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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047 Open to Public

The organization may have to use a copy of this return to satisfy state reporting requirements

Inspection

ΑI	For the	e 2009 calendar year, or tax year beginning $$ APR $$ 1 $$, $$ $$ 2 $$ 0 $$ 9 $$ $$ and ending	<u>MAR 31, 2010</u>	
В	Check if applicable	Please use IRS C Name of organization	D Employer identifi	cation number
	Addre	ess label or CONSTRUCTION FINANCIAL MANAGEMENT ASSOC	i	
	Name chang	type C C C C C C C C C C C C C C C C C C C		871451
	Initial return		uite E Telephone numbe	r
	Termii ated	Instruction ZOUTH STATE STREET ZOUTH STATE ZOUTH STA	612-	876-4500
	Amen	City or town, state or country, and ZIP + 4	G Gross receipts \$	69,569.
	Application pendi	MINNEAPOLIS, MN 55402-4661	H(a) Is this a group re	
	penon	F Name and address of principal officer SUE THOMAS	for affiliates?	Yes X No
		225 SOUTH SIXTH STREET SUITE 2300, MINNEAP		
		empt status X 501(c) (6) ◀ (insert no) 4947(a)(1) or 527		list (see instructions)
		te: N/A	H(c) Group exemptio	
_	art l	Summary	ear of formation: 1997 N	·
ø		Briefly describe the organization's mission or most significant activities $\begin{tabular}{c} \underline{TO} & PROMO \end{tabular}$		
anc	1	COMMON BUSINESS INTERESTS OF FINANCIAL EXECU		
Governance		Check this box 🕨 🔛 if the organization discontinued its operations or disposed of n	nore than 25% of its net as	1
Š	1	Number of voting members of the governing body (Part VI, line 1a)	3	13
	1	Number of independent voting members of the governing body (Part VI, line 1b)	4	13
ies	1	Total number of employees (Part V, line 2a)	5	0
Activities &	1	Total number of volunteers (estimate if necessary)	6	30
Ac	1	Total gross unrelated business revenue from Part VIII, column (C), line 12	7a	0.
,	<u> </u>	Net unrelated business taxable income from Form 990-T, line 34		0.
5		Contributions and grants (Dark VIIII line 1 b)	Prior Year	Current Year
. ∮ . Revenue	8	Contributions and grants (Part VIII, line 1h) Program service revenue (Part VIII, line 2g)	12,380.	17,611.
yer.	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,109.	13.
_ &	10	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	76,025.	51,945.
		Total revenue add lines 8 through 11 (must equal Part VIII, column (A), line 12)	89,514.	69,569.
<u>^</u>	1	Grants and similar amounts paid (Part IX, column (A), lines 1 3)	50,000.	05,305.
ANNED	1	Benefits paid to or for members (Part IX, column (A), line 4)	00/000	
چ پ	1	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		
SEXPENSES EXPENSES	16a	Professional fundraising fees (Part IX, column (A), line 11e)		
عَ قِ	ь	Total fundraising expenses (Part IX, column (D), line 25)	John 16 1 1/4, 80 (いたがいないのであることでき
נו נו	1 ''	Other expenses (Part IX, column (A), lines 1-1a-1.1d, 11f-24f)	62,800.	44,636.
	18	Total expenses Add lines 13-17 (must equal Part 🖟 column (A): Hine 25)	112,800.	44,636.
	10	Revenue less expenses Subtract line 18 from line 12	-23,286.	24,933.
Net Assets or Fund Balances		Total assets (Part X, line 16)	Beginning of Current Year	End of Year
set	20	Total assets (Part X, line 16)	53,741.	76,174.
g A	21	Total liabilities (Part X, line 26)	2,500.	
캺	22	Net assets or fund balances Subtract line 21 from time 20: N	51,241.	76,174.
Pa	art II,	4 - 9	-4	
		Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and stateme and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowle		ge and belier, it is true, correct,
٠.		000	d _1.	
Sig		Signature of officer	Date 9/7/1	0
Her	re	JONATHAN OLSON, TREASURER	Date	
		Type or print name and title	· · · · · · · · · · · · · · · · · · ·	
_	-	Preparer's Date		er's identifying number
Paid	d	signature 09/07/10	self- (see in:	structions)
	parer's	Firm's name (or PAKER TITLLY VIRCHOW KRAIISE T.I.D	EIN ►	
Use	Only	self-employed), 2/25 S. 6TH ST. STE. 2300		
		address, and ZIP+4 MINNEAPOLIS, MN 55402	Phone no. ▶ (612)876-4500
Ma	y the II	RS discuss this return with the preparer shown above? (see instructions)	1	X Yes No
			·	

2

			Yes	No
1	`Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			1
	If "Yes," complete Schedule A	_1		X
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and			
	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5	ŀ	X
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete		-	
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide	_		
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?			
	If "Yes," complete Schedule D, Part V	10		Х
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable	11		Х
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			, .
	Part VI		\$ - 3 - 4 \$1	
•	Did the organization report an amount for investments other securities in Part X, line 12 that is 5% or more of its total	ار يا	* 3	
	assets reported in Part X, line 167 If "Yes," complete Schedule D, Part VII		> r	
•	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	`- ; ·	, ,	
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII			
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	arti	, ,	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	The state	- * * * *	, ,
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	~ 4	` -, :	
•	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		, , , , , ;	٠٠,
	the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X			` ′
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12		X
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No	Ý.,	٠, ٠	•
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional 12A X	, (
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		_X_
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Part III	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			w
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u>X</u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	4.5		37
40	1c and 8a? If "Yes," complete Schedule G, Part II	18	-	<u>X</u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			v
00	complete Schedule G, Part III	19		X
20_	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		X

Form 990 (2009) CONSTRUCTION FINANCIAL MANAGEMENT ASSOC Part V Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the		}	
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	1	х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		Х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K If "No", go to line 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and		i	
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	ļ		
	Schedule L, Part I	25b		
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		_X_
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete			
	Schedule L, Part III	27	w :	_X_
28	Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions)	* * /	`. ^	
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		_ <u>X</u> _
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		_X_
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was			7.7
	an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		<u>X</u>
29 20	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	00		v
04	contributions? If "Yes," complete Schedule M	30		<u>X</u>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I			v
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	31		<u>X</u>
32	Schedule N. Part II	20		<u>x</u> _
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
50	sections 301 7701-2 and 301 7701-37 If "Yes," complete Schedule R, Part I	33	ŀ	Х
34	Was the organization related to any tax-exempt or taxable entity?	33		
- - -	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		X
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	54		
~	If "Yes," complete Schedule R, Part V, line 2	35	ļ	Х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	~~		
	If "Yes," complete Schedule R, Part V, line 2	36	-	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
- •	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	j.		
	Note. All Form 990 filers are required to complete Schedule O	38	х	
		Form		enna)

2009) CONSTRUCTION FINANCIAL MANAGEMENT ASSOC Statements Regarding Other IRS Filings and Tax Compliance Part V

				Yes	No
1a	`Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of		- 2000	. :	*/
	U.S. Information Returns. Enter ·0· if not applicable	1a	0	,	-
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	<u>0</u> 4355	3 45	*,5
С	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eportable gamıng	6/13	, ,	` -
	(gambling) winnings to prize winners?		1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		17	111111111111111111111111111111111111111	
	filed for the calendar year ending with or within the year covered by this return	2a	0 ,	* \x	19'58
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	rns?	2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see	instructions)	1.55	13	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year covered	ed by this return?	3a_		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O		3b_		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	authority over, a			
	$financial\ account\ in\ a\ foreign\ country\ (such\ as\ a\ bank\ account,\ securities\ account,\ or\ other\ financial\ accou$	account)?	4a		X
b	If "Yes," enter the name of the foreign country			1, , , , } 2, , , }	
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign	Bank and	. 7(5 3 %	J
	Financial Accounts.	,	8 3		\$, 30
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a_	_	X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	iction?	5b		X
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regard	irding Prohibited			
	Tax Shelter Transaction?		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	ne organization solicit			
	any contributions that were not tax deductible?		6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribut	ions or gifts			
	were not tax deductible?		6b	: 5° (°	,,,,
7	Organizations that may receive deductible contributions under section 170(c).) ja 15(1)	40	127 A
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for	goods and services	_		
	provided to the payor? If "You " did the expensation patify the depay of the value of the goods are assured as a second of the payor."		7a	-	
	If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	ae roguirod	7b		
C	to file Form 8282?	as required	7c		
Ч	If "Yes," indicate the number of Forms 8282 filed during the year	7d	70	, ,	3.
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a p		-		1
Ū	benefit contract?	, or oor all	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit conti	act?	7f		
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?		7g		
_	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-0		7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting or	ganizations. Did the	132.4	in Garen	
	supporting organization, or a donor advised fund maintained by a sponsoring organization, have exc	ess business holdings		363	12/2
	at any time during the year?		8		
9	Sponsoring organizations maintaining donor advised funds.		2500		19 Just 2
а	Did the organization make any taxable distributions under section 4966?		9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?		9b		
10	Section 501(c)(7) organizations. Enter	1 1			4 283
а	Initiation fees and capital contributions included on Part VIII, line 12	10a		4,7,4	3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		1	2. P.N.
11	Section 501(c)(12) organizations. Enter	1 1	1.50	\$ 24.	
а	Gross income from members or shareholders	11a		かりな	
b	Gross income from other sources (Do not net amounts due or paid to other sources against		1-34		
	amounts due or received from them)	11b	- (°	٠٠٠ أ	[** }*
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1	12a	7, 71	v .
b	If "Yes," enter the amount of tax exempt interest received or accrued during the year	12b	١٠٠٠	000	
					· mmm

Form 990 (2009) CONSTRUCTION FINANCIAL MANAGEMENT ASSOC 41-1871451 Page Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

Sec	tion A. Governing Body and Management		.				
						Yes	No
1a	Enter the number of voting members of the governing body	1a		13	. 、,	4	İ
b	Enter the number of voting members that are independent	_1b	1	13	•	۰	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	p with	any other		1		^
	officer, director, trustee, or key employee?				2_		<u>X</u>
3	Did the organization delegate control over management duties customarily performed by or under the	ie dire	ct supervision				
	of officers, directors or trustees, or key employees to a management company or other person?				3		X
4	Did the organization make any significant changes to its organizational documents since the prior Fo	orm 99	00 was filed?		4		X
5	Did the organization become aware during the year of a material diversion of the organization's asset	ts?			5		X
6	Does the organization have members or stockholders?				6		X
7a	Does the organization have members, stockholders, or other persons who may elect one or more me	embei	s of the				
	governing body?]	7a		_X_
b	Are any decisions of the governing body subject to approval by members, stockholders, or other per	rsons	7		7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken	durin	g the year			`	
	by the following			ļ	선기	7 -	
	The governing body?			ļ	<u>8</u> a	Х	 -
b	Each committee with authority to act on behalf of the governing body?			}	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be real	ached	at the				
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O				9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal R	Pevenu	ie Code)				
				Г		Yes	No
	Does the organization have local chapters, branches, or affiliates?			}	10a		X
b	If "Yes," does the organization have written policies and procedures governing the activities of such	cnap	ters, affiliates,				
4.4	and branches to ensure their operations are consistent with those of the organization?	الم مداد	f ?	}	10b	v	
11	Has the organization provided a copy of this Form 990 to all members of its governing body before fi	mrig ti	ie iormiz	ł	11	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990 Does the organization have a written conflict of interest policy? If "No," go to line 13			ľ	.%	٠, ،	X
	Are officers, directors or trustees, and key employees required to disclose annually interests that coi	uld an	10 rico	ŀ	12a	\rightarrow	
b	to conflicts?	ulu gi	e nse		12b		
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If	"Yes,'	describe	Ī			
	ın Schedule O how this is done				12c		
13	Does the organization have a written whistleblower policy?			ļ	13		X
14	Does the organization have a written document retention and destruction policy?			1	14		_X_
15	Did the process for determining compensation of the following persons include a review and approve	al by ı	ndependent	Ì	~ "\$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	٠, ٠	ė ,
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			ŀ	1	\$ -,	
а	The organization's CEO, Executive Director, or top management official				15a		<u>X</u>
b	Other officers or key employees of the organization			1	15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions)				3	2. 200	į ir s
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arranger	ment	with a		` ' بريا	^	
	taxable entity during the year?			-	16a		X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to eva		•	ו	૽ૺૼૼૼૼ૽૽ૢ૽૽ૼૺ૽૽ૼૺ	10 mm	
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization of the control o	anızat	ion's		2 14	<. '.'	1.1
200	exempt status with respect to such arrangements? tion C. Disclosure				16b		
	List the states with which a copy of this Form 990 is required to be filed NONE						
17 18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-1	r /501	(c)(3)e only) av	ulahla i	or		
	public inspection. Indicate how you make these available. Check all that apply	, ,501	CONCOS CHINY AV	ANGUIC I	J.		
	Own website Another's website X Upon request						
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, c	onflic	t of interest po	licy, an	d fina	ncial	
	statements available to the public		•	-			
20	State the name, physical address, and telephone number of the person who possesses the books as	nd red	ords of the org	ganızatı	on 🕨		
	JONATHAN D. OLSON - 612-876-4500						
		IN	55402-4	661			
					Form	990 (20001

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

X Check this box if the organization did not compensate any current officer, director, or trustee

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J 2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order individual trustees or directors, institutional trustees; officers, key employees; highest compensated employees, and former such persons

(A)	(B)			(0	C)			(D)	(E)	(F)
Name and Title	Average hours	(cl		Pos all t			iy)	Reportable compensation	Reportable compensation	Estimated amount of
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
DANA HAGERTY	2 00	v						0	0	
DIRECTOR	2.00	X		_				0.	0.	0.
LORIE EAKER DIRECTOR	2.00	7.							0	•
ANGELA FERGUSON	2.00	^						0.	0.	0.
DIRECTOR	2.00	X						0.	0.	0
PAUL JACKSON	2.00	^				 -		<u> </u>	U•	0.
DIRECTOR	2.00	y						0.	0.	0.
SUE THOMAS	2.00	77			-	_		0.	· · ·	<u> </u>
PRESIDENT	2.00			х				0.	0.	0.
MIKE MICHELSEN										
VICE PRESIDENT	2.00			х			-	0.	0.	0.
FRANK GRAZZINI II										
VICE PRESIDENT	2.00			х				0.	0.	0.
ROBYN BITZ									12	
VICE PRESIDENT	2.00			X				0.	0.	0.
DAN ETZEL										
VICE PRESIDENT	2.00			X				0.	0.	0.
TIM SKELLY										
VICE PRESIDENT	2.00			X				0.	0.	0.
MARY CAVE										
SECRETARY	2.00			X				0.	0.	0.
JONATHAN OLSON								_		
TREASURER	2.00			Х				0.	0.	0.
GRETCHEN KELLY			ĺ						_	_
PAST PRESIDENT	2.00			X				0.	0.	0.
BRIAN CARPENTER	2 00									
EX-OFFICIO	2.00		-	Х				0.	0.	0.
`				Ì						

Part VII Section A. Officers, Directors, Tr								Compensated Employ		<u> </u>	TOT Tage
(A) Name and title	(B) Average hours			Posi	C) ition	1		(D) Reportable compensation	(E) Reportable compensation	e on i	(F) Estimated amount of
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organization (W-2/1099-Mis	าร	other compensation from the organization and related organizations
	-										
					-						
					_						· · · · · · · · · · · · · · · · · · ·
					-					_	
 1b Total 2 Total number of individuals (including but recompensation from the organization 	not limited to th	nose	liste	ed ab	oove	▶ e) wh	no re	0 . eceived more than \$100	0,000 in reportab	0 . le	0.
3 Did the organization list any former officer line 1a? If "Yes," complete Schedule J for s			, key	/ em	ploy	yee,	or h	nighest compensated en	nployee on		Yes No
 For any individual listed on line 1a, is the si and related organizations greater than \$15 Did any person listed on line 1a receive or 	um of reportab 0,000? <i>If</i> "Yes,	le co " cor	mple	ete S	Sche	edule	J f	or such individual	·		4 X
the organization? If "Yes," complete Sched Section B. Independent Contractors											5 X
Complete this table for your five highest country the organization NONE	mpensated inc	depe	nde	nt co	ontr	acto	rs t	hat received more than	\$100,000 of con	npensa	ation from
(A) Name and business	address							(B) Description of s	ervices	С	(C) ompensation
						-					
		-									
											
Total number of independent contractors (\$100,000 in compensation from the organi	-	ot lin	nited	d to		se lis	sted	above) who received m	nore than		
											Form 990 (2009)

Form 990 (2009)

932009 02-04-10

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete column

	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and		·		
	organizations in the U.S. See Part IV, line 21				. •
2	Grants and other assistance to individuals in			· ·	. ,,
	the U.S. See Part IV, line 22				1.7,
3	Grants and other assistance to governments,			4.5	
	organizations, and individuals outside the US		1		
	See Part IV, lines 15 and 16			,	i di wilani.
4	Benefits paid to or for members				1
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (non-employees)				
а	Management				
b	Legal				
С	Accounting				 :
đ	Lobbying				
е	Professional fundraising services. See Part IV, line 17		表: 100mg	2 1 5 5	
f	Investment management fees				
g	Other				
12	Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties				
16	Occupancy				
17	Travel				<u></u>
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				<u> </u>
19	Conferences, conventions, and meetings	2,372.		2,372.	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance	121			
24	Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled				
	miscellaneous may not exceed 5% of total				
	expenses shown on line 25 below.)	142 8 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Josh a wing the	\$. at . 5 5	\$250, Frank (18) 20°
а	GENERAL MEETING EXPENSE	16,067.	16,067.		
b	CFMA DAY EXPENSE	12,931.	12,931.		
С	GOLF TOURNAMENT EXPENSE	10,807.	10,807.	1 460	·-···
d	ADMINISTRATIVE EXPENSE	1,460.	205	1,460.	
е	OTHER EDUCATIONAL ASSIS	985.	985.		
f	All other expenses	14.	40 700	14.	
25	Total functional expenses Add lines 1 through 24f	44,636.	40,790.	3,846.	0.
26	Joint costs. Check here Lif following		1	ŀ	
	SOP 98-2. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation	1	l		

Form 990 (2009)
Part X Balance Sheet

r,a	Pr Vî	Balance Sheet	(A)	T	(P)
	•		Beginning of year		(B) End of year
	1	Cash · non-interest-bearing	5,375.	_1	11,007.
	2	Savings and temporary cash investments	48,116.	2	65,167.
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	,	4	
	5	Receivables from current and former officers, directors, trustees, key	3 , , , , , , , , , , , , , , , , , , ,	}	
		employees, and highest compensated employees. Complete Part II		İ	
		of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section			
		4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete	, , ,		1
		Part II of Schedule L		6	
ets	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
⋖	9	Prepaid expenses and deferred charges	250.	9	
	10a	Land, buildings, and equipment cost or other			
		basis Complete Part VI of Schedule D 10a		۶ ,	\$ 12 m
	b	Less accumulated depreciation 10b		10c	
	11	Investments - publicly traded securities		11	
	12	Investments - other securities See Part IV, line 11		12	
	13	Investments - program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11		15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)	53,741.	16	76,174.
	17	Accounts payable and accrued expenses	2,500.	17	
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
Liabilities	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	7 7 7
≣	22	Payables to current and former officers, directors, trustees, key employees,	,` ,		
La		highest compensated employees, and disqualified persons. Complete Part II of Schedule L.	" ~ '		1 % 7
	00			22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25 26	Other liabilities Complete Part X of Schedule D Total liabilities. Add lines 17 through 25	2,500.	25	0.
	20	Organizations that follow SFAS 117, check here and complete	2,300.	26	<u>U.</u>
w		lines 27 through 29, and lines 33 and 34.		ئى تىر	
ဥ	27	Unrestricted net assets		27	137
ala.	28	Temporarily restricted net assets		28	
Fund Balances	29	Permanently restricted net assets		29	
Š		Organizations that do not follow SFAS 117, check here X and	1		经高级条件 经收益 11
		complete lines 30 through 34.		13 38 1	
ţ	30	Capital stock or trust principal, or current funds	74,525.	30	51,243.
Net Assets or	31	Paid-in or capital surplus, or land, building, or equipment fund	0.	31	0.
žt A	32	Retained earnings, endowment, accumulated income, or other funds	-23,284.	32	24,931.
Š	33	Total net assets or fund balances	51,241.	33	76,174.
	34	Total liabilities and net assets/fund balances	53,741.	34	76,174.

Form **990** (2009)

	CONDITION FINANCIAL MANAGEMENT ADDOC 41 107	<u> </u>	ı aş	ye .
P,a	rt XI Financial Statements and Reporting			
			Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other	4	, 1	
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O	,	,	,
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Х
b	Were the organization's financial statements audited by an independent accountant?	2b	<u> </u>	X
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,			
	review, or compilation of its financial statements and selection of an independent accountant?	_ 2c		
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	,	` .,	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a		, 5	
	consolidated basis, separate basis, or both	١,	7)	,`
	Separate basis Consolidated basis Both consolidated and separate basis	1		
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit			
	Act and OMB Circular A-133?	За		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2009)

OMB No 1545-0047 S CONSTRUCTION FINA 1 Does the organization maintain records to substantiate Name of the organization Department of the Treasury Internal Revenue Service SCHEDULE I (Form 990)

criteria used to award the grants or assistance?

	7400-646, 081 glain
Grants and Other Assistance to Organizations, Governments, and Individuals in the United States	2009
nplete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.	Opén to Public Inspection
ANCIAL MANAGEMENT ASSOC	Employer identification number 41-1871451
the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	X Yes

Partill Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any	ce to Governments an	d Organizations in the	e United States. C	complete if the orga	anization answered "\	es" to Form 990, Part IV	, line 21, for any	
recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed	than \$5,000 Check this	s box if no one recipier	nt received more th	ian \$5,000 Use Pa	int IV and Schedule I	(Form 990) if additional	space is needed	
1 (a) Name and address of organization or government	ion (b) EiN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
2 Enter total number of section 501(c)(3) and government organizations 3 Enter total number of other organizations	c)(3) and government or	ganizations						
1,	Reduction Act Notice,	see the Instructions	for Form 990.				Schedule I (Form 990) 2009	2009

13 932101 02-02-10 Schedule I (Form 990) 2009 CONSTRUCTION FINANCIAL MANAGEMENT ASSOC

"Part.III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22

Use Part IV and Schedule I-1 (Form 990) if additional space is needed

Page 2

41-1871451

(f) Description of non-cash assistance									
(e) Method of valuation (book, FMV, appraisal, other)			information required in Part I, line 2, and any other additional information	CHAPTER OF CFMA	LEAST	OFFICERS OF	THE CFMA		
(d) Amount of non cash assistance			ine 2, and any other	CITIES CHAPTE	ENDOWMENTS AT LEAST	THE	FINDINGS TO	:	
(c) Amount of cash grant			n required in Part I, I	TWIN	RUNNING THE END	D AS INTENDED.	THEIR		
(b) Number of recipients			de the information	IRS OF THE		BEING USED	PORT BACK		
(a) Type of grant or assistance			Part IV. Supplemental Information. Complete this part to provide the	SCHEDULE I, PART I, LINE 2: OFFICERS	CONTACT THE INDIVIDUALS CHARGED WITH	ANNUALLY TO ENSURE THE FUNDS ARE E	THE TWIN CITIES CHAPTER OF CFMA REPORT	BOARD AS APPROPRIATE.	

Schedule I (Form 990) 2009

SCHEDULE O

(Ferm 990) ·

Supplemental Information to Form 990

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

2009
Open to Public
Inspection

Name of the organization

CONSTRUCTION FINANCIAL MANAGEMENT ASSOC

Employer identification number Λ1 _ 1 Ω 7 1 Λ 5 1

CONSTRUCTION FINANCIAL MANAGEMENT ASSOC 41-10/1451
FORM 990, PART I, DOING BUSINESS AS:
TWIN CITES AREA CHAPTER OF CFMA
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
CONSTRUCTION INDUSTRY.
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
THE TWIN CITIES AREA CHAPTER OF CFMA HOSTED A NUMBER OF LUNCH
EDUCATIONAL MEETINGS AND OTHER SOCIAL MEETINGS THROUGHOUT THE COURSE OF
THE YEAR RESULTING IN GROSS RECEIPTS OF \$17,611 AND EXPENSES OF
\$16,068.
EXPENSES \$ 16068. INCLUDING GRANTS OF \$ 0. REVENUE \$ 17611.
FORM 990, PART VI, SECTION B, LINE 11: THE ORGANIZATION'S GOVERNING BODY
WAS PROVIDED A COPY OF THE YEAR ENDING MARCH 31, 2010 FINANCIAL STATEMENT.
THE TREASURER OF THE TWIN CITIES AREA CHAPTER OF CFMA PREPARED THE FORM
990.
FORM 990, PART VI, SECTION C, LINE 19: THE TWINS CITES AREA CHAPTER OF
CFMA MAKES ITS GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS AVAILABLE TO
THE PUBLIC UPON REQUEST.
FORM 990, PART VII CONTACT ADDRESSES FOR OFFICERS, DIRECTORS, ETC:
SUE THOMAS - 225 SOUTH SIXTH STREET SUITE 2300, MINNEAPOLIS, MN 55402

SCHEDULE O

Department of the Treasury

(Form 990) .

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. Attach to Form 990.

OMB No 1545-0047 Open to Public Inspection

Internal Revenue Service

Name of the organization CONSTRUCTION FINANCIAL MANAGEMENT ASSOC

Employer identification number 41-1871451

DAN ETZEL - 225 SOUTH SIXTH STREET SUITE 2300, MINNEAPOLIS, MN 55402
TIM SKELLY - 225 SOUTH SIXTH STREET SUITE 2300, MINNEAPOLIS, MN 55402
MARY CAVE - 225 SOUTH SIXTH STREET SUITE 2300, MINNEAPOLIS, MN 55402
JONATHAN OLSON - 225 SOUTH SIXTH STREET SUITE 2300, MINNEAPOLIS, MN 55402
DANA HAGERTY - 225 SOUTH SIXTH STREET SUITE 2300, MINNEAPOLIS, MN 55402
LORIE EAKER - 225 SOUTH SIXTH STREET SUITE 2300, MINNEAPOLIS, MN 55402
ANGELA FERGUSON - 225 SOUTH SIXTH STREET SUITE 2300, MINNEAPOLIS, MN 55402
PAUL JACKSON - 225 SOUTH SIXTH STREET SUITE 2300, MINNEAPOLIS, MN 55402
GRETCHEN KELLY - 225 SOUTH SIXTH STREET SUITE 2300, MINNEAPOLIS, MN 55402

Form **8868**

(Rev April 2009)

Repartment of the Treasury
*Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return

OMB No 1545-1709

Form 8868 (Rev. 4-2009)

									
If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box									
 If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form) 									
Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868									
Par	Automatic 3-Month Extension of Time. Only submit original (no copies needed)								
A cor	poration required to file Form 990-T and requesting an automatic 6-month extension - check this box and com	plete							
Part I only									
	her corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request ar income tax returns	exten	sion of time						
noted (not a you m	ronic Filing (e-file). Generally, you can electronically file Form 8868 if you want a 3-month automatic extension below (6 months for a corporation required to file Form 990-T). However, you cannot file Form 8868 electronical automatic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or consust submit the fully completed and signed page 2 (Part II) of Form 8868 For more details on the electronic file in the file of the file o	cally if	(1) you want the additional ated Form 990-T Instead.						
Type orint	or Name of Exempt Organization	Employer identification numb							
	CONSTRUCTION FINANCIAL MANAGEMENT ASSOC	4	1-1871451						
Tile by due dat iling yo eturn	e for Number, street, and room or suite no If a P O box, see instructions 1 225 SOUTH STXTH STREET NO. 2300								
nstruct	City, town or post office, state, and ZIP code. For a foreign address, see instructions. MINNEAPOLIS, MN 55402-4661								
Chec	k type of return to be filed(file a separate application for each return)								
	Form 990 Form 990-T (corporation) Form 47 Form 990-BL Form 990-T (sec 401(a) or 408(a) trust) Form 52 Form 990-EZ Form 990-T (trust other than above) Form 60 Form 990-PF Form 1041-A Form 88	27 69							
JONATHAN D. OLSON - 225 SOUTH SIXTH STREET, SUITE 2300 - The books are in the care of MINNEAPOLIS, MN 55402-4661									
	Pephone No \blacktriangleright $612-876-4500$ FAX No \blacktriangleright $612-238-8900$								
	he organization does not have an office or place of business in the United States, check this box								
If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this box If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension will cover									
	graph and the state of all								
1	I request an automatic 3-month (6-months for a corporation required to file Form 990-T) extension of time unt								
	NOVEMBER 15, 2010 , to file the exempt organization return for the organization named a	bove	The extension						
	is for the organization's return for ▶								
	▶ calendar year or ▶ X tax year beginning APR 1, 2009 , and ending MAR 31, 2010								
	, , , , , , , , , , , , , , , , , , , ,		_						
2	If this tax year is for less than 12 months, check reason. Initial return Final return		Change in accounting period						
3а	If this application is for Form 990-BL, 990 PF, 990-T, 4720, or 6069, enter the tentative tax, less any		-						
	nonrefundable credits. See instructions	_3a	\$						
	If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated	<u>.</u>	•						
	tax payments made. Include any prior year overpayment allowed as a credit. Balance Due. Subtract line 3b from line 3a. Include your payment with this form, or, if required,	3b	\$						
	deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System)								
	See instructions.	3c	\$ N/A						
Cautio	on. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form	8879-							
	, J. J. L.		o. payon mondonono						

LHA

For Privacy Act and Paperwork Reduction Act Notice, see Instructions.