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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

A Fo	r the	2009 ca	alendar vea	r, or tax year beginning (5-01-2009 and ending 04-30-201	0		Inspection
		pplicable	Please	C Name of organization			D Employer id	dentification number
┌ Add	Iress ch	nange	use IRS	United Way of Harrisonburg County Inc	ROCKINGNAM		54-06327	
┌ Nar	ne cha	nge	label or print or	Doing Business As			E Telephone i	number
┌ Inıt	ıal retu	rn	type. See Specific	Number and street (or P.O.	box if mail is not delivered to street addre	see\ Doom/suite	(540) 434	-6639
Ter			Instruc- tions.	420 Chesapeake Ave	box ii maii is not delivered to street addre	ss) Room, suite	G Gross receipt	s \$ 1,209,995
☐ Am		return n pending		City or town, state or coun Harrisonburg, VA 22803	ry, and ZIP + 4			
			F Nan	ne and address of princip	al officer	H(a) Ic th	■ ıs a group retu	rn for
			Don Bo	wers			is a group retu ates?	⊤Yes ▼ No
				nesapeake Ave onburg, VA 22803		11/1->		
				•		1	II affiliates inclu	t (see instructions)
I Ta	x-exen	npt status	▽ 501(c))(3) ◀ (insert no)	7(a)(1) or		up exemption n	
J W	ebsit e	e: 🕨 ww	w uwhr org]		
				tion Trust Association	Other ►	L Year of fo	ormation 1957	M State of legal domicile VA
Pa		Sum	•	a organization's mission	or most significant activities			
	*	•		-	ing the community to create lasting	g changes in c	onditions	
<u>ခို</u>				· ·		•		
Governance								
ē				-			250/ 5 /	
<u> </u>	2		•		ontinued its operations or disposed			
	3		_		body (Part VI, line 1a)			3
Activities &	4				the governing body (Part VI, line 11	o)		424
Ē	5			nployees (Part V , line 2a				5
<u>5</u>	6	Total n	umber of vo	lunteers (estimate if nec	essary)			6457
4					m Part VIII, column (C), line 12 .			7a
	b	Net unr	elated busi	ness taxable income from	n Form 990-T, line 34		7	7b (
						Pric	or Year	Current Year
g,	8			d grants (Part VIII, line 1	·		1,201,391	1,163,557
anue	9				2g)		21,303	10,234
Reven	10), lines 3, 4, and 7d)		27,223	33,920
<u> </u>	11				s 5, 6d, 8c, 9c, 10c, and 11e)			2,284
	12				ust equal Part VIII, column (A), lin	e	1,249,917	1,209,995
	13				column (A), lines 1-3)		961,454	903,883
	14				olumn (A), line 4)		,	0
	15		•		enefits (Part IX, column (A), lines !	5-		
\$		10)	,	,,			148,597	157,550
Expenses	16a	Profes	sional fund	raising fees (Part IX, col	umn (A), line 11e)			0
五	Ь	Total fu	ındraısıng exp	enses (Part IX, column (D), lır	e 25) 🕨 85,651			
	17				s 11a-11d, 11f-24f)		121,595	119,713
	18				qual Part IX, column (A), line 25)		1,231,646	1,181,146
	19	Reven	ue less exp	penses Subtract line 18	from line 12		18,271	28,849
Net Assets or Fund Balances						_	g of Current Year	End of Year
Set Page	20	Total	assets (Par	rt X, line 16)		<u> </u>	1,877,047	1,937,982
A B	21			Part X, line 26)			848,113	777,512
25 25 25 25 25 25 25 25 25 25 25 25 25 2	22		•		21 from line 20		1,028,934	1,160,470
Par	t II		ature Blo					2,200,110
	•	_			amined this return, including accompanying	schedules and s	tatements, and to	the best of my knowledge
					tion of preparer (other than officer) is base			
Sian		 						
Sign Here		**** Sian	*** ature of office	er		2010- Date	-12-13	
	_					Date		
			Bowers Treas e or print nam					
		F	· · · · · · · · · · · · · · · · · · ·		Data	Chack if	Dropperer/s :d	tifung number
ь		Preparer signatur		Humphries		Check If self-	(see instruction	tıfyıng number ns)
Paid			· •			empolyed 🕨 🦵		
Prepa			ame (or yours mployed),	PBGH LLP			EIN Þ	
Use (אווע		and ZIP + 4	558 South Main Street				
				Harrisonburg, VA 22801			Phone no 🕨	(540) 434-5975
May t	he IR	S discus	ss this retu		n above? (see instructions)			✓ Yes

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

The mission of United Way of Harrisonburg and Rockingham County is to improve lives by mobilizing the community to create lasting changes in conditions. Our vision is to be a premier community impact organization. We accomplish this by partnering with individuals, businesses, government and non-profit organizations to address the greatest needs of the most vulnerable person in our community. Our strategy is to identify and assess areas of critical human need, set priorities and focus on four priority areas, mobilize resources and support solutions and measure results and create impact.

Section 501(c)(3) and 501(c)(4) organizations and section 4947 (a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code) (Expenses \$ 986.183 including grants of \$ 665.755) (Revenue \$ 12.538) Generaled \$4,110.763 to meet in the Community Impact Tural for programs addresses the most subtreable persons in our community. These persons are at-task and include those with him womens, persons in cross obtaining, persons invent the trust distallation of privated intelligents and process the largest amount mask of an annual campagn in the 53 year history of the organization invested these resources into four Community Impact Areas, each one localizated by a team of local agency denotion and expert community valurities? The commission of the community of the community in the community of the	2		ion undertake any significant O or 990-EZ?	program services during the year w	hich were not listed on	es 🔽 No
services?		If "Yes," describe	these new services on Scheo	lule O		
Describe the exempt purpose achievements for each of the organization's three largest program services by expenses Section 501(e)(3) and 501(e)(4) organizations and section 4974(3)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code) (Expenses \$ 986,183 including grants of \$ 665,755) (Revenue \$ 12,518.) Generated \$1,110,783 to meet in the Community Impact Fund for programs addressing the most valueable persons in our community. These persons are at mix and include those with two moones, persons in crise statistions, persons in miss statistions, persons long with intellectual or physical clisables and persons this grange barrier. The was statisticated by a team of local agenty directors and expert community withintens. The four impact areas include Ready Children, Succedult Variath, Self Safficient Families, and Independent Adults A total of 32 community partners agences are recoving grants that support 33 different head numan service programs. Pleasured the outcomes of United Way investments in each program with results such as United Way provided branch of the persons with dispulses for an entire year United Way provided the persons with dispulses for an entire year United Way provided the persons with dispulses for an entire year United Way provided by a team of the persons and provided in the persons of the persons with dispulses for an entire year United Way provided with Small Saffician and the persons of the persons with dispulses for an entire year United Way provided to persons on the persons of the persons with dispulses and the persons of the persons of the persons and the persons and the persons of the persons and the person	3				lucts, any program	es 🔽 No
section 501(c)(3) and 501(c)(4) organizations and section 4947 (a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code) (Expenses \$ 986.183 including grants of \$ 665.755) (Revenue \$ 12,518) (General city 51,110.783 to mixed in the Community Impact Fund for impanse addressing the most valenthele persons in our community. These persons are at interest and include those with low mornines, persons in recess obstations, persons in cross obstations, persons long the special disables and persons. This was the largest amount maked in an annual campagn in the 53 year history of the organization livested these resources into four Community Impact Areas, each one localizated by a team focal oldery a team focal oldery a team for expert community valuated. The four impact areas include. Ready Children Impacts Areas, each one localizated by a team focal oldery decreased in the special control of t		If "Yes," describe	these changes on Schedule (0		
Generated \$1,110,783 to invest in the Community Impact Fund for programs addressing the most vulnerable persons in our community. These persons are at next and include those with low morms, persons in cross studence, persons leving with intellectual or physical disabilities and part and include those with low and included the part and for all and an annual campagn in the \$3 year history of the organization livested these resources into four Community impact Areas, each one facilitated by a team of local garnety devotes and expert community volunteers. The four impact areas nucled. Ready Children, Successful Youth, Self Sufficient Families, and independent Aulits & Bolad of 32 community partner agencies are receiving grants that support 37 different health and himman service and independent Aulits & Bolad of 32 community partner agencies are receiving grants that support 37 different health and himman service and independent Aulits & Bolad of 32 community partner agencies are receiving grants that support 37 different health and himman service and independent and service of the provided transportation to work for 4 persons with disabatises for an entire year United Way provided companies and services and the services of the provided transportation to work for 4 persons with disabatises for an entire year United Way provided companies and services and the services of the services and the services of the services and the services	4	Section 501(c)(3) and 501(c)(4) organizations	and section 4947(a)(1) trusts are	required to report the amount of	
and include those with low incomes, persons in crisis situations, persons living with intellectual or physical disabilities and persons with language barners. This was the largest amount mised in an annual campaign in the S3 year history of the originary and provided these resources four Community Impact Areas, each on facilitated by a team of local ageinty directors and expert community volunteers. The four impact areas include Ready Children, Successful Youth, Self-Sifficent and Community Provided and Provided and Provided Area (Community Provided Self-Sifficent May provided themselves and the community of the self-self-self-self-self-self-self-self-	4a	(Code) (Expenses \$	986,183 including grants of \$	665,755) (Revenue \$	12,518)
4c (Code) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)		and include those with largest amount facilitated by a tean Families, and Indep programs Measured an entire year Unite food, clothing and reprovided 142 at-risk with Smart Beginnin Virginia Early Childh the purpose of estal and will be used to Verstandig Radio, Wiresulted in collecting approximately 10 losupplies Served as twas distributed to T	with low incomes, persons in crisis sit raised in an annual campaign in the in of local agency directors and expependent Adults. A total of 32 commulation the outcomes of United Way invested Way provided transportation to wental assistance for 915 households in children with caring adult mentors ags. Shenandoah Valley to promote elood Foundation in the amount of \$4 blishing a Leadership Council and Loimplement quality child care initiatively al-Mart, Harrisonburg City and Rock 2900 bags of school supplies and 60 cital businesses participated. School sthe local Emergency Food and Shelts the Salvation Army and Our Communications.	uations, persons living with intellectual or p 53 year history of the organization Invester tommunity volunteers. The four impact in the four impact in the four impact in the four interests are receiving grants to the form of the form	hysical disabilities and persons with land these resources into four Community areas include. Ready Children, Success hat support 37 different health and hur is. United Way provided home delivered the year. United Way provided emerged to to 20 low-income children for an entiemergency shelter to homeless individed incess in our region. The coalition compound that is not region. The Planning Grant or future growth. The Getting Ready Gradicontinuing education for child care profourth annual. "Stuff the Bus" event in the anew record, up from \$29,000 in 2005 to be given to children who were unaugh and Rockingham County. For the calender demergency meals.	guage barriers This was Impact Areas, each one ful Youth, Self Sufficient nan service I meals to 12 shut-ins for ency assistance, such as ire year United Way uals and families Partnered pleted a grant from the was valued at \$50,000 for ant is valued at \$125,000 oviders Partnered with Q101 the community The effort 10 Over 100 volunteers from ble to purchase their own indar year 2009, \$67,102 year 2010, \$44,423 was
4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)	4b	(Code) (Expenses \$	including grants of \$) (Revenue \$)
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(Expenses \$ including grants of \$) (Revenue \$)						
4e Total program service expenses▶\$ 986,183	4d		,	•) (Revenue \$)
	4e	Total program se	ervice expenses +\$	986,183		

Part IV	Check	dist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		Νο
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.	7		Νο
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		Νo
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional		ļ	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νo
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νo

FUIIII	990 (2009)			Page 4
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		Νο
	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes,"</i> complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

orm	990 (2009)			Page
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal			
	of U.S. Information Returns. Enter -0- if not applicable			
L	1 TT 1 T			
D	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1 c	Yes	<u> </u>
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
	return	-		
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this			
	return?	3a		No
Ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		<u> </u>
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
	If "Yes," enter the name of the foreign country			
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νο
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	-		
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as			
	required?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		┼──
	Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter	90		
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club]		
	facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	 		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

The Organization 420 Chesapeake Ave Harrisonburg, VA 22803

(540) 434-6639

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body			
b	Enter the number of voting members that are independent 1b 24			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		No
6	Does the organization have members or stockholders?	6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)			
10-	December our mention have lead about on humanian and fillings.	10a	Yes	No
	Does the organization have local chapters, branches, or affiliates?	IUa		No
	affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b		Νo
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of th	ıe orga	nızatıor	n 🕨

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	ffice	r, dırector, trustee	or key employee						
(A) Name and Title	(B) Average hours	Posi t	(C tion (hat a	ched	ckal)	I		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director			from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations				
See add'l data										

Forr	1 990 (2009)			Page 8
1b	Total	0		C
2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization •0			
			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3		Νο
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4		No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? <i>If</i> " <i>Yes,"</i> complete Schedule J for such person	5		No
S	ection B. Independent Contractors			
1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization			
	(A) Name and business address (B) Description of services		(C Comper	
2	Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization > 0			
		F	orm 99 0	200

Form 9						Page 9
Part \	<u>/##1</u>	Statement of Revenue	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
\$ \$	1a	Federated campaigns 1a 1,004,	868			
죮	ь	Membership dues 1b				
s, g	c	Fundraising events 1c				
# <u>#</u>	d	Related organizations 1d				
E, S	e	Government grants (contributions) 1e 141,	308			
ntion er s	f	All other contributions, gifts, grants, and 1f 17, similar amounts not included above	381			
Contributions, gifts, grants and other similar amounts	g	Noncash contributions included in				
돌	_	lines 1a-1f\$	► 1,163,557			
Q a	h	Total. Add lines 1a-1f				
e ⊒		Business Co				
ven	2a b	PROGRAM SERVICES 900	0,099 10,234	10,234		
æ æ	c					
Z M	ď					
33						
<u> </u>	f	All other program service revenue				
Program Serwce Revenue		7.1.4.11	10.224			
	g 3	Total. Add lines 2a-2f	10,234			
			33,920			33,920
	4	Income from investment of tax-exempt bond proceeds	•			
	5	Royalties	•			
		(ı) Real (ıı) Persona	1			
	6a b	Gross Rents Less rental				
	-	expenses				
	C	Rental income or (loss)				
	d	Net rental income or (loss)	-			
	7a	Gross amount from sales of assets other than inventory (i) Securities (ii) O ther				
	b	Less cost or other basis and				
	c	sales expenses Gain or (loss)				
	d	Net gain or (loss)	<u>-</u>			
ě	8a	Gross income from fundraising events (not including				
Other Revenue		\$ of contributions reported on line 1c) See Part IV, line 18				
<u>.</u>	١.	a				
듔	b c	Net income or (loss) from fundraising events	<u> </u>			
-	9a	Gross income from gaming activities See Part IV, line 19				
	b c	Less direct expenses b Net income or (loss) from gaming activities	<u> </u>			
	-	Gross sales of inventory, less returns and allowances .				
	ь	Less cost of goods sold b				
	С	Net income or (loss) from sales of inventory				
	11-	Miscellaneous Revenue Business Co	de 0,099 2,284	2,284		
	11a b	Administrative Fee 900	2,204	2,204		<u> </u>
	C					
	d	All other revenue				
	e	Total. Add lines 11a-11d				
	12	Total revenue. See Instructions	2,284		-	25
	1		1,209,995	12,518	0	33,920

	990 (2009)				Page 10
	Section 501(c)(3) and 501(c)(4) organizations m	•			
A	ll other organizations must complete column (A) but are not required to	complete column			
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV $\!$	903,883	903,883		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	55,496	21,644	17,204	16,648
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	77,527	29,912	23,527	24,088
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits	14,351	5,562	4,394	4,395
10	Payroll taxes	10,176	3,944	3,116	3,116
11	Fees for services (non-employees)	·	,	·	· · · · · · · · · · · · · · · · · · ·
а	Management				
ь	Legal				
c	Accounting	39,208	5,182	33,343	683
d	Lobbying	33,200	3,102	33,313	
-	Professional fundraising See Part IV, line 17				
f	Investment management fees				
g 12	Other	27 224	2 272	1 576	22.205
12	Advertising and promotion	27,234	2,273	1,576	23,385
13	Office expenses	8,875	1,030	4,834	3,011
14	Information technology	2,593	1,005	794	794
15	Royalties				
16	Occupancy	18,093	 	5,540	5,541
17	Travel	2,857	116	1,012	1,729
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	220		30	190
20	Interest				
21	Payments to affiliates	10,677		10,677	
22	Depreciation, depletion, and amortization	2,088	809	639	640
23	Insurance	3,462	1,342	1,060	1,060
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
а	Miscellaneous	2,168	2,000	168	
b	REPAIRS & MAINTANCE	1,211	469	371	371
c	DUES & MEMBERSHIPS	1,027		1,027	
d					-
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	1,181,146	986,183	109,312	85,651
26	Joint costs. Check here ► If following SOP 98-2	1,101,140	200,103	103,312	
20	Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
	- mark man and a management	1	1	1 L	

Pa	rt X	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	31,523	1	66,407
	2	Savings and temporary cash investments	447,326	2	369,230
	3	Pledges and grants receivable, net	460,887	3	474,033
	4	Accounts receivable, net	1,518	4	
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of			
		Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ Complete Part II of			
		Schedule L		6	
ssets	7	Notes and loans receivable, net		7	
8	8	Inventories for sale or use		8	
⋖	9	Prepaid expenses and deferred charges	2,060	9	2,129
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part</i> VI of Schedule D 59,431			
	ь	Less accumulated depreciation 10b 52,410	6,109	10c	7,021
	11	Investments—publicly traded securities		11	
	12	Investments—other securities See Part IV, line 11	927,624	12	1,019,162
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11		15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)	1,877,047	16	1,937,982
	17	Accounts payable and accrued expenses .	5,760	17	8,469
	18	Grants payable		18	
	19	Deferred revenue		19	
_	20	Tax-exempt bond liabilities		20	
<u> </u>	21	Escrow or custodial account liability Complete Part IV of Schedule D	190,393	21	133,288
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
===		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities Complete Part X of Schedule D	651,960	25	635,755
	26	Total liabilities. Add lines 17 through 25	848,113	26	777,512
-S		Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27			_
Fund Balance		through 29, and lines 33 and 34.			
5	27	Unrestricted net assets	988,269	27	1,127,649
8	28	Temporarily restricted net assets	40,665	28	32,821
Ξ	29	Permanently restricted net assets		29	
Œ		Organizations that do not follow SFAS 117, check here ▶ ┌ and complete			
oľ		lines 30 through 34.			
3£	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds	,	32	
Net	33	Total net assets or fund balances	1,028,934	33	1,160,470
	34	Total liabilities and net assets/fund balances	1,877,047	34	1,937,982

Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	Separate basis Consolidated basis Both consolidated and separated basis			
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2009)

OMB No 1545-0047

SCHEDULE A Public Charity Status and Public Support

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection Employer identification number

United Way of Harrisonburg Rockingham County Inc 54-0632716 Reason for Public Charity Status (All organizations must complete this part.) See instructions Part I The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 2 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type III - Other ∏ Туре I **b** Type II c Type III - Functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No 11g(i) and (III) below, the governing body of the the supported organization? (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) h Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	e of Is the organization in col (i) listed in your governing document?		(v) Did you no organizat col (i) or suppo	tify the tion in fyour	(vi Is t organiza col (i) or in the l	he ition in ganized	(vii) A mount of support?
		instructions))	Yes	No	Yes	No	Yes	No	
Total									

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

	(Complete only if yo	ou checked the	box on line 5, 7	7, or 8 of Part I.	.)			
	ection A. Public Support	_	1	,	T			
Cale	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2	009	(f) Total
1	in) Gifts, grants, contributions, and membership fees received (Do not include any "unusual	1,120,09	4 1,361,916	1,361,806	1,201,391	1	1,146,176	6,191,383
2	grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities							
3	furnished by a governmental unit to the organization without charge							
4 5	Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the	1,120,09	4 1,361,916	1,361,806	1,201,391	1	1,146,176	6,191,383
6	amount shown on line 11, column (f) Public Support. Subtract line 5 from line 4							6,191,383
<u> </u>	ection B. Total Support							
	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 20	009	(f) Total
7	A mounts from line 4	1,120,094	48,838	1,361,806	1,201,391	1	,146,176	6,191,383
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar	35,188	48,838	50,936	27,223		33,920	196,105
9 10	Net income from unrelated business activities, whether or not the business is regularly carried on Other income (Explain in Part							
	IV) Do not include gain or loss from the sale of capital assets							
11 12	Total support (Add lines 7 through 10) Gross receipts from related activiti	es etc (See inst	ructions)			12		6,387,488
13	First Five Years If the Form 990 is check this box and stop here			, thırd, fourth, or fı	fth tax year as a !		3) organız	
	ection C. Computation of Pub					, ,		
14	Public Support Percentage for 2009	•		11 column (f))		14		96 930 %
15	Public Support Percentage for 2008	8 Schedule A, Pa	rt II, lıne 14			15		97 000 %
	33 1/3% support test—2009. If the and stop here. The organization qua 33 1/3% support test—2008. If the	alıfıes as a publıc	ly supported orga	nization			•	▶ ▼
	box and stop here. The organization 10%-facts-and-circumstances test- is 10% or more, and if the organiza in Part IV how the organization mee organization	n qualifies as a p — 2009. If the org tion meets the "f	ublicly supported anization did not c acts and circumst	organization :heck a box on line :ances" test, chec	e 13, 16a, or 16b k this box and st o	and line	: 14 Explain	▶┌
b 18	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ Explain in Part IV how the organiza supported organization Private Foundation If the organizat	nization meets th tion meets the "f	e "facts and cırcu acts and cırcumst	mstances" test, c ances" test The	heck this box and organization qual	d stop he Ifies as a	e re. a publicly	▶ □
	ınstructıons							-

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes here	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

OMB No 1545-0047

2008

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Name of the organization
United Way of Harrisonburg Rockingham
County Inc

54-0632716

County Inc			54-0632716	
Part I	Organizations Maintaining Donor A organization answered "Yes" to Form 99	0, Part IV, line 6.		<u> </u>
		(a) Donor advised funds	(b) Funds a	and other accounts
	number at end of year			
	egate contributions to (during year)			
	egate grants from (during year)			
	egate value at end of year			
funds	he organization inform all donors and donor advi are the organization's property, subject to the	organization's exclusive legal cont	rol?	┌ Yes ┌ No
used	he organization inform all grantees, donors, and only for charitable purposes and not for the ber rmissible private benefit?	_	•	┌ Yes ┌ No
art II	Conservation Easements. Complete	ıf the organizatıon answered "	Yes" to Form 990, Pa	rt IV, line 7.
F	ose(s) of conservation easements held by the o Preservation of land for public use (e g , recreat Protection of natural habitat Preservation of open space	on or pleasure) Preservatio	on of an historically impo on of certified historic sti	•
	olete lines 2a–2d if the organization held a qual e last day of the tax year	ıfıed conservatıon contribution in th	ne form of a conservation	n easement
			Hel	d at the End of the Yea
Tota	al number of conservation easements		2a	
Tota	al acreage restricted by conservation easement	es .	2b	
Nun	nber of conservation easements on a certified h	ıstorıc structure ıncluded ın (a)	2c	
Num	nber of conservation easements included in (c)	acquired after 8/17/06	2d	
Numb	oer of conservation easements modified, transfe	erred, released, extinguished, or ter	rminated by the organiza	tion during
the ta	axable year ►			
Numb	per of states where property subject to conserv	ation easement is located ►		
	the organization have a written policy regarding cement of the conservation easements it holds		n, violations, and	┌ Yes ┌ No
Staff	or volunteer hours devoted to monitoring, inspe	cting and enforcing easements dur	ring the year ►	
A mou	unt of expenses incurred in monitoring, inspecti	ng, and enforcing easements during	g the year ► \$	
	each conservation easement reported on line 2 h)(4)(B)(i) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements	s of section	┌ Yes
balan	rt XIV, describe how the organization reports c ice sheet, and include, if applicable, the text of rganization's accounting for conservation easer	the footnote to the organization's fil	•	•
rt III	Organizations Maintaining Collection Complete of the organization answered			lar Assets.
art, h	organization elected, as permitted under SFAS istorical treasures, or other similar assets held de, in Part XIV, the text of the footnote to its fir	for public exhibition, education or	research in furtherance	
histo	organization elected, as permitted under SFAS rical treasures, or other similar assets held for de the following amounts relating to these items	public exhibition, education, or res		· · · · · · · · · · · · · · · · · · ·
(i) _{Re}	evenues included in Form 990, Part VIII, line 1		► \$	
(ii) A	ssets included in Form 990, Part X		▶ \$	
Ifthe	organization received or held works of art, hist ving amounts required to be reported under SFA		ssets for financial gain, p	rovide the
Reve	nues included in Form 990, Part VIII, line 1		► \$	
b Asse	ts included in Form 990, Part X		► \$	

Part	Organizations Maintaining Co	llections of Art	t, His	tori	<u>cal Tr</u>	easur	es, or O	the	<u>r Similar</u>	Asset	ts (cc	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne fol	lowing t	hat are	a sıgnıfıca	nt us	se of its col	lection		
а	Public exhibition		d	Γ	Loan	rexcha	ange progr	ams				
b	Scholarly research		e	Γ	Other							
С	Preservation for future generations											
4	Provide a description of the organization's co	ollections and expla	in ho	w the	y furthe	r the or	ganızatıon	's ex	empt purpo	se in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								ılar	Г	es (┌ No
Par	Trust, Escrow and Custodial A Part IV, line 9, or reported an an						nization a	nswe	ered "Yes	' to Fo	rm 9	90,
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterm	ediary	for c	ontribut	tions or	other ass	ets n	ot	Г	es (√ No
b	If "Yes," explain why in Part XIV and comple	te the following tab	le				Г			A mour	nt	
С	Beginning balance							1c				
d	Additions during the year						 	1d				
e	Distributions during the year						 	1e				
f	Ending balance						 	1f				
2a	Did the organization include an amount on Fo	orm 990. Part X. lin	e 21?				L				es.	Г№
	If "Yes," explain the arrangement in Part XIV									' '		,
	t V Endowment Funds. Complete		n ans	were	ed "Yes	s" to Fo	orm 990.	Parl	t IV, line	10.		
	Enactment and complete	(a)Current Year)Prior			Years Back		hree Years B		Four Ye	ears Back
1a	Beginning of year balance											
b	Contributions											
c	Investment earnings or losses											
d	Grants or scholarships											
e	Other expenditures for facilities and programs											
f	Administrative expenses											
g	End of year balance											
2	Provide the estimated percentage of the yea	r end balance held	as									
а	Board designated or quasi-endowment 🕨											
b	Permanent endowment											
С	Term endowment ▶											
3a	Are there endowment funds not in the posses	ssion of the organiz	atıon	thata	are held	and ad	mınıstered	l for t	the			
	organization by								Г	2-(:)	Yes	No
	(i) unrelated organizations		•					•	H	3a(i) 3a(ii)		
b	(ii) related organizations								[3b		
4	Describe in Part XIV the intended uses of th	•				•		•		<u> </u>		
	t VI Investments—Land, Buildings					90. Par	rt X. line	10.				
					a) Cost or		(b)Cost or					
	Description of investment				sis (inves		basis (oth		(c) Depre	ciation	(d) B	ook value
1a	and			\top								
b E	Buildings											
c l	easehold improvements											
d E	Equipment					59,431				52,410		7,021
	 Other					-						•
	I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colu	mn (B), line	10(c).)							7,021
	• • • • • • • • • • • • • • • • • • • •								Schedu	le D (F	orm 9	90) 2008

Part VII Investments—Other Securities. See	Form 990, Part X, line 1	2.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of Cost or end-of-yea	
Financial derivatives and other financial products			
Closely-held equity interests			
Other Operating Reserve	12,669		С
United Way Care Fund	305,362		F
Campaign Reserve	346,263		С
Wachovia Investment	821		F
Campaign Reserve	354,047		F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	1,019,162	12	
Part VIII Investments—Program Related. Se		13. (c) Method of	valuation
(a) Description of investment type	(b) Book value	Cost or end-of-yea	
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, III (a) Descrip		1	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 3	15.)		
Part X Other Liabilities. See Form 990, Part >			
(a) Description of Liability	(b) A mount		
Federal Income Taxes			
Board Designated Allocations	635,755		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶	635,755		

t XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	ts	
Total revenue (Form 990, Part VIII, column (A), line 12)	1	1,209,995
Total expenses (Form 990, Part IX, column (A), line 25)	2	1,181,146
Excess or (deficit) for the year Subtract line 2 from line 1	3	28,849
Net unrealized gains (losses) on investments	4	102,687
Donated services and use of facilities	5	
Investment expenses	6	
Prior period adjustments	7	
Other (Describe in Part XIV)	8	
	9	102,687
	10	131,536
	er Retur	<u> </u>
Total revenue, gains, and other support per audited financial statements	1	1,149,385
A mounts included on line 1 but not on Form 990, Part VIII, line 12		
Net unrealized gains on investments		
Donated services and use of facilities		
Recoveries of prior year grants		
Other (Describe in Part XIV) 2d		
Add lines 2a through 2d	2e	177,518
Subtract line 2e from line 1	3	971,867
A mounts included on Form 990, Part VIII, line 12, but not on line 1		
Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
Other (Describe in Part XIV)		
Add lines 4a and 4b	4c	238,128
Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	1,209,995
	per Ret	
· · · · · · · · · · · · · · · · · · ·	1	1,017,849
<u> </u>		
· · ·		
,	_	
		74,831
	3	943,018
1 1		
· · · · · · · · · · · · · · · · · · ·	_	220.426
,		238,128
Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	1,181,146
	Excess or (deficit) for the year Subtract line 2 from line 1 Net unrealized gains (losses) on investments Donated services and use of facilities Investment expenses Prior period adjustments Other (Describe in Part XIV) Total adjustments (net) Add lines 4 - 8 Excess or (deficit) for the year per financial statements Combine lines 3 and 9 XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains on investments Donated services and use of facilities Recoveries of prior year grants Cab 102,687 Donated services and use of facilities Recoveries of prior year grants Cac Other (Describe in Part XIV) Add lines 2a through 2d Subtract line 2e from line 1 Investment expenses not included on Form 990, Part VIII, line 12, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 7b Add lines 4a and 4b Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) XIII Reconciliation of Expenses per Audited Financial Statements With Expenses Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25 Donated services and use of facilities Donated services and use of facilities Losses reported on Form 990, Part IX, line 25 Other (Describe in Part XIV) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 4a Other (Describe in Part XIV) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This should equal Form 990, Part II, line 18)	Net unrealized gains (losses) on investments

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

Ident if ier	Return Reference	Explanation
Part IV , Line 2b		At times, the United Way acts as an agent for administering, collecting, and distributing of funds for organizations. The United Way does not have variance power over these receipts and therefore they are recorded as assets with an appropriate offsetting liability. Campaign contributions designated for specific partner and non-partner agencies are also accounted for as agency funds and included in custodial liabilities.
Part XII, Line 4b - Other Adjustments		PASSTHROUGH GRANTS TREATED AS AGENCY FUNDS ON THE F/STMTS 141308 DONOR DESIGNATED CONTRIBUTIONS TREATED AS AGENCY FUNDS ON THE F/S 96820
Part XIII, Line 4b - Other Adjustments		PASSTHROUGH GRANTS TREATED AS AGENCY FUNDS ON THE F/STMTS 141308 DONOR DESIGNATED CONTRIBUTIONS TREATED AS AGENCY FUNDS ON THE F/S 96820

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Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

OMB No 1545-0047

DLN: 93493349004000

United Way of Harrisonburg Rockingham County Inc Part I General Information on Grants and Assistance 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	
Part I General Information on Grants and Assistance 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	
the selection criteria used to award the grants or assistance?	▼Yes 「I
Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization are Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more the Part IV and Schedule I-1 (Form 990) if additional space is needed	nan \$5,000. Use
	(h) Purpose of grain assistance
See Additional Data Table	

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990,	Part IV, line 22
	Use Schedule I-1 (Form 990) if additional space is needed.	

1					
(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d) A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S	Part I, Line 2	Schedule I, Part I, Line 2 United Way requires partner agencies receiving grants to report annually on the use of the grant funds. Partner agencies must demonstrate what the grant "purchased" in terms of impact on the client population. For example, a youth mentoring program will report on the number of matches made between the adult mentor and an at-risk-youth. In addition, they will report on how the youth improved academically and socially using key indicators of change. All partner agencies must be "certified" every two years by United Way as meeting standards of excellence in non-profit management.

Software ID:

Software Version:

EIN: 54-0632716

Name: United Way of Harrisonburg Rockingham

County Inc

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
The Arc of HarrisonburgRockingham620 Sims Avenue Harrisonburg, VA 22801	54-0995095	501(c)3	25,371				Program support
Big BrothersBig SistersPO BOX 81 Harrisonburg,VA 22801	54-0209104	501(c)3	56,319				Program support
Blue Ridge Legal ServicesPO BOX 551 Harrisonburg,VA 22803	54-1048944	501(c)3	38,277				Program support
Caregivers' Community NetworkMSC 9014 Harrisonburg, VA 22807	23-7156305	501(c)3	13,218				Program support
Collins Center165 S Main St Harrisonburg, VA 22801	54-1478133	501(c)3	12,154				Program support
Center for Marriage & Family Counseling96 CAMPBELL STREET Harrisonburg, VA 22801	54-0914625	501(c)3	16,100				Program support
ChildCare Connections411 STONE SPRING ROAD Harrisonburg, VA 22801	54-0506331	501(c)3	6,077				Program support
Fairfield Center165 SOUTH MAIN STREET SUITE A Harrisonburg, VA 22801	54-1190896	501(c)3	15,348				Program support
Community Resource Center 282 E Water St Harrisonburg, VA 22801	20-2549324	501(c)3	8,000				Program support
Elkton Area United Services PO BOX 383 Elkton, VA 22827	54-1020432	501(c)3	28,191				Program support

Form 990,Schedule I, Part	. II, Grants and	d Other Assistance	to Governments	and Organization	s in the United Sta	tes	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
First Step129 FRANKLIN STREET Harrisonburg,VA 22801	51-0243177	501(c)3	31,448				Program support
Friendship Industries801 FRIENDSHIP DRIVE Harrisonburg,VA 22802	54-6073412	501(c)3	25,371				Program support
Generations CrossingPO BOX 1452 Harrisonburg,VA 22803	54-2061192	501(c)3	19,796	1			Program support
Hand in Hand Resource Mothers235 Cantrell Avenue harrisonburg,VA 22801	54-0506331	501(c)3	19,483	,			Program support
HarrisonburgRockingham Child Day Care CenterPO BOX 344 Harrisonburg,VA 22803	23-7073271	501(c)3	50,743				Program support
Harrisonburg Rockingham Free Clinic25 WEST WATER STREET Harrisonburg,VA 22801	54-1568909	501(c)3	32,263				Program support
Healthy Families of the Blue Ridge2235 Cantrell Avenue Harrisonburg, VA 22801	54-0506331	501(c)3	5,074				Program support
MTC Foundation325 Pleasant Valley Road Harrisonburg, VA 22801	52-1381038	501(c)3	44,730				Program support
Mercy HousePO BOX 1478 Harrisonburg, VA 22803	54-1476187	501(c)3	25,372	2			Program support
Office on Children and Youth PO BOX 1753 Harrisonburg, VA 22803	54-1920421	501(c)3	15,205				Program support

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Plains Area DayCare ctrPO BOX 523 Broadway,VA 22815	23-7482824	501(c)3	52,748				Program support			
Roberta Webb Child Care Center400 KELLY STREET Harrisonburg, VA 22802	54-1700223	501(c)3	36,523				Program support			
Skyline Literacy CoalitionPO BOX 9 Dayton,VA 22821	54-1589682	501(c)3	17,854				Program support			
Talking Book Center1 CHURCHVILLE AVENUE Staunton, VA 24401		501(c)3	6,578				Program support			
Valley Program for Aging ServicesPO BOX 817 Waynesboro,VA 22980	54-0958526	501(c)3	16,225				Program support			
Way to Go Inc3142 LANIER LANE MASSANUTTEN,VA 22840	61-1487268	501(c)3	7,831				Program support			
OUR COMMUNITY PLACE17 E JOHNSON harrisonburg, VA 22802	54-1835664	501(c)3	10,000				Program support			

DLN: 93493349004000

OMB No 1545-0047

SCHEDULE M (Form 990)

Department of the Treasury

Internal Revenue Service

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Open to Public Inspection

Employer identification number Name of the organization United Way of Harrisonburg Rockingham County Inc 54-0632716 Part I Types of Property (a) (b) (c) (d) Check Number of Contributions Revenues reported on Method of determining ıf Form 990, Part VIII, line revenues applicable 1 g Art-Works of art . . . 2 Art—Historical treasures 3 Art—Fractional interests Books and publications Clothing and household 18,667 cost Χ aoods Cars and other vehicles Boats and planes Intellectual property . . . Securities—Publicly traded . 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . . Qualified conservation contribution-Historic structures Qualified conservation contribution—Other . Real estate—Residential . 16 Real estate—Commercial . 17 Real estate—Other . . Collectibles 18 19 Food inventory 20 Drugs and medical supplies . Taxidermy Historical artifacts . . . 23 Scientific specimens . . Archeological artifacts . . . Remodel 5,808 cost Other > (Supplies 25 Χ 5 46,175 cost Other ► (Advertising) Gıft 9 947 cost Other (Cards/Coupons) Х 27 5 Χ 2,314 cost Other ▶ (Food Computer Χ 50 FMV Other ► (Monitor Χ 1 350 FMV Other ► (Other Х 400 Cost Other ► (Photo Shoot) 120 Cost Other ► (Mulch Number of Forms 8283 received by the organization during the tax year for contributions 29 0 for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used 30a No **b** If "Yes," describe the arrangement in Part II 31 Yes 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash 32a Νo **b** If "Yes," describe in Part II 33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked,

describe in Part II

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2009

SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

200

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990.

Open to Public Inspection

OMB No 1545-0047

Name of the organization United Way of Harrisonburg Rockingham County Inc Employer identification number

54-0632716

Form 990, Part VI, Section B, line 11	The form 990 is first circulated to the finance committee of the board where it is reviewed and approved. The 990 is then made available to the entire board of directors for review. (The board members can also review a of the form 990 via a wieb portal provided by the certified public accountant.) the board will vote to approve the	
	form 990 at a regularly shoeduled meeting prior to filing	
Form 990, Part VI, Section B, line 12c	The conflict of interest policy is reviewed and approved by the board at least every three years. Board members are asked to complete a conflict of interest formannually to disclose real or potential conflicts. The board members are also asked to disclose any conflicts during board discussions.	
Form 990, Part VI, Section B, line 15a	COMPENSATION OF MANAGEMENT/KEY EMPLOYEES THE BOARD OF DIRECTORS IS RESPONSIBLE FOR DETERMINING THE COMPENSATION OF THE EXECUTIVE DIRECTOR. The vice president of personnel and compensation and the president of the Board of Directors conducts an annual performance evaluation and compensation review. The review includes input from Board Members, the organization's volunteers and united way agency directors. The united way of America provides data on salary and compensation packages for executive directors in comparae organizations. The vice president of personnel and compensation makes a recommendation the full board of directors to approve the results of the annual performance review and any corresponding changes in compensation for the executive director.	TO
Form 990, Part VI, Section C, line 19	PART VI, SECTION A, LINE #10 ADDITIONAL EXPLANATION OF THE REIVEW OF THE FORM 990 PRIOR TO FIL THE FORM 990 IS FIRST CIRCULATED TO THE FINANCE COMMITTEE OF THE BOARD WHERE IT IS REVIEWED A APPROVED THE FORM 990 IS THEN MADE AVAILABLE TO THE ENTIRE BOARD OF DIRECTORS FOR REVIEW (THE BOARD MEMBERS CAN ALSO REVIEW A COPY OF THE FORM 990 VIA A WEB PORTAL PROVIDED THE CERTIFIED PUBLIC ACCOUNTANT) THE BOARD WILL VOTE TO APPROVE THE FORM 990 AT A REGULARLY SCHEDULED MEETING PRIOR TO FILING PART VI, SECTION B, LINE #12 CONFLICT OF INTEREST POLICY THE ORGANIZATION HAS A WRITTEN CONFLICT OF INTEREST POLICY THIS POLICY IS REVIEWED AND APPROVE BY THE BOARD AT LEAST EVERY THREE YEARS BOARD MEMBERS ARE ASKED TO COMPLETE A CONFLIC INTEREST FORM ANNUALLY TO DISCLOSE REAL OR POTENTIAL CONFLICTS THE BOARD MEMBERS ARE AL ASKED TO DISCLOSE ANY CONFLICTS DURING BOARD DISCUSSIONS PART VI, SECTION C, LINE 19 DESCRIPTION OF INFORMATION AVAILABLE TO THE PUBLIC THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UP REQUEST IN ADDITION, THE ANNUAL REPORT IS POSTED ON THE UNITED WAY WEBSITES SUCH AS GUIDESTAN WWW GUIDESTAR ORG	ED T OF .SO ON DRG

Software ID: Software Version:

EIN: 54-0632716

Name: United Way of Harrisonburg Rockingham

County Inc

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per	(C) Position (check all that apply)						(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
Judith Trumbo President	5 00	Χ		X				0	0	0
Jack Broaddus SECRETARY	5 00	X		X				0	0	0
Alan Shelton VP Resource Development	5 00	X		X				0	0	0
Dan Martın Dırector	1 00	X						0	0	0
Amy Michtich Director	1 00	Χ						0	0	0
GARY CALLEO VP STRATEGIC PLANNING &	5 00	X		X				0	0	0
FRED FO X Director	1 00	X						0	0	0
ASA GRAVES DIRECTOR	1 00	X						0	0	0
NICK LANGRIDGE DIRECTOR	1 00	X						0	0	0
CRAIG MOORE DIRECTOR	1 00	X						0	0	0
Shawna Patton Director	1 00	X						0	0	0
STEVE RIDDLEBARGER VP Personnel/VP Communit	5 00	X		X				0	0	0
NEAL SNODDY DIRECTOR	1 00	Χ						0	0	0
DWAYNE SOISSON DIRECTOR	1 00	X						0	0	0
CATHY WELSH DIRECTOR	1 00	X						0	0	0
DON BOWERS TREASURER	5 00	X		X				0	0	0
TERRY WEAVER DIRECTOR	1 00	X						0	0	0
TRACEY JONES CAMPAIGN CO-CHAIR 2008-	5 00	X						0	0	0
KELLY BLOSSER DIRECTOR	1 00	X						0	0	0
MIKE FIORE DIRECTOR	1 00	X						0	0	0
Betsy Hay Executive Director	40 00			Х				55,496	0	0