sub-Award
University of Nebraska at Lincoln 303 Canfield Administration Building Lincoln, NE 685880430	51-6097329	Exempt	141,561				Sponsored Research Sub-Award
Pennsylvania State University University Hospital Hershey, PA 17033		Exempt	141,246				Sponsored Research Sub-Award



Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Regents of the University of California - Los Angeles405 Hilgard Avenue P O Box 951361 Los Angeles, CA 900951361	52-0595110	Exempt	137,315				Sponsored Research Sub-Award
Johns Hopkins University615 North Wolfe St Baltimore, MD 21205		Exempt	127,108				Sponsored Research Sub-Award
University of New Hampshire51 College Road Durham, NH 03824	62-0476822	Exempt	122,898				Sponsored Research Sub-Award
Vanderbilt UniversityOffice of Contracts Administration Nashville, TN 37232		Exempt	120,938				Sponsored Research Sub-Award
University of Massachusetts at AmherstGoodell Building Room 408 Amherst, MA 010033258	23-7156071	Exempt	120,658				Sponsored Research Sub-Award
Ambulatory Pediatric Association6728 Old McLean Village Drive McLean, VA 22101			120,000				Sponsored Research Sub-Award
Fred Hutchinson Cancer Research Center1100 Fairview Avenue Seattle, WA 01024		Exempt	119,084				Sponsored Research Sub-Award
University of Hawaii2444 Dole Street Honolulu, HI 96822	73-1592485	Exempt	116,749				Sponsored Research Sub-Award
Strategic Education Research Partnership500 Fifth Street NW 1051 Washington, DC 20001			115,431				Sponsored Research Sub-Award
Local Environmental Action Demanded Agency19257 S 4403 Drive Vinita, OK 74301		Exempt	114,390				Sponsored Research Sub-Award

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Regents of the University of California - Santa Barbara 3227 Cheadle Hall Santa Barbara, CA 931062050	04-2104397	Exempt	111,592				Sponsored Research Sub-Award
WGBH Educational Foundation 125 Western Avenue Boston, MA 02134		Exempt	103,794				Sponsored Research Sub-Award
PublicPrivate Ventures200 Market Street Philadelphia, PA 19103	23-2048721	Exempt	102,764				Sponsored Research Sub-Award
The Wistar Institute3601 Spruce Street Philadelphia, PA 19104	23-6434390	Exempt	101,708				Sponsored Research Sub-Award
Battelle Memorial Institute 505 King Avenue Columbus, OH 432012693	01-1340391	Exempt	99,844				Sponsored Research Sub-Award
University of Alaska FairbanksAdministration Services Center 105 Fairbanks, AK 99775	92-6000147	Exempt	97,750				Sponsored Research Sub-Award
University of Notre Dame804 Grace Hall Notre Dame, IN 46556	35-0868188	Exempt	96,389				Sponsored Research Sub-Award
Georgia Institute of TechnologyGeorgia Tech Research CorporCentennial Research Building Room 246 Atlanta, GA 303320420	58-6002023	Exempt	92,281				Sponsored Research Sub-Award
Spaulding Rehabilitation Hospital125 Nashua Street Boston, MA 021141198	04-2551124	Exempt	92,088				Sponsored Research Sub-Award
Memorial Sloan Kettering 1275 York Avenue New York, NY 10021	13-1924236		91,427				Sponsored Research Sub-Award

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Kid Risk IncP O Box 590129 Newton, MA 02459	04-2505372		90,884				Sponsored Research Sub-Award
Golden Helix Inc203 Enterprise Boulevard Bozeman, MT 59718		Not exempt	89,935				Sponsored Research Sub-Award
Charles Stark Draper Laboratory Inc555 Technology Square MS-42 Cambridge, MA 02139		Exempt	89,768				Sponsored Research Sub-Award
Northern California Cancer Center32960 Alvarado-Niles Road Union City, CA 94587	23-7427232	Exempt	88,878				Sponsored Research Sub-Award
Texas A&M University3000 Briarcrest Drive Suite 101 Bryan, TX 77802	04-3081524	Exempt	83,007				Sponsored Research Sub-Award
Boston VA Research Institute Inc150 South Huntington Ave Boston, MA 02130		Exempt	80,793				Sponsored Research Sub-Award
Vanderbilt Medical Center 1211 Medical Center Drive Nashville, TN 37232	16-2047682		80,076				Sponsored Research Sub-Award
Atmospheric & Environmental Research Inc840 Memorial Drive Cambridge, MA 021393794	74-1974733	Not exempt	79,735				Sponsored Research Sub-Award
Texas Engineering Experiment StationTEES Headquarters College Station, TX 778433577		Not applicable	78,728				Sponsored Research Sub-Award
Los Alamos National LaboratoryLos Alamos National Laboratory Los Alamos, NM 87545		Exempt	76,563				Sponsored Research Sub-Award

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Center for Studying Health System Change600 Maryland Avenue SW Washington, DC 200242512	21-0634501	Exempt	76,293				Sponsored Research Sub-A ward
Center for Community Health Education Research and Service Inc716 Columbus Avenue Boston, MA 02120			76,058				Sponsored Research Sub-Award
University of Georgia Controllers Office Athens, GA 306024212		Exempt	74,093				Sponsored Research Sub-Award
Princeton University4 New South Building P O Box 36 Princeton, NJ 08544		Exempt	73,914				Sponsored Research Sub-Award
University of Pennsylvania 133 South 36th Street Mezzanine Philadelphia, PA 191043246	23-1352685	Exempt	69,652				Sponsored Research Sub-Award
Knowledge Networks1360 Willow Rd Suite 101 Menlo Park, CA 940251516	04-2374071	Not exempt	68,743				Sponsored Research Sub-Award
Gwinnett County Public Schools437 Old Peachtree Road NW Suwanee, GA 300212978			66,083				Sponsored Research Sub-Award
Tufts Medical Center750 Washington Street Boston, MA 02111			64,578				Sponsored Research Sub-Award
National Bureau of Economic Research1050 Massachusetts Ave Cambridge, MA 021385398	13-1641075	Exempt	63,370				Sponsored Research Sub-Award
Ibis Reproductive Health17 Dunster Street Cambridge, MA 02138	03-0382773	Exempt	63,238				Sponsored Research Sub-Award

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University of Maryland College Park2100 Lee Building College Park,MD 20742	52-1630673	Exempt	59,905				Sponsored Research Sub-Award
Simmons CollegeSimmons College Boston,MA 02115	04-2103629	Exempt	57,696				Sponsored Research Sub-Award
Massachusetts College of Pharmacy and Health Sciences179 Longwood Avenue Boston,MA 02115	04-2104700	Exempt	57,333				Sponsored Research Sub-Award
Rockefeller University1230 York Avenue New York,NY 10021	13-1624158	Exempt	56,107				Sponsored Research Sub-Award
Museum of ScienceScience Park Boston,MA 021141198	04-2103916	Exempt	55,416				Sponsored Research Sub-Award
Dimagi Inc529 Main St Suite 606 Charlestown,MA 02129	52-0880375	Not exempt	55,310				Sponsored Research Sub-Award
Urban Institute2100 M Street NW Washington,DC 20037		Exempt	54,127				Sponsored Research Sub-Award
INTEGRIS Baptist Regional Health Center200 Second Avenue SW Miami,OK 74355	04-2919509	Exempt	52,736				Sponsored Research Sub-Award
New England Research Institutes Inc9 Galen Street Watertown,MA 02472		Exempt	50,497				Sponsored Research Sub-Award
Centeye Inc4905 Reno Road N W Washington,DC 20008		Not exempt	50,059				Sponsored Research Sub-Award

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University of Tennessee800 Madison Ave Memphis, TN 38163	33-0435954	Exempt	49,679				Sponsored Research Sub-Award
Mercy CorpsPO Box 2669 Dept W Portland, OR 97208			47,388				Sponsored Research Sub-Award
Baystate Medical Center759 Chestnut Street Springfield, MA 01199			46,058				Sponsored Research Sub-Award
Scripps Research Institute 10550 North Torrey Pines Rd La Jolla, CA 92037		Exempt	45,014				Sponsored Research Sub-Award
Kaiser Permanente1800 Harrison Street 16th Floor Oakland, CA 946123433	94-1265039	Not exempt	44,212				Sponsored Research Sub-Award
Oregon State University Oregon State University Corvallis, OR 973315704	04-3167352	Exempt	42,043				Sponsored Research Sub-Award
HealthCore Inc800 Delaware Avenue Fifth Floor Wilmington, DE 19801		Not exempt	41,949				Sponsored Research Sub-Award
The City College of CUNY Convent Avenue at 138th Street New York, NY 10031		Exempt	41,880				Sponsored Research Sub-Award
University of Massachusetts - BostonCenter for Teaching and Learning Boston, MA 02125		Exempt	41,508				Sponsored Research Sub-Award
Lehigh University526 Brodhead Avenue Bethlehem, PA 18015	15-6002122	Exempt	40,886				Sponsored Research Sub-Award

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Dartmouth College11 Rope Ferry Road 6210 Hanover, NH 037553580	04-3391559	Exempt	39,171				Sponsored Research Sub-Award
Rush University Medical Center1653 West Congress Parkway Chicago, IL 60612	36-2174823	Exempt	38,621				Sponsored Research Sub-Award
Brigham Young UniversityPO Box 21231 Provo, UT 846021231	87-0533795	Exempt	36,258				Sponsored Research Sub-Award
Geisinger Health System100 North Academy Avenue Danville, PA 178224400	54-0836354		36,185				Sponsored Research Sub-Award
George Mason University4400 University Drive MSN 4C6 Fairfax, VA 22030		Exempt	35,880				Sponsored Research Sub-Award
Temple University1801 North Broad Street Philadelphia, PA 19122	23-1365971	Exempt	35,820				Sponsored Research Sub-Award
Fulton County School System786 Cleveland Avenue SW Atlanta, GA 30315	16-0743209		35,750				Sponsored Research Sub-Award
University of Rochester515 Hylan Building R C Box 270140 Rochester, NY 14627		Exempt	35,110				Sponsored Research Sub-Award
Boston University School of Public HealthTalbot Building Boston, MA 021182393			33,859				Sponsored Research Sub-Award
Myomics Inc135 Prospect St Providence, RI 02906		Not exempt	33,725				Sponsored Research Sub-Award

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Harvard Vanguard Medical Associates133 Brookline Avenue Brookline,MA 02215	04-3397450	Exempt	32,319				Sponsored Research Sub-Award
Los Gatos Research67 East Evelyn Avenue Suite 3 Mountain View,CA 94041	04-2241718	Not exempt	32,022				Sponsored Research Sub-Award
Johns Hopkins School of Public Health615 N Wolfe Street Baltimore,MD 21205			31,442				Sponsored Research Sub-Award
Education Development Center Inc55 Chapel Street Newton,MA 021581060		Not exempt	31,237				Sponsored Research Sub-Award
Schizophrenia International Research Society Inc545 Mainstream Drive Nashville,TN 37228	36-2170136		30,000				Sponsored Research Sub-Award
Illinois Institute of Technology3300 South Federal Street Chicago,IL 606163793		Exempt	28,924				Sponsored Research Sub-Award
Louisiana State University Health Sciences Center533 Bolivar Street New Orleans,LA 70112	14-1368361		28,854				Sponsored Research Sub-Award
The Research Foundation of State University of New York 80 maiden lane new york,NY 10038		Exempt	28,549				Sponsored Research Sub-Award
Florida International University11200 SW 8th Street Miami,FL 33199	65-0177616	Exempt	28,060				Sponsored Research Sub-Award
Washington University660 South Euclid - Campus Box 8027 St Louis,MO 631101093	43-0653611	Exempt	27,293				Sponsored Research Sub-Award



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University of Oklahoma PO Box 26901 Oklahoma City, OK 731901046	04-2103993	Exempt	27,250				Sponsored Research Sub-Award
Boston Children's Museum 300 Congress St Boston, MA 02210		Exempt	27,188				Sponsored Research Sub-Award
Kaiser Foundation Research Institute 1800 Harrison Street 16th Floor Oakland, CA 946123433	53-0196584	Exempt	27,139				Sponsored Research Sub-Award
George Washington University 2121 I Street NW Washington, DC 20052		Exempt	26,588				Sponsored Research Sub-Award
Research Triangle Institute International Cornwallis Road Hanes Bldg Rsch Triangle Park, NC 277092194	05-6068633	Exempt	25,711				Sponsored Research Sub-Award
Mathematica Policy Research Inc 600 Maryland Avenue SW Washington, DC 200242512	04-1843040	Not exempt	25,307				Sponsored Research Sub-Award
Smith College Smith College Northampton, MA 01063		Exempt	24,153				Sponsored Research Sub-Award
Miriam Hospital 164 Summit Avenue Providence, RI 02906	05-0258905		23,835				Sponsored Research Sub-Award
Albert Einstein College of Medicine 1300 Morris Park Avenue Bronx, NY 10461	13-2937352	Exempt	23,380				Sponsored Research Sub-Award
Developmental Testing Service Inc 35 South Park Terrace Northampton, MA 01060		Not exempt	21,885				Sponsored Research Sub-Award

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University of Wisconsin School of Education Madison, WI 53706	04-2510564	Exempt	21,438				Sponsored Research Sub-Award
Fenway Community Health Center7 Haviland Street Boston, MA 02115			20,350				Sponsored Research Sub-Award
Argonne National Laboratory 9700 South Cass Avenue Argonne, IL 60439	94-1160950	Exempt	18,877				Sponsored Research Sub-Award
Louis D Brown Peace Institute1452 Dorchester Avenue Dorchester, MA 02122		Exempt	16,960				Sponsored Research Sub-Award
SRI International333 Ravenswood Avenue Menlo Park, CA 94025		Exempt	16,014				Sponsored Research Sub-Award
National Development and Research Institute IncTwo World Trade Center 16th Flr New York, NY 10048	23-7009089	Exempt	15,951				Sponsored Research Sub-Award
Health Care for All Inc30 Winter Street 10th Floor Boston, MA 02108	04-2814018		15,333				Sponsored Research Sub-Award
Northeast States for Coordinated Air Use Management129 Portland St Boston, MA 02114		Not exempt	14,100				Sponsored Research Sub-Award
National Governors' Association444 North Capitol St Suite 267 Washington, DC 200011512	25-0965591	Exempt	14,000				Sponsored Research Sub-Award
University of Pittsburgh350 Thackeray Hall Pittsburgh, PA 15260		Exempt	13,908				Sponsored Research Sub-Award

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Regents of the University of California3333 California Street Suite 11 San Francisco, CA 941430962	38-3017223	Exempt	13,787				Sponsored Research Sub-Award
Institute for Healthcare Improvement20 University Road Cambridge,MA 02138		Exempt	13,523				Sponsored Research Sub-Award
Hebrew Rehabilitation Center for Aged1200 Centre St Roslindale,MA 02131		Exempt	13,502				Sponsored Research Sub-Award
Cambridge Medical Care Foundation1493 Cambridge Street Cambridge,MA 02139		Exempt	13,482				Sponsored Research Sub-Award
University of Missouri-Columbia310 Jesse Hall Columbia,MO 65211	04-1081650		13,096				Sponsored Research Sub-Award
Value Stream Solutions LLC Ten Barbara Road Belmont,MA 02478		Not exempt	13,000				Sponsored Research Sub-Award
Mobile Health Clinics Network1058 Haight Street San Francisco,CA 941173109		Not exempt	12,500				Sponsored Research Sub-Award
Primary Source Inc101 Walnut St Watertown,MA 02472		Exempt	12,500				Sponsored Research Sub-Award
Bentley College175 Forest St Waltham,MA 02452		Exempt	11,866				Sponsored Research Sub-Award
Field Museum of Natural HistoryRoosevelt Road at Lake Shore Drive Chicago,IL 60605	36-2167011	Exempt	11,323				Sponsored Research Sub-Award

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Tufts University School of Medicine136 Harrison Avenue Boston, MA 02111	04-3289926	Exempt	11,121				Sponsored Research Sub-Award
Hebrew SeniorLife1200 Centre Street Roslindale, MA 02131	56-0532129	Exempt	11,080				Sponsored Research Sub-Award
Duke University02 Allen Building Durham, NC 277080077		Exempt	10,991				Sponsored Research Sub-Award
Whitehead Institute for Biomedical ResearchNine Cambridge Center Cambridge, MA 02142	06-1043412	Exempt	9,455				Sponsored Research Sub-Award
National Committee for Quality Assurance200 L Street NW Suite 500 Washington, DC 20036	52-1191985	Exempt	8,593				Sponsored Research Sub-Award
Southwest Research Institute6220 Culebra Road San Antonio, TX 782385166	74-1070544	Exempt	8,473				Sponsored Research Sub-Award
Mount Sinai School of MedicineOne Gustave L Levy Place New York, NY 100296574	13-6171197	Exempt	8,471				Sponsored Research Sub-Award
Purdue UniversityOffice of Contract and Grant Business Affairs West Lafayette, IN 47907	35-6002041	Exempt	7,254				Sponsored Research Sub-Award
Florida AM UniversityFlorida Agricultural And Mechanical University Tallahassee, FL 32307	59-0977035	Exempt	6,548				Sponsored Research Sub-Award
The University of New Orleans2000 Lakeshore Drive New Orleans, LA 70148			6,414				Sponsored Research Sub-Award

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General Dynamics Advanced Information Systems1440 N Fiesta Boulevard Gilbert, AZ 85233	04-2103881	Not exempt	6,366				Sponsored Research Sub-Award
Laborers' Health and Safety Fund of North America905 16th Street NW Washington, DC 20006			5,948				Sponsored Research Sub-Award
University of Connecticut263 Farmington Avenue Farmington, MA 06030		Exempt	5,155				Sponsored Research Sub-Award
Eureka Scientific Inc2452 Delmer Street Oakland, CA 946023017		Not exempt	5,000				Sponsored Research Sub-Award
BETH ISRAEL DEACONESS MEDICAL CENTER330 Brookline Avenue Boston, MA 02215		Exempt	119,877				Training Grant Payments
MASSACHUSETTS INSTITUTE OF TECHNOLOGYOffice of Sponsored Programs Cambridge, MA 02139	04-2103594	Exempt	31,081				Training Grant Payments
MASSACHUSETTS GENERAL HOSPITALBartlett 305 Boston, MA 021142605	04-1564655	Exempt	9,619				Training Grant Payments
DIVISION OF HEALTH SCIENCES AND TECHNOLOGY MIT77 Massachusetts Avenue E25-519 cambridge, MA 02139	04-1564655		1,875				Training Grant Payments
UNIVERSITY OF CALIFORNIA SAN DIEGO 9500 Gilman Drive Mail Code 0934 la Jolla, CA 92093			1,852				Training Grant Payments
MASSACHUSETTS GENERAL HOSPITALBartlett 305 Boston, MA 021142605			155,133				Student grants and awards

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UNITED STATES DEPARTMENT OF EDUCATION400 Maryland Avenue SW washington,DC 20202	04-2103594	FEDERAL GOV'T	127,108				Student grants and awards
REGENTS OF THE UNIVERSITY OF CALIFORNIA3333 California Street Suite 11 San Francisco,CA 941430962			95,000				Student grants and awards
TANGLEWOOD MUSIC CENTER197 west street lennox,MA 02140		Exempt	60,000				Student grants and awards
BOSTON ARCHITECTURAL COLLEGE320 newbury street boston,MA 02115			50,000				Student grants and awards
MASSACHUSETTS INSTITUTE OF TECHNOLOGYOffice of Sponsored Programs Cambridge,MA 02139		Exempt	45,000				Student grants and awards
AMERICAN COMPOSERS ORCHESTRA INC240 West 35th St Ste 405 new york,NY 10001	13-2838450	Exempt	40,000				Student grants and awards
ABILENE CHRISTIAN UNIVERSITY1600 Campus Court abilene,TX 79699	04-2103634		34,000				Student grants and awards
JESUS COLLEGEjesus college CAMBRIDGE UK			33,973				Student grants and awards
TUFTS UNIVERSITYPackard Hall Medford,MA 02155		Exempt	31,593				Student grants and awards
APPLESEED DC1111 14th St NW 510 washington,DC 20005			30,000				Student grants and awards

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DARTMOUTH COLLEGE11 Rope Ferry Road 6210 Hanover, NH 037553580	04-3391559		30,000				Student grants and awards
SOUTHERN COALITION FOR SOCIAL JUSTICE115 market street durham, SC 27701	04-2774441		30,000				Student grants and awards
UNIVERSITY OF PENNSYLVANIA MUSEUM OF ARCHAEOLOGY AND ANTHROPOLOGY3260 South Street philadelphia, PA 19104			29,434				Student grants and awards
CHILDRENS HOSPITAL Enders First Floor Boston, MA 021155737		Exempt	29,000				Student grants and awards
BRIGHAM AND WOMENS HOSPITAL75 Francis Street Boston, MA 02115	04-2312909	Exempt	25,000				Student grants and awards
UNIVERSITY OF CONNECTICUT263 Farmington Avenue Farmington, MA 06030	33-0435954	Exempt	25,000				Student grants and awards
UNIVERSITY OF OKLAHOMAPO Box 26901 Oklahoma City, OK 731901046		Exempt	25,000				Student grants and awards
SCRIPPS RESEARCH INSTITUTE10550 North Torrey Pines Rd La Jolla, CA 92037		Exempt	24,880				Student grants and awards
NORTHWESTERN UNIVERSITY633 Clark Street evanston, IL 60208	36-2167817	Exempt	20,100				Student grants and awards
ADVANTAGE TESTING FOUNDATION10 langley road newton centre, MA 02459			20,000				Student grants and awards

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BETH ISRAEL DEACONESS MEDICAL CENTER330 Brookline Avenue Boston, MA 02215	04-2103881		20,000				Student grants and awards
HOPE COLLEGEPost Office Box 9000 holland, MI 49422	38-6006309		20,000				Student grants and awards
MOUNT HOLYOKE COLLEGE50 college street south hadley, MA 01075			20,000				Student grants and awards
WELLESLEY COMPOSERS CONFERENCEwellesley college 106 cental street street wellesley, MA 02481		Exempt	20,000				Student grants and awards
UNIVERSITY OF RICHMOND28 Westhampton Way henrico, VA 23173			19,158				Student grants and awards
REGENTS OF THE UNIVERSITY OF MICHIGAN4251 Plymouth Road Ann Arbor, MI 48113			17,500				Student grants and awards
LEGAL AID SOCIETY OF GREATER CLEVELAND1223 West 6th Street cleveland, OH 44113	04-1564655		8,000				Student grants and awards
NEW YORK CIVIL LIBERTIES UNION125 Broad Street new york, NY 10041			7,000				Student grants and awards
MASSACHUSETTS GENERAL HOSPITALBartlett 305 Boston, MA 021142605		Exempt	323,522				Stipendees
CHILDRENS HOSPITAL Enders First Floor Boston, MA 021155737	04-2774441	Exempt	192,888				Stipendees



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DANA FARBER CANCER INSTITUTE44 Binney Street DA-1230 Boston, MA 02115	04-2263040	Exempt	149,806				Stipendees
BRIGHAM AND WOMENS HOSPITAL75 Francis Street Boston, MA 02115	04-2312909	Exempt	146,903				Stipendees
MASSACHUSETTS INSTITUTE OF TECHNOLOGYOffice of Sponsored Programs Cambridge, MA 02139	04-2103594	Exempt	140,000				Stipendees
WELLESLEY COLLEGE106 Central Street Wellesley, MA 02481	04-2103637	Exempt	74,545				Stipendees
TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA3451 Walnut Street philadelphia, PA 19104	23-1352685	Exempt	70,000				Stipendees
UNIVERSITY OF WARWICK university of warwick COVENTRY UK	04-2103881		65,500				Stipendees
BETH ISRAEL DEACONESS MEDICAL CENTER330 Brookline Avenue Boston, MA 02215			46,647				Stipendees
UNIVERSITY OF MASSACHUSETTS AMHERSTGoodell Building Room 408 Amherst, MA 010033258	04-2697981	Exempt	45,000				Stipendees
MCLEAN HOSPITALService Building Second Floor Belmont, MA 021789106			35,601				Stipendees
MASSACHUSETTS INSTITUTE OF TECHNOLOGYOffice of Sponsored Programs Cambridge, MA 02139	04-2103594		28,894				Stipendees

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UNIVERSITY OF WASHINGTON3917 University Way NE Box 351122 Seattle,WA 981051122	91-6001537	Exempt	25,440				Stipendees
CAMBRIDGE COMMUNITY FOUNDATION99 Bishop Richard Allen Drive cambridge,MA 02139	04-2784811		400,000				Community Gifts and Charitable Contributions
CITY OF CAMBRIDGE795 Massachusetts Avenue cambridge,MA 02139			250,000				Community Gifts and Charitable Contributions
BOSTON REDEVELOPMENT AUTHORITY1 City Hall Sq 9 boston,MA 02201			100,500				Community Gifts and Charitable Contributions
FUND FOR PARKS AND RECREATION IN BOSTON 1010 Massachusetts Avenue Floor 3 boston,MA 021182393		Exempt	75,000				Community Gifts and Charitable Contributions
Various Community Gifts and Charitable ContributionsC/O PRESIDENT AND FELLOWS OF HARVARD COLLEGE 1033 MASS AVE CAmbridge,MA 02138	13-1851145		73,688				Community Gifts and Charitable Contributions
CITY OF BOSTON1 City Hall Square boston,MA 02201			68,800				Community Gifts and Charitable Contributions
HARVARD UNIVERSITY EMPLOYEES CREDIT UNION16 dunster street cambridge,MA 02138			51,000				Community Gifts and Charitable Contributions
AMERICAN COUNCIL OF LEARNED SOCIETIES633 Third Avenue 8th floor new york,NY 10017		Exempt	50,000				Community Gifts and Charitable Contributions
WEST END HOUSE INC105 Allston Street allston,MA 02134	04-2105825	Exempt	21,000				Community Gifts and Charitable Contributions

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TOWN OF SOUTHBOROUGH 17 common street southborough, MA 01772	04-3503656		16,667				Community Gifts and Charitable Contributions
PRESENTATION SCHOOL FOUNDATION NPO Box 35834 brighton, MA 02135			15,000				Community Gifts and Charitable Contributions
CAMBRIDGE WOMENS CENTER 46 Pleasant Street cambridge, MA 02139			13,168				Community Gifts and Charitable Contributions
CAMBRIDGE COMMUNITY CENTER 5 Callendar Street cambridge, MA 02139			12,500				Community Gifts and Charitable Contributions
CHARLES RIVER CONSERVANCY 4 brattle street cambridge, MA 02138		Exempt	12,500				Community Gifts and Charitable Contributions
OAK SQUARE YMCA 615 Washington Street brighton, MA 02135	04-2678255		11,940				Community Gifts and Charitable Contributions
SOCIEDAD LATINA INC 1530 Tremont Street roxbury, MA 02120		Exempt	11,500				Community Gifts and Charitable Contributions
JACKSON MANN COMMUNITY CENTER 500 Cambridge St allston, MA 02134	04-3311270	Exempt	11,000				Community Gifts and Charitable Contributions
CAMBRIDGE HOUSING ASSISTANCE FUND 171 huron avenue cambridge, MA 02138		Exempt	10,000				Community Gifts and Charitable Contributions
GARDNER PILOT ACADEMY 30 athol street allston, MA 02134			10,000				Community Gifts and Charitable Contributions

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MISSION HILL SUMMER PROGRAMmission hill summer program boston,MA 02135	23-1352685		10,000				Community Gifts and Charitable Contributions
MIT MUSEUM265 Massachusetts Avenue cambridge,MA 02139		Exempt	10,000				Community Gifts and Charitable Contributions
TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA3451 Walnut Street philadelphia,PA 19104		Exempt	10,000				Community Gifts and Charitable Contributions
VERONICA SMITH MULTI SERVICE SENIOR CENTER 20 Chestnut Hill Avenue boston,MA 02135	04-3443578		10,000				Community Gifts and Charitable Contributions
MARGARET FULLER NEIGHBORHOOD HOUSE71 Cherry Street brighton,MA 02134			9,200				Community Gifts and Charitable Contributions
CONSERVATORY LAB CHARTER SCHOOL25 arlington street brighton,MA 02135		Exempt	8,793				Community Gifts and Charitable Contributions
FENWAY COMMUNITY DEVELOPMENT CORPORATION73 Hemenway Street boston,MA 02115	04-2666507	Exempt	8,000				Community Gifts and Charitable Contributions
JOSEPH M SMITH COMMUNITY HEALTH CENTER INC287 western avenue allston,MA 02134	23-7221597	Exempt	7,500				Community Gifts and Charitable Contributions
MISSION HILL YOUTH COLLABORATIVE31 Lenox St boston,MA 02118			7,500				Community Gifts and Charitable Contributions
TUTORING PLUS OF CAMBRIDGE225 winsdor street cambridge,MA 02139			6,500				Community Gifts and Charitable Contributions

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MOUNT AUBURN HOSPITAL330 mount auburn street cambridge, MA 02138			5,050				Community Gifts and Charitable Contributions

Form 990, Schedule I, Part III, Grants and Other Assistance to Individuals in the United States

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Graduate Student Stipend Grants	4833	68,000,743			
Graduate Student Tuition and Fees Grants	9396	169,797,284			
Grants and awards to non-Harvard students	885	5,647,780			
Other Undergraduate Grants, Prizes and Awards	1176	3,710,327			
Student Prizes and Awards	3704	9,421,284			
Stipends for post-doctoral students and fellows	991	26,702,951			
Training Grants	18	19,523			
Undergraduate Tuition, Fees, and Stipend Grants	4331	148,915,065			
Student Loan Repayment Programs and Forgiven Loans	490	3,377,021			

Schedule J  
(Form 990)

Compensation Information

OMB No 1545-0047

2009

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part I

Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items		
	<div><div><input checked="" type="checkbox"/> First-class or charter travel</div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div></div>		
	<div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Payments for business use of personal residence</div></div>		
	<div><div><input checked="" type="checkbox"/> Tax idemnification and gross-up payments</div><div><input checked="" type="checkbox"/> Health or social club dues or initiation fees</div></div>		
	<div><div><input type="checkbox"/> Discretionary spending account</div><div><input checked="" type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div>		
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain	1b	Yes
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply		
	<div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Written employment contract</div></div>		
	<div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Compensation survey or study</div></div>		
	<div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization		
a	Receive a severance payment or change-of-control payment?	4a	Yes
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III		
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a	The organization?	5a	No
b	Any related organization?	5b	No
	If "Yes," to line 5a or 5b, describe in Part III		
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a	The organization?	6a	No
b	Any related organization?	6b	No
	If "Yes," to line 6a or 6b, describe in Part III		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	8	No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9	

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

[illegible]



Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	Part I, Line 1a	FIRST CLASS OR CHARTER TRAVEL UNIVERSITY TRAVEL POLICY ALLOWS FOR FIRST CLASS TRAVEL FOR UNIVERSITY BUSINESS PURPOSES IN LIMITED CIRCUMSTANCES IN ACCORDANCE WITH THIS POLICY, PRESIDENT FAUST, PROVOST HYMAN, TWO KEY EMPLOYEES (DEANS LIGHT AND SMITH) AND A REPORTED EMPLOYEE (DEAN FRENK) TRAVELED FIRST CLASS ON CERTAIN TRIPS DURING THE YEAR TRAVEL expenses are incurred FOR UNIVERSITY purposes AND THEREFORE are NOT treated as TAXABLE COMPENSATION Part I, Line 1a TRAVEL FOR COMPANIONS UNIVERSITY TRAVEL POLICY ALLOWS REIMBURSEMENT FOR COMPANION TRAVELERS WHEN THE COMPANION'S ATTENDANCE AT A PROFESSIONAL FUNCTION OR INVOLVEMENT IN FUND-RAISING ACTIVITIES SERVES A LEGITIMATE BUSINESS PURPOSE IN ACCORDANCE WITH THIS POLICY, THE UNIVERSITY REIMBURSED PRESIDENT FAUST AND THREE KEY EMPLOYEES (DEANS LIGHT, FLIER, AND SMITH), FOR COMPANION TRAVEL DURING THE YEAR IN ADDITION, ONE REPORTED EMPLOYEE'S SPOUSE IS A UNIVERSITY FACULTY MEMBER WHO WAS REIMBURSED FOR BUSINESS RELATED TRAVEL IN THESE CIRCUMSTANCES, THE REIMBURSEMENT OF COMPANION AND FAMILY MEMBER TRAVEL EXPENSES WAS A LEGITIMATE BUSINESS EXPENSE FOR THE UNIVERSITY AND THEREFORE IT WAS NOT REPORTED IN THE EMPLOYEE'S TAXABLE COMPENSATION Part I, Line 1a TAX INDEMNIFICATION AND GROSS-UP PAYMENTS DURING THE CALENDAR YEAR ENDED DECEMBER 31, 2009, THE UNIVERSITY ELECTED TO PAY THE TAX OBLIGATIONS THAT AROSE FROM CERTAIN COMPENSATION TRANSACTIONS AND REIMBURSEMENTS A VICE PRESIDENT (MS LAPP) WAS REIMBURSED FOR TAXES THAT AROSE FROM MOVING EXPENSE REIMBURSEMENTS AND HOUSING ALLOWANCES A REPORTED EMPLOYEE (MR GORDON) RECEIVED TAX REIMBURSEMENTS FOR VEHICLE USE ANOTHER REPORTED EMPLOYEE (DEAN FRENK) RECEIVED TAX REIMBURSEMENTS for relocation expenses and AS PART OF THE STANDARD SPH FITNESS SUBSIDY PLAN THESE TAX REIMBURSEMENTS ARE REPORTED TO EACH INDIVIDUAL AS TAXABLE COMPENSATION Part I, Line 1a HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE ONE KEY EMPLOYEE (DEAN SMITH) RECEIVED A MORTGAGE SUBSIDY ONE VICE PRESIDENT (MS LAPP) and a reported employee (Dean Frenk) RECEIVED HOUSING ALLOWANCES THESE AMOUNTS ARE INCLUDED IN EACH EMPLOYEE'S TAXABLE COMPENSATION PART 1, LINE 1A HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES THE SCHOOL OF PUBLIC HEALTH OFFERS A FITNESS SUBSIDY TO ALL OF ITS EMPLOYEES, WHEREBY SPH EMPLOYEES MAY BE REIMBURSED FOR HEALTH CLUB MEMBERSHIP DUES AND THE TAXES ARISING FROM THIS BENEFIT A REPORTED EMPLOYEE (DEAN FRENK) PARTICIPATED IN THIS SUBSIDY PLAN DURING CALENDAR YEAR 2009 Part I, Line 1a HOUSING ALLOWANCE/PERSONAL SERVICES THE UNIVERSITY PROVIDES PRESIDENT FAUST WITH A HOME IN CAMBRIDGE AND REQUIRES ITS USE AS CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$180,000, OF WHICH \$120,671 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II DURING THE PERFORMANCE OF REGULAR UNIVERSITY DUTIES, A UNIVERSITY EMPLOYEE MAY, ON OCCASION, PERFORM INCIDENTAL PERSONAL SERVICES FOR THE PRESIDENT (E G , PURCHASING OF SMALL HOUSEHOLD ITEMS, WITH THE COST OF SUCH ITEMS REIMBURSED IN FULL BY THE PRESIDENT) THE UNIVERSITY REGARDS SUCH SERVICES AS A NONTAXABLE "DE MINIMIS" FRINGE BENEFIT PART I, LINES 1B AND 3 COMPENSATION POLICIES AND COMPENSATION REVIEW PROCESS LINE 1B THE UNIVERSITY FOLLOWS WRITTEN POLICIES REGARDING FIRST CLASS TRAVEL AND TRAVEL FOR COMPANIONS THE MAJORITY OF TAX GROSS-UP PAYMENTS ARISE FROM RELOCATION EXPENSES, ON WHICH UNIVERSITY HUMAN RESOURCES SETS FORTH DIRECTION IN WRITTEN GUIDELINES HOUSING ALLOWANCES ARE OFFERED ON A LIMITED BASIS TO SENIOR FACULTY AND SENIOR ADMINISTRATORS WRITTEN POLICIES THAT REFINE AND CODIFY UNIVERSITY PRACTICE WITH RESPECT TO TAX GROSS-UP PAYMENTS AND HOUSING ALLOWANCES ARE CURRENTLY UNDER DEVELOPMENT LINE 3 SEE SCHEDULE O "COMPENSATION REVIEW PROCESS" FOR A DISCUSSION OF THE METHODS USED TO CALCULATE THE PRESIDENT'S COMPENSATION
	Part I, Line 4a	Severance payments THE UNIVERSITY MADE THE FOLLOWING SEVERANCE PAYMENTS DURING THE CALENDAR YEAR ENDED DECEMBER 31,2009, PURSUANT TO WRITTEN SEVERANCE AGREEMENTS \$240,727 TO MS MORA (FORMER VICE PRESIDENT), \$153,650 TO MR STONE (FORMER VICE PRESIDENT), AND \$31,320 TO PROFESSOR SUMMERS (FORMER PRESIDENT)
	Part I, Line 7	Bonus and incentive payments The University offers incentive compensation for outstanding performance Bonus and incentive payments for officers, key employees, and highest compensated employees are listed in Part II
Supplemental Information	Part III	SCHEDULE J-2, PART I, COLUMN (B) AVERAGE HOURS PER WEEK THE UNIVERSITY DOES NOT TRACK HOURS WORKED BY TRUSTEES, OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES THE AVERAGE HOURS WORKED REPORTED ON SCHEDULE J-2, PART I, COLUMN (B) ARE ESTIMATES, WITH 60 HOURS PER WEEK AS AN APPROXIMATION FOR FULL-TIME EMPLOYMENT CALENDAR YEAR COMPENSATION THE VICE PRESIDENT FOR CAMPUS SERVICES, MS HOGARTY, BEGAN HER SERVICE IN JUNE 2010 SHE RECEIVED NO COMPENSATION FROM HARVARD DURING CALENDAR YEAR 2009 PART II, COLUMN B (III) OTHER REPORTABLE COMPENSATION DEAN JULIO FRENK'S OTHER REPORTABLE COMPENSATION INCLUDES \$127,848 OF ONE TIME EXPENSE REIMBURSEMENTS RELATING TO HIS MOVE TO the boston area FROM OUTSIDE THE U S PART II, COLUMN F COMPENSATION REPORTED IN PRIOR FORM 990 COMPENSATION AMOUNTS REPORTED ON THE FY09 FORM 990 FOR ELIZABETH MORA INCLUDED \$240,727 OF DEFERRED COMPENSATION

Software ID:

Software Version:

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
Drew Gilpin Faust	(i) (ii)	705,991 0	0 0	8,206 0	31,410 0	128,952 0	874,559 0	0 0
Edward C Forst	(i) (ii)	370,012 0	0 0	139,083 0	31,410 0	16,875 0	557,380 0	0 0
Marc L Goodheart	(i) (ii)	285,654 0	0 0	174 0	31,410 0	24,045 0	341,283 0	0 0
Marilyn M Hausammann	(i) (ii)	336,049 0	0 0	616 0	31,410 0	23,911 0	391,986 0	0 0
Christine M Heenan	(i) (ii)	377,269 0	0 0	750 0	31,410 0	23,897 0	433,326 0	0 0
Steven E Hyman	(i) (ii)	532,895 0	0 0	4,350 0	31,410 0	3,752 0	572,407 0	0 0
Robert W Iuliano	(i) (ii)	438,850 0	0 0	2,675 0	31,410 0	20,180 0	493,115 0	0 0
KATHERINE N LAPP	(i) (ii)	115,496 0	40,290 0	27,259 0	12,112 0	1,822 0	196,979 0	0 0
Tamara E Rogers	(i) (ii)	351,857 0	0 0	4,017 0	31,410 0	22,403 0	409,687 0	0 0
Daniel S Shore	(i) (ii)	277,735 0	0 0	842 0	22,795 0	29,544 0	330,916 0	0 0
A Clayton Spencer	(i) (ii)	307,292 0	0 0	5,058 0	31,410 0	2,414 0	346,174 0	0 0
Nancy S Zeckhauser	(i) (ii)	366,675 0	0 0	26,386 0	31,410 0	12,952 0	437,423 0	0 0
Jeffrey S Flier	(i) (ii)	545,562 0	0 0	9,110 0	31,410 0	21,770 0	607,852 0	0 0
Jay O Light	(i) (ii)	477,712 0	0 0	16,739 0	31,410 0	24,370 0	550,231 0	0 0
Michael D Smith	(i) (ii)	359,628 0	0 0	6,279 0	31,410 0	19,936 0	417,253 0	0 0
Julio Frenk	(i) (ii)	433,177 0	0 0	197,989 0	31,410 0	29,755 0	692,331 0	0 0
Christopher M Gordon	(i) (ii)	480,392 0	0 0	92,555 0	31,410 0	17,540 0	621,897 0	0 0
Irving H Goldberg	(i) (ii)	273,952 0	0 0	265,828 0	31,410 0	14,722 0	585,912 0	0 0
Walter C Kester	(i) (ii)	406,212 0	80,000 0	15,381 20,131	31,410 0	23,870 0	556,873 20,131	0 0
Ajay K Singh	(i) (ii)	389,111 0	0 0	145,067 0	31,410 0	129 0	565,717 0	0 0
Alan J Stone	(i) (ii)	0 0	0 0	209,352 0	0 0	0 0	209,352 0	0 0
Robert B Cashion	(i) (ii)	265,987 0	0 0	244 0	31,410 0	26,123 0	323,764 0	0 0
Elizabeth Mora	(i) (ii)	0 0	0 0	240,727 0	0 0	0 0	240,727 0	240,727 0
Lawrence H Summers	(i) (ii)	13,490 0	0 0	87,713 0	1,409 0	740 0	103,352 0	0 0

Schedule K (Form 990)	<div>Supplemental Information on Tax Exempt Bonds</div> <div>▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ▶ Attach to Form 990. ▶ See separate instructions.</div>	OMB No 1545-0047
		2009
		Open to Public Inspection

Name of the organization President and Fellows of Harvard College		Employer identification number 04-2103580
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Part I

Bond Issues

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer	
							Yes	No	Yes	No
A	Massachusetts Development Finance Agency	04-3431814	57583FV81	10-29-2003	92,235,000	Series HH (See Schedule O )		X		X
B	Massachusetts Health and Educational Facilities Authority	04-2456011	57585KGP7	01-15-2004	103,670,000	Series R 1-5 (See Schedule O )		X		X
C	Massachusetts Health and Educational Facilities Authority	04-2456011	57585KGP7	04-14-2005	13,490,000	Series R 6 (See Schedule O )		X		X
D	Massachusetts Health and Educational Facilities Authority	04-2456011	57585KGP7	04-03-2006	14,040,000	Series R 7 (See Schedule O )		X		X
E	Massachusetts Health and Educational Facilities Authority	04-2456011	57586CFV2	05-18-2005	199,814,639	Series 2005A/B (See Schedule O )		X		X

Part II

Proceeds

		A		B		C		D		E	
1	Total proceeds of issue	92,383,064		103,670,000		13,490,000		14,040,000		199,814,639	
2	Gross proceeds in reserve funds										
3	Proceeds in refunding or defeasance escrows										
4	Other unspent proceeds										
5	Issuance costs from proceeds	496,234								1,059,385	
6	Working capital expenditures from proceeds										
7	Capital expenditures from proceeds	91,738,766								6,740,000	
8	Year of substantial completion	2007		2007		2007		2007		2007	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
9	Were the bonds issued as part of a current refunding issue?		X	X		X		X		X	
10	Were the bonds issued as part of an advance refunding issue?		X		X		X		X		X
11	Has the final allocation of proceeds been made?	X		X		X		X		X	
12	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X		X	

Part III

Private Business Use

	A		B		C		D		E	
	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?									
			X		X					
2	Are there any lease arrangements with respect to the financed property which may result in private business use?									
			X		X					

Part III

Private Business Use (Continued)

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?		X	X							
3b	Are there any research agreements with respect to the financed property which may result in private business use?		X	X							
3c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X		X							
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 %		0 500 %							
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %		0 200 %							
6	Total of lines 4 and 5	0 %		0 700 %							
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		X							

Part IV

Arbitrage

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		X		X		X		X
2	Is the bond issue a variable rate issue?	X		X		X		X			X
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?	X			X		X		X		X
b	Name of provider	JPMorgan Chase									
c	Term of hedge	29 7000000000000									
4a	Were gross proceeds invested in a GIC?		X		X		X		X		X
b	Name of provider										
c	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?		X		X		X		X	X	
6	Did the bond issue qualify for an exception to rebate?		X	X		X		X		X	

Schedule K (Form 990)	<div>Supplemental Information on Tax Exempt Bonds</div> <div>▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ▶ Attach to Form 990. ▶ See separate instructions.</div>	OMB No 1545-0047
		2009
		Open to Public Inspection

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
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Part I

Bond Issues

(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer	
						Yes	No	Yes	No
A Massachusetts Health and Educational Facilities Authority	04-2456011	57586CNN1	12-15-2005	130,469,345	Series 2005C (See Schedule O)		X		X
B Massachusetts Health and Educational Facilities Authority	04-2456011	MultipleS	12-21-2007	1,000,000,000	Series 2007EE (See Schedule O)		X		X
C Massachusetts Health and Educational Facilities Authority	04-2456011	57586C6U4	06-10-2008	216,886,431	Series 2008B (See Schedule O)		X		X
D Massachusetts Health and Educational Facilities Authority	04-2456011	57586EDD0	01-07-2009	987,282,950	Series 2009A (See Schedule O)		X		X
E Massachusetts Health and Educational Facilities Authority	04-2456011	MultipleS	07-22-2009	1,000,000,000	Series 2009EE (See Schedule O)		X		X

Part II

Proceeds

		A	B	C	D	E				
1	Total proceeds of issue	103,469,345	296,762,516	216,886,431	987,282,950	110,397,853				
2	Gross proceeds in reserve funds									
3	Proceeds in refunding or defeasance escrows									
4	Other unspent proceeds	209,279			209,279					
5	Issuance costs from proceeds	793,845			5,861,589					
6	Working capital expenditures from proceeds									
7	Capital expenditures from proceeds	296,762,516	296,762,516			110,397,853				
8	Year of substantial completion	2007		2008						
		Yes	No	Yes	No	Yes	No	Yes	No	
9	Were the bonds issued as part of a current refunding issue?	X			X	X		X		X
10	Were the bonds issued as part of an advance refunding issue?		X		X		X		X	
11	Has the final allocation of proceeds been made?	X		X		X		X		X
12	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X		X

Part III

Private Business Use

	A		B		C		D		E	
	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		X		X
2 Are there any lease arrangements with respect to the financed property which may result in private business use?	X			X	X		X		X	

Part III

Private Business Use (Continued)

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?	X		X		X		X		X	
3b	Are there any research agreements with respect to the financed property which may result in private business use?	X		X		X		X		X	
3c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X		X		X		X		X	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 200 %		0 %		0 %		0 %		0 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 100 %		0 %		0 400 %		0 %		0 %	
6	Total of lines 4 and 5	0 300 %		0 %		0 400 %		0 %		0 %	
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		X		X		X		X	

Part IV

Arbitrage

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		X		X		X		X
2	Is the bond issue a variable rate issue?		X	X			X		X	X	
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		X		X		X		X		X
b	Name of provider										
c	Term of hedge										
4a	Were gross proceeds invested in a GIC?		X		X		X		X		X
b	Name of provider										
c	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?	X			X		X	X			X
6	Did the bond issue qualify for an exception to rebate?	X		X		X		X		X	

Schedule K (Form 990)	<div>Supplemental Information on Tax Exempt Bonds</div> <div>▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ▶ Attach to Form 990. ▶ See separate instructions.</div>		OMB No 1545-0047
			2009
			Open to Public Inspection

Department of the Treasury Internal Revenue Service	
Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580

Part I Bond Issues

(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer	
						Yes	No	Yes	No
A Massachusetts Health and Educational Facilities Authority	04-2456011	57586EQE4	01-20-2010	531,814,469	Series 2010A (See Schedule O)		X		X

Part II Proceeds

		A		B		C		D		E	
1	Total proceeds of issue	531,836,173									
2	Gross proceeds in reserve funds										
3	Proceeds in refunding or defeasance escrows	58,549,907									
4	Other unspent proceeds	184,552,564									
5	Issuance costs from proceeds	2,755,155									
6	Working capital expenditures from proceeds										
7	Capital expenditures from proceeds	34,110,334									
8	Year of substantial completion										
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
9	Were the bonds issued as part of a current refunding issue?	X									
10	Were the bonds issued as part of an advance refunding issue?	X									
11	Has the final allocation of proceeds been made?		X								
12	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X									

Part III Private Business Use

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X								
2	Are there any lease arrangements with respect to the financed property which may result in private business use?	X									

Part III

Private Business Use (Continued)

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?	X									
3b	Are there any research agreements with respect to the financed property which may result in private business use?	X									
3c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X									
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	1 400 %									
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %									
6	Total of lines 4 and 5	1 400 %									
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X									

Part IV

Arbitrage

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X								
2	Is the bond issue a variable rate issue?		X								
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		X								
b	Name of provider										
c	Term of hedge										
4a	Were gross proceeds invested in a GIC?		X								
b	Name of provider										
c	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?		X								
6	Did the bond issue qualify for an exception to rebate?		X								



Schedule L  
(Form 990 or 990-EZ)

Transactions with Interested Persons  
▶ Complete if the organization answered  
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,  
or Form 990-EZ, Part V lines 38a or 40b.  
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047  
**2009**  
Open to Public Inspection

Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Description of transaction	(c) Corrected?	
			Yes	No

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 . . . . . ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ \$

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c) Original principal amount	(d) Balance due	(e) In default?		(f) Approved by board or committee?		(g) Written agreement?	
	To	From			Yes	No	Yes	No	Yes	No
See Additional Data Table										
Total . . . . . ▶ \$ 4,012,000										

Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of grant or type of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
PROF CHARLES ROSENBERG	EMPLOYEE/SPOUSE OF CURRENT OFFICER	227,790	compensation		No
PROF RICHARD ZECKHAUSER	EMPLOYEE/SPOUSE OF CURRENT OFFICER	296,341	COMPENSATION		No
PROF ELISA NEW	EMPLOYEE/SPOUSE OF FORMER OFFICER	301,253	COMPENSATION		No

Additional Data

Software ID:

Software Version:

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990, Schedule L, Part II - Loans to and from Interested Persons

(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c) Original principal amount \$	(d) Balance due \$	(e) In default?		(f) Approved by board or committee?		(g) Written agreement?	
	To	From			Yes	No	Yes	No	Yes	No
JEFFREY FLIER DEPENDENT'S EDUCATION		X	47,000	39,000		No	Yes		Yes	
JULIO FRENK PURCHASE OF HOME		X	1,163,000	1,163,000		No	Yes		Yes	
JAY LIGHT DEPENDENT'S EDUCATION		X	262,000	100,000		No	Yes		Yes	
CHARLES ROSENBERG DEPENDENT'S EDUCATION		X	61,000	14,000		No	Yes		Yes	
LAWRENCE SUMMERS PURCHASE OF HOME		X	1,000,000	1,000,000		No	Yes		Yes	
LAWRENCE SUMMERS DEPENDENT'S EDUCATION		X	196,000	177,000		No	Yes		Yes	
STEVEN HYMAN PURCHASE OF HOME		X	750,000	750,000		No	Yes		Yes	
RICHARD ZECKHAUSER DEPENDENT'S EDUCATION		X	203,000	88,000		No	Yes		Yes	
ELISA NEW PURCHASE OF HOME		X	250,000	235,000		No	Yes		Yes	
ELISA NEW DEPENDENT'S EDUCATION		X	204,000	159,000		No	Yes		Yes	
Walter C Kester DePENDeNT'S EDUCATION		X	468,000	287,000		No	Yes		Yes	

SCHEDULE M  
(Form 990)

Department of the Treasury  
Internal Revenue Service

NonCash Contributions

►Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.  
► Attach to Form 990.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part I

Types of Property

	(a) Check if applicable	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d) Method of determining revenues
1 Art—Works of art . . . . .	X	58		
2 Art—Historical treasures . . . . .				
3 Art—Fractional interests . . . . .				
4 Books and publications . . . . .				
5 Clothing and household goods . . . . .				
6 Cars and other vehicles . . . . .	X	1		
7 Boats and planes . . . . .				
8 Intellectual property . . . . .				
9 Securities—Publicly traded . . . . .	X	984	74,918,520	Liquid/Illiq securities
10 Securities—Closely held stock . . . . .	X	1	3,000	Appraised value/FMV
11 Securities—Partnership, LLC, or trust interests . . . . .	X	1	261,662	Appraised value/FMV
12 Securities—Miscellaneous . . . . .				
13 Qualified conservation contribution—Historic structures . . . . .				
14 Qualified conservation contribution—Other . . . . .				
15 Real estate—Residential . . . . .	X	2	127,000	Appraised value/FMV
16 Real estate—Commercial . . . . .				
17 Real estate—Other . . . . .				
18 Collectibles . . . . .	X	5		
19 Food inventory . . . . .				
20 Drugs and medical supplies . . . . .				
21 Taxidermy . . . . .				
22 Historical artifacts . . . . .	X	1		
23 Scientific specimens . . . . .	X	3		
24 Archeological artifacts . . . . .				
Partial interest in natural				
25 Other ► ( resources )	X	1	37,467	Appraised value/FMV
26 Other ► ( Equipment )	X	3		
Archival				
27 Other ► ( records/books )	X	8		
28 Other ► ( various other )	X	15		

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . .

29

29

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . .

30a

No

b If "Yes," describe the arrangement in Part II

31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? . . . . .

31

Yes

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions? . . . . .

32a

Yes

b If "Yes," describe in Part II

33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II

Part II

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
Third Party Use	Part I, Line 32b	Third parties, such as auction houses or brokers, may be used to sell non-cash contributions to the University, but not to process or solicit any contributions to the University
Non Reporting of Revenue	Part I, Line 33	SFAS 116 provides that contributions of works of art, historical treasures, and similar assets need not be recognized as revenues and capitalized if the donated items are added to collections that are held for public exhibition, education, or research in furtherance of public service rather than financial gain The University does not report revenues for gifts-in-kind intended for display or immaterial amounts The following is the text of the footnote describing collections from the University's financial statements "The University's vast array of museums and libraries houses priceless works of art, historical treasures, literary works, and artifacts These collections are protected and preserved for public exhibition, education, research, and the furtherance of public services They are neither disposed of for financial gain nor encumbered in any manner Accordingly, such collections are not recorded for financial statement purposes " Not all gifts are art given with the intention of being displayed There may be instances where a gift of art is made with the purpose of being sold and the proceeds benefiting a specific purpose or unit at the University

SCHEDULE O

(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.  
▶ Attach to Form 990.

OMB No 1545-0047

2009

Open to Public  
Inspection

<b>Name of the organization</b> President and Fellows of Harvard College	<b>Employer identification number</b> 04-2103580
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Identifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7b		CERTAIN ACTIONS OF THE HARVARD CORPORATION, SUCH AS THE ELECTION OF NEW CORPORATION MEMBERS, THE CONFERRAL OF DEGREES, AND AMENDMENTS TO THE UNIVERSITY STATUTES, ARE SUBJECT TO THE CONSENT OF THE UNIVERSITY'S BOARD OF OVERSEERS

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 11		The Form 990 was reviewed by the University's tax return review committees, comprising senior finance staff and internal and external counsel. Form 990 was also reviewed by the University's Joint Committee on Inspection, consisting of members of the University's governing bodies, the Harvard Corporation and the Board of Overseers. The final Form 990 was provided to the entire executive governing body, the Harvard Corporation, before it was filed.

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 12c		GOVERNANCE, MANAGEMENT AND DISCLOSURE ANNUALLY , THE UNIVERSITY'S OFFICE OF THE GENERAL COUNSEL DISTRIBUTES A COPY OF THE HARVARD UNIVERSITY POLICY ON CONFLICTS OF INTEREST AND COMMITMENT FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS, AND AN ANNUAL DISCLOSURE FORM, TO THE INDIVIDUALS SUBJECT TO THE POLICY THE COMPLETED FORMS ARE REVIEWED BY THE OFFICE OF THE GENERAL COUNSEL A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE GOVERNING BOARDS FOR THE UNIVERSITY'S GOVERNING BODY THE COMPLETED DISCLOSURE FORMS OF MEMBERS OF THE GOVERNING BODY ARE REVIEWED BY BOTH THE OFFICE OF THE GENERAL COUNSEL AND THE SECRETARY OF THE UNIVERSITY

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 15		<p>FORM 990, PART VI, SECTION B, LINE 13 CURRENTLY, AND DURING THE FISCAL YEAR ENDED JUNE 30, 2010, THE UNIVERSITY HAS A FORMAL POLICY THAT EXPRESSLY FORBIDS ANY FORM OF RETALIATORY ACTION AGAINST ANY MEMBER OF THE HARVARD COMMUNITY WHO IN GOOD FAITH VOICES CONCERNS, SEEKS ADVICE, FILES A COMPLAINT OR GRIEVANCE, SEEKS THE AID OF HUMAN RESOURCES, TESTIFIES OR PARTICIPATES IN INVESTIGATIONS, COMPLIANCE REVIEWS, PROCEEDINGS OR HEARINGS, OR OPPOSES ACTUAL OR PERCEIVED VIOLATIONS OF HARVARD UNIVERSITY'S POLICY OR UNLAWFUL ACTS THE UNIVERSITY IS CURRENTLY DEVELOPING A FORMAL WHISTLEBLOWER POLICY FORM 990, PART VI, SECTION B, LINE 15A-B AND SCHEDULE J, PART I, LINE 3 THE FOLLOWING IS A DESCRIPTION OF THE ANNUAL COMPENSATION REVIEW PROCESS THE MOST RECENT REVIEW CONDUCTED PRIOR TO THE CLOSE OF FY 10 WAS MAY 3, 2010 THE OFFICE OF HUMAN RESOURCES INITIATES AN ANNUAL REVIEW PROCESS TIMED SO THAT A FINAL REVIEW CAN BE CONDUCTED BY THE HARVARD CORPORATION DURING ITS MAY MEETING ALL INTERNAL REVIEWS AND NEW SALARY RECOMMENDATIONS ARE CONDUCTED IN ADVANCE OF THE CORPORATION MEETING, GENERALLY INCLUDING APPROVAL BY THE PRESIDENT OF COMPENSATION OTHER THAN THE PRESIDENT'S OWN THE PROVOST AND THE EXECUTIVE VICE PRESIDENT ADDITIONALLY PROVIDE RECOMMENDATIONS ON THOSE INDIVIDUALS FOR WHOM THEY HAVE ORGANIZATIONAL RESPONSIBILITY, SUBJECT TO THE APPROVAL OF THE PRESIDENT DURING THE MEETING, THE CORPORATION, WHICH IN FULL SERVES AS THE COMPENSATION COMMITTEE, REVIEWS EACH PROPOSAL FOR APPROVAL THE PRESIDENT DOES NOT PARTICIPATE IN THE DELIBERATIONS OR THE VOTE ON THE PRESIDENT'S OWN COMPENSATION ALL VOTES ARE MEMORIALIZED IN MINUTES AND PRESERVED, TOGETHER WITH ALL BACKGROUND DATA AND MATERIALS PROVIDED BY THE OFFICE OF HUMAN RESOURCES THIS ANNUAL REVIEW PROCESS INCLUDES THE COMPILATION OF APPROPRIATE COMPETITIVE COMPENSATION DATA FOR EACH POSITION INCLUDED IN THE REVIEW FOR THIS PURPOSE, THE PRINCIPAL SOURCE OF SUCH DATA IS AN ANNUAL REPORT PROVIDED BY AN OUTSIDE CONSULTANT ADDITIONAL COMPARABILITY DATA FOR REVIEW OF THE PRESIDENT'S COMPENSATION HAS BEEN DRAWN FROM A SECOND EXTERNAL SOURCE THAT IS COMPILED ANNUALLY AND FROM PUBLICLY AVAILABLE FORM 990 INFORMATION THE INDIVIDUALS TO WHOM THE PROCESS IS APPLIED ARE THE FOLLOWING 1 THE OFFICERS OF THE UNIVERSITY, INCLUDING THE PRESIDENT, PROVOST, SECRETARY, EXECUTIVE VICE PRESIDENT, AND ALL VICE PRESIDENTS, 2 THE DEANS OF THE FACULTIES, 3 CERTAIN OTHER SENIOR UNIVERSITY PERSONNEL</p>



Identifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		PART VI, GOVERNANCE, MANAGEMENT AND DISCLOSURE HARVARD UNIVERSITY MAKES ITS ANNUAL FINANCIAL STATEMENTS AVAILABLE ON ITS WEBSITE HARVARD'S CONFLICT OF INTEREST POLICY IS AVAILABLE ON HARVARD'S INTRANET, ACCESSIBLE TO MEMBERS OF THE HARVARD COMMUNITY HARVARD'S PUBLIC CHARTER IS AVAILABLE UPON REQUEST

Identifier	Return Reference	Explanation
		Schedule E, Line 6a THIS ORGANIZATION RECEIVES FUNDS FOR RESEARCH AND ADMINISTERS FEDERAL PROGRAMS TO STUDENTS ENROLLED IN POST-SECONDARY EDUCATION

Identifier	Return Reference	Explanation
		SCHEDULE G, PART I, LINE 2B AND PART II FUNDRAISING THE FUNDRAISING EFFORT IS A LONG TERM EFFORT OFTEN SPANNING YEARS AND DECADES TO BRING IN ONE GIFT THE TOTAL LISTED HERE IS FOR CASH RECEIVED IN FY 10 BUT THE DONOR(S) MAY HAVE MADE THE ORIGINAL PLEDGE(S) IN PRIOR YEARS

Identifier	Return Reference	Explanation
		<p>Columns A and B (General Note) The Massachusetts Health and Educational Facilities Authority (EIN 04-2456011) was the issuer of ten of the eleven bond issues listed on this schedule and was in existence on the last day of the University's tax year (June 30, 2010) It was merged into the Massachusetts Development Finance Agency (EIN 04-3431814) on October 1, 2010 Row A (Series HH), Column F Series HH was issued to finance the following capital expenditures of the University (i) construction, furnishing and equipping of a building at One Western Avenue, Boston, (ii) construction, renovation, furnishing and equipping of a building at 29 Garden Street, Cambridge (iii) construction, renovation, furnishing and equipping of a building at 18 Mellen Street, Cambridge, (iv) renovation, furnishing and equipping of a building at 17 Ware Street, Cambridge, (v) renovation, furnishing and equipping of a building at 22-24 Prescott Street, Cambridge, and (vi) renovation, furnishing and equipping of a building at 153-155 Mount Auburn Street, Cambridge Row B (Series R 1-5), Column F Series R, Tranche 1-5 was issued to refund portions of the following bond issues which were issued on the following dates Series A (7/1/72), Series B (7/1/73), Series C (4/7/76), Series D (6/23/77), Series I (5/7/85), Series M (2/6/91), Series N (9/1/91), Series P (6/13/95), Series Q-1 (8/29/96), Series Q-2 (9/2/97), Series Q-3 (9/15/98), Series Z (10/1/00), and Series AA (10/4/01) Row C (Series R 6), Column F Series R, Tranche 6 was issued to refund portions of the following bond issues which were issued on the following dates Series P (6/13/95), Series Z (10/1/00), and Series AA (10/4/01) Row D (Series R 7), Column F Series R, Tranche 7 was issued to refund portions of the following bond issues which were issued on the following dates Series P (6/13/95), Series Z (10/1/00), and Series AA (10/4/01) Row E (Series 2005A/B), Column F Series 2005A was issued to refund tax-exempt commercial paper issued on 12/18/03, and to finance capital expenditures of the University relating to the Harvard Depository, Southborough, and the Widener Library, Cambridge Series 2005B was issued to refund Series P, issued 6/13/95 Row A (Series 2005C), Column F Series 2005C was issued to refund tax-exempt commercial paper issued on 9/5/02 and on 12/18/03 Row B (Series 2007EE), Column C Series 2007EE consisted of tax-exempt commercial paper, and thus was represented by multiple CUSIPs Row B (Series 2007EE), Column E Series 2007EE consisted of tax-exempt commercial paper, with an authorized amount of \$1,000,000,000 Approximately \$297 million was outstanding on 6/30/10 Row B (Series 2007EE), Column F Series 2007EE, consisting of tax-exempt commercial paper, was issued to provide short-term financing for the following capital expenditures of the University (i) construction of a building for the Arnold Arboretum for research and administration located at Weld Hill, 1300 Centre Street, Boston, (ii) installation of a satellite chilled water plant and an electrical substation located on the east side of Oxford Street between Hammond and Kirkland Streets, Cambridge, (iii) Renovation of building space at 46 Blackstone Street, Cambridge and a boiler replacement and ancillary system upgrade in the Blackstone Plant located at the same site (the corner of Memorial Drive and Western Avenue, Cambridge), (iv) an underground parking facility located at 6-8 Everett Street, Cambridge, (v) installation of underground pipes and wires in the Harvard Law School area, west of Oxford Street between Everett Street and Kirkland Street, Cambridge, (vi) renovation of Rockefeller Hall, 47 Francis Avenue, Cambridge, (vii) renovations and utility infrastructure upgrades at Harvard Law School, 1585 Massachusetts Ave, Cambridge, (viii) renovation of the fire alarm and sprinkler system, roof, and room interiors at residential buildings in the Harvard Law School area, 16-22 Everett Street, Cambridge, (ix) renovation and exterior restoration of Byerly Hall, 6-8 Garden Street, Cambridge, (x) renovation of the Malkin Athletic Center, 39 Holyoke Street, Cambridge, (xi) construction and equipping of the Laboratory for Interface Science and Engineering, 15 Oxford Street, Cambridge, (xii) construction of a research facility located at 16 Divinity Avenue, Cambridge, (xiii) an addition to the New College Theatre, 10-12 Holyoke Street, Cambridge, (xiv) construction of the Northwest Building, a science facility at 52 Oxford Street, Cambridge, (xv) renovation and exterior restoration of Gallatin Hall, 24 Harvard Way, Boston, (xvi) classroom renovations at the McCollum Center, 47 Harvard Way, Boston, (xvii) renovation of buildings at 641 and 643 Huntington Avenue, Boston, (xviii) construction of a housing development at 387 Western Avenue, 28 Hingham Street and 30 Hingham Street, Cambridge, (xix) construction of the Allston Science Complex, including a parking facility and an energy facility at 150 Western Avenue, Boston, and (xx) design for new infrastructure systems for utilities tunnels, materials handling tunnels, water utilities, wastewater systems, and transmission substation to support the Allston campus, Boston, and (xxi) renovation of the Dunster House building fire sprinkler and fire alarm, a dormitory building, 945 Memorial Drive, Cambridge Row C (Series 2008B), Column F Series 2008B was issued to refund tax-exempt commercial paper issued on 3/9/06 and 12/21/07, and to refinance capital expenditures of the University relating to Quincy House, 58 Plympton Street, Cambridge Row D (Series 2009A), Column F Series 2009A was issued to refund tax-exempt commercial paper issued on 3/9/06 and 12/21/07, and to refund Series GG-1, issued 7/1/04, and Series 2006B, issued 7/20/06 and pay related costs</p>

Identifier	Return Reference	Explanation
		<p>Row E (Series 2009EE), Column C Series 2009EE consisted of tax-exempt commercial paper, and thus was represented by multiple CUSIPs Row E (Series 2009EE), Column E Series 2009EE consisted of tax-exempt commercial paper, with an authorized amount of \$1,000,000,000 Approximately \$110 million was outstanding on 6/30/10 Row E (Series 2009EE), Column F Series 2009EE, consisting of tax-exempt commercial paper, was issued to provide short-term financing for the following capital expenditures of the University (i) construction of a building for the Arnold Arboretum for research and administration located at Weld Hill, 1300 Centre Street, Boston, (ii) an underground parking facility located at 6-8 Everett Street, Cambridge, (iii) installation of a satellite chilled water plant and an electrical substation located on the east side of Oxford Street between Hammond and Kirkland Streets, Cambridge, (iv) renovation of Rockefeller Hall, 47 Francis Avenue, Cambridge, (v) construction of a building and related renovations and utility infrastructure upgrades at Harvard Law School, 1585 Massachusetts Ave, Cambridge, (vi) life safety fire system upgrades and other renovations at student residences located at 45 Flagg Street, 10 Holyoke Place, 56 Plympton Street, 10 Linden Street, 13-21 &amp; 53 Bow Street, 26 Plympton Street, 966 Memorial Drive, 967 Memorial Drive, 35-39 Oxford Street, 36 Oxford Street, 1651 Massachusetts Avenue, and 1533-1544 Massachusetts Avenue, Cambridge, (vii) construction and equipping of the Laboratory for Interface Science and Engineering, 15 Oxford Street, Cambridge, (viii) an addition to the New College Theatre, 10-12 Holyoke Street, Cambridge, (ix) construction of the Northwest building, a science facility at 52 Oxford Street, Cambridge, (x) renovations to expand teaching lab space in the Northwest building, 52 Oxford Street, Cambridge, (xi) roof, life safety, and infrastructure upgrades to Perkins Hall, 35-39 Oxford Street, Cambridge, (xii) cosmetic, roof, infrastructure and life safety upgrades to Baker Hall, 45 Harvard Way, Boston, (xiii) renovation of buildings at 641 and 643 Huntington Avenue, Boston, (xiv) renovation of office space in Gordon Hall, 25 Shattuck Street, Boston, and (xv) construction of the Allston Science Complex, including a parking facility and an energy facility at 150 Western Avenue, Boston Row A (Series 2010A), Column F Series 2010A was issued to refund tax-exempt commercial paper issued on 3/9/06, 12/21/07 and 7/22/09, to refund portions of Series Z, issued 11/9/00, and Series FF, issued 7/24/02 and pay related costs, and to finance the following capital expenditures of the University (i) construction of a building and related renovations and utility infrastructure upgrades at Harvard Law School, 1585 Massachusetts Ave, Cambridge, (ii) renovation of building space and a boiler replacement and ancillary system upgrade in the Blackstone Plant, 46 Blackstone Street, Cambridge, (iii) retrofit of existing HVAC systems for Larsen Hall, 14 Appian Way, Cambridge, (iv) maintenance and tower restoration at Lowell House, 10 Holyoke Place, Cambridge, and (v) renovation of administrative office and classroom space in Pierce Hall, 25 Oxford Street, Cambridge SCHEDULE K, PART II Line 8, Column B (Series 2007EE) One or more projects financed by this bond series was not substantially complete as of June 30, 2010 Line 8, Column D (Series 2009A) One or more projects financed by this bond series was not substantially complete as of June 30, 2010 Line 8, Column E (Series 2009EE) One or more projects financed by this bond series was not substantially complete as of June 30, 2010 Line 8, Column A (Series 2010A) One or more projects financed by this bond series was not substantially complete as of June 30, 2010 SCHEDULE K, PART IV Line 5 (General Note) "Yes" responses indicate minimal amounts of remaining in a cost of issuance fund beyond the temporary period, amounts were held and invested in compliance with arbitrage restrictions</p>

Identifier	Return Reference	Explanation
		<p>SCHEDULE R, PART V SCHEDULE R, PART V, LINE 2, TRANSACTION TYPE Q THE AMOUNTS CLASSIFIED AS TRANSACTION TYPE Q, OTHER TRANSFERS OF CASH OR PROPERTY TO OTHER ORGANZATIONS, REPRESENT THE NET AMOUNT DUE FROM THE LISTED ORGANIZATION TO PRESIDENT AND FELLOWS OF HARVARD COLLEGE THE BALANCE IS CUMULATIVE AND INCLUDES TRANSFERS MADE IN PRIOR YEARS SCHEDULE R, PART V, LINE 2, TRANSACTION TYPE R THE AMOUNTS CLASSIFIED AS TRANSACTION TYPE R, OTHER TRANSFERS OF CASH OR PROPERTY FROM OTHER ORGANZATIONS, REPRESENT THE NET AMOUNT DUE FROM PRESIDENT AND FELLOWS OF HARVARD COLLEGE TO THE LISTED ORGANIZATION THE BALANCE IS CUMULATIVE AND INCLUDES TRANSFERS MADE IN PRIOR YEARS SCHEDULE R, PART V, LINE 2, INVESTMENT ENTITIES PRESIDENT AND FELLOWS OF HARVARD COLLEGE, THE CONTROLLING CORPORATION, MAY ROUTINELY TRANSFER FUNDS TO ITS CONTROLLED ENTITIES, WHETHER FOR PROFIT OR NON-PROFIT, TO FUND INVESTMENTS THESE TRANSFERS GENERALLY TAKE THE FORM OF CAPITAL CALLS OR REQUESTS FOR WORKING CAPITAL PRESIDENT AND FELLOWS OF HARVARD COLLEGE, THE CONTROLLING CORPORATION, ROUTINELY RECEIVES FUNDS FROM ITS CONTROLLED ENTITIES IN THE FORM OF DIVIDENDS OR RETURNS OF CAPITAL THESE FUND FLOWS REFLECT A FUNDAMENTAL POLICY TO SWEEP INCOME BACK TO THE PARENT ORGANIZATION AND RETURN ANY CASH BALANCES TO THE SUPPORTED ORGANIZATION</p>

Identifier	Return Reference	Explanation
Form 990, Part I, Line 6	NUMBER OF VOLUNTEERS	HARVARD IS FORTUNATE TO BENEFIT FROM THE SERVICES OF VOLUNTEERS ACROSS ITS NUMEROUS SCHOOLS, DEPARMENTS AND PROGRAMS WHILE HARVARD DOES NOT TRACK OR ELSEWHERE REPORT THE NUMBER OF ITS VOLUNTEERS, THE UNIVERSITY ESTIMATES THAT THIS FIGURE EXCEEDS 23,000

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization  
President and Fellows of Harvard College

Employer identification number  
04-2103580

Part I

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
Beau Geste XXV LLC c/o HRES 1350 Mass Ave Cambridge, MA 02138	Real Estate	MA	19,182,543	71,797,761	President and Fellows of Harvard College
Harvard China International LLC c/o HMC 600 Atlantic Ave Boston, MA 02210 30-0459737	Investment	MA	0	0	President and Fellows of Harvard College
Harvard University Beacon Yards LLC 1033 Mass Ave Cambridge, MA 02138 03-0517218	Real Estate	MA		80,430,487	President and Fellows of Harvard College
IXION INVESTMENT COMPANY C/O HMC 600 ATLANTIC AVE BOSTON, MA 02210	INVESTMENT	CJ	0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity
See Additional Data Table					



Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	
							Yes	No		Yes	No
See Additional Data Table											

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
See Additional Data Table							

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a

Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b

Gift, grant, or capital contribution to other organization(s)

c

Gift, grant, or capital contribution from other organization(s)

d

Loans or loan guarantees to or for other organization(s)

e

Loans or loan guarantees by other organization(s)

f

Sale of assets to other organization(s)

g

Purchase of assets from other organization(s)

h

Exchange of assets

i

Lease of facilities, equipment, or other assets to other organization(s)

j

Lease of facilities, equipment, or other assets from other organization(s)

k

Performance of services or membership or fundraising solicitations for other organization(s)

l

Performance of services or membership or fundraising solicitations by other organization(s)

m

Sharing of facilities, equipment, mailing lists, or other assets

n

Sharing of paid employees

o

Reimbursement paid to other organization for expenses

p

Reimbursement paid by other organization for expenses

q

Other transfer of cash or property to other organization(s)

r

Other transfer of cash or property from other organization(s)

Yes

No

1a

Yes

1b

No

1c

Yes

1d

Yes

1e

No

1f

No

1g

No

1h

No

1i

Yes

1j

No

1k

No

1l

No

1m

No

1n

No

1o

No

1p

No

1q

Yes

1r

Yes

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved
(1) See Additional Data Table		
(2)		
(3)		
(4)		
(5)		
(6)		

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Software ID:

Software Version:

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	(f) Direct Controlling Entity
American Repertory Theatre Company Inc  62 Brattle Street Cambridge, MA02138 04-2665867	Performing arts	MA	501(c)(3)		President and Fellows of Harvard College
Associacao David Rockefeller Center de Universidade de Harvard  1730 Cambridge Street Cambridge, MA02138	Education	BR	Exempt		President and Fellows of Harvard College
Blue Marble Holdings Corp  C/O HMC 600 Atlantic Ave Boston, MA02210 23-7014581	Investment	DE	501(c)(3)		President and Fellows of Harvard College
Demeter Holdings Corporation  C/O HMC 600 Atlantic Ave Boston, MA02210 04-3044742	Investment	MA	501(c)(3)		President and Fellows of Harvard College
Dubai Harvard Foundation for Medical Research Inc  25 Shattuck Street Boston, MA02115 52-2446955	Education and research	MA	Foreign Entity 509 (a)		President and Fellows of Harvard College
Endowment for Research in Human Biology Inc  25 Shattuck Street Boston, MA02115 04-2702030	Research	MA	501(c)(3)		President and Fellows of Harvard College
FUNDACION CENTRO DE INVESTIGACIoN DE LA ESCUELA DE ADMINISTRACIoN DE EMPRES  Soldiers Field Road Boston, MA02163	Research support	AR	Foreign/Exempt Entit		President and Fellows of Harvard College
Giovanni Armenise-Harvard Foundation for Scientific Research Inc  25 Shattuck Street Boston, MA02115 04-3293162	Research support	MA	501(c)(3)		President and Fellows of Harvard College
Harvard Business School European Research Center in Paris  C/O HBS Soldiers Field Road Boston, MA02163	Research support	FR	Foreign Entity		President and Fellows of Harvard College
Harvard Business School Interactive Inc  C/O HBS Soldiers Field Road Boston, MA02163 04-3395140	Executive education	MA	501(c)(3)		President and Fellows of Harvard College
Harvard Business School Publishing Corporation  300 North Beacon Street Watertown, MA02472 04-3177990	Publishing	MA	501(c)(3)		President and Fellows of Harvard College
Harvard Dedicated Energy Limited  1033 Mass Ave Cambridge, MA02138 03-0425512	Electricity purchasing	MA	501(c)(3)		President and Fellows of Harvard College
Harvard Law School Association  C/O HMC 600 Atlantic Ave Boston, MA02210 04-6037213	Inactive	MA	501(c)(3)		President and Fellows of Harvard College
Harvard Magazine Inc  7 Ware Street Cambridge, MA02138 04-6112308	Publishing	MA	501(c)(3)		President and Fellows of Harvard College
Harvard Management Company Inc  600 Atlantic Ave Boston, MA02210 23-7361259	Investment	MA	501(c)(3)		President and Fellows of Harvard College
Harvard Management Private Equity Corporation  C/O HMC 600 Atlantic Ave Boston, MA02210 04-3070522	Investment	MA	501(c)(3)		President and Fellows of Harvard College
Harvard NeuroDiscovery Center Inc  C/O HMC 600 Atlantic Ave Boston, MA02210 04-3541834	Research support	MA	501(c)(3)/509(a)(3)		President and Fellows of Harvard College
Harvard Private Capital Holdings Inc  C/O HMC 600 Atlantic Ave Boston, MA02210 04-3070519	Investment	MA	501(c)(3)		President and Fellows of Harvard College
Harvard Private Capital Realty Inc  C/O HMC 600 Atlantic Ave Boston, MA02210 22-3138409	Investment	MA	501(c)(3)		President and Fellows of Harvard College
Harvard Real Estate - Allston Inc  1033 Mass Ave Cambridge, MA02138 04-3373410	Title holding company	MA	501(c)(25)		President and Fellows of Harvard College
Harvard Real Estate Inc  1033 Mass Ave Cambridge, MA02138 04-2649303	Real estate brokerage	MA	501(c)(3)		President and Fellows of Harvard College
Ion Inc  C/O HMC 600 Atlantic Ave Boston, MA02210 22-3032677	Research	MA	501(c)(3)		President and Fellows of Harvard College
Phemus Corporation  C/O HMC 600 Atlantic Ave Boston, MA02210 04-2997367	Investment	MA	501(c)(3)		President and Fellows of Harvard College
Public Health Foundation for Cancer and Blood Pressure Research Inc  C/O HMC 600 Atlantic Ave Boston, MA02210 59-0909688	Investment	DE	501(c)(2)		President and Fellows of Harvard College
Putnam Square Apartments Inc  C/O HRES 1350 Mass Ave Cambridge, MA02138 04-6251287	Real estate	MA	501(c)(3)		President and Fellows of Harvard College
Red Top Inc  1033 Mass Ave Cambridge, MA02138 51-0189788	Athletics	CT	501(c)(3)		President and Fellows of Harvard College
Shipping Venture Corporation  C/O HMC 600 Atlantic Ave Boston, MA02210 04-3263656	Investment	MA	501(c)(3)		President and Fellows of Harvard College
Student Clubs of HBS Inc  Soldiers Field Road Boston, MA02163 57-1152691	Student support	MA	501(c)(3)		President and Fellows of Harvard College
The Carl J Shapiro Institute for Education and Research at Harvard Medical  330 Brookline Ave Boston, MA02215 04-3326928	Medical education and research	MA	501(c)(3)		President and Fellows of Harvard College and BIDMC
Trustees for Harvard University  1033 Mass Ave Cambridge, MA02138 53-0199180	Education	DC	501(c)(3)		President and Fellows of Harvard College

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership											
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Disproportionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?	
							Yes	No		Yes	No
ACP Florida Investment Fund I LLC  444 Brickell Avenue Suite 900 Miami, FL 33131 20-2198754	Investments	MA	Charlesbank Realty Fund V LP					No			No
Agricola Brinzal Limitada  Avenida Santa Maria 6350 Oficina 3 Santiago CI	Investments	MA	Agricola E Inversiones Pampa Alegre SA		-15,825	3,419,575		No			No
Agricola Crecer Limitada  Avenida Santa Maria 6350 Oficina 3 Santiago CI	Investments	MA	Agricola E Inversiones Pampa Alegre SA		-2,379	880,997		No			No
Agricola Duramen Limitada  Avenida Santa Maria 6350 Oficina 3 Santiago CI	Investments	MA	Agricola E Inversiones Pampa Alegre SA		-136,285	1,933,805		No			No
Alcion Real Estate Partners Master Fund II LP  One Post office Square Suite 3520 Boston, MA 02109 26-3401116	Investments	DE	Alcion Real Estate Partners II LP		29,215	13,277,917		No			No
Alcion Real Estate Partners II LP  One Post office Square Suite 4100 Boston, MA 02109 26-3400946	Investments	DE	Harvard Private Capital Realty		-344,699	11,092,017		No	-379,261		No
Alcion Real Estate Partners LP  One Post office Square Suite 4100 Boston, MA 02109 20-1973523	Investments	DE	Harvard Private Capital Realty		48,765,090	185,383,182		No	-4,620,035		No
Baynorth Harvard Private Capital Holdings LLC  One Financial Center 23rd Floor Boston, MA 02111 20-5305576	Investments	DE	Harvard Private Capital Holdings		-3,872,485	50,359,513		No	-3,873,254		No
BPR Co-Investor LLC  c/o Westbrook Partners 645 MADISON New York, NY 10022 20-8376342	Investments	DE	Harvard Private Capital Realty		5,818,272	14,761,484		No			No
Capital Partners (2) US Tax Exempt Investors Fund LP  Level 8 Aurora Place 88 Phillip St Sydney AS 98-0542678	Investments	DE	Harvard Private Capital Realty		-76,721,519	103,648,757		No			No
Charlesbank Equity Fund II LP  200 Clarendon Street 54th Floor boston, MA 02216 04-3580823	Investments	MA	Harvard Private Capital Holdings		23,279			No			No
Charlesbank Equity Fund IV Limited Partnership  201 Clarendon Street 54th Floor Boston, MA 02116 04-3423448	Investments	MA	Harvard Investment Associates		540,717	20,962,970		No			No
Charlesbank Realty Fund IV LP  200 Clarendon Street 54th Floor Boston, MA 02116 04-3423446	Investments	MA	Harvard Private Capital Realty		1,133,053	11,202,624		No			No
Charlesbank Realty Fund V LP  200 Clarendon Street 54th Floor Boston, MA 02116 04-3537051	Investments	MA	Harvard Private Capital Realty		-3,240,087	140,556,063		No	-7,370		No
Cherokee Investment Partners III Parallel Fund LP  702 Oberlin Road Suite 150 Raleigh, NC 27605 71-0890767	Investments	DE	HPC Cherokee Ventures LLC		-30,128,097	16,355,528		No			No
Crosspoint Technology Holdings LLC  c/o Crosspoint Associates Inc 217 W Natick, MA 01760 04-3520886	Investments	MA	Charlesbank Realty Fund IV LP		1,481,815	9,816,393		No			No
CTL Holding Company LLC  1953 Springhill Road Vienna, VA 22182 83-0372944	Investments	MA	Harvard Private Capital Holdings		286	52,784		No			No
Cypress Realty IV LP  301 Congress Ave Suite 500 Austin, TX 78701 74-3000106	Investments	DE	Hvd Mgmt Priv Eq Corp		502,510	11,365,741		No	-7,089		No
Cypress Realty Limited Partnership  301 Congress Ave Suite 500 Austin, TX 78701 76-0476922	Investments	DE	Phemus Corporation		442	146,409		No	-4,862		No
Denham Commodity Partners Fund II LP  200 Clarendon Street Boston, MA 02116 77-0644776	Investments	DE	Harvard Private Capital Holdings		4,244,162	273,656,357		No			No
Denham Commodity Partners Fund III LP  200 Clarendon Street Boston, MA 02116 56-2502675	Investments	DE	Harvard Private Capital Holdings		39,393,996	272,802,678		No	-345,854		No
Denham Commodity Partners Fund LP  200 Clarendon Street Boston, MA 02116 20-1256865	Investments	DE	Lathi LLC		327,542	36,714,835		No	156,904		No
DevonCB LLC  2000 Powell Street Suite 1240 Emeryville, CA 94608 73-1665198	Investments	MA	Charlesbank Realty Fund V LP		407,565	14,907,315		No			No
Embarcadero Capital Investors LP  1301 Shoreway Road Suite 250 Belmont, CA 94002 05-0556547	Investments	MA	Atlantic PaCIFIC REALTY INC		984,718	135,488,707		No			No
Emerging Countries Opportunity Master Fund LP  c/o Butterfield Fund Services 68 F Grand Cayman CJ 98-0548448	Investments	MA	Emerging Countries Opportunity Ltd Fund		-1,799,165	16,760,812		No			No
Fidelis Charlesbank Holdings LLC  19 Briar Hollow Suite 100 Houston, TX 77027 71-0944265	Investments	MA	Charlesbank Realty Fund V LP		1,236,535	52,014,680		No			No
GBE INVESTMENTS LP (FKA GORDIAN BIOENERGY LP)  PO Box 309GT Ugland House S Churc George Town CJ	Investments	MA	Blue Marble Holdings Corp		-7,159,448	30,300,763		No			No
GLOBAL EMERGING MARKETS FORESTRY FUND LP  5471 WISCONSIN AVE SUITE 300 CHEVY CHASE, MD 20815 20-3754446	Investments	MD	Phemus Corporation		116			No			No
Greenfield BLR Partners LP  50 North Water Street South Norwalk, CT 06854 20-1221910	Investments	MA	Hvd Mgmt Priv Eq Corp		14,130,007	69,667,340		No	-260,854		No
HARVARD COMMINGLED ACCOUNT  C/O HARVard management Co 600 atlan Boston, MA 02210 04-3344621	INvestments	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE		43,419,601	2,576,783,144		No			No

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Disproporionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?	
							Yes	No		Yes	No
Harvard Investment Associates  600 Atlantic Avenue 16th floor Boston, MA 02210 04-3507407	Investments	DE	Harvard Private Capital Holdings		3,124,651	92,035,988		No	-3,489		No
HB Institutional LP  10 ST James Ave ST 2000 Boston, MA 02116 04-3425685	Investments	MA	Harvard Private Capital Holdings		23,557,752	2,309,650,860		No	-3,608,091		No
Helios Royalty Partners I LP  5910 North Central Expressway Suite Dallas, TX 75225 20-0260138	Investments	DE	Harvard Private Capital Holdings		13,858	791,131		No			No
Iron Point Real Estate Partners - TE (H) LP  201 Main Street Ste 2300 Fort Worth, TX 76102 26-0526961	Investments	TX	Harvard Private Capital Realty		-886,362	60,534,660		No	-723,113		No
Joshua Timberlands LLC  C/O harvard management Co 600 atlan Boston, MA 02210 64-0914686	Investments	MS	Phemus Corporation		-2,992,092	210,613,767		No			No
Kleiner Perkins Caufield & Byers VI LP  2750 Sand Hill Road Menlo Part, CA 94025 94-3157816	Investments	CA	Phemus Corporation		31	3,282,294		No			No
Liquid Realty Partners IV (PF1) LP  44 Montgomery Street Suite 3701 San Francisco, CA 94104 26-0346359	Investments	DE	Harvard Private Capital Realty		-284,397	40,473,784		No	144,839		No
Liquid Realty Partners IV Tax Exempt (PF1) LP  44 Montgomery Street Suite 3701 San Francisco, CA 94104 26-0489545	Investments	CA	Harvard Private Capital Realty		19	12,142,476		No			No
Lubert Adler Capital Real Estate Fund II LP  2929 Arch Street Cira Centre Philadelphia, PA 19104 52-2106761	Investments	DE	Harvard Private Capital Realty		-37,885	6,975,952		No	-96,361		No
Lubert Adler Capital Real Estate Opportunity Fund LP  2929 Arch Street Cira Centre Philadelphia, PA 19104 22-3526698	Investments	DE	Harvard Private Capital Realty		19,838	2,264,459		No	23,770		No
Lubert-Adler Capital Real Estate Fund III LP  2929 Arch Street Cira Centre Philadelphia, PA 19104 52-2279515	Investments	DE	Harvard Private Capital Realty		-19,533,875	95,138,541		No	-16,637,284		No
NCH Condor Fund LP  Ugland House South Church Street P George Town  CJ 98-0198106	Investments	CJ	Hvd Mgmt Priv Eq Corp		-82,031,337	37,337,858		No	547,271		No
Old Lane HMA Master Fund LP  c/o CCA 399 Park Avenue 7TH Floor New York, NY 10022 98-0487260	Investments	CJ	Old Lane HMAFF LP		-10,985,779	46,868,033		No			No
Oxford HPC Investment CO LLC  c/o Oxford Capital Partners 350 Wes Chicago, IL 60610 36-4191828	Investments	DE	Harvard Private Capital Realty		7,798	139,525		No	7,164		No
Pacific Community Holdings II  11661 Sam Vicente Boulevard Suite 5 Los Angeles, CA 90049 54-2064438	Investments	MA	Charlesbank Realty Fund V LP					No			No
Pacific Community Holdings III  11661 Sam Vicente Boulevard Suite 5 Los Angeles, CA 90049 20-0923432	Investments	MA	Charlesbank Realty Fund V LP					No			No
PUTNAM SQUARE APTS CO LP  C/O HRES 1350 MASS AVE CAMBRIDGE, MA 02138 04-3183446	REAL ESTATE	MA			487,738	2,443,655		No			No
Pino LLC  C/O harvard management Co 600 atlan Boston, MA 02210 32-0302061	Investments	MA	Diversified Intl Timber Hldgs LLC			34,712,426		No			No
Prosperitas Real Estate Partners I (A) LP  Av Juscelino Kubitscheck 50 Itaim Sao Paulo  BR 20-4929237	investments	DE	harvard private capital realty		2,890,548	55,578,345		No			No
Soil Innovations LLC  C/O harvard management Co 600 atlan Boston, MA 02210 90-0539481	Investments	MA	Phemus Corporation		-24,495	111,484,856		No			No
Stolberg Meehan & Scano II-A LP  370 17th Street Suite 3650 Denver, CO 80202 02-0537969	Investments	DE	Hvd Mgmt Priv Eq Corp		5,571	6,443,367		No			No
TFO Co- investor LLC  c/o Westbrook Partners 645 MADISON New York, NY 10022 06-1762649	Investments	DE	Harvard Private Capital Realty		-4,464,086	-41,106		No			No
The Breithorn Fund LP  PO Box 1234 GT Queensgate House S George Town  CJ 98-0549446	Investments	CJ	Hvd Mgmt Priv Eq Corp		9,632,613	67,826,914		No			No
The Eco Products Fund LP  C/O harvard management Co 600 atlan Boston, MA 02210 26-1329990	Investments	NY	Phemus Corporation		1,128	3,926,177		No			No
The Wildhorn Fund LP  PO Box 1234 GT Queensgate House S George Town  CJ 98-0527266	Investments	CJ	Hvd Mgmt Priv Eq Corp		3,841,662	35,401,149		No			No
THERMAL NORTH AMERICA HOLDINGS LLC  C/O DENHAM CAPITAL Management 200 C Boston, MA 02116 41-2172587	INVEStments	DE						No			No
Travis Coal Restructured Holdings LLC  c/o Denham Capital Management 200 C Boston, MA 02116 20-2595311	Investments	DE	Denham Commodity Partners Fund II LP		2,029,128	222,714,728		No			No
TRINITY COAL HOLDINGS LLC  C/O Denham Capital Management 200 C Boston, MA 02116 20-8116082	INVEstments	DE	TRAVIS RESTRUCTURED HOLDINGS LLC					No			No
Triton Fund II No2 LP  22 Grenville Street St Helier JE	Investments	JE	Hvd Mgmt Priv Eq Corp		-3,418,561	56,689,540		No			No
WBSL CO- INVESTOR LLC  C/O WESTbrook Partners 645 MADISON NEW York, NY 10022 14-1935562	INVESTMENTS	DE	HARVARD PRIVATE Capital Holdings					No			No

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end-of- year assets (\$)	(h) Dispropportionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?	
							Yes	No		Yes	No
WHB Kirby Hill Co- Investment LLC  c/o westbrook Partners 645 MADISON New York, NY 10022 14- 1933484	Investments	DE	Harvard Private Capital Realty		- 12,064,353	-130,256		No	4,042,433		No
Williamson Royalty Ventures LLC  c/o Denham Capital Management 200 C Boston, MA 02116 56- 2563228	Investments	DE	Denham Commodity Partners Fund III LP		19,703,867	181,255,423		No			No

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Percentage ownership
Agricola E Inversiones Pampa Alegre SA Avenida Santa Maria 6350 Oficina 3 SANTIAGO CI	Investments	CI	Inversiones Tres Cumbres Ltda	C	-392,045	6,139,416	100 000 %
Agricola Fundo Bucalemu Limitada c/o Clag Chile SpA Del Inca NO SANTIAGO CI 98-0639220	Investments	MA	Clag ( Chile ) SpA	C	-342,255	7,072,238	100 000 %
Agricola Rapel Limitada c/o clag Chile SpA Del Inca NO sanTIAGO CI 98-0639218	Investments	MA	Clag ( Chile ) SpA	C	-156,639	2,900,454	100 000 %
Agricola Ribera Limitada c/o Clag Chile SPA Del Inca NO4 SANTIAGO CI	Investments	MA	Clag ( Chile ) SpA	C			100 000 %
Anay y Asociados SA c/o HMC 600 Atlantic Ave boSTON, MA02210	Investments	MA	Nicarao Ltd	C		1,800	100 000 %
Aquila Inc c/o walkers spv walker house Mary Georgetown CJ 98-0532782	Investments	CJ	Hvd Mgt Priv Eq Corp	C	30,748,748	198,813,736	100 000 %
Ara Inc c/o Walkers SPV Walker House Mary Georgetown CJ 98-0543813	Investments	CJ	Hvd Mgt Priv Eq Corp	C	-24,133,421	169,861,700	100 000 %
ASPHALT HOLDINGS INC C/O HMC 600 Atlantic Ave BOSTON, MA02210 20-5171589	INVestments	DE	DENHAM Commodity Partners Fund III LP	C			99 800 %
Atlantic Avenue Realty Ltd c/o Walkers SPV Walker House Mary Georgetown CJ 98-0533323	Investments	CJ	Harvard Private Capital realty	C	3,093,003	77,824,951	100 000 %
Atlantic Pacific Realty Inc 1301 Shoreway Rd ST 250 Belmont, CA94002 13-4283871	Investments	MD	Harvard Private Capital realty	C	976,281	21,399,802	100 000 %
Black Kite Pty Ltd c/o DLA Phillips Fox Level 38 20 sydney AS	Investments	MA	Blue Marble Holdings Corp	C			100 000 %
Black Kite Trust c/o DLA Phillips Fox sydney AS 98-6063158	Investments	MA	SWT LP	T			100 000 %
Brasil Timber Limitada C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210 98-0645399	Investments	MA	Diversified International Timber Holdings LLC	C	-1,274,098	20,275,586	100 000 %
Campo Grande SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	CI	Diversified International Timber Holdings LLC	C	-812,233	25,585,379	100 000 %
Caracol Agropecuaria Ltda Rua Sete de Setembro 730 Porto Alegre BR 98-0642730	Investments	BR	Global Forest Investments LLC	C	971,827	37,559,990	100 000 %
CCA Japan Investment BV Zuidplein 126 AMSTERDAM NL	Investments	MA	Composition Capital Asia Fund CV	C	194,230	4,473,797	59 000 %
Chennai 2007 c/o HMC 600 Atlantic Ave boSTON, MA02138	investments	MP	PrESIDENT AND FELLOWS OF HARVARD COLLEGE	C	-68,127	12,922	100 000 %
Clag ( Chile ) SpA Del Inca NO 4446 SANTIAGO CI 98-0650099	Investments	CI	Clag LLC	C	-953,947	15,127,884	100 000 %
Composition Capital Asia Fund CV World Trade Center Amsterdam Zuidp AMSTERDAM NL 98-0469927	Investments	NL	Harvard Private Capital realty	C	-4,258,103	45,500,306	59 000 %
Composition Capital Asia Fund II CV World Trade Center Amsterdam Zuidp AMSTERDAM NL	Investments	NL	Composition Capital Asia II Feeder CV	C	-9,009,710	1,558,695	58 000 %
Composition Capital Asia II Feeder CV World Trade Center Amsterdam Zuidp AMSTERDAM NL 98-0563995	Investments	NL	Harvard Private Capital realty	C	-9,010,315	1,460,998	81 000 %
Composition Capital Europe Fund CV World Trade Center Amsterdam Zuidp AMSTERDAM NL 98-0459793	Investments	NL	Harvard Private Capital realty	C	-16,174,470	41,542,275	58 000 %
Composition Capital Europe II Feeder CV World Trade Center Amsterdam Zuidp AMSTERDAM NL 98-0569903	Investments	NL	Harvard Private Capital realty	C	-6,097,739	12,051,107	72 000 %
Composition Feeder GmbH Borsenstrasse 2-4 60313 Frankfurt a FRANKFURT GM	Investments	MA	Composition Capital Europe Fund CV	C			58 000 %
Comtel Assets Corp 433 E Las Calinas Boulevard Irving, TX75039 20-3239161	Investments	DE	Denham Commodity Partners Fund III LP	C		18,449,702	100 000 %
Comtel Assets Inc 433 E Las Calinas Boulevard Irving, TX75039 20-3239269	Investments	MA	Denham Commodity Partners Fund III LP	C		168,697	87 000 %
Cooperatie CC Asia Korea Feeder UA Zuidplein 126 AMSTERDAM NL	Investments	MA	Composition Capital Asia Fund CV	C	690,033	4,225,023	59 000 %
Dairy Farm Partnership C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210 98-0594944	Investments	NZ	DF1 Co	C	-599,606	9,929,653	100 000 %
Eco Cebaco SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicateca Inc	C	-180,442	14,195,959	90 000 %
Economiza Agropecuaria Ltda Estada Geral Condominio Boa Esperan Grande do Ribeiro BR	Investments	MA	IPE Agroindustrial Ltda	C	-276	420,352	96 000 %



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Egret Investments Ltd c/o Maples AND Calder PO Box 309 GRAND CAYMAN CJ 98-0650989	Investments	CJ	Hvd Mgt Priv Eq Corp	C		59,559,347	100 000 %
El Maria SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		1,046,516	100 000 %
Embarcadero Capital Investors II REIT Inc 1301 Shoreway Rd ST 250 Belmont, CA94002 37-1508503	Investments	MA	Harvard Private Capital realty	C	-2,948,292	67,068,323	51 000 %
Emerald Catastrophe Fund Ltd Suite 193 48 Par-la- ville Road HAMILTON BD	Investments	BD	Blue Marble Holdings Corp	C	8,731,035	91,490,314	99 000 %
Emerging Countries Opportunity Ltd Fund c/o Butterfield Fund Services 68 F Georgetown CJ	Investments	MA	Hvd Mgt Priv Eq Corp	C	807,987	16,809,398	90 000 %
Empresas Verdes Argentina SA Carlos Pellegrini 1138 Piso 1 Corrientes AR	Investments	MA	Quebrada Honda SA	C	-105,365	23,300,351	100 000 %
Enki Holdings Corp c/o Walkers SPV Walker House Mary Georgetown CJ 98-0540586	Investments	CJ	Hvd Mgt Priv Eq Corp	C	39,194,224	28,521,032	100 000 %
Ecuador Timber LP c/o Maples AND Calder PO Box 309 GRAND CAYMAN CJ 98-0492706	Investments	DE	Phemus Corp	C	529,129	26,524,573	80 000 %
Estancia Celina SA c/o PAGBAM Suipacha 1111 -Pis Buenos Aires AR	Investments	MA	Las Misiones SA	C	-34,868	1,721,044	100 000 %
ETON PARK EMERGING MKTS OVERSEAS FUND LP WINDWARD I 2ND FL REGATTA OFC PAR GRAND CAYMAN CJ	INVESTments	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	20,928,038	80,975,110	51 190 %
Fletcher Capital Markets Inc c/o hmc 600 Atlantic Ave boSTON, MA02210 13-3616925	investments	NY	PreSIDENT AND FELLOWS OF HARVARD COLLEGE	C	14,666		100 000 %
Fletcher Energy Development Corporation C/O HMC 600 Atlantic Ave BoSTON, MA02110 04-3524394	Investments	DE	Fletcher Capital Markets Inc				100 000 %
Florestas do Sul Agroflorestal Ltda Rodovia RS-472 KM22 Pedro Osorio BR 98-0493906	Investments	BR	Phemus Corp	C	4,981,464	99,795,845	100 000 %
Forestal Bosquepalm Cia Ltda Avenida Avenue Patria E4-41 y an QUITO EC	Investments	MA	Equador Timber LP	C	1,250	8,139,548	80 000 %
Forestal del Rio SA Suipacha 1111 - Piso 18 Buenos Aires AR	Investments	MA	Quebrada Honda SA	C			100 000 %
Forestal Foresvergal Cia Ltda Avenida Avenue Patria E4-41 y an QUITO EC	Investments	MA	Equador Timber LP	C		10,004,665	80 000 %
Galileia Agroindustrial Ltda Av Pedroso de Moraes 1201 SAO PAULO BR	Investments	MA	Insolo Agroindustrial SA	C	-277,877	37,135,388	96 000 %
Gateway Real Estate Fund III-TE LP Cricket Square Hutchins Drive PO George Town CJ	Investments	CJ	Harvard Private Capital realty	C			100 000 %
Gavea Investment Fund II B LP PO Box 986 45 Market St GRAND CAYMAN CJ 98-0537951	Investments	MA	Hvd Mgt Priv Eq Corp	C	149,041,000	263,267,000	100 000 %
GBE Development I Ltd PO Box 309 GT Ugland House S Chur Georgetown CJ	Investments	MA	GBE Investments Limited	C	-5,334	5,197,503	99 000 %
GBE Development II Ltd PO Box 309 GT Ugland House S Ch Georgetown CJ	Investments	MA	GBE Investments Limited	C	-5,667	149,067	99 000 %
GBE Development III Ltd PO Box 309 GT Ugland House S Ch Georgetown CJ	Investments	MA	GBE Investments Limited	C	-4,995	148,696	99 000 %
GBE Development IV Ltd PO Box 309 GT Ugland House S Ch Georgetown CJ	Investments	MA	GBE Investments Limited	C	-10,762	821	99 000 %
GBE Development V Ltd PO Box 309 GT Ugland House S Ch Georgetown CJ	Investments	MA	GBE Investments Limited	C	-4,253		99 000 %
GBE Fazendas Ltda Av das Americas 700 Bloco 5 RIO DE JANEIRO BR	Investments	MA	GBE Investments Limited	C	-178,560	12,425,944	99 000 %
GBE Holdings Ltd PO Box 309 GT Ugland House S Ch Georgetown CJ	Investments	MA	GBE Investments Limited	C	-10,351	1,179	99 000 %
GBE Investments Limited PO Box 309 GT Ugland House S Ch Georgetown CJ	Investments	MA	GBE Investments LP	C	-4,283	20,801,894	99 000 %
GBE Projetos Agrícolas I Ltda Av das Americas RIO DE JANEIRO BR	Investments	MA	GBE Investments Limited	C	-2,240,013	1,287,648	99 000 %
GBE Projetos Agrícolas II Ltda Av das Americas RIO DE JANEIRO BR	Investments	MA	GBE Investments Limited	C	-63,818	86,977	99 000 %
GBE Projetos Agrícolas III Ltda Av das Americas RIO DE JANEIRO BR	Investments	MA	GBE Investments Limited	C	-59,614	6,031	99 000 %

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GBE Projetos Agricolas IV Ltda Fazen da Esplanada Rodovia Estadu Estado do Tocantins BR	Investments	MA	GBE Investments Limited	C	-8,009		99 000 %
GBE Projetos Agricolas V Ltda Av das Americas RIO DE JANEIRO BR	Investments	MA	GBE Investments Limited	C			99 000 %
GBE Properties I Ltd PO Box 309 GT Ugland House S Ch Georgetown CJ	Investments	MA	GBE Investments Limited	C	-5,520	7,005,757	99 000 %
GBE Properties II Ltd PO Box 309 GT Ugland House S Ch Georgetown CJ	Investments	MA	GBE Investments Limited	C	-5,445	6,439,789	99 000 %
GBE Properties III Ltd PO Box 309 GT Ugland House S Ch Georgetown CJ	Investments	MA	GBE Investments Limited	C	-6,012	1,577,262	99 000 %
GBE Properties IV Ltd PO Box 309 GT Ugland House S Ch Georgetown CJ	Investments	MA	GBE Investments Limited	C	-10,821	821	99 000 %
GBE Properties V Ltd PO B309 GT Ugland House S Church Georgetown CJ	Investments	MA	GBE Investments Limited	C	-4,253		99 000 %
GBE Propriedades e Empreendimentos Imobiliarios I Ltda Av das Americas RIO DE JANEIRO BR	Investments	MA	GBE Investments Limited	C	-260,177	7,600,356	99 000 %
GBE Propriedades e Empreendimentos Imobiliarios III Ltda Av das Americas RIO DE JANEIRO BR	Investments	MA	GBE Investments Limited	C	-186,671	8,459,306	99 000 %
GBE Propriedades e Empreendimentos Imobiliarios IV Ltda Av das Americas RIO DE JANEIRO BR	Investments	MA	GBE Investments Limited	C	-166,947	5,424	99 000 %
GBE Propriedades e Empreendimentos Imobiliarios V Ltda Av das Americas RIO DE JANEIRO BR	Investments	MA	GBE Investments Limited	C	-144,088	820	99 000 %
Global Maritime Futures Fund Limited walker House 87 Mary Street George Town CJ	investments	UK	Demeter Holdings Corporation	C			70 550 %
Granary Investments IFS Court Twenty Eight Cybercity MP 98-0607880	Investments	MP	Lucy Holdings	C	623,829	29,707,603	100 000 %
Granary O range (PTY) LTD C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Granary Investments	C			100 000 %
Granary Waterberg (PTY) LTD 71 Steenbok Avenue Monument park SF	Investments	MA	Granary Investments	C	-302,742	7,084,896	100 000 %
Guanare AARL C/O HARVARD MGT CO 600 ATLANTIC AVE BOSTON, MA02210 98-0641951	Investments	UY	Phemus Corp	C	-2,364,135	47,110,665	100 000 %
Guanare SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	UY	Phemus Corp	C	646,161	59,843,087	100 000 %
Gulf Atlantic Operations LLC c/o Denham Capital Management 200 C BOSTON, MA02116 20-2386722	Investments	MA	Boylston Holdings LLC	C	45,989,698	39,110,619	100 000 %
HACO CORPORATION C/O HARVARD MGT CO 600 ATLANTIC AVE BOSTON, MA02210 52-1529624	Investments	DE	Blue Marble Holdings Corp	C			79 000 %
harvard business school publishing india private ltd unit 423 grand hyatt mumbai mumbai IN	publishing support	IN	harvard business school publishing corp		1,852,828	1,564,072	99 990 %
harvard Center Shanghai Co Ltd 5th Fl HSBC Bldg Intl Fin Ctr No 8 Shanghai CH	RESEARCH SUPPORT	CH	HARVARD CHINA INTERNATIONAL LLC		87,734	1,658,470	100 000 %
Harvard master Trust 1033 Massachusetts Avenue Cambridge, MA02138 04-2636388	Investments	MA	PreSIDENT AND FELLOWS OF HARVARD COLLEGE		189,304	666,004,626	100 000 %
HARVARD PRIVATE Capital Properties II C/O HARVARD MGT CO 600 ATLANTIC AVE BOSTON, MA02210 04-3140558	INvestments	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	-16,793,495	1,192,744	100 000 %
Harvard Private Capital Properties III C/O HARVARD MGT CO 600 ATLANTIC AVE BOSTON, MA02210 76-0254935	Investments	DE	Phemus Corp	C	-2,331,451	4,376,512	100 000 %
HARVARD UNIVERSITY PRESS LTD VERNON HOUSE 23 SICILIAN AVENUE LONDON UK	BOOK DISTRIBUTION	UK	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C	2,078,584	917,944	100 000 %
HARVARD UNIVERSITY PRESS OF NEW YORK C/O HU PRESS 79 GARDEN ST CAMBRIDGE, MA02138 13-3784301	PUBLISHING	NY	PRESIDENTS AND FELLOWS OF HARVARD COLLEGE	C			100 000 %
HB Cayman Limited PO Box 309 GT Ugland House S Ch Georgetown CJ	Investments	MA	HB Institutional LP	C	1,665,367	136,239,246	99 000 %
HMC Adage Manager LLC C/O HARVARD MGT CO 600 ATLANTIC AVE BOSTON, MA02210 04-3567988	Investments	DE	Phemus Corp	S		200	100 000 %
HPC Patron Scotland LP c/o Patron Capital Scotland GP Limi EDINBURGH UK 98-0438748	Investments	UK	Harvard Private Capital realty	C	-4,026,297	46,672,546	100 000 %
India Capital Opportunities I IFS Court Twenty Eight Cybercity MP	Investments	MP	Hvd Mgt Priv Eq Corp	C	18,041,789	49,026,705	64 000 %

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Insolo Agroindustrial SA Av Pedroso de Moraes SAO PAULO BR	Investments	BR	IPA Investimentos e Participacoes Agricolas Ltda	C	-1,628,415	301,753,344	96 000 %
Inversiones Brasil SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		1,800	100 000 %
Inversiones Catival SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C	93	380,173	100 000 %
Inversiones Coral SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		1,800	100 000 %
Inversiones Santa Rita SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C	2,853	1,813,987	100 000 %
Inversiones Tres Cumbres Ltda Roger de Flor 2736 dp 8 SANTIAGO CI 98-0446986	Investments	MA	Phemus Corp	C	-420,939	6,291,264	100 000 %
Inversiones Tunuyan SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		4,549,957	100 000 %
IPE Agroindustrial Ltda Av Pedroso de Moraes SAO PAULO BR	Investments	MA	Insolo Agroindustrial SA	C	-2,692,735	144,268,019	96 000 %
Kaingaroo Timberlands C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210 98-0412394	Investments	MA	KT1 Co	C	70,400,400	912,064,200	60 000 %
KTR Limited C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	CJ	Phemus Corp	C			100 000 %
La Arenosa SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		1,800	100 000 %
La Jacaranda SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		319,415	100 000 %
La Mora SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		1,205,358	100 000 %
La Zarza SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C	835	4,289,570	100 000 %
Las Acacias SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		80,627	100 000 %
Las Misiones SA c/o PAGBAM Suipacha 1111 -Pi Buenos Aires AR	Investments	MA	Campo Grande SA	C	-892,975	25,551,617	100 000 %
LaSalle Asia Opportunity Cayman I Ltd Walker House 87 Mary Street George Town CJ 98-0447511	Investments	CJ	Harvard Private Capital realty	C	2,373,629	68,903,470	100 000 %
LONGSTOCKING INVESTMENT CORPORATION C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210 52-2116455	INvestments	DE	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	S	-1,638	25,000	100 000 %
Long Term Forest Partners Cia Ltda Avenida Avenue Patria E4- 41 y an QUITO EC	Investments	MA	Equador Timber LP	C	-526,942	9,128,420	80 000 %
Los Almendros SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		1,800	100 000 %
Los Aromos SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		1,800	100 000 %
Los Arrayanes SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		436,110	100 000 %
Los Boldos SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Pino LLC	C	2,193,475	2,319,770	100 000 %
Los Laureles SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	CI	Diversified International Timber Holdings LLC	C	-93,714	2,268,746	100 000 %
Los Laureles SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		686,859	100 000 %
Midpac Resources I (BVI) Limited c/o Harneys corporate Services Ltd TORTOLA VI 98-0681728	Investments	VI	Denham Commodity Partners Fund III LP	C	-7,356,442	754,149	100 000 %
Midpac Resources II (BVI) Limited c/o Harneys corporate Services Ltd TORTOLA VI 98-0681725	Investments	VI	Denham Commodity Partners Fund III LP	C	-7,356,402	754,491	100 000 %
Nazare Agroindustrial Ltda Av Pedroso de Moraes SAO PAULO BR	Investments	MA	Insolo Agroindustrial SA	C	-753,474	19,932,888	96 000 %
NCH Agribusiness Investors Corp Ugland House PO BOX 39 George Town CJ 98-0559097	Investments	MA	Harvard Private Capital realty	C	-6,836,683	295,208,112	59 000 %
Neanderthal Investments IFS Court Twenty Eight Cybercity MP 98-0607884	Investments	MP	Lucy Holdings	C	1,110,614	14,084,764	100 000 %

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New Vernon India (Cayman) Fund LP c/o Walkers SPV Walker House Mary Georgetown CJ 20-1577934	Investments	CJ	Hvd Mgt Priv Eq Corp	C	66,778,836	450,463,954	100 000 %
NGL Holdings Inc c/o Denham Capital Management 600 T HOUSTON, TX77002 33-1101243	Investments	DE	Denham Commodity Partners Fund II LP	C	-2,281,123	33,147,408	85 000 %
NGL Supply Inc 6210 S Yale TULSA, OK74136 73-1255805	Investments	MA	NGL Holdings Inc	C		32,175,518	72 000 %
Nicarao I Ltd c/o Maples AND Calder PO Box 309 GRAND CAYMAN CJ 98-0643167	Investments	MA	Nicarao Ltd	C	75	597,073	100 000 %
Nicarao II Ltd c/o Maples AND Calder PO Box 309 GRAND CAYMAN CJ 98-0643169	Investments	MA	Nicarao Ltd	C	75	597,073	100 000 %
Nicarao Ltd c/o Maples AND Calder PO Box 309 GRAND CAYMAN CJ 98-0643164	Investments	MA	Nicateca Inc	C	3,608	28,659,524	100 000 %
Nicateca Inc C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210 98-0520487	Investments	CJ	Phemus Corp	C	-176,684	45,272,788	100 000 %
Nicateca SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		3,063,443	100 000 %
Old Lane HMAFF LP c/o CCA 330 PARK AVENUE 7TH FL NEW YORK, NY10022 98-0487312	Investments	CJ	Hvd Mgt Priv Eq Corp	C	8,484,398	44,094,888	100 000 %
Opera SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C	3,758	11,970,856	100 000 %
Patriot Interest Holdings Inc c/o Denham Capital Management 200 C BOSTON, MA02116 01-0938844	Investments	MA	NGL Holdings Inc	C		801,414	85 000 %
Permian Midstream Corporation c/o Denham Capital Management 200 C BOSTON, MA02116 01-0938834	Investments	MA	Patriot Interest Holdings Inc	C		383,426	85 000 %
Pinares AARL C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210 98-0641950	Investments	UY	Phemus Corp	C	-2,684	7,356,224	100 000 %
Pradaria Agroflorestal Ltda Rua Luiz Dodero 28 SALA 3 CAMPO GRANDE BR 98-0642732	Investments	CJ	Global Forest Investments LLC	C	4,669,613	92,590,756	100 000 %
Quebrada Honda SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	PM	Pino LLC	C	20,097,812	23,646,030	100 000 %
QUEBRADA RELOJERA SA piso 4 oficina 4 edificio dr caledonia PM	INVEstments	PM	PHEMUS Corp	C			100 000 %
QUEBRADA TANQUE SA piso 4 oficina 4 edificio dr caledonia PM	INVEstments	PM	PHemus Corp	C			100 000 %
Represa Properties Ltd PO Box 309 GT Ugland House S Ch Georgetown CJ	Investments	MA	GBE Investments Limited	C	-6,494		99 000 %
Represa Propriedades e Empreendimentos Imobiliarios Ltda Av Prediente Wilson 210 RIO DE JANEIRO BR	Investments	MA	GBE Investments Limited	C	-247		99 000 %
Romply Merops SRL C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210 98-0646095	Investments	RO	Phemus Corp	C	2,747,041	4,651,699	100 000 %
Round Table Asset Recovery Fund Ltd Windward I West Bay Road George Town CJ	Investments	MA	Blue Marble Holdings Corp	C		77,184,173	94 000 %
Round Table Global Macro Fund Ltd Windward I West Bay Road George Town CJ	Investments	MA	Blue Marble Holdings Corp	C		28,804,424	100 000 %
SANTA FE REFORESTATION SA piso 4 oficina 4 edificio dr caledonia PM	INVEStments	PM	PHEmus Corp	C			100 000 %
Scolopax SRL C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	RO	Phemus Corp	C	7,758,612	90,506,225	100 000 %
Serra Grande Agroindustrial Ltda Av Pedroso de Moraes SAO PAULO BR	Investments	MA	Insolo Agroindustrial SA	C	-229,783	15,679,008	96 000 %
Sia Empetrum C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210 98-0648693	Investments	MA	Phemus Corp	C	-69,429	3,489,639	100 000 %
Sleuteldraai Landgoed (Edms) Bpk 71 Steenbok Avenue Monument park SF	Investments	MA	Granary Normandien (Proprietary) Limited	C	-148,168	630,064	100 000 %
Sociedad Explotadora Agricola SpA c/o Clag Chile SpA Del Inca NO SANTIAGO CI 98-0632838	Investments	MA	Clag ( Chile ) SpA	C	-568,644	4,260,164	100 000 %
Sorotivo Agropecuaria Ltda Fazenda IPE Grande do Ribeiro BR	Investments	MA	IPE Agroindustrial Ltda	C	-351,834	2,350,594	96 000 %
SUSTAINABLE FORESTRY SA piso 4 oficina 4 edificio dr caledonia PM	INVEstments	PM	PHEMus Corp	C			100 000 %

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Percentage ownership
Sustainable Teak Participacoes Ltda Avenida Governador Ponce de Arruda Varezea Grande BR 98-0639215	Investments	BR	Brazil Teak LLC	C	3,380,977	112,961,997	100 000 %
Sustainable Timbers SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	PM	Phemus Corp	C	-24,478	21,837,123	100 000 %
TDR SCOTLANDLP C/O TDR CAPITAL ONE STANHOPE GATE LONDON UK 98-0471766	Investments	UK	HVD Mgt Priv Eq Corp	C		70,348,134	75 000 %
Terena SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	UK	Phemus Corp	C	-10,725	41,782,439	100 000 %
Uniteca Agroflorestal SA Avenida Governador Ponce de Arruda Varezea Grande BR	Investments	MA	Sustainable Teak Participacoes Ltda	C	-635,047	48,865,600	87 000 %
Veriwaste LP c/o Jordans 20-22 Bedford Row LONDON UK 98-0656246	Investments	UK	Hvd Mgt Priv Eq Corp	C		8,570,761	100 000 %
VINE 2 LTD C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	INvestments	CJ	PHEmus Corp	C			100 000 %
Vista Verde Agroindustrial Ltda Av Pedroso de Moraes SAO PAULO BR	Investments	MA	Insolo Agroindustrial SA	C	-2,189,350	31,051,512	96 000 %
WHARTON COUNTY POWER PARTNERS GP INC C/O DENHAM Capital Management 200 C BOSTON, MA02116 41-2086348	INvestments	DE	DENHAM COMMODITY Partners Fund II LP	C			100 000 %

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount Involved (\$)
(1) American Repertory Theatre	A	430,961
(1) dubai harvard foundation for medical research inc	A	14,148
(2) HARVARD BUSINESS SCHOOL PUBLISHING CORPORATION	A	15,152,778
(3) Harvard Magazine	A	50,685
(4) Harvard Neurodiscovery Center	A	209,550
(5) Harvard Real Estate Inc	A	31,936
(6) fundacion centro de investigacion de la escuela	B	255,000
(7) harvard business school european research center in paris	B	976,224
(8) dubai harvard foundation for medical research inc	C	412,500
(9) Harvard Real Estate Allston Inc	D	153,352,401
(10) dubai harvard foundation for medical research inc	N	369,774
(11) Harvard Dedicated Energy Limited	Q	8,291,797
(12) American Repertory Theatre	Q	2,993,073
(13) Armenise Foundation	R	1,400,855
(14) HARVARD BUSINESS SCHOOL INTERACTIVE	R	3,095,147
(15) HARVARD BUSINESS SCHOOL PUBLISHING CORPORATION	R	18,567,192
(16) Harvard Magazine	R	240,581
(17) Harvard Medical Center	R	289,582
(18) Harvard Neurodiscovery Center	R	5,994,776
(19) Red Top Inc	R	159,828
(20) Trustees for Harvard University	R	1,457,063
(21) Other controlled organizations		
(22) see Schedule O		

Additional Data

Software ID:

Software Version:

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
James R Houghton Fellow	5 00	X						0	0	0
Nannerl O Keohane Fellow	5 00	X						0	0	0
Patricia A King Fellow	5 00	X						0	0	0
Robert D Reischauer Fellow	5 00	X						0	0	0
Robert E Rubin Fellow	5 00	X						0	0	0
Drew Gilpin Faust President	60 00	X		X				714,197	0	160,362
James F Rothenberg Treasurer	10 00	X		X				0	0	0
Edward C Forst Executive Vice President	60 00			X				509,095	0	48,285
Marc L Goodheart Secretary	60 00			X				285,828	0	55,455
Marilyn M Hausammann V P Human Resources	60 00			X				336,665	0	55,321
Christine M Heenan V P Govt Comm & Pub Aff	60 00			X				378,019	0	55,307
Lisa Hogarty V P Campus Services	60 00			X				0	0	0
Steven E Hyman Provost	60 00			X				537,245	0	35,162
Robert W Iuliano V P and General Counsel	60 00			X				441,525	0	51,590
KATHERINE N LAPP Executive Vice President	60 00			X				183,045	0	13,934
Tamara E Rogers V P Alumni Affairs & De	60 00			X				355,874	0	53,813
Daniel S Shore V P Finance and C F O	60 00			X				278,577	0	52,339
A Clayton Spencer V P Policy	60 00			X				312,350	0	33,824
Nancy S Zeckhauser V P Administration	60 00			X				393,061	0	44,362
Jeffrey S Flier Dean, Faculty of Medicin	60 00				X			554,672	0	53,180
Jay O Light Dean, Faculty of Busines	60 00				X			494,451	0	55,780
Michael D Smith Dean, Faculty of Arts &	60 00				X			365,907	0	51,346
Julio Frenk Dean, Faculty of Public	60 00					X		631,166	0	61,165
Christopher M Gordon C O O Allston Developme	60 00					X		572,947	0	48,950
Irving H Goldberg Professor	60 00					X		539,780	0	46,132

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Walter C Kester Professor	60 00					X		501,593	20,131	55,280
Ajay K Singh Professor	60 00					X		534,178	0	31,539
Alan J Stone Former V P Govt Comm &	0 00						X	209,352	0	0
Robert B Cashion Assoc V P Dev/Former Acti	60 00						X	266,231	0	57,533
Elizabeth Mora V P Finance through 5/0	0 00						X	240,727	0	0
Lawrence H Summers Professor/ Former Presid	0 00						X	101,203	0	2,149



Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
STUDENT TUITION, R&B,	900,099	1,070,423,627	1,070,423,627		
LAB SERVICES & OTHER M	900,099	55,335,719	55,335,719		
SALES/SERVICES CONVENI	900,099	26,643,293			26,643,293
PUBLICATIONS	900,099	26,468,071	26,468,071		
AUXILIARY HEALTH SERVI	900,099	19,886,441			19,886,441

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

<i>Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.</i>	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
PAYMENTS TO ANNUITANTS	57,749,000	52,695,962	3,508,252	1,544,786
Miscellaneous OTHER EXP	43,967,790	40,120,609	2,671,043	1,176,138
BOOKS	36,660,288	33,452,512	2,227,113	980,663
PUBLISHING	19,748,360	18,020,378	1,199,713	528,269
TAXES AND FEES	11,912,513	10,870,168	723,685	318,660