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Part III

Statement of Program Service Accomplishments

1

Briefly describe the organization’s mission

ASHP believes that the mission of pharmacists is to help people make the best use of medications. The mission of ASHP is to advance and support the professional practice of pharmacists in hospitals and health systems and serve as their collective voice on issues related to medication use and public health.

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

☒

No

If “Yes,” describe these new services on Schedule O.

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

☒

No

If “Yes,” describe these changes on Schedule O.

4

Describe the exempt purpose achievements for each of the organization’s three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a

(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

Publication Services - ASHP develops, maintains and publishes a comprehensive library of books and multimedia products designed to meet professional needs and advance rational drug therapy in health - system pharmacy settings. Further, it is a source of information on drug therapy, pharmacy practice, and pharmacy practice research and technology. Develops official professional policies, in the form of policy positions and guidance documents (statements and guidelines), in order to establish best practices and provide guidance to ASHP members and other audiences impacted by health-system pharmacy practice.

4b

(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

Educational Services - ASHP is an accredited provider of Continuing Education for pharmacists, and other related health care personnel. ASHP offers access to multidisciplinary professional development CE activities for members and nonmembers including pharmacists, pharmacy technicians, physicians, nurses, nurse practitioners, and other health care professionals. Activities are available in many different formats such as web-based, podcasts, multimedia, print publications, and live meetings. These educational services help to maintain and improve the competency of pharmacists.

4c

(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

Membership Programs - Activities and resources for members include clinical research and professional publications including a subscription to AJHP (print and electronic), e-newsletter, Daily Briefing, and the member magazine - InterSections. There is organized representation at the federal level and relevant federal regulatory agencies about legislation and regulations that affect pharmacy practice, and communication with the public about the role of health-system pharmacist. Members are provided networking opportunities by their participation in our councils, committees, discussion groups, listservs, and mentor exchange. Our members receive current practice tools and resources through our special interest sections and forums, educational conferences, and online resource centers.

4d

Other program services (Describe in Schedule O ) **See also Additional Data for Description**

(Expenses \$ including grants of \$ ) (Revenue \$ )

4e

Total program service expenses➤\$

Form 990 (2009)

Part IV

Checklist of Required Schedules

|     |                                                                                                                                                                                                                                                     |     |     |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|     |                                                                                                                                                                                                                                                     | Yes | No  |
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A . . . . .                                                                                                         | 1   | No  |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors? . . . . .                                                                                                                                                            | 2   | No  |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                | 3   | No  |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II . . . . .                                                                                                               | 4   |     |
| 5   | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III                                               | 5   | Yes |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  | 6   | No  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II                                       | 7   | No  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                   | 8   | No  |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9   | No  |
| 10  | Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V                                                                                        | 10  | No  |
| 11  | Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. . . . .                                                                                              | 11  | Yes |
|     | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.                                                                                                                |     |     |
|     | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.                                              |     |     |
|     | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.                                              |     |     |
|     | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.                                                               |     |     |
|     | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.                                                                                                                              |     |     |
|     | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.               |     |     |
| 12  | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII                                                                                             | 12  | No  |
| 12A | Was the organization included in consolidated, independent audited financial statements for the tax year?                                                                                                                                           | Yes | No  |
|     | If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional . . . . .                                                                                                                                                                      | 12A | Yes |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                                   | 13  | No  |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? . . . . .                                                                                                                                               | 14a | No  |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I . . . . .                   | 14b | No  |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II . . . . .                                      | 15  | No  |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III . . . . .                                          | 16  | No  |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I                                                         | 17  | No  |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II . . . . .                                                            | 18  | No  |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III . . . . .                                                                                      | 19  | No  |
| 20  | Did the organization operate one or more hospitals? If "Yes," complete Schedule H . . . . .                                                                                                                                                         | 20  | No  |

Part IV

Checklist of Required Schedules (continued)

|     |                                                                                                                                                                                                                                                                                            |     |     |    |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .                                                          | 21  | Yes |    |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .                                                                           | 22  |     | No |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .                | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25</i> . . . . . | 24a |     | No |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                                  | 24b |     |    |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                       | 24c |     |    |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                            | 24d |     |    |
| 25a | <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                      | 25a |     |    |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .       | 25b |     |    |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> . . . . .                                    | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> . . . . .            | 27  |     | No |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                              |     |     |    |
| a   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                   | 28a |     | No |
| b   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                | 28b |     | No |
| c   | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                           | 28c |     | No |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                                                                                  | 29  |     | No |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                  | 30  |     | No |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                        | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                      | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                                      | 33  |     | No |
| 34  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .                                                                                                                                         | 34  | Yes |    |
| 35  | Is any related organization a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                                                                   | 35  | Yes |    |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                           | 36  |     |    |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .                                             | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                               | 38  | Yes |    |

Part V

Statements Regarding Other IRS Filings and Tax Compliance

|                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                  |                                                                                 | Yes | No  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|-----|-----|
| 1a                                                                                                                                                                                                                                                                                | Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable . . . . .                                                                                       | 1a                                                                              | 368 |     |
|                                                                                                                                                                                                                                                                                   | b                                                                                                                                                                                                                                                | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b  |     |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .                                                                                                              |                                                                                                                                                                                                                                                  |                                                                                 | 1c  | Yes |
| 2a                                                                                                                                                                                                                                                                                | Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return . . . . .                                                    | 2a                                                                              | 229 |     |
|                                                                                                                                                                                                                                                                                   | b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) |                                                                                 |     |     |
| 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? . . . . .                                                                                                                                                 |                                                                                                                                                                                                                                                  |                                                                                 | 3a  | Yes |
| b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O . . . . .                                                                                                                                                                      |                                                                                                                                                                                                                                                  |                                                                                 | 3b  | Yes |
| 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .                           |                                                                                                                                                                                                                                                  |                                                                                 | 4a  | No  |
| b If "Yes," enter the name of the foreign country: <input type="text"/><br>See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts                                                                       |                                                                                                                                                                                                                                                  |                                                                                 |     |     |
| 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .                                                                                                                                                                    |                                                                                                                                                                                                                                                  |                                                                                 | 5a  | No  |
| b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                                |                                                                                                                                                                                                                                                  |                                                                                 | 5b  | No  |
| c If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? . . . . .                                                                                                                       |                                                                                                                                                                                                                                                  |                                                                                 | 5c  |     |
| 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? . . . . .                                                                                          |                                                                                                                                                                                                                                                  |                                                                                 | 6a  | Yes |
| b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .                                                                                                                         |                                                                                                                                                                                                                                                  |                                                                                 | 6b  | Yes |
| 7 Organizations that may receive deductible contributions under section 170(c).                                                                                                                                                                                                   |                                                                                                                                                                                                                                                  |                                                                                 |     |     |
| a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .                                                                                                                       |                                                                                                                                                                                                                                                  |                                                                                 | 7a  |     |
| b If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .                                                                                                                                                                       |                                                                                                                                                                                                                                                  |                                                                                 | 7b  |     |
| c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .                                                                                                                                  |                                                                                                                                                                                                                                                  |                                                                                 | 7c  |     |
| d If "Yes," indicate the number of Forms 8282 filed during the year . . . . .                                                                                                                                                                                                     |                                                                                                                                                                                                                                                  |                                                                                 | 7d  |     |
| e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .                                                                                                                                     |                                                                                                                                                                                                                                                  |                                                                                 | 7e  |     |
| f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .                                                                                                                                                              |                                                                                                                                                                                                                                                  |                                                                                 | 7f  |     |
| g For all contributions of qualified intellectual property, did the organization file Form 8899 as required? . . .                                                                                                                                                                |                                                                                                                                                                                                                                                  |                                                                                 | 7g  |     |
| h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? . . . . .                                                                                                                                                 |                                                                                                                                                                                                                                                  |                                                                                 | 7h  |     |
| 8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? . . . . . |                                                                                                                                                                                                                                                  |                                                                                 | 8   |     |
| 9 Sponsoring organizations maintaining donor advised funds.                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                  |                                                                                 |     |     |
| a Did the organization make any taxable distributions under section 4966? . . . . .                                                                                                                                                                                               |                                                                                                                                                                                                                                                  |                                                                                 | 9a  |     |
| b Did the organization make a distribution to a donor, donor advisor, or related person? . . . . .                                                                                                                                                                                |                                                                                                                                                                                                                                                  |                                                                                 | 9b  |     |
| 10 Section 501(c)(7) organizations. Enter                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                  |                                                                                 |     |     |
| a Initiation fees and capital contributions included on Part VIII, line 12 . . . . .                                                                                                                                                                                              |                                                                                                                                                                                                                                                  |                                                                                 | 10a |     |
| b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities                                                                                                                                                                                     |                                                                                                                                                                                                                                                  |                                                                                 | 10b |     |
| 11 Section 501(c)(12) organizations. Enter                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                  |                                                                                 |     |     |
| a Gross income from members or shareholders . . . . .                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                  |                                                                                 | 11a |     |
| b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) . . . . .                                                                                                                                           |                                                                                                                                                                                                                                                  |                                                                                 | 11b |     |
| 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                                    |                                                                                                                                                                                                                                                  |                                                                                 | 12a |     |
| b If "Yes," enter the amount of tax-exempt interest received or accrued during the year                                                                                                                                                                                           |                                                                                                                                                                                                                                                  |                                                                                 | 12b |     |

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Governing Body and Management

|    |                                                                                                                                                                                                                               |    |     |    |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|    |                                                                                                                                                                                                                               |    | Yes | No |
| 1a | Enter the number of voting members of the governing body . . . . .                                                                                                                                                            | 1a | 12  |    |
| b  | Enter the number of voting members that are independent . . . . .                                                                                                                                                             | 1b | 11  |    |
| 2  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .                                               | 2  |     | No |
| 3  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . . | 3  |     | No |
| 4  | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?                                                                                                         | 4  |     | No |
| 5  | Did the organization become aware during the year of a material diversion of the organization's assets? . . . . .                                                                                                             | 5  |     | No |
| 6  | Does the organization have members or stockholders? . . . . .                                                                                                                                                                 | 6  | Yes |    |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? . . . . .                                                                                         | 7a | Yes |    |
| b  | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . . . .                                                                                                             | 7b | Yes |    |
| 8  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following                                                                                              |    |     |    |
| a  | The governing body? . . . . .                                                                                                                                                                                                 | 8a | Yes |    |
| b  | Each committee with authority to act on behalf of the governing body? . . . . .                                                                                                                                               | 8b | Yes |    |
| 9  | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .        | 9  |     | No |

Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

|     |                                                                                                                                                                                                                                                                                                          |     |     |    |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|     |                                                                                                                                                                                                                                                                                                          |     | Yes | No |
| 10a | Does the organization have local chapters, branches, or affiliates? . . . . .                                                                                                                                                                                                                            | 10a |     | No |
| b   | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? . . . . .                                                                             | 10b |     |    |
| 11  | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                                       | 11  | Yes |    |
| 11A | Describe in Schedule O the process, if any, used by the organization to review the Form 990 . . . . .                                                                                                                                                                                                    |     |     |    |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .                                                                                                                                                                                                       | 12a | Yes |    |
| b   | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .                                                                                                                                                              | 12b | Yes |    |
| c   | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done . . . . .                                                                                                                                             | 12c | Yes |    |
| 13  | Does the organization have a written whistleblower policy? . . . . .                                                                                                                                                                                                                                     | 13  | Yes |    |
| 14  | Does the organization have a written document retention and destruction policy? . . . . .                                                                                                                                                                                                                | 14  | Yes |    |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                                     |     |     |    |
| a   | The organization's CEO, Executive Director, or top management official . . . . .                                                                                                                                                                                                                         | 15a | Yes |    |
| b   | Other officers or key employees of the organization . . . . .                                                                                                                                                                                                                                            | 15b | Yes |    |
|     | If "Yes" to line a or b, describe the process in Schedule O (See instructions )                                                                                                                                                                                                                          |     |     |    |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .                                                                                                                                          | 16a |     | No |
| b   | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . | 16b |     |    |

Section C. Disclosure

|    |                                                                                                                                                                                                                                                                                                                                                          |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 17 | List the States with which a copy of this Form 990 is required to be filed ▶                                                                                                                                                                                                                                                                             |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply.<br><input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.                                                                                                                                               |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶<br>ELIZABETH HARTNETT<br>7272 Wisconsin Avenue<br>Bethesda, MD 20814<br>(301) 664-8809                                                                                                                                    |

## **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

☐ Check this box if the organization did not compensate any current or former officer, director, trustee or key employee

[illegible]



|                 |           |   |         |
|-----------------|-----------|---|---------|
| <b>1b Total</b> | 3,410,549 | 0 | 495,183 |
|-----------------|-----------|---|---------|

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization▶57

|                                                                                                                                                                                                                                              |          |            |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------|-----------|
|                                                                                                                                                                                                                                              |          | <b>Yes</b> | <b>No</b> |
| <b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>                                        | <b>3</b> |            | No        |
| <b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | <b>4</b> | Yes        |           |
| <b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>                                     | <b>5</b> |            | No        |

Section B. Independent Contractors

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A)<br>Name and business address                                     | (B)<br>Description of services | (C)<br>Compensation |
|----------------------------------------------------------------------|--------------------------------|---------------------|
| RR DONNELLEY RECEIVABLES<br>111 SOUTH WACKER DR<br>CHICAGO, IL 60606 | PRINTING SERVICES              | 1,132,515           |
| YORK GRAPHICS SERVICES INC<br>3650 WEST MARKET ST<br>YORK, PA 17404  | GRAPHIC DESIGN                 | 899,537             |
| Jackson Gaeta Group<br>33 Smull Ave<br>caldwell, NJ 07006            | Publisher representative       | 225,685             |
| TMA RESOURCES INC<br>1919 GALLOWS RD Ste 400<br>VIENNA, VA 22182     | SOFTWARE DEVELOPER             | 196,365             |
| Edgimo Company LLC<br>1301 N 6th St ste 1<br>philadelphia, PA 19122  | web services                   | 161,743             |

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶15

Part VIII

Statement of Revenue

|                                                           |                                                                       |                                                                                                                                               |                                   | (A)<br>Total revenue           | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under<br>sections<br>512, 513, or<br>514 |  |
|-----------------------------------------------------------|-----------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|--------------------------------|----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------------|--|
| Contributions, gifts, grants<br>and other similar amounts | 1a                                                                    | Federated campaigns . . .                                                                                                                     | 1a                                |                                |                                                    |                                         |                                                                                 |  |
|                                                           | b                                                                     | Membership dues . . . . .                                                                                                                     | 1b                                |                                |                                                    |                                         |                                                                                 |  |
|                                                           | c                                                                     | Fundraising events . . . . .                                                                                                                  | 1c                                |                                |                                                    |                                         |                                                                                 |  |
|                                                           | d                                                                     | Related organizations . . . .                                                                                                                 | 1d                                |                                |                                                    |                                         |                                                                                 |  |
|                                                           | e                                                                     | Government grants (contributions)                                                                                                             | 1e                                |                                |                                                    |                                         |                                                                                 |  |
|                                                           | f                                                                     | All other contributions, gifts, grants, and<br>similar amounts not included above                                                             | 1f                                |                                |                                                    |                                         |                                                                                 |  |
|                                                           | g                                                                     | Noncash contributions included in<br>lines 1a-1f \$ _____                                                                                     |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           | h                                                                     | Total. Add lines 1a-1f . . . . .                                                                                                              |                                   |                                |                                                    |                                         |                                                                                 |  |
| Program Service Revenue                                   |                                                                       |                                                                                                                                               | Business Code                     |                                |                                                    |                                         |                                                                                 |  |
|                                                           | 2a                                                                    | Continuing Education                                                                                                                          | 900,099                           | 15,635,136                     | 15,635,136                                         |                                         |                                                                                 |  |
|                                                           | b                                                                     | Publications                                                                                                                                  | 541,800                           | 12,240,414                     | 8,840,939                                          | 3,399,475                               |                                                                                 |  |
|                                                           | c                                                                     | Advantage Roundtables                                                                                                                         | 900,004                           | 7,522,089                      | 7,505,089                                          | 17,000                                  |                                                                                 |  |
|                                                           | d                                                                     | MEMBERSHIP DUES                                                                                                                               | 900,099                           | 3,992,649                      | 3,992,649                                          |                                         |                                                                                 |  |
|                                                           | e                                                                     | Sponsorships                                                                                                                                  | 900,099                           | 947,298                        |                                                    |                                         | 947,298                                                                         |  |
|                                                           | f                                                                     | All other program service revenue                                                                                                             |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           | g                                                                     | Total. Add lines 2a-2f . . . . .                                                                                                              |                                   | 40,337,586                     |                                                    |                                         |                                                                                 |  |
| Other Revenue                                             | 3                                                                     | Investment income (including dividends, interest<br>and other similar amounts) . . . . .                                                      |                                   | 979,130                        |                                                    |                                         | 979,130                                                                         |  |
|                                                           | 4                                                                     | Income from investment of tax-exempt bond proceeds . . .                                                                                      |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           | 5                                                                     | Royalties . . . . .                                                                                                                           |                                   | 311,315                        |                                                    |                                         | 311,315                                                                         |  |
|                                                           | 6a                                                                    | Gross Rents                                                                                                                                   | (i) Real                          | (ii) Personal                  |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                       |                                                                                                                                               |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                       |                                                                                                                                               |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                       |                                                                                                                                               |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           | b                                                                     | Less rental<br>expenses                                                                                                                       |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           | c                                                                     | Rental income<br>or (loss)                                                                                                                    |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           | d                                                                     | Net rental income or (loss) . . . . .                                                                                                         |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           | 7a                                                                    | Gross amount<br>from sales of<br>assets other<br>than inventory                                                                               | (i) Securities                    | (ii) Other                     |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                       |                                                                                                                                               |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                       |                                                                                                                                               |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                       |                                                                                                                                               |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           | b                                                                     | Less cost or<br>other basis and<br>sales expenses                                                                                             |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           | c                                                                     | Gain or (loss)                                                                                                                                |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           | d                                                                     | Net gain or (loss) . . . . .                                                                                                                  |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           | 8a                                                                    | Gross income from fundraising<br>events (not including<br>\$ _____<br>of contributions reported on line 1c)<br>See Part IV, line 18 . . . . . | a                                 |                                |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                       |                                                                                                                                               |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                       |                                                                                                                                               | b                                 | Less direct expenses . . . . . | b                                                  |                                         |                                                                                 |  |
| c                                                         | Net income or (loss) from fundraising events . . .                    |                                                                                                                                               |                                   |                                |                                                    |                                         |                                                                                 |  |
| 9a                                                        | Gross income from gaming activities<br>See Part IV, line 19 . . . . . | a                                                                                                                                             |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                       |                                                                                                                                               |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                       | b                                                                                                                                             | Less direct expenses . . . . .    | b                              |                                                    |                                         |                                                                                 |  |
| c                                                         | Net income or (loss) from gaming activities . . .                     |                                                                                                                                               |                                   |                                |                                                    |                                         |                                                                                 |  |
| 10a                                                       | Gross sales of inventory, less<br>returns and allowances . . . . .    | a                                                                                                                                             |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                       |                                                                                                                                               |                                   |                                |                                                    |                                         |                                                                                 |  |
|                                                           |                                                                       | b                                                                                                                                             | Less cost of goods sold . . . . . | b                              |                                                    |                                         |                                                                                 |  |
| c                                                         | Net income or (loss) from sales of inventory . . .                    |                                                                                                                                               |                                   |                                |                                                    |                                         |                                                                                 |  |
| Miscellaneous Revenue                                     |                                                                       | Business Code                                                                                                                                 |                                   |                                |                                                    |                                         |                                                                                 |  |
| 11a                                                       | Other Investment Incom                                                | 900,099                                                                                                                                       | 1,767,789                         | 603,833                        |                                                    | 1,163,956                               |                                                                                 |  |
| b                                                         | Miscellaneous                                                         | 900,099                                                                                                                                       | 164,655                           |                                |                                                    | 164,655                                 |                                                                                 |  |
| c                                                         |                                                                       |                                                                                                                                               |                                   |                                |                                                    |                                         |                                                                                 |  |
| d                                                         | All other revenue . . . . .                                           |                                                                                                                                               |                                   |                                |                                                    |                                         |                                                                                 |  |
| e                                                         | Total. Add lines 11a-11d . . . . .                                    |                                                                                                                                               | 1,932,444                         |                                |                                                    |                                         |                                                                                 |  |
| 12                                                        | Total revenue. See Instructions . . . . .                             |                                                                                                                                               | 43,560,475                        | 36,577,646                     | 3,416,475                                          | 3,566,354                               |                                                                                 |  |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.  
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. |                                                                                                                                                                                                                         | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1                                                                              | Grants and other assistance to governments and organizations in the U S See Part IV, line 21                                                                                                                            | 400,421               |                                 |                                        |                             |
| 2                                                                              | Grants and other assistance to individuals in the U S See Part IV, line 22                                                                                                                                              |                       |                                 |                                        |                             |
| 3                                                                              | Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16                                                                                                 |                       |                                 |                                        |                             |
| 4                                                                              | Benefits paid to or for members                                                                                                                                                                                         |                       |                                 |                                        |                             |
| 5                                                                              | Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                      | 3,025,237             |                                 |                                        |                             |
| 6                                                                              | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .                                                                 |                       |                                 |                                        |                             |
| 7                                                                              | Other salaries and wages                                                                                                                                                                                                | 14,362,384            |                                 |                                        |                             |
| 8                                                                              | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .                                                                                                                 | 1,160,850             |                                 |                                        |                             |
| 9                                                                              | Other employee benefits . . . . .                                                                                                                                                                                       | 1,309,545             |                                 |                                        |                             |
| 10                                                                             | Payroll taxes . . . . .                                                                                                                                                                                                 | 1,127,246             |                                 |                                        |                             |
| 11                                                                             | Fees for services (non-employees)                                                                                                                                                                                       |                       |                                 |                                        |                             |
| a                                                                              | Management . . . . .                                                                                                                                                                                                    |                       |                                 |                                        |                             |
| b                                                                              | Legal . . . . .                                                                                                                                                                                                         | 29,524                |                                 |                                        |                             |
| c                                                                              | Accounting . . . . .                                                                                                                                                                                                    | 42,920                |                                 |                                        |                             |
| d                                                                              | Lobbying . . . . .                                                                                                                                                                                                      |                       |                                 |                                        |                             |
| e                                                                              | Professional fundraising See Part IV, line 17 . . . . .                                                                                                                                                                 |                       |                                 |                                        |                             |
| f                                                                              | Investment management fees . . . . .                                                                                                                                                                                    |                       |                                 |                                        |                             |
| g                                                                              | Other . . . . .                                                                                                                                                                                                         |                       |                                 |                                        |                             |
| 12                                                                             | Advertising and promotion . . . . .                                                                                                                                                                                     | 787,232               |                                 |                                        |                             |
| 13                                                                             | Office expenses . . . . .                                                                                                                                                                                               | 1,146,946             |                                 |                                        |                             |
| 14                                                                             | Information technology . . . . .                                                                                                                                                                                        |                       |                                 |                                        |                             |
| 15                                                                             | Royalties . . . . .                                                                                                                                                                                                     |                       |                                 |                                        |                             |
| 16                                                                             | Occupancy . . . . .                                                                                                                                                                                                     | 1,543,216             |                                 |                                        |                             |
| 17                                                                             | Travel . . . . .                                                                                                                                                                                                        | 1,041,219             |                                 |                                        |                             |
| 18                                                                             | Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .                                                                                                                |                       |                                 |                                        |                             |
| 19                                                                             | Conferences, conventions, and meetings . . . . .                                                                                                                                                                        | 3,108,589             |                                 |                                        |                             |
| 20                                                                             | Interest . . . . .                                                                                                                                                                                                      | 155,556               |                                 |                                        |                             |
| 21                                                                             | Payments to affiliates . . . . .                                                                                                                                                                                        |                       |                                 |                                        |                             |
| 22                                                                             | Depreciation, depletion, and amortization . . . . .                                                                                                                                                                     | 1,287,360             |                                 |                                        |                             |
| 23                                                                             | Insurance . . . . .                                                                                                                                                                                                     | 253,806               |                                 |                                        |                             |
| 24                                                                             | Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )                                                     |                       |                                 |                                        |                             |
| a                                                                              | UBIT                                                                                                                                                                                                                    | 407,138               |                                 |                                        |                             |
| b                                                                              | Advantage Project Produ                                                                                                                                                                                                 | 3,077,775             |                                 |                                        |                             |
| c                                                                              | Publication Production                                                                                                                                                                                                  | 2,384,079             |                                 |                                        |                             |
| d                                                                              | Contract Services                                                                                                                                                                                                       | 1,871,177             |                                 |                                        |                             |
| e                                                                              | Promotions                                                                                                                                                                                                              | 732,012               |                                 |                                        |                             |
| f                                                                              | All other expenses                                                                                                                                                                                                      | 2,124,798             |                                 |                                        |                             |
| 25                                                                             | Total functional expenses. Add lines 1 through 24f                                                                                                                                                                      | 41,379,030            |                                 |                                        |                             |
| 26                                                                             | Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                                 |                                        |                             |

Part X

Balance Sheet

|                             |                                                                                                                                           |                                                                                                                                                                                |     |            | (A)               |     | (B)         |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|------------|-------------------|-----|-------------|
|                             |                                                                                                                                           |                                                                                                                                                                                |     |            | Beginning of year |     | End of year |
| Assets                      | 1                                                                                                                                         | Cash—non-interest-bearing . . . . .                                                                                                                                            |     |            | 100,793           | 1   | 1,281,255   |
|                             | 2                                                                                                                                         | Savings and temporary cash investments . . . . .                                                                                                                               |     |            |                   | 2   |             |
|                             | 3                                                                                                                                         | Pledges and grants receivable, net . . . . .                                                                                                                                   |     |            |                   | 3   |             |
|                             | 4                                                                                                                                         | Accounts receivable, net . . . . .                                                                                                                                             |     |            | 4,127,398         | 4   | 3,170,305   |
|                             | 5                                                                                                                                         | Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .                  |     |            |                   | 5   |             |
|                             | 6                                                                                                                                         | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L . . . . .     |     |            |                   | 6   |             |
|                             | 7                                                                                                                                         | Notes and loans receivable, net . . . . .                                                                                                                                      |     |            |                   | 7   |             |
|                             | 8                                                                                                                                         | Inventories for sale or use . . . . .                                                                                                                                          |     |            | 79,865            | 8   | 38,454      |
|                             | 9                                                                                                                                         | Prepaid expenses and deferred charges . . . . .                                                                                                                                |     |            | 1,761,863         | 9   | 1,558,739   |
|                             | 10a                                                                                                                                       | Land, buildings, and equipment. cost or other basis. Complete Part VI of Schedule D . . . . .                                                                                  | 10a | 10,605,942 |                   |     |             |
|                             | b                                                                                                                                         | Less accumulated depreciation . . . . .                                                                                                                                        | 10b | 9,382,961  | 2,342,389         | 10c | 1,222,981   |
|                             | 11                                                                                                                                        | Investments—publicly traded securities . . . . .                                                                                                                               |     |            | 32,828,918        | 11  | 36,159,516  |
|                             | 12                                                                                                                                        | Investments—other securities. See Part IV, line 11 . . . . .                                                                                                                   |     |            | 2,707,534         | 12  | 2,552,209   |
|                             | 13                                                                                                                                        | Investments—program-related. See Part IV, line 11 . . . . .                                                                                                                    |     |            |                   | 13  |             |
|                             | 14                                                                                                                                        | Intangible assets . . . . .                                                                                                                                                    |     |            |                   | 14  |             |
|                             | 15                                                                                                                                        | Other assets. See Part IV, line 11 . . . . .                                                                                                                                   |     |            | 52,475            | 15  | 0           |
|                             | 16                                                                                                                                        | Total assets. Add lines 1 through 15 (must equal line 34) . . . . .                                                                                                            |     |            | 44,001,235        | 16  | 45,983,459  |
| Liabilities                 | 17                                                                                                                                        | Accounts payable and accrued expenses . . . . .                                                                                                                                |     |            | 9,971,414         | 17  | 14,165,929  |
|                             | 18                                                                                                                                        | Grants payable . . . . .                                                                                                                                                       |     |            |                   | 18  |             |
|                             | 19                                                                                                                                        | Deferred revenue . . . . .                                                                                                                                                     |     |            | 11,411,286        | 19  | 9,849,384   |
|                             | 20                                                                                                                                        | Tax-exempt bond liabilities . . . . .                                                                                                                                          |     |            |                   | 20  |             |
|                             | 21                                                                                                                                        | Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .                                                                                                |     |            |                   | 21  |             |
|                             | 22                                                                                                                                        | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . . |     |            |                   | 22  |             |
|                             | 23                                                                                                                                        | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                       |     |            | 5,333,939         | 23  | 1,953,529   |
|                             | 24                                                                                                                                        | Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                         |     |            |                   | 24  |             |
|                             | 25                                                                                                                                        | Other liabilities. Complete Part X of Schedule D . . . . .                                                                                                                     |     |            | 249,786           | 25  | 343,000     |
|                             | 26                                                                                                                                        | Total liabilities. Add lines 17 through 25 . . . . .                                                                                                                           |     |            | 26,966,425        | 26  | 26,311,842  |
| Net Assets or Fund Balances | Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. |                                                                                                                                                                                |     |            |                   |     |             |
|                             | 27                                                                                                                                        | Unrestricted net assets . . . . .                                                                                                                                              |     |            | 17,034,810        | 27  | 19,671,617  |
|                             | 28                                                                                                                                        | Temporarily restricted net assets . . . . .                                                                                                                                    |     |            |                   | 28  |             |
|                             | 29                                                                                                                                        | Permanently restricted net assets . . . . .                                                                                                                                    |     |            |                   | 29  |             |
|                             | Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.                          |                                                                                                                                                                                |     |            |                   |     |             |
|                             | 30                                                                                                                                        | Capital stock or trust principal, or current funds . . . . .                                                                                                                   |     |            |                   | 30  |             |
|                             | 31                                                                                                                                        | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                      |     |            |                   | 31  |             |
|                             | 32                                                                                                                                        | Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                     |     |            |                   | 32  |             |
|                             | 33                                                                                                                                        | Total net assets or fund balances . . . . .                                                                                                                                    |     |            | 17,034,810        | 33  | 19,671,617  |
|                             | 34                                                                                                                                        | Total liabilities and net assets/fund balances . . . . .                                                                                                                       |     |            | 44,001,235        | 34  | 45,983,459  |

**Part XI**    **Financial Statements and Reporting**

|                                                                                                                                                                                                                                                                                                                                                                   | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                        |     |    |
| <b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant? . . .                                                                                                                                                                                                                                                   |     | No |
| <b>b</b> Were the organization's financial statements audited by an independent accountant? . . . . .                                                                                                                                                                                                                                                             | Yes |    |
| <b>c</b> If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O . . . . | Yes |    |
| <b>d</b> If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis                     |     |    |
| <b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .                                                                                                                                                                                      |     | No |
| <b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits . . .                                                                                                                               |     |    |

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below.**  
▶ **Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.**

OMB No 1545-0047

2009

Open to Public  
Inspection

If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35a (regarding proxy tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

|                                                                                  |                                                  |
|----------------------------------------------------------------------------------|--------------------------------------------------|
| Name of the organization<br>AMERICAN SOCIETY OF HEALTH-SYSTEM<br>PHARMACISTS INC | Employer identification number<br><br>52-0807628 |
|----------------------------------------------------------------------------------|--------------------------------------------------|

Part I-A

Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1

Provide a description of the organization's direct and indirect political campaign activities in Part IV
- 2

Political expenditures

▶ \$
- 3

Volunteer hours

Part I-B

Complete if the organization is exempt under section 501(c)(3).

- 1

Enter the amount of any excise tax incurred by the organization under section 4955

▶ \$
- 2

Enter the amount of any excise tax incurred by organization managers under section 4955

▶ \$
- 3

If the organization incurred a section 4955 tax, did it file Form 4720 for this year?

☐ Yes

☐ No
- 4a

Was a correction made?

☐ Yes

☐ No
- b

If "Yes," describe in Part IV

Part I-C

Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- 1

Enter the amount directly expended by the filing organization for section 527 exempt function activities

▶ \$
- 2

Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities

▶ \$
- 3

Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b

▶ \$
- 4

Did the filing organization file **Form 1120-POL** for this year?

☐ Yes

☐ No
- 5

State the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
|----------|-------------|---------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A

Check

☐

if the filing organization belongs to an affiliated group

B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

| Limits on Lobbying Expenditures<br>(The term "expenditures" means amounts paid or incurred.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   | (a) Filing<br>Organization's<br>Totals          | (b) Affiliated<br>Group<br>Totals  |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|-------------------------------------------------|------------------------------------|--------------------|------------------------------|-----------------------------------------|-------------------------------------------------|-------------------------------------------|---------------------------------------------------|--------------------------------------------|--------------------------------------------------|-------------------|-------------|--|--|
| 1a Total lobbying expenditures to influence public opinion (grass roots lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| b Total lobbying expenditures to influence a legislative body (direct lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| c Total lobbying expenditures (add lines 1a and 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| d Other exempt purpose expenditures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| e Total exempt purpose expenditures (add lines 1c and 1d)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| f Lobbying nontaxable amount Enter the amount from the following table in both columns                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table> |                                                   | If the amount on line 1e, column (a) or (b) is: | The lobbying nontaxable amount is: | Not over \$500,000 | 20% of the amount on line 1e | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | Over \$17,000,000 | \$1,000,000 |  |  |
| If the amount on line 1e, column (a) or (b) is:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | The lobbying nontaxable amount is:                |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Not over \$500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 20% of the amount on line 1e                      |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$500,000 but not over \$1,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | \$100,000 plus 15% of the excess over \$500,000   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,000,000 but not over \$1,500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$175,000 plus 10% of the excess over \$1,000,000 |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,500,000 but not over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | \$225,000 plus 5% of the excess over \$1,500,000  |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | \$1,000,000                                       |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| g Grassroots nontaxable amount (enter 25% of line 1f)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| h Subtract line 1g from line 1a If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| i Subtract line 1f from line 1c If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   | <input type="checkbox"/> Yes                    | <input type="checkbox"/> No        |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |

4-Year Averaging Period Under Section 501(h)  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

| Lobbying Expenditures During 4-Year Averaging Period         |          |          |          |          |           |
|--------------------------------------------------------------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                  | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) Total |
| 2a Lobbying non-taxable amount                               |          |          |          |          |           |
| b Lobbying ceiling amount<br>(150% of line 2a, column(e))    |          |          |          |          |           |
| c Total lobbying expenditures                                |          |          |          |          |           |
| d Grassroots non-taxable amount                              |          |          |          |          |           |
| e Grassroots ceiling amount<br>(150% of line 2d, column (e)) |          |          |          |          |           |
| f Grassroots lobbying expenditures                           |          |          |          |          |           |

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

|           |                                                                                                                                                                                                                              | (a) |    | (b)    |
|-----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|--------|
|           |                                                                                                                                                                                                                              | Yes | No | Amount |
| <b>1</b>  | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of |     |    |        |
|           | <b>a</b> Volunteers?                                                                                                                                                                                                         |     |    |        |
|           | <b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?                                                                                                                        |     |    |        |
|           | <b>c</b> Media advertisements?                                                                                                                                                                                               |     |    |        |
|           | <b>d</b> Mailings to members, legislators, or the public?                                                                                                                                                                    |     |    |        |
|           | <b>e</b> Publications, or published or broadcast statements?                                                                                                                                                                 |     |    |        |
|           | <b>f</b> Grants to other organizations for lobbying purposes?                                                                                                                                                                |     |    |        |
|           | <b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body?                                                                                                                         |     |    |        |
|           | <b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?                                                                                                                           |     |    |        |
|           | <b>i</b> Other activities? If "Yes," describe in Part IV                                                                                                                                                                     |     |    |        |
|           | <b>j</b> Total lines 1c through 1i                                                                                                                                                                                           |     |    |        |
| <b>2a</b> | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?                                                                                                                                |     |    |        |
| <b>b</b>  | If "Yes," enter the amount of any tax incurred under section 4912                                                                                                                                                            |     |    |        |
| <b>c</b>  | If "Yes," enter the amount of any tax incurred by organization managers under section 4912                                                                                                                                   |     |    |        |
| <b>d</b>  | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?                                                                                                                                 |     |    |        |

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|   |                                                                                                  | Yes | No  |
|---|--------------------------------------------------------------------------------------------------|-----|-----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members?                     | 1   | No  |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less?                | 2   | No  |
| 3 | Did the organization agree to carryover lobbying and political expenditures from the prior year? | 3   | Yes |

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

|   |                                                                                                                                                                                                                                            |    |           |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----------|
| 1 | Dues, assessments and similar amounts from members                                                                                                                                                                                         | 1  | 3,992,649 |
| 2 | Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).                                                                                |    |           |
| a | Current year                                                                                                                                                                                                                               | 2a | 785,593   |
| b | Carryover from last year                                                                                                                                                                                                                   | 2b | -6,544    |
| c | Total                                                                                                                                                                                                                                      | 2c | 779,049   |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues                                                                                                                                            | 3  | 838,456   |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4  |           |
| 5 | Taxable amount of lobbying and political expenditures (see instructions)                                                                                                                                                                   | 5  | -59,407   |

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information.

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|            |                  |             |



SCHEDULE D  
(Form 990)

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization  
AMERICAN SOCIETY OF HEALTH-SYSTEM  
PHARMACISTS INC

Employer identification number  
  
52-0807628

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   |                                                                                                                                                                                                                                                                                                                                        |                              |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
|   | (a) Donor advised funds                                                                                                                                                                                                                                                                                                                | (b) Funds and other accounts |
| 1 | Total number at end of year                                                                                                                                                                                                                                                                                                            |                              |
| 2 | Aggregate contributions to (during year)                                                                                                                                                                                                                                                                                               |                              |
| 3 | Aggregate grants from (during year)                                                                                                                                                                                                                                                                                                    |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                                                                                         |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>                                                           |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div> |                              |

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|   |                                                                                    |
|---|------------------------------------------------------------------------------------|
|   | Held at the End of the Year                                                        |
| a | Total number of conservation easements                                             |
| b | Total acreage restricted by conservation easements                                 |
| c | Number of conservation easements on a certified historic structure included in (a) |
| d | Number of conservation easements included in (c) acquired after 8/17/06            |

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶\_\_\_\_\_

4

Number of states where property subject to conservation easement is located ▶\_\_\_\_\_

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶\_\_\_\_\_

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶\$ \_\_\_\_\_

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization’s financial statements that describes the organization’s accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

▶ \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X

▶ \$ \_\_\_\_\_

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

▶ \$ \_\_\_\_\_

b

Assets included in Form 990, Part X

▶ \$ \_\_\_\_\_

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2009

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

d

☐ Loan or exchange programs

b

☐ Scholarly research

e

☐ Other

c

☐ Preservation for future generations

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

|    |        |
|----|--------|
|    | Amount |
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|    | (a)Current Year                                          | (b)Prior Year | (c)Two Years Back | (d)Three Years Back | (e)Four Years Back |
|----|----------------------------------------------------------|---------------|-------------------|---------------------|--------------------|
| 1a | Beginning of year balance . . . . .                      |               |                   |                     |                    |
| b  | Contributions . . . . .                                  |               |                   |                     |                    |
| c  | Investment earnings or losses . . . . .                  |               |                   |                     |                    |
| d  | Grants or scholarships . . . . .                         |               |                   |                     |                    |
| e  | Other expenditures for facilities and programs . . . . . |               |                   |                     |                    |
| f  | Administrative expenses . . . . .                        |               |                   |                     |                    |
| g  | End of year balance . . . . .                            |               |                   |                     |                    |

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ %

b

Permanent endowment ▶ %

c

Term endowment ▶ %

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations . . . . .

3a(i)

Yes

No

(ii) related organizations . . . . .

3a(ii)

Yes

No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

3b

Yes

No

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

| Description of investment                                                                              | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|------------------------------|----------------|
| 1a Land . . . . .                                                                                      |                                      |                                |                              |                |
| b Buildings . . . . .                                                                                  |                                      |                                |                              |                |
| c Leasehold improvements . . . . .                                                                     |                                      |                                |                              |                |
| d Equipment . . . . .                                                                                  |                                      |                                |                              |                |
| e Other . . . . .                                                                                      |                                      | 10,605,942                     | 9,382,961                    | 1,222,981      |
| Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . . ▶ |                                      |                                |                              | 1,222,981      |

Schedule D (Form 990) 2009



Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

|    |                                                                                 |    |            |
|----|---------------------------------------------------------------------------------|----|------------|
| 1  | Total revenue (Form 990, Part VIII, column (A), line 12)                        | 1  | 43,560,475 |
| 2  | Total expenses (Form 990, Part IX, column (A), line 25)                         | 2  | 41,379,030 |
| 3  | Excess or (deficit) for the year Subtract line 2 from line 1                    | 3  | 2,181,445  |
| 4  | Net unrealized gains (losses) on investments                                    | 4  |            |
| 5  | Donated services and use of facilities                                          | 5  |            |
| 6  | Investment expenses                                                             | 6  |            |
| 7  | Prior period adjustments                                                        | 7  |            |
| 8  | Other (Describe in Part XIV)                                                    | 8  | 455,362    |
| 9  | Total adjustments (net) Add lines 4 - 8                                         | 9  | 455,362    |
| 10 | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 | 2,636,807  |

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

|   |                                                                                            |    |            |
|---|--------------------------------------------------------------------------------------------|----|------------|
| 1 | Total revenue, gains, and other support per audited financial statements . . . . .         | 1  | 47,927,030 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12                         |    |            |
| a | Net unrealized gains on investments . . . . .                                              | 2a | 4,513,580  |
| b | Donated services and use of facilities . . . . .                                           | 2b |            |
| c | Recoveries of prior year grants . . . . .                                                  | 2c |            |
| d | Other (Describe in Part XIV) . . . . .                                                     | 2d |            |
| e | Add lines 2a through 2d . . . . .                                                          | 2e | 4,513,580  |
| 3 | Subtract line 2e from line 1 . . . . .                                                     | 3  | 43,413,450 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1:                       |    |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                 | 4a |            |
| b | Other (Describe in Part XIV) . . . . .                                                     | 4b | 147,025    |
| c | Add lines 4a and 4b . . . . .                                                              | 4c | 147,025    |
| 5 | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12 ) . . . . . | 5  | 43,560,475 |

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

|   |                                                                                             |    |            |
|---|---------------------------------------------------------------------------------------------|----|------------|
| 1 | Total expenses and losses per audited financial statements . . . . .                        | 1  | 45,290,223 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25                            |    |            |
| a | Donated services and use of facilities . . . . .                                            | 2a |            |
| b | Prior year adjustments . . . . .                                                            | 2b |            |
| c | Other losses . . . . .                                                                      | 2c |            |
| d | Other (Describe in Part XIV) . . . . .                                                      | 2d | 4,058,218  |
| e | Add lines 2a through 2d . . . . .                                                           | 2e | 4,058,218  |
| 3 | Subtract line 2e from line 1 . . . . .                                                      | 3  | 41,232,005 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:                          |    |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                  | 4a |            |
| b | Other (Describe in Part XIV) . . . . .                                                      | 4b | 147,025    |
| c | Add lines 4a and 4b . . . . .                                                               | 4c | 147,025    |
| 5 | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18 ) . . . . . | 5  | 41,379,030 |

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

| Identifier                             | Return Reference                                    | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|----------------------------------------|-----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Part X                                 | Description of Uncertain Tax Positions Under FIN 48 | The Organization has adopted the accounting standards related to uncertain income tax positions. The standard requires that an uncertain income tax position must be more likely than not (greater than 50% likelihood) before it is recognized in the consolidated financial statements. Furthermore, the standard requires that the amount recognized be the same as that which would be determined as a result of a review by tax authorities having all relevant information. During the year ended May 31, 2010, management did not identify any uncertain income tax positions. At a minimum, the tax years beginning in 2006 through 2009 are open for examination by tax authorities. |
| Part XI, Line 8 - Other Adjustments    |                                                     | NET GAIN ON INVESTMENTS 4513580 NON-OPERATING PENSION ADJUSTMENT - EFFECT OF FASB 158 -4058218                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Part XII, Line 4b - Other Adjustments  |                                                     | OPERATING EXPENSE NETTED AGAINST PRODUCTS AND SERVICES REVENUE FOR BOOK 1287 MISCELLANEOUS REVENUE NETTED AGAINST OTHER EXPENSES FOR BOOK 145738                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Part XIII, Line 2d - Other Adjustments |                                                     | FAS158 Non-Operating Pension Adjustment 4058218                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Part XIII, Line 4b - Other Adjustments |                                                     | OPERATING EXPENSE NETTED AGAINST PRODUCTS AND SERVICES REVENUE FOR BOOK 1287 MISCELLANEOUS REVENUE NETTED AGAINST OTHER EXPENSES FOR BOOK 145738                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

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Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990

DLN: 93493105003031

OMB No 1545-0047

2009

Open to Public  
Inspection

Name of the organization  
AMERICAN SOCIETY OF HEALTH-SYSTEM  
PHARMACISTS INC

Employer identification number  
52-0807628

Part I

General Information on Grants and Assistance

1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . .

Yes

No

2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States.

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed . . . . .

| (a) Name and address of organization or government                                 | (b) EIN   | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                                                                                                        |
|------------------------------------------------------------------------------------|-----------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| ASHP RESEARCH AND EDUCATION FDTN7272 WISCONSIN AVE BETHESDA, MD 20814              | 237033369 | 501(c)(3)                          | 321,500                  | 46,421                            | BOOK                                                  | DONATED SERVICES                       | The grant is provided to help fund general operating and program expenses The grant is provided to help fund general operating and program expenses                       |
| UNIVERSITY OF IOWA HOSPITALS AND CLINICS 200 HAWKINS DRIVE IOWA CITY, IA 522421009 | 426004813 | 501(c)(3)                          | 10,000                   |                                   | CASH                                                  |                                        | The grant is provided to the employers of the ASHP Presidential Officers, if requested, to offset support costs that the institution may incur during their election term |
| the university of texas at austinPO Box R Austin, TX 78713                         | 746000203 | 170(b)(1)(A)(ii)                   | 15,000                   |                                   | cash                                                  |                                        | The grant is provided to the employers of the ASHP Presidential Officers, if requested, to offset support costs that the institution may incur during their election term |
| rush university medical center1700 west van buren street chicago, IL 60612         | 362174823 | 501(c)(3)                          | 7,500                    |                                   | cash                                                  |                                        | The grant is provided to the employers of the ASHP Presidential Officers, if requested, to offset support costs that the institution may incur during their election term |
|                                                                                    |           |                                    |                          |                                   |                                                       |                                        |                                                                                                                                                                           |
|                                                                                    |           |                                    |                          |                                   |                                                       |                                        |                                                                                                                                                                           |
|                                                                                    |           |                                    |                          |                                   |                                                       |                                        |                                                                                                                                                                           |
|                                                                                    |           |                                    |                          |                                   |                                                       |                                        |                                                                                                                                                                           |
|                                                                                    |           |                                    |                          |                                   |                                                       |                                        |                                                                                                                                                                           |
|                                                                                    |           |                                    |                          |                                   |                                                       |                                        |                                                                                                                                                                           |
|                                                                                    |           |                                    |                          |                                   |                                                       |                                        |                                                                                                                                                                           |
|                                                                                    |           |                                    |                          |                                   |                                                       |                                        |                                                                                                                                                                           |
|                                                                                    |           |                                    |                          |                                   |                                                       |                                        |                                                                                                                                                                           |
|                                                                                    |           |                                    |                          |                                   |                                                       |                                        |                                                                                                                                                                           |

2

Enter total number of section 501(c)(3) and government organizations . . . . .

4

3

Enter total number of other organizations . . . . .

0



Schedule J  
(Form 990)

Compensation Information

OMB No 1545-0047

2009

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.  
▶ Attach to Form 990. ▶ See separate instructions.

|                                                                                  |                                                  |
|----------------------------------------------------------------------------------|--------------------------------------------------|
| Name of the organization<br>AMERICAN SOCIETY OF HEALTH-SYSTEM<br>PHARMACISTS INC | Employer identification number<br><br>52-0807628 |
|----------------------------------------------------------------------------------|--------------------------------------------------|

Part I

Questions Regarding Compensation

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |     |     |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Yes | No  |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items<br><div><div><input type="checkbox"/> First-class or charter travel</div><div><input type="checkbox"/> Housing allowance or residence for personal use</div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Discretionary spending account</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div> |     |     |
| b  | If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 1b  | Yes |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2   | Yes |
| 3  | Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply<br><div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input checked="" type="checkbox"/> Written employment contract</div><div><input type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>                                                                                                                                                                                                                  |     |     |
| 4  | During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization<br><div><div>a Receive a severance payment or change-of-control payment?</div><div>b Participate in, or receive payment from, a supplemental nonqualified retirement plan?</div><div>c Participate in, or receive payment from, an equity-based compensation arrangement?</div></div> If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III                                                                                                                                                                                                                                                                                                                       | 4a  | No  |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 4b  | Yes |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 4c  | No  |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |     |     |
| 5  | Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.<br>For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of<br><div><div>a The organization?</div><div>b Any related organization?</div></div> If "Yes," to line 5a or 5b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 5a  |     |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 5b  |     |
| 6  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of<br><div><div>a The organization?</div><div>b Any related organization?</div></div> If "Yes," to line 6a or 6b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 6a  |     |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 6b  |     |
| 7  | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 7   |     |
| 8  | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 8   |     |
| 9  | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 9   |     |

Part II

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name             |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|----------------------|------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                      |      | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                            |
| Henri R Manasse      | (i)  | 622,498                                            | 0                                   | 21,701                              | 60,197                                         | 21,996                  | 726,392                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| David J Edwards      | (i)  | 176,736                                            | 0                                   | 7,434                               | 19,661                                         | 20,070                  | 223,901                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| Stanley F Lowe Jr    | (i)  | 216,585                                            | 0                                   | 8,505                               | 24,054                                         | 4,891                   | 254,035                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| Carol Wolfe          | (i)  | 197,604                                            | 0                                   | 7,268                               | 23,217                                         | 11,003                  | 239,092                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| Dean Manke           | (i)  | 178,565                                            | 0                                   | 7,871                               | 21,104                                         | 18,633                  | 226,173                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| John C Spencer Jr    | (i)  | 175,035                                            | 0                                   | 7,710                               | 15,658                                         | 24,510                  | 222,913                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| David Witmer         | (i)  | 171,990                                            | 0                                   | 6,532                               | 19,976                                         | 21,004                  | 219,502                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| Douglas Scheckelhoff | (i)  | 162,236                                            | 0                                   | 5,991                               | 19,086                                         | 25,916                  | 213,229                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| Susan Cantrell       | (i)  | 196,627                                            | 75,000                              | 876                                 | 21,894                                         | 19,418                  | 313,815                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| Fern Zappala         | (i)  | 161,350                                            | 0                                   | 2,022                               | 17,075                                         | 9,556                   | 190,003                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| Gerald McEvoy        | (i)  | 160,734                                            | 0                                   | 1,394                               | 19,246                                         | 10,889                  | 192,263                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| Janet Teeters        | (i)  | 153,570                                            | 0                                   | 725                                 | 18,243                                         | 13,507                  | 186,045                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| Julie Webb           | (i)  | 159,970                                            | 50,000                              | 785                                 | 18,076                                         | 18,869                  | 247,700                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| Brian Meyer          | (i)  | 140,924                                            | 0                                   | 1,217                               | 15,173                                         | 10,492                  | 167,806                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
| charles talley       | (i)  | 157,060                                            | 0                                   | 2,129                               | 17,611                                         | 16,803                  | 193,603                         | 0                                                          |
|                      | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                          |
|                      |      |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |



Part III

Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

| Identifier | Return Reference | Explanation                                                   |
|------------|------------------|---------------------------------------------------------------|
|            | Part I, Line 4a  | HENRI MANASSE \$33,000 STAN LOWE \$5,400 BRIAN MEYER \$10,635 |

Additional Data

Software ID:  
Software Version:  
EIN: 52-0807628  
Name: AMERICAN SOCIETY OF HEALTH-SYSTEM  
PHARMACISTS INC

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | DLN: 93493105003031

**SCHEDULE O**  
(Form 990)

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990**  
**Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.**  
► **Attach to Form 990.**

OMB No 1545-0047  
**2009**  
**Open to Public Inspection**

|                                                                                         |                                                     |
|-----------------------------------------------------------------------------------------|-----------------------------------------------------|
| <b>Name of the organization</b><br>AMERICAN SOCIETY OF HEALTH-SYSTEM<br>PHARMACISTS INC | <b>Employer identification number</b><br>52-0807628 |
|-----------------------------------------------------------------------------------------|-----------------------------------------------------|

| Identifier                           | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|--------------------------------------|------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Section A, line 6 |                  | ASHP has the follow ing classes of membership Active Members Pharmacists licensed by any state, district, or territory of the United States w ho have paid dues as established by ASHP and w ho support the purposes of ASHP as stated in the Article Third of the ASHP Charter Associate Members Persons w ho have paid the dues as established by ASHP and w ho, by virtue of vocation, training, education, and interest, wish to further the purposes of ASHP Associate members fall into the follow ing sub-classes -- Supporting Individuals, other than those w ho qualify as active members, w ho by w orking in the health services, teaching prospective pharmacists, or otherwise contributing to pharmacy services provided in organized health care systems, make themselves eligible for membership -- Student Individuals enrolled full time in a pharmacy practice degree program (graduate or undergraduate) in an accredited college of pharmacy -- International Pharmacists w ho are engaged in practice outside the United States of America and its possessions and w ho are not citizens of the United States, individuals, other than pharmacists, w ho are interested in pharmacy as practiced in an organized health care system, reside outside the United States and its possessions, and are not citizens of the United States -- Pharmacy Support Personnel Technicians and other individuals w ho are employed as support personnel in a health care system Honorary Members Persons w ho shall be elected for life by unanimous vote of the Board of Directors from among individuals w ho are or have been especially interested in, or w ho have made outstanding contributions to, pharmacy practice in organized health care systems |

| Identifier                            | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|---------------------------------------|------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Section A, line 7a |                  | Except for the EVP of the organization w ho is a member of the Board of Directors by virtue of his position, the other 11 members of the Board are elected to be members of the Board by the general membership or the House of Delegates The Treasurer(3 year term) and Chair of the House of Delegates(1 year term) are elected by w ritten ballot by a majority vote of the delegates present and voting in the House of Delegates at the Summer/Annual meeting The other nine members of the board are elected by the active membership on a staggered basis for 3 year terms |

| Identifier                            | Return Reference | Explanation                                                                                                                                                                                                                                                                                                          |
|---------------------------------------|------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Section A, line 7b |                  | Pursuant to the bylaw s professional pharmacy policies w hich are approved by the Board of Directors are then sent to the House of Delegates (HOD) at the ASHP Summer Meeting for ratification by that body of members Any policies not approved by HOD are then returned to the Board for further review and action |

| Identifier                            | Return Reference | Explanation                                                                                                                                                                                                                                            |
|---------------------------------------|------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Section B, line 11 |                  | A copy of the Form 990 and required schedules are posted to the organization's electronic bulletin board for the Board of Directors before they are filed Members of the Board of Directors receive notification that it is available for their review |

| Identifier                             | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|----------------------------------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Section B, line 12c |                  | All candidates for election to the ASHP Board of Directors are provided a copy of the policy and other forms relating to conflict of interest Each member of the Board of directors completes a w ritten annual Disclosure Report Form w hich is provided to all members of the Board for discussion and review There is a continuing obligation by individual board members to update this form during the year if there are any changes in the external activities of the board member If the Board believes there is a potential or actual conflict of interest then the Board member may have to defer an external activity until their tenure on the Board is completed, may have to recues himself from any discussions of a topic by the board, and or not participate in any board action on an issue Key employees complete a disclosure report form as part of the yearly external financial audit Also, as part of the ASHP conditions of employment w hich are signed by all employees at the time of their hire, ASHP staff may not accept compensation or provide services to any third party w hich does business or competes w ith ASHP w hile employed by ASHP |

| Identifier                            | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|---------------------------------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Section B, line 15 |                  | Executive Vice President Pursuant to the Bylaw s, the Board of Directors has the responsibility for the selection and hiring of the Executive Vice President of the organization Eleven members of the Board are considered independent persons and receive no compensation from the organization In setting the salary for the EVP the Board review s several salary survey data reports for other comparable exempt organizations as well as data for positions w hich have similar responsibilities The board keeps minutes of the deliberations and their decisions Other officers and key employees Annually, a Salary Guidelines and Personnel Budget document is presented to the Board of Directors for their approval This document indicates the aggregate proposed salary adjustments for the follow ing year The document also lists the salary ranges for groups of positions w ithin the organization |

| Identifier                            | Return Reference | Explanation                                                                                                                                                                                                                                                                            |
|---------------------------------------|------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Section C, line 19 |                  | The organization's governing documents are posted on its public website (w w w ashp org) along w ith its policy on acceptance of commercial support and conflict of interest The financial statements of the organization are published yearly in the official membership journal AJHP |

| Identifier                 | Return Reference | Explanation                                            |
|----------------------------|------------------|--------------------------------------------------------|
| Form 990, part XI, line 2c |                  | The process has remained unchanged from the prior year |

| Identifier                 | Return Reference                               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|----------------------------|------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART III, LINE 1 | EXPANDED EXPLANATION OF ORGANIZATION'S MISSION | ASHP dedicates itself to achieving a vision for pharmacy practice in hospitals and health systems in w hich pharmacists 1 Will significantly enhance patients' health-related quality of life by exercising leadership in improving both the use of medications by individuals and the overall process of medication use 2 Will manage patient medication therapy and provide related patient care and public health services 3 Will be the primary individuals responsible for medication use and drug distribution systems 4 Will be recognized as patient care providers and sought out by patients to help them achieve the most benefit from their therapy 5 Will take a leadership role to continuously improve and redesign the medication-use process w ith the goal of achieving significant advances in (a) patient safety, (b) health-related outcomes, (c) prudent use of human resources, and (d) efficiency 6 Will lead evidence-based medication use programs to implement best practices 7 Will have an image among patients, health professionals, administrators, and public policy makers as caring and compassionate medication-use experts |

| Identifier                | Return Reference        | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|---------------------------|-------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART I, LINE 7B | CONSOLIDATED FORM 990-T | AMERICAN SOCIETY OF HEALTH-SYSTEM PHARMACISTS FILES A CONSOLIDATED FORM 990-T WITH A RELATED ORGANIZATION, 7272 WISCONSIN BUILDING CORP, A TITLE HOLDING COMPANY UNDER IRC SECTION 501(C)(2) NET UBI ON LINE 7B REFLECTS ONLY ASHP'S PORTION OF NET UBI \$1,628,052 TAXABLE INCOME, 7272 1,323,424 TAXABLE INCOME, ASHP (273,287) CHARITABLE CONTRIBUTION DEDUCTION (216,609) STATE TAX DEDUCTION (2,000) TAX PREPARATION FEES AND SPECIFIC DEDUCTION ----- \$2,459,580 TAXABLE INCOME, CONSOLIDATED FORM 990-T ===== |

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization  
AMERICAN SOCIETY OF HEALTH-SYSTEM  
PHARMACISTS INC

Employer identification number  
  
52-0807628

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

| (a)<br>Name, address, and EIN of disregarded entity | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|-----------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a)<br>Name, address, and EIN of related organization                                                        | (b)<br>Primary activity                                                   | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity |
|--------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|
| ASHP RESEARCH AND EDUCATION FDTN<br><br>7272 WISCONSIN AVENUE<br><br>BETHESDA, MD 208144862<br>23-7033369    | IMPROVE QUALITY OF PHARMACEUTICAL SERVICES IN HEALTH SYSTEMS VIA RESEARCH | MD                                               | 501(C)(3)                  | 509(a)(3) TP 1                                      |                                  |
| 7272 WISCONSIN BUILDING CORPORATION<br><br>7272 WISCONSIN AVENUE<br><br>BETHESDA, MD 208144862<br>52-1760057 | TITLE HOLDING COMPANY                                                     | MD                                               | 501(C)(2)                  |                                                     |                                  |
|                                                                                                              |                                                                           |                                                  |                            |                                                     |                                  |
|                                                                                                              |                                                                           |                                                  |                            |                                                     |                                  |
|                                                                                                              |                                                                           |                                                  |                            |                                                     |                                  |
|                                                                                                              |                                                                           |                                                  |                            |                                                     |                                  |
|                                                                                                              |                                                                           |                                                  |                            |                                                     |                                  |

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Predominant income<br>(related, unrelated,<br>excluded from tax<br>under sections 512-<br>514) | (f)<br>Share of total income | (g)<br>Share of end-of-year<br>assets | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V—UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    |
|----------------------------------------------------------|-------------------------|--------------------------------------------------------------|-------------------------------------|-------------------------------------------------------------------------------------------------------|------------------------------|---------------------------------------|-----------------------------------------|----|-------------------------------------------------------------------------|-------------------------------------------|----|
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       | Yes                                     | No |                                                                         | Yes                                       | No |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |
|                                                          |                         |                                                              |                                     |                                                                                                       |                              |                                       |                                         |    |                                                                         |                                           |    |

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a)<br>Name, address, and EIN of related organization | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Percentage<br>ownership |
|-------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|--------------------------------------------------------|---------------------------------|------------------------------------------|--------------------------------|
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |

Part V

Transactions With Related Organizations

(Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b Gift, grant, or capital contribution to other organization(s)

c Gift, grant, or capital contribution from other organization(s)

d Loans or loan guarantees to or for other organization(s)

e Loans or loan guarantees by other organization(s)

f Sale of assets to other organization(s)

g Purchase of assets from other organization(s)

h Exchange of assets

i Lease of facilities, equipment, or other assets to other organization(s)

j Lease of facilities, equipment, or other assets from other organization(s)

k Performance of services or membership or fundraising solicitations for other organization(s)

l Performance of services or membership or fundraising solicitations by other organization(s)

m Sharing of facilities, equipment, mailing lists, or other assets

n Sharing of paid employees

o Reimbursement paid to other organization for expenses

p Reimbursement paid by other organization for expenses

q Other transfer of cash or property to other organization(s)

r Other transfer of cash or property from other organization(s)

Yes

No

1a

1b

1c

1d

1e

1f

1g

1h

1i

1j

1k

1l

1m

1n

1o

1p

1q

1r

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| (a)<br>Name of other organization | (b)<br>Transaction<br>type(a-r) | (c)<br>Amount involved |
|-----------------------------------|---------------------------------|------------------------|
| (1) See Additional Data Table     |                                 |                        |
| (2)                               |                                 |                        |
| (3)                               |                                 |                        |
| (4)                               |                                 |                        |
| (5)                               |                                 |                        |
| (6)                               |                                 |                        |

Schedule R (Form 990) 2009

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Software ID:

Software Version:

EIN: 52-0807628

Name: AMERICAN SOCIETY OF HEALTH-SYSTEM  
PHARMACISTS INC

Form 990, Schedule R, Part V - Transactions With Related Organizations

| (a)<br>Name of other organization |                                        | (b)<br>Transaction<br>type(a-r) | (c)<br>Amount Involved<br>(\$) |
|-----------------------------------|----------------------------------------|---------------------------------|--------------------------------|
| (1)                               | ASHP RESEARCH AND EDUCATION FOUNDATION | C                               | 26,682                         |
| (2)                               | 7272 WISCONSIN BUILDING CORP           | F                               | 60,331                         |
| (3)                               | ASHP RESEARCH AND EDUCATION FOUNDATION | M                               | 672,406                        |
| (4)                               | ASHP RESEARCH AND EDUCATION FOUNDATION | P                               | 1,256,531                      |
| (5)                               | ASHP RESEARCH AND EDUCATION FOUNDATION | Q                               | 584,125                        |
| (6)                               | 7272 WISCONSIN BUILDING CORP           | J                               | 1,600,006                      |
| (7)                               | 7272 WISCONSIN BUILDING CORP           | R                               | 1,708,574                      |
| (8)                               | ASHP RESEARCH AND EDUCATION FOUNDATION | B                               | 321,500                        |
| (9)                               | ASHP RESEARCH AND EDUCATION FOUNDATION | N                               | 46,421                         |

Additional Data

Software ID:  
Software Version:  
EIN: 52-0807628  
Name: AMERICAN SOCIETY OF HEALTH-SYSTEM  
PHARMACISTS INC

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

| 4d. Other program services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                |                        |               |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|------------------------|---------------|
| (Code                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | ) (Expenses \$ | including grants of \$ | ) (Revenue \$ |
| Accreditation Services - ASHP accredits programs for pharmacy residency and pharmacy technician Further, this service is committed to assisting existing residencies refine their programs, helping prospective programs with the process of seeking accreditation, and assisting prospective pharmacy residents to get the information needed to find the best residency program for them Accreditation involves the act of granting approval to a postgraduate pharmacy residency program after the program has met set requirements and has been reviewed and evaluated through a formal process Postgraduate residency programs are considered the best source of highly qualified pharmacy manpower |                |                        |               |



**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

| (A)<br>Name and Title                            | (B)<br>Average<br>hours<br>per<br>week | (C)<br>Position (check all<br>that apply) |                       |         |              |                                 |        |         | (D)<br>Reportable<br>compensation<br>from the<br>organization (W-<br>2/1099-MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | (F)<br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|--------------------------------------------------|----------------------------------------|-------------------------------------------|-----------------------|---------|--------------|---------------------------------|--------|---------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
|                                                  |                                        | Individual trustee<br>or director         | Institutional Trustee | Officer | Key employee | Highest compensated<br>employee | Former |         |                                                                                   |                                                                                            |                                                                                                                 |
| Lynnae M Mahaney<br>President                    | 5 00                                   | X                                         |                       | X       |              |                                 |        | 10,000  | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| Diane B Ginsburg<br>President Elect              | 5 00                                   | X                                         |                       | X       |              |                                 |        | 18,053  | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| Kevin J Colgan<br>Immed Past President           | 5 00                                   | X                                         |                       | X       |              |                                 |        | 5,000   | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| Paul W Abramowitz<br>Treasurer                   | 5 00                                   | X                                         |                       | X       |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| John A Armitstead<br>Board Member                | 1 00                                   | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| Lisa M Gersema<br>Board Member                   | 1 00                                   | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| Gerald E Meyer<br>HOD Chair                      | 5 00                                   | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| Janet L Mighty<br>Board Member                   | 1 00                                   | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| Kathryn R Schultz<br>Board Member                | 1 00                                   | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| Janet A Silvester<br>Board Member                | 1 00                                   | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| James G Stevenson<br>Board Member                | 1 00                                   | X                                         |                       |         |              |                                 |        | 0       | 0                                                                                 | 0                                                                                          |                                                                                                                 |
| Henri R Manasse<br>EVP and CEO /Secretary        | 40 00                                  | X                                         |                       | X       |              |                                 |        | 644,199 | 0                                                                                 | 74,836                                                                                     |                                                                                                                 |
| David J Edwards<br>VP Finance                    | 40 00                                  |                                           |                       | X       |              |                                 |        | 184,170 | 0                                                                                 | 33,186                                                                                     |                                                                                                                 |
| Stanley F Lowe Jr<br>Deputy EVP and COO          | 40 00                                  |                                           |                       |         | X            |                                 |        | 225,090 | 0                                                                                 | 24,054                                                                                     |                                                                                                                 |
| Carol Wolfe<br>VP Pub and Drug Info Sys          | 40 00                                  |                                           |                       |         | X            |                                 |        | 204,872 | 0                                                                                 | 28,468                                                                                     |                                                                                                                 |
| Dean Manke<br>VP Marketing & Sales               | 40 00                                  |                                           |                       |         | X            |                                 |        | 186,436 | 0                                                                                 | 34,629                                                                                     |                                                                                                                 |
| John C Spencer Jr<br>VP Ops & Tech/CIO           | 40 00                                  |                                           |                       |         | X            |                                 |        | 182,745 | 0                                                                                 | 33,638                                                                                     |                                                                                                                 |
| David Witmer<br>VP Member Relations              | 40 00                                  |                                           |                       |         | X            |                                 |        | 178,522 | 0                                                                                 | 33,501                                                                                     |                                                                                                                 |
| Douglas Scheckelhoff<br>VP Professional Developm | 40 00                                  |                                           |                       |         | X            |                                 |        | 168,227 | 0                                                                                 | 37,066                                                                                     |                                                                                                                 |
| Susan Cantrell<br>VP Resources Development       | 40 00                                  |                                           |                       |         | X            |                                 |        | 272,503 | 0                                                                                 | 35,418                                                                                     |                                                                                                                 |
| Fern Zappala<br>General Counsel & VP Hum         | 40 00                                  |                                           |                       |         | X            |                                 |        | 163,372 | 0                                                                                 | 22,326                                                                                     |                                                                                                                 |
| Kasey Thompson<br>VP Planning & Communicat       | 40 00                                  |                                           |                       |         | X            |                                 |        | 138,852 | 0                                                                                 | 14,907                                                                                     |                                                                                                                 |
| Gerald McEvoy<br>Assistant VP Drug Inform        | 40 00                                  |                                           |                       |         |              | X                               |        | 162,128 | 0                                                                                 | 24,497                                                                                     |                                                                                                                 |
| Janet Teeters<br>Director Accreditation S        | 40 00                                  |                                           |                       |         |              | X                               |        | 154,295 | 0                                                                                 | 25,043                                                                                     |                                                                                                                 |
| Julie Webb<br>Managing Director, ASHP            | 40 00                                  |                                           |                       |         |              | X                               |        | 210,755 | 0                                                                                 | 27,464                                                                                     |                                                                                                                 |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                               |                                        |                       |         |              |                              |        |                                                                      |                                                                            |                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|----------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| (A)<br>Name and Title                                                                                                                         | (B)<br>Average hours per week | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|                                                                                                                                               |                               | Individual trustee or director         | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                            |                                                                                               |
| Brian Meyer<br>Director, Government Aff                                                                                                       | 40 00                         |                                        |                       |         |              | X                            |        | 142,141                                                              | 0                                                                          | 20,424                                                                                        |
| charles talley<br>AVP Pharmacy Publishing                                                                                                     | 40 00                         |                                        |                       |         |              | X                            |        | 159,189                                                              | 0                                                                          | 25,726                                                                                        |

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

|                       | Business Code | (A)<br>Total Revenue | (B)<br>Related or<br>Exempt<br>Function<br>Revenue | (C)<br>Unrelated<br>Business<br>Revenue | (D)<br>Revenue<br>Excluded from<br>Tax under IRC<br>512, 513, or 514 |
|-----------------------|---------------|----------------------|----------------------------------------------------|-----------------------------------------|----------------------------------------------------------------------|
| Continuing Education  | 900,099       | 15,635,136           | 15,635,136                                         |                                         |                                                                      |
| Publications          | 541,800       | 12,240,414           | 8,840,939                                          | 3,399,475                               |                                                                      |
| Advantage Roundtables | 900,004       | 7,522,089            | 7,505,089                                          | 17,000                                  |                                                                      |
| MEMBERSHIP DUES       | 900,099       | 3,992,649            | 3,992,649                                          |                                         |                                                                      |
| Sponsorships          | 900,099       | 947,298              |                                                    |                                         | 947,298                                                              |

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

| <i>Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.</i> | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|----------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| UBIT                                                                             | 407,138               |                                 |                                        |                             |
| Advantage Project Produ                                                          | 3,077,775             |                                 |                                        |                             |
| Publication Production                                                           | 2,384,079             |                                 |                                        |                             |
| Contract Services                                                                | 1,871,177             |                                 |                                        |                             |
| Promotions                                                                       | 732,012               |                                 |                                        |                             |

Form

4562

Depreciation and Amortization  
(Including Information on Listed Property)

OMB No 1545-0172

2009

Attachment  
Sequence No 67

Department of the Treasury  
Internal Revenue Service

See separate instructions. Attach to your tax return.

|                                                                                 |                                                                         |                                      |
|---------------------------------------------------------------------------------|-------------------------------------------------------------------------|--------------------------------------|
| Name(s) shown on return<br>AMERICAN SOCIETY OF HEALTH-SYSTEM<br>PHARMACISTS INC | Business or activity to which this form relates<br><br>Form 990 Page 10 | Identifying number<br><br>52-0807628 |
|---------------------------------------------------------------------------------|-------------------------------------------------------------------------|--------------------------------------|

Part I Election To Expense Certain Property Under Section 179

Note: If you have any listed property, complete Part V before you complete Part I.

|                                                                                                                                                     |   |         |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|---|---------|
| 1 Maximum amount See the instructions for a higher limit for certain businesses . . . . .                                                           | 1 | 250,000 |
| 2 Total cost of section 179 property placed in service (see instructions) . . . . .                                                                 | 2 |         |
| 3 Threshold cost of section 179 property before reduction in limitation (see instructions) . . . . .                                                | 3 | 800,000 |
| 4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0- . . . . .                                                          | 4 |         |
| 5 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing<br>separately, see instructions . . . . . | 5 |         |

|                                                                                                                                |                                 |                  |  |
|--------------------------------------------------------------------------------------------------------------------------------|---------------------------------|------------------|--|
| 6 (a) Description of property                                                                                                  | (b) Cost (business use<br>only) | (c) Elected cost |  |
| 6                                                                                                                              |                                 |                  |  |
| 7 Listed property Enter the amount from line 29 . . . . .                                                                      | 7                               |                  |  |
| 8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 . . . . .                                | 8                               |                  |  |
| 9 Tentative deduction Enter the smaller of line 5 or line 8 . . . . .                                                          | 9                               |                  |  |
| 10 Carryover of disallowed deduction from line 13 of your 2008 Form 4562 . . . . .                                             | 10                              |                  |  |
| 11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions) . . . . . | 11                              |                  |  |
| 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 . . . . .                              | 12                              |                  |  |
| 13 Carryover of disallowed deduction to 2010 Add lines 9 and 10, less line 12 .                                                | 13                              |                  |  |

Note: Do not use Part II or Part III below for listed property. Instead, use Part V.

Part II Special Depreciation Allowance and Other Depreciation (Do not include listed property ) (See instructions )

|                                                                                                                                                   |    |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the<br>tax year (see instructions) | 14 |  |
| 15 Property subject to section 168(f)(1) election . . . . .                                                                                       | 15 |  |
| 16 Other depreciation (including ACRS) . . . . .                                                                                                  | 16 |  |

Part III MACRS Depreciation (Do not include listed property.) (See instructions.)

|                                                                                                                                                   |    |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| Section A                                                                                                                                         |    |  |
| 17 MACRS deductions for assets placed in service in tax years beginning before 2009 . . . . .                                                     | 17 |  |
| 18 If you are electing to group any assets placed in service during the tax year into one or more<br>general asset accounts, check here . . . . . |    |  |

Section B—Assets Placed in Service During 2008 Tax Year Using the General Depreciation System

| (a) Classification of<br>property | (b) Month and<br>year placed in<br>service | (c) Basis for<br>depreciation<br>(business/investment<br>use<br>only—see instructions) | (d) Recovery<br>period | (e) Convention | (f) Method | (g) Depreciation<br>deduction |
|-----------------------------------|--------------------------------------------|----------------------------------------------------------------------------------------|------------------------|----------------|------------|-------------------------------|
| 19a 3-year property               |                                            |                                                                                        |                        |                |            |                               |
| b 5-year property                 |                                            |                                                                                        |                        |                |            |                               |
| c 7-year property                 |                                            |                                                                                        |                        |                |            |                               |
| d 10-year property                |                                            |                                                                                        |                        |                |            |                               |
| e 15-year property                |                                            |                                                                                        |                        |                |            |                               |
| f 20-year property                |                                            |                                                                                        |                        |                |            |                               |
| g 25-year property                |                                            |                                                                                        | 25 yrs                 |                | S/L        |                               |
| h Residential rental<br>property  |                                            |                                                                                        | 27 5 yrs               | MM             | S/L        |                               |
|                                   |                                            |                                                                                        | 27 5 yrs               | MM             | S/L        |                               |
| i Nonresidential real<br>property |                                            |                                                                                        | 39 yrs                 | MM             | S/L        |                               |
|                                   |                                            |                                                                                        |                        | MM             | S/L        |                               |

Section C—Assets Placed in Service During 2009 Tax Year Using the Alternative Depreciation System

|                |  |  |        |    |     |  |
|----------------|--|--|--------|----|-----|--|
| 20a Class life |  |  |        |    | S/L |  |
| b 12-year      |  |  | 12 yrs |    | S/L |  |
| c 40-year      |  |  | 40 yrs | MM | S/L |  |

Non-Res Prop Type 1 count 0 Non-Res Prop Type 2 count 0 Non-Res Prop Totals count 0

Part IV Summary (see instructions)

|                                                                                                                                                                                                                          |    |   |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|---|
| 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here<br>and on the appropriate lines of your return Partnerships and S corporations—see instructions . . . . . | 22 | 0 |
| 23 For assets shown above and placed in service during the current year, enter the<br>portion of the basis attributable to section 263A costs . . . . .                                                                  | 23 |   |

Part V

Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and property used for entertainment, recreation, or amusement.)  
**Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A—Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.)

|                                                                                                                                                                             |  |                               |                                            |                            |                                                              |        |                        |                           |                                        |                                |  |                                 |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-------------------------------|--------------------------------------------|----------------------------|--------------------------------------------------------------|--------|------------------------|---------------------------|----------------------------------------|--------------------------------|--|---------------------------------|--|--|
| 24a Do you have evidence to support the business/investment use claimed?                                                                                                    |  |                               |                                            |                            |                                                              | Yes No |                        |                           | 24b If "Yes," is the evidence written? |                                |  | Yes No                          |  |  |
|                                                                                                                                                                             |  |                               |                                            |                            |                                                              |        |                        |                           |                                        |                                |  |                                 |  |  |
| (a)<br>Type of property (list vehicles first)                                                                                                                               |  | (b)<br>Date placed in service | (c)<br>Business/ investment use percentage | (d)<br>Cost or other basis | (e)<br>Basis for depreciation (business/investment use only) |        | (f)<br>Recovery period | (g)<br>Method/ Convention |                                        | (h)<br>Depreciation/ deduction |  | (i)<br>Elected section 179 cost |  |  |
| 25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use (see instructions) |  |                               |                                            |                            |                                                              |        |                        | 25                        |                                        |                                |  |                                 |  |  |
| 26 Property used more than 50% in a qualified business use                                                                                                                  |  |                               |                                            |                            |                                                              |        |                        |                           |                                        |                                |  |                                 |  |  |
|                                                                                                                                                                             |  |                               | %                                          |                            |                                                              |        |                        |                           |                                        |                                |  |                                 |  |  |
|                                                                                                                                                                             |  |                               | %                                          |                            |                                                              |        |                        |                           |                                        |                                |  |                                 |  |  |
|                                                                                                                                                                             |  |                               | %                                          |                            |                                                              |        |                        |                           |                                        |                                |  |                                 |  |  |
| 27 Property used 50% or less in a qualified business use                                                                                                                    |  |                               |                                            |                            |                                                              |        |                        |                           |                                        |                                |  |                                 |  |  |
|                                                                                                                                                                             |  |                               | %                                          |                            |                                                              |        | S/L -                  |                           |                                        |                                |  |                                 |  |  |
|                                                                                                                                                                             |  |                               | %                                          |                            |                                                              |        | S/L -                  |                           |                                        |                                |  |                                 |  |  |
|                                                                                                                                                                             |  |                               | %                                          |                            |                                                              |        | S/L -                  |                           |                                        |                                |  |                                 |  |  |
| 28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1                                                                                         |  |                               |                                            |                            |                                                              |        |                        | 28                        |                                        |                                |  |                                 |  |  |
| 29 Add amounts in column (i), line 26 Enter here and on line 7, page 1                                                                                                      |  |                               |                                            |                            |                                                              |        |                        |                           |                                        | 29                             |  |                                 |  |  |

Section B—Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person  
If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles

|                                                                                            |  |  |                  |    |                  |    |                  |    |                  |    |                  |    |                  |    |
|--------------------------------------------------------------------------------------------|--|--|------------------|----|------------------|----|------------------|----|------------------|----|------------------|----|------------------|----|
| 30 Total business/investment miles driven during the year (do not include commuting miles) |  |  | (a)<br>Vehicle 1 |    | (b)<br>Vehicle 2 |    | (c)<br>Vehicle 3 |    | (d)<br>Vehicle 4 |    | (e)<br>Vehicle 5 |    | (f)<br>Vehicle 6 |    |
| 31 Total commuting miles driven during the year                                            |  |  |                  |    |                  |    |                  |    |                  |    |                  |    |                  |    |
| 32 Total other personal(noncommuting) miles driven                                         |  |  |                  |    |                  |    |                  |    |                  |    |                  |    |                  |    |
| 33 Total miles driven during the year Add lines 30 through 32                              |  |  |                  |    |                  |    |                  |    |                  |    |                  |    |                  |    |
| 34 Was the vehicle available for personal use during off-duty hours?                       |  |  | Yes              | No | Yes              | No | Yes              | No | Yes              | No | Yes              | No | Yes              | No |
| 35 Was the vehicle used primarily by a more than 5% owner or related person?               |  |  |                  |    |                  |    |                  |    |                  |    |                  |    |                  |    |
| 36 Is another vehicle available for personal use?                                          |  |  |                  |    |                  |    |                  |    |                  |    |                  |    |                  |    |

Section C—Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons (see instructions)

|                                                                                                                                                                                                                           |  |  |  |  |  |  |  |  |  |  |     |    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|--|--|--|-----|----|
| 37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your employees?                                                                                        |  |  |  |  |  |  |  |  |  |  | Yes | No |
| 38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners |  |  |  |  |  |  |  |  |  |  |     |    |
| 39 Do you treat all use of vehicles by employees as personal use?                                                                                                                                                         |  |  |  |  |  |  |  |  |  |  |     |    |
| 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received?                                                   |  |  |  |  |  |  |  |  |  |  |     |    |
| 41 Do you meet the requirements concerning qualified automobile demonstration use? (See instructions )                                                                                                                    |  |  |  |  |  |  |  |  |  |  |     |    |
| Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles                                                                                                                |  |  |  |  |  |  |  |  |  |  |     |    |

Part VI Amortization

|                                                                                    |  |                                 |                           |  |                     |                                           |  |                                    |  |
|------------------------------------------------------------------------------------|--|---------------------------------|---------------------------|--|---------------------|-------------------------------------------|--|------------------------------------|--|
| (a)<br>Description of costs                                                        |  | (b)<br>Date amortization begins | (c)<br>Amortizable amount |  | (d)<br>Code section | (e)<br>A mortization period or percentage |  | (f)<br>A mortization for this year |  |
| 42 A mortization of costs that begins during your 2009 tax year (see instructions) |  |                                 |                           |  |                     |                                           |  |                                    |  |
|                                                                                    |  |                                 |                           |  |                     |                                           |  |                                    |  |
|                                                                                    |  |                                 |                           |  |                     |                                           |  |                                    |  |
| 43 A mortization of costs that began before your 2009 tax year                     |  |                                 |                           |  |                     | 43                                        |  |                                    |  |
| 44 Total. Add amounts in column (f) See the instructions for where to report       |  |                                 |                           |  |                     | 44                                        |  |                                    |  |