



See a Social Security Number? Say Something!  
Report Privacy Problems to <https://public.resource.org/privacy>  
Or call the IRS Identity Theft Hotline at 1-800-908-4490



Form 990



Department of the Treasury  
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2009

Open to Public Inspection

A For the 2009 calendar year, or tax year beginning 01-01-2009 and ending 12-31-2009

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Terminated

☐ Amended return

☐ Application pending

Please use IRS label or print or type. See Specific Instructions.

C Name of organization

SUTTER HEALTH

Doing Business As

Number and street (or P O box if mail is not delivered to street address)

2200 RIVER PLAZA DRIVE

Room/suite

City or town, state or country, and ZIP + 4

SACRAMENTO, CA 95833

D Employer identification number

94-2788907

E Telephone number

(916) 286-6665

G Gross receipts \$ 511,960,959

F Name and address of principal officer

PATRICK FRY

2200 RIVER PLAZA DRIVE

SACRAMENTO, CA 95833

H(a) Is this a group return for affiliates?

☐ Yes

☒ No

H(b) Are all affiliates included?

☐ Yes

☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

I Tax-exempt status

☒ 501(c) ( 3 )

☐ (Insert no )

☐ 4947(a)(1) or

☐ 527

J Website:

WWW.SUTTERHEALTH.ORG

K Form of organization

☒ Corporation

☐ Trust

☐ Association

☐ Other

L Year of formation

1981

M State of legal domicile

CA

Part I

Summary

|                             |            |                                                                                                                                                   |                           |               |
|-----------------------------|------------|---------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|---------------|
| Activities & Governance     | <b>1</b>   | Briefly describe the organization's mission or most significant activities<br>SEE SCHEDULE O                                                      |                           |               |
|                             |            |                                                                                                                                                   |                           |               |
|                             |            |                                                                                                                                                   |                           |               |
|                             |            |                                                                                                                                                   |                           |               |
|                             | <b>2</b>   | Check this box <input checked="" type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets |                           |               |
|                             | <b>3</b>   | Number of voting members of the governing body (Part VI, line 1a)                                                                                 | <b>3</b>                  | 14            |
|                             | <b>4</b>   | Number of independent voting members of the governing body (Part VI, line 1b)                                                                     | <b>4</b>                  | 13            |
|                             | <b>5</b>   | Total number of employees (Part V, line 2a)                                                                                                       | <b>5</b>                  | 3,217         |
| Revenue                     | <b>6</b>   | Total number of volunteers (estimate if necessary)                                                                                                | <b>6</b>                  | 0             |
|                             | <b>7a</b>  | Total gross unrelated business revenue from Part VIII, column (C), line 12                                                                        | <b>7a</b>                 | 11,706,479    |
|                             | <b>b</b>   | Net unrelated business taxable income from Form 990-T, line 34                                                                                    | <b>7b</b>                 | -27,337,766   |
|                             |            |                                                                                                                                                   |                           |               |
|                             |            |                                                                                                                                                   |                           |               |
|                             |            |                                                                                                                                                   |                           |               |
|                             |            |                                                                                                                                                   |                           |               |
|                             |            |                                                                                                                                                   |                           |               |
| Expenses                    | <b>8</b>   | Contributions and grants (Part VIII, line 1h)                                                                                                     | Prior Year                | Current Year  |
|                             | <b>9</b>   | Program service revenue (Part VIII, line 2g)                                                                                                      | 2,546,134                 | 3,675,962     |
|                             | <b>10</b>  | Investment income (Part VIII, column (A), lines 3, 4, and 7d)                                                                                     | 384,413,358               | 456,159,323   |
|                             | <b>11</b>  | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)                                                                          | -10,211,042               | 24,879,490    |
|                             | <b>12</b>  | Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)                                                                  | 3,485,193                 | 11,405,551    |
|                             |            |                                                                                                                                                   | 380,233,643               | 496,120,326   |
|                             | <b>13</b>  | Grants and similar amounts paid (Part IX, column (A), lines 1–3)                                                                                  | 7,044,179                 | 13,732,511    |
|                             | <b>14</b>  | Benefits paid to or for members (Part IX, column (A), line 4)                                                                                     | 0                         | 0             |
| Net Assets or Fund Balances | <b>15</b>  | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)                                                                 | 162,898,728               | 269,540,511   |
|                             | <b>16a</b> | Professional fundraising fees (Part IX, column (A), line 11e)                                                                                     | 0                         | 0             |
|                             | <b>b</b>   | Total fundraising expenses (Part IX, column (D), line 25) <sup>0</sup>                                                                            |                           |               |
|                             | <b>17</b>  | Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)                                                                                      | 298,523,270               | 257,377,880   |
|                             | <b>18</b>  | Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)                                                                          | 468,466,177               | 540,650,902   |
|                             | <b>19</b>  | Revenue less expenses Subtract line 18 from line 12                                                                                               | -88,232,534               | -44,530,576   |
|                             |            |                                                                                                                                                   |                           |               |
|                             |            |                                                                                                                                                   |                           |               |
|                             |            |                                                                                                                                                   | Beginning of Current Year | End of Year   |
|                             | <b>20</b>  | Total assets (Part X, line 16)                                                                                                                    | 1,930,919,159             | 2,319,008,252 |
|                             | <b>21</b>  | Total liabilities (Part X, line 26)                                                                                                               | 931,728,314               | 631,675,850   |
|                             | <b>22</b>  | Net assets or fund balances Subtract line 21 from line 20                                                                                         | 999,190,845               | 1,687,332,402 |

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Signature of officer

BOB REED CFO

Type or print name and title

2010-10-14

Date

Preparer's signature

Date

Check if self-employed ☐

Preparer's identifying number (see instructions)

Firm's name (or yours if self-employed), address, and ZIP + 4

ERNST & YOUNG US LLP

2901 DOUGLAS BLVD SUITE 300

ROSEVILLE, CA 95661

EIN

Phone no (916) 218-1900

May the IRS discuss this return with the preparer shown above? (see instructions)

☐ Yes

☐ No

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2009)

**1** Briefly describe the organization's mission

SEE SCHEDULE O

Form **990** (2009)

Part IV Checklist of Required Schedules

|     |                                                                                                                                                                                                                                                                                                                                       | Yes | No  |
|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A                                                                                                                    | 1   | Yes |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors?                                                                                                                                                                       | 2   | Yes |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                 | 3   | No  |
| 4   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II                                                                                                                   | 4   | Yes |
| 5   | <b>Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations.</b> Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III                                                                                                                          | 5   |     |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I   | 6   | No  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II                                      | 7   | No  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                    | 8   | No  |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV  | 9   | No  |
| 10  | Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V                                                                                         | 10  | No  |
| 11  | Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.                                                                                                     | 11  | Yes |
|     | ◆ Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.                                                                                                                                                                                                |     |     |
|     | ◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.                                                                                                                              |     |     |
|     | ◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.                                                                                                                              |     |     |
|     | ◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.                                                                                                                                               |     |     |
|     | ◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.                                                                                                                                                                                                              |     |     |
|     | ◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.                                                                                               |     |     |
| 12  | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII                                                                                            | 12  | No  |
| 12A | Was the organization included in consolidated, independent audited financial statements for the tax year?                                                                                                                                                                                                                             | Yes | No  |
|     | If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional                                                                                                                                                                             | 12A | Yes |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                                                                                                                     | 13  | No  |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                                                           | 14a | No  |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I                                                                                                               | 14b | No  |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II                                                                                                                                   | 15  | No  |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S? If "Yes," complete Schedule F, Part III                                                                                                                                       | 16  | No  |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I                                                                                                                                           | 17  | No  |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                                                                                                                        | 18  | No  |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III                                                                                                                                                                                  | 19  | No  |
| 20  | Did the organization operate one or more hospitals? If "Yes," complete Schedule H                                                                                                                                                                                                                                                     | 20  | No  |

Part IV

Checklist of Required Schedules (continued)

|     |                                                                                                                                                                                                                                                                                            |     |     |    |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .                                                          | 21  | Yes |    |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .                                                                           | 22  |     | No |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .                | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25</i> . . . . . | 24a |     | No |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                                  | 24b |     |    |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                       | 24c |     |    |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                            | 24d |     |    |
| 25a | <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                      | 25a |     | No |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .       | 25b |     | No |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> . . . . .                                    | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> . . . . .            | 27  |     | No |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                              |     |     |    |
| a   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                   | 28a |     | No |
| b   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                | 28b |     | No |
| c   | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                           | 28c |     | No |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                                                                                  | 29  |     | No |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                  | 30  |     | No |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                        | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                      | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                                      | 33  | Yes |    |
| 34  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .                                                                                                                                         | 34  | Yes |    |
| 35  | Is any related organization a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                                                                   | 35  | Yes |    |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                           | 36  |     | No |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .                                             | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                               | 38  | Yes |    |

Part V

Statements Regarding Other IRS Filings and Tax Compliance

|                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                  |                                                                                 | Yes   | No  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|-------|-----|
| 1a                                                                                                                                                                                                                                                                                | Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable . . . . .                                                                                       | 1a                                                                              | 753   |     |
|                                                                                                                                                                                                                                                                                   | b                                                                                                                                                                                                                                                | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b    |     |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .                                                                                                              |                                                                                                                                                                                                                                                  |                                                                                 | 1c    | Yes |
| 2a                                                                                                                                                                                                                                                                                | Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return . . . . .                                                    | 2a                                                                              | 3,217 |     |
|                                                                                                                                                                                                                                                                                   | b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) |                                                                                 |       |     |
| 3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? . . . . .                                                                                                                                                 |                                                                                                                                                                                                                                                  |                                                                                 | 3a    | Yes |
| b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O . . . . .                                                                                                                                                                      |                                                                                                                                                                                                                                                  |                                                                                 | 3b    | Yes |
| 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .                           |                                                                                                                                                                                                                                                  |                                                                                 | 4a    | No  |
| b If "Yes," enter the name of the foreign country: <input type="text"/><br>See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts                                                                       |                                                                                                                                                                                                                                                  |                                                                                 |       |     |
| 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .                                                                                                                                                                    |                                                                                                                                                                                                                                                  |                                                                                 | 5a    | No  |
| b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                                |                                                                                                                                                                                                                                                  |                                                                                 | 5b    | No  |
| c If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? . . . . .                                                                                                                       |                                                                                                                                                                                                                                                  |                                                                                 | 5c    |     |
| 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? . . . . .                                                                                          |                                                                                                                                                                                                                                                  |                                                                                 | 6a    | No  |
| b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .                                                                                                                         |                                                                                                                                                                                                                                                  |                                                                                 | 6b    |     |
| 7 Organizations that may receive deductible contributions under section 170(c).                                                                                                                                                                                                   |                                                                                                                                                                                                                                                  |                                                                                 |       |     |
| a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .                                                                                                                       |                                                                                                                                                                                                                                                  |                                                                                 | 7a    | Yes |
| b If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .                                                                                                                                                                       |                                                                                                                                                                                                                                                  |                                                                                 | 7b    | Yes |
| c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .                                                                                                                                  |                                                                                                                                                                                                                                                  |                                                                                 | 7c    | No  |
| d If "Yes," indicate the number of Forms 8282 filed during the year . . . . .                                                                                                                                                                                                     |                                                                                                                                                                                                                                                  |                                                                                 | 7d    |     |
| e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .                                                                                                                                     |                                                                                                                                                                                                                                                  |                                                                                 | 7e    | No  |
| f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .                                                                                                                                                              |                                                                                                                                                                                                                                                  |                                                                                 | 7f    | No  |
| g For all contributions of qualified intellectual property, did the organization file Form 8899 as required? . . .                                                                                                                                                                |                                                                                                                                                                                                                                                  |                                                                                 | 7g    |     |
| h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? . . . . .                                                                                                                                                 |                                                                                                                                                                                                                                                  |                                                                                 | 7h    |     |
| 8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? . . . . . |                                                                                                                                                                                                                                                  |                                                                                 | 8     |     |
| 9 Sponsoring organizations maintaining donor advised funds.                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                  |                                                                                 |       |     |
| a Did the organization make any taxable distributions under section 4966? . . . . .                                                                                                                                                                                               |                                                                                                                                                                                                                                                  |                                                                                 | 9a    |     |
| b Did the organization make a distribution to a donor, donor advisor, or related person? . . . . .                                                                                                                                                                                |                                                                                                                                                                                                                                                  |                                                                                 | 9b    |     |
| 10 Section 501(c)(7) organizations. Enter                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                  |                                                                                 |       |     |
| a Initiation fees and capital contributions included on Part VIII, line 12 . . . . .                                                                                                                                                                                              |                                                                                                                                                                                                                                                  |                                                                                 | 10a   |     |
| b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities                                                                                                                                                                                     |                                                                                                                                                                                                                                                  |                                                                                 | 10b   |     |
| 11 Section 501(c)(12) organizations. Enter                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                  |                                                                                 |       |     |
| a Gross income from members or shareholders . . . . .                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                  |                                                                                 | 11a   |     |
| b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) . . . . .                                                                                                                                           |                                                                                                                                                                                                                                                  |                                                                                 | 11b   |     |
| 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                                    |                                                                                                                                                                                                                                                  |                                                                                 | 12a   |     |
| b If "Yes," enter the amount of tax-exempt interest received or accrued during the year                                                                                                                                                                                           |                                                                                                                                                                                                                                                  |                                                                                 | 12b   |     |

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Governing Body and Management

|    |                                                                                                                                                                                                                               |    |     |    |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|    |                                                                                                                                                                                                                               |    | Yes | No |
| 1a | Enter the number of voting members of the governing body . . . . .                                                                                                                                                            | 1a | 14  |    |
| b  | Enter the number of voting members that are independent . . . . .                                                                                                                                                             | 1b | 13  |    |
| 2  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .                                               | 2  |     | No |
| 3  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . . | 3  |     | No |
| 4  | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?                                                                                                         | 4  |     | No |
| 5  | Did the organization become aware during the year of a material diversion of the organization's assets? . . . . .                                                                                                             | 5  |     | No |
| 6  | Does the organization have members or stockholders? . . . . .                                                                                                                                                                 | 6  |     | No |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? . . . . .                                                                                         | 7a |     | No |
| b  | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . . . .                                                                                                             | 7b |     | No |
| 8  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following                                                                                              |    |     |    |
| a  | The governing body? . . . . .                                                                                                                                                                                                 | 8a | Yes |    |
| b  | Each committee with authority to act on behalf of the governing body? . . . . .                                                                                                                                               | 8b | Yes |    |
| 9  | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .        | 9  |     | No |

Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

|     |                                                                                                                                                                                                                                                                                                          |     |     |    |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|     |                                                                                                                                                                                                                                                                                                          |     | Yes | No |
| 10a | Does the organization have local chapters, branches, or affiliates? . . . . .                                                                                                                                                                                                                            | 10a |     | No |
| b   | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? . . . . .                                                                             | 10b |     |    |
| 11  | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                                       | 11  | Yes |    |
| 11A | Describe in Schedule O the process, if any, used by the organization to review the Form 990 . . . . .                                                                                                                                                                                                    |     |     |    |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .                                                                                                                                                                                                       | 12a | Yes |    |
| b   | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .                                                                                                                                                              | 12b | Yes |    |
| c   | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done . . . . .                                                                                                                                             | 12c | Yes |    |
| 13  | Does the organization have a written whistleblower policy? . . . . .                                                                                                                                                                                                                                     | 13  | Yes |    |
| 14  | Does the organization have a written document retention and destruction policy? . . . . .                                                                                                                                                                                                                | 14  | Yes |    |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                                     |     |     |    |
| a   | The organization's CEO, Executive Director, or top management official . . . . .                                                                                                                                                                                                                         | 15a | Yes |    |
| b   | Other officers or key employees of the organization . . . . .                                                                                                                                                                                                                                            | 15b | Yes |    |
|     | If "Yes" to line a or b, describe the process in Schedule O (See instructions )                                                                                                                                                                                                                          |     |     |    |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .                                                                                                                                          | 16a | Yes |    |
| b   | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . | 16b | Yes |    |

Section C. Disclosure

|    |                                                                                                                                                                                                                                                                                                                                                                     |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 17 | List the States with which a copy of this Form 990 is required to be filed CA                                                                                                                                                                                                                                                                                       |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply.<br><input checked="" type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.                                                                                                                                                          |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization. JIM REICH<br>2200 RIVER PLAZA DRIVE<br>SACRAMENTO, CA 95833<br>(916) 286-6665                                                                                                                                                         |

## Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

☐ Check this box if the organization did not compensate any current or former officer, director, trustee or key employee

Form 990 (2009)

|                 |            |   |            |
|-----------------|------------|---|------------|
| <b>1b Total</b> | 22,420,657 | 0 | 14,145,980 |
|-----------------|------------|---|------------|

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization▶822

|          |                                                                                                                                                                                                                                     |              |           |
|----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|-----------|
|          |                                                                                                                                                                                                                                     | <b>Yes</b>   | <b>No</b> |
| <b>3</b> | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>                                        | <b>3</b> Yes |           |
| <b>4</b> | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | <b>4</b> Yes |           |
| <b>5</b> | Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>                                     | <b>5</b>     | No        |

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A)<br>Name and business address                                                   | (B)<br>Description of services | (C)<br>Compensation |
|------------------------------------------------------------------------------------|--------------------------------|---------------------|
| TURNER CONSTRUCTION CO<br>450 SUTTER STREET STE 300<br>SAN FRANCISCO, CA 94108     | CONSTRUCTION                   | 181,208,119         |
| DPR CONSTRUCTION<br>2480 NATOMAS PARK DR STE 100<br>SACRAMENTO, CA 95833           | CONSTRUCTION                   | 24,149,584          |
| HARBISON MAHONY HIGGINS INC<br>15 BUSINESS PARK WY STE 101<br>SACRAMENTO, CA 95828 | CONSTRUCTION                   | 17,690,245          |
| UNGER CONSTRUCTION CO<br>2112 SUTTERVILLE ROAD<br>SACRAMENTO, CA 85822             | CONSTRUCTION                   | 8,337,988           |
| PACIFIC BELL<br>PO BOX 5016<br>CAROL STREAM, IL 60197                              | COMMUNICATION SVC              | 8,165,289           |

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶119

Part VIII

Statement of Revenue

|                                                           |                                         |                                                                                                                                             |                                                                                          | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under<br>sections<br>512, 513, or<br>514 |
|-----------------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|----------------------|----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------------|
| Contributions, gifts, grants<br>and other similar amounts | 1a                                      | Federated campaigns . . .                                                                                                                   | 1a                                                                                       |                      |                                                    |                                         |                                                                                 |
|                                                           | b                                       | Membership dues . . . . .                                                                                                                   | 1b                                                                                       |                      |                                                    |                                         |                                                                                 |
|                                                           | c                                       | Fundraising events . . . . .                                                                                                                | 1c                                                                                       |                      |                                                    |                                         |                                                                                 |
|                                                           | d                                       | Related organizations . . . .                                                                                                               | 1d                                                                                       |                      |                                                    |                                         |                                                                                 |
|                                                           | e                                       | Government grants (contributions)                                                                                                           | 1e                                                                                       |                      |                                                    |                                         |                                                                                 |
|                                                           | f                                       | All other contributions, gifts, grants, and<br>similar amounts not included above                                                           | 1f                                                                                       | 3,675,962            |                                                    |                                         |                                                                                 |
|                                                           | g                                       | Noncash contributions included in<br>lines 1a-1f \$ _____                                                                                   |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | h                                       | Total. Add lines 1a-1f . . . . .                                                                                                            |                                                                                          |                      | 3,675,962                                          |                                         |                                                                                 |
| Program Service Revenue                                   | 2a                                      | MANAGEMENT SERVICES                                                                                                                         | Business Code<br>900,099                                                                 | 456,159,323          | 456,159,323                                        |                                         |                                                                                 |
|                                                           | b                                       |                                                                                                                                             |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | c                                       |                                                                                                                                             |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | d                                       |                                                                                                                                             |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | e                                       |                                                                                                                                             |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | f                                       | All other program service revenue                                                                                                           |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | g                                       | Total. Add lines 2a-2f . . . . .                                                                                                            |                                                                                          |                      | 456,159,323                                        |                                         |                                                                                 |
|                                                           | Other Revenue                           | 3                                                                                                                                           | Investment income (including dividends, interest<br>and other similar amounts) . . . . . |                      | 34,902,742                                         |                                         |                                                                                 |
| 4                                                         |                                         | Income from investment of tax-exempt bond proceeds . .                                                                                      |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 5                                                         |                                         | Royalties . . . . .                                                                                                                         |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 6a                                                        |                                         | Gross Rents                                                                                                                                 | (i) Real<br>5,446,353                                                                    | (ii) Personal        |                                                    |                                         |                                                                                 |
| b                                                         |                                         | Less rental<br>expenses                                                                                                                     | 5,747,281                                                                                |                      |                                                    |                                         |                                                                                 |
| c                                                         |                                         | Rental income<br>or (loss)                                                                                                                  | -300,928                                                                                 |                      |                                                    |                                         |                                                                                 |
| d                                                         |                                         | Net rental income or (loss) . . . . .                                                                                                       |                                                                                          | -300,928             |                                                    |                                         | -300,928                                                                        |
| 7a                                                        |                                         | Gross amount<br>from sales of<br>assets other<br>than inventory                                                                             | (i) Securities<br>70,100                                                                 | (ii) Other           |                                                    |                                         |                                                                                 |
| b                                                         |                                         | Less cost or<br>other basis and<br>sales expenses                                                                                           | 10,023,852                                                                               | 69,500               |                                                    |                                         |                                                                                 |
| c                                                         |                                         | Gain or (loss)                                                                                                                              | -10,023,852                                                                              | 600                  |                                                    |                                         |                                                                                 |
| d                                                         |                                         | Net gain or (loss) . . . . .                                                                                                                |                                                                                          | -10,023,252          |                                                    |                                         | -10,023,252                                                                     |
| 8a                                                        |                                         | Gross income from fundraising<br>events (not including<br>\$ _____<br>of contributions reported on line 1c)<br>See Part IV, line 18 . . . . | a                                                                                        |                      |                                                    |                                         |                                                                                 |
| b                                                         |                                         | Less direct expenses . . . .                                                                                                                | b                                                                                        |                      |                                                    |                                         |                                                                                 |
| c                                                         |                                         | Net income or (loss) from fundraising events . .                                                                                            |                                                                                          | 0                    |                                                    |                                         |                                                                                 |
| 9a                                                        |                                         | Gross income from gaming activities<br>See Part IV, line 19 . . . .                                                                         | a                                                                                        |                      |                                                    |                                         |                                                                                 |
| b                                                         |                                         | Less direct expenses . . . .                                                                                                                | b                                                                                        |                      |                                                    |                                         |                                                                                 |
| c                                                         |                                         | Net income or (loss) from gaming activities . .                                                                                             |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 10a                                                       |                                         | Gross sales of inventory, less<br>returns and allowances . . . .                                                                            | a                                                                                        |                      |                                                    |                                         |                                                                                 |
| b                                                         |                                         | Less cost of goods sold . . . .                                                                                                             | b                                                                                        |                      |                                                    |                                         |                                                                                 |
| c                                                         |                                         | Net income or (loss) from sales of inventory . .                                                                                            |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | Miscellaneous Revenue                   | Business Code                                                                                                                               |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 11a                                                       | SUTTER PHYSICIAN SERVICES               | 621,110                                                                                                                                     | 7,096,393                                                                                |                      | 7,096,393                                          |                                         |                                                                                 |
| b                                                         | RADIATION PHYSICS                       | 541,900                                                                                                                                     | 1,635,432                                                                                |                      | 1,635,432                                          |                                         |                                                                                 |
| c                                                         | TELECOM                                 | 517,000                                                                                                                                     | 813,655                                                                                  |                      | 813,655                                            |                                         |                                                                                 |
| d                                                         | All other revenue . . . . .             |                                                                                                                                             | 2,160,999                                                                                |                      | 2,160,999                                          |                                         |                                                                                 |
| e                                                         | Total. Add lines 11a-11d . . . . .      |                                                                                                                                             |                                                                                          | 11,706,479           |                                                    |                                         |                                                                                 |
| 12                                                        | Total revenue. See Instructions . . . . |                                                                                                                                             |                                                                                          | 496,120,326          | 456,159,323                                        | 11,706,479                              | 24,578,562                                                                      |

Part IX

Statement of Functional Expenses

| Section 501(c)(3) and 501(c)(4) organizations must complete all columns.<br>All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D). |                                                                                                                                                                                                                         |                       |                                 |                                        |                             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.                                                                                                           |                                                                                                                                                                                                                         | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
| 1                                                                                                                                                                                        | Grants and other assistance to governments and organizations in the U S See Part IV, line 21                                                                                                                            | 13,732,511            | 13,732,511                      |                                        |                             |
| 2                                                                                                                                                                                        | Grants and other assistance to individuals in the U S See Part IV, line 22                                                                                                                                              | 0                     | 0                               |                                        |                             |
| 3                                                                                                                                                                                        | Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16                                                                                                 | 0                     | 0                               |                                        |                             |
| 4                                                                                                                                                                                        | Benefits paid to or for members                                                                                                                                                                                         | 0                     | 0                               |                                        |                             |
| 5                                                                                                                                                                                        | Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                      | 17,827,571            | 0                               | 17,827,571                             | 0                           |
| 6                                                                                                                                                                                        | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .                                                                 | 0                     | 0                               | 0                                      | 0                           |
| 7                                                                                                                                                                                        | Other salaries and wages                                                                                                                                                                                                | 152,690,079           | 151,121,337                     | 1,568,742                              | 0                           |
| 8                                                                                                                                                                                        | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .                                                                                                                 | 13,389,324            | 13,371,484                      | 17,840                                 | 0                           |
| 9                                                                                                                                                                                        | Other employee benefits . . . . .                                                                                                                                                                                       | 69,797,995            | 60,054,923                      | 9,743,072                              | 0                           |
| 10                                                                                                                                                                                       | Payroll taxes . . . . .                                                                                                                                                                                                 | 15,835,542            | 15,835,542                      | 0                                      | 0                           |
| 11                                                                                                                                                                                       | Fees for services (non-employees)                                                                                                                                                                                       |                       |                                 |                                        |                             |
| a                                                                                                                                                                                        | Management . . . . .                                                                                                                                                                                                    | 0                     | 0                               | 0                                      | 0                           |
| b                                                                                                                                                                                        | Legal . . . . .                                                                                                                                                                                                         | 11,248,200            | 11,248,200                      | 0                                      | 0                           |
| c                                                                                                                                                                                        | Accounting . . . . .                                                                                                                                                                                                    | 2,936,159             | 2,936,159                       | 0                                      | 0                           |
| d                                                                                                                                                                                        | Lobbying . . . . .                                                                                                                                                                                                      | 1,126,087             | 0                               | 1,126,087                              | 0                           |
| e                                                                                                                                                                                        | Professional fundraising See Part IV, line 17 . . . . .                                                                                                                                                                 | 0                     |                                 |                                        | 0                           |
| f                                                                                                                                                                                        | Investment management fees . . . . .                                                                                                                                                                                    | 5,961,296             | 5,961,296                       | 0                                      | 0                           |
| g                                                                                                                                                                                        | Other . . . . .                                                                                                                                                                                                         | 98,454,097            | 96,726,120                      | 1,727,977                              | 0                           |
| 12                                                                                                                                                                                       | Advertising and promotion . . . . .                                                                                                                                                                                     | 8,708,947             | 8,708,448                       | 499                                    | 0                           |
| 13                                                                                                                                                                                       | Office expenses . . . . .                                                                                                                                                                                               | 26,452,836            | 26,310,410                      | 142,426                                | 0                           |
| 14                                                                                                                                                                                       | Information technology . . . . .                                                                                                                                                                                        | 0                     | 0                               | 0                                      | 0                           |
| 15                                                                                                                                                                                       | Royalties . . . . .                                                                                                                                                                                                     | 0                     | 0                               | 0                                      | 0                           |
| 16                                                                                                                                                                                       | Occupancy . . . . .                                                                                                                                                                                                     | 10,836,200            | 10,576,385                      | 259,815                                | 0                           |
| 17                                                                                                                                                                                       | Travel . . . . .                                                                                                                                                                                                        | 3,279,945             | 3,164,415                       | 115,530                                | 0                           |
| 18                                                                                                                                                                                       | Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .                                                                                                                | 0                     | 0                               | 0                                      | 0                           |
| 19                                                                                                                                                                                       | Conferences, conventions, and meetings . . . . .                                                                                                                                                                        | 2,155,619             | 1,335,809                       | 819,810                                | 0                           |
| 20                                                                                                                                                                                       | Interest . . . . .                                                                                                                                                                                                      | 4,284,685             | 4,284,685                       | 0                                      | 0                           |
| 21                                                                                                                                                                                       | Payments to affiliates . . . . .                                                                                                                                                                                        | 0                     | 0                               | 0                                      | 0                           |
| 22                                                                                                                                                                                       | Depreciation, depletion, and amortization . . . . .                                                                                                                                                                     | 56,198,606            | 56,170,126                      | 28,480                                 | 0                           |
| 23                                                                                                                                                                                       | Insurance . . . . .                                                                                                                                                                                                     | 10,001,964            | 9,886,114                       | 115,850                                | 0                           |
| 24                                                                                                                                                                                       | Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )                                                     |                       |                                 |                                        |                             |
| a                                                                                                                                                                                        | DEVELOPMENT FEES                                                                                                                                                                                                        | 7,574,403             | 7,574,403                       | 0                                      | 0                           |
| b                                                                                                                                                                                        | DUES & SUBSCRIPTIONS                                                                                                                                                                                                    | 1,791,981             | 1,245,411                       | 546,570                                | 0                           |
| c                                                                                                                                                                                        | MEALS & ADMINISTRATION                                                                                                                                                                                                  | 1,556,589             | 1,520,110                       | 36,479                                 | 0                           |
| d                                                                                                                                                                                        | RECRUITING                                                                                                                                                                                                              | 651,673               | 651,673                         | 0                                      | 0                           |
| e                                                                                                                                                                                        | ALL OTHER EXPENSES                                                                                                                                                                                                      | 4,158,593             | 3,558,054                       | 600,539                                | 0                           |
| f                                                                                                                                                                                        | All other expenses                                                                                                                                                                                                      |                       |                                 |                                        |                             |
| 25                                                                                                                                                                                       | Total functional expenses. Add lines 1 through 24f                                                                                                                                                                      | 540,650,902           | 505,973,615                     | 34,677,287                             | 0                           |
| 26                                                                                                                                                                                       | Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                                 |                                        |                             |

Part X

Balance Sheet

|                             |                                                                                                                                           |                                                                                                                                                                               |     |               | (A)               |               | (B)           |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|---------------|-------------------|---------------|---------------|
|                             |                                                                                                                                           |                                                                                                                                                                               |     |               | Beginning of year |               | End of year   |
| Assets                      | 1                                                                                                                                         | Cash—non-interest-bearing . . . . .                                                                                                                                           |     |               |                   | 1             |               |
|                             | 2                                                                                                                                         | Savings and temporary cash investments . . . . .                                                                                                                              |     |               | 164,010,212       | 2             | 0             |
|                             | 3                                                                                                                                         | Pledges and grants receivable, net . . . . .                                                                                                                                  |     |               |                   | 3             |               |
|                             | 4                                                                                                                                         | Accounts receivable, net . . . . .                                                                                                                                            |     |               |                   | 4             |               |
|                             | 5                                                                                                                                         | Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . .                  |     |               |                   | 5             |               |
|                             | 6                                                                                                                                         | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L . . . . .     |     |               |                   | 6             |               |
|                             | 7                                                                                                                                         | Notes and loans receivable, net . . . . .                                                                                                                                     |     |               |                   | 7             |               |
|                             | 8                                                                                                                                         | Inventories for sale or use . . . . .                                                                                                                                         |     |               | 387,180           | 8             | 520,386       |
|                             | 9                                                                                                                                         | Prepaid expenses and deferred charges . . . . .                                                                                                                               |     |               | 13,072,733        | 9             | 22,419,359    |
|                             | 10a                                                                                                                                       | Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D                                                                                             | 10a | 865,644,905   |                   |               |               |
|                             | b                                                                                                                                         | Less accumulated depreciation . . . . .                                                                                                                                       | 10b | 320,479,070   | 495,241,792       | 10c           | 545,165,835   |
|                             | 11                                                                                                                                        | Investments—publicly traded securities . . . . .                                                                                                                              |     |               | 995,396,892       | 11            | 1,324,255,630 |
|                             | 12                                                                                                                                        | Investments—other securities See Part IV, line 11 . . . . .                                                                                                                   |     |               |                   | 12            |               |
|                             | 13                                                                                                                                        | Investments—program-related See Part IV, line 11 . . . . .                                                                                                                    |     |               | 2,315,025         | 13            | 3,809,624     |
|                             | 14                                                                                                                                        | Intangible assets . . . . .                                                                                                                                                   |     |               |                   | 14            |               |
|                             | 15                                                                                                                                        | Other assets See Part IV, line 11 . . . . .                                                                                                                                   |     |               | 260,495,325       | 15            | 422,837,418   |
| 16                          | Total assets. Add lines 1 through 15 (must equal line 34) . . . . .                                                                       |                                                                                                                                                                               |     | 1,930,919,159 | 16                | 2,319,008,252 |               |
| Liabilities                 | 17                                                                                                                                        | Accounts payable and accrued expenses . . . . .                                                                                                                               |     |               | 268,827,010       | 17            | 355,604,481   |
|                             | 18                                                                                                                                        | Grants payable . . . . .                                                                                                                                                      |     |               |                   | 18            |               |
|                             | 19                                                                                                                                        | Deferred revenue . . . . .                                                                                                                                                    |     |               |                   | 19            |               |
|                             | 20                                                                                                                                        | Tax-exempt bond liabilities . . . . .                                                                                                                                         |     |               |                   | 20            |               |
|                             | 21                                                                                                                                        | Escrow or custodial account liability Complete Part IV of Schedule D . . . . .                                                                                                |     |               |                   | 21            |               |
|                             | 22                                                                                                                                        | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L . . . . . |     |               |                   | 22            |               |
|                             | 23                                                                                                                                        | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                      |     |               | 391,700,000       | 23            | 0             |
|                             | 24                                                                                                                                        | Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                        |     |               |                   | 24            |               |
|                             | 25                                                                                                                                        | Other liabilities Complete Part X of Schedule D . . . . .                                                                                                                     |     |               | 271,201,304       | 25            | 276,071,369   |
|                             | 26                                                                                                                                        | Total liabilities. Add lines 17 through 25 . . . . .                                                                                                                          |     |               | 931,728,314       | 26            | 631,675,850   |
| Net Assets or Fund Balances | Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. |                                                                                                                                                                               |     |               |                   |               |               |
|                             | 27                                                                                                                                        | Unrestricted net assets . . . . .                                                                                                                                             |     |               | 996,086,282       | 27            | 1,683,301,450 |
|                             | 28                                                                                                                                        | Temporarily restricted net assets . . . . .                                                                                                                                   |     |               | 3,104,563         | 28            | 4,030,952     |
|                             | 29                                                                                                                                        | Permanently restricted net assets . . . . .                                                                                                                                   |     |               |                   | 29            |               |
|                             | Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.                          |                                                                                                                                                                               |     |               |                   |               |               |
|                             | 30                                                                                                                                        | Capital stock or trust principal, or current funds . . . . .                                                                                                                  |     |               |                   | 30            |               |
|                             | 31                                                                                                                                        | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                     |     |               |                   | 31            |               |
|                             | 32                                                                                                                                        | Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                    |     |               |                   | 32            |               |
|                             | 33                                                                                                                                        | Total net assets or fund balances . . . . .                                                                                                                                   |     |               | 999,190,845       | 33            | 1,687,332,402 |
|                             | 34                                                                                                                                        | Total liabilities and net assets/fund balances . . . . .                                                                                                                      |     |               | 1,930,919,159     | 34            | 2,319,008,252 |

**Part XI**    **Financial Statements and Reporting**

|                                                                                                                                                                                                                                                                                                                                                                   | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                        |     |    |
| <b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant? . . .                                                                                                                                                                                                                                                   |     | No |
| <b>b</b> Were the organization's financial statements audited by an independent accountant? . . . . .                                                                                                                                                                                                                                                             | Yes |    |
| <b>c</b> If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O . . . . | Yes |    |
| <b>d</b> If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis                     |     |    |
| <b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .                                                                                                                                                                                      |     | No |
| <b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits . . .                                                                                                                               |     |    |

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public  
Inspection

|                                           |                                              |
|-------------------------------------------|----------------------------------------------|
| Name of the organization<br>SUTTER HEALTH | Employer identification number<br>94-2788907 |
|-------------------------------------------|----------------------------------------------|

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

- 1

☐

A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E )
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )
- 10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**
- 11

☒

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h  

a

☐

Type I

b

☐

Type II

c

☒

Type III - Functionally integrated

d

☐

Type III - Other

e

☒

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     | No |
| 11g(ii)  |     | No |
| 11g(iii) |     | No |

| (i)<br>Name of supported organization | (ii)<br>EIN | (iii)<br>Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv)<br>Is the organization in col (i) listed in your governing document? |    | (v)<br>Did you notify the organization in col (i) of your support? |    | (vi)<br>Is the organization in col (i) organized in the U S ? |    | (vii)<br>Amount of support? |
|---------------------------------------|-------------|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----|--------------------------------------------------------------------|----|---------------------------------------------------------------|----|-----------------------------|
|                                       |             |                                                                                                 | Yes                                                                       | No | Yes                                                                | No | Yes                                                           | No |                             |
| See Additional Data Table             |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
| Total                                 |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    | 377,124,664                 |

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Section A. Public Support

| Calendar year (or fiscal year beginning in)                                                                                                                                                           | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                                                   |          |          |          |          |          |           |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |          |          |          |          |          |           |
| 4 Total. Add lines 1 through 3                                                                                                                                                                        |          |          |          |          |          |           |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |          |          |          |          |          |           |
| 6 Public Support. Subtract line 5 from line 4                                                                                                                                                         |          |          |          |          |          |           |

Section B. Total Support

| Calendar year (or fiscal year beginning in)                                                                                                                             | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 7 Amounts from line 4                                                                                                                                                   |          |          |          |          |          |           |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                        |          |          |          |          |          |           |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                                                                    |          |          |          |          |          |           |
| 10 Other income (Explain in Part IV ) Do not include gain or loss from the sale of capital assets                                                                       |          |          |          |          |          |           |
| 11 Total support (Add lines 7 through 10)                                                                                                                               |          |          |          |          |          |           |
| 12 Gross receipts from related activities, etc (See instructions )                                                                                                      |          |          |          |          | 12       |           |
| 13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here |          |          |          |          |          |           |

Section C. Computation of Public Support Percentage

|                                                                                                                                                                                                                                                                                                                                                                                            |    |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 14 Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f))                                                                                                                                                                                                                                                                                                    | 14 |  |
| 15 Public Support Percentage for 2008 Schedule A, Part II, line 14                                                                                                                                                                                                                                                                                                                         | 15 |  |
| 16a 33 1/3% support test—2009. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization                                                                                                                                                                         |    |  |
| b 33 1/3% support test—2008. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization                                                                                                                                                                    |    |  |
| 17a 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization    |    |  |
| b 10%-facts-and-circumstances test—2008. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization |    |  |
| 18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions                                                                                                                                                                                                                                                        |    |  |

Part IIISupport Schedule for Organizations Described in IRC 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I.)

Section A. Public Support

| Calendar year (or fiscal year beginning in)                                                                                                                               | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 1Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          |           |
| 2Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| 3Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| 4Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| 5The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| 6Total. Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| 7aAmounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| bAmounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| cAdd lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| 8Public Support (Subtract line 7c from line 6 )                                                                                                                           |          |          |          |          |          |           |

Section B. Total Support

| Calendar year (or fiscal year beginning in)                                                                                       | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|-----------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 9Amounts from line 6                                                                                                              |          |          |          |          |          |           |
| 10aGross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources |          |          |          |          |          |           |
| bUnrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                          |          |          |          |          |          |           |
| cAdd lines 10a and 10b                                                                                                            |          |          |          |          |          |           |
| 11Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on     |          |          |          |          |          |           |
| 12Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)                                 |          |          |          |          |          |           |
| 13Total support (Add lines 9, 10c, 11 and 12.)                                                                                    |          |          |          |          |          |           |

14First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here** 

Section C. Computation of Public Support Percentage

|                                                                                        |    |  |
|----------------------------------------------------------------------------------------|----|--|
| 15Public Support Percentage for 2009 (line 8 column (f) divided by line 13 column (f)) | 15 |  |
| 16Public support percentage from 2008 Schedule A, Part III, line 15                    | 16 |  |

Section D. Computation of Investment Income Percentage

|                                                                                                    |    |  |
|----------------------------------------------------------------------------------------------------|----|--|
| 17Investment income percentage for <b>2009</b> (line 10c column (f) divided by line 13 column (f)) | 17 |  |
| 18Investment income percentage from <b>2008</b> Schedule A, Part III, line 17                      | 18 |  |

19a**33 1/3% support tests—2009.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization 

b**33 1/3% support tests—2008.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization 

20**Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions 

**Part IV**

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below.**  
▶ **Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.**

OMB No 1545-0047

2009

Open to Public  
Inspection

If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35a (regarding proxy tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

|                                           |                                              |
|-------------------------------------------|----------------------------------------------|
| Name of the organization<br>SUTTER HEALTH | Employer identification number<br>94-2788907 |
|-------------------------------------------|----------------------------------------------|

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1

Provide a description of the organization's direct and indirect political campaign activities in Part IV
- 2

Political expenditures ▶ \$
- 3

Volunteer hours

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1

Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$
- 2

Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$
- 3

If the organization incurred a section 4955 tax, did it file Form 4720 for this year?

☐ Yes

☐ No
- 4a

Was a correction made?

☐ Yes

☐ No
- b

If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- 1

Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$
- 2

Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities ▶ \$
- 3

Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ \$
- 4

Did the filing organization file **Form 1120-POL** for this year?

☐ Yes

☐ No
- 5

State the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
|----------|-------------|---------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A

Check

☐

if the filing organization belongs to an affiliated group

B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

| Limits on Lobbying Expenditures<br>(The term "expenditures" means amounts paid or incurred.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   | (a) Filing<br>Organization's<br>Totals          | (b) Affiliated<br>Group<br>Totals  |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|-------------------------------------------------|------------------------------------|--------------------|------------------------------|-----------------------------------------|-------------------------------------------------|-------------------------------------------|---------------------------------------------------|--------------------------------------------|--------------------------------------------------|-------------------|-------------|--|--|
| 1a Total lobbying expenditures to influence public opinion (grass roots lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| b Total lobbying expenditures to influence a legislative body (direct lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| c Total lobbying expenditures (add lines 1a and 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| d Other exempt purpose expenditures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| e Total exempt purpose expenditures (add lines 1c and 1d)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| f Lobbying nontaxable amount Enter the amount from the following table in both columns                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table> |                                                   | If the amount on line 1e, column (a) or (b) is: | The lobbying nontaxable amount is: | Not over \$500,000 | 20% of the amount on line 1e | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | Over \$17,000,000 | \$1,000,000 |  |  |
| If the amount on line 1e, column (a) or (b) is:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | The lobbying nontaxable amount is:                |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Not over \$500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 20% of the amount on line 1e                      |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$500,000 but not over \$1,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | \$100,000 plus 15% of the excess over \$500,000   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,000,000 but not over \$1,500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$175,000 plus 10% of the excess over \$1,000,000 |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,500,000 but not over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | \$225,000 plus 5% of the excess over \$1,500,000  |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | \$1,000,000                                       |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| g Grassroots nontaxable amount (enter 25% of line 1f)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| h Subtract line 1g from line 1a If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| i Subtract line 1f from line 1c If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   |                                                 |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   | <input type="checkbox"/> Yes                    | <input type="checkbox"/> No        |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |

4-Year Averaging Period Under Section 501(h)  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

| Lobbying Expenditures During 4-Year Averaging Period         |          |          |          |          |           |
|--------------------------------------------------------------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                  | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) Total |
| 2a Lobbying non-taxable amount                               |          |          |          |          |           |
| b Lobbying ceiling amount<br>(150% of line 2a, column(e))    |          |          |          |          |           |
| c Total lobbying expenditures                                |          |          |          |          |           |
| d Grassroots non-taxable amount                              |          |          |          |          |           |
| e Grassroots ceiling amount<br>(150% of line 2d, column (e)) |          |          |          |          |           |
| f Grassroots lobbying expenditures                           |          |          |          |          |           |

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

|                             |                                                                                                                                                                                                                              | (a) |    | (b)       |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----------|
|                             |                                                                                                                                                                                                                              | Yes | No | Amount    |
| 1                           | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of |     |    |           |
|                             | a Volunteers?                                                                                                                                                                                                                |     | No |           |
|                             | b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?                                                                                                                               |     | No |           |
|                             | c Media advertisements?                                                                                                                                                                                                      |     | No |           |
|                             | d Mailings to members, legislators, or the public?                                                                                                                                                                           |     | No |           |
|                             | e Publications, or published or broadcast statements?                                                                                                                                                                        |     | No |           |
|                             | f Grants to other organizations for lobbying purposes?                                                                                                                                                                       | Yes |    | 1,009,000 |
|                             | g Direct contact with legislators, their staffs, government officials, or a legislative body?                                                                                                                                |     | No |           |
|                             | h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?                                                                                                                                  |     | No |           |
|                             | i Other activities? If "Yes," describe in Part IV                                                                                                                                                                            | Yes |    | 120,087   |
| j Total lines 1c through 1i |                                                                                                                                                                                                                              |     |    | 1,129,087 |
| 2a                          | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?                                                                                                                                |     | No |           |
| b                           | If "Yes," enter the amount of any tax incurred under section 4912                                                                                                                                                            |     |    |           |
| c                           | If "Yes," enter the amount of any tax incurred by organization managers under section 4912                                                                                                                                   |     |    |           |
| d                           | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?                                                                                                                                 |     |    |           |

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|   |                                                                                                  | Yes | No |
|---|--------------------------------------------------------------------------------------------------|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members?                     | 1   |    |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less?                | 2   |    |
| 3 | Did the organization agree to carryover lobbying and political expenditures from the prior year? | 3   |    |

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

|   |                                                                                                                                                                                                                                            |    |  |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 1 | Dues, assessments and similar amounts from members                                                                                                                                                                                         | 1  |  |
| 2 | Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).                                                                                | 2a |  |
| a | Current year                                                                                                                                                                                                                               |    |  |
| b | Carryover from last year                                                                                                                                                                                                                   |    |  |
| c | Total                                                                                                                                                                                                                                      |    |  |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues                                                                                                                                            | 3  |  |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4  |  |
| 5 | Taxable amount of lobbying and political expenditures (see instructions)                                                                                                                                                                   | 5  |  |

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information.

| Identifier             | Return Reference | Explanation                                         |
|------------------------|------------------|-----------------------------------------------------|
| PART II-B, QUESTION 1I |                  | PAID CONSULTANTS THAT PERFORMED LOBBYING ACTIVITIES |

SCHEDULE D

(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.**  
▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No 1545-0047

2009

Open to Public Inspection

**Name of the organization**  
SUTTER HEALTH

**Employer identification number**  
94-2788907

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   |                                                                                                                                                                                                                                                                                                                                        |                              |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
|   | (a) Donor advised funds                                                                                                                                                                                                                                                                                                                | (b) Funds and other accounts |
| 1 | Total number at end of year                                                                                                                                                                                                                                                                                                            |                              |
| 2 | Aggregate contributions to (during year)                                                                                                                                                                                                                                                                                               |                              |
| 3 | Aggregate grants from (during year)                                                                                                                                                                                                                                                                                                    |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                                                                                         |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>                                                           |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div> |                              |

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-----------------------------|---|----------------------------------------|---|----------------------------------------------------|---|------------------------------------------------------------------------------------|---|-------------------------------------------------------------------------|
| 1 | Purpose(s) of conservation easements held by the organization (check all that apply) <div><input type="checkbox"/> Preservation of land for public use (e g , recreation or pleasure) <input type="checkbox"/> Preservation of an historically importantly land area</div> <div><input type="checkbox"/> Protection of natural habitat <input type="checkbox"/> Preservation of a certified historic structure</div> <div><input type="checkbox"/> Preservation of open space</div> |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 2 | Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <table><tr><td></td><td>Held at the End of the Year</td></tr><tr><td>a</td><td>Total number of conservation easements</td></tr><tr><td>b</td><td>Total acreage restricted by conservation easements</td></tr><tr><td>c</td><td>Number of conservation easements on a certified historic structure included in (a)</td></tr><tr><td>d</td><td>Number of conservation easements included in (c) acquired after 8/17/06</td></tr></table> |  | Held at the End of the Year | a | Total number of conservation easements | b | Total acreage restricted by conservation easements | c | Number of conservation easements on a certified historic structure included in (a) | d | Number of conservation easements included in (c) acquired after 8/17/06 |
|   | Held at the End of the Year                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| a | Total number of conservation easements                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| b | Total acreage restricted by conservation easements                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| c | Number of conservation easements on a certified historic structure included in (a)                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| d | Number of conservation easements included in (c) acquired after 8/17/06                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 3 | Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶ _____                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 4 | Number of states where property subject to conservation easement is located ▶ _____                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 5 | Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶ _____                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 7 | Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 8 | Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |
| 9 | In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |                             |   |                                        |   |                                                    |   |                                                                                    |   |                                                                         |

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

|    |                                                                                                                                                                                                                                                                                                                                                                          |            |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|
| 1a | If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items |            |
| b  | If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items                                                    |            |
|    | (i) Revenues included in Form 990, Part VIII, line 1                                                                                                                                                                                                                                                                                                                     | ▶ \$ _____ |
|    | (ii) Assets included in Form 990, Part X                                                                                                                                                                                                                                                                                                                                 | ▶ \$ _____ |
| 2  | If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items                                                                                                                                                        |            |
| a  | Revenues included in Form 990, Part VIII, line 1                                                                                                                                                                                                                                                                                                                         | ▶ \$ _____ |
| b  | Assets included in Form 990, Part X                                                                                                                                                                                                                                                                                                                                      | ▶ \$ _____ |

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

|    |        |
|----|--------|
|    | Amount |
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|    |                                                          |               |                   |                     |                    |
|----|----------------------------------------------------------|---------------|-------------------|---------------------|--------------------|
|    | (a)Current Year                                          | (b)Prior Year | (c)Two Years Back | (d)Three Years Back | (e)Four Years Back |
| 1a | Beginning of year balance . . . . .                      |               |                   |                     |                    |
| b  | Contributions . . . . .                                  |               |                   |                     |                    |
| c  | Investment earnings or losses . . . . .                  |               |                   |                     |                    |
| d  | Grants or scholarships . . . . .                         |               |                   |                     |                    |
| e  | Other expenditures for facilities and programs . . . . . |               |                   |                     |                    |
| f  | Administrative expenses . . . . .                        |               |                   |                     |                    |
| g  | End of year balance . . . . .                            |               |                   |                     |                    |

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ %

b

Permanent endowment ▶ %

c

Term endowment ▶ %

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

|                                                                                                 |        |    |
|-------------------------------------------------------------------------------------------------|--------|----|
|                                                                                                 | Yes    | No |
| (i) unrelated organizations . . . . .                                                           | 3a(i)  |    |
| (ii) related organizations . . . . .                                                            | 3a(ii) |    |
| b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . . . . . | 3b     |    |

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

| Description of investment                                                                    | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|----------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|------------------------------|----------------|
| 1a Land . . . . .                                                                            |                                      | 110,439,888                    |                              | 110,439,888    |
| b Buildings . . . . .                                                                        |                                      | 90,666,682                     | 20,415,176                   | 70,251,506     |
| c Leasehold improvements . . . . .                                                           |                                      | 14,425,239                     | 6,565,939                    | 7,859,300      |
| d Equipment . . . . .                                                                        |                                      | 500,254,163                    | 292,896,870                  | 207,357,293    |
| e Other . . . . .                                                                            |                                      | 149,858,933                    | 601,085                      | 149,257,848    |
| Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) ▶ |                                      |                                |                              | 545,165,835    |



|                                                                                                |                                                                                   |           |  |
|------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-----------|--|
| <b>Part XI    Reconciliation of Change in Net Assets from Form 990 to Financial Statements</b> |                                                                                   |           |  |
| <b>1</b>                                                                                       | Total revenue (Form 990, Part VIII, column (A), line 12)                          | <b>1</b>  |  |
| <b>2</b>                                                                                       | Total expenses (Form 990, Part IX, column (A), line 25)                           | <b>2</b>  |  |
| <b>3</b>                                                                                       | Excess or (deficit) for the year   Subtract line 2 from line 1                    | <b>3</b>  |  |
| <b>4</b>                                                                                       | Net unrealized gains (losses) on investments                                      | <b>4</b>  |  |
| <b>5</b>                                                                                       | Donated services and use of facilities                                            | <b>5</b>  |  |
| <b>6</b>                                                                                       | Investment expenses                                                               | <b>6</b>  |  |
| <b>7</b>                                                                                       | Prior period adjustments                                                          | <b>7</b>  |  |
| <b>8</b>                                                                                       | Other (Describe in Part XIV)                                                      | <b>8</b>  |  |
| <b>9</b>                                                                                       | Total adjustments (net)   Add lines 4 - 8                                         | <b>9</b>  |  |
| <b>10</b>                                                                                      | Excess or (deficit) for the year per financial statements   Combine lines 3 and 9 | <b>10</b> |  |

|                                                                                                       |                                                                                                               |           |  |
|-------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>Part XII    Reconciliation of Revenue per Audited Financial Statements With Revenue per Return</b> |                                                                                                               |           |  |
| <b>1</b>                                                                                              | Total revenue, gains, and other support per audited financial statements   . . . . .                          | <b>1</b>  |  |
| <b>2</b>                                                                                              | Amounts included on line 1 but not on Form 990, Part VIII, line 12                                            |           |  |
| <b>a</b>                                                                                              | Net unrealized gains on investments   . . . . .                                                               | <b>2a</b> |  |
| <b>b</b>                                                                                              | Donated services and use of facilities   . . . . .                                                            | <b>2b</b> |  |
| <b>c</b>                                                                                              | Recoveries of prior year grants   . . . . .                                                                   | <b>2c</b> |  |
| <b>d</b>                                                                                              | Other (Describe in Part XIV)   . . . . .                                                                      | <b>2d</b> |  |
| <b>e</b>                                                                                              | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                               | <b>2e</b> |  |
| <b>3</b>                                                                                              | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                          | <b>3</b>  |  |
| <b>4</b>                                                                                              | Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>                                    |           |  |
| <b>a</b>                                                                                              | Investment expenses not included on Form 990, Part VIII, line 7b   .                                          | <b>4a</b> |  |
| <b>b</b>                                                                                              | Other (Describe in Part XIV)   . . . . .                                                                      | <b>4b</b> |  |
| <b>c</b>                                                                                              | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                                   | <b>4c</b> |  |
| <b>5</b>                                                                                              | Total Revenue   Add lines <b>3</b> and <b>4c</b> . (This should equal Form 990, Part I, line 12 )   . . . . . | <b>5</b>  |  |

|                                                                                                          |                                                                                                                |           |  |
|----------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>Part XIII    Reconciliation of Expenses per Audited Financial Statements With Expenses per Return</b> |                                                                                                                |           |  |
| <b>1</b>                                                                                                 | Total expenses and losses per audited financial statements   . . . . .                                         | <b>1</b>  |  |
| <b>2</b>                                                                                                 | Amounts included on line 1 but not on Form 990, Part IX, line 25                                               |           |  |
| <b>a</b>                                                                                                 | Donated services and use of facilities   . . . . .                                                             | <b>2a</b> |  |
| <b>b</b>                                                                                                 | Prior year adjustments   . . . . .                                                                             | <b>2b</b> |  |
| <b>c</b>                                                                                                 | Other losses   . . . . .                                                                                       | <b>2c</b> |  |
| <b>d</b>                                                                                                 | Other (Describe in Part XIV)   . . . . .                                                                       | <b>2d</b> |  |
| <b>e</b>                                                                                                 | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                                | <b>2e</b> |  |
| <b>3</b>                                                                                                 | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                           | <b>3</b>  |  |
| <b>4</b>                                                                                                 | Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :                                     |           |  |
| <b>a</b>                                                                                                 | Investment expenses not included on Form 990, Part VIII, line 7b   . .                                         | <b>4a</b> |  |
| <b>b</b>                                                                                                 | Other (Describe in Part XIV)   . . . . .                                                                       | <b>4b</b> |  |
| <b>c</b>                                                                                                 | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                                    | <b>4c</b> |  |
| <b>5</b>                                                                                                 | Total expenses   Add lines <b>3</b> and <b>4c</b> . (This should equal Form 990, Part I, line 18 )   . . . . . | <b>5</b>  |  |

|                                                                                                                                                                                                                                                                                                                |  |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| <b>Part XIV    Supplemental Information</b>                                                                                                                                                                                                                                                                    |  |  |
| Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information. |  |  |

| Identifier                 | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|----------------------------|------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FIN 48 FOOTNOTE FROM AUDIT |                  | IN JUNE 2006, THE FASB ISSUED INTERPRETATION NO 48, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES (FIN 48). FIN 48 CLARIFIES THE ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES RECOGNIZED IN FINANCIAL STATEMENTS IN ACCORDANCE WITH FASB STATEMENT NO. 109, ACCOUNTING FOR INCOME TAXES. FIN 48 PRESCRIBES A RECOGNITION THRESHOLD AND MEASUREMENT ATTRIBUTE FOR THE FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT OF A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN AND PROVIDES GUIDANCE ON DERECOGNITION, CLASSIFICATION, INTEREST AND PENALTIES, ACCOUNTING IN INTERIM PERIODS, DISCLOSURE, AND TRANSITION. FIN 48 WAS ADOPTED BY SUTTER IN 2007 AND ITS ADOPTION DID NOT HAVE A MATERIAL EFFECT ON SUTTER'S COMBINED FINANCIAL POSITION OR RESULTS OF OPERATIONS. |

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
SUTTER HEALTH

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990

OMB No 1545-0047

2009

Open to Public  
Inspection

Employer identification number  
94-2788907

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . .

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed . . . . . ▶ ☐

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------|---------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| See Additional Data Table                          |         |                                    |                          |                                   |                                                       |                                        |                                    |

2

Enter total number of section 501(c)(3) and government organizations . . . . .

42

3

Enter total number of other organizations . . . . .

0



Software ID:

Software Version:

EIN: 94-2788907

Name: SUTTER HEALTH

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government                           | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV , appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|------------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|--------------------------------------------------------|----------------------------------------|------------------------------------|
| ALAMEDA COUNTY FOOD BANK7900 EDGEWATER DRIVE OAKLAND,CA 94621                | 94-2960297 | 501(C)(3)                          | 25,000                   |                                   |                                                        |                                        | GENERAL DONATION                   |
| AMERICAN DIABETES ASSOCIATION4600 ROSEVILLE RD NORTH HIGHLANDS,CA 95660      | 13-1623888 | 501(C)(3)                          | 10,000                   |                                   |                                                        |                                        | SPONSORSHIP                        |
| CALIFORNIA HEALTH FOUNDATION & TRUST 1215 K STREET SACRAMENTO,CA 95814       | 94-1498697 | 501(C)(3)                          | 30,000                   |                                   |                                                        |                                        | GENERAL DONATION                   |
| CALIFORNIA STATE PARKS FOUNDATION50 FRANCISCO ST SAN FRANCISCO,CA 94133      | 94-1707583 | 501(C)(3)                          | 12,500                   |                                   |                                                        |                                        | SPONSORSHIP                        |
| DAVIS FARM TO SCHOOL CONNECTIONPO BOX 1813 DAVIS,CA 95617                    | 68-0254919 | 501(C)(3)                          | 20,000                   |                                   |                                                        |                                        | SPONSORSHIP                        |
| FOOD PANTRY DAVIS ST FAMILY RESOURCE CTR 3081 TEAGARDEN SAN LEANDRO,CA 94577 | 94-3121699 | 501(C)(3)                          | 12,500                   |                                   |                                                        |                                        | GENERAL DONATION                   |
| THE EFFORT1820 J STREET SACRAMENTO,CA 95811                                  | 94-1713704 | 501(C)(3)                          | 500,000                  |                                   |                                                        |                                        | GENERAL DONATION                   |
| EMERGENCY FOOD BANK OF SAN JOAQUIN7 W SCOTTS AVENUE STOCKTON,CA 95203        | 68-0022165 | 501(C)(3)                          | 15,000                   |                                   |                                                        |                                        | GENERAL DONATION                   |
| FEEDING AMERICA35 EAST WACKER DR CHICAGO,IL 606012200                        | 36-3673599 | 501(C)(3)                          | 5,400                    |                                   |                                                        |                                        | GENERAL DONATION                   |
| FOOD BANK OF SOLANO and CONTRA COSTA COUNTYPO BOX 6324 CONCORD,CA 95424      | 94-2418054 | 501(C)(3)                          | 5,500                    |                                   |                                                        |                                        | GENERAL DONATION                   |

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government                                   | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--------------------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| INTERPLAST857 MAUDE AVENUE<br>MOUNTAIN VIEW, CA 94043                                | 23-7297770 | 501(C)(3)                          | 10,000                   |                                   |                                                       |                                        | GENERAL DONATION                   |
| LIGHT OUTREACH MINISTRIES415 WEST 6TH STREET<br>ANTIOCH, CA 94509                    | 68-0420357 | 501(C)(3)                          | 12,500                   |                                   |                                                       |                                        | GENERAL DONATION                   |
| MARCH OF DIMES-NORTHERN CALIFORNIA CHAPTER1050 SANSOME ST<br>SAN FRANCISCO, CA 94111 | 13-1846366 | 501(C)(3)                          | 140,400                  |                                   |                                                       |                                        | SPONSORSHIP                        |
| MARIN COMMUNITY FOOD BANK75 DIGITAL DRIVE<br>NOVATO, CA 94949                        | 68-0044262 | 501(C)(3)                          | 15,000                   |                                   |                                                       |                                        | GENERAL DONATION                   |
| SALVATION ARMY - THE MODESTO CITADEL625 I STREET<br>MODESTO, CA 95353                | 94-1156347 | 501(C)(3)                          | 20,000                   |                                   |                                                       |                                        | GENERAL DONATION                   |
| OKIZU FOUNDATION16 DIGITAL DRIVE<br>NOVATO, CA 94949                                 | 68-0291178 | 501(C)(3)                          | 25,000                   |                                   |                                                       |                                        | GENERAL DONATION                   |
| OPERATION HOMEFRONT 8930 FOURWINDS DR<br>SAN ANTONIO, TX 78239                       | 32-0033325 | 501(C)(3)                          | 5,400                    |                                   |                                                       |                                        | GENERAL DONATION                   |
| PLACER FOOD BANK133 CHURCH STREET<br>ROSEVILLE, CA 95678                             | 94-1740316 | 501(C)(3)                          | 14,500                   |                                   |                                                       |                                        | GENERAL DONATION                   |
| PUBLIC HEALTH INSTITUTE555 12TH STREET<br>OAKLAND, CA 94607                          | 94-1646278 | 501(C)(3)                          | 25,000                   |                                   |                                                       |                                        | GENERAL DONATION                   |
| READING PARTNERS528 VALLEY WAY<br>MILPITAS, CA 95035                                 | 77-0568469 | 501(C)(3)                          | 10,000                   |                                   |                                                       |                                        | GENERAL DONATION                   |

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government                                 | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV , appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|------------------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|--------------------------------------------------------|----------------------------------------|------------------------------------|
| REDWOOD EMPIRE FOOD BANK3320 INDUSTRIAL DRIVE SANTA ROSA,CA 95403                  | 68-0121855 | 501(C)(3)                          | 10,000                   |                                   |                                                        |                                        | GENERAL DONATION                   |
| RIVER CATS FOUNDATION INC400 BALLPARK DR WEST SACRAMENTO,CA 95691                  | 94-3367617 | 501(C)(3)                          | 25,000                   |                                   |                                                        |                                        | GENERAL DONATION                   |
| RIVER CITY FOOD BANK 1322 27TH STREET SACRAMENTO,CA 95816                          | 91-1851398 | 501(C)(3)                          | 22,000                   |                                   |                                                        |                                        | GENERAL DONATION                   |
| SACRAMENTO FOOD BANK 3333 3RD AVENUE SACRAMENTO,CA 958172808                       | 94-3315566 | 501(C)(3)                          | 10,000                   |                                   |                                                        |                                        | GENERAL DONATION                   |
| SECOND HARVEST FOOD BANK OF SANTA CRUZ CTY 800 OHLONE PARKWAY WATSONVILLE,CA 95076 | 77-0326685 | 501(C)(3)                          | 16,500                   |                                   |                                                        |                                        | GENERAL DONATION                   |
| SECOND HARVEST FOOD BANK SANTA CLARA750 CURTNER AVENUE SAN JOSE,CA 95125           | 94-2614101 | 501(C)(3)                          | 33,500                   |                                   |                                                        |                                        | GENERAL DONATION                   |
| SEROTONIN SURGE CHARITIES1955 COWELL BLVD DAVIS,CA 95616                           | 68-0411254 | 501(C)(3)                          | 50,000                   |                                   |                                                        |                                        | SPONSORSHIP                        |
| SAN FRANCISCO CONNECT-PROJECT HOMELESS1380 HOWARD STREET SAN FRANCISCO,CA 94103    | 20-4331462 | 501(C)(3)                          | 15,000                   |                                   |                                                        |                                        | GENERAL DONATION                   |
| SAN FRANCISCO FOOD BANK900 PENNSYLVANIA SAN FRANCISCO,CA 94107                     | 94-3041517 | 501(C)(3)                          | 17,500                   |                                   |                                                        |                                        | GENERAL DONATION                   |
| STANISLAUS COUNTY HEALTH SERVICES AGENCY830 SCENIC DRIVE MODESTO,CA 95353          | 94-6000540 | 501(C)(3)                          | 99,748                   |                                   |                                                        |                                        | GENERAL DONATION                   |

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government                               | (b) EIN    | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV , appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------------------------------------|------------|------------------------------------|---------------------------|-----------------------------------|--------------------------------------------------------|----------------------------------------|------------------------------------|
| TIBURCIO VASQUEZ HEALTH CENTER INC<br>33255 NINTH STREET<br>UNION CITY,CA 94587  | 23-7118361 | 501(C)(3)                          | 10,000                    |                                   |                                                        |                                        | SPONSORSHIP                        |
| TRACY INTERFAITH MINISTRIES3111 W GRANT LINE ROAD<br>TRACY,CA 95376              | 94-3150638 | 501(C)(3)                          | 10,000                    |                                   |                                                        |                                        | GENERAL DONATION                   |
| US BICYCLING HALL OF FAMEPO BOX 73385<br>DAVIS,CA 95617                          | 22-2739738 | 501(C)(3)                          | 10,000                    |                                   |                                                        |                                        | SPONSORSHIP                        |
| OPERATION ACCESS115 SANSOME ST<br>SAN FRANCISCO,CA 94104                         | 94-1380356 | 501(C)(3)                          | 150,000                   |                                   |                                                        |                                        | GENERAL DONATION                   |
| MARIN COMMUNITY FOUNDATIONS5 HAMILTON LANDING<br>NOVATO,CA 94949                 | 94-3007979 | 501(C)(3)                          | 10,000,000                |                                   |                                                        |                                        | GENERAL DONATION                   |
| MARIN GENERAL HOSPITALPO BOX 8010<br>SAN RAFAEL,CA 94912                         | 94-2823538 | 501(C)(3)                          | 157,624                   |                                   |                                                        |                                        | GRANT                              |
| CAL PACIFIC MED CTR FOUNDATIONPO BOX 7999<br>SAN FRANCISCO,CA 94120              | 94-2728423 | 501(C)(3)                          | 338,926                   |                                   |                                                        |                                        | GRANT                              |
| EDEN MEDICAL CTR20103 LAKE CHABOT<br>CASTRO VALLEY,CA 94546                      | 94-2948100 | 501(C)(3)                          | 272,251                   |                                   |                                                        |                                        | GRANT                              |
| MILLS PENINSULA HOSPITAL FOUNDATION<br>1783 EL CAMINO REAL<br>BULINGAME,CA 94010 | 23-7288765 | 501(C)(3)                          | 286,904                   |                                   |                                                        |                                        | GRANT                              |
| SUTTER MARIN180 ROWLAND WAY<br>NOVATO,CA 94945                                   | 51-0206463 | 501(C)(3)                          | 144,340                   |                                   |                                                        |                                        | GRANT                              |

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government           | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV , appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|--------------------------------------------------------|----------------------------------------|------------------------------------|
| SUTTER VNA AND HOSPICE1900 POWELL STREET EMERYVILLE,CA 94608 | 94-2607708 | 501(C)(3)                          | 721,230                  |                                   |                                                        |                                        | GRANT                              |
| SUTTER EAST BAY HOSPITALS350 HAWTHORNE OAKLAND,CA 94609      | 94-1196176 | 501(C)(3)                          | 328,138                  |                                   |                                                        |                                        | GRANT                              |

Schedule J  
(Form 990)

Compensation Information

OMB No 1545-0047

2009

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization  
SUTTER HEALTH

Employer identification number  
94-2788907

Part I

Questions Regarding Compensation

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |     |    |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |     |    |
|    | <div><div><input checked="" type="checkbox"/> First-class or charter travel</div><div><input type="checkbox"/> Housing allowance or residence for personal use</div></div> <div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Payments for business use of personal residence</div></div> <div><div><input checked="" type="checkbox"/> Tax idemnification and gross-up payments</div><div><input checked="" type="checkbox"/> Health or social club dues or initiation fees</div></div> <div><div><input type="checkbox"/> Discretionary spending account</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div> |     |    |
| b  | If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Yes |    |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Yes |    |
| 3  | Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |     |    |
|    | <div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Written employment contract</div></div> <div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Compensation survey or study</div></div> <div><div><input type="checkbox"/> Form 990 of other organizations</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>                                                                                                                                                                                                         |     |    |
| 4  | During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |     |    |
| a  | Receive a severance payment or change-of-control payment?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |     | No |
| b  | Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Yes |    |
| c  | Participate in, or receive payment from, an equity-based compensation arrangement?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |     | No |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |     |    |
|    | Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |     |    |
| 5  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |     |    |
| a  | The organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 5a  | No |
| b  | Any related organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 5b  | No |
|    | If "Yes," to line 5a or 5b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |     |    |
| 6  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |     |    |
| a  | The organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 6a  | No |
| b  | Any related organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 6b  | No |
|    | If "Yes," to line 6a or 6b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |     |    |
| 7  | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Yes |    |
| 8  | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     | No |
| 9  | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |     |    |

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

[illegible]

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

| Identifier          | Return Reference                                  | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|---------------------|---------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART I, QUESTION 1A | RELEVANT INFORMATION REGARDING COMPENSATION ITEMS | FIRST-CLASS TRAVEL OFFICERS AND KEY EMPLOYEES PAID BY SUTTER HEALTH MAY UPGRADE TO FIRST-CLASS TRAVEL FOR FLIGHTS GREATER THAN FOUR HOURS IN DURATION TRAVEL FOR COMPANIONS OFFICERS AND KEY EMPLOYEES PAID BY SUTTER HEALTH ARE ELIGIBLE TO BRING A COMPANION ON ONE BUSINESS TRIP PER CALENDAR YEAR AND HAVE THE COST OF THE AIRFARE AND MEALS PAID FOR BY SUTTER HEALTH THE COST IS ADDED TO EMPLOYEE'S WAGES TAX INDEMNIFICATION STANDARD POLICY FOR ALL SUTTER HEALTH EMPLOYEES IS THAT NON-CASH GIFTS AND AWARDS ARE GROSSED-UP FOR TAX PURPOSES THE AMOUNT OF THE GROSS-UP IS ADDED TO THE EMPLOYEE'S WAGES SOCIAL CLUB THE CEO RECEIVES A PAID MEMBERSHIP TO A LOCAL BUSINESS CLUB                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| PART I, QUESTION 3  | SUPPLEMENTAL COMPENSATION INFORMATION             | THE COMPENSATION COMMITTEE OF THE SUTTER HEALTH BOARD OF DIRECTORS RETAINS ULTIMATE DISCRETIONARY AUTHORITY OVER ALL ELEMENTS OF COMPENSATION TO ASSURE THAT ORGANIZATIONAL PURPOSES ARE APPROPRIATELY BEING SERVED THE COMPENSATION COMMITTEE USES CREDIBLE DATA SOURCES AND MAINTAINS AN OBJECTIVE "ARMS LENGTH" DECISION-MAKING PROCESS, ENSURING THE INTEGRITY OF SUTTER'S EXECUTIVE PROGRAMS AND CONSISTENCY WITH THE ORGANIZATION'S OVERALL MISSION                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| PART I, QUESTION 4B | NONQUALIFIED RETIREMENT PLAN                      | ANNUALLY, SUTTER HEALTH MAKES CONTRIBUTIONS TO PARTICIPANTS' SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP) ACCOUNTS ACTUAL CONTRIBUTIONS ARE DETERMINED ON AN INDIVIDUAL BASIS TAKING INTO ACCOUNT THE FOLLOWING FACTORS THE EXECUTIVE'S POSITION LEVEL, YEARS OF SERVICE, BASE SALARY, AND PENSION ELIGIBLE EARNINGS SUTTER HEALTH'S DEFERRED COMPENSATION PLANS, QUALIFIED PLAN AND SOCIAL SECURITY REPRESENT THE TOTAL RETIREMENT BENEFIT FOR SUTTER HEALTH'S EXECUTIVES WHILE ACTUAL AMOUNTS VARY, TYPICAL DEFERRED COMPENSATION CONTRIBUTIONS RANGE FROM 4% - 7% OF SALARY ADDITIONAL AMOUNTS ARE PROVIDED AS APPROPRIATE TO MAKE UP RETIREMENT SHORTFALLS CREATED AS A RESULT OF QUALIFIED PENSION PAY CAP LIMITS UNLESS OTHERWISE DESIGNATED, VESTED FUNDS AND THE EARNINGS ARE DISTRIBUTED UPON AN EXECUTIVE'S SEPARATION FROM SERVICE SUTTER HEALTH'S DEFERRED COMPENSATION APPROACH IS REVIEWED ON AN ANNUAL BASIS BY THE SUTTER HEALTH BOARD COMPENSATION COMMITTEE MODIFICATIONS ARE MADE TO MAINTAIN RESONABLENESS AND COMPETITIVENESS CONSISTENT WITH REGULATORY REQUIREMENTS NAME AND AMOUNT FOR 2009 PETER ANDERSON \$ 82,300 DAVID BENN \$ 125,000 ED BERDICK \$ 198,600 MARTIN BROTMAN \$ 238,900 JOHN BURNICH \$ 120,700 MIKE COHILL \$ 164,100 FLO DI BENEDETTO \$ 96,700 DAVID DRUKER MD \$ 676,200 PATRICK FRY \$ 557,120 JEFF GERARD \$ 69,200 MIKE HELM \$ 68,200 GORDON HUNT MD \$ 323,900 SARAH KREIVANS \$ 125,300 GARY LOVERIDGE \$ 30,500 ROBERT REED \$ 280,200 THOMAS BLINN \$ 218,200 MORRIS FLAUM \$ 44,000 THOMAS GAGEN \$ 137,200 WARREN KIRK \$ 116,100 JONATHAN MANIS \$ 81,700 JOHN RAY \$ 23,500 ROBERT MERWIN \$ 59,400 CHARLES WIRTH \$ 76,800                                                                                                                                                                                                                                                                                              |
| PART I, QUESTION 7  | NON-FIXED PAYMENTS                                | SPECIAL RECOGNITION AWARDS DESIGNED TO BE HIGHLY EXCEPTIONAL, SPECIAL RECOGNITION AWARDS ARE PROVIDED FROM TIME TO TIME TO INDIVIDUALS OR GROUPS WHO HAVE GONE EXTRAORDINARILY ABOVE AND BEYOND NORMAL EXPECTATIONS, ACHIEVED SIGNIFICANT RESULTS OR MADE A SIGNIFICANT CONTRIBUTION TO THE SUCCESS OF ANOTHER ORGANIZATION OR INDIVIDUAL WITHIN SUTTER HEALTH ANNUALLY, THE SUTTER HEALTH BOARD COMPENSATION COMMITTEE APPROVES TOTAL COMPENSATION / REMUNERATION (BASE SALARY + INCENTIVES + BENEFITS) MAXIMUMS FOR ALL DISQUALIFIED PERSONS ANY SPECIAL RECOGNITION AWARD THAT CAUSES AN EXECUTIVE'S TOTAL COMPENSATION / REMUNERATION LEVELS TO EXCEED PRE-APPROVED MAXIMUMS MUST BE APPROVED IN ADVANCE BY THE SUTTER HEALTH BOARD COMPENSATION COMMITTEE ANNUAL INCENTIVES THE PURPOSE OF AN ANNUAL INCENTIVE IS TO FOCUS EXECUTIVES ON SPECIFIC, SHORTER-TERM GOALS THAT ARE CRITICAL TO THE ACHIEVEMENT OF AFFILIATE, REGION, AND SYSTEM-WIDE OBJECTIVES THAT DRIVE OVERALL ORGANIZATION PERFORMANCE LONG TERM INCENTIVES LONG TERM INCENTIVES ARE COMMON-FATE PLANS FOCUSED ON SYSTEM-WIDE PERFORMANCE ATTAINMENT OF LONG-TERM SYSTEM-WIDE GOALS CAN ONLY BE ACHIEVED THROUGH THE TEAMWORK OF ALL LEADERS THEREFORE, PLAN AWARDS ARE BASED ON SHARED STRATEGIC GOALS THAT CREATE LONG-TERM ORGANIZATIONAL VALUE THESE INCENTIVES FOSTER A COMMON PURPOSE AMONG LEADERS THROUGHOUT THE SYSTEM ADMINISTRATIVE INTEGRITY TO ENSURE SUTTER HEALTH'S EXECUTIVE PROGRAMS ARE ADMINISTERED CONSISTENTLY AND WITHIN SUTTER HEALTH BOARD COMPENSATION COMMITTEE APPROVED GUIDELINES, TOTAL COMPENSATION / REMUNERATION (BASE SALARY + INCENTIVES + BENEFITS) FOR ALL DISQUALIFIED EXECUTIVES IS REPORTED ANNUALLY TO THE COMMITTEE, INCLUDING SALARY, INCENTIVES AND BENEFITS THIS ENSURES THAT SUTTER HEALTH'S EXECUTIVE PROGRAMS ARE BOTH REASONABLE AND COMPETITIVE AND THAT PRACTICES THROUGHOUT THE SYSTEM ARE MANAGED CONSISTENTLY AND WITHIN PRE-APPROVED COMPENSATION LIMITS |

Software ID:

Software Version:

EIN: 94-2788907

Name: SUTTER HEALTH

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name         | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                          | (C) Deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|------------------|----------------------------------------------------|-------------------------------------|--------------------------|---------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                  | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other compensation |                           |                         |                                 |                                                            |
| PETER ANDERSON   | (i)<br>(ii)545,954<br>0                            | 285,887<br>0                        | 15,991<br>0              | 497,893<br>0              | 16,876<br>0             | 1,362,601<br>0                  | 169,829<br>0                                               |
| DAVID BENN       | (i)<br>(ii)638,145<br>0                            | 158,555<br>0                        | 2,528<br>0               | 491,266<br>0              | 13,800<br>0             | 1,304,294<br>0                  | 221,654<br>0                                               |
| ED BERDICK       | (i)<br>(ii)798,068<br>0                            | 385,204<br>0                        | 14,096<br>0              | 852,716<br>0              | 17,509<br>0             | 2,067,593<br>0                  | 228,135<br>0                                               |
| MARTIN BROTMAN   | (i)<br>(ii)943,329<br>0                            | 233,643<br>0                        | 7,751<br>0               | 866,979<br>0              | 16,793<br>0             | 2,068,495<br>0                  | 233,396<br>0                                               |
| JOHN BURNICH     | (i)<br>(ii)490,399<br>0                            | 170,450<br>0                        | 4,945<br>0               | 527,978<br>0              | 13,309<br>0             | 1,207,081<br>0                  | 129,283<br>0                                               |
| MIKE COHILL      | (i)<br>(ii)561,114<br>0                            | 282,428<br>0                        | 10,738<br>0              | 569,966<br>0              | 14,685<br>0             | 1,438,931<br>0                  | 205,486<br>0                                               |
| FLO DI BENEDETTO | (i)<br>(ii)431,587<br>0                            | 50,000<br>0                         | 5,021<br>0               | 431,244<br>0              | 8,871<br>0              | 926,723<br>0                    | 0<br>0                                                     |
| DAVID DRUKER MD  | (i)<br>(ii)771,671<br>0                            | 477,501<br>0                        | 15,256<br>0              | 1,257,136<br>0            | 14,517<br>0             | 2,536,081<br>0                  | 371,665<br>0                                               |
| ED ERWIN         | (i)<br>(ii)189,877<br>0                            | 11,165<br>0                         | 0<br>0                   | 11,165<br>0               | 10,468<br>0             | 222,675<br>0                    | 0<br>0                                                     |
| PATRICK FRY      | (i)<br>(ii)1,388,106<br>0                          | 897,243<br>0                        | 14,148<br>0              | 1,664,838<br>0            | 28,307<br>0             | 3,992,642<br>0                  | 652,984<br>0                                               |
| JEFF GERARD      | (i)<br>(ii)568,889<br>0                            | 130,300<br>0                        | 7,822<br>0               | 492,305<br>0              | 12,998<br>0             | 1,212,314<br>0                  | 145,204<br>0                                               |
| MIKE HELM        | (i)<br>(ii)463,023<br>0                            | 265,628<br>0                        | 10,153<br>0              | 447,358<br>0              | 17,539<br>0             | 1,203,701<br>0                  | 154,609<br>0                                               |
| GORDON HUNT MD   | (i)<br>(ii)751,212<br>0                            | 322,987<br>0                        | 7,510<br>0               | 877,298<br>0              | 7,838<br>0              | 1,966,845<br>0                  | 247,956<br>0                                               |
| SARAH KREVANS    | (i)<br>(ii)799,001<br>0                            | 432,901<br>0                        | 11,058<br>0              | 758,776<br>0              | 18,922<br>0             | 2,020,658<br>0                  | 307,574<br>0                                               |
| GARY LOVERIDGE   | (i)<br>(ii)1,049,307<br>0                          | 277,769<br>0                        | 264<br>0                 | 30,500<br>0               | 341<br>0                | 1,358,181<br>0                  | 1,060,978<br>0                                             |
| ROBERT REED      | (i)<br>(ii)890,011<br>0                            | 420,901<br>0                        | 1,864<br>0               | 918,664<br>0              | 17,244<br>0             | 2,248,684<br>0                  | 299,619<br>0                                               |
| JAMES FARRELL    | (i)<br>(ii)250,858<br>0                            | 0<br>0                              | 0<br>0                   | 0<br>0                    | 0<br>0                  | 250,858<br>0                    | 0<br>0                                                     |
| CYNDI KETTMANN   | (i)<br>(ii)214,715<br>0                            | 0<br>0                              | 0<br>0                   | 0<br>0                    | 0<br>0                  | 214,715<br>0                    | 0<br>0                                                     |
| THOMAS BLINN     | (i)<br>(ii)501,236<br>0                            | 168,166<br>0                        | 11,552<br>0              | 495,519<br>0              | 12,929<br>0             | 1,189,402<br>0                  | 116,455<br>0                                               |
| MORRIS FLAUM     | (i)<br>(ii)614,212<br>0                            | 136,742<br>0                        | 12,990<br>0              | 344,808<br>0              | 21,725<br>0             | 1,130,477<br>0                  | 104,181<br>0                                               |
| THOMAS GAGEN     | (i)<br>(ii)543,493<br>0                            | 211,451<br>0                        | 5,562<br>0               | 458,954<br>0              | 15,685<br>0             | 1,235,145<br>0                  | 176,776<br>0                                               |
| WARREN KIRK      | (i)<br>(ii)565,787<br>0                            | 212,051<br>0                        | 9,702<br>0               | 461,625<br>0              | 18,669<br>0             | 1,267,834<br>0                  | 183,837<br>0                                               |
| JONATHAN MANIS   | (i)<br>(ii)493,655<br>0                            | 205,573<br>0                        | 3,604<br>0               | 474,752<br>0              | 16,920<br>0             | 1,194,504<br>0                  | 138,124<br>0                                               |
| CHARLES WIRTH    | (i)<br>(ii)417,514<br>0                            | 130,526<br>0                        | 7,799<br>0               | 274,449<br>0              | 17,527<br>0             | 847,815<br>0                    | 116,954<br>0                                               |
| JOHN RAY         | (i)<br>(ii)345,671<br>0                            | 81,642<br>0                         | 8,867<br>0               | 224,903<br>0              | 7,782<br>0              | 668,865<br>0                    | 64,321<br>0                                                |
| ROBERT MERWIN    | (i)<br>(ii)505,806<br>0                            | 186,866<br>0                        | 5,717<br>0               | 357,949<br>0              | 15,685<br>0             | 1,072,023<br>0                  | 174,133<br>0                                               |

SCHEDULE O  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.  
▶ Attach to Form 990.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization  
SUTTER HEALTH

Employer identification number  
94-2788907

| Identifier                                                                | Return Reference                              | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|---------------------------------------------------------------------------|-----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| MISSION STATEMENT                                                         | FORM 990, PART I, LINE 1 AND PART III, LINE 1 | WE ENHANCE THE WELL-BEING OF PEOPLE IN THE COMMUNITIES WE SERVE THROUGH A NOT-FOR-PROFIT COMMITMENT TO COMPASSION AND EXCELLENCE IN HEALTH CARE SERVICES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| SIGNIFICANT PROGRAM SERVICES UNDERTAKEN BY THE ORGANIZATION DURING THE YR | FORM 990, PART III, LINE 2                    | ON 7/1/2009 SUTTER CONNECT, A 100% OWNED NONPROFIT MUTUAL BENEFIT CORPORATION, CONVERTED TO A LIMITED LIABILITY CORPORATION, 100% OWNED BY SUTTER HEALTH FINANCIAL DATA FOR SUTTER CONNECT FROM JULY THROUGH DECEMBER 2009 IS INCLUDED IN THE FORM 990 FOR SUTTER HEALTH SUTTER CONNECT'S CORE ACTIVITY IS PROVIDING HEALTHCARE MANAGEMENT AND ADMINISTRATIVE SERVICES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| EXEMPT PURPOSE ACHIEVEMENTS                                               | FORM 990, PART III, LINE 4A                   | SUTTER HEALTH PROVIDES ADMINISTRATIVE AND CONSULTING SERVICES TO ITS AFFILIATES SUTTER HEALTH AND ITS AFFILIATES COMPRISE A NOT-FOR-PROFIT INTEGRATED HEALTH CARE DELIVERY SYSTEM THAT SHARES RESOURCES AND EXPERTISE TO ADVANCE HEALTH CARE QUALITY SERVING MORE THAN 100 COMMUNITIES IN NORTHERN CALIFORNIA, THE SUTTER HEALTH SYSTEM IS A REGIONAL LEADER IN CARDIAC CARE, CANCER TREATMENT, ORTHOPEDICS, OBSTETRICS AND NEWBORN INTENSIVE CARE, AND IS A PIONEER IN ADVANCED PATIENT SAFETY TECHNOLOGY THE SUTTER HEALTH SYSTEM CONSISTS OF - HOSPITALS, PHYSICIAN CLINICS AND OTHER OUTPATIENT CARE CENTERS IN MORE THAN 100 COMMUNITIES IN NORTHERN CALIFORNIA, SOUTHERN OREGON AND HAWAII - NEARLY 48,000 EMPLOYEES AND ABOUT 5,000 VOLUNTEERS - 25 ACUTE CARE HOSPITALS - FIVE MEDICAL FOUNDATIONS (CLINICS WITH EXCLUSIVE CONTRACTS WITH MEDICAL GROUPS) - FOUR TRAUMA CENTERS - 11 NEONATAL INTENSIVE CARE UNITS - FIVE ACUTE REHABILITATION CENTERS - NINE CANCER CENTERS - EIGHT CARDIAC CENTERS - OCCUPATIONAL HEALTH SERVICES - LONG-TERM CARE CENTERS - BEHAVIORAL HEALTH SERVICES - HOME HEALTH AND HOSPICE SERVICES - MEDICAL RESEARCH CENTERS - EDUCATION CENTERS AND PHYSICIAN TRAINING PROGRAMS - EXPRESS MEDICAL CLINICS AS ONE OF THE NATION'S LEADING NOT-FOR-PROFIT INTEGRATED HEALTH CARE DELIVERY SYSTEMS, WE APPROACH CARE FROM A COMMON MISSION OF ENHANCING THE HEALTH AND WELL-BEING OF PEOPLE IN THE COMMUNITIES WE SERVE THROUGH A NOT-FOR-PROFIT COMMITMENT TO COMPASSION AND EXCELLENCE TO HELP CARRY OUT OUR MISSION, WE ARE GUIDED BY SEVEN CORE VALUES 1 HONESTY AND INTEGRITY 2 EXCELLENCE AND QUALITY 3 COMMUNITY 4 INNOVATION 5 TEAMWORK 6 COMPASSION AND CARING 7 AFFORDABILITY HEADQUARTERED IN SACRAMENTO, A COMMUNITY-BASED BOARD OF DIRECTORS GOVERNS SUTTER HEALTH TO VIEW A LIST OF SUTTER HEALTH AFFILIATES, PLEASE VIEW FORM 990, SCHEDULE A, PART IV |
| DESCRIBE THE PROCESS USED BY MGMT &/OR GOVERNING BODY TO REVIEW FORM 990  | FORM 990, PART VI, QUESTION 11                | SUTTER HEALTH HAS A CENTRALIZED TAX DEPARTMENT RESPONSIBLE FOR THE PREPARATION OF THE FORM 990 ANNUALLY THE TAX DEPARTMENT PROVIDES TRAINING AND EDUCATION TO PERSONNEL WHO ASSIST THE TAX DEPARTMENT IN COLLECTING AND REVIEWING DATA TO BE REPORTED ON THE FORM 990 THE PREPARATION MATERIAL IS REVIEWED BY VARIOUS DEPARTMENTS INCLUDING TAX, FINANCE, OFFICE OF THE GENERAL COUNSEL, AND HUMAN RESOURCES A NATIONAL ACCOUNTING FIRM PREPARES AND/OR REVIEWS THE RETURN A COMPLETED RETURN IS THEN REVIEWED BY THE TAX DEPARTMENT AND THE AFFILIATE WITH THE CHIEF FINANCIAL OFFICER GIVING HIS/HER APPROVAL BEFORE THE RETURN IS FILED                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| DESCRIPTION OF PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST  | FORM 990, PART VI, QUESTION 12                | EACH INDIVIDUAL BOARD MEMBER AND OFFICER HAS TO SIGN AN ACKNOWLEDGEMENT FORM THAT THEY HAVE READ THE POLICY ANNUALLY A DISCLOSURE STATEMENT IS COMPLETED BY ALL OFFICERS AND BOARD MEMBERS ON THIS STATEMENT THE INDIVIDUAL WILL LIST A WIDE RANGE OF INFORMATION WHICH INCLUDES BUSINESS RELATIONSHIPS, EMPLOYMENT RELATIONSHIPS, PROPERTY INTERESTS, AND THOSE OF RELATED PARTIES THE CEO AND BOARD CHAIR WILL REVIEW AND MONITOR SITUATIONS THAT MAY POSE A POTENTIAL CONFLICT OF INTEREST THE CEO AND BOARD CHAIR MAY CONSULT WITH THE OFFICE OF THE GENERAL COUNSEL AS NECESSARY IF THERE IS A POTENTIAL CONFLICT OF INTEREST RELATED TO A PARTICULAR TRANSACTION, THE INTERESTED DIRECTOR MUST DISCLOSE THE EXISTENCE AND NATURE OF THE RELATIONSHIP THE BOARD CHAIR MAY APPOINT A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE THE CONFLICT UNTIL THE POTENTIAL CONFLICT IS RESOLVED, THE BOARD CHAIR MAY REQUEST THE DIRECTOR TO LEAVE THE ROOM OR NOT PARTICIPATE DURING RELATED PRESENTATIONS AND DISCUSSIONS IN ALL CIRCUMSTANCES INVOLVING AN ACTUAL CONFLICT, THE INTERESTED DIRECTOR SHALL REFRAIN FROM VOTING ON ANY MATTER RELATED TO THE TRANSACTION                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| PROCESS FOR DETERMINING COMPENSATION                                      | FORM 990, PART VI, QUESTION 15                | THE COMPENSATION COMMITTEE OF THE SUTTER HEALTH BOARD OF DIRECTORS RETAINS ULTIMATE DISCRETIONARY AUTHORITY OVER ALL ELEMENTS OF COMPENSATION TO ASSURE THAT ORGANIZATIONAL PURPOSES ARE APPROPRIATELY BEING SERVED THE COMPENSATION COMMITTEE USES CREDIBLE DATA SOURCES AND MAINTAINS AN OBJECTIVE "ARMS LENGTH" DECISION-MAKING PROCESS, ENSURING THE INTEGRITY OF SUTTER'S EXECUTIVE PROGRAMS AND CONSISTENCY WITH THE ORGANIZATION'S OVERALL MISSION IN ORDER TO ENSURE EXTERNAL COMPETITIVENESS, NATIONAL, CALIFORNIA AND LOCAL MARKET AREA COMPENSATION DATA COMPARISONS ARE REVIEWED COMPETITIVE ANALYSIS INCLUDES (A) BASE SALARY, (B) TOTAL CASH (BASE SALARY + INCENTIVES) AND (C) TOTAL REMUNERATION (BASE SALARY + INCENTIVES + BENEFITS) THIS ANALYSIS INCLUDES COMPARABLE ORGANIZATIONS AND GEOGRAPHIC CONSIDERATIONS FOR THE MOST SENIOR EXECUTIVE POSITIONS, NATIONAL COMPARISONS FOR ORGANIZATIONS SIMILAR IN SIZE, SCOPE AND COMPLEXITY AS SUTTER HEALTH ARE MOST APPROPRIATE SINCE IT IS A NATIONAL MARKETPLACE IN WHICH SUTTER COMPETES FOR EXECUTIVE TALENT ON THE OTHER HAND, BECAUSE CALIFORNIA'S UNDERLYING COMPENSATION STRUCTURE IS HIGHER THAN NATIONAL DATA (ESPECIALLY IN THE BAY AREA), REGIONAL PAY COMPARISONS AND ADJUSTMENTS ARE MADE COMPENSATION FOR ALL OFFICERS OF THE ORGANIZATION (IE , CEO, CFO, COO) UNDERGOES A REVIEW AND COMPENSATION COMMITTEE APPROVAL ANNUALLY KEY EMPLOYEES AND OTHER EXECUTIVES OF SUTTER HEALTH WHO ARE CONSIDERED DISQUALIFIED PERSONS FOR FORM 990 REPORTING PURPOSES ARE HANDLED IN THE SAME MANNER                                                                                                                                                                                                                                                                                                                             |
| AVAIL OF GOV DOCS, CONFLICT OF INTEREST POLICY, & FIN STMTS TO GEN PUBLIC | FORM 990, PART VI, QUESTION 19                | THE SUTTER HEALTH SYSTEM POSTS ITS CURRENT AND PAST AUDITED FINANCIAL STATEMENTS AT SUTTERHEALTH.ORG OTHER DOCUMENTS ARE ALSO LOCATED AT THIS WEBSITE INCLUDING THE ANNUAL REPORT, MISSION STATEMENT, HISTORY, PAST FORM 990'S, AND LINKS TO AFFILIATE WEBSITES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| COMPILATION, REVIEW AND AUDIT OF INDEPENDENT ACCOUNTANT                   | FORM 990, PART XI, QUESTION 2                 | ANNUALLY THE SUTTER HEALTH SYSTEM HAS AN AUDIT OF COMBINED BALANCE SHEETS AND STATEMENTS OF OPERATIONS PERFORMED BY INDEPENDENT AUDITORS AN AUDIT COMMITTEE SELECTS THE AUDITORS AND REVIEWS RESULTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

|                          |                                                                                                                                                                                                               |                           |
|--------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| SCHEDULE R<br>(Form 990) | Related Organizations and Unrelated Partnerships<br><br>▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.<br>▶ Attach to Form 990. ▶ See separate instructions. | OMB No 1545-0047          |
|                          |                                                                                                                                                                                                               | 2009                      |
|                          |                                                                                                                                                                                                               | Open to Public Inspection |

|                                                        |                                              |
|--------------------------------------------------------|----------------------------------------------|
| Department of the Treasury<br>Internal Revenue Service |                                              |
| Name of the organization<br>SUTTER HEALTH              | Employer identification number<br>94-2788907 |

Part I

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

| (a)<br>Name, address, and EIN of disregarded entity                                | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
| SUTTER CONNECT<br>10470 OLD PLACERVILLE ROAD<br>SACRAMENTO, CA 95827<br>68-0209157 | HLTH CARE ADM           | CA                                               | 32,806,429          | 37,580,389                | SUTTER HLTH                      |

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a)<br>Name, address, and EIN of related organization | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity |
|-------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|
|-------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|

See Additional Data Table

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a)<br>Name, address, and EIN of<br>related organization                                | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Predominant income<br>(related, unrelated,<br>excluded from tax<br>under sections 512-<br>514) | (f)<br>Share of total income | (g)<br>Share of end-of-year<br>assets | (h)<br>Disproprtionate<br>allocations? |    | (i)<br>Code V—UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    |
|-----------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------------------|-------------------------------------|-------------------------------------------------------------------------------------------------------|------------------------------|---------------------------------------|----------------------------------------|----|-------------------------------------------------------------------------|-------------------------------------------|----|
|                                                                                         |                         |                                                              |                                     |                                                                                                       |                              |                                       | Yes                                    | No |                                                                         | Yes                                       | No |
| NORTH BAY REGIONAL<br>SURGERY CTR<br><br>2200 RIVER PLAZA<br>SAC, CA95833<br>20-8633751 | MEDICAL SERVICES        | CA                                                           | SUTTER HEALTH                       | RELATED                                                                                               | 1,808,449                    | 5,959,720                             |                                        | No |                                                                         | Yes                                       |    |

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a)<br>Name, address, and EIN of related organization                             | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Percentage<br>ownership |
|-----------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|--------------------------------------------------------|------------------------------|------------------------------------------|--------------------------------|
| SUTTER CONNECT<br>10470 OLD PLACERVILLE ROAD<br>SACRAMENTO, CA95827<br>68-0209157 | HEALTH CARE<br>ADMIN    | CA                                                        | SUTTER HEALTH                       | NONPROFIT CORP                                         | 31,021,134                   | 0                                        | 100 000 %                      |

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)

|                                                                                                                                                       |    |     |    |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| Note. Complete line 1 if any entity is listed in Parts II, III or IV                                                                                  |    | Yes | No |
| 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? |    |     |    |
| a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity                                                           | 1a | Yes |    |
| b Gift, grant, or capital contribution to other organization(s)                                                                                       | 1b | Yes |    |
| c Gift, grant, or capital contribution from other organization(s)                                                                                     | 1c | Yes |    |
| d Loans or loan guarantees to or for other organization(s)                                                                                            | 1d | Yes |    |
| e Loans or loan guarantees by other organization(s)                                                                                                   | 1e | Yes |    |
|                                                                                                                                                       |    |     |    |
| f Sale of assets to other organization(s)                                                                                                             | 1f | Yes |    |
| g Purchase of assets from other organization(s)                                                                                                       | 1g | Yes |    |
| h Exchange of assets                                                                                                                                  | 1h | Yes |    |
| i Lease of facilities, equipment, or other assets to other organization(s)                                                                            | 1i | Yes |    |
|                                                                                                                                                       |    |     |    |
| j Lease of facilities, equipment, or other assets from other organization(s)                                                                          | 1j | Yes |    |
| k Performance of services or membership or fundraising solicitations for other organization(s)                                                        | 1k | Yes |    |
| l Performance of services or membership or fundraising solicitations by other organization(s)                                                         | 1l | Yes |    |
| m Sharing of facilities, equipment, mailing lists, or other assets                                                                                    | 1m | Yes |    |
| n Sharing of paid employees                                                                                                                           | 1n | Yes |    |
|                                                                                                                                                       |    |     |    |
| o Reimbursement paid to other organization for expenses                                                                                               | 1o | Yes |    |
| p Reimbursement paid by other organization for expenses                                                                                               | 1p | Yes |    |
|                                                                                                                                                       |    |     |    |
| q Other transfer of cash or property to other organization(s)                                                                                         | 1q | Yes |    |
| r Other transfer of cash or property from other organization(s)                                                                                       | 1r | Yes |    |

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

|     | (a)<br>Name of other organization | (b)<br>Transaction<br>type(a-r) | (c)<br>Amount involved |
|-----|-----------------------------------|---------------------------------|------------------------|
| (1) | See Additional Data Table         |                                 |                        |
| (2) |                                   |                                 |                        |
| (3) |                                   |                                 |                        |
| (4) |                                   |                                 |                        |
| (5) |                                   |                                 |                        |
| (6) |                                   |                                 |                        |

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a)<br>Name, address, and EIN of entity | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state or foreign<br>country) | (d)<br>Are all<br>partners<br>section<br>501(c)(3)<br>organizations? |    | (e)<br>Share of<br>end-of-year<br>assets | (f)<br>Disproportionate<br>allocations? |    | (g)<br>Code V—UBI<br>amount in box<br>20 of Schedule K-1<br>(Form 1065) | (h)<br>General or<br>managing<br>partner? |    |
|-----------------------------------------|-------------------------|--------------------------------------------------------|----------------------------------------------------------------------|----|------------------------------------------|-----------------------------------------|----|-------------------------------------------------------------------------|-------------------------------------------|----|
|                                         |                         |                                                        | Yes                                                                  | No |                                          | Yes                                     | No |                                                                         | Yes                                       | No |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |
|                                         |                         |                                                        |                                                                      |    |                                          |                                         |    |                                                                         |                                           |    |

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN of related organization                                                             | (b)<br>Primary Activity | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Exempt Code section | (e)<br>Public charity status<br>(if 501(c)(3)) | (f)<br>Direct Controlling Entity |
|-------------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------|----------------------------|------------------------------------------------|----------------------------------|
| ADOLESCENT TREATMENT CENTERS INC<br><br>390 40TH STREET<br>OAKLAND, CA94609<br>68-0088443                         | HEALTH CARE             | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER EBH                       |
| ALTA BATES SUMMIT FOUNDATION<br><br>2855 TELEGRAPH AVE 601<br>BERKELEY, CA94705<br>51-0160184                     | FUNDRAISING             | CA                                                  | 501(C)(3)                  | 11a                                            | SUTTER EBH                       |
| SUTTER EAST BAY HOSPITALS<br><br>2450 ASHBY AVE<br>BERKELEY, CA94705<br>94-1196176                                | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SUTTER WEST BAY HOSPITALS<br><br>2333 BUCHANAN STREET<br>SAN FRANCISCO, CA94115<br>94-0562680                     | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| CALIFORNIA PACIFIC MEDICAL CTR FOUND<br><br>2015 STEINER STREET 2ND FLOOR<br>SAN FRANCISCO, CA94115<br>94-2728423 | FUNDRAISING             | CA                                                  | 501(C)(3)                  | 11a                                            | SUTTER WBH                       |
| DELTA MEMORIAL HOSPITAL FOUNDATION<br><br>3901 LONE TREE WAY<br>ANTIOCH, CA94509<br>94-2417022                    | FUNDRAISING             | CA                                                  | 501(C)(3)                  | 11a                                            | SUTTER DELTA                     |
| EAST BAY PERINATAL CENTER<br><br>350 HAWTHORNE AVE<br>OAKLAND, CA94609<br>51-0172285                              | HEALTH CARE             | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER EBH                       |
| EDEN MEDICAL CENTER<br><br>20103 LAKE CHABOT ROAD<br>CASTRO VALLEY, CA94546<br>94-2948100                         | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| MARIN COMMUNITY HEALTH<br><br>250 BON AIRE ROAD<br>GREENBRAE, CA94904<br>94-2994751                               | SUPPORTING OR           | CA                                                  | 501(C)(3)                  | 11b                                            | SUTTER HLTH                      |
| MARIN GENERAL HOSPITAL<br><br>250 BON AIRE ROAD<br>GREENBRAE, CA94904<br>94-2823538                               | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| MEMORIAL HOSPITAL LOS BANOS<br><br>520 W I STREET<br>LOS BANOS, CA93635<br>94-1551464                             | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER CVH                       |
| SUTTER CENTRAL VALLEY HOSPITALS<br><br>1700 COFFEE ROAD<br>MODESTO, CA95355<br>94-1080917                         | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| MILLS-PENINSULA HEALTH SERVICES<br><br>1501 TROUSDALE DRIVE<br>BURLINGAME, CA94010<br>94-1156265                  | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| MILLS-PENINSULA HOSPITAL FOUNDATION<br><br>1501 TROUSDALE DRIVE<br>BURLINGAME, CA94010<br>23-7288765              | FUNDRAISING             | CA                                                  | 501(C)(3)                  | 11a                                            | MPHS                             |
| MILLS-PENINSULA SENIOR FOCUS<br><br>1720 EL CAMINO REAL<br>BURLINGAME, CA94010<br>94-2663918                      | HEALTH CARE             | CA                                                  | 501(C)(3)                  | 9                                              | MPHS                             |
| PALO ALTO MEDICAL FOUNDATION<br><br>2350 EL CAMINO REAL<br>MOUNTAIN VIEW, CA94040<br>94-1156581                   | HEALTH CARE             | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| PALO ALTO MEDICAL FOUNDATION HOSPITAL CO<br><br>570 WILLOW ROAD<br>MENLO PARK, CA94025<br>94-2206441              | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SUTTER WEST BAY MEDICAL FOUNDATION<br><br>2015 STEINER STREET 1ST FLOOR<br>SAN FRANCISCO, CA94115<br>94-2948131   | HEALTH CARE             | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SAMUEL MERRITT UNIVERSITY<br><br>450 30TH STREET 2840<br>OAKLAND, CA94609<br>94-2992642                           | UNIVERSITY              | CA                                                  | 501(C)(3)                  | 2                                              | SUTTER EBH                       |
| ST LUKE'S HEALTH CARE CENTER<br><br>3555 CAESAR CHAVEZ STREET<br>SAN FRANCISCO, CA94110<br>51-0201241             | HEALTH CARE             | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER WBH                       |
| SUTTER AMADOR HOSPITAL<br><br>200 MISSION BLVD<br>JACKSON, CA95642<br>68-0291072                                  | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SUTTER AUBURN FAITH HOSPITAL FOUNDATION<br><br>11815 EDUCATION ST<br>AUBURN, CA95602<br>94-2594966                | FUNDRAISING             | CA                                                  | 501(C)(3)                  | 7                                              | SUTTER SSR                       |
| SUTTER COAST HOSPITAL<br><br>800 E WASHINGTON BLVD<br>CRESCENT CITY, CA95531<br>94-2988520                        | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SUTTER DAVIS HOSPITAL FOUNDATION<br><br>2000 SUTTER PLACE<br>DAVIS, CA95616<br>68-0217870                         | FUNDRAISING             | CA                                                  | 501(C)(3)                  | 11a                                            | SUTTER SSR                       |
| SUTTER DELTA MEDICAL CENTER<br><br>3901 LONE TREE WAY<br>ANTIOCH, CA94509<br>94-1552887                           | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SUTTER EAST BAY MEDICAL FOUNDATION<br><br>3687 MT DIABLO BLVD 200<br>LAFAYETTE, CA94549<br>94-2690415             | HEALTH CARE             | CA                                                  | 501(C)(3)                  | 11B                                            | SUTTER HLTH                      |
| SUTTER GOULD MEDICAL FOUNDATION<br><br>600 COFFEE ROAD<br>MODESTO, CA95355<br>94-1682256                          | HEALTH CARE             | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SUTTER HEALTH<br><br>2200 RIVER PLAZA DRIVE<br>SACRAMENTO, CA95833<br>94-2788907                                  | SUPPORTING OR           | CA                                                  | 501(C)(3)                  | 11c                                            | NA                               |
| SUTTER HEALTH PACIFIC<br><br>91-2301 FT WEAVER RD<br>EWA BEACH HI, HI96706<br>99-0298651                          | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SUTTER HEALTH SACRAMENTO SIERRA REGION<br><br>2800 L STREET 7TH FLOOR<br>SACRAMENTO, CA95816<br>94-1156621        | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN of related organization                                                        | (b)<br>Primary Activity | (c)<br>Legal Domicile<br>(State or Foreign Country) | (d)<br>Exempt Code section | (e)<br>Public charity status<br>(if 501(c)(3)) | (f)<br>Direct Controlling Entity |
|--------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------|----------------------------|------------------------------------------------|----------------------------------|
| SUTTER INSURANCE SERVICES CORPORATION<br><br>745 FORT STREET SUITE 800<br>HONOLULU HI, CA96813<br>99-0289310 | INSURANCE SER           | HI                                                  | 501(C)(3)                  | 11b                                            | SUTTER HLTH                      |
| SUTTER LAKESIDE HOSPITAL<br><br>5176 HILL ROAD EAST<br>LAKEPORT, CA95453<br>94-1628356                       | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SUTTER MARIN<br><br>180 ROWLAND WAY<br>NOVATO, CA94945<br>51-0206463                                         | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SUTTER MATERNITY SURGERY CTR SANTA CRUZ<br><br>2900 CHANTICLEER AVE<br>SANTA CRUZ, CA95065<br>68-0279954     | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | PAMF                             |
| SUTTER MEDICAL CENTER FOUNDATION<br><br>20130 LAKE CHABOT RD 103<br>CASTRO VALLEY, CA94546<br>94-2788906     | FUNDRAISING             | CA                                                  | 501(C)(3)                  | 7                                              | SUTTER HLTH                      |
| SUTTER MEDICAL CENTER OF CASTRO VALLY<br><br>2800 L STREET 620<br>SACRAMENTO, CA95816<br>77-0146047          | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SUTTER MEDICAL CENTER OF SANTA ROSA<br><br>3325 CHANATE RD<br>SANTA ROSA, CA95404<br>68-0374805              | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SUTTER MEDICAL FOUNDATION<br><br>2800 L STREET 7TH FLOOR<br>SACRAMENTO, CA95816<br>68-0273974                | HEALTH CARE             | CA                                                  | 501(C)(3)                  | 11b                                            | SUTTER HLTH                      |
| SUTTER NORTH MEDICAL FOUNDATION<br><br>969 PLUMAS STREET 205<br>YUBA CITY, CA95991<br>94-1080019             | HEALTH CARE             | CA                                                  | 501(C)(3)                  | 11b                                            | SUTTER HLTH                      |
| SUTTER REGIONAL MEDICAL FOUNDATION<br><br>2720 LOW COURT<br>FAIRFIELD, CA94534<br>20-0078199                 | HEALTH CARE             | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SUTTER ROSEVILLE MEDICAL CTR FOUNDATION<br><br>ONE MEDICAL PLAZA<br>ROSEVILLE, CA95661<br>68-0040113         | FUNDRAISING             | CA                                                  | 501(C)(3)                  | 11a                                            | SUTTER SSR                       |
| SUTTER SOLANO CHARITABLE FOUNDATION<br><br>300 HOSPITAL DRIVE<br>VALLEJO, CA94589<br>94-2668262              | FUNDRAISING             | CA                                                  | 501(C)(3)                  | 11a                                            | SUTTER SOLAN                     |
| SUTTER SOLANO MEDICAL CENTER<br><br>300 HOSPITAL DRIVE<br>VALLEJO, CA94589<br>94-1241942                     | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SUTTER TRACY COMMUNITY HOSPITAL<br><br>1420 N TRACY BLVD<br>TRACY, CA95376<br>94-1196220                     | HOSPITAL                | CA                                                  | 501(C)(3)                  | 3                                              | SUTTER HLTH                      |
| SUTTER VISITING NURSE ASSOC AND HOSPICE<br><br>1900 POWELL ST 300<br>EMERYVILLE, CA94608<br>94-6068843       | HEALTH CARE             | CA                                                  | 501(C)(3)                  | 9                                              | SUTTER HLTH                      |
| SUTTER VNA AND HOSPICE FOUNDATION<br><br>1900 POWELL ST 300<br>EMERYVILLE, CA94608<br>94-2607708             | FUNDRAISING             | CA                                                  | 501(C)(3)                  | 9                                              | SUTTER VNA                       |
| TRACY HOSPITAL FOUNDATION<br><br>1420 N TRACY BLVD<br>TRACY, CA95376<br>68-0318845                           | FUNDRAISING             | CA                                                  | 501(C)(3)                  | 11a                                            | SUTTER TRACY                     |

Form 990, Schedule R, Part V - Transactions With Related Organizations

| (a)<br>Name of other organization |                                            | (b)<br>Transaction<br>type(a-r) | (c)<br>Amount Involved<br>(\$) |
|-----------------------------------|--------------------------------------------|---------------------------------|--------------------------------|
| (1)                               | AUBURN FAITH COMMUNITY HOSPITAL FOUNDATION | k                               | 207                            |
| (2)                               | EDEN MEDICAL CENTER                        | b                               | 272,251                        |
| (3)                               | EDEN MEDICAL CENTER                        | k                               | 10,950,781                     |
| (4)                               | EDEN MEDICAL CENTER                        | o                               | 1,887,813                      |
| (5)                               | EDEN MEDICAL CENTER                        | p                               | 22,374,487                     |
| (6)                               | EDEN MEDICAL CENTER                        | q                               | 46,550                         |
| (7)                               | EDEN MEDICAL CENTER                        | r                               | 36,354,138                     |
| (8)                               | MARIN COMMUNITY HEALTH                     | q                               | 3,582,244                      |
| (9)                               | MARIN GENERAL HOSPITAL                     | a                               | 1,326,804                      |
| (10)                              | MARIN GENERAL HOSPITAL                     | b                               | 157,624                        |
| (11)                              | MARIN GENERAL HOSPITAL                     | k                               | 8,910,098                      |
| (12)                              | MARIN GENERAL HOSPITAL                     | o                               | 4,004,541                      |
| (13)                              | MARIN GENERAL HOSPITAL                     | p                               | 29,304,172                     |
| (14)                              | MARIN GENERAL HOSPITAL                     | q                               | 23,885,360                     |
| (15)                              | MARIN GENERAL HOSPITAL                     | r                               | 39,722,982                     |
| (16)                              | MILLS PENINSULA HEALTH SERVICES            | b                               | 286,905                        |
| (17)                              | MILLS PENINSULA HEALTH SERVICES            | k                               | 9,306,014                      |
| (18)                              | MILLS PENINSULA HEALTH SERVICES            | o                               | 2,307,135                      |
| (19)                              | MILLS PENINSULA HEALTH SERVICES            | p                               | 32,286,368                     |
| (20)                              | MILLS PENINSULA HEALTH SERVICES            | q                               | 25,462,890                     |
| (21)                              | MILLS PENINSULA HEALTH SERVICES            | r                               | 16,624,599                     |
| (22)                              | NORTH BAY REGIONAL SURGERY CENTER          | i                               | 294,976                        |
| (23)                              | NORTH BAY REGIONAL SURGERY CENTER          | p                               | 17,567                         |
| (24)                              | PALO ALTO MEDICAL FOUNDATION               | k                               | 56,804,610                     |
| (25)                              | PALO ALTO MEDICAL FOUNDATION               | l                               | 5,880,882                      |
| (26)                              | PALO ALTO MEDICAL FOUNDATION               | o                               | 16,203,460                     |
| (27)                              | PALO ALTO MEDICAL FOUNDATION               | p                               | 99,636,568                     |
| (28)                              | PALO ALTO MEDICAL FOUNDATION               | q                               | 90,436,553                     |
| (29)                              | PALO ALTO MEDICAL FOUNDATION               | r                               | 213,812,095                    |
| (30)                              | PALO ALTO MEDICAL FOUNDATION HOSPITAL CORP | k                               | 97,922                         |
| (31)                              | PALO ALTO MEDICAL FOUNDATION HOSPITAL CORP | o                               | 5,606                          |
| (32)                              | PALO ALTO MEDICAL FOUNDATION HOSPITAL CORP | p                               | 14,553                         |
| (33)                              | SISCO                                      | i                               | 156,370                        |
| (34)                              | SISCO                                      | o                               | 8,081,801                      |
| (35)                              | SISCO                                      | p                               | 5,290,134                      |
| (36)                              | SMC - CASTRO VALLEY                        | k                               | 480                            |
| (37)                              | SMC - CASTRO VALLEY                        | o                               | 221,126                        |
| (38)                              | SMC - CASTRO VALLEY                        | p                               | 1,456,885                      |
| (39)                              | SMC - CASTRO VALLEY                        | q                               | 45,087,757                     |
| (40)                              | SMC - CASTRO VALLEY                        | r                               | 1,800,000                      |
| (41)                              | SUTTER AMADOR HOSPITAL                     | k                               | 2,149,830                      |
| (42)                              | SUTTER AMADOR HOSPITAL                     | o                               | 1,136,866                      |
| (43)                              | SUTTER AMADOR HOSPITAL                     | p                               | 7,101,645                      |
| (44)                              | SUTTER AMADOR HOSPITAL                     | q                               | 1,000,000                      |
| (45)                              | SUTTER AMADOR HOSPITAL                     | r                               | 1,507,929                      |
| (46)                              | SUTTER CENTRAL VALLEY HOSPITALS            | k                               | 21,426,694                     |
| (47)                              | SUTTER CENTRAL VALLEY HOSPITALS            | o                               | 2,772,728                      |
| (48)                              | SUTTER CENTRAL VALLEY HOSPITALS            | p                               | 29,465,817                     |
| (49)                              | SUTTER CENTRAL VALLEY HOSPITALS            | q                               | 199,657                        |
| (50)                              | SUTTER CENTRAL VALLEY HOSPITALS            | r                               | 132,329,450                    |
| (51)                              | SUTTER COAST HOSPITAL                      | k                               | 2,939,118                      |
| (52)                              | SUTTER COAST HOSPITAL                      | o                               | 411,251                        |
| (53)                              | SUTTER COAST HOSPITAL                      | p                               | 5,038,002                      |
| (54)                              | SUTTER COAST HOSPITAL                      | q                               | 1,000,000                      |
| (55)                              | SUTTER COAST HOSPITAL                      | r                               | 5,280,695                      |
| (56)                              | SUTTER CONNECT                             | o                               | 13,120                         |
| (57)                              | SUTTER CONNECT                             | p                               | 2,812,049                      |
| (58)                              | SUTTER DAVIS HOSPITAL FOUNDATION           | k                               | 71                             |
| (59)                              | SUTTER DELTA MEDICAL CENTER                | k                               | 6,138,669                      |
| (60)                              | SUTTER DELTA MEDICAL CENTER                | o                               | 1,306,407                      |
| (61)                              | SUTTER DELTA MEDICAL CENTER                | p                               | 20,344,256                     |
| (62)                              | SUTTER DELTA MEDICAL CENTER                | q                               | 2,000,000                      |
| (63)                              | SUTTER DELTA MEDICAL CENTER                | r                               | 6,261,780                      |
| (64)                              | SUTTER EAST BAY HOSPITALS                  | b                               | 328,138                        |
| (65)                              | SUTTER EAST BAY HOSPITALS                  | k                               | 28,866,210                     |
| (66)                              | SUTTER EAST BAY HOSPITALS                  | o                               | 9,014,057                      |
| (67)                              | SUTTER EAST BAY HOSPITALS                  | p                               | 64,636,922                     |
| (68)                              | SUTTER EAST BAY HOSPITALS                  | q                               | 39,069,154                     |
| (69)                              | SUTTER EAST BAY HOSPITALS                  | r                               | 107,285,052                    |
| (70)                              | SUTTER EAST BAY MEDICAL FOUNDATION         | k                               | 2,365,603                      |
| (71)                              | SUTTER EAST BAY MEDICAL FOUNDATION         | o                               | 93,938                         |
| (72)                              | SUTTER EAST BAY MEDICAL FOUNDATION         | p                               | 3,240,491                      |
| (73)                              | SUTTER EAST BAY MEDICAL FOUNDATION         | q                               | 14,582,607                     |
| (74)                              | SUTTER EAST BAY MEDICAL FOUNDATION         | r                               | 277,353                        |
| (75)                              | SUTTER GOULD MEDICAL FOUNDATION            | k                               | 8,776,311                      |
| (76)                              | SUTTER GOULD MEDICAL FOUNDATION            | o                               | 5,033,288                      |
| (77)                              | SUTTER GOULD MEDICAL FOUNDATION            | p                               | 18,367,808                     |
| (78)                              | SUTTER GOULD MEDICAL FOUNDATION            | q                               | 5,478,984                      |
| (79)                              | SUTTER GOULD MEDICAL FOUNDATION            | r                               | 16,472,750                     |
| (80)                              | SUTTER HEALTH PACIFIC                      | k                               | 690,857                        |
| (81)                              | SUTTER HEALTH PACIFIC                      | o                               | 485                            |
| (82)                              | SUTTER HEALTH PACIFIC                      | p                               | 961,772                        |
| (83)                              | SUTTER HEALTH PACIFIC                      | q                               | 1,500,000                      |
| (84)                              | SUTTER HEALTH PACIFIC                      | r                               | 398,471                        |
| (85)                              | SUTTER HEALTH SACRAMENTO SIERRA REGION     | i                               | 37,128                         |
| (86)                              | SUTTER HEALTH SACRAMENTO SIERRA REGION     | j                               | 773,544                        |
| (87)                              | SUTTER HEALTH SACRAMENTO SIERRA REGION     | k                               | 11,262,424                     |
| (88)                              | SUTTER HEALTH SACRAMENTO SIERRA REGION     | o                               | 14,940,610                     |
| (89)                              | SUTTER HEALTH SACRAMENTO SIERRA REGION     | p                               | 184,616,812                    |
| (90)                              | SUTTER HEALTH SACRAMENTO SIERRA REGION     | q                               | 13,047,271                     |
| (91)                              | SUTTER HEALTH SACRAMENTO SIERRA REGION     | r                               | 180,538,564                    |
| (92)                              | SUTTER LAKESIDE HOSPITAL                   | k                               | 2,956,543                      |
| (93)                              | SUTTER LAKESIDE HOSPITAL                   | o                               | 451,815                        |
| (94)                              | SUTTER LAKESIDE HOSPITAL                   | p                               | 12,267,591                     |
| (95)                              | SUTTER LAKESIDE HOSPITAL                   | r                               | 1,859,630                      |
| (96)                              | SUTTER MARIN                               | b                               | 144,340                        |
| (97)                              | SUTTER MARIN                               | k                               | 2,729,567                      |
| (98)                              | SUTTER MARIN                               | o                               | 888,707                        |
| (99)                              | SUTTER MARIN                               | p                               | 7,592,026                      |
| (100)                             | SUTTER MARIN                               | r                               | 3,490,346                      |
| (101)                             | SUTTER MATERNITY AND SURGERY CENTER        | k                               | 351,027                        |
| (102)                             | SUTTER MATERNITY AND SURGERY CENTER        | p                               | 1,497,679                      |
| (103)                             | SUTTER MATERNITY AND SURGERY CENTER        | q                               | 3,600,000                      |
| (104)                             | SUTTER MATERNITY AND SURGERY CENTER        | r                               | 9,613,146                      |
| (105)                             | SUTTER MEDICAL CENTER FOUNDATION           | k                               | 9,852                          |
| (106)                             | SUTTER MEDICAL CENTER FOUNDATION           | o                               | 54,584                         |
| (107)                             | SUTTER MEDICAL CENTER FOUNDATION           | p                               | 282,206                        |
| (108)                             | SUTTER MEDICAL CTR OF SANTA ROSA           | k                               | 5,971,727                      |
| (109)                             | SUTTER MEDICAL CTR OF SANTA ROSA           | o                               | 1,781,270                      |
| (110)                             | SUTTER MEDICAL CTR OF SANTA ROSA           | p                               | 17,778,315                     |
| (111)                             | SUTTER MEDICAL CTR OF SANTA ROSA           | q                               | 3,132,995                      |
| (112)                             | SUTTER MEDICAL CTR OF SANTA ROSA           | r                               | 3,403,703                      |
| (113)                             | SUTTER MEDICAL FOUNDATION                  | i                               | 91,209                         |
| (114)                             | SUTTER MEDICAL FOUNDATION                  | k                               | 14,700,002                     |
| (115)                             | SUTTER MEDICAL FOUNDATION                  | o                               | 9,189,177                      |
| (116)                             | SUTTER MEDICAL FOUNDATION                  | p                               | 31,920,375                     |
| (117)                             | SUTTER MEDICAL FOUNDATION                  | q                               | 24,501,434                     |
| (118)                             | SUTTER MEDICAL FOUNDATION                  | r                               | 6,471,481                      |
| (119)                             | SUTTER NORTH MEDICAL FOUNDATION            | k                               | 1,869,839                      |
| (120)                             | SUTTER NORTH MEDICAL FOUNDATION            | o                               | 785,223                        |
| (121)                             | SUTTER NORTH MEDICAL FOUNDATION            | p                               | 6,580,238                      |
| (122)                             | SUTTER NORTH MEDICAL FOUNDATION            | q                               | 6,000,000                      |
| (123)                             | SUTTER NORTH MEDICAL FOUNDATION            | r                               | 6,304,890                      |
| (124)                             | SUTTER REGIONAL MEDICAL FOUNDATION         | k                               | 1,964,020                      |
| (125)                             | SUTTER REGIONAL MEDICAL FOUNDATION         | l                               | 103,500                        |
| (126)                             | SUTTER REGIONAL MEDICAL FOUNDATION         | o                               | 20,265                         |
| (127)                             | SUTTER REGIONAL MEDICAL FOUNDATION         | p                               | 8,218,252                      |
| (128)                             | SUTTER REGIONAL MEDICAL FOUNDATION         | q                               | 7,148,173                      |
| (129)                             | SUTTER REGIONAL MEDICAL FOUNDATION         | r                               | 880,879                        |
| (130)                             | SUTTER ROSEVILLE MEDICAL CENTER FOUNDATION | k                               | 87                             |
| (131)                             | SUTTER ROSEVILLE MEDICAL CENTER FOUNDATION | p                               | 7,331                          |
| (132)                             | SUTTER SOLANO MEDICAL CENTER               | k                               | 3,474,789                      |
| (133)                             | SUTTER SOLANO MEDICAL CENTER               | o                               | 699,710                        |
| (134)                             | SUTTER SOLANO MEDICAL CENTER               | p                               | 11,194,270                     |
| (135)                             | SUTTER SOLANO MEDICAL CENTER               | q                               | 4,024,193                      |
| (136)                             | SUTTER SOLANO MEDICAL CENTER               | r                               | 3,255,018                      |
| (137)                             | SUTTER TRACY COMMUNITY HOSPITAL            | k                               | 2,150,178                      |
| (138)                             | SUTTER TRACY COMMUNITY HOSPITAL            | o                               | 1,111,890                      |
| (139)                             | SUTTER TRACY COMMUNITY HOSPITAL            | p                               | 7,524,347                      |
| (140)                             | SUTTER TRACY COMMUNITY HOSPITAL            | r                               | 11,139,936                     |
| (141)                             | SUTTER VNA AND HOSPICE                     | b                               | 721,230                        |
| (142)                             | SUTTER VNA AND HOSPICE                     | i                               | 60,816                         |
| (143)                             | SUTTER VNA AND HOSPICE                     | k                               | 3,796,325                      |
| (144)                             | SUTTER VNA AND HOSPICE                     | o                               | 2,367,665                      |
| (145)                             | SUTTER VNA AND HOSPICE                     | p                               | 19,350,693                     |
| (146)                             | SUTTER VNA AND HOSPICE                     | q                               | 3,008,647                      |
| (147)                             | SUTTER VNA AND HOSPICE                     | r                               | 4,183,865                      |
| (148)                             | SUTTER VNA AND HOSPICE FOUNDATION          | k                               | 25,079                         |
| (149)                             | SUTTER VNA AND HOSPICE FOUNDATION          | p                               | 2,472                          |
| (150)                             | SUTTER VNA AND HOSPICE FOUNDATION          | r                               | 274,485                        |
| (151)                             | SUTTER WEST BAY HOSPITALS                  | b                               | 338,926                        |
| (152)                             | SUTTER WEST BAY HOSPITALS                  | k                               | 34,738,178                     |
| (153)                             | SUTTER WEST BAY HOSPITALS                  | o                               | 933,176                        |
| (154)                             | SUTTER WEST BAY HOSPITALS                  | p                               | 30,009,259                     |
| (155)                             | SUTTER WEST BAY HOSPITALS                  | q                               | 5,072,792                      |
| (156)                             | SUTTER WEST BAY HOSPITALS                  | r                               | 102,914,067                    |
| (157)                             | SUTTER WEST BAY MEDICAL FOUNDATION         | k                               | 1,945,595                      |
| (158)                             | SUTTER WEST BAY MEDICAL FOUNDATION         | o                               | 361,894                        |
| (159)                             | SUTTER WEST BAY MEDICAL FOUNDATION         | p                               | 2,359,638                      |
| (160)                             | SUTTER WEST BAY MEDICAL FOUNDATION         | q                               | 26,000,000                     |

Additional Data

Software ID:

Software Version:

EIN: 94-2788907

Name: SUTTER HEALTH

Form 990, Schedule A, Part I, Line 11h - Provide the following information about the organizations the organization supports.

| (i)<br>Name of Supported<br>Organization                | (ii)<br>EIN | (iii)<br>Type of organization<br>(described on lines 1 - 9<br>above or IRC section ) | (iv)<br>Is the<br>organization in<br>(i) listed in your<br>governing<br>document? |    | (v)<br>Did you notify<br>the organization<br>in (i) of your<br>support? |    | (vi)<br>Is the<br>organization in<br>(i) organized in<br>the U S ? |    | (vii)<br>Amount of<br>support? |
|---------------------------------------------------------|-------------|--------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|----|-------------------------------------------------------------------------|----|--------------------------------------------------------------------|----|--------------------------------|
|                                                         |             |                                                                                      | Yes                                                                               | No | Yes                                                                     | No | Yes                                                                | No |                                |
| SUTTER EAST BAY<br>HOSPITALS (FKA<br>ABSMC)             | 941196176   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 48411348                       |
| SUTTER WEST BAY<br>HOSPITALS (FKA CPMC)                 | 940562680   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 32344894                       |
| EDEN MEDICAL CENTER                                     | 942948100   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 2206614                        |
| SUTTER CENTRAL<br>VALLEY HOSPITALS (FKA<br>MHA)         | 941080917   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 2972385                        |
| MARIN GENERAL<br>HOSPITAL                               | 942823538   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 28047525                       |
| MILLS-PENINSULA<br>HEALTH SERVICES                      | 941156265   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 28056930                       |
| SUTTER MARIN (DBA<br>NCH)                               | 510206463   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 1033047                        |
| PALO ALTO MEDICAL<br>FOUNDATION                         | 941156581   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 112520895                      |
| SUTTER WEST BAY<br>MEDICAL FOUNDATION<br>(FKA PFCPMC)   | 942948131   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 361894                         |
| SUTTER HEALTH<br>SACRAMENTO SIERRA<br>REGION            | 941156621   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 28761425                       |
| SUTTER MEDICAL<br>CENTER CASTRO VALLEY                  | 770146047   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 45308883                       |
| SUTTER AMADOR<br>HOSPITAL                               | 680291072   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 2136866                        |
| SUTTER COAST<br>HOSPITAL                                | 942988520   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 1411251                        |
| SUTTER DELTA MEDICAL<br>CENTER                          | 941552887   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 3306407                        |
| SUTTER GOULD<br>MEDICAL FOUNDATION                      | 941682256   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 10512272                       |
| SUTTER LAKESIDE<br>HOSPITAL                             | 941628356   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 451815                         |
| SUTTER MATERNITY<br>AND SURGERY CENTER<br>OF SANTA CRUZ | 680279954   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 3600000                        |
| SUTTER MEDICAL<br>CENTER OF SANTA<br>ROSA               | 680374805   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 4914265                        |
| SUTTER REGIONAL<br>MEDICAL FOUNDATION                   | 200078199   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 7271938                        |
| SUTTER TRACY<br>COMMUNITY HOSPITAL                      | 941196220   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 1111890                        |
| SUTTER VISITING<br>NURSE ASSOCIATION<br>AND HOSPICE     | 946068843   | 09                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 6097542                        |
| EAST BAY PERINATAL<br>CENTER                            | 510172285   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 0                              |
| MEMORIAL HOSPITAL<br>LOS BANOS                          | 941551464   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 0                              |
| PALO ALTO MEDICAL<br>FOUNDATION HOSPITAL<br>CORP        | 942206441   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 5606                           |
| SAMUEL MERRITT<br>UNIVERSITY                            | 942992642   | 02                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 0                              |
| SUTTER HEALTH<br>PACIFIC                                | 990298651   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 1500485                        |
| SUTTER SOLANO<br>MEDICAL CENTER                         | 941241942   | 03                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 4723903                        |
| SUTTER MEDICAL<br>CENTER FOUNDATION                     | 942788906   | 07                                                                                   | Yes                                                                               |    | Yes                                                                     |    | Yes                                                                |    | 54584                          |

Additional Data

Software ID:

Software Version:

EIN: 94-2788907

Name: SUTTER HEALTH

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                             | (B)<br>Average hours per week | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---------------------------------------------------|-------------------------------|----------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                   |                               | Individual trustee or director         | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| GERALDINE BRINTON<br>BOARD MEMBER (CHAIR FINANCE) | 10 0                          | X                                      |                       | X       |              |                              |        | 27,500                                                               | 0                                                                         | 0                                                                                             |
| MARY BROWN<br>BOARD MEMBER                        | 7 0                           | X                                      |                       |         |              |                              |        | 27,500                                                               | 0                                                                         | 0                                                                                             |
| GARY DEPOLO<br>BOARD MEMBER                       | 7 0                           | X                                      |                       |         |              |                              |        | 27,500                                                               | 0                                                                         | 0                                                                                             |
| PATRICK FRY<br>PRESIDENT & CEO                    | 40 0                          | X                                      |                       | X       |              |                              |        | 2,299,497                                                            | 0                                                                         | 1,693,145                                                                                     |
| ALEXANDER GONZALES PHD<br>BOARD MEMBER            | 7 0                           | X                                      |                       |         |              |                              |        | 27,500                                                               | 0                                                                         | 0                                                                                             |
| H JAMES GRAY<br>BOARD MEMBER                      | 7 0                           | X                                      |                       |         |              |                              |        | 27,500                                                               | 0                                                                         | 0                                                                                             |
| DAVID JEPPSON<br>BOARD MEMBER                     | 7 0                           | X                                      |                       |         |              |                              |        | 27,500                                                               | 0                                                                         | 0                                                                                             |
| RICHARD LEVY PHD<br>BOARD MEMBER (SECRETARY)      | 7 0                           | X                                      |                       | X       |              |                              |        | 27,500                                                               | 0                                                                         | 0                                                                                             |
| TODD MURRAY<br>BOARD MEMBER                       | 7 0                           | X                                      |                       |         |              |                              |        | 27,500                                                               | 0                                                                         | 0                                                                                             |
| ANDY PANSINI<br>BOARD MEMBER (CHAIR)              | 12 0                          | X                                      |                       | X       |              |                              |        | 27,500                                                               | 0                                                                         | 0                                                                                             |
| MICHAEL ROOSEVELT<br>BOARD MEMBER                 | 7 0                           | X                                      |                       |         |              |                              |        | 27,500                                                               | 0                                                                         | 0                                                                                             |
| TED SAENGER<br>BOARD MEMBER                       | 7 0                           | X                                      |                       |         |              |                              |        | 27,500                                                               | 0                                                                         | 0                                                                                             |
| TODD SMITH MD<br>BOARD MEMBER                     | 7 0                           | X                                      |                       |         |              |                              |        | 27,500                                                               | 0                                                                         | 0                                                                                             |
| ELIZABETH VILARDO MD<br>BOARD MEMBER              | 7 0                           | X                                      |                       |         |              |                              |        | 27,500                                                               | 0                                                                         | 0                                                                                             |
| FLO DI BENEDETTO<br>SVP & GEN COUNSEL/ASST SECR   | 40 0                          |                                        |                       | X       |              |                              |        | 486,608                                                              | 0                                                                         | 440,115                                                                                       |
| ED ERWIN<br>DIRECTOR REAL ESTATE SERVICES         | 40 0                          |                                        |                       | X       |              |                              |        | 201,042                                                              | 0                                                                         | 21,633                                                                                        |
| ROBERT REED<br>SVP & CFO                          | 40 0                          |                                        |                       | X       |              |                              |        | 1,312,776                                                            | 0                                                                         | 935,908                                                                                       |
| PETER ANDERSON<br>SVP STRATEGY & BUS DVLPMT       | 40 0                          |                                        |                       |         | X            |                              |        | 847,832                                                              | 0                                                                         | 514,769                                                                                       |
| DAVID BENN<br>REG PRES , CENTRAL VALLEY           | 40 0                          |                                        |                       |         | X            |                              |        | 799,228                                                              | 0                                                                         | 505,066                                                                                       |
| ED BERDICK<br>REGIONAL PRESIDENT, EAST BAY        | 40 0                          |                                        |                       |         | X            |                              |        | 1,197,368                                                            | 0                                                                         | 870,225                                                                                       |
| MARTIN BROTMAN<br>REGIONAL PRESIDENT, WEST BAY    | 40 0                          |                                        |                       |         | X            |                              |        | 1,184,723                                                            | 0                                                                         | 883,772                                                                                       |
| JOHN BURNICH<br>SVP, EXEC OFFICER MED NETWORK     | 40 0                          |                                        |                       |         | X            |                              |        | 665,794                                                              | 0                                                                         | 541,287                                                                                       |
| MIKE COHILL<br>SVP, SUTTER HEALTH                 | 40 0                          |                                        |                       |         | X            |                              |        | 854,280                                                              | 0                                                                         | 584,651                                                                                       |
| DAVID DRUKER MD<br>SVP, REGIONAL EXECUTIVE        | 40 0                          |                                        |                       |         | X            |                              |        | 1,264,428                                                            | 0                                                                         | 1,271,653                                                                                     |
| JEFF GERARD<br>REG PRES, PENINSULA COASTAL        | 40 0                          |                                        |                       |         | X            |                              |        | 707,011                                                              | 0                                                                         | 505,303                                                                                       |

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

| (A)<br>Name and Title                            | (B)<br>Average hours per week | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--------------------------------------------------|-------------------------------|----------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                  |                               | Individual trustee or director         | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                            |                                                                                               |
| MIKE HELM<br>SVP, HUMAN RESOURCES                | 40 0                          |                                        |                       |         | X            |                              |        | 738,804                                                              | 0                                                                          | 464,897                                                                                       |
| GORDON HUNT MD<br>SVP & CHIEF MEDICAL OFFICER    | 40 0                          |                                        |                       |         | X            |                              |        | 1,081,709                                                            | 0                                                                          | 885,136                                                                                       |
| SARAH KREVANS<br>REG PRES , SAC SIERRA REGION    | 40 0                          |                                        |                       |         | X            |                              |        | 1,242,960                                                            | 0                                                                          | 777,698                                                                                       |
| GARY LOVERIDGE<br>SVP & GEN COUNSEL              | 40 0                          |                                        |                       |         | X            |                              |        | 1,327,340                                                            | 0                                                                          | 30,841                                                                                        |
| JONATHAN MANIS<br>SVP/CIO , SUTTER HEALTH        | 40 0                          |                                        |                       |         | X            |                              |        | 702,832                                                              | 0                                                                          | 491,672                                                                                       |
| CHARLES WIRTH<br>CEO SUTTER CONNECT              | 40 0                          |                                        |                       |         | X            |                              |        | 555,839                                                              | 0                                                                          | 291,976                                                                                       |
| THOMAS BLINN<br>CEO , SAC SIERRA REGION          | 40 0                          |                                        |                       |         |              | X                            |        | 680,954                                                              | 0                                                                          | 508,448                                                                                       |
| MORRIS FLAUM<br>CEO , SUTTER WEST BAY MED FDN    | 40 0                          |                                        |                       |         |              | X                            |        | 763,944                                                              | 0                                                                          | 366,533                                                                                       |
| THOMAS GAGEN<br>CEO , SUTTER MED CTR SACRAMENTO  | 40 0                          |                                        |                       |         |              | X                            |        | 760,506                                                              | 0                                                                          | 474,639                                                                                       |
| WARREN KIRK<br>CEO , SUTTER EAST BAY HOSPITALS   | 40 0                          |                                        |                       |         |              | X                            |        | 787,540                                                              | 0                                                                          | 480,294                                                                                       |
| ROBERT MERWIN<br>CEO , MILLS PENINSULA HEALTH SV | 40 0                          |                                        |                       |         |              | X                            |        | 698,389                                                              | 0                                                                          | 373,634                                                                                       |
| JOHN RAY<br>CEO SUTTER REGIONAL MED FOUND        | 40 0                          |                                        |                       |         |              |                              | X      | 436,180                                                              | 0                                                                          | 232,685                                                                                       |
| JAMES FARRELL<br>CONSULTANT                      |                               |                                        |                       |         |              |                              | X      | 250,858                                                              | 0                                                                          | 0                                                                                             |
| CYNDI KETTMANN<br>CONSULTANT                     |                               |                                        |                       |         |              |                              | X      | 214,715                                                              | 0                                                                          | 0                                                                                             |

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

| <i>Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.</i> | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|----------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| DEVELOPMENT FEES                                                                 | 7,574,403             | 7,574,403                       | 0                                      | 0                           |
| DUES & SUBSCRIPTIONS                                                             | 1,791,981             | 1,245,411                       | 546,570                                | 0                           |
| MEALS & ADMINISTRATION                                                           | 1,556,589             | 1,520,110                       | 36,479                                 | 0                           |
| RECRUITING                                                                       | 651,673               | 651,673                         | 0                                      | 0                           |
| ALL OTHER EXPENSES                                                               | 4,158,593             | 3,558,054                       | 600,539                                | 0                           |

Additional Data

Software ID:

Software Version:

EIN: 94-2788907

Name: SUTTER HEALTH

Form 990, Schedule D, Part IX, - Other Assets

| (a) Description                | (b) Book value |
|--------------------------------|----------------|
| UNAMORTIZED FINANCING COSTS    | 180,999        |
| INTERCOMPANY RECEIVABLES       | 25,753,053     |
| NOTES RECEIVABLE - RELATED ORG | 7,376,373      |
| DEPOSITS                       | 71,000         |
| PREPAID PENSION                | 100,626,277    |
| SECUTITIES LENDING RECEIVABLE  | 170,090,196    |
| GOODWILL                       | 0              |
| OTHER RECEIVABLES              | 28,651,907     |
| OTHER ASSETS                   | 90,087,613     |