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DLN: 93493071005071

Form **990** 

#### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Department of the Treasury

| Internal  | Revenue   | Service   | ► The or                   | ganızatıon may have to use                                 | a copy o       | f this return to satisfy s  | tate reporting   | requirements                            | s                        | Inspection               |  |
|---|-----------|---|----------------------------|--|----------------|-----------------------------|------------------|---|--------------------------|--------------------------|--|
| A Fo  | r the     | 2009 ca   | lendar yea                 | r, or tax year beginning 05-0                              | 1-2009         | and ending 04-30-2010       | 0                |   |                          |                          |  |
| <b>B</b> Check if applicable  |           |   | Please                     | se THE SAGE COLLEGES                                       |                |                             |                  |   |                          | fication number          |  |
| ☐ Add   |           | _   | use IRS<br>label or        | Doing Business As  |                |                             |                  | 14-1338<br>E Telephone                  |                          | er                       |  |
| Name change print or type. See  |           |   |                            | Doing Dubiness ris   |                |                             |                  | -                                       |                          |                          |  |
| Initial return  Specific Instruc-  Number and street (or P O box if mail is not delivered to street address) Ro |           |   |                            |  | ss) Room/suite | (518) 24                    |                  |   |                          |                          |  |
| Terminated 45 FERRY STREET  |           |   |                            |  |                |                             | γ · σ            | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                          |                          |  |
| ☐ Am  | ended     | return  |                            | City or town, state or country, a TROY, NY 121804003       | and ZIP +      | 4                           |                  |   |                          |                          |  |
| ☐ App   | olication | n pending   |                            | ,  |                |                             |                  |   |                          |                          |  |
|   |           |   |                            | ne and address of principal o<br>HUGHES                    | fficer         |                             |                  | s a group ret                           | urn fo                   |                          |  |
|   |           |   | 45 FER                     | RY STREET  |                |                             | affilia          | tes?                                    |                          | ⊤Yes ▼ No                |  |
|   |           |   | TROY,                      | NY 12180   |                |                             | H(b) Are al      | l affiliates incl                       | uded?                    | ☐ Yes ☐ No               |  |
| ———<br>т Та   | x-exem    | not status  | ▼ 501(c)                   | (3) ◀ (insert no )   | <br>\(1) or Γ  | <b>-</b> 527                |                  |   |                          | ee instructions)         |  |
|   |           |   |                            | ( 3 ) 4 (misercino )   1317(u)                             | -(1) 01        | 327                         | H(c) Grou        | p exemption                             | numb                     | er 🕶                     |  |
|   |           | e: <b>►</b> N/A   |                            |  |                |                             |                  |   |                          |                          |  |
|   |           |   |                            | ion Trust Association Oth                                  | er 🟲           |                             | L Year of fo     | rmation 1916                            | M St                     | ate of legal domicile NY |  |
| Ра  |           | Sumr  |                            | e organization's mission or n                              | nost siar      | uficant activities          |                  |   |                          |                          |  |
|   | -         | •   |                            | JCATION OF STUDENTS  |                | micanic activities          |                  |   |                          |                          |  |
| Governance  |           |   |                            |  |                |                             |                  |   |                          |                          |  |
| Ē   |           |   |                            |  |                |                             |                  |   |                          |                          |  |
| o¥e   | 2         | Check t   | hıs box 🛏                  | f the organization disconti                                | nued its       | operations or disposed      | of more than     | 25% of its ne                           | et ass                   | ets                      |  |
|   | 3         | Number  | of voting n                | nembers of the governing bo                                | dy (Part       | VI, line 1a)                |                  |   | з _                      | 22                       |  |
| ٠<br>د  | 4         | Number  | ofindepen                  | dent voting members of the                                 | governin       | ig body (Part VI, line 1b   | )                | •                                       |                          | 21                       |  |
| Activities &  | 5         |   |                            | nployees (Part V , line 2a) .                              |                |                             |                  |   |                          | 1,477                    |  |
| <u>Ş</u>  | 6         |   |                            | lunteers (estimate if necess                               |                |                             |                  |   |                          | 0                        |  |
| •   |           | _   |                            | ted business revenue from P                                |                |                             | •                |   | 7a _<br>7b               | 0                        |  |
|   | В         | Net unit  | erateu busi                | ness taxable income from Fo                                | 1111 990       | -1, IIIIe 34                | Drio             | r Year                                  | <del>/</del>             | Current Year             |  |
|   | 8         | Contrib   | outions and                | d grants (Part VIII, line 1h)                              |                |                             | FIIO             | 5,290,387                               |                          | 5,769,050                |  |
| ₽   | 9         |   |                            | revenue (Part VIII, line 2g)                               |                |                             |                  | 44,829,677                              | +                        | 54,417,637               |  |
| Ravenue   | 10        |   |                            | ne (Part VIII, column (A), lii                             |                |                             |                  | -512,420                                |                          | 43,112                   |  |
| 걆   | 11        | Other   | revenue (P                 | art VIII, column (A), lines 5                              | , 6d, 8c,      | 9c, 10c, and 11e)           |                  | 124,677                                 |                          |                          |  |
|   | 12        | 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), li   |                            |  |                |                             |                  | 49,732,321                              |                          | 60 207 622               |  |
|   | 13        |   |                            | or amounts haid (Part IV col                               |                |                             |                  | 13,118,365                              | +                        | 19,004,202               |  |
|   | 14        | Grants and similar amounts paid (Part IX, column (A), lines 1-3)  Benefits paid to or for members (Part IX, column (A), line 4) |                            |  |                |                             |                  | 13,110,303                              |                          | 19,004,202               |  |
|   | 15        |   |                            | ompensation, employee bene                                 |                |                             | j_               |   |                          |                          |  |
| Expenses  |           | 10)   |                            |  |                |                             |                  | 26,010,992                              |                          | 25,463,735               |  |
| <u>ē</u>  | 16a       |   |                            | raising fees (Part IX, columr                              |                |                             |                  |   | -                        | 0                        |  |
| 五   | Ь         |   |                            | enses (Part IX, column (D), line 25                        |                | _                           |                  |   | -                        |                          |  |
|   | 17        |   |                            | Part IX, column (A), lines 1:                              |                |                             |                  | 17,169,878                              | +                        | 18,982,562               |  |
|   | 18<br>19  |   |                            | Add lines 13-17 (must equa<br>penses Subtract line 18 fron |                |                             |                  | 56,299,235<br>-6,566,914                |                          | 63,450,499               |  |
| - or  | 19        | Revent  | de less exp                | Jenses Subtract line 10 non                                | Tille 12       |                             | Beginning        | of Current                              |                          | -3,152,876               |  |
| 9 30 C  |           |   |                            |  |                |                             |                  | ear                                     |                          | End of Year              |  |
| Net Assets or<br>Fund Balances  | 20        | Total a   | ıssets (Par                | t X, line 16)  |                |                             |                  | 84,148,079                              |                          | 86,546,234               |  |
| 38  | 21        |   | -                          | Part X, line 26)   |                |                             |                  | 40,444,763                              | +                        | 41,461,436               |  |
|   | 22        |   |                            | d balances Subtract line 21                                | from lin       | e 20                        |                  | 43,703,316                              |                          | 45,084,798               |  |
| Pai   | rt II     |   | ature Blo                  | DCK<br>rjury, I declare that I have examır                 | ad this rat    | rurn including accompaniung | schodulos and st | atomonts and t                          | to the                   | aget of my knowledge     |  |
|   |           |   |                            | correct, and complete Declaration                          |                |                             |                  |   |                          |                          |  |
| <b>C</b> :  |           |   |                            |  |                |                             | İ                |   |                          |                          |  |
| Sign<br>Here  |           | I III .   | ***** Signature of officer |  |                |                             |                  | 03-11                                   |                          |                          |  |
|   |           | '   |                            | P FINANCE & ADMINISTRATION                                 |                |                             |                  |   |                          |                          |  |
|   |           |   | or print nam               |  |                |                             |                  |   |                          |                          |  |
|   |           | Prenarer'   | s <b>L</b>                 |  |                |                             | Check If         | Preparer's ide                          |                          | number                   |  |
| Paid  |           | sonature KENNETH B CLAFLIN CPA  |                            |  |                |                             | empolyed 🕨 🔽     | (see instruction                        | ons)                     |                          |  |
| Prepa   | arer's    | Firm's na   | me (or yours               | L CUSACK & COMPANY CPAS LI                                 | _C             |                             | · / /  *         |   |                          |                          |  |
| Use (   |           | ıf self-em  |                            | 7 AIRPORT PARK BLVD  |                |                             |                  | EIN 🕨                                   |                          |                          |  |
| - addres  |           |   | ,                          |  |                |                             |                  |   | Phone no  (518) 786-3550 |                          |  |
| May 1   | he IR     | S discus  | s this retui               | LATHAM, NY 12110<br>rn with the preparer shown a           | bove? (s       | ee instructions)            |                  |   | Г                        | Yes No                   |  |

#### Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

| COLLEGIATE | FDUCATION         | OFSTUDENTS   |
|------------|-------------------|--------------|
| COLLEGIALE | LD C C M I I C II | OI SIGBLITIS |

| 4e | Total program se                         | rvice expenses►\$                                | 57,270,12                          | 5   |                          |                     |
|----|--|--|------------------------------------|---|--------------------------|---------------------|
| 40 | (Expenses \$                             | ınc  | luding grants o                    | f\$   | ) (Revenue \$            | )                   |
| 4d | Other program of                         | ervices (Describe in Sch                         | nedule O )                         |   |                          |                     |
|    |  |  |                                    |   |                          |                     |
|    |  |  |                                    |   |                          |                     |
| 4c | (Code                                    | ) (Expenses \$                                   |                                    | including grants of \$                            | ) (Revenue \$            | )                   |
|    |  |  |                                    |   |                          |                     |
|    |  |  |                                    |   |                          |                     |
| 4b | Couc                                     | ) (Expenses \$                                   |                                    | including grants of \$                            | ) (Revenue \$            | ,                   |
| 4h | (Code                                    | ) (Evpansos d                                    |                                    | including grants of ¢                             | ) (Revenue \$            | )                   |
| 4a | (Code<br>COLLEGIATE EDUCAT               | ) (Expenses \$<br>ION OF STUDENTS                | 57,270,125                         | including grants of \$                            | 19,004,202 ) (Revenue \$ | 54,417,637 )        |
| 4  | Section 501(c)(3)<br>allocations to othe | and 501(c)(4) organizaers, the total expenses, a | tions and sections and revenue, if | on 4947(a)(1) trusts a<br>any, for each program s | ,<br>                    | nount of grants and |
|    |  | these changes on Sched                           |                                    |   |                          |                     |
| 3  |  | on cease conducting, or                          |                                    |   | nducts, any program      | ┌ Yes ┌ No          |
|    | If "Yes," describe                       | these new services on S                          | chedule O                          |   |                          |                     |
| 2  |  | on undertake any signific<br>o or 990-EZ?        |                                    |   | which were not listed on | └ Yes └ No          |

| Part IV | Chec | klist  | of Red | auired | Sche  | dule  |
|---------|------|--------|--------|--------|-------|-------|
|         | CHEC | RIISL' | ui ne  | uun cu | 30116 | uules |

|     |   |     | Yes | No |
|-----|---|-----|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1   | Yes |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors?  | 2   |     | No |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  | 3   |     | No |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II   | 4   |     | Νο |
| 5   | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III   | 5   |     |    |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  | 6   |     | No |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II                                       | 7   |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III   | 8   |     | No |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9   |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi-<br>endowments? If "Yes," complete Schedule D, Part V   | 10  | Yes |    |
| 11  | Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable   | 11  | Yes |    |
|     | ◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.   |     |     |    |
|     | ◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.  |     |     |    |
|     | ◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.  |     |     |    |
|     | ◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.   |     |     |    |
|     | ◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.  |     |     |    |
|     | ◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.             |     |     |    |
| 12  | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII   | 12  | Yes |    |
| 12A | Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No  |     |     |    |
|     | If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional 12A No   | ĺ   |     |    |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  | Yes |    |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | No |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I                             | 14b |     | No |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II   | 15  |     | Νο |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III  | 16  |     | No |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I   | 17  |     | No |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  |     | No |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19  |     | No |
| 20  | Did the organization operate one or more hospitals? If "Yes," complete Schedule H   | 20  |     | No |

| Form | 990 (2009)  |     |     | Page 4 |
|------|---|-----|-----|--------|
| Par  | t IV Checklist of Required Schedules (continued)  |     |     |        |
| 21   | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  |     | No     |
| 22   | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22  | Yes |        |
| 23   | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J                | 23  | Yes |        |
| 24a  | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a |     | No     |
| b    | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b |     |        |
| c    | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c |     |        |
| d    | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d |     |        |
| 25a  | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$   | 25a |     | No     |
| b    | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I       | 25b |     | No     |
| 26   | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II                                    | 26  |     | No     |
| 27   | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III            | 27  |     | No     |
| 28   | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)   |     |     |        |
| а    | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  IV  | 28a |     | No     |
| b    | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | 28b | Yes |        |
| c    | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i>  | 28c |     | No     |
| 29   | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29  |     | Νο     |
| 30   | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> " <i>Yes,"</i> complete Schedule M   | 30  |     | No     |
| 31   | Part I  | 31  |     | No     |
| 32   | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  | 32  |     | No     |
| 33   | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I   | 33  |     | No     |
| 34   | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1   | 34  |     | No     |
|      | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35  |     | No     |
| 36   | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2  | 36  |     | No     |
| 37   | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |     | No     |
| 38   | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O  | 38  | Yes |        |

| Par | t V Statements Regarding Other IRS Filings and Tax Compliance   |            |     |    |
|-----|---|------------|-----|----|
|     |   |            | Yes | No |
|     | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable  |            |     |    |
|     | 146   |            |     |    |
| b   | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0   |            |     |    |
| c   | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?  | <b>1</b> c | Yes |    |
|     | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this  |            |     |    |
|     | return  |            |     |    |
| b   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)                                 | 2b         | Yes |    |
|     | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?  | 3a         |     | No |
| b   | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O  | 3b         |     |    |
| 1   | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                            | 4a         |     | No |
| b   | If "Yes," enter the name of the foreign country  See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts   |            |     |    |
|     | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   | 5a         |     | Νo |
| b   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  | 5b         |     | Νo |
| С   | If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?   | 5c         |     |    |
|     | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?   | 6a         |     | Νo |
| b   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?   | 6b         |     |    |
|     | Organizations that may receive deductible contributions under section 170(c).   |            |     |    |
| а   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?   | 7a         | Yes |    |
| b   | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b         | Yes |    |
| 2   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?  | 7c         |     | Νο |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year   |            |     |    |
| е   | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?   | 7e         |     | No |
| •   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  | 7f         |     | Νo |
| 3   | For all contributions of qualified intellectual property, did the organization file Form 8899 as required?  | 7g         |     |    |
| 1   | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?   | 7h         |     |    |
|     | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8          |     | No |
|     | Sponsoring organizations maintaining donor advised funds.   |            |     |    |
| а   | Did the organization make any taxable distributions under section 4966?   | 9a         |     | No |
| b   | Did the organization make a distribution to a donor, donor advisor, or related person?  | 9b         |     | Νo |
|     | Section 501(c)(7) organizations. Enter  |            |     |    |

10a

10b

11a

11b

Initiation fees and capital contributions included on Part VIII, line 12 . .

Gross receipts, included on Form 990, Part VIII, line 12, for public use of club

**b** Gross income from other sources (Do not net amounts due or paid to other sources

**b** If "Yes," enter the amount of tax-exempt interest received or accrued during the

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

against amounts due or received from them ) . . . . . . . .

facilities

year

Section 501(c)(12) organizations. Enter

a Gross income from members or shareholders .

12a

45 FERRY STREET TROY,NY 121804003 (518) 244-2095

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| Se  | ection A. Governing Body and Management  |         |           |              |  |  |
|-----|--|---------|-----------|--------------|--|--|
|     |  |         | Yes       | No           |  |  |
|     |  |         |           |              |  |  |
| _   |  |         |           |              |  |  |
| 1a  | Enter the number of voting members of the governing body 1a 22   |         |           |              |  |  |
| b   | Enter the number of voting members that are independent 1b 21  |         |           |              |  |  |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?  | 2       |           | Νο           |  |  |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?  | 3       |           | Νo           |  |  |
| 4   | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?  | 4       |           | Νο           |  |  |
| 5   | Did the organization become aware during the year of a material diversion of the organization's assets?  | 5       |           | Νο           |  |  |
| 6   | Does the organization have members or stockholders?  | 6       |           | Νο           |  |  |
| 7a  | Does the organization have members, stockholders, or other persons who may elect one or more members of the  |         |           | NI -         |  |  |
|     | governing body?  | 7a      |           | No           |  |  |
| Ь   | Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  | 7b      |           | No           |  |  |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following   |         |           |              |  |  |
| а   | The governing body?  | 8a      | Yes       |              |  |  |
| b   | Each committee with authority to act on behalf of the governing body?  | 8b      | Yes       |              |  |  |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O         |         |           |              |  |  |
| Se  | ection B. Policies (This Section B requests information about policies not required by the Internal  |         |           |              |  |  |
| Re  | venue Code.)   |         |           |              |  |  |
|     |  |         | Yes       | No           |  |  |
| 10a | Does the organization have local chapters, branches, or affiliates?  | 10a     |           | Νo           |  |  |
| b   | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?   | 10b     |           |              |  |  |
| 11  | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?   | 11      | Yes       |              |  |  |
|     |  |         |           |              |  |  |
| 11A | Describe in Schedule O the process, if any, used by the organization to review the Form 990  |         |           |              |  |  |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13   | 12a     | Yes       |              |  |  |
| ь   | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise  |         |           |              |  |  |
|     | to conflicts?  | 12b     | Yes       |              |  |  |
| C   | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done   | 12c     | Yes       |              |  |  |
| 13  | Does the organization have a written whistleblower policy?   | 13      | Yes       |              |  |  |
| 14  | .4 Does the organization have a written document retention and destruction policy?   |         |           |              |  |  |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? |         |           |              |  |  |
| а   | The organization's CEO, Executive Director, or top management official   | 15a     | Yes       |              |  |  |
| b   | Other officers or key employees of the organization  | 15b     | Yes       |              |  |  |
|     | If "Yes" to line a or b, describe the process in Schedule O (See instructions )  |         |           |              |  |  |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a  |         |           |              |  |  |
| b   | taxable entity during the year?  | 16a     |           | Νο           |  |  |
|     | participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?                                       | 16b     |           |              |  |  |
| Se  | ection C. Disclosure   | 100     |           |              |  |  |
| 17  | List the States with which a copy of this Form 990 is required to be filed.  |         |           |              |  |  |
|     | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)  |         |           |              |  |  |
|     | (3)s only) available for public inspection. Indicate how you make these available. Check all that apply  Own website. Another's website. Upon request  |         |           |              |  |  |
| 19  | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table            |         |           |              |  |  |
| 20  | State the name, physical address, and telephone number of the person who possesses the books and records of the  | ie orga | ınızatıor | ı <b>)</b> - |  |  |
|     | PETER HUGHES   |         |           |              |  |  |

# Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if the organization did i | not compen              | sate any   | y curi                | rent    | or fo        | rmer                         | ffice  | r, dırector, trustee                                 | or key employee                                       |  |
|--|-------------------------|--|-----------------------|---------|--------------|------------------------------|--------|--|---|--|
| <b>(A)</b><br>Name and Title             | (B)<br>Average<br>hours | <b>(C)</b><br>Position (check all<br>that apply) |                       |         |              |                              |        | <b>(D)</b><br>Reportable<br>compensation<br>from the | <b>(E)</b><br>Reportable<br>compensation              | <b>(F)</b><br>Estimated<br>amount of other                               |
|  | per<br>week             | Individual trustee<br>or director                | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | organization (W-<br>2/1099-MISC)                     | from related<br>organizations<br>(W- 2/1099-<br>MISC) | compensation<br>from the<br>organization and<br>related<br>organizations |
| See add'l data                           |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |

| 1b Total . | <br> | 811,3 | 13 |
|------------|------|-------|----|

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization 4

|   |   |   | Yes | No |
|---|---|---|-----|----|
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee   |   |     |    |
|   | on line 1a? If "Yes," complete Schedule J for such individual   | 3 |     | No |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such |   |     |    |
|   | ındıvıdual  | 4 | Yes |    |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services  |   |     |    |
|   | rendered to the organization? If "Yes," complete Schedule J for such person   | 5 |     | No |

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A)<br>Name and business address  | <b>(B)</b> Description of services | <b>(C)</b><br>Compensation |
|---|------------------------------------|----------------------------|
| SODEXO OPERATIONS LLC BOX 81049 WOBURN, MA 01813  | FOOD SERVICE                       | 1,992,172                  |
| MAGGS ASSOCIATES 501 STATE ST SCHENECTADY, NY 12305   | INSURANCE AGENT                    | 647,976                    |
| UNIVERSITY HIEGHTS ASSOCIATION SUITE B222 84 HOLLAND AVENUE ALBANY, NY 12208                | SHUTTLE SERVICE                    | 862,222                    |
| BAST HATFIELD INC<br>1399 VISCHERS FERRY ROAD<br>CLIFTON PARK, NY 12065                     | CONTRACTOR                         | 1,551,217                  |
| ZONE 5 INC<br>25 MONROE STREET<br>ALBANY, NY 12210  | PRINTING/ADVERTISING               | 597,726                    |
| 2 Total number of independent contractors (including but not limited to those listed above) | ) who received more than           |                            |

\$100,000 in compensation from the organization 🕨 44

| Form 99  |             | · · · · · · · · · · · · · · · · · · ·                           |   |               |                      |  |   | Page <b>9</b>   |
|--|-------------|---|---|---------------|----------------------|--|---|---|
| Part V   | <u>/+++</u> | Statement o   | of Revenue  |               | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512,513,or 514 |
| #\$ #  | 1a          | Federated camp  | paigns 1a   |               |                      |  |   |   |
| g a  | ь           | Membership du   | es <b>1b</b>  |               |                      |  |   |   |
| چ<br>اور   | c           | Fundraising eve   | ents 1c   |               |                      |  |   |   |
| <u> </u>   | d           |   | rations 1d  |               |                      |  |   |   |
| ar<br>Si⊞  | e           | Government grants   |   | 2,741,869     | ļ                    |  |   |   |
| er.  | f           | All other contribution<br>similar amounts no                    | ons, gifts, grants, and <b>1f</b> of included above | 3,027,181     |                      |  |   |   |
| き  | g           |   | butions included in                                 |               |                      |  |   |   |
| Contributions, gifts, grants and other similar amounts | h           | lines 1a-1f \$ _<br><b>Total.</b> Add lines                     | s 1a-1f   | ▶             | 5,769,050            |  |   |   |
|  |             |   |   | Business Code |                      |  |   |   |
| enu  | 2a          | TUITION & FEES  |   | 611,710       | 49,252,406           | 49,252,406   |   |   |
| ₽e.  | ь           | AUXILIARY ENTERP  | PRISES  | 611,710       | 4,867,335            | 4,867,335  |   |   |
| - S  | c           | PARKING   |   | 812,930       | 60,500               | 60,500   |   |   |
| Program Service Revenue                                | d           | TRANSCRIPTS   |   | 611,710       | 28,862               | 28,862   |   |   |
| E .  | e           | OTHER SOURCES   |   | 900,099       | 208,534              | 208,534  |   |   |
| 200  | f           | All other progra  | im service revenue                                  |               |                      |  |   |   |
| Δ  | g           | Total. Add lines  | s 2a-2f   | ▶             | 54,417,637           |  |   |   |
|  | 3           | Investment inc  | ome (including dividend                             | <del>-</del>  |                      |  |   |   |
|  |             |   | ar amounts)   | -             | 1,015,378            |  |   | 1,015,378   |
|  | 4<br>5      |   | tment of tax-exempt bond p                          | · · · ·       |                      |  |   |   |
|  |             | Royalties   | (ı) Real  | (II) Personal |                      |  |   |   |
|  | 6a          | Gross Rents   | 88,300  | (,            |                      |  |   |   |
|  | ь           | Less rental expenses  | 20,476  |               |                      |  |   |   |
|  | c           | Rental income   | 67,824  |               |                      |  |   |   |
|  | d           | or (loss)<br>Net rental incor                                   | me or (loss)  |               | 67,824               |  |   | 67,824  |
|  |             |   | (ı) Securities                                      | (II) O ther   |                      |  |   |   |
|  | 7a          | Gross amount<br>from sales of<br>assets other<br>than inventory | 8,067,189   |               |                      |  |   |   |
|  | ь           | Less cost or<br>other basis and<br>sales expenses               | 9,039,455   |               |                      |  |   |   |
|  | C C         | Gain or (loss)  | -972,266  |               | -972,266             |  |   | -972,266  |
|  | d<br>8a     | Gross income fi   | s)  |               | 372,200              |  |   | 372,200   |
| Other Revenue  | b<br>c      | See Part IV, lin  | reported on line 1c)                                | events ▶      |                      |  |   |   |
|  | 9a          |   | rom gaming activities                               |               |                      |  |   |   |
|  | ь           | See Part IV, lin  | e 19 a  |               |                      |  |   |   |
|  | С           | Net income or (   | loss) from gaming activ                             | vities        |                      |  |   |   |
|  | 10a         | Gross sales of returns and allo                                 |   |               |                      |  |   |   |
|  | ь           |   | oods sold <b>b</b>                                  |               |                      |  |   |   |
|  | С           |   | loss) from sales of inve                            |               |                      |  |   |   |
|  | 11a         | Miscellaneous   | s kevenue   | Business Code |                      |  |   |   |
|  | ь           |   |   |               |                      |  |   |   |
|  | c           |   |   |               |                      |  |   |   |
|  | d           | All other revenu  | ue  |               |                      |  |   |   |
|  | e           |   | s 11a-11d   |               |                      |  |   |   |
|  | 12          | Total revenue.  | See Instructions                                    | •             | 60,297,623           | 54,417,637   |   | 110,936   |

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

|          | Section 501(c)(3) and 501(c)(4) organizations mu  |                       |                             | (D)  |                         |
|----------|---|-----------------------|-----------------------------|--|-------------------------|
|          | ll other organizations must complete column (A) but are not required to   |                       | (B), (C), and               | (D).   | (D)                     |
|          | ot include amounts reported on lines 6b,<br>o, 9b, and 10b of Part VIII.  | (A)<br>Total expenses | Program service<br>expenses | Management and general expenses                  | Fundraising<br>expenses |
| 1        | Grants and other assistance to governments and organizations in the U S $$ See Part IV , line 21 $$   |                       |                             |  |                         |
| 2        | Grants and other assistance to individuals in the U.S. See Part IV, line 22   | 19,004,202            | 19,004,202                  |  |                         |
| 3        | Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16  |                       |                             |  |                         |
| 4        | Benefits paid to or for members   |                       |                             |  |                         |
| 5        | Compensation of current officers, directors, trustees, and key employees  | 420,846               | 0                           | 420,846  | 0                       |
| 6        | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$  |                       |                             |  |                         |
| 7        | Other salaries and wages  | 20,309,461            | 17,910,021                  | 1,231,711  | 1,167,729               |
| 8        | Pension plan contributions (include section 401(k) and section 403(b) employer contributions)   | 1,123,866             | 1,027,938                   | 89,591   | 6,337                   |
| 9        | Other employee benefits   | 2,055,504             | 1,558,067                   | 296,487  | 200,950                 |
| 10       | Payroll taxes   | 1,554,058             | 1,342,634                   | 123,885  | 87,539                  |
| 11       | Fees for services (non-employees)   |                       |                             |  |                         |
| а        | Management  | 212,112               | 15,029                      | 197,083  | 0                       |
| b        | Legal   | 97,641                | 3,658                       | 90,083   | 3,900                   |
| c        | Accounting  | 88,300                | 0                           | 88,300   | 0                       |
| d        | Lobbying  |                       |                             |  |                         |
| e        | Professional fundraising See Part IV, line 17   |                       |                             |  |                         |
| f        | Investment management fees  |                       |                             |  |                         |
| g        | Other   | 6,584,900             | 6,014,166                   | 329,216  | 241,518                 |
| 12       | Advertising and promotion   | 385,925               | 376,493                     | 7,412  | 2,020                   |
| 13       | Office expenses   |                       |                             |  |                         |
| 14       | Information technology  |                       |                             |  |                         |
| 15       | Royalties   |                       |                             |  |                         |
| 16       | Occupancy   | 2,045,731             | 2,045,731                   | 0  | 0                       |
| 17       | Travel  | 706,947               | 585,643                     | 74,109   | 47,195                  |
| 18       | Payments of travel or entertainment expenses for any federal, state, or local public officials  |                       |                             |  |                         |
| 19       | Conferences, conventions, and meetings  |                       |                             |  |                         |
| 20       | Interest  | 955,979               | 955,979                     | 0  | 0                       |
| 21       | Payments to affiliates  |                       |                             |  |                         |
| 22       | Depreciation, depletion, and amortization   | 2,444,600             | 2,444,600                   | 0  | 0                       |
| 23<br>24 | Other expenses Itemize expenses not covered above (Expenses   | 470,643               | 324,447                     | 146,196  | 0                       |
|          | grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )   |                       | _                           |  |                         |
| a        | SUPPLIES  | 970,864               | 893,494                     | <del>                                     </del> | 14,315                  |
| b        | BOOKS & PERIODICAL  | 443,557               | 441,443                     | 713  | 1,401                   |
| c        | BAD DEBTS   | 263,232               | 329                         | 262,903  | 0                       |
| d        | HOSPITALITY   | 185,982               | 140,695                     | 25,914   | 19,373                  |
| e        | PRINTING  | 249,856               | 161,304                     | 0  | 88,552                  |
| f<br>ar  | All other expenses  | 2,876,293             | 2,024,252                   |  | 93,930                  |
| 25       | Total functional expenses. Add lines 1 through 24f  | 63,450,499            | 57,270,125                  | 4,205,615  | 1,974,759               |
| 26       | Joint costs. Check here ►  If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                             |  |                         |

| Pa            | rt X | Balance Sheet  |            |               |                   |     |             |
|---------------|------|--|------------|---------------|-------------------|-----|-------------|
|               |      |  |            |               | (A)               |     | (B)         |
|               | ١    |  |            |               | Beginning of year | _   | End of year |
|               | 1    | Cash—non-interest-bearing  |            |               |                   | 1   |             |
|               | 2    | Savings and temporary cash investments   | •          |               | 4 000 000         | 2   | 0.40.550    |
|               | 3    | Pledges and grants receivable, net   | •          |               | 1,093,308         |     | 949,552     |
|               | 4    | Accounts receivable, net   |            |               | 1,845,804         | 4   | 2,496,491   |
|               | 5    | Receivables from current and former officers, directors, trustees highest compensated employees Complete Part II of              | s, key emp | loyees, and   |                   |     |             |
|               |      | Schedule L   |            |               |                   | 5   |             |
|               | 6    | Receivables from other disqualified persons (as defined under s persons described in section $4958(c)(3)(B)$ Complete Part II of |            | 8 (f)(1)) and |                   |     |             |
|               |      | Schedule L   |            |               |                   | 6   |             |
| ssets         | 7    | Notes and loans receivable, net  |            |               | 3,121,429         | 7   | 3,247,874   |
| SS            | 8    | Inventories for sale or use  |            |               |                   | 8   |             |
| ⋖             | 9    | Prepaid expenses and deferred charges  |            |               | 200,710           | 9   | 223,844     |
|               | 10a  | Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D   | 10a        | 87,074,665    |                   |     |             |
|               | ь    | Less accumulated depreciation  | 10b        | 36,417,895    | 50,736,806        | 10c | 50,656,770  |
|               | 11   | Investments—publicly traded securities   |            |               | 17,185,458        | 11  | 18,409,619  |
|               | 12   | Investments—other securities See Part IV, line 11  |            |               | 8,717,060         | 12  | 9,366,640   |
|               | 13   | Investments—program-related See Part IV, line 11   |            |               |                   | 13  |             |
|               | 14   | Intangible assets  |            |               | 406,224           | 14  | 382,198     |
|               | 15   | Other assets See Part IV, line 11  |            |               | 841,280           | 15  | 813,246     |
|               | 16   | Total assets. Add lines 1 through 15 (must equal line 34)  |            |               | 84,148,079        | 16  | 86,546,234  |
|               | 17   | Accounts payable and accrued expenses .  |            |               | 5,843,390         | 17  | 5,053,867   |
|               | 18   | Grants payable   |            |               |                   | 18  |             |
|               | 19   | Deferred revenue   |            |               | 758,204           | 19  | 939,465     |
|               | 20   | Tax-exempt bond liabilities  |            |               | 21,020,000        | 20  | 15,095,000  |
| Səj           | 21   | Escrow or custodial account liability Complete Part IV of Schedul  | le D       |               |                   | 21  |             |
| Liabilities   | 22   | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified     |            |               |                   |     |             |
| <u> </u>      |      | persons Complete Part II of Schedule L   |            |               |                   | 22  |             |
|               | 23   | Secured mortgages and notes payable to unrelated third parties   |            |               | 6,821,168         | 23  | 14,414,270  |
|               | 24   | Unsecured notes and loans payable to unrelated third parties   |            |               |                   | 24  |             |
|               | 25   | Other liabilities Complete Part X of Schedule D  |            |               | 6,002,001         | 25  | 5,958,834   |
|               | 26   | Total liabilities. Add lines 17 through 25   |            |               | 40,444,763        | 26  | 41,461,436  |
| 5             |      | Organizations that follow SFAS 117, check here ▶ 🔽 and comp  | lete lines | 27            |                   |     |             |
| Ф             |      | through 29, and lines 33 and 34.   |            |               |                   |     |             |
| 먑             | 27   | Unrestricted net assets  |            |               | 23,551,081        | 27  | 28,186,553  |
| 8             | 28   | Temporarily restricted net assets  |            |               | 7,516,433         | 28  | 3,483,316   |
| Fund Balances | 29   | Permanently restricted net assets  |            |               | 12,635,802        | 29  | 13,414,929  |
| Ξ             |      | Organizations that do not follow SFAS 117, check here 🕨 🦵 an   | nd complet | e             |                   |     |             |
| 5             |      | lines 30 through 34.   |            |               |                   |     |             |
|               | 30   | Capital stock or trust principal, or current funds   |            |               |                   | 30  |             |
| Assets        | 31   | Paid-in or capital surplus, or land, building or equipment fund  |            |               |                   | 31  |             |
|               | 32   | Retained earnings, endowment, accumulated income, or other fu  | ınds       |               |                   | 32  |             |
| Net           | 33   | Total net assets or fund balances  |            |               | 43,703,316        |     | 45,084,798  |
|               | 34   | Total liabilities and net assets/fund balances   |            |               | 84,148,079        | 34  | 86,546,234  |

#### Part XI Financial Statements and Reporting

|    |   |    | Yes | No |
|----|---|----|-----|----|
| 1  | Accounting method used to prepare the Form 990  |    |     |    |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?   | 2a |     | Νo |
| b  | Were the organization's financial statements audited by an independent accountant?  | 2b | Yes |    |
| c  | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | 2c | Yes |    |
| d  | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both   |    |     |    |
|    | ▼ Separate basis  |    |     |    |
| 3а | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?  | 3a |     | No |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits  | 3b |     |    |

Form **990** (2009)

**Employer identification number** 

14-1338488

#### OMB No 1545-0047

Inspection

#### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the organization THE SAGE COLLEGES

| Part 1       | Reason for Public Charity Status (All organizations must complete this part.) See instructions   |
|--------------|--|
| he orga      | nızatıon ıs not a prıvate foundatıon because ıt ıs (For lınes 1 through 11, check only one box )   |
| 1            | A church, convention of churches, or association of churches section 170(b)(1)(A)(i).  |
| 2 🔽          | A school described in <b>section 170(b)(1)(A)(ii).</b> (Attach Schedule E )  |
| з Г          | A hospital or a cooperative hospital service organization described in <b>section 170(b)(1)(A)(iii).</b>   |
| 4            | A medical research organization operated in conjunction with a hospital described in <b>section 170(b)(1)(A)(iii).</b> Enter the hospital's name, city, and state  |
| 5 Г          | An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II)   |
| 6 Г          | A federal, state, or local government or governmental unit described in <b>section 170(b)(1)(A)(v).</b>  |
| 7            | An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II)  |
| 8 <b></b>    | A community trust described in <b>section 170(b)(1)(A)(vi)</b> (Complete Part II )   |
| 9            | An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) |
| LO 🗆         | An organization organized and operated exclusively to test for public safety Seesection 509(a)(4).   |
| ı <b>ı</b> [ | An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See <b>section 509(a)(3).</b> Check the box that describes the type of supporting organization and complete lines 11e through 11h <b>a</b> Type I <b>b</b> Type III - Other  |
| <b>е</b> Г   | By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)  |
| f            | If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization check this box  |
| g            | Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  (i) a person who directly or indirectly controls either alone or together with persons described in (ii)   |

and (III) below, the governing body of the the supported organization? (ii) a family member of a person described in (i) above?

(iii) a 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s) h

| Yes | No  |
|-----|-----|
|     |     |
|     |     |
|     |     |
|     | Yes |

| (i)<br>Name of<br>supported<br>organization | (ii)<br>EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see | (iv) Is the organizati col (i) list your gove | on in<br>ed in<br>rning | (v) Did you not organizati col (i) of suppor | on in<br>your | (vi) Is the organizati col (i) orga | on in<br>anized | (vii)<br>A mount of<br>support? |
|---|-------------|---|---|-------------------------|--|---------------|-------------------------------------|-----------------|---------------------------------|
|   |             | ınstructions))  | Yes   | No                      | Yes  | No            | Yes                                 | No              |                                 |
|   |             |   |   |                         |  |               |                                     |                 |                                 |
|   |             |   |   |                         |  |               |                                     |                 |                                 |
|   |             |   |   |                         |  |               |                                     |                 |                                 |
|   |             |   |   |                         |  |               |                                     |                 |                                 |
|   |             |   |   |                         |  |               |                                     |                 |                                 |
| Total                                       |             |   |   |                         |  |               |                                     |                 |                                 |

ınstructions

|     | Support Schedule (Complete only if y                            | e for Organiza      | tions Describ      | <b>ed in IRC 170</b><br>7. or 8 of Part | )(b)(1)(A)(iv)<br>I.) | and 17       | ′0(b)(:     | 1)(A)(vi)       |      |
|-----|---|---------------------|--------------------|---|-----------------------|--------------|-------------|-----------------|------|
| S   | ection A. Public Support  |                     |                    | . ,                                     | /                     |              |             |                 |      |
|     | endar year (or fiscal year beginning                            | (-) 200F            | (1) 2006           | (-) 2007                                | (4) 2000              | (-) 2        |             | (5) T. I        | _ 1  |
|     | in)   | (a) 2005            | <b>(b)</b> 2006    | (c) 2007                                | ( <b>d)</b> 2008      | (e) 2        | 2009        | <b>(f)</b> ⊤ot  | aı   |
| 1   | Gifts, grants, contributions, and                               |                     |                    |   |                       |              |             |                 |      |
|     | membership fees received (Do not                                | :                   |                    |   |                       |              |             |                 |      |
|     | ınclude any "unusual  |                     |                    |   |                       |              |             |                 |      |
|     | grants ")   |                     |                    |   |                       |              |             |                 |      |
| 2   | Tax revenues levied for the                                     |                     |                    |   |                       |              |             |                 |      |
|     | organızatıon's benefit and either                               |                     |                    |   |                       |              |             |                 |      |
|     | paid to or expended on its                                      |                     |                    |   |                       |              |             |                 |      |
|     | behalf  |                     |                    |   |                       |              |             |                 |      |
| 3   | The value of services or facilities                             |                     |                    |   |                       |              |             |                 |      |
|     | furnished by a governmental unit to                             | )                   |                    |   |                       |              |             |                 |      |
| _   | the organization without charge                                 |                     |                    | +                                       |                       |              |             |                 |      |
| 4   | <b>Total.</b> Add lines 1 through 3                             |                     |                    |   |                       |              |             |                 |      |
| 5   | The portion of total contributions b                            | У                   |                    |   |                       |              |             |                 |      |
|     | each person (other than a                                       |                     |                    |   |                       |              |             |                 |      |
|     | governmental unit or publicly                                   |                     |                    |   |                       |              |             |                 |      |
|     | supported organization) included o                              | n                   |                    |   |                       |              |             |                 |      |
|     | line 1 that exceeds 2% of the                                   |                     |                    |   |                       |              |             |                 |      |
|     | amount shown on line 11, column                                 |                     |                    |   |                       |              |             |                 |      |
| _   | (f)   | _                   |                    |   |                       |              |             |                 |      |
| 6   | <b>Public Support.</b> Subtract line 5 from line 4              | 1                   |                    |   |                       |              |             |                 | 0    |
|     | ection B. Total Support   |                     |                    |   |                       |              |             | 1               |      |
|     | ection B. Total Support<br>endar year (or fiscal year beginning |                     | 1                  | I                                       |                       |              |             |                 |      |
| Cai | , , , , , ,   | (a) 2005            | <b>(b)</b> 2006    | (c) 2007                                | ( <b>d)</b> 2008      | <b>(e)</b> 2 | 009         | <b>(f)</b> Tota | al   |
| -   | in)   |                     |                    |   |                       |              |             |                 |      |
| 7   | A mounts from line 4  |                     |                    |   |                       |              |             |                 |      |
| 8   | Gross income from interest,                                     |                     |                    |   |                       |              |             |                 |      |
|     | dividends, payments received on                                 |                     |                    |   |                       |              |             |                 | 0    |
|     | securities loans, rents, royalties<br>and income from similar   |                     |                    |   |                       |              |             |                 | · ·  |
|     | sources   |                     |                    |   |                       |              |             |                 |      |
| 9   | Net income from unrelated                                       |                     |                    |   |                       |              |             |                 |      |
| 9   | business activities, whether or                                 |                     |                    |   |                       |              |             |                 |      |
|     | not the business is regularly                                   |                     |                    |   |                       |              |             |                 |      |
|     | carried on  |                     |                    |   |                       |              |             |                 |      |
| 10  | Other income (Explain in Part                                   |                     |                    |   |                       |              |             |                 |      |
| 10  | IV ) Do not include gain or loss                                |                     |                    |   |                       |              |             |                 |      |
|     | from the sale of capital assets                                 |                     |                    |   |                       |              |             |                 |      |
| 11  | Total support (Add lines 7                                      |                     |                    |   |                       |              |             |                 |      |
|     | through 10)   |                     |                    |   |                       |              |             |                 |      |
| 12  | Gross receipts from related activit                             | ies, etc (See ins   | tructions )        | •                                       | •                     | 12           |             |                 |      |
| 13  | First Five Years If the Form 990 is                             | for the organizat   | ion's first second | l third fourth or                       | fifth tay year as a   |              | 3) organ    | ızatıon         |      |
| 13  | check this box and <b>stop here</b>                             | ior the organizat   | ion's mist, second | i, tillia, louitii, oi                  | ilitii tax yeal as a  | 301(0)(.     | )) organi   | <b>▶</b> □      |      |
|     | check this box and stop here                                    |                     |                    |   |                       |              |             | -,              |      |
|     | ection C. Computation of Pu                                     | blic Support I      | Percentage         |   |                       |              |             |                 |      |
| 14  | Public Support Percentage for 200                               |                     |                    | 11 column (f))                          |                       | 14           |             |                 | 0 %  |
|     | -   | •                   |                    | 11 column (1))                          |                       |              | <del></del> |                 | 0 70 |
| 15  | Public Support Percentage for 200                               | 18 Schedule A, Pa   | irt II, line 14    |   |                       | 15           |             |                 |      |
| 16a | <b>33 1/3% support test—2009.</b> If the                        | e organızatıon dıd  | not check the bo   | x on line 13, and                       | line 14 is 33 1/39    | % or more    | , check     | this box        |      |
|     | and <b>stop here.</b> The organization qu                       | alıfıes as a public | ly supported orga  | anızatıon                               |                       |              |             | <b>►</b> □      |      |
| b   | 33 1/3% support test—2008. If the                               | e organızatıon dıd  | not check the bo   | x on line 13 or 10                      | 6a, and line 15 is    | 33 1/3%      | or more     | , check this    |      |
|     | box and <b>stop here.</b> The organization                      | n qualifies as a p  | ublicly supported  | organızatıon                            |                       |              |             | <b>▶</b> -      |      |
| 17a | 10%-facts-and-circumstances test                                | _                   |                    |   |                       |              |             |                 |      |
|     | is 10% or more, and if the organiza                             |                     |                    | •                                       |                       | -            | •           |                 |      |
|     | ın Part IV how the organization me                              | ets the "facts and  | d cırcumstances"   | test The organiz                        | zatıon qualıfıes as   | a publicl    | y suppo     |                 |      |
|     | organization  |                     |                    |   |                       |              |             | <b>►</b> □      |      |
| b   | 10%-facts-and-circumstances test                                | -                   |                    |   |                       |              |             |                 |      |
|     | 15 is 10% or more, and if the orga                              |                     |                    | •                                       |                       | -            |             |                 |      |
|     | Explain in Part IV how the organiza                             | ation meets the "1  | acts and circums   | tances" test The                        | e organızatıon qua    | lifies as    | a publicl   |                 |      |
|     | supported organization  |                     |                    |   |                       |              |             | <b>▶</b> □      |      |
| 18  | Private Foundation If the organiza                              | tion did not check  | ca box on line 13  | , 16a, 16b, 17a c                       | or 17b, check this    | box and      | see         |                 |      |

**►**□

organization

| Pa      | (Complete only if you   |                         |                     |                     | (a)(2)              |                  |                   |
|---------|---|-------------------------|---------------------|---------------------|---------------------|------------------|-------------------|
| Se      | ction A. Public Support   |                         |                     | •                   |                     |                  |                   |
| Cale    | ndar year (or fiscal year beginning in)                                     | (a) 2005                | <b>(b)</b> 2006     | (c) 2007            | (d) 2008            | (e) 2009         | (f) Total         |
| 1       | Gifts, grants, contributions, and membership fees received (Do not          |                         |                     |                     |                     |                  |                   |
| 2       | include any "unusual grants ")<br>Gross receipts from admissions,           |                         |                     | +                   |                     |                  |                   |
| 2       | merchandise sold or services  |                         |                     |                     |                     |                  |                   |
|         | performed, or facilities furnished in                                       |                         |                     |                     |                     |                  |                   |
|         | any activity that is related to the<br>organization's tax-exempt<br>purpose |                         |                     |                     |                     |                  |                   |
| 3       | Gross receipts from activities that   |                         |                     |                     |                     |                  |                   |
|         | are not an unrelated trade or   |                         |                     |                     |                     |                  |                   |
|         | business under section 513 Tax revenues levied for the                      |                         |                     |                     |                     |                  |                   |
| 4       | organization's benefit and either   |                         |                     |                     |                     |                  |                   |
|         | paid to or expended on its  |                         |                     |                     |                     |                  |                   |
|         | behalf  |                         |                     | -                   |                     |                  |                   |
| 5       | The value of services or facilities furnished by a governmental unit to     |                         |                     |                     |                     |                  |                   |
|         | the organization without charge   |                         |                     |                     |                     |                  |                   |
| 6       | <b>Total.</b> Add lines 1 through 5   |                         |                     |                     |                     |                  |                   |
| 7a      | A mounts included on lines 1, 2, and 3 received from disqualified           |                         |                     |                     |                     |                  |                   |
|         | persons   |                         |                     |                     |                     |                  |                   |
| b       | A mounts included on lines 2 and 3  |                         |                     |                     |                     |                  |                   |
|         | received from other than disqualified persons that exceed                   |                         |                     |                     |                     |                  |                   |
|         | the greater of \$5,000 or 1% of the   |                         |                     |                     |                     |                  |                   |
|         | amount on line 13 for the year  |                         |                     |                     |                     |                  |                   |
|         | Add lines 7a and 7b   |                         |                     |                     |                     |                  |                   |
| 8       | <b>Public Support</b> (Subtract line 7 c from line 6 )                      |                         |                     |                     |                     |                  |                   |
| Se      | ction B. Total Support  | 1                       |                     |                     |                     | 1                |                   |
|         | ndar year (or fiscal year beginning   | (a) 2005                | <b>(b)</b> 2006     | (c) 2007            | (d) 2008            | (e) 2009         | (f) Total         |
| _       | ın)   | (4) 2003                | (2) 2000            | (6) 2007            | (4) 2000            | (0,200)          | (1)   otal        |
| 9       | A mounts from line 6 Gross income from interest,                            |                         |                     |                     |                     |                  |                   |
| 10a     | dividends, payments received on   |                         |                     |                     |                     |                  |                   |
|         | securities loans, rents, royalties  |                         |                     |                     |                     |                  |                   |
|         | and income from similar   |                         |                     |                     |                     |                  |                   |
| ь       | sources Unrelated business taxable  |                         |                     |                     |                     |                  |                   |
|         | income (less section 511 taxes)   |                         |                     |                     |                     |                  |                   |
|         | from businesses acquired after  |                         |                     |                     |                     |                  |                   |
| _       | June 30, 1975<br>Add lines 10a and 10b                                      |                         |                     |                     |                     |                  |                   |
| с<br>11 | Net income from unrelated   |                         |                     |                     |                     |                  |                   |
|         | business activities not included  |                         |                     |                     |                     |                  |                   |
|         | in line 10b, whether or not the   |                         |                     |                     |                     |                  |                   |
| 12      | business is regularly carried on Other income. Do not include               |                         |                     |                     |                     |                  |                   |
|         | gain or loss from the sale of   |                         |                     |                     |                     |                  |                   |
|         | capital assets (Explain in Part   |                         |                     |                     |                     |                  |                   |
| 13      | IV ) Total support (Add lines 9, 10c,                                       |                         |                     |                     |                     |                  |                   |
| 13      | 11 and 12 )   |                         |                     |                     |                     |                  |                   |
| 14      | First Five Years If the Form 990 is fo                                      | or the organizati       | on's first, second  | , thırd, fourth, or | fifth tax year as a | a 501(c)(3) orga |                   |
|         | check this box and <b>stop here</b>   |                         |                     |                     |                     |                  | ►□                |
| Se      | ction C. Computation of Publ  | ic Support P            | ercentage           |                     |                     |                  |                   |
| 15      | Public Support Percentage for 2009  |                         |                     | 13 column (f))      |                     | 15               | 0 %               |
| 16      | Public support percentage from 200  | 8 Schedule A , P        | art III, line 15    |                     |                     | 16               |                   |
|         |   |                         |                     |                     |                     |                  |                   |
| Se      | ction D. Computation of Inve  |                         |                     |                     |                     |                  |                   |
| 17      | Investment income percentage for 2  | <b>009</b> (line 10c co | olumn (f) divided l | by line 13 colum    | n (f))              | 17               | 0 %               |
| 18      | Investment income percentage from   | <b>2008</b> Schedule    | A, Part III, line 1 | . 7                 |                     | 18               |                   |
| 19a     | <b>33 1/3% support tests—2009.</b> If the                                   |                         |                     |                     |                     | than 33 1/3% ar  | nd line 17 is not |
|         | more than 33 1/3%, check this box a   | ind <b>stop here.</b> T | ne organization q   | ualities as a publ  | ıcıy supported      |                  |                   |

33 1/3% support tests—2008. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

#### Software ID: Software Version:

**EIN:** 14-1338488

Name: THE SAGE COLLEGES

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Compensated Employees, and I                 | T -                            | nt Co                             |                       |         | rs           |                              |        |  |  |  |
|--|--------------------------------|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|--|--|--|
| (A)<br>Name and Title                        | (B)<br>Average<br>hours<br>per |                                   | tion<br>that a        |         | /)           |                              | 1      | ( <b>D)</b> Reportable compensation from the | (E) Reportable compensation from related | (F) Estimated amount of other compensation               |
|  | week                           | Individual trustee<br>or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | organization (W-<br>2/1099-MISC)             | organizations<br>(W- 2/1099-<br>MISC)    | from the<br>organization and<br>related<br>organizations |
| SUSAN SCRIMSHAW<br>PRESIDENT                 | 40 00                          | х                                 |                       | х       |              | Х                            |        | 311,148                                      | 0  | 0  |
| JANE ALTES<br>TRUSTEE                        | 1 00                           | х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| KEVIN BETTE<br>TRUSTEE                       | 1 00                           | x                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| DONNA ESTEVES<br>TRUSTEE                     | 1 00                           | х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| MARILYN MILLER FOWLER<br>TRUSTEE             | 1 00                           | х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| ALAN GOLDBERG<br>TRUSTEE                     | 1 00                           | х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| EILEEN WITZMAN GOLDBLATT<br>TRUSTEE          | 1 00                           | Х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| BARRY ILBERMAN<br>TRUSTEE                    | 1 00                           | Х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| KAREN JOHNS<br>TRUSTEE                       | 1 00                           | Х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| JANET JONES<br>TRUSTEE                       | 1 00                           | х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| ALEXANDRA JUPIN<br>TRUSTEE                   | 1 00                           | х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| FREDERICK MILLER<br>TRUSTEE                  | 1 00                           | х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| JAMES MORLEY<br>TRUSTEE                      | 1 00                           | х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| CHESTER OPALKA<br>TRUSTEE                    | 1 00                           | Х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| DEANE PFEIL<br>TRUSTEE                       | 1 00                           | х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| JAMES REED<br>TRUSTEE                        | 1 00                           | х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| SUSAN RICHTER<br>TRUSTEE                     | 1 00                           | х                                 |                       |         |              |                              |        | 0  | 0  | 0  |
| FAITH RUBIN<br>TRUSTEE                       | 1                              | Х                                 |                       |         |              |                              |        |  |  |  |
| TIP SIMONS<br>TRUSTEE                        | 1                              | х                                 |                       |         |              |                              |        |  |  |  |
| ROBIN LIVINGSTON TAUBIN<br>TRUSTEE           | 1                              | х                                 |                       |         |              |                              |        |  |  |  |
| CHARLOTTE TRACY<br>TRUSTEE                   | 1                              | Х                                 |                       |         |              |                              |        |  |  |  |
| LAURA THALMANN WARNER<br>TRUSTEE             | 1                              | Х                                 |                       |         |              |                              |        |  |  |  |
| MELISSA KOMARA<br>AVPINST ADVANCE            | 40                             |                                   |                       |         |              | Х                            |        | 87,373                                       |  |  |
| DANIEL LUNDQ UIST<br>VP MARKETING/ENROLLMENT | 40                             |                                   |                       |         |              | Х                            |        | 184,622                                      |  |  |
| DEIRDRE ZARRILLO<br>VP ADMIN & PLANNING      | 40                             |                                   |                       |         |              | х                            |        | 118,472                                      |  |  |

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| <b>(A)</b><br>Name and Title                | (B)<br>Average<br>hours | Average Position (check all Renders that apply) con |                       |         |              |                              | <b>(D)</b><br>Reportable<br>compensation | <b>(E)</b><br>Reportable<br>compensation     | <b>(F)</b><br>Estimated<br>amount of other            |  |
|---|-------------------------|---|-----------------------|---------|--------------|------------------------------|--|--|---|--|
|   | per<br>week             | Individual trustee<br>or director                   | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former                                   | from the<br>organization (W-<br>2/1099-MISC) | from related<br>organizations<br>(W- 2/1099-<br>MISC) | compensation<br>from the<br>organization and<br>related<br>organizations |
| PETER HUGHES<br>VP FINANCE & ADMINISTRATION | 40                      |   |                       |         |              | х                            |  | 109,698                                      |   |  |

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

|                       | Business Code | (A)<br>Total Revenue | (B)<br>Related or<br>Exempt<br>Function<br>Revenue | (C)<br>Unrelated<br>Business<br>Revenue | (D) Revenue Excluded from Tax under IRC 512, 513, or 514 |
|-----------------------|---------------|----------------------|--|---|--|
| TUITION & FEES        | 611,710       | 49,252,406           | 49,252,406   |   |  |
| AUXILIARY ENTERPRISES | 611,710       | 4,867,335            | 4,867,335  |   |  |
| PARKING               | 812,930       | 60,500               | 60,500   |   |  |
| TRANSCRIPTS           | 611,710       | 28,862               | 28,862   |   |  |
| OTHER SOURCES         | 900,099       | 208,534              | 208,534  |   |  |

#### Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

| Do not include amounts reported on line<br>6b, 8b, 9b, and 10b of Part VIII. |         |         | (C)<br>Management and<br>general expenses | (D)<br>Fundraising<br>expenses |
|--|---------|---------|---|--------------------------------|
| SUPPLIES   | 970,864 | 893,494 | 63,055                                    | 14,315                         |
| BOOKS & PERIODICAL   | 443,557 | 441,443 | 713                                       | 1,401                          |
| BAD DEBTS  | 263,232 | 329     | 262,903                                   | 0                              |
| HOSPITALITY  | 185,982 | 140,695 | 25,914                                    | 19,373                         |
| PRINTING   | 249,856 | 161,304 | 0   | 88,552                         |

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493071005071

OMB No 1545-0047

Open to Public

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

| ame of the organization<br>IE SAGE COLLEGES  |   |             | oyer identifica        | ation number | r        |
|--|---|-------------|------------------------|--------------|----------|
| organizations Maintaining Donor A  |   |             | .338488<br>or Accounts | . Complete   | e ıf the |
|  | (a) Donor advised funds                     | (           | <b>b)</b> Funds and o  | ther accoun  | ts       |
| Total number at end of year  |   |             |                        |              |          |
| Aggregate contributions to (during year)   |   |             |                        |              |          |
| Aggregate grants from (during year)  |   |             |                        |              |          |
| Aggregate value at end of year   |   |             |                        |              |          |
| Did the organization inform all donors and donor adv funds are the organization's property, subject to the   | <del>-</del>                                | onor advi   | sed                    | ☐ Yes        | ┌ No     |
| Did the organization inform all grantees, donors, and used only for charitable purposes and not for the beconferring impermissible private benefit   |   |             |                        | ☐ Yes        | ┌ No     |
| rt III Conservation Easements. Complete  | of the organization answered "Yes"          | to Form     | 1 990, Part I\         | /, line 7.   |          |
| Purpose(s) of conservation easements held by the of Preservation of land for public use (e.g., recreated Protection of natural habitat  Preservation of open space  Complete lines 2a-2d if the organization held a qualeasement on the last day of the tax year | cion or pleasure) Preservation of a         | a certified | historic struc         | •            |          |
| , ,  |   |             | Held at the            | End of the   | Year     |
| Total number of conservation easements   |   | 2a          |                        |              |          |
| Total acreage restricted by conservation easements   | S   | 2b          |                        |              |          |
| Number of conservation easements on a certified hi   |   | 2c          |                        |              |          |
| Number of conservation easements included in (c) a   | acquired after 8/17/06                      | 2d          |                        |              |          |
| Number of conservation easements modified, transf the taxable year -  Number of states where property subject to conserv   |   |             | e organization         | auring       |          |
| Does the organization have a written policy regarding  |   |             | violations and         | 1            |          |
| enforcement of the conservation easements it holds   | 7   |             |                        | Yes          | ┌ No     |
| Staff and volunteer hours devoted to monitoring, ins   | pecting and enforcing conservation ease     | ements du   | ırıng the year l       | <u> </u>     |          |
| A mount of expenses incurred in monitoring, inspect  | ing, and enforcing conservation easemer     | nts during  | the year 🟲 🕏           |              |          |
| Does each conservation easement reported on line $170(h)(4)(B)(I)$ and $170(h)(4)(B)(II)^{7}$  | 2(d) above satisfy the requirements of s    | ection      |                        | ☐ Yes        | ┌ No     |
| In Part XIV, describe how the organization reports of balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease   | the footnote to the organization's financ   |             |                        |              |          |
| rt III Organizations Maintaining Collection Complete if the organization answered  |   | s, or Oth   | ner Similar            | Assets.      |          |
| If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fi  | d for public exhibition, education or resea | arch in fur |                        |              | ,        |
| If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these item   | public exhibition, education, or research   |             |                        | •            |          |
| (i) Revenues included in Form 990, Part VIII, line :   | 1   |             | <b>►</b> \$            |              |          |
| (ii) Assets included in Form 990, Part X   |   |             |                        |              |          |
| If the organization received or held works of art, his following amounts required to be reported under SFA   |   | for financ  |                        |              |          |
| Revenues included in Form 990, Part VIII, line 1   |   |             | <b>►</b> \$            |              |          |
| Assets included in Form 990, Part X  |   |             | <b>.</b> .             |              |          |

| che | dule D (Form 990) 2009   |                       |         |                     |        |                |         |                      |          |                   | Page 2       |
|-----|--|-----------------------|---------|---------------------|--------|----------------|---------|----------------------|----------|-------------------|--------------|
| ar  | Organizations Maintaining Co   | llections of Art,     | His     | torical Tre         | eası   | ires, or O     | the     | r Simila             | r Ass    | ets (c            | ontinued)    |
| 3   | Using the organization's accession and othe items (check all that apply)   | r records, check any  | of th   | e following th      | iat ai | e a significa  | nt u    | se of its co         | ollectio | on                |              |
| а   | Public exhibition  |                       | d       | Loan o              | rexc   | hange progr    | ams     |                      |          |                   |              |
| Ь   | Scholarly research   |                       | e       | ┌ Other             |        |                |         |                      |          |                   |              |
| c   | Preservation for future generations  |                       |         |                     |        |                |         |                      |          |                   |              |
| 4   | Provide a description of the organization's co   | ollections and explai | n how   | they further        | the    | organization   | 's ex   | cempt purp           | ose in   |                   |              |
| 5   | During the year, did the organization solicit (  |                       |         |                     |        |                |         | nılar                | _        | Yes               | □ No         |
| Da. | assets to be sold to raise funds rather than to<br>t IV Escrow and Custodial Arrang  |                       |         |                     |        |                |         | oc" to For           |          |                   | 1 140        |
| 4:1 | Part IV, line 9, or reported an an   |                       |         |                     |        | ii aliswelet   | ונ      | es 10 10             | ככ וווו  | Ο,                |              |
| 1a  | Is the organization an agent, trustee, custod included on Form 990, Part X?  |                       |         |                     |        | or other ass   | ets     | not                  | Г        | Yes               | ┌ No         |
| b   | If "Yes," explain the arrangement in Part XI   | / and complete the f  | ollowi  | ng table            |        |                |         |                      |          |                   |              |
|     |  |                       |         |                     |        |                |         |                      | A mo     | unt               |              |
| c   | Beginning balance  |                       |         |                     |        |                | 1c      |                      |          |                   |              |
| d   | Additions during the year  |                       |         |                     |        |                | 1d      |                      |          |                   |              |
| е   | Distributions during the year  |                       |         |                     |        |                | 1e      |                      |          |                   |              |
| f   | Ending balance   |                       |         |                     |        |                | 1f      |                      |          |                   |              |
| 2a  | Did the organization include an amount on Fo   | orm 990, Part X, line | 21?     |                     |        |                |         |                      | Г        | Yes               | ┌ No         |
| b   | If "Yes," explain the arrangement in Part XIV  | ,                     |         |                     |        |                |         |                      |          |                   |              |
| Pa  | rt V Endowment Funds. Complete   |                       | ans     | wered "Yes          | " to   | Form 990,      | Par     | t IV, line           | 10.      |                   |              |
|     |  | (a)Current Year       | (b      | <b>)</b> Prior Year | +      | Two Years Back | (d      | <b>)</b> Three Years | Back (   | <b>(e)</b> Four Y | ears Bacl    |
| .a  | Beginning of year balance  | 24,830,177            |         | 31,186,022          |        |                | $\perp$ |                      |          |                   |              |
| b   | Contributions  | 1,453,779             |         | 1,304,704           |        |                | _       |                      |          |                   |              |
| C   | Investment earnings or losses  | 3,562,092             |         | -6,553,883          |        |                |         |                      |          |                   |              |
| d   | Grants or scholarships   | 1,959,094             |         | 688,734             |        |                | $\bot$  |                      |          |                   |              |
| е   | Other expenditures for facilities and programs   | 1,000,749             |         | 307,985             |        |                |         |                      |          |                   |              |
| f   | Administrative expenses  | 136,148               |         | 109,947             |        |                | $\perp$ |                      |          |                   |              |
| g   | End of year balance  | 26,750,057            |         | 24,830,177          |        |                |         |                      |          |                   |              |
| 2   | Provide the estimated percentage of the yea  | r end balance held a  | s       |                     |        |                |         |                      |          |                   |              |
| а   | Board designated or quasi-endowment 🕨  | 44 000 % %            |         |                     |        |                |         |                      |          |                   |              |
| b   | Permanent endowment 🕨 50 000 % %   |                       |         |                     |        |                |         |                      |          |                   |              |
| c   | Term endowment ► 6000 % %  |                       |         |                     |        |                |         |                      |          |                   |              |
| 3a  | Are there endowment funds not in the posses  | ssion of the organiza | tion t  | hat are held        | and a  | administered   | lfor    | the                  |          |                   |              |
|     | organization by  |                       |         |                     |        |                |         |                      |          | Yes               | No           |
|     | (i) unrelated organizations  |                       |         |                     | •      |                | •       |                      | 3a(i)    |                   | <del> </del> |
|     | (ii) related organizations   |                       |         |                     | •      |                | •       |                      | 3a(ii)   | <u> </u>          | No           |
| b   | If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the second or the secon | ·                     |         |                     |        |                | •       |                      | 3b       |                   | <u> </u>     |
|     | t VI Investments—Land, Buildings   |                       |         |                     | ΛP     | art X line     | 10      |                      |          |                   |              |
| Ċ.  | Till vestments—Land, building  | s, and Equipmen       | it. 5   | (a) Cost or of      |        | (b)Cost or ot  |         | (c) Accumu           | ulated   |                   |              |
|     | Description of investment  |                       |         | basis (investm      |        | basis (other   |         | deprecial            |          | <b>(d)</b> Bo     | ok value     |
| la  | Land   |                       |         |                     |        | 5,764,         | 246     |                      |          |                   | 5,764,24     |
| ь   | Buildings  |                       |         |                     |        | 66,853,        | 392     | 26,2                 | 15,170   | 4                 | 0,638,22     |
| c   | Leasehold improvements   |                       |         |                     |        |                |         |                      |          |                   |              |
| d   | Equipment  |                       |         |                     |        | 11,451,        | 853     | 10,2                 | 02,725   |                   | 1,249,12     |
| e   | Other  |                       |         |                     |        | 3,005,         | 174     |                      |          |                   | 3,005,174    |
| ota | I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>  | rm 990, Part X, colum | ın (B), | line 10(c).)        |        |                |         |                      |          | 5                 | 0,656,770    |
| _   | ,  | , ,                   | . //    | . , , ,             |        | <u>`</u>       |         |                      | lule D ( |                   | 90) 20       |

| Investments—Other Securities. See  | orm 990, Part X, line 12 | <u>Z.</u>     |                     |
|--|--------------------------|---------------|---------------------|
| (a) Description of security or category                                  | ( <b>b)</b> Book value   | (c) Metho     | od of valuation     |
| (including name of security)   | (D)BOOK Value            | Cost or end-o | f-year market value |
| Financial derivatives  |                          |               |                     |
| Closely-held equity interests  |                          |               |                     |
| Other<br>ALTERNATIVE INVESTMENTS   | 0.366.640                |               | _                   |
| ALTERNATIVE INVESTMENTS  | 9,366,640                |               | F_                  |
|  |                          |               |                     |
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|  |                          |               |                     |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 12)       | 9,366,640                |               |                     |
| Part VIII Investments—Program Related. See                               | Form 990, Part X, line   |               |                     |
| (a) Description of investment type                                       | ( <b>b)</b> Book value   |               | od of valuation     |
|  |                          | Cost or end-o | f-year market value |
|  |                          |               |                     |
|  |                          |               |                     |
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|  |                          |               |                     |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )      |                          |               |                     |
| Part IX Other Assets. See Form 990, Part X, lin                          |                          |               |                     |
| (a) Descrip  | tion                     |               | (b) Book value      |
| DEPOSITS HELD BY TRUSTEE   |                          |               | 813,246             |
|  |                          |               |                     |
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| <b>Total.</b> (Column (b) should equal Form 990, Part X, col.(B) line 15 | 5.)                      |               | 813,246             |
| Part X Other Liabilities. See Form 990, Part X                           | , line 25.               |               |                     |
| 1 (a) Description of Liability   | ( <b>b)</b> A mount      |               |                     |
| Federal Income Taxes   |                          |               |                     |
| ANNUITIES PAYABLE  | 308,897                  |               |                     |
| ASSET RETIREMENT OBLIGATION  | 1,522,212                |               |                     |
| DEPOSITS HELD FOR OTHERS   | 171,883                  |               |                     |
| LIFE INCOME PAYABLE  | 402,476                  |               |                     |
| U S GOVERNMENT ADVANCES  | 3,111,592                |               |                     |
|  |                          |               |                     |
| INTEREST RATE SWAP   | 250,498                  |               |                     |
| ACCRUED POST RETIREMENT BENEFITS   | 191,276                  |               |                     |
| CASH OVERDRAFT   |                          |               |                     |
|  |                          |               |                     |
|  |                          |               |                     |
|  |                          |               |                     |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶     | 5,958,834                |               |                     |

| Pa     | rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemer               | nts          |                                       |
|--------|--|--------------|---------------------------------------|
| 1      | Total revenue (Form 990, Part VIII, column (A), line 12)                                       | 1            | 60,297,623                            |
| 2      | Total expenses (Form 990, Part IX, column (A), line 25)  | 2            | 63,450,499                            |
| 3      | Excess or (deficit) for the year Subtract line 2 from line 1                                   | 3            | -3,152,876                            |
| 4      | Net unrealized gains (losses) on investments   | 4            | 4,534,358                             |
| 5      | Donated services and use of facilities   | 5            | -                                     |
| 6      | Investment expenses  | 6            |                                       |
| 7      | Prior period adjustments   | 7            |                                       |
| 8      | Other (Describe in Part XIV)   | 8            |                                       |
| 9      | Total adjustments (net) Add lines 4 - 8  | 9            | 4,534,358                             |
| 10     | Excess or (deficit) for the year per financial statements. Combine lines 3 and 9               | 10           | 1,381,482                             |
|        | t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p                |              | · · · · · · · · · · · · · · · · · · · |
| 1      | Total revenue, gains, and other support per audited financial statements                       | 1            | 45,848,255                            |
| 2      | A mounts included on line 1 but not on Form 990, Part VIII, line 12                            |              |                                       |
| а      | Net unrealized gains on investments  |              |                                       |
| ь      | Donated services and use of facilities   |              |                                       |
| c      | Recoveries of prior year grants  |              |                                       |
| d      | Other (Describe in Part XIV) 2d 20,476   |              |                                       |
| e      | Add lines 2a through 2d  | 2e           | 4,554,834                             |
| 3      | Subtract line <b>2e</b> from line <b>1</b>   | 3            | 41,293,421                            |
| 4      | A mounts included on Form 990, Part VIII, line 12, but not on line 1                           |              |                                       |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b . 4a                          |              |                                       |
| b      | Other (Describe in Part XIV)   |              |                                       |
| c      | Add lines <b>4a</b> and <b>4b</b>  | 4c           | 19,004,202                            |
| 5      | Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)  | 5            | 60,297,623                            |
| Par    | t XIII Reconciliation of Expenses per Audited Financial Statements With Expenses               | per Re       |                                       |
| 1      | Total expenses and losses per audited financial statements                                     | 1            | 44,466,773                            |
| 2      | Amounts included on line 1 but not on Form 990, Part IX, line 25                               | <del>-</del> |                                       |
| –<br>a | Donated services and use of facilities   |              |                                       |
| ь      | Prior year adjustments   | 1            |                                       |
| c      | Other losses   | 1            |                                       |
| d      | Other (Describe in Part XIV)   | 1            |                                       |
| e      | Add lines <b>2a</b> through <b>2d</b>  | 2e           | 20,476                                |
| 3      | Subtract line <b>2e</b> from line <b>1</b>   | 3            | 44,446,297                            |
| 4      | A mounts included on Form 990, Part IX, line 25, but not on line 1:                            |              |                                       |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b 4a                            |              |                                       |
| b      | Other (Describe in Part XIV)   | 1            |                                       |
| c      | Add lines 4a and 4b  | 4c           | 19,004,202                            |
| 5      | Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18) | 5            | 63,450,499                            |
| Pa     | rt XIV Supplemental Information  |              |                                       |

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

| Ident if ier    | Return Reference | Explanation                                     |
|-----------------|------------------|---|
| Pt XII Line 2d  |                  | RENTAL EXPENSES NETTED TO REVENUE IN TAX RETURN |
| Pt XII Line 4b  |                  | SCHOLARSHIP EXPENSES NETTED TO REVENUE IN AUDIT |
| Pt XIII Line 2d |                  | RENTAL EXPENSES NETTED TO REVENUE IN TAX RETURN |
| Pt XIII Line 4b |                  | SCHOLARSHIP EXPENSES NETTED TO REVENUE IN AUDIT |

#### **Additional Data**

Software ID: Software Version:

**EIN:** 14-1338488

Name: THE SAGE COLLEGES

## Form 990, Schedule D, Part X, - Other Liabilities

| 1         | (a) Description of Liability | (b) A mount |
|-----------|------------------------------|-------------|
| ANNUITIE  | S PAYABLE                    | 308,897     |
| ASSET RET | FIREMENT OBLIGATION          | 1,522,212   |
| DEPOSITS  | HELD FOR OTHERS              | 171,883     |
| LIFE INCO | ME PAYABLE                   | 402,476     |
| US GOVE   | RNMENT ADVANCES              | 3,111,592   |
| INTEREST  | RATE SWAP                    | 250,498     |
| ACCRUED   | POST RETIREMENT BENEFITS     | 191,276     |
| CASHOVE   | RDRAFT                       |             |

Employer identification number

#### **SCHEDULE E**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

THE SAGE COLLEGES

Name of the organization

### **Schools**

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2009

Open to Public

|        | 14-1338488   |    |      |    |
|--------|--|----|------|----|
|        |  |    | YES  | NO |
| 1      | Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?  | 1  | Yes  |    |
| 2      | Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?   | 2  | Yes  |    |
| 3      | Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," |    |      |    |
|        | please explain   | 3  | Yes  |    |
|        | THE SAGE COLLEGES RACIALLY NONDISCRIMINATORY POLICY IS INCLUDED ON THE FIRST PAGE OF THE ANNUAL PUBLICATION OF THE COLLEGE'S CATALOG AND IS RUN ANNUALLY IN THE LOCAL NEWSPAPER  |    |      |    |
| 4      | Does the organization maintain the following?  |    |      |    |
| а      | Records indicating the racial composition of the student body, faculty, and administrative staff?  | 4a | Yes  |    |
| b      | Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?  | 4b | Yes  |    |
| С      | Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?  | 4c | Yes  |    |
| d      | Copies of all material used by the organization or on its behalf to solicit contributions?   | 4d | Yes  |    |
|        | If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990)   |    |      |    |
| _      |  | -  |      |    |
| 5<br>a | Does the organization discriminate by race in any way with respect to Students' rights or privileges?  | 5a |      | Νo |
| b      | Admissions policies?   | 5b |      | Νo |
| С      | Employment of faculty or administrative staff?   | 5c |      | Νo |
| d      | Scholarships or other financial assistance?  | 5d |      | Νo |
| е      | Educational policies?  | 5e |      | Νo |
| f      | Use of facilities?   | 5f |      | Νo |
| g      | Athletic programs?   | 5g |      | Νo |
| h      | Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Schedule O (Form 990)  | 5h |      | No |
| 6>     | Does the organization receive any financial aid or assistance from a governmental agency?  | 6a | Yes  |    |
|        | . Has the organization's right to such aid ever been revoked or suspended?   | 6b | 1 63 | Νo |
|        | If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990)  Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05  |    |      |    |
|        | of Rev Proc 75-50, 1975-2 CB 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form 990)   | 7  | Yes  |    |

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Schedule I

(Form 990)

DLN: 93493071005071

OMB No 1545-0047

#### **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Department of the Treasury Attach to Form 990 Internal Revenue Service

Open to Public Inspect ion

Name of the organization **Employer identification number** THE SAGE COLLEGES 14-1338488 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code section (d) A mount of cash (e) A mount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable (book, FMV, appraisal, non-cash assistance or assistance grant cash or government assistance other) Enter total number of section 501(c)(3) and government organizations . . . . . . . . . . . . . . . .

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance | ( <b>b)</b> Number of recipients | (c)A mount of<br>cash grant | (d)A mount of<br>non-cash assistance | (e)Method of valuation<br>(book,<br>FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|----------------------------------|-----------------------------|--------------------------------------|--|---------------------------------------|
| SCHOLARSHIPS FOR STUDENTS      | 1203                             | 19,004,202                  |                                      | Book   | INSTITUTIO NAL AID                    |
| See Additional Data Table      |                                  |                             |                                      |  |                                       |
|                                |                                  |                             |                                      |  |                                       |
|                                |                                  |                             |                                      |  |                                       |
|                                |                                  |                             |                                      |  |                                       |
|                                |                                  |                             |                                      |  |                                       |
|                                |                                  |                             |                                      |  |                                       |
|                                |                                  |                             |                                      |  |                                       |
|                                |                                  |                             |                                      |  |                                       |

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

| Ident if ier | Return Reference | Explanation   |
|--------------|------------------|---|
| Pt I Line 2  |                  | EACH GRANT IS ASSIGNED A GRANTS ADMINISTRATOR WHO MONITORS ALL EXPENDITURES TO INSURE FUNDS<br>ARE USED IN ACCORDANCE WITH GRANTOR POLICIES AND REGULATIONS IN ADDITION, AN ACCOUNTANT IS<br>ASSIGNED TO RECORD AND REPORT ALL GRANT REVENUES AND EXPENDITURES TO THE GRANT ADMINISTRATOR<br>AND GRANTOR ON A REGULAR BASIS |
|              |                  |   |
|              |                  |   |
|              |                  |   |
|              |                  |   |
|              |                  |   |
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|              |                  |   |

DLN: 93493071005071

**Employer identification number** 

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

**Compensation Information** 

► Attach to Form 990. ► See separate instructions.

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| THE | SAGE COLLEGES   |        |  | •                 |    |     |    |
|-----|---|--------|--|-------------------|----|-----|----|
|     |   |        | 14-  | 1338488           |    |     |    |
| Pa  | rt I Questions Regarding Compensation   |        |  |                   |    |     |    |
|     |   |        |  |                   |    | Yes | Νo |
| 1a  | Check the appropriate box(es) if the organization provided 990, Part VII, Section A, line 1a Complete Part III to pr                          |        |  |                   |    |     |    |
|     |   |        | Housing allowance or residence for pers                          |                   |    |     |    |
|     | Travel for companions   | _      | Payments for business use of personal i                          |                   |    |     |    |
|     | - <u> </u>  |        | Health or social club dues or initiation fo                      |                   |    |     |    |
|     | <del>_</del>  |        | Personal services (e g , maid, chauffeur                         | , chef)           |    |     |    |
| b   | If any of the boxes in line 1a are checked, did the organiz reimbursement orprovision of all the expenses described                           |        |  |                   | 1b | Yes |    |
| 2   | Did the organization require substantiation prior to reimbo<br>officers, directors, trustees, and the CEO/Executive Direc                     |        |  | ,7                | 2  | Yes |    |
| 3   | Indicate which, if any, of the following the organization use organization's CEO/Executive Director Check all that ap  Compensation committee | apply  | o establish the compensation of the  Written employment contract |                   |    |     |    |
|     | Independent compensation consultant   | _      | Compensation survey or study                                     |                   |    |     |    |
|     | Form 990 of other organizations   |        | Approval by the board or compensation                            | committee         |    |     |    |
| 4   | During the year, did any person listed in Form 990, Part V<br>or a related organization   | :VII,  | Section A, line 1a with respect to the fi                        | ling organization |    |     |    |
| а   | Receive a severance payment or change-of-control paym   | ment   | 7  |                   | 4a |     | Νo |
| b   | Participate in, or receive payment from, a supplemental n   | nonq   | ualified retirement plan?  |                   | 4b |     | Νo |
| С   | Participate in, or receive payment from, an equity-based  | d con  | npensation arrangement?  |                   | 4c |     | Νo |
|     | If "Yes" to any of lines 4a-c, list the persons and provide   | le the | e applicable amounts for each item in Pa                         | rt III            |    |     |    |
|     | Only 501(c)(3) and 501(c)(4) organizations only must co   | ompl   | ete lines 5-9.   |                   |    |     |    |
| 5   | For persons listed in form 990, Part VII, Section A, line 1 compensation contingent on the revenues of  | 1a,    | did the organization pay or accrue any                           |                   |    |     |    |
| а   | The organization?   |        |  |                   | 5a |     | Νo |
| b   | Any related organization?   |        |  |                   | 5b |     | Νo |
|     | If "Yes," to line 5a or 5b, describe in Part III  |        |  |                   |    |     |    |
| 6   | For persons listed in form 990, Part VII, Section A, line 1 compensation contingent on the net earnings of                                    | 1a,    | did the organization pay or accrue any                           |                   |    |     |    |
| а   | The organization?   |        |  |                   | 6a |     | Νo |
| b   | Any related organization?   |        |  |                   | 6b |     | Νo |
|     | If "Yes," to line 6a or 6b, describe in Part III  |        |  |                   |    |     |    |
| 7   | For persons listed in Form 990, Part VII, Section A, line payments not described in lines 5 and 6? If "Yes," descri                           |        |  | ed                | 7  |     | No |
| 8   | Were any amounts reported in Form 990, Part VII, paid o<br>subject to the initial contract exception described in Regs<br>in Part III         | orac   | cured pursuant to a contract that was                            | rıbe              | 8  |     | No |
| ۵.  | If "Vac" to line 8, did the organization also follow the robin  | hutta  | ble presumption presedure described in                           | Pogulations       |    |     |    |

section 53 4958-6(c)?

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name         |             | (B) Breakdown of W-2 and/or 1099-MISC compensation |   | (C) Retirement and                        | (D) Nontaxable                 | (E) Total of columns | (F) Compensation |   |
|------------------|-------------|--|---|---|--------------------------------|----------------------|------------------|---|
|                  |             | (i) Base<br>compensation                           | (ii) Bonus &<br>incentive<br>compensation | (iii) Other<br>reportable<br>compensation | other deferred<br>compensation | benefits             | (B)(ı)-(D)       | reported in prior<br>Form 990 or<br>Form 990-EZ |
| SUSAN SCRIMSHAW  | (ı)<br>(ıı) | 311,148  |   |   | 16,123                         |                      | 327,271          | 353,204   |
| DANIEL LUNDQUIST | (ı)<br>(ıı) | 184,622  |   |   | 15,247                         |                      | 199,869          | 182,309   |
| PETER HUGHES     | (ı)<br>(ıı) | 109,692  |   |   | 9,282                          |                      | 118,974          |   |
| DEIDRE ZARRILLO  | (ı)<br>(ıı) | 118,472  |   |   |                                |                      | 118,472          |   |
| MELISSA KOMORA   | (ı)<br>(ıı) | 87,373   |   |   | 6,984                          |                      | 94,357           |   |
|                  |             |  |   |   |                                |                      |                  |   |
|                  |             |  |   |   |                                |                      |                  |   |
|                  |             |  |   |   |                                |                      |                  |   |
|                  |             |  |   |   |                                |                      |                  |   |
|                  |             |  |   |   |                                |                      |                  |   |
|                  |             |  |   |   |                                |                      |                  |   |
|                  |             |  |   |   |                                |                      |                  |   |
|                  |             |  |   |   |                                |                      |                  |   |
|                  |             |  |   |   |                                |                      |                  |   |
|                  |             |  |   |   |                                |                      |                  |   |
|                  |             |  |   |   |                                |                      |                  |   |

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Schedule J (Form 990) 2009

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#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name of the organization THE SAGE COLLEGES

Employer identification number

| THE SAGE COLLEGES   |           |                 |  |             |                     |                | 1.  | 4-13384   | 88           |            |                     |  |
|---|-----------|-----------------|--|-------------|---------------------|----------------|---|-----------|--------------|------------|---------------------|--|
| Part I Excess Benefit Tran  |           |                 |  |             |                     |                | ) organı  | zations   | only).       |            |                     |  |
| Complete if the organizat   | ion ans   | wered "         | Yes" on For  | m 990, F    | Part IV, line 25a   | or 25b,        | or Form   | 990-EZ,   | Part V , lın |            |                     |  |
| 1 (a) Name of disqualified pers                                     |           |                 | rson (b) Description of transaction                            |             |                     |                |   |           | · · ·        | rrected?   |                     |  |
|   |           |                 |  |             |                     |                |   |           |              | Yes        | No                  |  |
|   |           |                 |  |             |                     |                |   |           |              | _          |                     |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
|   |           |                 |  |             |                     |                |   |           |              | _          |                     |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
| 2 Enter the amount of tax impos                                     |           | _               |  | _           |                     |                |   | ear unde  | r            |            |                     |  |
| section 4958  |           |                 |  |             |                     |                |   |           | <b>*</b> \$  |            |                     |  |
| 3 Enter the amount of tax, If any                                   | , on line | 2, abo          | ve, reimburs   | ed by th    | e organization .    |                |   |           | <b>-</b> \$  |            |                     |  |
| Part III Loans to and/or F  | rom       | Intere          | sted Pers  | sons.       |                     |                |   |           |              |            |                     |  |
| Complete if the organiz   |           |                 |  |             | ), Part IV, line 26 | , or Fo        | rm 990-E  | Z, Part ۱ | / , line 38a |            |                     |  |
| ·   |           |                 |  |             | Í                   |                |   | (f)       |              |            |                     |  |
| (a) Name of interested person and                                   |           | oan to<br>m the | an to<br>n the <b>(c)</b> O rig                                |             |                     | (e)            |   | Approved  |              | (g)Writte  |                     |  |
| purpose   | organiz   |                 | principal a  |             | (d)Balance due      | defa           | ult?  | by boar   |              | agreemer   | greement?           |  |
| • •   |           |                 |  |             |                     | V              | - No  | commit    |              | V          | Na                  |  |
|   | То        | From            |  |             |                     | Yes            | No  | Yes       | No           | Yes        | No                  |  |
|   |           |                 |  |             |                     |                |   |           | +            |            |                     |  |
|   |           |                 |  |             |                     |                | _   |           | _            |            |                     |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
|   |           |                 |  |             |                     |                |   |           | _            |            |                     |  |
|   |           |                 |  |             |                     |                |   |           | +            |            |                     |  |
| otal  |           |                 |  | <b>▶</b> \$ | 1                   |                |   |           |              |            |                     |  |
| otal    .    .    .    .   .   .<br>Part IIII    Grants or Assistar |           |                 |  |             | Parconc             |                |   |           |              |            |                     |  |
| Complete if the orga  |           |                 |  |             |                     | / line         | 27  |           |              |            |                     |  |
| <u> </u>  |           |                 |  |             |                     |                |   |           |              |            |                     |  |
| (a) Name of interested person                                       |           | '               | (b)Relationship between interested person and the organization |             |                     |                | ( <b>c)</b> A m                                 | ount of g | rant or typ  | e of assis | tance               |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
|   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
| Part IV Business Transact   |           |                 |  |             |                     |                |   |           |              |            |                     |  |
| Complete if the orga  | nızatıc   | n ansv          | vered "Yes   | " on Fo     | rm 990, Part IV     | <u>/, lıne</u> | 28a, 28   | b, or 28  | BC.          |            |                     |  |
|   |           |                 | <b>)</b> Relationsh  |             |                     |                |   |           |              |            | naring of           |  |
| (a) Name of interested person                                       |           |                 | between interested<br>person and the<br>organization           |             | ` ,                 |                | (d) Description of transaction                  |           |              |            | ızatıon's<br>ınues? |  |
|   |           |                 |  |             |                     |                |   |           |              |            | No                  |  |
| BRIAN HUGHES Brother to CFO   |           |                 |  |             |                     | Hughesi        | sa VP at  |           | Yes          | N o        |                     |  |
| BRIAN HUGHES  |           | +               |  |             |                     |                | B Hughes is a VP at M&T<br>Bank which has loans |           |              |            | No                  |  |
| BRIAN HUGHES Brother to CF BRIAN HUGHES Brother to CF               |           |                 |  |             | /S from th          |                |   | _         | No           |            |                     |  |
|   |           | D. Stille       |  |             |                     | $\dashv$       | ,5 110111 (1                                    | .c coneg  |              | +          | +                   |  |
|   |           | 1               |  |             |                     |                |   |           |              |            | +                   |  |
|   |           | 1               |  |             |                     |                |   |           |              | 1          | 1                   |  |

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2009

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# SCHEDULE O (Form 990)

Department of the Treasury
Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

**Supplemental Information to Form 990** 

► Attach to Form 990.

Name of the organization THE SAGE COLLEGES

Employer identification number

14-1338488

| ldentifier        | Return Reference | Explanation  |
|-------------------|------------------|--|
| Pt VI-B, Line 11A |                  | THE DRAFT 990 IS PRESENTED TO THE BOARD FINANCE        |
| Pt VI-B, Line 11A |                  | COMMITTEE, AUDIT SUB COMMITTEE AND EXECUTIVE COMMITTEE |
| Pt VI-B, Line 11A |                  | FOR APPROVAL IT IS THEN PRESENTED TO THE FULL BOARD    |
| Pt VI-B, Line 11A |                  | FOR FINAL APPROVAL BEFORE BEING SUBMITTED TO THE IRS   |
| Pt VI-B, Line 12c |                  | ANNUALLY, EACH MEMBER OF THE BOARD OF TRUSTEES AND     |
| Pt VI-B, Line 12c |                  | KEY EMPLOYEES ARE REQUIRED TO COMPLETE A CONFLICT OF   |
| Pt VI-B, Line 12c |                  | INTEREST DISCLOSURE FORM AND INDICATE IF THERE ARE ANY |
| Pt VI-B, Line 12c |                  | POTENTIAL CONFLICTS OF INTEREST THESE ARE REVIEWED     |

| ldentifier        | Return Reference | Explanation                                       |
|-------------------|------------------|---|
| Pt VI-B, Line 12c |                  | ANNUALLY BY THE BOARD OF TRUSTEES AND THROUGH OUR |

Pt VI-B, Line 12c EXTERNAL AUDIT PROCESS Pt VI-B, Line 15 COMPENSATION FOR THE PRESIDENT IS REVIEWED AND Pt VI-B, Line 15 APPROVED BY THE BOARD EXECUTIVE COMMITTEE AND TRUSTEES Pt VI-B, Line 15 COMPENSATION FOR CABINET MEMBERS ARE REVIEWED AND Pt VI-B, Line 15 APPROVED BY THE PRESIDENT

For Paperwork Reduction Act Notice, see the Instructions for Form 990 Cat No 51056K

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Schedule O (Form 990) 2009