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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

OMB No 1545-0047

benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements. Open to Public

| A F | or the | 2009 cal | endar year, or tax year beginning JUL 1, 2009 and er | nding [| JUN 30, 2010 | |
|--|-----------------------------|---------------------------|--|---------------------|-------------------------------|-------------------------------------|
| В | Check if | Please | C Name of organization | D Employer identifi | cation number | |
| а | pplicable | e use IRS | | | | |
| | Addre: | ss label or e print or | CENTRAL VERMONT ECONOMIC DEVELOPMENT | | | |
| | Name change | type | Doing Business As | 1 03-0 | 260892 | |
| 〒 | initial return | See | | oom/suite | E Telephone numbe | |
| \vdash | Termir | Specific Instruc- | P.O. BOX 1439 | | • | <u>) 223-4654</u> |
| | ated Amend | | City or town, state or country, and ZIP + 4 | | G Gross receipts \$ | 344,018. |
| | ⊒return ⊒Applic ⊒tion | a- | MONTPELIER, VT 05601 | | H(a) Is this a group re | |
| _ | pendir | ~ | ne and address of principal officer:Susan Matthews | | for affiliates? | Yes X No |
| | | | Box 1439, Montpelier, VT 05601 | | H(b) Are all affiliates inc | |
| | | | us: X 501(c) (6) ◀ (insert no.) 4947(a)(1) or 527 | | 7 | |
| | | te: NA | | | | list. (see instructions) |
| | | | n: X Corporation | 1 Voor | H(c) Group exemption | |
| | art I | Summa | | L Teal | oriorination. 1970 | A State of legal domicile: VT |
| | | | | t mi a 1 | and anmon | ai al |
| e | | | scribe the organization's mission or most significant activities. Indust | LITA | and commer | Clai |
| Jan | · ' | | opment. | | | |
| & Governance | l . | | s box if the organization discontinued its operations or dispose | ed of more | | |
| 6 | | | f voting members of the governing body (Part VI, line 1a) | | 3 | 34 |
| 90 | l | | f independent voting members of the governing body (Part VI, line 1b) | | 4 | 0 |
| êS. | | | ber of employees (Part V, line 2a) | | 5 | 4 |
| ე. | | | ber of volunteers (estimate if necessary) | | 6 | 0 |
| ∑ 2 | 1 | _ | s unrelated business revenue from Part VIII, column (C), line 12 | | 7a | 0. |
| Revenue Activities | b | Net unrela | ated business taxable income from Form 990-T, line 34 | | 7b | 0. |
| 3 | | | | <u> </u> | Prior Year | Current Year |
| 30 | 8 | Contributi | ons and grants (Part VIII, line 1h) | <u> </u> | <u>169,259.</u> | 302,977. |
| | 9 | Program s | service revenue (Part VIII, line 2g) | | 21,463. | 37,601. |
| 3 | 10 | Investmer | nt income (Part VIII, column (A), lines 3, 4, and 7d) | | 2,558. | 1,819. |
| 7 | 11 | Other reve | enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 2,055. | 1,621. |
| <u> </u> | 12 | Total reve | nue - add lines 8 through 11 (must equal Part VIII, c olumn (Δ), line 12) | | <u> </u> | 344,018. |
| 9 | 13 | Grants an | d similar amounts paid (Part IX, column (A), lines 1-3) | /ED_ | | |
| UNU Expenses | 14 | Benefits p | | | 10 | |
| ∄ຊ | 15 | Salaries, c | other compensation, employee benefits (Part IX, column (A), line 4) | 3:0:40 | 136,972. | 143,331. |
| ΩŠ | | | nal fundraising fees (Part IX, column (A), line 11e) | 2010 🖂 | 9-6 | |
| ğ | þ. | Total fund | raising expenses (Part IX, column (D), line 25) | | E | |
| ΩÌ, | 17 | Other exp | enses (Part IX, column (A), lines 11a-11d, 11f-24f) | | 49,986. | 167,103. |
| | 18 | Total expe | enses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | 186,958. | 310,434. |
| | 19 | | ess expenses. Subtract line 18 from line 12 | | 8,377. | 33,584. |
| ces | | | | Ве | ginning of Current Year | End of Year |
| Net Assets or Fund Balances | 20 | Total asse | ets (Part X, line 16) | | 244,258. | 277,977. |
| ₩ | 21 | Total liabil | ities (Part X, line 26) | | 3,653. | 3,788. |
| 캺 | 22 | Net assets | s or fund balances Subtract line 21 from line 20 | | 240,605. | 274,189. |
| Pa | rt II | Signat | ture Block | | | |
| | | Under pena | ues of perjury, I declare that I have examined this return, including accompanying schedules and s | statements, | and to the best of my knowled | ge and belief, it is true, correct, |
| | | and confibre | Declaration of preparer (other than officer) is based on all information of which preparer has any | Kilowiedge | 1/ 12 | \ \ \ \ |
| Sign | n | L | him Hallmill | | 111-16 |)~[() |
| Her | | Sign | ature of officer | | Date | |
| | _ | Su | san Matthews, Executive Director | | | |
| | | | e or print name and title | | | |
| | | Preparer's | Date | | | er's identifying number |
| Paid | | signature | Drue K/ Sallelder 10/06, | l sel | f (see in: | structions) |
| Prep | arer's | Firm's name | <u> </u> | / <u> </u> | EIN D | |
| Use Only yours if Self-employed), 1 CONTI CIRCLE | | | | | | |
| | | address, and ZIP + 4 | BARRE, VERMONT 05641 | | Dhosa na 🕨 O | 02-476-0400 |
| May | , tha iE | | s this return with the preparer shown above? (see instructions) | | PHONE NO. P | 02-476-9490 |

| | n 990 (2009) CENTRAL VERMONT ECONOMIC DEVELOPMENT 03 | <u>3-0260892 </u> | Page 2 |
|----|--|--|--------|
| Pa | rt III Statement of Program Service Accomplishments | | |
| 1 | Briefly describe the organization's mission: None | | |
| | | | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? | Yes | X No |
| 3 | If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? | Yes | X No |
| 4 | If "Yes," describe these changes on Schedule O. Describe the exempt purpose achievements for each of the organization's three largest program services by expens Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grant allocations to others, the total expenses, and revenue, if any, for each program service reported | | |
| 4a | (Code.)(Expenses \$ 289,518. including grants of \$)(Revenue Local development corporation - To promote industrial and development in the Central Vermont area. | | 1 |
| | | | |
| | | | |
| | | | |
| 4b | (Code:) (Expenses \$ including grants of \$) (Revent | ue \$ |) |
| | | | |
| | | | |
| | | | |
| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue | ue \$ |) |
| | | | |
| | | | |
| | | | |
| | | | |
| 4d | Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$ |) | |
| 4e | Total program service expenses ►\$ 289,518. | Form 99 | |

| | · | | Yes | No |
|-----|---|------------|--------|---------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | | _X_ |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | | _X_ |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | _3_ | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II | 4 | | |
| 5 | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and | | | |
| | reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III | 5_ | | <u> </u> |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | <u> </u> |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | <u> X</u> |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| | Schedule D, Part III | 8_ | | <u> </u> |
| 9 | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide | | | |
| | credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | <u>X</u> |
| 10 | Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? | | | |
| | If "Yes," complete Schedule D, Part V | 10 | | <u> </u> |
| 11 | Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VIII, IX, or X | | | |
| | as applicable | 11 | Х | |
| • | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI. | | | |
| • | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | l | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. | | | |
| • | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | | | |
| • | Part X, line 16? If "Yes," complete Schedule D, Part IX | | | |
| • | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. | | | |
| • | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X | | | |
| 12 | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI, XII, and XIII. | 12 | x | |
| 12A | Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No | | | |
| | If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional | | | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| þ | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | and program service activities outside the United States? If "Yes," complete Schedule F, Part I | 14b | | <u>X</u> _ |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization | | | |
| | or entity located outside the United States? If "Yes," complete Schedule F, Part II | 15 | | <u> </u> |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals | | | |
| | located outside the United States? If "Yes," complete Schedule F, Part III | 16 | | _ <u>X</u> _ |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | <u> </u> |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | 77 |
| 40 | 1c and 8a? If "Yes," complete Schedule G, Part II | _18 | | <u> </u> |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | 4.0 | | v |
| 20 | complete Schedule G, Part III Did the organization operate one or more hospitals? If "Yes " complete Schedule H | 19 | | $\frac{x}{x}$ |
| 20 | Did the organization operate one or more hospitals? If "Yes," complete Schedule H | 20 Form | 990 (2 | |
| | | . 01111 | (A | -003) |

| | | | Γ | r - |
|----------|---|-----------------|-------------------------------|---------------|
| 04 | Did the executation report more than \$5,000 of grants and other equiptions to governments and executations in the | | Yes | No |
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | Х | |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, | 21 | | |
| | column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | х |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | | х |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K If "No", go to line 25 | 24a | | х |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a | | | |
| | disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | Schedule L, Part I | 25b | | |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified | | | |
| | person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | <u>X</u> |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete | | | |
| | Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | <u>X</u> |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | X |
| С | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was | | | 37 |
| ~~ | an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | $\frac{x}{x}$ |
| 29 20 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | 29 | | |
| 30 | contributions? If "Yes," complete Schedule M | 20 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | 30_ | | |
| ٠. | If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | <u> </u> | | |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | _ _ | | _=_ |
| | sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | Х |
| 34 | Was the organization related to any tax-exempt or taxable entity? | | | |
| | If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | | X |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 35 | | X |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | _X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | <u> </u> |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? | | | |
| | Note. All Form 990 filers are required to complete Schedule O. | 38 | Х | |
| | | | $\alpha \alpha \alpha \omega$ | |

Form **990** (2009)

2009) CENTRAL VERMONT ECONOMIC DEVELOPMENT
Statements Regarding Other IRS Filings and Tax Compliance

| | | | Yes | No |
|----|--|-----------|----------|---------------|
| 1a | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of | | | |
| | U.S Information Returns Enter -0- if not applicable . 1a C | | | |
| b | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | |
| | (gambling) winnings to prize winners? | 1c | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | |
| | filed for the calendar year ending with or within the year covered by this return | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | <u>X</u> | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? | 3a | | <u> </u> |
| | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | X |
| b | If "Yes," enter the name of the foreign country. | | | |
| | See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and | | | |
| | Financial Accounts. | _ | | ٠,, |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | <u>5a</u> | | X |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | _5b | | |
| С | If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited | | | |
| 6- | Tax Shelter Transaction? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | 5c | | |
| oa | any contributions that were not tax deductible? | 6a | | x |
| h | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | - Ou | | |
| | were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services | | | |
| | provided to the payor? | 7a | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | |
| | to file Form 8282? | 7с | | |
| | If "Yes," indicate the number of Forms 8282 filed during the year | 1 | | |
| е | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal | | } | |
| | benefit contract? | _7e | | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | X |
| g | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | X |
| n | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? | 7h | | _ |
| 0 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings | | | |
| | at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | - |
| a | Did the organization make any taxable distributions under section 4966? | 9a | | |
| _ | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 |] | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | |
| 11 | Section 501(c)(12) organizations. Enter | | | |
| а | Gross income from members or shareholders | - | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | |
| | amounts due or received from them.) | - | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | <u> </u> |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | L Corre | 990 | (2000) |
| | | LOLU | フプレ | (2003) |

03-0260892 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| <u>sec</u> | tion A. Governing Body and Management | | , — | |
|------------|---|----------|----------|-----------|
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body 1a 34 | | | ŀ |
| b | Enter the hamber of voting members that are medpendent. | 2 | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2_ | | X |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| | of officers, directors or trustees, or key employees to a management company or other person? | 3 | | X |
| 4 | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? | 4 | <u> </u> | X |
| 5 | Did the organization become aware during the year of a material diversion of the organization's assets? | 5 | ļ | X |
| 6 | Does the organization have members or stockholders? | 6 | X | <u> </u> |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the | | | |
| | governing body? | 7a | <u> </u> | <u>X</u> |
| b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? | 7b | | X |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year | 1 | 1 | |
| | by the following: | 1 | 1 | |
| а | The governing body? | 8a | X | ļ |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | İ |
| | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | X |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) | | | |
| | | | Yes | No |
| 10a | Does the organization have local chapters, branches, or affiliates? | 10a | <u> </u> | X |
| b | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | į |
| | and branches to ensure their operations are consistent with those of the organization? | 10b | <u> </u> | |
| 11 | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? | 11 | X | |
| 11A | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | | | |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | X | |
| b | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise | | | |
| | to conflicts? | 12b | X | |
| С | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | |
| | ın Schedule O how this is done . | 12c | | X |
| 13 | Does the organization have a written whistleblower policy? | 13 | ļ | <u> X</u> |
| 14 | Does the organization have a written document retention and destruction policy? | 14 | | Х |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | | X |
| b | Other officers or key employees of the organization | 15b | | X |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.) | ł | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| | taxable entity during the year? | 16a | ļ | X |
| b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | <u>.</u> | |
| Sec | tion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed VT | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available | e for | | |
| | public inspection. Indicate how you make these available. Check all that apply. | | | |
| | Own website Another's website X Upon request | | _ | |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, a | ınd fina | incial | |
| | statements available to the public | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person of | ation. | | |
| | Susan Matthews - 223-4654 | | | |
| | P.O. Box 1439, Montpelier 05601 | | 000 | (0000) |
| | | Form | 33U (| (2009) |

932006 02-04-10

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees. See instructions for definition of "key employee "
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order, individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A) | (B) | | | (0 | 2) | | ecto | (D) | (E) | (F) |
|---|-------------|--------------------------------|-----------------------|-----------|--------------|------------------------------|--------|--|--|---|
| Name and Title | Average | | | ۰۰ Pos | | ì | | Reportable | Reportable | Estimated |
| | hours | (cl | (check all the | | that | nat apply) | | compensation | compensation | amount of |
| | per week | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | from the organization (W-2/1099-MISC) | from related organizations (W-2/1099-MISC) | other compensation from the organization and related organizations |
| Susan Matthews | | | | | | | | | _ | _ |
| Executive vice president | 40.00 | X | <u> </u> | | X | | | 69,813. | 0. | 0 |
| Jennifer Surat | 40 00 | v | | | x | | | 27 072 | 0. | 0 |
| Executive admin. See attached for board o | 40.00 | | | | | | | 37,973. | 0. | 0 |
| See accached for board o | | | | | | | | 0. | 0. | 0 |
| | | | | | | | | | | |
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| | | <u> </u> | ⊢ | ⊢— | ⊢ | - | ⊢– | | | |

| rai | Section A. Officers, Directors, Tru | ıstees, Key Eı | mple | oyee | s, a | nd l | High | est | | ees (continued) | | | | |
|-----|--|------------------|--------------------------------|-----------------------|---------|--------------|---|---------|---------------------------|-------------------------------|----------|-------------|----------------|-----------|
| | ` (A) | (B) | | | • | C) | | | (D) | (E) | | | (F) | |
| | . Name and title | Average | ١., | | Pos | | | | Reportable | Reportable | | | stimat | |
| | | hours | (cl | heck | (ali | that | app | ly) | compensation | compensation | | | nount | |
| | | per week | ector | | Ī | | | | from the | from related organizations | | | other pensa | |
| | | "" | Individual trustee or director | 8 | | | Highest compensated employee | ļ | organization | (W-2/1099-MIS | | | rom th | |
| | | | ustee | trust | | 8 | Dens | | (W-2/1099-MISC) | • | | org | anıza | tion |
| | | | da t | institutional trustee | | Key employee | st co | <u></u> | | | | | d rela | |
| | | | ing. | Instit | Officer | Key | E E | Ē | | | | orga | anızat | ions |
| | | | | | | | ├ | - | | | - | | | |
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| | | | | | | | | | | | ŀ | | | |
| | Total | | | | | | | | 107,786. | | 0. | | - | 0. |
| 2 | Total number of individuals (including but n | ot limited to th | ose | liste | d at | oove | a) wh | o re | | | | | - | <u> </u> |
| | compensation from the organization | | | | | | -, | | | ,000 10p0/142510 | | | | 0 |
| | | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any former officer, | director or trus | stee | , key | em/ | ploy | yee, | or h | ighest compensated en | nployee on | | | | |
| | line 1a? If "Yes," complete Schedule J for se | | | | | | | | | | ļ | _3 | | Х |
| 4 | For any individual listed on line 1a, is the su | | | | | | | | | he organization | | | | |
| _ | and related organizations greater than \$150 | | | | | | | | | | - | 4 | _ | X |
| 5 | Did any person listed on line 1a receive or a | | | | rom | any | unre | elate | ed organization for servi | ces rendered to | | | | 3,5 |
| Sec | the organization? If "Yes," complete Schedution B. Independent Contractors | ule J for such p | <i>jers</i> | оп | - | | | | | - | | 5 | | X |
| 1 | Complete this table for your five highest co | mpensated inc | lepe | nde | nt c | ontr | acto | rs th | nat received more than | \$100.000 of comp | nens: | ation f | rom | |
| • | the organization. NONE | | | | | | | | action of more than | ¢ 700,000 07 00111p | 701136 | 1 | | |
| | (A) | | | | | | | T | (B) | | | (C | | |
| | Name and business | address | | | | | | _ | Description of s | ervices | C | omper | | n |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | | |
| 2 | Total number of independent contractors (ii | | ot lır | nited | d to | _ | | ted | above) who received m | ore than | | | | |
| | \$100,000 in compensation from the organiz | ation > | | | | (| <u>, </u> | | | | | Earm (| 000 | |
| | | | | | | | | | | | | | | ********* |

| Form 990 | | RAL VERM | <u>ONT ECONO</u> | MIC DEVELO | PMENT | 03-0260 | 892 Page 9 |
|--|---|------------------|------------------|----------------------------|--|--------------------------------|---|
| Part V | III Statement of Reve | nue | | | | | |
| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| 원원 1 : | a Federated campaigns | 1a | | | | | |
| Contributions, gifts, grants and other similar amounts | b Membership dues | 1b | 27,480. | | | | |
| is, g | c Fundraising events | 10 | | | | | |
| <u>arigi</u> | d Related organizations | 1d | | | | | |
| ini, | e Government grants (contribut | tions) 1e | 275,497. | | | | |
| 를 위 1 | f All other contributions, gifts, grar | nts, and | | | | | |
| έξ | similar amounts not included abo | ove 1f | | | | | |
| <u> </u> | 9 Noncash contributions included in lines | s 1a-1f \$ | | | | | |
| <u>8 0</u> | h Total. Add lines 1a-1f | | • | 302,977. | | | |
| | | | Business Code | | | | |
| ළ 2 : | a <u>Lease Income</u> | | 900000 | 20,578. | 20,578. | | |
| <u> </u> | b Loan Fees and i | interest | 900000 | 2,368. | 2,368. | | |
| Program Service Revenue | c | | | | | | |
| <u>§</u> | d | | | | | <u> </u> | |
| <u> </u> | e | | | | | | |
| <u> </u> | All other program service rever | enue | 900099 | 14,655. | 14,655. | <u></u> - | |
| | g Total. Add lines 2a-2f | | • | 37,601. | | | |
| 3 | Investment income (including | dividends, inter | est, and | | | | |
| | other similar amounts) | | ▶ | 1,819. | 1,819. | | |
| 4 | Income from investment of ta | x-exempt bond | proceeds 🕨 | | | | |
| 5 | Royalties | | | | | | |
| | | (i) Real | (II) Personal | | | | |
| 6 8 | | <u> </u> | ļ | | | | |
| | b Less: rental expenses | | | | | | |
| (| Rental income or (loss) | | | | | | |
| | d Net rental income or (loss) | | > | | | | |
| 7 8 | a Gross amount from sales of | (i) Securities | (II) Other | | | | |
| | assets other than inventory | | | | | | |
| l t | Less: cost or other basis | | | | | | |
| | and sales expenses | - | | | | | |
| I . | Gain or (loss) | | | , | | | |
| | d Net gain or (loss) | | • | | | | |
| 9 8 8 | Gross income from fundraisin | • | | | | | |
| l e | including \$ | of | | | | | |
| å | contributions reported on line | • | | | | | |
| Other Revenue | Part IV, line 18 | a . | | | | | |
| ಕ∣ ' | Less: direct expenses | b | · | | | | |
| | Net income or (loss) from fund | | P | | | | - |
| 9 8 | Gross income from gaming ac | | | | | | |
| . | Part IV, line 19 | а | | | | | |
| | Less direct expenses | b b | | | | | |
| | Net income or (loss) from garra Gross sales of inventory, less | - | | | | | |
| 10 8 | and allowances | | | | ļ | 1 | |
| | Less: cost of goods sold | a b | | | } | | |
| | Net income or (loss) from sale | _ | | | | | |
| | Miscellaneous Revenu | | Business Code | | - | | |
| 11 - | Other Income | <u> </u> | 900099 | 1,621. | 1,621. | | |
| '' ' | | | 700099 | 1,041. | 1,041. | | |
| | | | | | | | |
| | | | | | | | - |
| | Total. Add lines 11a-11d | | | 1,621. | | | |
| 12 | Total revenue. See instructions. | | | 344,018. | 41,041. | 0. | 0. |
| 932009 02-04-10 | . Star teresizes, ess mondonomo. | | | 2 - - 1 0 1 0 • | <u> </u> | | Form 990 (2009) |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

| | All other organizations must comple | ete column (A) but are | | ete columns (B), (C), and | |
|----|---|------------------------|------------------------------|-------------------------------------|--------------------------------|
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to governments and | | | | |
| | organizations in the U.S. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to individuals in | | | | |
| | the U.S. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to governments, | | | | |
| | organizations, and individuals outside the U.S. | | | | |
| | See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | | | | |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salanes and wages | 108,714. | 97,843. | 10,871. | |
| 8 | Pension plan contributions (include section 401(k) | | | | |
| | and section 403(b) employer contributions) | | | | |
| 9 | Other employee benefits | 26,749. | 24,074. | 2,675. | |
| 10 | Payroll taxes | 7,868. | 7,081. | 787. | |
| 11 | Fees for services (non-employees) ⁻ | | | | |
| а | Management | | | | |
| b | Legal . | | | | |
| С | Accounting | | | | |
| d | Lobbying | | | | |
| е | Professional fundraising services. See Part IV, line 17 | | | | |
| f | Investment management fees | | | <u>_</u> | |
| g | Other | | | | |
| 12 | Advertising and promotion | 1,913. | 1,913. | | |
| 13 | Office expenses | 3,499. | 3,149. | 350. | |
| 14 | Information technology | | | | |
| 15 | Royalties | | | | · |
| 16 | Occupancy | 10,224. | 9,202. | 1,022. | |
| 17 | Travel | 1,543. | 1,389. | 154. | <u> </u> |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 6,649. | 5,984. | 665. | |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | 1,350. | | 1,350. | |
| 23 | Insurance | 4,023. | 3,621. | 402. | |
| 24 | Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.) | | | | |
| а | G., | 108,679. | 108,679. | | |
| b | Equipment Costs and lea | 13,665. | 12,298. | 1,367. | |
| С | Transportation/mileage | 4,423. | 3,981. | 442. | |
| d | Telephone | 3,220. | 2,898. | 322. | |
| е | Legal & Professional | 2,865. | 2,578. | 287. | |
| f | All other expenses | 5,050. | 2,915. | 2,135. | |
| 25 | Total functional expenses. Add lines 1 through 24f | 310,434. | 287,605. | 22,829. | _0. |
| 26 | Joint costs. Check here I If following | | | | - |
| | SOP 98-2. Complete this line only if the organization | | | | |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation | | | | |
| | | | | | Form 990 (2000) |

| | , | | (A) Beginning of year | | (B) End of year |
|----------------------------------|--|-------------------------------|---------------------------------------|--------|---------------------------|
| 1 | Cash · non-interest-bearing | | 191,196. | 1 | 226,572 |
| 2 | Savings and temporary cash investments | | | 2 | |
| 3 | Pledges and grants receivable, net | | 3 | | |
| 4 | Accounts receivable, net | " [| | 4 | |
| 5 | Receivables from current and former officers, di | rectors, trustees, key | | | |
| | employees, and highest compensated employe | | | | |
| | of Schedule L | | | 5 | |
| 6 | Receivables from other disqualified persons (as | defined under section | | | |
| | 4958(f)(1)) and persons described in section 495 | | | | |
| | Part II of Schedule L | , | | 6 | |
| 7 | Notes and loans receivable, net | | 49,952. | 7 | 49,645 |
| 8 | Inventories for sale or use | | | 8 | |
| 9 | Prepaid expenses and deferred charges | | | 9 | |
| | Land, buildings, and equipment cost or other | , , t | | | |
| '0" | basis Complete Part VI of Schedule D | 10a 54,276. | | | |
| h | Less accumulated depreciation | 10b 52,516. | 3,110. | 10c | 1,760 |
| 11 | Investments - publicly traded securities | 3/110. | 11 | 1,700 | |
| 12 | Investments - other securities See Part IV, line | | 12 | | |
| 13 | Investments - program-related See Part IV, line | | 13 | | |
| 14 | Intangible assets | | 14 | | |
| 15 | Other assets. See Part IV, line 11 | | 15 | | |
| 16 | Total assets. Add lines 1 through 15 (must equ | al line 34) | 244,258. | 16 | 277,977 |
| 17 | Accounts payable and accrued expenses | ar in te 34) | 1,736. | 17 | 493 |
| 18 | Grants payable Grants payable | 1,750. | 18 | | |
| 19 | Deferred revenue | | | 19 | |
| 20 | Tax-exempt bond liabilities | | | 20 | |
| ١ | Escrow or custodial account liability. Complete | Part IV of Schedule D | | 21 | <u> </u> |
| 21 22 | Payables to current and former officers, director | | | | |
| | highest compensated employees, and disqualifi | | | | |
| | of Schedule L | od pordono. Completo i dit ii | | 22 | |
| 23 | Secured mortgages and notes payable to unrela | ated third parties | | 23 | |
| 24 | Unsecured notes and loans payable to unrelate | · | | 24 | |
| 25 | Other liabilities. Complete Part X of Schedule D | | 1,917. | 25 | 3,295 |
| 26 | Total liabilities. Add lines 17 through 25 | F | 3,653. | 26 | 3,788 |
| | Organizations that follow SFAS 117, check he | ere X and complete | 0,0001 | | 37.00 |
| - | lines 27 through 29, and lines 33 and 34. | and domplete | | | |
| 27 | Unrestricted net assets | | 210,747. | 27 | 232,307 |
| 28 | Temporarily restricted net assets | | 29,858. | 28 | 41,882 |
| 29 | Permanently restricted net assets | | 29 | 12/002 | |
| - | Organizations that do not follow SFAS 117, c | heck here ▶ ☐ and | · · · · · · · · · · · · · · · · · · · | | |
| | complete lines 30 through 34. | | | | |
| 27 28 29 30 31 32 | Capital stock or trust principal, or current funds | | | 30 | |
| 31 | Paid-in or capital surplus, or land, building, or ed | | | 31 | |
| 32 | Retained earnings, endowment, accumulated in | · · | | 32 | |
| 33 | Total net assets or fund balances | | 240,605. | 33 | 274,189 |
| ~~ | Total liabilities and net assets/fund balances | <u> </u> | 244,258. | 34 | 277,977 |

Form **990** (2009)

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Form **990** (2009)

Schedule D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

➤ Attach to Form 990. ➤ See separate instructions.

2009
Open to Public Inspection

Name of the organization

CENTRAL VERMONT ECONOMIC DEVELOPMENT

Employer identification number 03-0260892

| Par | art I Organizations Maintaining Donor | Advised Funds or Other Similar Funds | or Accounts. Complete if the |
|-----|---|--|---|
| | organization answered "Yes" to Form 990, F | | · |
| | | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate contributions to (during year) | | |
| 3 | Aggregate grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | | dvisors in writing that the assets held in donor advis | ed funds |
| | are the organization's property, subject to the orga | | Yes No |
| 6 | | nd donor advisors in writing that grant funds can be | • |
| • | - | ne donor or donor advisor, or for any other purpose | · · · · · · · · · · · · · · · · · · · |
| | impermissible private benefit? | | Yes No |
| Par | | e if the organization answered "Yes" to Form 990, F | |
| 1 | Purpose(s) of conservation easements held by the | | |
| • | Preservation of land for public use (e.g., recre | | storically important land area |
| | Protection of natural habitat | Preservation of a cert | • • |
| | Preservation of open space | | mod motorio otractaro |
| 2 | Complete lines 2a through 2d if the organization he | eld a qualified conservation contribution in the form | of a conservation easement on the last |
| _ | day of the tax year. | a quamos conservation contribution in the form | or a conservation describent on the last |
| | ouy or the tax your. | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 2a |
| b | · · · · · · · · · · · · · · · · · · · | s | 2b |
| c | | | 2c |
| _ | | • • | 2d |
| 3 | Number of conservation easements modified, trans | · | |
| • | vear ▶ | sionod, roisassa, sattingaisited, of terrimiated by the | organization daming the tax |
| 4 | Number of states where property subject to conser | rvation easement is located | |
| 5 | Does the organization have a written policy regardii | | |
| | violations, and enforcement of the conservation ea | | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, in | | |
| 7 | Amount of expenses incurred in monitoring, inspec | - | |
| 8 | Does each conservation easement reported on line | | |
| • | and section 170(h)(4)(B)(ii)? | - (-) assis sais , increquirement of cooler in c | Yes No |
| 9 | | conservation easements in its revenue and expense | |
| • | include, if applicable, the text of the footnote to the | • | · · |
| | conservation easements | | o.g |
| Par | | tions of Art, Historical Treasures, or O | ther Similar Assets. |
| | Complete if the organization answered "Yes | " to Form 990, Part IV, line 8. | |
| | | | |
| 1a | If the organization elected, as permitted under SFA | S 116, not to report in its revenue statement and ba | alance sheet works of art, historical |
| | treasures, or other similar assets held for public ext | hibition, education, or research in furtherance of pul | blic service, provide, in Part XIV, the text of |
| | the footnote to its financial statements that describ | • | , |
| b | If the organization elected, as permitted under SFA | S 116, to report in its revenue statement and balan | ce sheet works of art, historical treasures. |
| | | ucation, or research in furtherance of public service | , |
| | these items. | , | , , , |
| | (i) Revenues included in Form 990, Part VIII, line 1 | I | ▶ \$ |
| | (ii) Assets included in Form 990, Part X | | > \$ |
| 2 | If the organization received or held works of art, his | storical treasures, or other similar assets for financia | I gain, provide |
| _ | the following amounts required to be reported under | • | - 35, protitio |
| а | | | ▶ \$ |
| | Assets included in Form 990, Part X | | ► \$ ► \$ |
| | , , acts a molecular form out, fact A | | Ψ |

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. 932051 02-01-10

Schedule D (Form 990) 2009

| | | VERMONT E | | | | | | | 60892 | |
|-----|--|----------------------|--|------------|-----------------|------------|---------------|----------------|--------------|-----------|
| | t III Organizations Maintaining C | | | | | | | | | |
| 3 | Using the organization's acquisition, accessi | on, and other recor | ds, check an | y of the | following tha | it are a s | significant u | se of its | collection r | tems |
| | (check all that apply): | | <u> </u> | | | | | | | |
| а | Public exhibition | • | | | hange progra | ams | | | | |
| b | Scholarly research | • | e L Oth | er | | | | | | |
| С | Preservation for future generations | | | | | | | | | |
| 4 | Provide a description of the organization's co | ollections and expla | in how they | further t | he organizati | on's exe | mpt purpo: | se in Parl | XIV | |
| 5 | During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets | | | | | | | | | |
| | to be sold to raise funds rather than to be maintained as part of the organization's collection? | | | | | | | | | |
| Pai | Part IV Escrow and Custodial Arrangements. Complete if organization answered "Yes" to Form 990, Part IV, line 9, or | | | | | | | | | |
| | reported an amount on Form 990, Pa | rt X, line 21. | | | | | | | | |
| 1a | Is the organization an agent, trustee, custod | an or other interme | diary for con | tribution | ns or other as | sets not | t included | | | |
| | on Form 990, Part X? | | | | _ | | | | Yes | ☐ No |
| b | If "Yes," explain the arrangement in Part XIV | and complete the fe | ollowing tabl | 9 : | | | | | | |
| | | • | _ | | | | | | Amount | |
| С | Beginning balance | | | | | | 1c | | | |
| d | Additions during the year | | | | | | 1d | | | |
| е. | Distributions during the year | | | | | • | 1e | | | |
| f | Ending balance | | | | | | 1f | | | |
| 2a | Did the organization include an amount on Fi | orm 990 Part X line | 9 212 | | | | , | | Yes | No |
| | If "Yes," explain the arrangement in Part XIV | om 000, r ar 7, m | J Z 7 1 | | | | | | _ 103 | |
| Par | | f the organization a | nswered "Ye | s" to Fo | rm 990. Part | IV. line | 10. | | | |
| | | (a) Current year | (b) Prior | | (c) Two year | | (d) Three ye | are hack | (e) Four ye | eare hack |
| 10 | Beginning of year balance | (a) Current year | (b) Filor | yeai | (C) Two year | 3 Dack | (u) Thirde ye | als back | (e) i oui ye | cais back |
| 1a | • • • | | | | | | | | | |
| D | Contributions | | | | <u> </u> | | | | | |
| C | Net investment earnings, gains, and losses | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | |
| е | Other expenditures for facilities | | | | 1 | | | | | |
| | and programs | | | | | | | | | |
| f | Administrative expenses | | | | | | . | | | |
| g | End of year balance | | <u> </u> | | 1 | | | | | |
| 2 | Provide the estimated percentage of the year | r end balance held | as. | | | | | | | |
| а | Board designated or quasi-endowment | | % | | | | | | | |
| b | Permanent endowment > | % | | | | | | | | |
| C | Term endowment | % | | | | | | | | |
| 3a | Are there endowment funds not in the posse | ssion of the organiz | zation that ai | e held a | and administe | red for t | he organiza | ation | _ | |
| | by: | | | | | | | | Y | es No |
| | (i) unrelated organizations | | | | | | | | 3a(i) | |
| | (ii) related organizations | | | | | | | | 3a(ii) | |
| b | If "Yes" to 3a(ii), are the related organizations | s listed as required | on Schedule | R? | | | | | 3b | |
| 4 | Describe in Part XIV the intended uses of the | organization's end | owment fund | ds | | | | | | |
| Par | t VI Investments - Land, Building | gs, and Equipm | ent. See F | orm 990 |), Part X, line | 10. | | | | |
| | Description of investment | (a) Cost or o | other | (b) Cost | t or other | (c) A | ccumulated | 1 | (d) Book v | /alue |
| | • | basis (invest | | basis | (other) | | preciation | | • • | |
| 1a | Land | | | | | | | | | |
| b | Buildings | | | | | | | | | |
| c | Leasehold improvements | | | | | | | $\neg \dagger$ | | |
| d | Equipment | | | 5 | 4,276. | | 52,51 | 6. | 1 | ,760. |
| | Other | | | <u>_</u> | <u>, </u> | | <u> </u> | | | 0. |
| | . Add lines 1a through 1e (Column (d) must e | gual Form 990. Par | t X, column (| B), line 1 | 10(c).) | | | ▶ | 1 | 760. |

Schedule D (Form 990) 2009

| | (b) Book value | | od of valuation |
|--|--|---------------|---------------------|
| (including name of security) | (b) Book value | Cost or end-c | f-year market value |
| Financial derivatives | | | |
| Closely-held equity interests Other | | <u> </u> | |
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| | | | |
| Total. (Col (b) must equal Form 990, Part X, col (B) line 12.) | > | | |
| Part VIII Investments - Program Related | | | |
| (a) Description of investment type | (b) Book value | | od of valuation: |
| (a) Social fundament type | (5) 55511 14155 | Cost or end-c | f-year market value |
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| Total_(Col (b) must equal Form 990, Part X, col (B) line 13.) | | | |
| Part IV Other Assets Sas Farm 000 Dart V | line 15 | | |
| Part IX Other Assets. See Form 990, Part X, | | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, | line 15 (a) Description | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, | | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, | | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, | | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, | | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, | | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, | | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, | | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, | | | (b) Book value |
| | (a) Description | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) Part X Other Liabilities. See Form 990, Par | (a) Description | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B, | (a) Description line 15.) t X, line 25 | Amount | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B, Part X Other Liabilities. See Form 990, Part 1 (a) Description of liability Federal income taxes | (a) Description line 15.) t X, line 25 | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B, Part X Other Liabilities. See Form 990, Part 1 (a) Description of liability Federal income taxes | (a) Description line 15.) t X, line 25 | Amount 3,295. | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B, Part X Other Liabilities. See Form 990, Part 1 (a) Description of liability Federal income taxes | (a) Description line 15.) t X, line 25 | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B, Part X Other Liabilities. See Form 990, Part 1 (a) Description of liability Federal income taxes | (a) Description line 15.) t X, line 25 | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B, Part X Other Liabilities. See Form 990, Part 1 (a) Description of liability Federal income taxes | (a) Description line 15.) t X, line 25 | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B, Part X Other Liabilities. See Form 990, Part 1 (a) Description of liability Federal income taxes | (a) Description line 15.) t X, line 25 | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B, Part X Other Liabilities. See Form 990, Part 1 (a) Description of liability Federal income taxes | (a) Description line 15.) t X, line 25 | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) Part X Other Liabilities. See Form 990, Pare | (a) Description line 15.) t X, line 25 | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) Part X Other Liabilities. See Form 990, Part 1 (a) Description of liability Federal income taxes | (a) Description line 15.) t X, line 25 | | (b) Book value |

| | dule D (Form 990) 2009 CENTRAL VERMONT ECONOMI | | | 260892 Page 4 |
|-----------|--|-------------------------------|-----------------------|------------------------|
| Pai | t XI Reconciliation of Change in Net Assets from Form 9 | 90 to Audited Finance | ial Statements | |
| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | | 1 | 344,018. |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | | 2 | 310,434. |
| 3 | Excess or (deficit) for the year. Subtract line 2 from line 1 | | 3 | <u>33,584.</u> |
| 4 | Net unrealized gains (losses) on investments | | 4 | |
| 5 | Donated services and use of facilities | | 5 | |
| 6 | Investment expenses . | | 6 | |
| 7 | Prior period adjustments | | 7 | |
| 8 | Other (Describe in Part XIV) | | 8 | |
| 9 | Total adjustments (net) Add lines 4 through 8 | | 9 | 0. |
| 10 Par | Excess or (deficit) for the year per audited financial statements. Combine line t XII Reconciliation of Revenue per Audited Financial Sta | | 10 | 33,584. |
| | | tements with neven | <u> </u> | 344,018. |
| 1 | Total revenue, gains, and other support per audited financial statements | • • | 1 | 344,010. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | ا مو ا | | |
| a | Net unrealized gains on investments Donated services and use of facilities | 2a 2b | | |
| b | Recoveries of prior year grants | 2c | | |
| c d | Other (Describe in Part XIV.) | 2d | | |
| | Add lines 2a through 2d | 20 | 2e | Λ. |
| 3 | Subtract line 2e from line 1 | | 3 | 344,018. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1 | | - | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | |
| ь | Other (Describe in Part XIV) | 4b | | |
| c | Add lines 4a and 4b | | 4c | 0. |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) |) | 5 | 344,018. |
| Pai | t XIII Reconciliation of Expenses per Audited Financial Sta | | nses per Returi | |
| 1 | Total expenses and losses per audited financial statements | | 1 | 310,434. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25. | | | |
| а | Donated services and use of facilities | 2a | | |
| b | Prior year adjustments | 2b | | |
| С | Other losses | 2c | | |
| d | Other (Describe in Part XIV.) | 2d | | _ |
| е | Add lines 2a through 2d | | 2e | 0. |
| 3 | Subtract line 2e from line 1 | | 3 | 310,434. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1. | 1 1 | | |
| | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | |
| | Other (Describe in Part XIV.) | 4b | | 0 |
| | Add lines 4a and 4b | | 4c | 310,434. |
| Pai | Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18 t XIV Supplemental Information | 3./ | 5 | 310,434. |
| | plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; | Part III, lines 1a and 4, Par | t IV, lines 1b and 2b | ; Part V, line 4; Part |
| | e 2; Part XI, line 8, Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also | | | |
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| | | | Schodul | le D (Form 990) 2009 |

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Governments, and Individuals in the United States Grants and Other Assistance to Organizations, ► Attach to Form 990 Department of the Treasury Internal Revenue Service SCHEDULE (Form 990)

OMB No 1545-0047

Open to Public

Inspection

ջ ⊠ **Employer identification number** 03-0260892 (h) Purpose of grant or assistance ☐ Yes recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection (g) Description of non-cash assistance (f) Method of valuation (book, FMV, appraisal, other) o. (e) Amount of assistance non-cash Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States (d) Amount of cash grant CENTRAL VERMONT ECONOMIC DEVELOPMENT (c) IRC section if applicable Enter total number of section 501(c)(3) and government organizations General Information on Grants and Assistance (p) EIN criteria used to award the grants or assistance? Enter total number of other organizations 1 (a) Name and address of organization or government Regional Cooperative Name of the organization Parti Part

Schedule I (Form 990) 2009

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2009 (f) Description of non-cash assistance (e) Method of valuation (book, FMV, appraisal, other) Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information (d) Amount of non-cash assistance 19 (c) Amount of cash grant (b) Number of recipients (a) Type of grant or assistance 932102 02-02-10

Page 2

03-0260892

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Part IV and Schedule I-1 (Form 990) if additional space is needed.

CENTRAL VERMONT ECONOMIC DEVELOPMENT

Schedule I (Form 990) 2009

Part III

SCHEDULE O

Supplemental Information to Form 990

(Form 990)
.
Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009
Open to Public Inspection

| Name of the organization CENTRAL VERMONT ECONOMIC DEVELOPMENT | | | | | | Employer identification number 03-0260892 | | | | | | |
|--|------|------|-----|---------|----|---|-------------|--------------|-------|-------|---------|-------------------|
| Form | 990, | Part | VI, | Section | Α, | line | 6: 1 | <u>Membe</u> | rs | | | |
| Form | 990, | Part | VI, | Section | В, | line | 11: | Pres | ented | to th | ne B | oard of Directors |
| Form | 990, | Part | VI, | Section | C, | Line | 19: | Made | avai | lable | upo | n request. |
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CENTRAL VERMONT ECONOMIC DEVELOPMENT CORPORATION BOARD OF DIRECTORS FY'10

Updated 11/3/09

| BANCROFT, ERNEST "SKIP" '10 BREWER, ANDREW '10 | Residence: Business: Email: Website: Residence: Business: Email: Website: | 35 Sugarwoods Rd, Barre, VT 05641 Paige & Campbell PO Box 469, Barre, VT 05641 sbancroft@paigeandcampbell.com www.paigeandcampbell.com Upper Hill Road, Montpelier, VT 05602 Onion River Sports 20 Langdon St., Montpelier, VT 05602 abrewer@onionriver.com www.onionriver.com | Fax Fax | 476-7226 476-6631 476-5917 223-3259 229-9409 |
|---|---|--|------------|--|
| CANAS, MANUEL '12 Treasurer | Residence: Business: Email: | 75 College Street, Montpelier, VT 05602 Consultant / Property Management Montpelier, VT 05602 dorothy@mpsvt.org | Cell | 229-9654 522-6160 |
| COMEY, PAUL '12 | Email: | Green Mountain Coffee Roasters 33 Coffee Lane, Waterbury, VT 05676-1529 Paul.Comey@gmcr.com www.gmcr.com | fax | 882-2137 x 882-4137 |
| CONNOR III, FRED '10 | Residence: Business: Email: Website: | 228 Maplewood Road, E. Montpelier, VT 05651 Connor Contracting, Inc. 1100 US Route 2, Berlin, VT 05602 berlin@connorcontractinginc.com www.connorcontractinginc.com | fax | 223-3592 223-3843 223-3888 2290-4003 |
| DARBY, RICHARD '12 | Residence: Business: Email: | 2224 Perry Hill Road, Waterbury, VT 05676 Darby Stearns Thorndike Kolter & Ware, LLP 89 South Main Street, Waterbury, VT 05676 rdarby@dstkwlaw.com | | 244-6458 244-7352 244-7352 |
| DOYLE, BILL, SENATOR '12 | Residence: Business: Email: | Murray Road, Montpelier, VT 05602 Professor of Political Science School- 635-235 Johnson State College, Johnson, VT 05656 wodoyle@adelphia.net | | 223-2851 pital- 828-2228 x 828-2424 |
| ELLISON, CAROL '11 | Residence: Business: Email: | 51 Allen Street, Barre, VT 05641 Town & Country Associates 135 Washington St., Barre, VT 05641 cellison@together.net | Fax | 479-2112 476-6500 476-2148 |
| FITZHUGH, JOHN '11 | Residence: Business: Email: Website: | 1398 West Hill Rd., Berlin, VT 05663 Union Mutual of VT 139 State St. PO Box 158, Montpelier, VT 0560 jfitzhugh@umfic.com www.umfic.com | 01-01 | 229-1733 229-5561 58 Fax 229-5580 |
| FRANCKE, JAMES | Residence: Email: | 96 Cityside Dr, Montpelier VT 05602 jimfrancke@yahoo.com | | 229-1238 279-3292 Cell 476-1219 Fax |

| GURIN, STEVE '11 President HOOD, PETER | Residence: Business: Email: Website: Residence: | 510 Camp Street, Barre, VT 05641 Community National Bank 316 North Main St., Barre, VT 05641 sgurin@communitynationalbank.com www.communitynationalbank.com | 476-6565 Fax 476-1185 |
|--|---|---|---|
| '11 | Business: Email: Website: | Noyle W. Johnson Insurance PO Box 279, Montpelier, VT 05601 phood@nwjinsurance.com www.nwjinsurance.com | 223-7735 Fax |
| HUTCHINS, PAUL '12 | Residence: Business: Email: Website: | 33 Apple Blossom Road, Barre, VT 05641 Rock of Ages PO Box 482, Barre, VT 05641 phutchins@barre.rockofages.com www.rockofages.com | 479-2357 476-2214 476-2113 Fax |
| LAFERRIERE, LEO '10 | Residence: Business: Email: | | 496-2515 |
| LARSON, EDWARD '12 | Residence: Business: Email: | 117 Towne Hill Rd., Montpelier, VT 05602 Larson Forestry & Legislative Consulting 117 Towne Hill Rd., Montpelier, VT 05602 larsonthree@comcast.net | 229-4851 224-9177 |
| LENDWAY, ALAN '11 | Residence: Business: Email: | 79 Terrace Street, Montpelier, VT 05602 Lendco, Ltd. 79 Terrace St., Montpelier, VT 05602 lendcoltd@aim.com | Cell 371-7691 |
| LORD, KEVIN '11 | Residence: Business: Email: Website: | 277 Partridge Rd., Barre, VT 05641 EF Wall & Associates, Inc. PO Box 259, 131 So. Main St., Barre, VT 05641 klord@efwall.com www.efwall.com | 476-5942 479-1013 x108 Fax 479-1019 |
| MACLEAY, THOMAS | Residence: Business: Email: Website: | 184 Westwood Drive, Montpelier, VT 05602 National Life Group, 1 National Life Dr., Montp tmacleay@nationallife.com www.nationallife.com | 229-0404 pelier, VT 229-3434 FAX 229-3613 |
| MALEK, GEORGE Ex-officio/Orange | Residence: Business: Email: Website: | 381 US Route 302, East Barre, VT 05649 CV Chamber of Commerce P.O. Box 336, Barre, VT 05641 cvchamber@aol.com www.central-vt.com | 479-0825 229-5711 Fax 229-5713 |
| MATTHEWS, SUSAN "SAM" Executive Vice President | Residence: Business: Email: Web: | 5004 Center Rd, E. Montpelier, VT 05651 CVEDC P.O. Box 1439, Montpelier, VT 05601 cvedcevp@sover.net www.central-vt.com/cvedc | 223-7270 223-4654 Fax 223-4655 |
| MATTINAT, AMY '12 | Residence: Business: Email: Web: | Autocraftsmen, 326 State Street, Montpelier, V7 amy@autocraftsmen.com www.autocraftsmen.com | Г 05602 223-2253 |

| MCDONALD, PATRICIA '10 | Residence: Business: Email: | 444 Vine Street – Berlin, Barre, VT 05641 Town of Berlin & Vermont Representative patmcdonald8411@charter.net | 476-8411 sll 371-7080 |
|--|-----------------------------------|---|------------------------------------|
| MCFAUN, FRANCIS | Residence: Business: Email: | 97 Sunset Road, Barre, VT 05641 Retired – DET – State Rep. toppermcfaun@aol.com | 479-9843 |
| PARKER, WILLIAM '10 | Residence: Business: | Creative Microsystems – O'Gara Group 49 Fiddler's Green, Waitsfield, VT 05672 | 496-6620 x111 |
| | Email: Website: | bparker@creativemicro.com www.creativemicro.com | |
| PEMBROKE HILL, BEVERLEE '12 Vice President | Residence: Business: | Pembroke Hgts, Montpelier, VT 05602 City of Montpelier 39 Main St. / City Hall, Montpelier, VT 05602 Fa | 223-5310 223-9502 x 223-9519 |
| , vice i resident | Email: Website: | beverleevt@gmail.com www.montpelier-vt.org | X 223-7317 |
| POCZOBUT, WALTER | | 21 Buena Vista Circle, Barre, VT 05641 | 476-3232 |
| '12 | Business: | Chittenden Bank 292 North Main Street, Barre, VT 05641 Fa | 476-0042 x 476-0039 |
| | Email: Website: | spoczobut@chittenden.com www.chittenden.com | |
| POPE, ROBERT | | 46 Grand View Farm Rd., Barre, VT 05641 | 476-8984 |
| '11 | Business: | Swenson Granite PO Box 626, Barre, VT 05641 Fa | 476-7021 x 476-2251 |
| | E-mail: Website: | rpope@swensongranite.com www.swensongranite.com | X 470 2251 |
| RICHARDSON, CORY '11 | Residence: Business: | 227 Bragg Hill Road, E. Montpelier, VT 05651 Northfield Savings Bank 14 Main Street, Northfield, VT 05663 | 223-2889 485-5333 |
| | E-mail: Website: | coryr@nsbvt.com www.nsbvt.com | 403-3333 |
| RICKARD, PATRICIA '11 | Residence: Business: | Central Vermont Medical Center | 371-4190 |
| | E-mail: Website: | PO Box 547, Barre, VT 05641 patricia.rickard@cvmc.org www.cvmc.org | 371-4190 |
| RICKER, PETER | Residence: | | 229-0877 |
| '10 | Business: | Denis, Ricker & Brown | 229-0563 |
| | Email: Website: | peterr@drbinsurance.com Fawww.drbinsurance.com | x 229-9327 |
| SHEPELUK, WILLIAM '10 | Residence: Business: | Town of Waterbury | 244-6136 244-7033 |
| | Email: Website: | PO Box 9, 51 S. Main Street, Waterbury, VT 0567 wshepeluk@waterburyvt.com www.waterburyvt.com | 6 |
| SINCLAIR, SUSAN Ex-officio | Residence: Business: | P.O. Box 1195, Montpelier, VT 05601 CV Regional Planning Commission | 229-4634 229-0389 |

| SKINNER, MARY JUST '10 | Email: Residence: Business: | 29 Main State Street, Montpelier, VT 05602 Sinclair@cvregion.com P.O. Box 1363, Montpelier, VT 05601 Mary Just Skinner, Attorney P.O. Box 412, Montpelier, VT 05601 | Fax 223-1977 223-7123 229-0200 Fax 223-5505 |
|---|-----------------------------------|---|---|
| SPAULDING, KEVIN '10 | Email: Residence: Business: | mskinner@sover.net 88 Delmont Ave., Barre, VT 05641 Swenson Granite Company 54 Willey Street, Barre, VT 05641 | 476-5569 476-7021 Cell 839-0044 |
| | Email: Website: | kspaulding@swensongranite.com www.swensongranite.com | CGG .57 G . 1. |
| WALL, JOHN '10 | Residence: Business: | 706 Garvey Hill Road, Northfield, VT 05663 Wall-Goldfinger, Inc. 7 Belknap Ave., Northfield, VT 05663 | 485-9871 485-6261 Fax 485-6267 |
| | Email: Website: | johnw@wallgoldfinger.com www.wallgoldfinger.com | Tax 103 0207 |
| WHALEY, DAVID J. | Residence: | 35 Forest Road, Northfield, VT | 485-6623 485-2347 |
| '11 | Business: Email: Website: | Norwich University 158 Harmon Drive, Northfield, VT 05663 davew@norwich.edu www.norwich.edu | Fax 485-2340 |
| CVEDC Director Emeritus ARKLEY, ROBERT J. | Residence: | P.O. Box 95, Moretown, VT 05660 | 244-7613 |
| '07 | Business: | Stedeley Partnership P.O. Box 69, Waterbury, VT 05676 | 244-7615 Fax 244-4505 |
| BROWNING, PERRY W. | Email: Residence: | stedeley@aol.com PO Box 57 Cabot, VT 05647-0057 or N. Pond PVt., Walden, VT 05873 | 1 ax 244-4303 |
| '03 Director Emeritus | Business: Email: | Retired – SBE, Inc. pwbrowning@aol.com | |
| DUKE, DAVID C. | Residence: | PO Box 545, Barre, VT 05641 | 476-8440 |
| '00 Director Emeritus | Business: | Berg, Carmolli & Kent, Real Estate 83 North Main St., Barre, VT 05641 | 479-3366 Fax 479-3390 |
| ELLIS, WILLIAM | Residence: Business: | 56 Lands End Rd./PO Box 7303 | 207-967-5135 |
| '99 Past President | Email: | Cape Porpoise, ME 04014 <u>GWEllis3@aol.com</u> | |
| HEATH, ALLAN R. '99 Director Emeritus | Residence: Business: | P.O. Box 340, S. Barre, VT 05670 Retired, Washington Electric Coop. | 479-0560 476-3731 |
| LANDERS, DEXTER A. '05 | Residence: Business: | Smith Hill, Box 147, Northfield, VT 05663 Northfield Wood Products | 485-3281 485-6411 |
| Director Emeritus | Dusiness. | P.O. Box 147, Northfield, VT 05663 | Fax 485-6413 |
| LORD, ROBERT P., SR. '99 | Residence: Business: | 64 Miller Road Ext., Barre, VT 05641 E.F. Wall & Associates, Inc. | 476-4708 479-1013 |
| Director Emeritus | Dusiness. | P.O. Box 259, Barre, VT 05641 | Fax 479-1019 |
| MAXHAM, DAVID '99 Director Emeritus | Residence: Business: | 312 Lake Wood Dr., Swanton, VT 05483 Retired | 223-3649 |
| PELLETIER, THOMAS N 08' | Residence: Business: | 103 Greenoack Ave., Montpelier, VT 05602 Northfield Savings Bank 14 Main St./ PO Box 347 Northfield, VT 05663 | 223-0332 485-5249 Fax 485-5330 |
| | Email: Website: | tomp@nsbvt.com www.nsbvt.com | 1 = 1.55 5550 |
| RICKER, WILLIAM '12 | Residence: Business: Email: | PO Box 808, Montpelier, VT 05601 Retired – Denis, Ricker & Brown wgricker3@aol.com | 223-7543 |