

# See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



DLN: 93493102001041

Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 2009

Open to Public Inspection

A Fo	r the	2009 ca	alendar yea	r, or tax year beginning 06-01-2009	and ending 05-31-2010			
<b>B</b> Ch	eck ıf a	pplicable	Please	C Name of organization St Andrews Resources for Seniors			D Employer i	dentification number
☐ Add	dress ch	nange	use IRS label or				43-0784	
┌ Na	me cha	inge	print or	Doing Business As			E Telephone	number
┌ Init	tial retu	ırn	type. See Specific	Number and street (or P O box if mail is	not delivered to street addres	s) Room/suit	(314)726 e	
Г теі	mınate	ed	Instruc- tions.	6633 DELMAR BLVD		, , , , , , , , , , , , , , , , , , , ,	<b>G</b> Gross receip	ots \$ 19,878,425
┌ Am	ended	return		City or town, state or country, and ZIP +	· 4		-	
_		n pending		ST LOUIS, MO 63130				
, , , ,	pilication	Penang		L ne and address of principal officer				_
				lice Ryan CEO			:his a group reti liates?	urn for
				Delmar Blvd				
			St Loui	s,MO 63130		. ,	all affiliates incl	·
——— т Та	x-exen	npt status	✓ 501(c)	) ( 3 ) ◀ (insert no )		_		st (see instructions)
						H(c) Gr	oup exemption	number 🗜
			ANDREWS:					
<b>K</b> For	m of or	ganızatıon	Corporat	tion Trust Association Other -		<b>L</b> Year of	formation 1964	<b>M</b> State of legal domicile
Pa	rt I	Sum	mary					MO
				e organization's mission or most sig	nıfıcant actıvıtıes			
				SOCIETY WHERE ALL ELDERS A		CTIVE, SE	CURE, AND FL	ILFILLED
Governance								
屋								
藝	2	Chack	this hov	if the organization discontinued its	operations or disposed	of more tha	n 25% of its ne	taccate
ĝ S			,					
	3		_	nembers of the governing body (Part				
Activities &	4			ident voting members of the governi		)	•	
乬	5			nployees (Part V, line 2a)				5 366
ទ្ធ	6			olunteers (estimate if necessary) .				628
•				ted business revenue from Part VIII		•		<b>7a</b>
	Ь	Net unr	elated busi	ness taxable income from Form 990	)-T, line 34			<b>7b</b> C
						Pı	ior Year	Current Year
-	8	Contri	ibutions and	d grants (Part VIII, line 1h)			160,180	228,821
1	9	Progra	am service	revenue (Part VIII, line 2g)			16,474,855	18,539,497
Ravenue	10	Inves	tment incor	ne (Part VIII, column (A), lines 3, 4		684,232	372,248	
	11		•	, , , , , , , , , , , , , , , , , , , ,	lumn (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			569,154
	12			dd lines 8 through 11 (must equal P			18,224,942	19,709,720
	13			ar amounts paid (Part IX, column (A)			183,890	
	14			or for members (Part IX, column (A),			0	, , , , , , , , , , , , , , , , , , ,
	15			ompensation, employee benefits (Pa	_			
\$		10)	,		<i>( )</i>		7,536,226	7,934,360
Expenses	16a	Profes	sional fund	raising fees (Part IX, column (A), lir	ne 11e)		0	0
ਬੁ	Ь	Total fu	ındraısıng exp	enses (Part IX, column (D), line 25) ► 0				
	17	Other	expenses (	(Part IX, column (A), lines 11a–11d	,11f-24f)		11,925,698	13,014,781
	18		-	Add lines 13–17 (must equal Part I			19,645,814	21,112,650
	19	Reven	ue less exp	penses Subtract line 18 from line 12	2		-1,420,872	-1,402,930
Not Assets or Fund Balances						Beginni	ng of Current Year	End of Year
Set	20	Total	assets (Par	rt X, line 16)			80,885,883	78,306,582
t As d B	21			Part X, line 26)			90,453,038	<u> </u>
훒쯢	22			d balances Subtract line 21 from lin			-9,567,155	· · ·
Pai	rt II		ature Blo					, ,
				erjury, I declare that I have examined this re	eturn, including accompanying	schedules and	statements, and t	to the best of my knowledge
		and bel	ief, it is true, o	correct, and complete Declaration of prepar	er (other than officer) is based	on all inform	ation of which prep	parer has any knowledge
Siar		***	+++			1201	1 04 11	
Sign Here			*** ature of office	er		201 Dat	<u>1-04-11</u> e	
•		[ ]						
			e or print nam	HIEF FINANCIAL OFFICER tie and title				
		r			Date C	heck if	Preparer's ide	ntıfyıng number
ו-!-ם		Preparer signatur		J Larson	Se	elf-	(see instruction	
Paid	oro-l-				mpolyed 🕨 🏻			
•	arer's Only		ame (or yours mployed),	•			EIN ▶	
Use (	Unity		and ZIP + 4	211 N BROADWAY SUITE 600			-	
				ST LOUIS, MO 631022733			Phone no 🕨	(314) 231-5544
Max	- L - I D	C J	46	rn with the preparer shown above? (				Evas ENa

### Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

OUR MISSION IS TO EMPOWER ELDERS AND THEIR CAREGIVERS THROUGH CHOICES AND OPTIONS THAT FOSTER A VITAL LIFE

2	Did the organization undertake the prior Form 990 or 990-EZ?		•	•	┌ Yes ┌ No
	If "Yes," describe these new se	rvices on Schedule	o		
3	Did the organization cease con services?				┌ Yes ┌ No
	If "Yes," describe these change	s on Schedule O			
4		4) organizations and	section 4947(a)(1) tr	three largest program services busts are required to report the argram service reported	
4a	(Code ) (Exp	enses \$ 9,74	16,684 including grants of	f \$ 144,573 ) (Revenue \$	12,627,584 )
	Skilled and residential care facility wi	nich served 514 individua	ls during various times of th	ne year	
4b	(Code ) (Exp	enses \$ 5,90	06,356 including grants of	f\$ ) (Revenue \$	4,985,302 )
	Independent living facility for high in	come residents which se	ved 116 individuals during	various times of the year	
4c	(Code ) (Exp	enses \$ 9:	2,258 including grants of	f \$ 18,936 ) (Revenue \$	1,099,925 )
	Independent living facility for moder	ate income residents whi	ch served 72 individuals dui	ing various times of the year	
4d	Other program services (Des	cribe in Schedule O	)		
	(Expenses \$	ıncludıng gr	ants of \$	) (Revenue \$	)
4e	Total program service expense	<b>:s►</b> \$ 16,5	65,298		
					Form <b>990</b> (2009)

Dart TV	Chack	list of	Deguired	Schedule
	CHECK	IISL UI	Keuuneu	<b>Scheuule:</b>

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 💋	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		Νο
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If "Yes," complete Schedule F, Part II</i>	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		Νο
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νo

Par	Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
Ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νο
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Νο
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νο
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		Νo
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Νο
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

	990 (2009)			Page
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance		l	T
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal		Yes	No
	of U.S. Information Returns. Enter -0- if not applicable			
	1a 49			
Ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
2a	gaming (gambling) winnings to prize winners?	1c	Yes	
	Statements filed for the calendar year ending with or within the year covered by this			
b	return			
_	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		No
Ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
ь	If "Yes," enter the name of the foreign country ▶			
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		l No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
_	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	0-		
a b	Did the organization make any taxable distributions under section 4966?	9a 9b		
10	Section 501(c)(7) organizations. Enter	90		
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year   126		I	I

6633 DELMAR BLVD ST LOUIS, MO 63130 (314) 726-0111

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body   1a   21			
ь	Enter the number of voting members that are independent 1b 21			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any			
_	other officer, director, trustee, or key employee?	2		Νo
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νο
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νo
6	Does the organization have members or stockholders?	6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Νo
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)			
			Yes	No
	Does the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
ь	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			
	to conflicts?	12b	Yes	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions )			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website.			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ıe orga	nızatıor	n 🕨
	ALEX RADAE			

# Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
<b>(A)</b> Name and Title	(B) Average hours	(C) Position (check all that apply)				I		( <b>D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

Forr	m 990 (2009)			Page
1b	Total	586,163		44,67
2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization▶1			
			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated emp	oloyee		
	on line 1a? If "Yes," complete Schedule J for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual			
		4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for service rendered to the organization? If "Yes," complete Schedule J for such person	es <b>5</b>		No
<u>s</u>	Section B. Independent Contractors			
1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization			
				•••
	(A) (B) Name and business address Description of so	ervices	( <b>C</b> Compe	
1538	ITHIA BECKER 89 Timber Hill Lane ESTERFIELD, MO 63017			111,434
	N Broadway Suite 600 AUDIT SERVICE OUIS, MO 63102			117,424
_				
2	Total number of independent contractors (including but not limited to those listed above) who received more	than		

\$100,000 in compensation from the organization 🗠 2

Form 99								Page <b>9</b>
Part V	<u> </u>	Statement o	of Revenue		<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts nts	1a	Federated camp	paigns 1a					
gra	ь		es <b>1b</b>					
ts, am	c	Fundraising eve						
<u> </u>	d	Related organiz  Government grants	ations 1d					
ons	e •	_	ons, gifts, grants, and <b>1f</b>	5,122				
Contributions, gifts, grants and other similar amounts	g	sımılar amounts no	ot included above butions included in					
S E	h	Total. Add lines	s 1a-1f	▶	228,821			
				Business Code				
Program Serwce Revenue	2a	RESIDENCE FEES A	AND CHARGES	623,000	18,003,232	18,003,232		
	ь	MEDICAL SUPPLIES	; 	623,000	536,265	536,265		
	С							
Ser.	d							
E	e	<del> </del>						
į.	f	All other progra	im service revenue					
	g	Total. Add lines	32a-2f		18,539,497			
	3		ome (including dividend	. F	416,968			416,968
	4		ar amounts) tment of tax-exempt bond ;	<b>⊢</b>	0			410,300
	5			· · · · · · · · · · · · · · · · · · ·	0			
		·	(ı) Real	(II) Personal				
	6a	Gross Rents						
	ь	Less rental expenses						
	c	Rental income or (loss)						
	d		me or (loss)					
	7a	Gross amount from sales of assets other than inventory	(ı) Securities	(II) O ther 123,985				
	ь	Less cost or other basis and sales expenses		168,705				
	С	Gain or (loss)	,	-44,720 <b> </b>	-44,720			-44,720
	d 8a	Gross income fi	s)		-44,720			-44,720
Other Revenue	ь	events (not incl \$ of contributions See Part IV, lin	luding reported on line 1c)					
ᅙ	С		loss) from fundraising (	events 📂	0			
	9a	Gross income fi See Part IV, lin	rom gaming activities e 19 a					
	b c		penses <b>b</b> loss) from gaming activ	vities	0			
	10a	Gross sales of returns and allo						
	ь	=	oods sold <b>b</b>					
	С		loss) from sales of inve		0			
	11a	Miscellaneous		Business Code 812,900	155,016			155,016
	ь	BAD DERT DE		541,200	173,314	173,314		133,010
	c	BAD DEBT REC		623,000	52,825			52,825
	d	ACTIVITY REV			187,999			187,999
	e	Total. Add lines		·				, -
	12		See Instructions	•	569,154 19,709,720	18,712,811		768,088

	990 (2009)				Page <b>10</b>				
Part	Statement of Functional Expenses  Section 501(c)(3) and 501(c)(4) organizations m	uet complete all -	olumno						
A	All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).								
Do no	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses				
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	0							
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	163,509	163,509						
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0	100,000						
4	Benefits paid to or for members	0							
5	Compensation of current officers, directors, trustees, and key employees	0							
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0							
7	Other salaries and wages	6,442,933	5,166,830	1,276,103					
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	0							
9	Other employee benefits	1,016,998	815,569	201,429					
10	Payroll taxes	474,429	380,462	93,967					
11	Fees for services (non-employees)								
а	Management	957,544		957,544					
b	Legal	25,327		25,327					
С	Accounting	59,600		59,600					
d	Lobbying	0							
e	Professional fundraising See Part IV, line 17	0							
f	Investment management fees	0							
g	Other	1,136,974	1,041,843	95,131					
12	Advertising and promotion	516,519		516,519					
13	Office expenses	1,750,392	1,486,733	263,659					
14	Information technology	0							
15	Royalties	0							
16	Occupancy	963,098	560,601	402,497					
17	Travel	1,627		1,627					
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0							
19	Conferences, conventions, and meetings	11,372	11,372						
20	Interest	3,631,842	3,631,842						
21	Payments to affiliates	0							
22	Depreciation, depletion, and amortization	2,929,406	2,453,464	475,942					
23	Insurance	273,473	272,133	1,340					
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)								
а	REPAIRS & MAINTENANCE	247,876	247,876						
Ь	MISCELLANEOUS	96,605	85,458	11,147					
С	BAD DEBTS	91,549	91,549						
d	BEAUTY SHOP	137,281	137,281						
e	EMPLOYEE SCREENING	69,880		69,880					
f	All other expenses	114,416	18,776	95,640					
25	Total functional expenses. Add lines 1 through 24f	21,112,650	16,565,298	4,547,352	0				
26	Joint costs. Check here ► ☐ If following SOP 98-2  Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	,,		, , , , , , , ,					

Part X Balance Sheet (A) (B) Beginning of year End of year 1 1 Cash—non-interest-bearing . . . . . . . . . . . . 5.759.666 2 7,607,717 2 3 3 4 799.738 4 999.480 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 Notes and loans receivable, net . . . . . 7 8 Inventories for sale or use . . . . . . 191,086 9 226,460 Land, buildings, and equipment cost or other basis Complete 66.899.838 10a 10a Part VI of Schedule D 10b 21,195,341 45.704.497 b Less accumulated depreciation . . . . . 47.188.614 10c 22.594.926 11 20.056.372 11 12 12 Investments—other securities See Part IV, line 11 . . . . . . . . 13 13 Investments—program-related See Part IV, line 11 . . 14 14 4.351.853 3.712.056 15 15 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 80,885,883 16 78,306,582 4.626.817 17 5.047.092 17 Accounts payable and accrued expenses . 18 18 203,882 19 183,109 19 60,549,398 57,327,032 20 20 Liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D . . 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 25.072.941 25 Other liabilities Complete Part X of Schedule D . . . . . 25 27,130,563 26 Total liabilities. Add lines 17 through 25 . . . . . 90,453,038 89,687,796 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. -9.567.155 -11.381.214 27 27 Unrestricted net assets . . . . 28 28 Temporarily restricted net assets . . . . . Fund 29 29 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here 📂 🥅 and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . . Assets 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 31 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ĕ -9,567,155 -11,381,214 33 Total net assets or fund balances . . . . 33 34 Total liabilities and net assets/fund balances . . . . . 80.885.883 78,306,582 34

# Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	<b>2</b> c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	Separate basis Consolidated basis 🔽 Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
Ь	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2009)

**Employer identification number** 

# OMB No 1545-0047

# **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection

St And	drews R	Resources for Seniors	42.0704706								
Da	rt I	Reason for Public Charity Status (All organizations must complete this part	43-0784786 t \ See instruc	tions							
		zation is not a private foundation because it is (For lines 1 through 11, check only one box )									
1		A church, convention of churches, or association of churches section 170(b)(1)(A)(i).	,								
2	Ė	A school described in <b>section 170(b)(1)(A)(ii).</b> (Attach Schedule E)									
3	Ė	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A	)(iii).								
4	i	A medical research organization operated in conjunction with a hospital described in <b>sectio</b>		(iii). Ente	r the						
•	,	hospital's name, city, and state	= , = ( = )( = )( , . )	(,							
5	Г	An organization operated for the benefit of a college or university owned or operated by a go	overnmental uni	t describe	- d ın						
		section 170(b)(1)(A)(iv). (Complete Part II)									
6	Г	A federal, state, or local government or governmental unit described in <b>section 170(b)(1)</b>	A)(v).								
7	Γ	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II)									
8	Г	A community trust described in section 170(b)(1)(A)(vi) (Complete Part II )									
9	<u> </u>	An organization that normally receives (1) more than 331/3% of its support from contribut	ıons, membersh	ıp fees, ar	nd gros	3 S					
	·	receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of									
		its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses									
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III )									
10	$\sqcap$	An organization organized and operated exclusively to test for public safety. See <b>section 50</b>									
11	Γ	An organization organized and operated exclusively for the benefit of, to perform the function one or more publicly supported organizations described in section 509(a)(1) or section 509 the box that describes the type of supporting organization and complete lines 11e through a Type I b Type II c Type III - Functionally integrated	ons of, or to carr 9(a)(2) See <b>sec</b> 11h		a)(3).	Check					
e	Γ	By checking this box, I certify that the organization is not controlled directly or indirectly be other than foundation managers and other than one or more publicly supported organization section 509(a)(2)	•	•	•						
f		If the organization received a written determination from the IRS that it is a Type I, Type II check this box		pporting o	rganız	ation,					
g		Since August 17, 2006, has the organization accepted any gift or contribution from any of following persons?									
		(i) a person who directly or indirectly controls, either alone or together with persons descri	bed in (ii)		Yes	No					
		and (III) below, the governing body of the the supported organization?		11g(i)							
		(ii) a family member of a person described in (i) above?		11g(ii)							
		(iii) a 35% controlled entity of a person described in (i) or (ii) above?		11g(iii)							
h		Provide the following information about the supported organization(s)									

(i) Name of supported organization	me of (ii) (described on ported EIN lines 1 - 9 above		(iv)  Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi)  Is the organization in col (i) organized in the US?		(vii) A mount of support?	
		instructions))	Yes	No	Yes	No	Yes	No		
Total										

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	÷·/		
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b)</b> 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) <b>Dublic Support</b> Subtract line F from						
6	<b>Public Support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b</b> ) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV ) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and <b>stop here</b>						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
<b></b>	and <b>stop here.</b> The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	<b>▶</b> □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and <b>stop here.</b> The organization				,		▶
17a	10%-facts-and-circumstances test-	<b>-2009.</b> If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						<b>▶</b> ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

**▶**□

## Part III Support Schedule for Organizations Described in IRC 509(a)(2)

(Complete only if you checked the box on line 9 of Part I.)

Se	ction A. Public Support											
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	<b>(e)</b> 2	009	<b>(f)</b> Total				
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	587,316	1,032,814	329,257	160,180		228,821	2,338,388				
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	15,136,783	16,809,216	17,019,588	17,008,876	18	5,539,497	84,513,960				
3	Gross receipts from activities that are not an unrelated trade or business under section 513											
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf											
5	The value of services or facilities furnished by a governmental unit to the organization without charge											
6	<b>Total.</b> Add lines 1 through 5	15,724,099	17,842,030	17,348,845	17,169,056	18	,768,318	86,852,348				
	A mounts included on lines 1, 2, and 3 received from disqualified persons A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of											
_	the amount on line 13 for the year											
8	Add lines 7a and 7b  Public Support (Subtract line 7c from line 6)							86,852,348				
Se	ction B. Total Support						•					
Cale	ndar year (or fiscal year	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	<b>(e)</b> 20	009	(f) Total				
_	beginning in)	15,724,099		17,348,845			,768,318	86,852,348				
9	A mounts from line 6 Gross income from interest,	15,724,099	17,842,030	17,346,645	17,169,056	10	,766,316	00,032,340				
10a	dividends, payments received on securities loans, rents, royalties and income from similar sources	555,497	661,503	776,743	688,204		416,968	3,098,915				
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975											
c	Add lines 10a and 10b	555,497	661,503	776,743	688,204		416,968	3,098,915				
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on											
12	Other income Do not include					569,154		569,154		569,154		3,189,305
	gain or loss from the sale of capital assets (Explain in Part IV )	637,880	819,610	791,007	371,654		309,134					
13	capital assets (Explain in Part IV )  Total support (Add lines 9, 10c,	637,880 16,917,476	819,610 19,323,143	791,007 18,916,595	18,228,914	19	,754,440	93,140,568				
13 14	capital assets (Explain in Part IV )	16,917,476	19,323,143	18,916,595	18,228,914		,754,440					
14	capital assets (Explain in Part IV)  Total support (Add lines 9, 10c, 11 and 12)  First Five Years If the Form 990 is check this box and stop here	16,917,476 for the organization	19,323,143 on's first, second	18,916,595	18,228,914		,754,440	zation,				
14	capital assets (Explain in Part IV )  Total support (Add lines 9, 10c, 11 and 12 )  First Five Years If the Form 990 is	16,917,476 for the organization	19,323,143 on's first, second	18,916,595 , third, fourth, or f	18,228,914		,754,440	zation,				
14 Se	capital assets (Explain in Part IV)  Total support (Add lines 9, 10c, 11 and 12)  First Five Years If the Form 990 is check this box and stop here	16,917,476 for the organization lic Support Pe	19,323,143 on's first, second ercentage f) divided by line	18,916,595 , third, fourth, or f	18,228,914	501(c)(	,754,440	zation,				
14 Se 15 16	capital assets (Explain in Part IV)  Total support (Add lines 9, 10c, 11 and 12)  First Five Years If the Form 990 is check this box and stop here  ection C. Computation of Pub  Public Support Percentage for 2009  Public support percentage from 2009	16,917,476  for the organization  for the or	19,323,143 on's first, second ercentage f) divided by line art III, line 15	18,916,595 , third, fourth, or f 13 column (f))	18,228,914	501(c)(	,754,440	93 249 %				
14 Se 15 16	capital assets (Explain in Part IV)  Total support (Add lines 9, 10c, 11 and 12)  First Five Years If the Form 990 is check this box and stop here  ection C. Computation of Pub  Public Support Percentage for 2009  Public support percentage from 2009  ection D. Computation of Inv	16,917,476  for the organization  for the or	19,323,143 on's first, second ercentage f) divided by line art III, line 15 me Percenta	18,916,595 , third, fourth, or f 13 column (f))	18,228,914 Ifth tax year as a	501(c)( 15 16	,754,440	93 249 % 93 153 %				
14 Se 15 16	capital assets (Explain in Part IV)  Total support (Add lines 9, 10c, 11 and 12)  First Five Years If the Form 990 is check this box and stop here  ection C. Computation of Pub  Public Support Percentage for 2009  Public support percentage from 2009	for the organization  lic Support Period  (line 8 column (  08 Schedule A , Pariod  estment Inco  2009 (line 10c co	19,323,143  on's first, second  ercentage  f) divided by line art III, line 15  me Percenta  lumn (f) divided by	18,916,595 , third, fourth, or f 13 column (f)) ge	18,228,914 Ifth tax year as a	501(c)(	,754,440	yation, ►				

19a 33 1/3% support tests—2009. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

**33 1/3% support tests—2008.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

# Software ID: Software Version:

**EIN:** 43-0784786

Name: St Andrews Resources for Seniors

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors											
<b>(A)</b> Name and Title	(B) Average hours per	Posi t	(( tion ( hat a	che	')	_	T	( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation	
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations	
REV DR PAUL T REITER MEMBER	2 0	×						0	0	0	
RT REV DR GEORGE W SMITH MEMBER	2 0	х						0	0	0	
BARRY BOEHM CHAIRMAN	2 0	×						0	0	0	
RALPH THAMAN JR TREASURER	2 0	х						0	0	0	
ALAN E BRAINERD MEMBER	2 0	Х						0	0	0	
ROBERT ELSPERMAN VICE CHAIR	2 0	Х						0	0	0	
JACK BARSANTI JR PAST CHAIRMAN	2 0	Х						0	0	0	
MARVIN WOOL SECRETARY	2 0	×						0	0	0	
JANICE BURGGRABE MEMBER	2 0	х						0	0	0	
MARK HILLIS MEMBER	2 0	×						0	0	0	
THOMAS KING MEMBER	2 0	х						0	0	0	
DAVID LUCKES MEMBER	2 0	х						0	0	0	
REV HELEN LUDBROOK MEMBER	2 0	х						0	0	0	
JEFFERSON MILLER JR MEMBER	2 0	Х						0	0	0	
MARIE O ETTING MEMBER	2 0	×						0	0	0	
JOSEPH SELLINGER MEMBER	2 0	Х						0	0	0	
KEN A KOTIZA MEMBER UNTIL 04/29/10	2 0	Х						0	0	0	
HAMLET KELLEY MEMBER	2 0	x						0	0	0	
VINNY FERRARI MEMBER	2 0	х						0	0	0	
KATHY LINSIN MEMBER	2 0	х						0	0	0	
KAREN MARINO MEMBER	2 0	Х						0	0	0	
MARY ALICE RYAN CEO	14 0			х				0	249,859	21,806	
GREGORY ELLIOT CFO	6 0			х				0	165,098	10,725	
DIANE MEATHEANY COO	4 0			х				0	171,206	6,317	
TYLER TROUTMAN EXEC DIRECTOR - BP	40 0					x		113,103	0	5,830	

### Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
REPAIRS & MAINTENANCE	247,876	247,876		
MISCELLANEOUS	96,605	85,458	11,147	
BAD DEBTS	91,549	91,549		
BEAUTY SHOP	137,281	137,281		
EMPLOYEE SCREENING	69,880		69,880	

DLN: 93493102001041

OMB No 1545-0047

Open to Public Inspection

# **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Name of the organization **Employer identification number** St Andrews Resources for Seniors 43-0784786

Pa	rt I	Organizations Maintaining Donor Acorganization answered "Yes" to Form 99		ınds	or Accounts.	Complete	ıf the
		organization anomerous res to rorm 33	(a) Donor advised funds	(	<b>b)</b> Funds and oth	er account	:s
1	Total	number at end of year					
2	Aggre	gate contributions to (during year)					
3	Aggre	gate grants from (during year)					
4	Aggre	gate value at end of year					
5		ne organization inform all donors and donor advi- are the organization's property, subject to the o		or advı	sed	┌ Yes	 ∏ No
6	used	ne organization inform all grantees, donors, and only for charitable purposes and not for the ben rring impermissible private benefit	5 5	,		☐ Yes	┌ No
Pai	rt II	Conservation Easements. Complete	if the organization answered "Yes" to	Form	n 990, Part IV,	lıne 7.	
2	☐ P☐ P☐ P☐ Comp	ose(s) of conservation easements held by the or Preservation of land for public use (e g , recreati Protection of natural habitat Preservation of open space Olete lines 2a-2d if the organization held a quali	on or pleasure)  Preservation of an Preservation of a c	ertified	d historic structu		
	easer	ment on the last day of the tax year	ı				
	Tatal	number of conservation easements	-		Held at the E	nd of the Y	ear
a		acreage restricted by conservation easements	-	2a 2b			
b		per of conservation easements on a certified his	toric structure included in (a)	20 2c			
c d		per of conservation easements included in (c) ac	` `	2d			
3		per of conservation easements modified, transfe	rred, released, extinguisned, or terminate	a by th	ie organization di	iring	
		exable year 🗠					
4	Numb	per of states where property subject to conserva	ition easement is located ►				
5		the organization have a written policy regarding cement of the conservation easements it holds?		lling of	violations, and	☐ Yes	∏ No
6	Staff	and volunteer hours devoted to monitoring, insp	ecting and enforcing conservation easem	ents d	uring the year ►_		
7	A mou	ınt of expenses ıncurred ın monitoring, inspectir	ng, and enforcing conservation easements	during	g the year 🟲 \$		
8		each conservation easement reported on line 2 h)(4)(B)(i) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sec	tion		┌ Yes	∏ No
9	balan	rt XIV, describe how the organization reports co ce sheet, and include, if applicable, the text of t rganization's accounting for conservation easem	he footnote to the organization's financial		•		
Par	t III	Organizations Maintaining Collectio Complete of the organization answered "		or Otl	her Similar A	ssets.	
1a	art, h	organization elected, as permitted under SFAS istorical treasures, or other similar assets held de, in Part XIV, the text of the footnote to its fin	for public exhibition, education or research	h ın fu			
b	histor	organization elected, as permitted under SFAS rical treasures, or other similar assets held for p de the following amounts relating to these items	public exhibition, education, or research in				
	(i) <sub>Re</sub>	evenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
	(ii) <sub>△</sub>	ssets included in Form 990, Part X			<b>►</b> \$		
2	Ifthe	organization received or held works of art, historing amounts required to be reported under SFAS		r finan			
а	Rever	nues included in Form 990, Part VIII, line 1			<b>►</b> \$		

**b** Assets included in Form 990, Part X

Sche	dule D (Form 990) 2009								Page 2
Par	Organizations Maintaining Co	llections of Art,	Historical Tre	easures, o	r Othe	r Similar	Asset	<b>S</b> (cc	ntinued
3	Using the organization's accession and other items (check all that apply)	r records, check any	-	•			lection		
а	Public exhibition		d   Loan o	rexchange p	rograms				
b	Scholarly research		e $\Gamma$ Other						
c	Preservation for future generations								
1	Provide a description of the organization's co Part XIV	ollections and explai	n how they further	the organiza	ition's ex	kempt purpo	se in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t					nılar	Гγ	es	┌ No
Par	Part IV, line 9, or reported an an	ements. Comple	te if the organiz	ation answ		es" to For	m 990,		·
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other intermed	diary for contributi	ons or other	assets	not	<b>┌</b>	es	┌ No
b	If "Yes," explain the arrangement in Part XI\	/ and complete the f	ollowing table						
							A moun	t	
C	Beginning balance				1c				
d	Additions during the year				1d				
e	Distributions during the year				1e				
f	Ending balance				1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?				<b>┌</b> Y	es	┌ No
b	If "Yes," explain the arrangement in Part XIV	,							
Pa	rt V Endowment Funds. Complete								
		(a)Current Year	(b)Prior Year	+ ` `	Back (d	)Three Years	3ack (e)F	our Ye	ears Bacl
а	Beginning of year balance	11,253,359	23,213,696				$+\!\!\!-$		
Ь	Contributions	5,806,901	4,598,297				$-\!\!\!\!+\!\!\!\!-$		
<b>c</b>	Investment earnings or losses	196,985	709,236				$-\!\!\!\!+\!\!\!\!-$		
d	Grants or scholarships	7.012.012	17 267 970				$-\!$		
e	Other expenditures for facilities and programs	7,013,012	17,267,870				$\perp$		
f	Administrative expenses	10.244.222	11 252 250				<del></del>		
g	End of year balance	10,244,233	11,253,359						
2	Provide the estimated percentage of the yea		S						
а	Board designated or quasi-endowment 🕨	100 000 % %							
b	Permanent endowment 🕨 0 % %								
c	Term endowment ► 0 % %								
3a	Are there endowment funds not in the posses	ssion of the organiza	tion that are held	and administ	tered for	the	_		
	organization by  (i) unrelated organizations					Γ	3a(i)	Yes	No No
	(ii) related organizations					• • •	3a(ii)		No
ь	If "Yes" to 3a(II), are the related organization		on Schedule R?			· . ·	3b		
ļ	Describe in Part XIV the intended uses of th	·				L			
Par	t VI Investments—Land, Buildings	s, and Equipmen	nt. See Form 99	0, Part X, I	ıne 10.				
	Description of investment		(a) Cost or of basis (investm		or other (other)	(c) Accumul depreciati		<b>d)</b> Boo	ok value
La	Land			3	3,552,151		$\neg \vdash$	-	3,552,15
	Buildings				3,853,229	18,64	2,731		0,210,49
	Leasehold improvements				137,645		7,645		-,,
	Equipment			1	1,876,660		4,224		742,43
	Other				2,480,153	,	0,741		1,199,41
	I. Add lines 1a-1e (Column (d) should equal Fo		n (B), line 10(c).)				,		5,704,49
···a		nni 990, rait A, COIUIII	(D), IIIIC 10(C).)	<u></u>	• •		ıle D (Fo		

Part VII Investments—Other Securities. See  (a) Description of security or category			d of valuation
(including name of security)	( <b>b)</b> Book value		year market value
Financial derivatives			
Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		12	
Part VIII Investments—Program Related. See	e Form 990, Part X, line :		d of coloration
(a) Description of investment type	(b) Book value		d of valuation - year market value
			•
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )			
Part IX Other Assets. See Form 990, Part X, III	ne 15.		
	ne 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		( <b>b)</b> Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		( <b>b)</b> Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		<b>(b)</b> Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		( <b>b)</b> Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		( <b>b)</b> Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		( <b>b)</b> Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, III  (a) Descrip	ne 15. ption		(b) Book value
Part IX Other Assets. See Form 990, Part X, III  (a) Description  Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	ne 15. ption		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X	ne 15. ption  (5.)  (7.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	15. otion		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	75.)  (, line 25.  (b) A mount		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  DEPOSITS ON ENTRANCE FEES	15. otion (5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  DEPOSITS ON ENTRANCE FEES  DEPOSITS	15. otion  25.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	15. otion (5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  DEPOSITS ON ENTRANCE FEES  DEPOSITS	15. otion  25.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  DEPOSITS ON ENTRANCE FEES  DEPOSITS	15. otion  25.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  DEPOSITS ON ENTRANCE FEES  DEPOSITS	15. otion  25.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  DEPOSITS ON ENTRANCE FEES  DEPOSITS	15. otion  25.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  DEPOSITS ON ENTRANCE FEES  DEPOSITS	15. otion  25.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  DEPOSITS ON ENTRANCE FEES  DEPOSITS	15. otion  25.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  DEPOSITS ON ENTRANCE FEES  DEPOSITS	15. otion  25.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  DEPOSITS ON ENTRANCE FEES  DEPOSITS	15. otion  25.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  DEPOSITS ON ENTRANCE FEES  DEPOSITS	15. otion  25.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  DEPOSITS ON ENTRANCE FEES  DEPOSITS	15. otion  25.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  DEPOSITS ON ENTRANCE FEES  DEPOSITS	15. otion  25.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes  DEPOSITS ON ENTRANCE FEES  DEPOSITS	15. otion  25.)		(b) Book value

Schedule D (Form 990) 2009

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	19,709,720
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	21,112,650
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-1,402,930
4	Net unrealized gains (losses) on investments	4	-46,039
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-365,087
9	Total adjustments (net) Add lines 4 - 8	9	-411,126
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-1,814,056
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue	per R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	19,543,283
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
ь	Donated services and use of facilities		
С	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
e	Add lines 2a through 2d	2e	-46,039
3	Subtract line <b>2e</b> from line <b>1</b>	3	19,589,322
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b 120,398		
c	Add lines <b>4a</b> and <b>4b</b>	4c	120,398
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12 )	5	19,709,720
Par	Reconciliation of Expenses per Audited Financial Statements With Expenses	s per	Return
1	Total expenses and losses per audited financial statements	1	20,992,252
2	statements	<u> </u>	
a	Donated services and use of facilities		
ь	Prior year adjustments	1	
c	Other losses	1	
d	Other (Describe in Part XIV) 2d	1	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	20,992,252
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
ь	Other (Describe in Part XIV) 4b 120,398	1	
c	Add lines <b>4a</b> and <b>4b</b>	4c	120,398
_		<u></u>	===,000
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	21,112,650

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
USE OF ENDOWMENT FUNDS	PART V, LINE 4	ENDOWMENT FUNDS ARE HELD IN A TRUST TO RETIRE BOND LIABILTIES
CHANGE IN NET ASSETS PER FINANCIAL STATEMENTS	PART XI, LINE 8	TRANSFER TO ST ANDREW'S CHARITABLE FOUNDATION (365,087)
REVENUE RECONCILIATION	PART XII, LINE 4(B)	LOSS ON SALE OF ASSETS (44,720) EXPENSES NETTED WITH REVENUES 165,118
EXPENSE RECONCILIATION	PART XIII, LINE 4(B)	LOSS ON SALE OF ASSETS (44,720) EXPENSES NETTED WITH REVENUES 165,118

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Schedule I

(Form 990)

Department of the Treasury

DLN: 93493102001041 OMB No 1545-0047

# **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Open to Public

Name of the organization						Employer identifica	ation number
St Andrews Resources for S	Seniors					43-0784786	
<ol> <li>Does the organization the selection criteria</li> <li>Describe in Part IV the</li> </ol>	n maintain records to s used to award the gra ne organization's proc	nts and Assistance substantiate the amount of to nts or assistance? edures for monitoring the us	e of grant funds in the	United States			✓ Yes
Form 990, Pa	art IV, line 21 for a	e to Governments and ny recipient that receive 990) if additional space	d more than \$5,000	. Check this box if r	no one recipient receiv	ed more than \$5,00	0. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grand or assistance
2 Enter total number of	section 501(c)(3) an	d government organizations					
3 Enter total number of	other organizations .						

	· · ·
Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.

( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
9	163,509			
	recipients	recipients cash grant	recipients cash grant non-cash assistance	recipients cash grant non-cash assistance (book, FMV, appraisal, other)

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
MONITORING USE OF GRANT FUNDS	PART I, LINE 2	Board of Directors annually reviews, selects, and awards financial assistance to residents based on need

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DLN: 93493102001041

OMB No 1545-0047

**Schedule J** (Form 990)

Internal Revenue Service

Department of the Treasury

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization St Andrews Resources for Seniors **Employer identification number** 

43-0784786

Pa	rt I Questions Regarding Compensation					
			Yes	Νο		
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items					
	First-class or charter travel Housing allowance or residence for personal use					
	Travel for companions Payments for business use of personal residence					
	Tax idemnification and gross-up payments Health or social club dues or initiation fees					
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)					
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b				
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2				
	officers, directors, trustees, and the GEO/Executive Director, regarding the Items checked in line 14.					
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply					
	Compensation committee Written employment contract					
	Independent compensation consultant Compensation survey or study					
	Form 990 of other organizations  Approval by the board or compensation committee					
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization					
а	a Receive a severance payment or change-of-control payment?					
b	<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?					
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo		
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III					
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.					
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of					
а	The organization?	5a		Νo		
b	Any related organization?	5b		Νo		
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of					
а	The organization?	6a		Νo		
b	<b>b</b> Any related organization?					
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		Νο		
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	8		No		
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations			140		
7	section 53 4958-6(c)?	9				

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of	W-2 and/or 1099-MIS		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(i) Base (ii) Bonus & (iii) Other reportable compensation compensation		other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
MARY ALICE RYAN	(1) (11)	0 212,865	0 36,994	0 0	0 13,472		0 271,665	0 0
GREGORY ELLIOT	(1) (11)	0 160,098	0 5,000	0 0	0 0		0 175,823	0 0
DIANE MEATHEANY	(1) (11)	0 166,206	0 5,000	0 0		- I	0 177,523	0 0

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
	PART I, LINE	STAMS, a related entity, provides incentives based on the net earnings of the STAMS organization. The CEO, Mary Alice Ryan, also receives deferred compensation per her employment contract. There is a shared services contract which shares STAMS expenses with all related entities based on direct and indirectly attributed costs.

Schedule J (Form 990) 2009

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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K

(Form 990)

Department of the Treasury Internal Revenue Service

DLN: 93493102001041

OMB No 1545-0047

Schedule K (Form 990) 2009

# Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a, Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization Employer identification number St Andrews Resources for Seniors 43-0784786 **Bond Issues** Part I (h) O n (g) Defeased Behalf of (a) Issuer Name (b) Issuer EIN (c) CUSIP # (d) Date Issued (e) Issue Price (f) Description of Purpose Issuer Yes Yes No No THE IDA OF THE COUNTY OF STIQUIS MO 43-1170145 791524BC4 09-05-2007 62,604,788 SEE SCHEDULE O Χ Χ Part II **Proceeds** В C D Ε Total proceeds of issue 66,033,114 Gross proceeds in reserve funds 2 3,611,509 Proceeds in refunding or defeasance escrows 3 34.547.034 Other unspent proceeds 2,275,554 Issuance costs from proceeds 933.062 Working capital expenditures from proceeds 3,031,322 Capital expenditures from proceeds 20,127,342 Year of substantial completion Yes No Yes No Yes No No Yes Yes No Were the bonds issued as part of a current refunding issue? Χ Were the bonds issued as part of an advance refunding issue? Χ 10 Has the final allocation of proceeds been made? Х 11 Does the organization maintain adequate books and records to support Χ the final allocation of proceeds? Part III **Private Business Use** C D Ε Α В Yes No Yes No Yes No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC. 1 Χ which owned property financed by tax-exempt bonds? Are there any lease arrangements with respect to the financed property 2 Χ which may result in private business use?

Cat No 50193E

Par	Private Business Use (Continued)											. ugu <b>=</b>
				4	E	3		С		D		E
			Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to financed property which may result in private business use?	the		х								
3b	<b>b</b> A re there any research agreements with respect to the financed property which may result in private business use?			×								
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?											
4	Enter the percentage of financed property used in a private business up by entities other than a section 501(c)(3) organization or a state or look government											
Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government												
6	Total of lines 4 and 5											
7	Has the organization adopted management practices and procedensure the post-issuance compliance of its tax-exempt bond lia		Х									
Pai	rt IV Arbitrage											•
		P	A		В		С		D		E	
	ļ	Yes	No	Yes	No	Ye	s I	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	Х										
2	Is the bond issue a variable rate issue?		х									
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and											

1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	x					
2	Is the bond issue a variable rate issue?		Х				
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		х				
ь	Name of provider		•		•		
С	Term of hedge						
4a	Were gross proceeds invested in a GIC?	Х					
ь	Name of provider	SEE SCHEE	OULE O		-		
С	Term of GIC						
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	x					
5	Were any gross proceeds invested beyond an available temporary period?		x				
6	Did the bond issue qualify for an exception to rebate?		х				

**Employer identification number** 

# **NonCash Contributions**

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

St Andrews Resources for Seniors

**SCHEDULE M** 

(Form 990)

► Attach to Form 990.

43-0784786 Types of Property (a) (b) (c) (d) Check Number of Contributions Revenues reported on Method of determining Form 990, Part VIII, line ıf revenues applicable 1 g Χ 59,980 STMT FROM SCULPTOR 1 Art-Works of art . . 2 Art—Historical treasures 3 Art—Fractional interests 4 Books and publications 5 Clothing and household goods . . . . . Cars and other vehicles Boats and planes . . . Intellectual property Securities—Publicly traded . 10 Securities—Closely held stock 11 Securities—Partnership, LLC, or trust interests . . . . 12 Securities—Miscellaneous . . 13 Qualified conservation contribution—Historic structures . . . . 14 Qualified conservation contribution—Other . . Real estate—Residential . Real estate—Commercial . Real estate—Other . . . 18 Collectibles . . . . 19 Food inventory . . . 20 Drugs and medical supplies . **21** Taxidermy . . . . . 22 Historical artifacts . . . Scientific specimens . . 23 Archeological artifacts . 24 25 Other ► ( \_\_\_ Other ►( \_\_ 26 27 Other ►( \_\_ **28** Other ► ( Number of Forms 8283 received by the organization during the tax year for contributions 29 0 for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . . . . . . No 30a **b** If "Yes," describe the arrangement in Part II 31 Νo Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions? . . . . . . . . . 32a Νo b If "Yes," describe in Part II If the organization did not report revenues in column (c) for a type of property for which column (a) is checked,

Page 2

#### Part II

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2009

Software ID: Software Version:

**EIN:** 43-0784786

Name: St Andrews Resources for Seniors

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DLN: 93493102001041

OMB No 1545-0047

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SCHEDULE O

Department of the Treasury Internal Revenue Service

(Form 990)

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

**Supplemental Information to Form 990** 

Name of the organization St Andrews Resources for Seniors

43-0784786

**Employer identification number** 

ldentifier	Return Reference	Explanation
MEMBERS OR STOCKHOLDERS	PART VI, SECTION A, LINE 6	STARS SYSTEM IS THE SOLE CORPORATE MEMBER

ldentifier	Return Reference	Explanation
PERSONS WHO MAY ELECT GOVERNING BODY	PART VI, SECTION A, LINE 7A	DIRECTORS SHALL BE APPOINTED BY THE GOVERNING BODY OF STARS SYSTEM, THE SOLE MEMBER, TO SERVE FOR A TERM OF THREE YEARS OR UNTIL HIS OR HER SUCCESSOR SHALL HAVE BEEN ELECTED AND QUALIFIED IF THE OFFICE OF A DIRECTOR BECOMES VACANT FOR ANY REASON, STARS SYSTEM SHALL APPOINT A SUCCESSOR OR SUCCESSORS FOR THE UNEXPIRED TERM DIRECTORS MAY BE REMOVED, WITH OR WITHOUT CAUSE, BY THE BOARD OF DIRECTORS OF STARS SYSTEM

ldentifier	Return Reference	Explanation
PROCESS FOR REVIEW OF FORM 990	,	THE DRAFT OF THE FORM 990 IS REVIEWED BY THE CFO FOR ACCURACY AND EMAILED TO BOTH THE ADMINISTRATION AND FINANCE COMMITTEE AND THE ENTIRE BOARD OF DIRECTORS THE FINAL FORM 990 IS EMAILED TO THE PRESIDENT OF THE BOARD FOR REVIEW AND SIGNATURE

ldentifier	Return Reference	Explanation
CONFLICT OF INTEREST POLICY	PART VI, SECTION B, LINE 12C	AN ANNUAL CONFLICT OF INTEREST DISCLOSURE IS COMPLETED BY EACH BOD MEMBER, SUBMITTED, AND REVIEWED BY THE ENTIRE BOD IF ANY CONFLICTS ARISE WITH ANY MEMBER, THAT MEMBER IS THEN EXCLUDED IN ANY VOTING FOR APPLICABLE SUBJECT AREAS THERE IS ALSO A CORPORATE COMPLIANCE POLICY WHICH IS REVIEWED WITH ALL EMPLOYEES ANNUALLY AND PERIODICALLY AUDITED WITH RESPECT TO OPERATIONAL COMPLIANCE

ldentifier	Return Reference	Explanation
PROCESS FOR DETERMINING	PART VI, SECTION B,	A REVIEW IS PERFORMED ANNUALLY, USING COMPARABLE DATA
MANAGEMENT COMPENSATION	LINE 15A	REGARDING COMPENSATION WITH INPUT FROM THE CEMO STUDY

ldentifier	Return Reference	Explanation
PROCESS FOR DETERMINING OTHER COMPENSATION	PART VI, SECTION B, LINE 15B	SALARIES ARE REVIEWED ANNUALLY DURING THE BUDGET PROCESS BY THE EXECUTIVE DIRECTOR AND THE MANAGEMENT COMPANY ACCOUNTING AND OPERATIONS PERSONNEL DURING THIS REVIEW SALARY RANGES FOR ALL POSITIONS ARE COMPARED WITH THE RESULTS FROM A BENCHMARKING SALARY SURVEY THE BUDGET IS REVIEWED AND APPROVED ANNUALLY BY THE BOARD FOLLOWING A RECOMMENDATION FROM THE COMPENSATION COMMITTEE AND THE ADMINISTRATION AND FINANCE COMMITTEE

ldentifier	Return Reference	Explanation
AVAILABILITY OF DOCUMENTS TO THE PUBLIC	,	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST

ldentifier	Return Reference	Explanation
OVERSIGHT OF AUDIT OF FINANCIAL STATEMENTS	PART XI, LINE 2C	THE CFO COORDINATES THE REVIEW OF THESE REPORTS WITH THE ADMINISTRATION AND FINANCE COMMITTEE OF THE STARS SYSTEM

ldentifier	Return Reference	Explanation
PURPOSE OF TAX- EXEMPT BONDS	SCHEDULE K, PART I, COLUMN (F)	Description of purpose New construction of The Willows Phase III Remodeling & equipment at existing facilities Refunding of Series 1997A bonds Refunding of series 2002A bonds

ldentifier	Return Reference	Explanation
GROSS PROCEEDS INVESTED IN A GIC	SCHEDULE K, PART IV, LINE 4	Bayerische Hypo Und Vereinsbank, AG New York Bank 9/5/2007 - 5/31/2010, 2 7 years MBIA, Inc #007758 (Project Fund) 11/13/2007 - 4/1/2009, 1 4 years MBIA, Inc #007741 (Capitalized Interest Fund) 11/13/2007 - 12/1/2009, 2 1 years

DLN: 93493102001041

2009

Open to Public Inspection

# SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization
St Andrews Resources for Seniors

43-0784786

					43-0764766	
Part I	Identification of Disregarded Entities (Complete	ıf the organızatıon a	answered "Yes" on	Form 990, Part	t IV, line 33.)	
	(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total ıncome	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity
	Identification of Related Tax-Exempt Organizator more related tax-exempt organizations during the		ne organization ans	swered "Yes" o	n Form 990, Part I	V, line 34 because it had one
	(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Exempt Code sec	(e) Public charity stat (if section 501(c)(	

St Andrew's Charitable Foundation 6633 Delmar Blvd 7 FUNDRAISING МО 501(c)(3) St Louis, MO 63130 26-0568165 St Andrews Resources for Seniors System 6633 Delmar Blvd 9 HEALTH MGMT МО 501(c)(3) St Louis, MO 63130 26-0568133

Schedule R (Form 990)	2009												Pag	e <b>2</b>
				ible as a Partnership treated as a partnership			zation answ	ered "Ye	es" o	n For	m 990, Part IV,	line	34	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	r entity	rg (e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total inc	come Share of en asse		D of-year a	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)		(j) Gener mana partr	al or ging
									Yes	No			Yes	No
SASC LLC 6633 Delmar Blvd St Louis, MO63130 87-0806356	SENIOR CARE	МО	NA	RELATED										
				ible as a Corporation zations treated as a cor					swer	ed "Y	es" on Form 990	O, Par	rt IV,	
	(a) IN of related organization		(b) Imary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	Type (C co	(e)	(f) Share of tot		ome	(g) Share of end-of-year assets		(h) ercentaç wnershi	_
St Androw's Management So	nuces Inc				†	<b>†</b>								

Inne 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a)

Name, address, and EIN of related organization

Primary activity

Legal domicile (state or foreign country)

Standrew's Management Services Inc 6633 Delmar Blvd St Louis, M063130

MANAGEMENT

MO

NA

C CORPORATION

Share of total income end of tyear assets

Percentage entity

Percentage entity

C Corp, S corp, or trust)

NA

C CORPORATION

C CORPORATION

Pa	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34,	, 35, or 36.)			
	Note. Complete line 1 if any entity is listed in Parts II, III or IV			Yes	No
<b>1</b> D	Ouring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		1a		No
b	Gift, grant, or capital contribution to other organization(s)		1b		No
c	Gıft, grant, or capital contribution from other organization(s)		<b>1</b> c	Yes	
d	Loans or loan guarantees to or for other organization(s)		1d		No
e	Loans or loan guarantees by other organization(s)		1e		No
f	Sale of assets to other organization(s)		<b>1</b> f		No
g	Purchase of assets from other organization(s)		<b>1</b> g		No
h	Exchange of assets		1h		No
i	Lease of facilities, equipment, or other assets to other organization(s)		<b>1</b> i		No
j	Lease of facilities, equipment, or other assets from other organization(s)		1j		No
k	Performance of services or membership or fundraising solicitations for other organization(s)		1k		No
- 1	Performance of services or membership or fundraising solicitations by other organization(s)		11	Yes	
m	n Sharıng of facılıtıes, equipment, mailing lists, or other assets		1m		No
n	Sharing of paid employees		<b>1</b> n	Yes	
0	Reimbursement paid to other organization for expenses		10	Yes	
р	Reimbursement paid by other organization for expenses		1р		No
q	O ther transfer of cash or property to other organization(s)		<b>1</b> q	Yes	
r	O ther transfer of cash or property from other organization(s)		1r		No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and tr	ransaction thresh	olds		
	(a) <sub>T</sub>	<b>(b)</b> Transaction		(c)	
	Name of other organization	type(a-r)	Amoun	t involv	ed ———
(1) (2)					
(-)					
(3)					
ζ- /					
(4)					
(5)					
(3)					
(6)					

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Are all partners section 501(c)(3) organizations?		<b>(e)</b> Share of end-of-year assets	(f) Disproprtion allocations		(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	(h) General or managing partner?	
			Yes	No		Yes	No		Yes	N	
									+-	╁	
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