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Form 990

Department of the Treasury

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2009

OMB No 1545-0047

2003

Open to Public Inspection

					04 2000			Inspection
			ar yea	r, or tax year beginning 06 C Name of organization	-01-2009 and ending 05-31-20	10	D Employer ide	ntification number
	eck if a Iress ch	pplicable Plea		Darlington School Inc			58-056616	0
_		labe	lor	Doing Business As			E Telephone nu	
	ne cha	type	.See				(706) 235-6	50.51
Init	ıal retu	rn Spec Inst			ox if mail is not delivered to street addi	ress) Room/suite	<b>G</b> Gross receipts	
Ter	mınate			1014 Cave Spring Road			d Gloss receipts :	
_ Am	ended	return		City or town, state or country	, and ZIP + 4			
— App	lication	n pending		Rome, GA 30161				
			Nar	ne and address of principa	officer	H(a) To t	bio o group roturn	· for
							hıs a group return ıates?	⊤Yes <b>√</b> No
						1 , ,	all affiliates include	· ·
<b>T</b> Ta:	x-exem	npt status 🔽	501(c	) ( 3 ) ◀ (insert no )	(a)(1) or		No," attach a list oup exemption nui	(see instructions)
					(4)(1) (1)	H(c) G(c)	oup exemption nu	iliber <b>F</b>
ע נ w	ebsite	e: ► www darl	ıngto	nschool org				
<b>K</b> Forr	n of or	ganızatıon 🔽 C	orpora	tion Trust Association C	Other 🕨	<b>L</b> Year of	formation 1922 M	State of legal domicile GA
Pai	rt I	Summar	<b>y</b>					
	1			<del>-</del>	most significant activities			
e e		I o empower	stude	nts to learn with passion, a	act with integrity, and serve with	respect		
Ě								
Governance								
\$	2	Check this b	ох 叶	if the organization disco	ntinued its operations or dispose	d of more thai	n 25% of its net a	ssets
	3	Number of vo	ting i	members of the governing	oody (Part VI, line 1a)		. 3	40
20 જ	4	Number of in	deper	ndent voting members of th	e governing body (Part VI, line 1	lb)	. 4	39
Activities &	5	Total numbe	rofer	nployees (Part V, line 2a)			5	263
륹	6	Total numbe	rofvo	olunteers (estimate if nece	ssary)		6	60
ĕ	7a	Total gross u	ınrela	ted business revenue from		7a		
	ь	Net unrelate	d bus	iness taxable income from	Form 990-T, line 34		7b	)
						Pr	ior Year	Current Year
	8 Contributions and grants (Part VIII, line 1h)						5,706,099	6,381,448
횰	9						18,069,902	17,840,067
Reveni	10	Investment	incor	me (Part VIII, column (A),		2,091,530	31,035	
æ	11				5, 6d, 8c, 9c, 10c, and 11e)		33,229	2,029
	12			dd lines 8 through 11 (mus	ne	,		
					<u> </u>		25,900,760	24,254,579
	13	Grants and	sımıla	ar amounts paid (Part IX, c	olumn (A), lines 1-3)			3,683,252
	14	Benefits pa	ıd to c	or for members (Part IX, co	lumn (A), line 4)			0
ø	15		herco	ompensation, employee be	nefits (Part IX, column (A), lines	5 –	0.215.217	0.242.776
Expenses		10)					9,315,317	9,342,776
<u>₹</u>	16a				mn (A), line 11e)			0
五	b	Total fundraisi	ng exp	enses (Part IX, column (D), line	25) • 1,182,352			
	17	Other expe	nses	(Part IX, column (A), lines	11a-11d, 11f-24f)		19,258,540	10,573,289
	18	Total exper	ises ,	Add lines 13-17 (must eq	ual Part IX, column (A), line 25)		28,573,857	23,599,317
	19	Revenue les	ssex	penses Subtract line 18 fr	om line 12		-2,673,097	655,262
Net Assets or Fund Balances						Beginni	ng of Current	End of Year
er Erect	30	Tatala	- /5	wh V June 163			Year	100 000 000
ASS.	20						80,518,434	100,822,032
5 E	21						42,266,355	35,420,369
	22				21 from line 20		38,252,079	65,401,663
Pal	t II	Signatur						h - h
					nined this return, including accompanyir on of preparer (other than officer) is bas			
		l <del> </del>				1		
Sign Here							1-03-04	
		Signature of officer D					2	
		Elizabeth P						
		Type or pri	ııı nam	ie and tide				
		Preparer's	Steve	n Trumbo	Date	Check If self-	Preparer's identif (see instructions)	
Paid		signature	sievel	n Hullibo		empolyed 🕨 🦵	- (See mistructions)	,
•	arer's			s Brooks McGinnis & Compar	у ЦС	<u> </u>	ETAL &	
Use (	Only	if self-employe address, and Z		5871 Glenridge Dr Ste 200			- EIN F	
		, –		<b></b>			Phone no 🕨 (4	04) 531-4940
M = v +	he In	S discuss the	e rotii	Atlanta, GA 30328	above? (see instructions) .			
ı∙ı ay l	יוה דע	o uiscuss till	o ietu	nn with the preparer Shown	anove. (see mismachioms) .			1 169 1 140

#### Part III Statement of Program Service Accomplishments

<ul> <li>Briefly describe the organization's mis</li> </ul>	ssior
---	-------

To empower students to learn with passion, act with integrity, and serve with respect

2			ant program services during the y		┌ Yes ┌ No
	If "Yes," describe	these new services on S	chedule O		
3	=	<u> </u>	make significant changes in how it	conducts, any program	┌ Yes ┌ No
	If "Yes," describe	these changes on Scheo	ule O		
4	Section 501(c)(3	3) and 501(c)(4) organiza	ts for each of the organization's thi tions and section 4947(a)(1) trust and revenue, if any, for each progra	ts are required to report the an	
 4a	(Code	) (Expenses \$	19,778,051 including grants of \$	3,683,252 ) (Revenue \$	17,840,067 )
	Education for appro	ximately 900 students, 185 of	whom are boarding		. , ,
4b	(Code	) (Expenses \$	ıncludıng grants of \$	) (Revenue \$	)
4c	(Code	) (Expenses \$	ıncludıng grants of \$	) (Revenue \$	)
4d		services (Describe in Scl	•		
	(Expenses \$		luding grants of \$	) (Revenue \$	)
4e	Total program s	ervice expenses►\$	19,778,051		

Part TV	Checklis	st of De	auired 9	Schedules
	CHECKII	SL UI KE	uuneu s	cneuules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νο
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		Νο
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νo

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	<i>IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? <i>If</i> " <i>Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

	Part V	Statements	Regarding	Other IRS	Filings and	l Tax	Compliance
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			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this return			
Ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		Νο
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		Νο
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Νο
Ь	If "Yes," enter the name of the foreign country   See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		Νo
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νο
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		Νo
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N o
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		Νο
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νο
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
_	benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		Νo
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		Νo
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		No
9	Sponsoring organizations maintaining donor advised funds.	8		Νο
	Did the organization make any taxable distributions under section 4966?	9a		Νo
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		No
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		Νο
D	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

1014 Cave Spring Road Rome, GA 30161 (706) 235-6051

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body 1a 40	_		
Ь	Enter the number of voting members that are independent 1b 39			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νο
6	Does the organization have members or stockholders?	6		Νο
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
ь	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following	,,,		
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the		165	
9	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νο
	ection B. Policies (This Section B requests information about policies not required by the Internal evenue Code.)			
IXC	vende code.)		Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,	100		110
	affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		No
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
ь	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			
c	to conflicts?	12b	Yes	
	describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
ь	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions )			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		Νo
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed GA			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne orga	ınızatıor	ո 📂
	Elizabeth Pollard			

# Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did not compensate any current or former of								r, dırector, trustee	or key employee	
<b>(A)</b> Name and Title	(B) Average hours	<b>(C)</b> Position (check all that apply)						<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

- Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ►4
- Yes No 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee 3 Νo For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such ındıvıdual 4 Yes Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services 5 Nο

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A)

Name and business address	Description of services	Compensation
Sodexo Inc & Affiliates PO BOX 536922 Atlanta, GA 30353	Facility	1,902,989
Sage Dining Services Inc 222 Bosley Ave Ste B-7 Towson, MD 21204	Food service	1,264,944
All Top Roofing Inc 291 Eva Street St Paul, MN 55107	Roof repairs	117,212

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►3

(C)

(B)

Form 9	•	<u>,                                      </u>						Page <b>9</b>
Part \	<u>VIIII</u>	Statement of	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
<u>\$</u> \$	1a	Federated cam	paigns 1a					
필필	Ь	Membership du	es <b>1b</b>					
s,g ∰	c	Fundraising ev	ents <b>1c</b>					
無った	d	Related organiz	zations 1d					
Contributions, gifts, grants and other similar amounts	e	Government grant	s (contributions) <b>1e</b>					
ation sr s	f	All other contribute	ons, gifts, grants, and <b>1f</b>	6,381,448				
音楽	g		butions included in					
펄					5 204 440			
ु ल	h	Total. Add line:	s 1a-1f	•	6,381,448			
e =				Business Code				
Program Serwce Revenue	2a   .	Tuition and Fees			16,588,271	16,588,271		
<u>22</u>	b	Other Income			62,312	62,312		
Š	C C	Auxiliary Services			930,185	930,185		
Š	d	Agency Organization	ons		259,299	259,299		
Ē	e	^ II other progra						
Ş	"	All other progra	am service revenue					
	g	Total. Add lines	s 2a-2f		17,840,067			
	3		ome (including dividen	. h	20,000			20,000
			ar amounts)		29,880			29,880
	4		stment of tax-exempt bond		0			
	5	Royalties .	(ı) Real	(II) Personal	9			
	6a	Gross Rents	(I) Real	(II) Fersonal				
	Ь	Less rental						
	<sub>c</sub>	expenses Rental income						
		or (loss)	me or (loss)		0			
	d	Net rental inco	(i) Securities	(II) O ther	, ,			
	7a	Gross amount from sales of assets other	9,044,781	(ii) o thei				
	ь	than inventory Less cost or other basis and sales expenses	9,043,626					
	c	Gain or (loss)	1,155					
	d 8a		ss)		1,155			1,155
Other Revenue	54	events (not inc \$ of contributions	rom fundraising luding s reported on line 1c) ne 18					
ф	Ь		penses b	_				
ō	c 9a	Gross income f	(loss) from fundraising of the following activities needs are seen as the following activities are seen as the following a	events 🛌	0			
	ь		penses b					
	С	Net income or	(loss) from gamıng actı	vities	0			
	10a	Gross sales of returns and allo		207,109				
	b c		oods sold <b>b</b> (loss) from sales of inve	205,080	2,029			2,029
		Miscellaneou	s Revenue	Business Code				
	11a							
	Ь							
	C							
	d	All other reven	ue					
	e	Total. Add lines	s 11a-11d	🕨	o			
	12	Total revenue.	See Instructions .		24,254,579	17,840,067		33,064

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.											
	ll other organizations must complete column (A) but are not required to	complete column	ns (B), (C), and (B)	(D).   (C)	(D)						
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses						
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV , line 21 $$	0									
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	3,683,252	3,683,252								
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0									
4	Benefits paid to or for members	0									
5	Compensation of current officers, directors, trustees, and key employees	391,228	314,686	38,351	38,191						
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0									
7	Other salaries and wages	7,022,954	5,648,942	688,439	685,573						
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	656,560	520,748	80,581	55,231						
9	Other employee benefits	779,300	618,098	95,645	65,557						
10	Payroll taxes	492,734	390,810	60,474	41,450						
11	Fees for services (non-employees)										
а	Management	0									
ь	Legal	8,430		8,430							
c	Accounting	17,500		17,500							
d	Lobbying	0									
e	Professional fundraising See Part IV, line 17	0									
f	Investment management fees	0									
g	Other	260,061	119,082	36,628	104,351						
12	Advertising and promotion	133,752		133,752							
13	Office expenses	1,866,569	1,263,170	559,203	44,196						
14	Information technology	0									
15	Royalties	0									
16	Occupancy	1,102,970	745,903	347,259	9,808						
17	Travel	522,723	446,576	1,740	74,407						
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0									
19	Conferences, conventions, and meetings	0									
20	Interest	706,715	706,715								
21	Payments to affiliates	0									
22	Depreciation, depletion, and amortization	1,768,295	1,469,498	279,247	19,550						
23	Insurance	252,947	176,461	74,139	2,347						
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)										
а	Printing and Publications	119,487	37,264	78,629	3,594						
ь	O ther expenses	96,233	42,122	51,028	3,083						
c	Food Service	1,114,606	1,114,606								
d	Contracted Services	2,106,913	2,079,311	25,796	1,806						
e	Bond Expense	343,701	343,701								
f	All other expenses	152,387	57,106	62,073	33,208						
25	Total functional expenses. Add lines 1 through 24f	23,599,317	19,778,051	2,638,914	1,182,352						
26	Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation										

Part X Balance Sheet (A) (B) Beginning of year End of vear 1,069,845 715.171 1 1 Cash—non-interest-bearing . . . . . . . . . . . . 8.015.253 2 3,650,180 2 10,113,752 10,745,272 3 3 4 1.032.513 871.614 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 0 0 35,207 33,178 104.717 72,487 9 Land, buildings, and equipment cost or other basis Complete 74.195.234 10a 10a Part VI of Schedule D 10b 22.254.550 34,603,265 **10c** 51.940.684 b Less accumulated depreciation . . . . . 10.143.463 11 16,728,128 11 12 15.367.640 12 Investments—other securities See Part IV, line 11 . . . . . . . . . 13 0 13 Investments—program-related See Part IV, line 11 . . 14 14 0 15,400,419 15 697.678 15 16 80,518,434 16 100,822,032 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 291.955 17 214.891 17 Accounts payable and accrued expenses . 18 18 4,324,136 19 4,421,416 19 20 Tax-exempt bond liabilities . . . . . . . . . . . . 20 30,290,000 Liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 Unsecured notes and loans payable to unrelated third parties . . . . 37,540,000 24 110.264 25 Other liabilities Complete Part X of Schedule D . . . . . 25 494.062 26 **Total liabilities.** Add lines 17 through 25 . . . . . 42,266,355 35,420,369 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 21,233,580 32,378,585 27 Unrestricted net assets . . . . 27 28 17.018.499 28 13.760.123 Temporarily restricted net assets . . . . . Fund 29 19.262.955 29 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . Assets 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 31 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 38,252,079 33 Total net assets or fund balances . . . . . 33 65,401,663 34 Total liabilities and net assets/fund balances . . . . . 80.518.434 100.822.032 34

## Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νο
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
С	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both  Separate basis  Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		No

Form **990** (2009)

#### OMB No 1545-0047

# **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

h

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection

Employer identification number

Darlington School Inc Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i).  $\overline{\mathbf{v}}$ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 7 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II ) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type III - Other ┌ Type I **b** Type II c Type III - Functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No 11g(i) and (III) below, the governing body of the the supported organization? (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organizate col (i) lis your gove docume	e ion in ted in irning	(v) Did you no organizat col (i) of suppoi	tify the ion in your	(vi) Is th organizat col (i) org in the U	(vii) A mount of support?	
			Yes	No	Yes	No	Yes	No	
				1		1			
Total									

Provide the following information about the supported organization(s)

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	֥ <i>)</i>		
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b)</b> 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) <b>Dublic Support</b> Subtract line F from						
6	<b>Public Support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b</b> ) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV ) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and <b>stop here</b>						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
<b>_</b>	and <b>stop here.</b> The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	<b>▶</b> □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and <b>stop here.</b> The organization				,		▶
17a	10%-facts-and-circumstances test-	<b>-2009.</b> If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						<b>▶</b> ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

**▶**□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support			<u> </u>	1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	(e) 2009	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6 )						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	<b>(c)</b> 2007	( <b>d)</b> 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12 ) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and <b>stop here</b>	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	<b>▶</b> ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	<b>009</b> (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	<b>2008</b> Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind <b>stop here.</b> T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes been	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(	us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

# Software ID: Software Version:

**EIN:** 58-0566169

Name: Darlington School Inc

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees (A)	(B)			C)				(D)	(E)	(F)
Name and Title	A verage hours per		ition (	(che	/)		1	Reportable compensation from the	Reportable compensation from related	Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
William S Morris IV Trustee	3 00	×	•			•	•	0	0	0
William N Watters Trustee	3 00	X						0	0	0
William H Jordan Trustee	3 00	Х						0	0	0
William C Gordon Trustee	3 00	X						0	0	0
William A Kelly Jr Trustee	3 00	X						0	0	0
W Gardner Wright Trustee	3 00	X						0	0	0
Timothy D Morgan Trustee	3 00	X						0	0	0
Thomas C Whitworth Headmaster	40 00	X		X	X			256,718	0	31,057
Suzy B Gilbert Trustee	3 00	X						0	0	0
Roby Robinson Jr Trustee	3 00	X						0	0	0
Robert P Hortman Trustee	3 00	X						0	0	0
Robert O Rogers CFO	40 00			X				132,924	0	20,011
Robert H Ledbetter Jr Trustee	3 00	X						0	0	0
Rita D Griffin Trustee	3 00	X						0	0	0
Norman S Fletcher Trustee	3 00	X						0	0	0
Lında Owens Trustee	3 00	X						0	0	0
Leonard W Wood Trustee	3 00	X						0	0	0
Laura H Davis Trustee	3 00	X						0	0	0
Joyce R Neely Trustee	3 00	X						0	0	0
Joseph W C Montgomery Chief Adv Officer	40 00					X		139,739	0	23,373
John R Ware II Trustee	3 00	X						0	0	0
John Izard Jr Trustee	3 00	X						0	0	0
John H Irby Trustee	3 00	X						0	0	0
John G Hunter Trustee	3 00	X						0	0	0
Joan W Brock Trustee	3 00	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors													
<b>(A)</b> Name and Title	(B) Average hours		(C tion ( that a	che		II		(D) Reportable compensation	(E) Reportable compensation	<b>(F)</b> Estimated amount of other			
	per week	individual trustee <i>o</i> r director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations			
Jere A Drummond Vice Chairman	3 00			X				0	0	0			
Jeffrey J Mauer Trustee	3 00	X						0	0	0			
Jeffery R Gardner Trustee	3 00	X						0	0	0			
James R Wilson Treasurer	3 00			Х				0	0	0			
James P Hendrıx Jr Trustee	3 00	X						0	0	0			
Harold W Wyatt III Trustee	3 00	X						0	0	0			
Gordon Lee Hight II Trustee	3 00	X						0	0	0			
George H Johnson Trustee	3 00	X						0	0	0			
Frank D Stegall Sr Chairman	3 00			X				0	0	0			
Emily T Hjort Trustee	3 00	X						0	0	0			
Elizabeth W Camp Trustee	3 00	X						0	0	0			
Edwin C Watters Trustee	3 00	X						0	0	0			
Douglas A Hendrickson Trustee	3 00	X						0	0	0			
Delos H Yancey III Trustee	3 00	X						0	0	0			
Charlotte D Griffith Trustee	3 00	X						0	0	0			
Chad A Liddle Soccer Academy Dir	40 00					X		112,451	0	11,010			
Brooke M Cornwell Trustee	3 00	X						0	0	0			
Billy Mitchell Trustee	3 00	X						0	0	0			

#### Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Printing and Publications	119,487	37,264	78,629	3,594
Other expenses	96,233	42,122	51,028	3,083
Food Service	1,114,606	1,114,606		
Contracted Services	2,106,913	2,079,311	25,796	1,806
Bond Expense	343,701	343,701		

DLN: 93493063004011

OMB No 1545-0047

Open to Public

Inspection

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Name of the organization **Employer identification number** Darlington School Inc

				0566169
Part	Organizations Maintaining Donor Ac organization answered "Yes" to Form 99		Funds	or Accounts. Complete if the
	organization anomered Teo to Form 55	(a) Donor advised funds	(	<b>b)</b> Funds and other accounts
Т	otal number at end of year			
Α	ggregate contributions to (during year)			
Α	ggregate grants from (durıng year)			
Α	ggregate value at end of year			
	ıd the organization inform all donors and donor advi ınds are the organization's property, subject to the o			sed Yes No
u:	id the organization inform all grantees, donors, and sed only for charitable purposes and not for the ben onferring impermissible private benefit	5 5		
rt	Conservation Easements. Complete	if the organization answered "Yes	" to Forn	n 990, Part IV, line 7.
 	urpose(s) of conservation easements held by the or Preservation of land for public use (e g , recreati Protection of natural habitat Preservation of open space omplete lines 2a-2d if the organization held a quali	on or pleasure) Preservation of Preservation of	a certifie	d historic structure
	omplete lines 2a-2d if the organization held a quali asement on the last day of the tax year	fled conservation contribution in the fo	orm or a co	onservation
				Held at the End of the Year
	otal number of conservation easements		2a	
	otal acreage restricted by conservation easements		2b	
N	umber of conservation easements on a certified his	toric structure included in (a)	2c	
N	umber of conservation easements included in (c) ac	cquired after 8/17/06	2d	
	umber of conservation easements modified, transfe ne taxable year 🟲	rred, released, extinguished, or termin	ated by th	e organization during
N	umber of states where property subject to conserva	ation easement is located ►		
	oes the organization have a written policy regarding inforcement of the conservation easements it holds?		andling of	violations, and Yes N
S	taff and volunteer hours devoted to monitoring, insp	ecting and enforcing conservation eas	ements d	uring the year ►
Α	mount of expenses incurred in monitoring, inspectir	ng, and enforcing conservation easeme	ents during	g the year ►\$
	oes each conservation easement reported on line 2 70(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of s	section	ΓYes ΓN
b th	n Part XIV, describe how the organization reports co alance sheet, and include, if applicable, the text of t ne organization's accounting for conservation easem	he footnote to the organization's financ nents	cial staten	nents that describes
rt 1	Organizations Maintaining Collectio Complete if the organization answered "			her Similar Assets.
а	the organization elected, as permitted under SFAS rt, historical treasures, or other similar assets held rovide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or rese	earch in fu	
h	the organization elected, as permitted under SFAS istorical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or researc		·
(i	) Revenues included in Form 990, Part VIII, line 1			<b>▶</b> \$
(i	i) Assets included in Form 990, Part X			<b>-</b> \$
	the organization received or held works of art, histo- llowing amounts required to be reported under SFAS		s for finan	cial gain, provide the
R	evenues included in Form 990, Part VIII, line 1			<b>▶</b> \$
Α	ssets included in Form 990, Part X			<b>▶</b> \$

ar	<b>TITLE</b> Organizations Maintaining Co	liections of Art	, HISTO	ricai ire	easur	es, or o	tne	r Similai	CASS	ets (co	ntinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of the fo	ollowing th	at are	a significa	nt u	se of its co	llectio	n	
а	Public exhibition		d [	Loan or	excha	ange progr	ams				
b	Scholarly research		е Г	Other							
c	Preservation for future generations										
ı	Provide a description of the organization's content XIV	ollections and expla	ın how th	ey further	the or	ganızatıon	's ex	:empt purp	ose in		
5	During the year, did the organization solicity assets to be sold to raise funds rather than							ıılar	Г	Yes	┌ No
Pa I	t IV Escrow and Custodial Arrang					answere	d "Y	es" to For	m 99	0,	
	Part IV, line 9, or reported an ar										
.a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interme	diary for	contributi	ons or	other ass	ets i	ıot	Γ	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	V and complete the	following	table		_					
						-		<u> </u>	A mo	unt	
с	Beginning balance					-	1c	<del> </del>			
d	Additions during the year					-	1d	<del> </del>			
е	Distributions during the year						1e				
f	Ending balance						<b>1</b> f				
а	Did the organization include an amount on F	orm 990, Part X, line	217						Γ	Yes	┌ No
b											
a	rt V Endowment Funds. Complete									<b>.</b>	
_	Pagannag of year balance	(a)Current Year 21,348,233	( <b>b)</b> Pr	or Year 20,973,910		o Years Back	( (a	)Three Years	Back (	e)Four Y	ears Back
a L	Beginning of year balance	2,840,236		376,675			+		$-\!\!\!+$		
b	Contributions	2,272,072		370,073			+		-+		
c d	Grants or scholarships	2,2,2,0,2					+				
u e	Other expenditures for facilities	-3,139,635					+		_		
_	and programs	_,,									
f	Administrative expenses			-2,352							
g	End of year balance	23,320,906		21,348,233							
	Provide the estimated percentage of the yea	r end balance held a	ıs								
а	Board designated or quasi-endowment 🕨	5000% %									
ь	Permanent endowment ► 83 000 % %	<b>1</b>									
c	Term endowment ► 12 000 % %										
a	Are there endowment funds not in the posse	ssion of the organiza	ation tha	t are held a	and ad	mınıstered	d for	the			
	organization by									Yes	No
	(i) unrelated organizations						•		3a(i)		Νο
	(ii) related organizations						•		3a(ii)		No
	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the	·					•		3b		No
	t VI Investments—Land, Building				0 Dar	t V Juno	10				
a	Description of investment	s, and Equipmen	(	a) Cost or ot	ther (	<b>b)</b> Cost or ot basis (othe	her	(c) Accumu depreciat		(d) Boo	ok value
-	Land					Ω/17	,729		-+		847,729
	Buildings					64,326		12 7	65,711	5/	047,72
	Leasehold improvements		·			1,415		•	49,754	اد	65,798
	·		·  -			1,413	, ၁၁८	1,3	79,734		03,798
	Equipment		·  -		+	7,605	014	7 1	39,085		465,929
~	Ouici				1	7,005	, U 1 4	/, L.	J2,U03		403,92

51,940,684

Part VII Investments—Other Securities. Se	1 John 1990, Fare X, IIIIC 12	
<ul><li>(a) Description of security or category (including name of security)</li></ul>	( <b>b</b> )Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
Financial derivatives	15,367,640	, F
Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	<b>1</b> 5,367,640	
Part VIII Investments—Program Related. S		3.
(a) Description of investment type	(b) Book value	(c) Method of valuation
——————————————————————————————————————	(B) Book value	Cost or end-of-year market value
Total. (Column (h) should equal Form 990. Part X. col (B) line 13.)	<b>b</b>	
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)  Part IX Other Assets. See Form 990, Part X,		
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)  Part IX Other Assets. See Form 990, Part X,  (a) Desc	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X,	line 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, (a) Desc	line 15.	
Part IX Other Assets. See Form 990, Part X, (a) Described in the second	line 15.	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part	e 15.) t X, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability	line 15.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes	e 15.)  t X, line 25.  (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability	e 15.) t X, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1  (a) Description of Liability  Federal Income Taxes	e 15.)  t X, line 25.  (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  Fair market value of interest rate swap	line 15.  Eription  The 15.)  The 15	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  Fair market value of interest rate swap	line 15.  Eription  The 15.)  The 15	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  Fair market value of interest rate swap	line 15.  Eription  The 15.)  The 15	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  Fair market value of interest rate swap	line 15.  Eription  The 15.)  The 15	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  Fair market value of interest rate swap	line 15.  Eription  The 15.)  The 15	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1 (a) Description of Liability  Federal Income Taxes  Fair market value of interest rate swap	line 15.  Eription  The 15.)  The 15	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  Fair market value of interest rate swap	line 15.  Eription  The 15.)  The 15	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  Fair market value of interest rate swap	line 15.  Eription  The 15.)  The 15	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1 (a) Description of Liability  Federal Income Taxes  Fair market value of interest rate swap	line 15.  Eription  The 15.)  The 15	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  Fair market value of interest rate swap	line 15.  Eription  The 15.)  The 15	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part 1 (a) Description of Liability  Federal Income Taxes  Fair market value of interest rate swap	line 15.  Eription  The 15.)  The 15	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  Fair market value of interest rate swap	line 15.  Eription  The 15.)  The 15	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  Fair market value of interest rate swap	Ine 15.  Peription  The stription is a series of the stription is a series	

1 Total revenue (Form 990, Part VIII, column (A), line 12)	1	24,254,579
2 Total expenses (Form 990, Part IX, column (A), line 25)	2	23,599,317
3 Excess or (deficit) for the year Subtract line 2 from line 1	3	655,262
4 Net unrealized gains (losses) on investments	4	132,093
5 Donated services and use of facilities	5	83,930
6 Investment expenses	6	
7 Prior period adjustments	7	1,927,961
8 Other (Describe in Part XIV)	8	24,350,338
9 Total adjustments (net) Add lines 4 - 8	9	26,494,322
10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	27,149,584
Part XIII Reconciliation of Revenue per Audited Financial Statements With Revenue	e per R	eturn
1 Total revenue, gains, and other support per audited financial statements	1	20,892,430
A mounts included on line 1 but not on Form 990, Part VIII, line 12		
a Net unrealized gains on investments	93	
<b>b</b> Donated services and use of facilities	30	
c Recoveries of prior year grants		
d Other (Describe in Part XIV)	080	
e Add lines 2a through 2d	. 2e	421,103
3 Subtract line <b>2e</b> from line <b>1</b>	. 3	20,471,327
4 A mounts included on Form 990, Part VIII, line 12, but not on line 1		
a Investment expenses not included on Form 990, Part VIII, line 7b . 4a 100,	00	
<b>b</b> Other (Describe in Part XIV)	52	
c Add lines 4a and 4b	. 4c	3,783,252
Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	. 5	24,254,579
Part XIII Reconciliation of Expenses per Audited Financial Statements With Exper	ses per	
1 Total expenses and losses per audited financial statements	1	20,021,145
A mounts included on line 1 but not on Form 990, Part IX, line 25		
a Donated services and use of facilities		
b Prior year adjustments		
c Other losses		
d Other (Describe in Part XIV) 2d 205,	080	
e Add lines 2a through 2d	. 2e	205,080
3 Subtract line <b>2e</b> from line <b>1</b>	. 3	19,816,065
4 A mounts included on Form 990, Part IX, line 25, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b 4a 100,	000	
<b>b</b> Other (Describe in Part XIV)	252	
c Add lines 4a and 4b	. 4с	3,783,252
Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	. 5	23,599,317

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

#### Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation						
		The School is exempt from federal income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code The School believes that it has appropriate support for all tax positions taken, and as such does not have any uncertain tax positions that are material to the financial statements						
Part XIII, Line 4b	Part XIII, Line 4b Other revenue amounts included on 990 but not included in F/S	Student Assistance \$3683252						
Part XIII, Line 2d	Part XIII, Line 2d Other expenses and losses per audited F/S	Cost of Goods Sold \$205080						
Part XII, Line 4b	Part XII, Line 4b Other revenue amounts included on 990 but not included in F/S	Student Assistance \$3683252						
Part XII, Line 2d	Part XII, Line 2d Other revenue amounts included in F/S but not included on form 990	Cost of goods sold \$205080						
Part XI, Line 8	Part XI, Line 8 Other Changes in Net Assets or Fund Balances	Transfer from Darlington Endowment Fund \$24350338						
Part V, Line 4	Part V , Line 4 Intended uses of the endowment fund	To provide academic scholarships for students and to support academic programs						

**Employer identification number** 

#### **SCHEDULE E**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization Darlington School Inc

# **Schools**

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2009

Open to Public Inspection

	58-0566169			
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain	3	Yes	
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990)			
	Does the organization discriminate by race in any way with respect to Students' rights or privileges?			No
a	Students Tights of privileges.	Ja		100
b	Admissions policies?	5b		Νo
c	Employment of faculty or administrative staff?	5c		Νo
d	Scholarships or other financial assistance?	5d		Νo
е	Educational policies?	5e		Νο
f	Use of facilities?	5f		Νο
g	Athletic programs?	5g		No
h	Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Schedule O (Form 990)	5h		No
		-		
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a		No
b	Has the organization's right to such aid ever been revoked or suspended?	6b		Νo
7	If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990)			
,	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form	7	Yes	

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DLN: 93493063004011

OMB No 1545-0047

Department of the Treasury

Schedule I

(Form 990)

**Grants and Other Assistance to Organizations, Governments and Individuals in the United States** 

> Open to Public **Inspection**

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990 Internal Revenue Service

Name of the organization					Employer identifica	ition number		
Darlington School Inc					58-0566169			
Part I General Information on Grants	and Assistance				•			
<ul> <li>Does the organization maintain records to substhe selection criteria used to award the grants</li> <li>Describe in Part IV the organization's procedure</li> </ul>	or assistance?			-	•	∨ Yes		
Form 990, Part IV, line 21 for any r Part IV and Schedule I-1 (Form 990)	ecipient that receive	d more than \$5,000.	. Check this box if n	o one recipient receiv	ed more than \$5,00	0. Use		
(a) Name and address of organization or government	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)		(h) Purpose of grant or assistance		

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

		<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Scholarship/Financial Aid	175	3,683,252		Published Tuition Rates	
See Additional Data Table					

Ident if ier	Return Reference	Explanation
Grantmaker's Description of How Grants are Used		Darlington School offers a limited amount of financial aid to students based solely on financial need. Applicants are required to furnish information pertinent to the determination of parental income and the ability to meet tuition requirements. Each application is considered by Darlington School Financial Aid Committee on an individual basis.

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**Compensation Information** 

DLN: 93493063004011

OMB No 1545-0047

**Schedule J** (Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization Darlington School Inc

Department of the Treasury

Internal Revenue Service

**Employer identification number** 

58-0566169

Рα	Questions Regarding Compensation	<u>n</u>					
					Yes	Νo	
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part II						
	First-class or charter travel	Γ	Housing allowance or residence for personal use				
	Travel for companions	Г	Payments for business use of personal residence				
	Tax idemnification and gross-up payments	Г	Health or social club dues or initiation fees				
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)				
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc			1b			
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executive			2			
3	Indicate which, if any, of the following the organizationganization's CEO/Executive Director Check all t						
	Compensation committee	$\Gamma$	Written employment contract				
	Independent compensation consultant	<u>                                      </u>	Compensation survey or study				
	Form 990 of other organizations	I✓	Approval by the board or compensation committee				
4	During the year, did any person listed in Form 990, or a related organization	Part VII	I, Section A, line 1a with respect to the filing organization				
а	Receive a severance payment or change-of-control	paymen	nt?	4a		No	
<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?						Νo	
c	Participate in, or receive payment from, an equity-b	ased co	mpensation arrangement?	4c		Νo	
	If "Yes" to any of lines 4a-c, list the persons and pi	rovide th	ne applicable amounts for each item in Part III				
	Only 501(c)(3) and 501(c)(4) organizations only me	ust comp	plete lines 5-9.				
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	line 1a,	, did the organization pay or accrue any				
а	The organization?			5a		No	
b	Any related organization?			5b		Νο	
	If "Yes," to line 5a or 5b, describe in Part III						
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a,	, did the organization pay or accrue any				
а	The organization?			6a		No	
Ь	Any related organization?			6b		No	
	If "Yes," to line 6a or 6b, describe in Part III						
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		No	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was						
	subject to the initial contract exception described in	n Regs	section 53 4958-4(a)(3)? If "Yes," describe				
	ın Part III			8		Νo	
9	If "Yes" to line 8, did the organization also follow th section 53 4958-6(c)?	e rebutta	able presumption procedure described in Regulations	9		No	

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(II)									
Compensation   Compensation   Compensation   Compensation   Compensation   Compensation   Compensation   Compensation   Compensation   Form 990 or Form 990-EZ	(A) Name		(B) Breakdown of			(C) Retirement and	(D) Nontaxable		
Robert O Rogers				incentive	reportable		Dellellts	(6)(1)-(0)	Form 990 or
Joseph W C (I) 139,739 14,206 9,167 163,112	Thomas C Whitworth	(I) (II)	256,718			24,500	6,557	287,775	266,870
Joseph W C (I) 139,739 14,206 9,167 163,112 16	Robert O Rogers	(I) (II)	132,924			13,454	6,557	152,935	139,694
		(I) (II)	139,739			14,206	9,167	163,112	

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

]	Ident if ier	Ret urn Ref erence	Explanation
]	Ident if ier	Reference	Explanation

Schedule J (Form 990) 2009

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DLN: 93493063004011

OMB No 1545-0047

2009

**Inspection** 

Open to Public

Schedule K (Form 990)

# **Supplemental Information on Tax Exempt Bonds**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule 0 (Form 990).

► Attach to Form 990. ► See separate instructions.

Department of the Treasury
Internal Revenue Service

Name of the organization

Darlington School Inc

58-0566169

P	art I Bond Issues									<u> </u>				
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	<b>(d)</b> Date :	[ssued	(e) Issue	Price	(f) Des	cription of F	Purpose	<b>(g)</b> De	feased	Beh	On alf of suer
											Yes	No	Yes	No
A							S	eries 200	2 Bonds					
В	Dev Authority of Floyd County	23-7182908		10-01-2	2009	23,5	40,000 T	o refund S	eries 2000	and -		X		X
С	Dev Authority of Floyd County	58-1091188	343573BEO	11-13-2	2008	14,0		onstructio cilities	n of middle	school		X		X
Pa	art II Proceeds													
	T. h. l			A			В		С		D		E	
1	Total proceeds of issue			2:	3,540,000	1	.4,000,000	)						
2	Gross proceeds in reserve funds													
3	Proceeds in refunding or defeasar	nce escrows												
4	Other unspent proceeds				255,729		255,729	)						
5	Issuance costs from proceeds				65,000		195,330	)						
6	Working capital expenditures fron	n proceeds												
7	Capital expenditures from procee	ds		1	3,804,670	1	.3,804,670	)						
8	Year of substantial completion			200	9	20	09							
				Yes	No	Yes	No	Yes	No	Yes	No	Ye	s	No
9	Were the bonds issued as part of	a current refunding is	ssue?	Χ			Χ							
10	Were the bonds issued as part of	an advance refunding	g issue?		X		X							
11	Has the final allocation of proceed	ds been made?		X		X								
12	Does the organization maintain active the final allocation of proceeds?	dequate books and re	ecords to support	×		X								
Pa	rt IIII Private Business Use	1												
				Α		E			С	.,	D		E	
				Yes	No	Yes	No	Yes	No	Yes	No	Yes	5	No

- Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?
- A re there any lease arrangements with respect to the financed property which may result in private business use?

Ε

		-	4	E	3	(	:		)		E
		Yes	No								
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?										
3b	Are there any research agreements with respect to the financed property which may result in private business use?										
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?										
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government										
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government  Total of lines 4 and 5										
6	Total of filles 4 and 5										
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?										

В

Α

С

D

Part IV Arbitrage

		Yes	No								
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		X						
2	Is the bond issue a variable rate issue?	X		×							
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		х		X						
b	Name of provider										
с	Term of hedge										
4a	Were gross proceeds invested in a GIC?		X		X						
ь	Name of provider										
с	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?		x		x						
6	Did the bond issue qualify for an exception to rebate?		X		X						

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DLN: 93493063004011

COLLEDIN E O

SCHEDULE O (Form 990)

Department of the Treasury
Internal Revenue Service

**Supplemental Information to Form 990** 

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009

Open to Public

Internal Revenue Service

► Attach to Form 990.

Inspection

Employer identification number

58-0566169

ldentifier	Return Reference	Explanation						
Form 990, Part VI, Line 19	Form 990, Part VI, Line 19 Other Organization Documents Publicly Available	Available upon request at the business office						
Form 990, Part VI, Line 12c	Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts	Conflict of interest statements are signed annually by the board of Trustees						
Form 990, Part VI, Line 11	Form 990, Part VI, Line 11 Form 990 Review Process	REVIEW WILL BE CONDUCTED BEFORE FORM 990 IS FINALIZED						
Form 990, Part VI, Line 2	Form 990, Part VI, Line 2 Description of Business or Family Relationship of Officers, Directors, Et	William N Watters is the brother of Edw in C Watters						

For Paperwork Reduction Act Notice, see the Instructions for Form 990

Cat No 51056K

Schedule O (Form 990) 2009

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DLN: 93493063004011

OMB No 1545-0047

2009

# Open to Public Inspection

# **SCHEDULE R** (Form 990)

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. See separate instructions.

**Related Organizations and Unrelated Partnerships** 

Name of the organization **Employer identification number** Darlington School Inc 58-0566169

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

Name, address, and EIN of disregarded entity

(b) Primary activity

(c) Legal domicile (state or foreign country)

Total income

(e) End-of-year assets

(f) Direct controlling entity

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a)
Name, address, and EIN of related organization

(b) Primary activity

(c) Legal domicile (state or foreign country)

(d) Exempt Code section

Public charity status (if section 501(c)(3))

(f) Direct controlling entity

Darlington School Endowment Fund

1014 Cave Sprint Road

58-6145600

Rome, GA 30161

**Endowment for Darlington** School, Inc

GΑ

501(c)(3)

N/A

(j)

General or

managing

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990,	Part IV, line 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization **(b)** Primary activity (c)
Legal
domicile
(state or
foreign
country)

al (d)
cile Direct controlling
or entity
gn

(e)
Predominant income
(related, unrelated,
excluded from tax
under sections 512514)

**(f)** Share of total income (g) Share of end-of-year assets (h)
Disproprtionate
allocations? ai

(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)

hedule K-1 partner? form 1065)

Yes No

Yes

No

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a)
Name, address, and EIN of related organization

(b) Primary activity (c) Legal domicile (state or foreign country) (d) Direct controlling entity (e)
Type of entity
(C corp, S corp,
or trust)

**(f)** Share of total income

(g) Share of end-of-year assets (h) Percentage ownership

No

Yes

Part V	<b>Transactions With Related Organizations</b> (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)	
		7

Note. Complete line 1 if any entity is listed in Parts II, III or IV						
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?						
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a 1b				
b	Gift, grant, or capital contribution to other organization(s)					
c	Gift, grant, or capital contribution from other organization(s)	1c				
d	Loans or loan guarantees to or for other organization(s)	1d				

- e Loans or loan guarantees by other organization(s)
- Purchase of assets from other organization(s)

**f** Sale of assets to other organization(s)

- h Exchange of assets
- i Lease of facilities, equipment, or other assets to other organization(s)
- j Lease of facilities, equipment, or other assets from other organization(s)
- k Performance of services or membership or fundraising solicitations for other organization(s)
- I Performance of services or membership or fundraising solicitations by other organization(s)
- m Sharing of facilities, equipment, mailing lists, or other assets
- n Sharing of paid employees
- Reimbursement paid to other organization for expenses
- Reimbursement paid by other organization for expenses
- **q** Other transfer of cash or property to other organization(s)
- r Other transfer of cash or property from other organization(s)

2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	
	(b)	(c)

Transaction Name of other organization Amount involved type(a-r) (1) Darlington School Endowment Fund 24,350,338

- (1) See Additional Data Table
- (2)
- (4)

(3)

- (5)
- (6)

No No No No 1e No 1f No 1g No 1h No 1i No 1j No 1k No 11 No 1m No 1n No 10 No 1p No **1**q No 1r Yes

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)
Name, address, and EIN of entity

(b) Primary activity (c) Legal domicile (state or foreign country) (d)
Are all
partners
section
501(c)(3)
organizations?

Yes No

(e) Share of end-of-year assets **(f)** Disproprtionate allocations?

No

Yes

(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) (h) General or managing partner?

Yes No

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**Depreciation and Amortization** 

(Including Information on Listed Property)

DLN: 93493063004011

OMB No 1545-0172

Department of the Treasury

See separate instructions. ► Attach to your tax return. Sequence No 67 Internal Revenue Service Name(s) shown on return Business or activity to which this form relates Identifying number Darlington School Inc 58-0566169 Depreciation schedules only **Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I. 1 Maximum amount. See the instructions for a higher limit for certain businesses. 1 \$ 125.000 2 Total cost of section 179 property placed in service (see instructions) 2 \$ 500.000 3 Threshold cost of section 179 property before reduction in limitation (see instructions) 3 4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-4 5 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions (b) Cost (business use (a) Description of property 6 (c) Elected cost only) 6 7 Listed property Enter the amount from line 29 8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 8 9 Tentative deduction Enter the smaller of line 5 or line 8 9 10 Carryover of disallowed deduction from line 13 of your 2008 Form 4562 10 11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 13 Carryover of disallowed deduction to 2010 Add lines 9 and 10, less line 12 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property ) (See instructions ) 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) 14 15 **15** Property subject to section 168(f)(1) election 16 Other depreciation (including ACRS) 16 1,768,295 MACRS Depreciation (Do not include listed property.) (See instructions.) **Section A** 17 17 MACRS deductions for assets placed in service in tax years beginning before 2009 18 If you are electing to group any assets placed in service during the tax year into one or more Section B—Assets Placed in Service During 2008 Tax Year Using the General Depreciation System (c) Basis for (b) Month and depreciation (a) Classification of (d) Recovery (a)Depreciation year placed in (e) Convention (f) Method (business/investment property period deduction service use only—see instructions) 19a 3-year property **b** 5-year property c7-year property d 10-year property e 15-year property f 20-year property g 25-year property 25 yrs S/L h Residential rental 27 5 yrs ΜМ S/L property 27 5 yrs ММ S/L MMS/L i Nonresidential real property MMS/L Section C—Assets Placed in Service During 2009 Tax Year Using the Alternative Depreciation System 20a Class life S/L **b** 12-year 12 yrs S/L c 40-vear 40 vrs ММ S/L Non-Res Prop Type 1 count 0 Non-Res Prop Type 2 count 0 Non-Res Prop Totals count 0 **Summary** (see instructions) 21 Listed proper 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here 1.768.295 and on the appropriate lines of your return Partnerships and S corporations—see instructions 23 For assets shown above and placed in service during the current year, enter the

23

Form 4562 (2009) Part V Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and property used for entertainment, recreation, or amusement.) Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A—Depre	ciation a	nd Other I	nforma	tion (C	aution	: See	the i	nstruci	ions fo	r limi	ts fo	r pa	ssenge	er au	tomol	iles.)
<b>24a</b> Do you have evidend	e to support	the business/in	vestment u	ise claimed	d? ┌Yes	Гпо		24	<b>lb</b> If "Yes	s," is the	e evic	dence	written?	Гүе	sГn	D
(a) Type of property (list vehicles first)  (b) Date placed in service  (c) Business/ investment use percentage  ba		other (business/investment				(f) (g) Recovery Method/ period Convention		od/	(h) Depreciation/ deduction				(i) Elected section 179 cost			
25Special depreciation allow	· ·		erty placed	ın service (	during the	tax year	and u	ısed more	than	25						
50% in a qualified busin	•								I	25						
<b>26</b> Property used more	than 50%	in a qualified %	business	use	I			l	1	1						
		%								1						
		%														
<b>27</b> Property used 50%	or less in a		iness us	е	_											
		%							S/L - S/L -					_		
		%							S/L -					-		
28 Add amounts in co	lumn (h) lir		ıh 27 En	ter here a	and on lu	ne 21	nage	1 -		28						
29 Add amounts in co		•				, ,	5-		L	1			29			
29 Add amounts in co	iuiiiii (1), iiiii		ction B			. on II		f Vah	icles				29			
Complete this section	for vehicles									" or re	lated	d pers	son			
If you provided vehicles to y														e vehic	les	
30 Total business/inv	estment mi	les driven du	rına the		a)		b)		(c)	l	(d)		(e	•		f)
year (do not includ				Vehi	cle 1	Vehi	cle 2	Ve	hicle 3	_ \ <u>\</u>	ehicle 4		Vehic	le 5	5 Vehicle 6	
										_						
<b>31</b> Total commuting m																
<b>32</b> Total other persona	al(noncomm	nuting) miles	drıven													
<b>33</b> Total miles driven through 32	during the y • • •	ear Add line	s 30													
<b>34</b> Was the vehicle av	aılable for p	ersonal use		Yes	No	Yes	No	Yes	No	Ye	s	No	Yes	No	Yes	No
during off-duty hou	rs?															
<b>35</b> Was the vehicle us owner or related pe		by a more t	han 5%													
<b>36</b> Is another vehicle		r personal us	se? .													
Sectio	n C—Oue	stions for	Emplo	vers W	ho Pro	vide \	/ehi	cles f	or Use	bv T	hei	r En	volan	ees	<u> </u>	
Answer these question 5% owners or related p	s to determ	ine if you me	et an exc												not mo	re thar
<b>37</b> Do you maintain a vemployees?	written polic	y statement	that prof	nibits all	personal	use of	vehi	cles, in	luding o	ommı •	ıtıng •	, by y	our •	Y	es	No
														<u> </u>		
<b>38</b> Do you maintain a very employees? See th		•														
39 Do you treat all use	of vehicles	by employe	es as pei	sonal us	e? .											
<b>40</b> Do you provide more vehicles, and retain				oyees, ol	btaın ınfo	ormatio •	n froi	m your	employe	es abo	ut th	he us	e of the			
<b>41</b> Do you meet the re				automobi	le demor	nstratio	n us	e? (See	ınstruc	ions )						
<b>Note:</b> If your answe	er to 37, 38	, 39, 40, or 4	l 1 is "Ye:	s," do no	t comple	te Sect	ion E	3 for the	covere	dvehic	les					
Part VI Amortiz																
		(b)						(4)		(e)				/#\		
(a) Date  Description of costs amortization begins		n	A mort amo		( <b>d)</b> Code section		de period o		or A mort			tızatı	<b>(f)</b> Ization for s year			
<b>42</b> A mortization of cos	te that has		ur 2000	tay year	(see inc	truction	٦ς١		I bei	11164	,~					
TE A INCIDIZACION OF COS	- ca chac beg	ms during ye	1	tun year	(266 1112	1	13)				$\overline{}$					
						-+			_		+					
											+					
<b>43</b> A mortization of cos	_					•	•			4						
44 Total. Add amounts	s ın column	(f) See the I	nstructio	ns for wh	ere to re	port				4	4					