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Form 990-PF

Department of the Treasury
Internal Revenue Service

Return of Private Foundation
or Section 4947(a)(1) Nonexempt Charitable Trust
Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052

2009

For calendar year 2009, or tax year beginning 01-01-2009 , and ending 12-31-2009

G

Check all that apply

☐ Initial return

☐ Initial return of a former public charity

☐ Final return

☐ Amended return

☐ Address change

☐ Name change

| | | | |
|---|---|------------|---|
| Use the IRS label. Otherwise, print or type. See Specific Instructions. | Name of foundation The William & Flora Hewlett Foundation | | A Employer identification number 94-1655673 |
| | Number and street (or P O box number if mail is not delivered to street address) 2121 Sand Hill Road | Room/suite | B Telephone number (see page 10 of the instructions) (650) 234-4500 |
| | City or town, state, and ZIP code Menlo Park, CA 94025 | | C If exemption application is pending, check here <input type="checkbox"/> D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/> E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/> F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/> |

H Check type of organization ☒ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ☒ \$ 6,851,296,219

J Accounting method ☐ Cash ☒ Accrual
☐ Other (specify) ☐ (Part I, column (d) must be on cash basis.)

| Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see page 11 of the instructions)) | | (a) Revenue and expenses per books | (b) Net investment income | (c) Adjusted net income | (d) Disbursements for charitable purposes (cash basis only) |
|--|---|--|---------------------------|-------------------------|---|
| Revenue | 1 Contributions, gifts, grants, etc , received (attach schedule) | 13,012,831 | | | |
| | 2 Check <input type="checkbox"/> if the foundation is not required to attach Sch B | | | | |
| | 3 Interest on savings and temporary cash investments | 28,020 | 28,020 | | |
| | 4 Dividends and interest from securities. | 56,530,556 | 157,596,278 | | |
| | 5a Gross rents | | | | |
| | b Net rental income or (loss) _____ | | | | |
| | 6a Net gain or (loss) from sale of assets not on line 10 | -796,858 | | | |
| | b Gross sales price for all assets on line 6a _____ | | | | |
| | 7 Capital gain net income (from Part IV, line 2) . . . | | | | |
| | 8 Net short-term capital gain | | | | |
| | 9 Income modifications | | | | |
| | 10a Gross sales less returns and allowances | | | | |
| Operating and Administrative Expenses | b Less Cost of goods sold | | | | |
| | c Gross profit or (loss) (attach schedule) | | | | |
| | 11 Other income (attach schedule) | <input checked="" type="checkbox"/> 4,493,015 | -99,202,936 | | |
| | 12 Total. Add lines 1 through 11 | 73,267,564 | 58,421,362 | | |
| | 13 Compensation of officers, directors, trustees, etc | 3,067,109 | 1,664,218 | | 1,402,890 |
| | 14 Other employee salaries and wages | 14,853,784 | 4,686,797 | | 10,080,299 |
| | 15 Pension plans, employee benefits | 4,854,680 | 1,219,813 | | 3,454,796 |
| | 16a Legal fees (attach schedule) | <input checked="" type="checkbox"/> 496,968 | 224,438 | 0 | 309,038 |
| | b Accounting fees (attach schedule) | <input checked="" type="checkbox"/> 470,489 | 234,190 | 0 | 201,299 |
| | c Other professional fees (attach schedule) | <input checked="" type="checkbox"/> 24,300,349 | 14,224,842 | | 10,075,507 |
| | 17 Interest | 11,111 | | | 11,111 |
| | 18 Taxes (attach schedule) (see page 14 of the instructions) | <input checked="" type="checkbox"/> 258,146 | 10,408 | | |
| | 19 Depreciation (attach schedule) and depletion . . . | <input checked="" type="checkbox"/> 1,863,815 | 234,095 | | |
| | 20 Occupancy | 1,152,190 | 144,715 | | 1,007,475 |
| | 21 Travel, conferences, and meetings | 2,526,224 | 389,974 | | 2,136,250 |
| | 22 Printing and publications | 10,969 | | | 10,969 |
| | 23 Other expenses (attach schedule) | <input checked="" type="checkbox"/> 2,460,793 | 135,824 | | 2,324,970 |
| | 24 Total operating and administrative expenses. Add lines 13 through 23 | 56,326,627 | 23,169,314 | 0 | 31,014,604 |
| | 25 Contributions, gifts, grants paid | 244,251,692 | | | 345,190,721 |
| | 26 Total expenses and disbursements. Add lines 24 and 25 | 300,578,319 | 23,169,314 | 0 | 376,205,325 |
| | 27 Subtract line 26 from line 12 | | | | |
| | a Excess of revenue over expenses and disbursements | -227,310,755 | | | |
| | b Net investment income (if negative, enter -0-) | | 35,252,048 | | |
| | c Adjusted net income (if negative, enter -0-) | | | | |

Part II

Balance Sheets

Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)

| | | Beginning of year | End of year | |
|-----------------------------|---|-------------------|----------------|-----------------------|
| | | (a) Book Value | (b) Book Value | (c) Fair Market Value |
| Assets | 1Cash—non-interest-bearing | 500 | 500 | 500 |
| | 2Savings and temporary cash investments | 451,233,318 | 793,499,171 | 793,499,171 |
| | 3Accounts receivable ▶ 4,649,518 | | | |
| | Less allowance for doubtful accounts ▶ | 2,337,874 | 4,649,518 | 4,649,518 |
| | 4Pledges receivable ▶ 3,660,000 | | | |
| | Less allowance for doubtful accounts ▶ | 12,330,000 | 3,660,000 | 3,660,000 |
| | 5Grants receivable | | | |
| | 6Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see page 15 of the instructions) | | | |
| | 7Other notes and loans receivable (attach schedule) ▶ | | | |
| | Less allowance for doubtful accounts ▶ | | | |
| | 8Inventories for sale or use | | | |
| | 9Prepaid expenses and deferred charges | 1,772,388 | 1,248,211 | 1,248,211 |
| | 10aInvestments—U S and state government obligations (attach schedule) | 222,316,934 | 244,868,541 | 244,868,541 |
| | bInvestments—corporate stock (attach schedule) | 1,738,004,115 | 1,998,131,204 | 1,998,131,204 |
| | cInvestments—corporate bonds (attach schedule). | 173,665,714 | 84,093,534 | 84,093,534 |
| | 11Investments—land, buildings, and equipment basis ▶ | | | |
| Liabilities | Less accumulated depreciation (attach schedule) ▶ | | | |
| | 12Investments—mortgage loans | | | |
| | 13Investments—other (attach schedule) | 3,573,242,021 | 3,689,983,070 | 3,689,983,070 |
| | 14Land, buildings, and equipment basis ▶ 41,930,398 | | | |
| | Less accumulated depreciation (attach schedule) ▶ 11,345,228 | 31,300,209 | 30,585,170 | 30,585,170 |
| | 15Other assets (describe ▶) | 2,777,380 | 577,300 | 577,300 |
| | 16Total assets (to be completed by all filers—see the instructions Also, see page 1, item I) | 6,208,980,453 | 6,851,296,219 | 6,851,296,219 |
| | 17Accounts payable and accrued expenses | 16,181,789 | 13,852,912 | |
| | 18Grants payable | 708,190,248 | 607,922,615 | |
| | 19Deferred revenue | | | |
| | 20Loans from officers, directors, trustees, and other disqualified persons | | | |
| | 21Mortgages and other notes payable (attach schedule) | 40,000,000 | 0 | |
| | 22Other liabilities (describe ▶) | 4,009,193 | 7,319,409 | |
| | 23Total liabilities (add lines 17 through 22) | 768,381,230 | 629,094,936 | |
| Net Assets or Fund Balances | Foundations that follow SFAS 117, check here ▶ | | | |
| | and complete lines 24 through 26 and lines 30 and 31. | | | |
| | 24Unrestricted | 5,423,342,239 | 6,206,404,541 | |
| | 25Temporarily restricted | 17,256,984 | 15,796,742 | |
| | 26Permanently restricted | | | |
| | Foundations that do not follow SFAS 117, check here ▶ | | | |
| | and complete lines 27 through 31. | | | |
| | 27Capital stock, trust principal, or current funds | | | |
| | 28Paid-in or capital surplus, or land, bldg , and equipment fund | | | |
| | 29Retained earnings, accumulated income, endowment, or other funds | | | |
| | 30Total net assets or fund balances (see page 17 of the instructions) | 5,440,599,223 | 6,222,201,283 | |
| | 31Total liabilities and net assets/fund balances (see page 17 of the instructions) | 6,208,980,453 | 6,851,296,219 | |

Part III

Analysis of Changes in Net Assets or Fund Balances

| | | | |
|---|--|---|---------------|
| 1 | Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year’s return) | 1 | 5,440,599,223 |
| 2 | Enter amount from Part I, line 27a | 2 | -227,310,755 |
| 3 | Other increases not included in line 2 (itemize) ▶ | 3 | 1,008,912,815 |
| 4 | Add lines 1, 2, and 3 | 4 | 6,222,201,283 |
| 5 | Decreases not included in line 2 (itemize) ▶ | 5 | |
| 6 | Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30 . . | 6 | 6,222,201,283 |

Part IV

Capital Gains and Losses for Tax on Investment Income

| | | | | |
|---|--|--|--------------------------------------|----------------------------------|
| (a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co) | | (b) How acquired P—Purchase D—Donation | (c) Date acquired (mo , day, yr) | (d) Date sold (mo , day, yr) |
| 1 a | PUBLIC INVESTMENTS - GAINS & LOSSES | P | | |
| b | PARTNERSHIP INVESTMENTS - GAINS & LOSSES | P | | |
| c | | | | |
| d | | | | |
| e | | | | |

| | | | |
|-----------------------|--|---|--|
| (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or other basis plus expense of sale | (h) Gain or (loss) (e) plus (f) minus (g) |
| a | | | - 115,889,513 |
| b | | 2,772,580 | - 2,772,580 |
| c | | | |
| d | | | |
| e | | | |

| | | | |
|---|--------------------------------------|---|--|
| Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 | | | (I) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h)) |
| (i) F M V as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of col (i) over col (j), if any | |
| a | | | |
| b | | | - 2,772,580 |
| c | | | |
| d | | | |
| e | | | |

| | | | | |
|---|---|---|---|---------------|
| 2 | Capital gain net income or (net capital loss) | { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 } | 2 | - 118,662,093 |
| 3 | Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) (see pages 13 and 17 of the instructions) If (loss), enter -0- in Part I, line 8 | | 3 | |

Part V

Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No
If "Yes," the foundation does not qualify under section 4940(e) Do not complete this part

| | | | |
|--|--|--|---|
| 1 Enter the appropriate amount in each column for each year, see page 18 of the instructions before making any entries | | | |
| (a) Base period years Calendar year (or tax year beginning in) | (b) Adjusted qualifying distributions | (c) Net value of noncharitable-use assets | (d) Distribution ratio (col (b) divided by col (c)) |
| 2008 | 413,269,076 | 7,916,650,520 | 0 052203 |
| 2007 | 448,895,858 | 9,043,942,842 | 0 049635 |
| 2006 | 234,722,190 | 7,569,354,156 | 0 03101 |
| 2005 | 329,575,367 | 6,683,308,829 | 0 049313 |
| 2004 | 281,940,299 | 5,931,037,306 | 0 047536 |










| | | | |
|---|--|---|---------------|
| 2 | Total of line 1, column (d). | 2 | 0 229697 |
| 3 | Average distribution ratio for the 5-year base period—divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years | 3 | 0 045939 |
| 4 | Enter the net value of noncharitable-use assets for 2009 from Part X, line 5. | 4 | 6,478,223,745 |
| 5 | Multiply line 4 by line 3. | 5 | 297,603,121 |
| 6 | Enter 1% of net investment income (1% of Part I, line 27b). | 6 | 352,520 |
| 7 | Add lines 5 and 6. | 7 | 297,955,641 |
| 8 | Enter qualifying distributions from Part XII, line 4. If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate See the Part VI instructions on page 18 | 8 | 377,204,101 |

| Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see page 18 of the instructions) | | |
|--|-------------|-------------|
| 1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1 Date of ruling or determination letter _____ (attach copy of letter if necessary—see instructions) | | |
| b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b | | 1352,520 |
| c All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col (b) | | |
| 2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) | | 2 |
| 3 Add lines 1 and 2. | | 3352,520 |
| 4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) | | 4 |
| 5 Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0- | | 5352,520 |
| 6 Credits/Payments | | |
| a 2009 estimated tax payments and 2008 overpayment credited to 2009 | 6a2,000,000 | |
| b Exempt foreign organizations—tax withheld at source | 6b | |
| c Tax paid with application for extension of time to file (Form 8868) | 6c | |
| d Backup withholding erroneously withheld | 6d | |
| 7 Total credits and payments Add lines 6a through 6d. | | 72,000,000 |
| 8 Enter any penalty for underpayment of estimated tax Check here <input checked="" type="checkbox"/> if Form 2220 is attached | | 8 |
| 9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed | | 9 |
| 10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid. | | 101,647,480 |
| 11 Enter the amount of line 10 to be Credited to 2010 estimated tax Refunded | | 111,647,480 |

| Part VII-A Statements Regarding Activities | | | |
|--|--|------|-------|
| 1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? | | | YesNo |
| b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 19 of the instructions for definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities. | | 1a1b | NoNo |
| c Did the foundation file Form 1120-POL for this year? | | 1c | No |
| d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation \$ 0 (2) On foundation managers \$ 0 | | | |
| e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers \$ 0 | | | |
| 2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities. | | 2 | No |
| 3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes | | 3 | No |
| 4a Did the foundation have unrelated business gross income of \$1,000 or more during the year? | | 4a | Yes |
| b If "Yes," has it filed a tax return on Form 990-T for this year? | | 4b | Yes |
| 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T. | | 5 | No |
| 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? | | 6 | Yes |
| 7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV | | 7 | Yes |
| 8a Enter the states to which the foundation reports or with which it is registered (see page 19 of the instructions) CA, DC | | | |
| b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation . | | 8b | Yes |
| 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2009 or the taxable year beginning in 2009 (see instructions for Part XIV on page 27)? If "Yes," complete Part XIV | | 9 | No |
| 10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses | | 10 | No |




Part VII-A

Statements Regarding Activities (continued)

| | | | | |
|----|---|----|-----|----|
| 11 | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see page 20 of the instructions)  | 11 | Yes | |
| 12 | Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008? | 12 | | No |
| 13 | Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address  <u>www.hewlett.org</u> | 13 | Yes | |
| 14 | The books are in care of  <u>SUSAN KETCHAM</u> Telephone no  <u>(650) 234-4500</u> Located at  <u>2121 SAND HILL RD MENLO PARK CA</u> ZIP+4  <u>94025</u> | | | |
| 15 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —Check here  <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the year  15  | | | |

Part VII-B

Statements Regarding Activities for Which Form 4720 May Be Required

| File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. | | | Yes | No |
|---|---|----|-----|----|
| 1a | During the year did the foundation (either directly or indirectly) (1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?. <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?. <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days). <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | | | |
| b | If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)?. . . Organizations relying on a current notice regarding disaster assistance check here.  <input type="checkbox"/> | 1b | | No |
| c | Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2009?. | 1c | | No |
| 2 | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)) | | | |
| a | At the end of tax year 2009, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2009?. <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years  20____, 20____, 20____, 20____ | | | |
| b | Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see page 20 of the instructions). | 2b | | |
| c | If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here  20____, 20____, 20____, 20____ | | | |
| 3a | Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?. <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | | | |
| b | If "Yes," did it have excess business holdings in 2009 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (<i>Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2009.</i>). | 3b | | No |
| 4a | Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? | 4a | | No |
| b | Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2009? | 4b | | No |

Part VII-B

Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a

During the year did the foundation pay or incur any amount to

(1)

Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes

☒ No

(2)

Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?

☐ Yes

☒ No

(3)

Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes

☒ No

(4)

Provide a grant to an organization other than a charitable, etc , organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)? (see page 22 of the instructions).

☒ Yes

☐ No

(5)

Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes

☒ No

b

If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see page 22 of the instructions)? Organizations relying on a current notice regarding disaster assistance check here.

☒

c

If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

☒ Yes

☐ No

If "Yes," attach the statement required by Regulations section 53.4945–5(d).

6a

Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

☐ Yes

☒ No

b

Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

☐

If "Yes" to 6b, file Form 8870.

7a

At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

☐ Yes

☒ No

b

If yes, did the foundation receive any proceeds or have any net income attributable to the transaction?

☐

5b

Yes

6b

No

7b

Part VIII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1

List all officers, directors, trustees, foundation managers and their compensation (see page 22 of the instructions).

| (a) Name and address | (b) Title, and average hours per week devoted to position | (c) Compensation (If not paid, enter -0-) | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|---------------------------|---|---|---|---------------------------------------|
| See Additional Data Table | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |

2

Compensation of five highest-paid employees (other than those included on line 1—see page 23 of the instructions). If none, enter "NONE."

| (a) Name and address of each employee paid more than \$50,000 | (b) Title, and average hours per week devoted to position | (c) Compensation | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|---|---|------------------|---|---------------------------------------|
| ANA MARSHALL | DEP CIO/DIR PUB | 1,295,154 | 77,070 | 0 |
| 2121 SAND HILL ROAD MENLO PARK,CA 94025 | INV 40 0 | | | |
| VERNA KUO | DIR RL ASSTS/NAT | 1,067,518 | 69,614 | 0 |
| 2121 SAND HILL ROAD MENLO PARK,CA 94025 | RSC 40 0 | | | |
| CHRISTY RICHARDSON | DIR PRIVATE EQUITY | 1,063,818 | 77,070 | 0 |
| 2121 SAND HILL ROAD MENLO PARK,CA 94025 | 40 0 | | | |
| CHRISTIE ZARKOVICH | ASSC DIR PUB INV | 492,708 | 43,671 | 0 |
| 2121 SAND HILL ROAD MENLO PARK,CA 94025 | 40 0 | | | |
| JEFFERSON STONE | ASSC DIR PRIV | 440,208 | 59,404 | 0 |
| 2121 SAND HILL ROAD MENLO PARK,CA 94025 | EQUITY 40 0 | | | |
| Total number of other employees paid over \$50,000. | | | | 95 |

Part VIII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

| 3 Five highest-paid independent contractors for professional services (see page 23 of the instructions). If none, enter "NONE". | | |
|---|---------------------|------------------|
| (a) Name and address of each person paid more than \$50,000 | (b) Type of service | (c) Compensation |
| PARAMETRIC RISK ADVISORS (PRA) 2 RAILROAD PLACE WESTPORT,CT 06880 | INVESTMENT MANAGER | 4,784,693 |
| PACIFIC INVESTMENT MGT CO (PIMCO) 840 NEWPORT CENTER DRIVE NEWPORT BEACH,CA 92658 | | |
| ARTISAN INTERNATIONAL 1000 N WATER STREET MILWAUKEE,WI 53202 | INVESTMENT MANAGER | 1,389,724 |
| INSTITUTE OF INTERNATIONAL EDUCATION 809 UNITED NATIONS PLAZA FLOOR 6 NEW YORK,NY 10017 | | |
| REDSTONE STRATEGY GROUP LLC 1542 HIGH STREET BOULDER,CO 80304 | PROGRAM ADVISOR | 1,171,434 |
| Total number of others receiving over \$50,000 for professional services. | | |
| | | 52 |

Part IX-A

Summary of Direct Charitable Activities

| List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc. | Expenses |
|--|-----------|
| 1 SEE PAGES 46-47 (SUMMARY OF ALL DIRECT CHARITABLE ACTIVITIES) | 7,583,833 |
| 2 | |
| | |
| | |
| 3 | |
| | |
| | |
| 4 | |
| | |
| | |

Part IX-B

Summary of Program-Related Investments (see page 23 of the instructions)

| Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2 | Amount |
|--|--------|
| 1 NONE | |
| 2 | |
| | |
| | |
| All other program-related investments. See page 24 of the instructions. | |
| 3 | |
| | |
| | |
| Total. Add lines 1 through 3. | |

Part X

Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see page 24 of the instructions.)

| | | | |
|---|--|----|---------------|
| 1 | Fair market value of assets not used (or held for use) directly in carrying out charitable, etc , purposes | | |
| a | Average monthly fair market value of securities. | 1a | 3,840,483,110 |
| b | Average of monthly cash balances. | 1b | 110,051,340 |
| c | Fair market value of all other assets (see page 24 of the instructions). | 1c | 2,626,342,448 |
| d | Total (add lines 1a, b, and c). | 1d | 6,576,876,898 |
| e | Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation). | 1e | |
| 2 | Acquisition indebtedness applicable to line 1 assets. | 2 | 0 |
| 3 | Subtract line 2 from line 1d. | 3 | 6,576,876,898 |
| 4 | Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see page 25 of the instructions). | 4 | 98,653,153 |
| 5 | Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4 | 5 | 6,478,223,745 |
| 6 | Minimum investment return. Enter 5% of line 5. | 6 | 323,911,187 |

Part XI

Distributable Amount (see page 25 of the instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☒ and do not complete this part.)

| | | | |
|----|---|----|-------------|
| 1 | Minimum investment return from Part X, line 6. | 1 | 323,911,187 |
| 2a | Tax on investment income for 2009 from Part VI, line 5. | 2a | 352,520 |
| b | Income tax for 2009 (This does not include the tax from Part VI). | 2b | 1,670,723 |
| c | Add lines 2a and 2b. | 2c | 2,023,243 |
| 3 | Distributable amount before adjustments Subtract line 2c from line 1. | 3 | 321,887,944 |
| 4 | Recoveries of amounts treated as qualifying distributions. | 4 | 999,365 |
| 5 | Add lines 3 and 4. | 5 | 322,887,309 |
| 6 | Deduction from distributable amount (see page 25 of the instructions). | 6 | |
| 7 | Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, line 1. | 7 | 322,887,309 |

Part XII

Qualifying Distributions (see page 25 of the instructions)

| | | | |
|--|---|----|-------------|
| 1 | Amounts paid (including administrative expenses) to accomplish charitable, etc , purposes | | |
| a | Expenses, contributions, gifts, etc —total from Part I, column (d), line 26. | 1a | 376,205,325 |
| b | Program-related investments—total from Part IX-B. | 1b | 0 |
| 2 | Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc , purposes. | 2 | 998,776 |
| 3 | Amounts set aside for specific charitable projects that satisfy the | | |
| a | Suitability test (prior IRS approval required). | 3a | 0 |
| b | Cash distribution test (attach the required schedule). | 3b | 0 |
| 4 | Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4 | 4 | 377,204,101 |
| 5 | Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b (see page 26 of the instructions). | 5 | 352,520 |
| 6 | Adjusted qualifying distributions. Subtract line 5 from line 4. | 6 | 376,851,581 |
| Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years | | | |

Part XIII

Undistributed Income (see page 26 of the instructions)

| | | | | |
|----|---|----------------------------|-------------|-------------|
| | (a) Corpus | (b) Years prior to 2008 | (c) 2008 | (d) 2009 |
| 1 | Distributable amount for 2009 from Part XI, line 7 | | | |
| 2 | Undistributed income, if any, as of the end of 2008 | | | |
| a | Enter amount for 2008 only. 92,354,132 | | | |
| b | Total for prior years 2007 , 2006 , 2005 | | | |
| 3 | Excess distributions carryover, if any, to 2009 | | | |
| a | From 2004. | | | |
| b | From 2005. | | | |
| c | From 2006. | | | |
| d | From 2007. | | | |
| e | From 2008. | | | |
| f | Total of lines 3a through e. | | | |
| 4 | Qualifying distributions for 2009 from Part XII, line 4 ▶ \$ 377,204,101 | | | |
| a | Applied to 2008, but not more than line 2a 92,354,132 | | | |
| b | Applied to undistributed income of prior years (Election required—see page 26 of the instructions) | | | |
| c | Treated as distributions out of corpus (Election required—see page 26 of the instructions). . . 21,670,000 | | | |
| d | Applied to 2009 distributable amount. 263,179,969 | | | |
| e | Remaining amount distributed out of corpus 0 | | | |
| 5 | Excess distributions carryover applied to 2009 (If an amount appears in column (d), the same amount must be shown in column (a).) | | | |
| 6 | Enter the net total of each column as indicated below: | | | |
| a | Corpus Add lines 3f, 4c, and 4e Subtract line 5 21,670,000 | | | |
| b | Prior years' undistributed income Subtract line 4b from line 2b. | | | |
| c | Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed. | | | |
| d | Subtract line 6c from line 6b Taxable amount—see page 27 of the instructions . . . | | | |
| e | Undistributed income for 2008 Subtract line 4a from line 2a Taxable amount—see page 27 of the instructions | | | |
| f | Undistributed income for 2009 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2010 59,707,340 | | | |
| 7 | Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see page 27 of the instructions) 21,670,000 | | | |
| 8 | Excess distributions carryover from 2004 not applied on line 5 or line 7 (see page 27 of the instructions) | | | |
| 9 | Excess distributions carryover to 2010. Subtract lines 7 and 8 from line 6a | | | |
| 10 | Analysis of line 9 | | | |
| a | Excess from 2005. | | | |
| b | Excess from 2006. | | | |
| c | Excess from 2007. | | | |
| d | Excess from 2008. | | | |
| e | Excess from 2009. | | | |

Part XIVPrivate Operating Foundations (see page 27 of the instructions and Part VII-A, question 9)

1a

If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2009, enter the date of the ruling.

b

Check box to indicate whether the organization is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

☐ 4942(j)(3) or ☐ 4942(j)(5)

| | | | | | | |
|----|--|----------|---------------|----------|----------|-----------|
| 2a | Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed. | Tax year | Prior 3 years | | | (e) Total |
| | | (a) 2009 | (b) 2008 | (c) 2007 | (d) 2006 | |
| | | | | | | |
| b | 85% of line 2a | | | | | |
| c | Qualifying distributions from Part XII, line 4 for each year listed. | | | | | |
| d | Amounts included in line 2c not used directly for active conduct of exempt activities. | | | | | |
| e | Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c. | | | | | |
| 3 | Complete 3a, b, or c for the alternative test relied upon | | | | | |
| a | "Assets" alternative test—enter | | | | | |
| | (1) Value of all assets | | | | | |
| | (2) Value of assets qualifying under section 4942(j)(3)(B)(i) | | | | | |
| b | "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed. | | | | | |
| c | "Support" alternative test—enter | | | | | |
| | (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties). | | | | | |
| | (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii). | | | | | |
| | (3) Largest amount of support from an exempt organization | | | | | |
| | (4) Gross investment income | | | | | |

Part XVSupplementary Information (Complete this part only if the organization had \$5,000 or more in assets at any time during the year—see page 27 of the instructions.)

1

Information Regarding Foundation Managers:

a

List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2))

NOT APPLICABLE

b

List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

NOT APPLICABLE

2

Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see page 28 of the instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a

The name, address, and telephone number of the person to whom applications should be addressed

PAUL BREST PRESIDENT
2121 SAND HILL ROAD
MENLO PARK, CA 94025
(650) 234-4500

b

The form in which applications should be submitted and information and materials they should include

SEE PAGE 48 AND WWW HEWLETT ORG

c

Any submission deadlines

SEE PAGE 48 AND WWW HEWLETT ORG

d

Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

SEE PAGE 48 AND WWW HEWLETT ORG

Form 990-PF (2009)

Part XV

Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

| Recipient | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|--|--|--------------------------------------|-------------------------------------|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year See Additional Data Table | | | | |
| Total | | | ▶ 3a | 345,190,721 |
| b Approved for future payment See Additional Data Table | | | | |
| Total | | | ▶ 3b | 638,954,613 |

| Enter gross amounts unless otherwise indicated | Unrelated business income | | Excluded by section 512, 513, or 514 | | (e) Related or exempt function income (See page 28 of the instructions) |
|---|---------------------------|---------------|--------------------------------------|---------------|--|
| | (a) Business code | (b) Amount | (c) Exclusion code | (d) Amount | |
| 1 Program service revenue | | | | | |
| a _____ | | | | | |
| b _____ | | | | | |
| c _____ | | | | | |
| d _____ | | | | | |
| e _____ | | | | | |
| f _____ | | | | | |
| g Fees and contracts from government agencies | | | | | |
| 2 Membership dues and assessments. . . . | | | | | |
| 3 Interest on savings and temporary cash investments | | | 14 | 28,020 | |
| 4 Dividends and interest from securities. . . . | | | 14 | 56,530,556 | |
| 5 Net rental income or (loss) from real estate | | | | | |
| a Debt-financed property. | | | | | |
| b Not debt-financed property. | | | | | |
| 6 Net rental income or (loss) from personal property | | | | | |
| 7 Other investment income. | | | | | |
| 8 Gain or (loss) from sales of assets other than inventory | | | 18 | -796,858 | |
| 9 Net income or (loss) from special events | | | | | |
| 10 Gross profit or (loss) from sales of inventory. . | | | | | |
| 11 Other revenue a OTHER INCOME _____ | | -17,925,994 | | 22,419,009 | |
| b _____ | | | | | |
| c _____ | | | | | |
| d _____ | | | | | |
| e _____ | | | | | |
| 12 Subtotal Add columns (b), (d), and (e). . | | -17,925,994 | | 78,180,727 | |
| 13 Total. Add line 12, columns (b), (d), and (e). | | | 13 | | 60,254,733 |

[illegible]

| | | | | |
|----------|--|--------------|------------|-----------|
| 1 | Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? | | Yes | No |
| | | | | |
| a | Transfers from the reporting foundation to a noncharitable exempt organization of | | | |
| | (1) Cash. | 1a(1) | | No |
| | (2) Other assets. | 1a(2) | | No |
| b | Other transactions | | | |
| | (1) Sales of assets to a noncharitable exempt organization. | 1b(1) | | No |
| | (2) Purchases of assets from a noncharitable exempt organization. | 1b(2) | | No |
| | (3) Rental of facilities, equipment, or other assets. | 1b(3) | | No |
| | (4) Reimbursement arrangements. | 1b(4) | | No |
| | (5) Loans or loan guarantees. | 1b(5) | | No |
| | (6) Performance of services or membership or fundraising solicitations. | 1b(6) | | No |
| c | Sharing of facilities, equipment, mailing lists, other assets, or paid employees. | 1c | | No |
| d | If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. | | | |

[illegible]

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule

| (a) Name of organization | (b) Type of organization | (c) Description of relationship |
|--------------------------|--------------------------|---------------------------------|
| | | |
| | | |
| | | |
| | | |
| | | |

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer or fiduciary) is based on all information of which preparer has any knowledge.

Signature of officer or trustee _____ Date 2010-10-20 Title _____

| | | | | |
|--------------------------------|--|---|----------------------------|---|
| Paid Preparer's Use Only | Preparer's Signature | Date | Check if self- employed | Preparer's identifying number (see Signature on page 30 of the instructions) |
| | Firm's name (or yours if self-employed), address, and ZIP code | PricewaterhouseCoopers LLP 1301 K STREET NW STE 800W WASHINGTON, DC 200053333 | | EIN Phone no (202) 414-1000 |

Additional Data

















Software ID: 09000054

Software Version: 09-8.3

EIN: 94-1655673

Name: The William & Flora Hewlett Foundation

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation

| (a) Name and address | (b) Title, and average hours per week devoted to position | (c) Compensation (If not paid, enter -0-) | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|--|---|---|---|---------------------------------------|
| PAUL BREST  | PRESIDENT 40 0 | 598,335 | 116,447 | 571 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| SUSAN BELL  | VICE PRESIDENT 40 0 | 304,325 | 97,491 | 6,678 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| LAURANCE R HOAGLAND JR  | VP & CHIEF INVESTMENT OFFICER 36 0 | 1,705,532 | 63,101 | 376 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| SUSAN KETCHAM  | TREASURER 40 0 | 294,468 | 43,463 | 0 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| LAWRENCE MENDENHALL  | GENERAL COUNSEL & SECRETARY 40 0 | 290,000 | 43,631 | 50,263 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| WALTER B HEWLETT  | CHAIRMAN 3 0 | 0 | 0 | 0 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| JAMES C GAITHER  | VICE CHAIRMAN 3 0 | 0 | 0 | 0 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| HARVEY V FINEBERG MD  | DIRECTOR 2 0 | 0 | 0 | 0 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| ELEANOR H GIMON  | DIRECTOR 2 0 | 0 | 0 | 0 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| WILLIAM HEWLETT  | DIRECTOR 2 0 | 0 | 0 | 0 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| KOH BOON HWEE  | DIRECTOR 2 0 | 0 | 0 | 0 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| MARY H JAFFE  | DIRECTOR 2 0 | 0 | 0 | 0 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| RICHARD C LEVIN  | DIRECTOR 2 0 | 0 | 0 | 0 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| STEPHEN NEAL  | DIRECTOR 2 0 | 0 | 0 | 0 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| JEAN G STROMBERG  | DIRECTOR 2 0 | 0 | 0 | 0 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |
| BYRON AUGUSTE  | DIRECTOR 2 0 | 0 | 0 | 0 |
| 2121 Sand Hill Road Menlo Park, CA 94025 | | | | |


Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

| Recipient | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|--|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| 1stACT Silicon Valley38 West Santa Clara Street San Jose,CA 95113 | | Public Charity | for the expansion and public launch of genARTS Silicon Valley | 17,000 |
| 1stACT Silicon Valley38 West Santa Clara Street San Jose,CA 95113 | | Public Charity | for a feasibility assessment for an arts venue | 30,000 |
| 42nd Street Moon601 Van Ness Avenue Suite E3621 San Francisco,CA 941023200 | | Public Charity | for general operating support | 30,000 |
| A Healthy House within a MATCH Coalition1729 Canal Street Merced,CA 95340 | | Public Charity | for training of nonprofit leaders of color in the Central Valley | 27,126 |
| Abhinaya Dance Company of San Jose Inc52 Harold Avenue San Jose,CA 951171026 | | Public Charity | for general support | 35,000 |
| Academy for Educational Development Inc1825 Connecticut Avenue NW Suite 10 Washington,DC 200095721 | | Public Charity | for general support of the Basic Education Coalition | 350,000 |
| Achieve Inc1775 I Street NW Suite 410 Washington,DC 200062411 | | Public Charity | for videoconferencing equipment | 18,000 |
| Achieve Inc1775 I Street NW Suite 410 Washington,DC 200062411 | | Public Charity | for core standards and qualityrelated OER work consistent with federal stimulus funding | 200,000 |
| ACLU Foundation of Southern Calif 1313 West Eighth Street Los Angeles,CA 900174420 | | Public Charity | for developing fundraising strategies | 26,000 |
| ACLU Foundation of Southern Calif 1313 West Eighth Street Los Angeles,CA 900174420 | | Public Charity | for school finance litigation | 30,000 |
| ActionAid USA1420 K Street NW Suite 900 Washington,DC 20005 | | Public Charity | for a study on biofuels production influence in Africa on rural economies and food security | 200,000 |
| Advancement Project1541 Wilshire Boulevard Suite 508 Los Angeles,CA 900172296 | | Public Charity | for general operating support | 300,000 |
| Advocates for Youth2000 M Street NW Suite 750 Washington,DC 200363353 | | Public Charity | for general operating support | 1,200,000 |
| African Center for Economic Transformation1015 18th Street NW Suite 210 Washington,DC 200365217 | | Public Charity | for general support | 1,500,000 |
| African Economic Research Consortium IncMebank Twr 3rd Fl PO Box 6288200200 Nairobi 00200 KE | | Public Charity | for a graduate program in Agricultural Economics at the African Economic Research Consortium | 282,500 |
| Total  3a | | | | 345,190,721 |

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

| Recipient | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|--|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| African Economic Research Consortium IncMebank Twr 3rd Fl PO Box 6288200200 Nairobi 00200 KE | | Public Charity | for communicating research on economic development reproductive health and population dynamics | 50,000 |
| African Economic Research Consortium IncMebank Twr 3rd Fl PO Box 6288200200 Nairobi 00200 KE | | Public Charity | for general operating support | 100,000 |
| African Population and Health Research Centre IncLongonot Rd Upper Hill 2nd Floor Nairobi 00100 KE | | Public Charity | for general operating support | 950,000 |
| African Population and Health Research Centre IncLongonot Rd Upper Hill 2nd Floor Nairobi 00100 KE | | Public Charity | for general support for APHRC's Education program | 526,704 |
| African Population and Health Research Centre IncLongonot Rd Upper Hill 2nd Floor Nairobi 00100 KE | | Public Charity | for an impact evaluation of Aga Khan Foundation's East Africa Quality in Early Learning Initiative | 538,000 |
| Aga Khan Foundation USA1825 K Street NW Suite 901 Washington, DC 200061214 | | Public Charity | for improving reading and math instruction in lower primary school in Uganda and Kenya | 1,407,333 |
| Alameda County Office of Education 313 West Winton Avenue Hayward, CA 945441198 | | Government Agency | for Alliance of Arts Education Learning Leadership evaluation and general operating support | 600,000 |
| Alaska Conservation Foundation441 West Fifth Avenue Suite 402 Anchorage, AK 995012340 | | Public Charity | for the Tongass Permanent Protection Campaign Project | 287,500 |
| Alaska Wilderness League122 C Street NW Suite 240 Washington, DC 200012109 | | Public Charity | for work in the Tongass National Forest and the Western Arctic | 250,000 |
| Ali Akbar College of Music215 West End Avenue San Rafael, CA 949012645 | | Public Charity | for general support | 55,000 |
| Alliance for a Better Community350 South Bixel Street Suite 180 Los Angeles, CA 900171418 | | Public Charity | for an advocacy campaign focusing on improving student success at Los Angeles community colleges | 153,000 |
| Alliance for California Traditional Arts 1245 Van Ness Avenue Fresno, CA 937211711 | | Public Charity | for general support of the Living Cultures Grants Program Bay Area projects | 180,000 |
| Alliance for JusticeEleven Dupont Circle NW Second Floo Washington, DC 200361207 | | Public Charity | for publishing two California policy booklets to assist nonprofits | 75,000 |
| Alliance for Open Society International Inc400 West Fiftyninth Street New York, NY 10019 | | Public Charity | for a strategic funder's initiative on transparency and accountability issues | 100,000 |
| Alonzo King's LINES Ballet26 Seventh Street Fifth Floor San Francisco, CA 941031508 | | Public Charity | for implementation of organizational assessment results | 231,250 |
| Total | | | | 345,190,721 |

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

| Recipient | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|--|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Alternativas y Capacidades ACA v Luis Cabrera 1381 Col San Jeronimo Aculco Mexico City, ME 10400 | | Foreign NGO | for assessing the design execution and impact of social programs provided by NGO intermediaries | 41,000 |
| America Abroad Media1020 Nineteenth Street Suite 650 Washington, DC 20036 | | Public Charity | for the production of a public radio program on revitalizing US foreign assistance | 100,000 |
| American Academy of Arts and SciencesNortons Woods 136 Irving Street Cambridge, MA 021381996 | | Public Charity | for the Humanities Indicators project | 105,000 |
| American Bar Assn Fund for Justice and Education740 Fifteenth Street NW Washington, DC 200051022 | | Public Charity | for the Committee on the Status & Future of Federal ERulemaking | 27,500 |
| American Bar Assn Fund for Justice and Education740 Fifteenth Street NW Washington, DC 200051022 | | Public Charity | for the ABA Diversity Fellowship in Environmental Law Program | 35,000 |
| American Civil Liberties Union Foundation of North39 Drumm Street San Francisco, CA 941114805 | | Public Charity | for support of the Reproductive Rights Project | 350,000 |
| American Composers Forum of San Francisco Inc44 Page Street Suite 504 San Francisco, CA 941025973 | | Public Charity | for general operating support | 50,000 |
| American Conservatory Theatre Foundation30 Grant Avenue San Francisco, CA 941085800 | | Public Charity | for general operating support | 120,000 |
| American Institutes for Research 1000 Thomas Jefferson Street NW Washington, DC 200073835 | | Public Charity | for the California Collaborative on District Reform | 375,000 |
| American Institutes for Research 1000 Thomas Jefferson Street NW Washington, DC 200073835 | | Public Charity | for the planning phase of Strategic School Funding for Results project | 600,000 |
| American Institutes for Research 1000 Thomas Jefferson Street NW Washington, DC 200073835 | | Public Charity | for efforts to help school districts plan for effective use of federal stimulus funding | 200,000 |
| American Institutes for Research 1000 Thomas Jefferson Street NW Washington, DC 200073835 | | Public Charity | for strategic and financial planning | 30,000 |
| American Rivers Inc1101 Fourteenth Street NW Suite 1400 Washington, DC 200055637 | | Public Charity | for general support of American Rivers' Hydropower Reform Coalition | 750,000 |
| American University in Cairo113 Kasr El Aini Street Cairo 11511 EG | | Public Charity | for general support of the Social Research Center | 50,000 |
| American University in Cairo113 Kasr El Aini Street Cairo 11511 EG | | Public Charity | for general support of the John D Gerhart Center for Philanthropy and Civic Engagement at the American University in Cairo | 150,000 |
| Total  3a | | | | 345,190,721 |


Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

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|--|---|--------------------------------|---|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Americans for the Arts Inc1000 Vermont Avenue NW Sixth Floor Washington, DC 200054940 | | Public Charity | for support of a national arts education initiative | 200,000 |
| Arabella Legacy Fund734 15th Street NW Washington, DC 200051029 | | Public Charity | for general support and for the Creation Care Fund project | 400,000 |
| Arabella Legacy Fund734 15th Street NW Washington, DC 200051029 | | Public Charity | for general support of the Responsible Trails America program | 250,000 |
| Arabella Legacy Fund734 15th Street NW Washington, DC 200051029 | | Public Charity | for the Western Energy Campaign project | 200,000 |
| Arabella Legacy Fund734 15th Street NW Washington, DC 200051029 | | Public Charity | for the Western land water and clean energy initiative | 400,000 |
| Architectural Foundation of San Francisco706 Mission Street Second Floor San Francisco, CA 941033162 | | Public Charity | for the Build San Francisco program's expansion to include performing arts spaces | 30,000 |
| Arius Assn for Rgnl and Intl Underground StrgeTafernstrasse 11 Baden 5405 SZ | | Foreign NGO | for a project with twelve European countries to establish a regional nuclear waste repository | 50,000 |
| Arizona Center for Law in the Public Interest202 East McDowell Road Suite 153 Phoenix, AZ 850044533 | | Public Charity | for advancing energy efficiency and renewable energy issues in Arizona | 50,000 |
| Article 19 Rsrch & Info Centre on Censorship68 Amwell Street London, England EC1R 1UQ UK | | Foreign NGO | for improving access to information in Mexico and East and West Africa | 650,000 |
| Arts Council of the Napa Valley1041 Jefferson Street Suite 4 Napa, CA 94559 | | Public Charity | for general operating support | 25,000 |
| Arts Council Silicon Valley4 North Second Street Suite 500 San Jose, CA 951131305 | | Public Charity | for general support of the regranting program | 150,000 |
| Arts Council Silicon Valley4 North Second Street Suite 500 San Jose, CA 951131305 | | Public Charity | for general support of the Arts Council Silicon Valley Artsopolis Marketing Partnership | 130,000 |
| Arts Council Silicon Valley4 North Second Street Suite 500 San Jose, CA 951131305 | | Public Charity | for strategic planning | 35,000 |
| Ashkenaz Music and Dance Community Center1317 San Pablo Avenue Berkeley, CA 947021021 | | Public Charity | for general support | 60,000 |
| Aspen Global Change Institute Inc 100 East Francis Street Aspen, CO 816111424 | | Public Charity | for general support | 200,000 |
| Total  3a | | | | 345,190,721 |


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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Associates in Rsrch and Education for DvlpmntVilla 3074 Amitie 1 Dakar SG | | Public Charity | for developing an approach to teaching reading in two local languages in Senegal | 292,269 |
| Association of Bay Area Governments Joseph P Bort Metro Center 101 Eighth Street Oakland, CA 946074756 | | Not-for-Profit | for the San Francisco Bay Area Restoration Authority | 50,000 |
| Association of California Symphony Orchestras2755 Cottage Way Suite 3 Sacramento, CA 958251221 | | Public Charity | for general operating support | 22,500 |
| Association of Small Foundations 1720 N Street NW Washington, DC 200362907 | | Public Charity | for support of an initiative to advance the field of donor education | 135,500 |
| Association of Small Foundations 1720 N Street NW Washington, DC 200362907 | | Public Charity | for the ASF Impact Initiative | 400,000 |
| Aurora Theatre Company2081 Addison Street Berkeley, CA 947041103 | | Public Charity | for general operating support | 30,000 |
| AXIS Dance Company1428 Alice Street Suite 200 Oakland, CA 946124068 | | Public Charity | for general operating support | 57,000 |
| Ballet Afsaneh Art and Culture SocietyPO Box 1104 Woodacre, CA 949731104 | | Public Charity | for general support | 30,000 |
| Ballet San Jose Silicon ValleyPO Box 1666 40 North First Street San Jose, CA 951131666 | | Public Charity | for general support of Education and Outreach programs | 60,000 |
| Bay Area Council Foundation201 California Street Suite 1450 San Francisco, CA 941115016 | | Public Charity | for the California business campaign for education reform | 300,000 |
| Bay Area Council Foundation201 California Street Suite 1450 San Francisco, CA 941115016 | | Public Charity | for an evaluation project | 25,000 |
| Bay Area TheatresportsFort Mason Center Building B Suite 350 San Francisco, CA 941231328 | | Public Charity | for general support | 40,000 |
| Bay Area Video Coalition Inc2727 Mariposa Street Second Floor San Francisco, CA 941101401 | | Public Charity | for general operating support | 100,000 |
| Bay Area Video Coalition Inc2727 Mariposa Street Second Floor San Francisco, CA 941101401 | | Public Charity | for technology based media services transition | 200,000 |
| Bayview Hunters Point Foundation 5815 Third Street San Francisco, CA 941243101 | | Public Charity | for general support of the Bayview Hunters Point 3rd Street Youth Center and Clinic | 250,000 |
| Total  3a | | | | 345,190,721 |


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|--|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Berkeley Society for the Preservation of Tradition1111 Addison Street Berkeley, CA 947021607 | | Public Charity | for general support | 35,000 |
| Bernard Osher Marin Jewish Community Center200 North San Pedro Road San Rafael, CA 949034213 | | Public Charity | for general support of the CenterStage program | 40,000 |
| Bipartisan Policy Center Inc1225 I Street NW Suite 1000 Washington, DC 200053914 | | Public Charity | for analysis related to federal climate change policy and support of the NCEP | 6,288,000 |
| Bipartisan Policy Center Inc1225 I Street NW Suite 1000 Washington, DC 200053914 | | Public Charity | for general operating support | 2,000,000 |
| BoardSource1828 L Street NW Washington, DC 20036 | | Public Charity | for International Initiative for Impact Evaluation board development | 69,000 |
| Boston Critic Inc35 Medford Street Suite 302 Somerville, MA 021434238 | | Public Charity | for an issue of Boston Review on effective interventions in health education and development | 40,000 |
| Brava for Women in the Arts2781 Twentyfourth Street San Francisco, CA 941104235 | | Public Charity | for general operating support | 30,000 |
| Bread and Roses Benefit Agency233 Tamalpais Drive Suite 100 Corte Madera, CA 949251415 | | Public Charity | for general support | 75,000 |
| Bread for the World Institute Inc50 F Street NW Suite 500 Washington, DC 200011567 | | Public Charity | for general support | 1,000,000 |
| Bridgespan Group535 Boylston Street Tenth Floor Boston, MA 021165131 | | Public Charity | for support of the Chapter 2 initiative | 200,000 |
| Bridgespan Group535 Boylston Street Tenth Floor Boston, MA 021165131 | | Public Charity | for support of the Chapter 2 initiative | 500,000 |
| Broadway By the Bay851 Burlway Road Suite 300 Burlingame, CA 940101720 | | Public Charity | for general operating support | 37,500 |
| Brookings Institution1775 Massachusetts Avenue NW Washington, DC 200362103 | | Public Charity | for the Budgeting for National Priorities project | 150,000 |
| Brookings Institution1775 Massachusetts Avenue NW Washington, DC 200362103 | | Public Charity | for the Managing Global Insecurity project | 250,000 |
| Brookings Institution1775 Massachusetts Avenue NW Washington, DC 200362103 | | Public Charity | for general support of the Global Economy and Development Program | 900,000 |
| Total  3a | | | | 345,190,721 |


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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Brookings Institution1775 Massachusetts Avenue NW Washington, DC 200362103 | | Public Charity | for general support for the Center for Universal Education | 400,000 |
| Business Executives for National Security1717 Pennsylvania Avenue NW Suite 350 Washington, DC 200064620 | | Public Charity | for broadening BENS' Bay Area disaster resiliency publicprivate partnership throughout the state | 150,000 |
| Businesses United in Investing Lending and Dvlpmnt5 Palo Alto Square Sixth Floor 3000 El Camino Real Palo Alto, CA 94306 | | Public Charity | for planning an evaluation of BUILD's impact | 75,000 |
| Butte Community College Foundation3536 Butte Campus Drive Oroville, CA 95965 | | Public Charity | for improvements to California's community college student placement system | 110,000 |
| Cabrillo College Foundation6500 Soquel Drive Aptos, CA 950033119 | | Public Charity | for general support for an accelerated intensive bridge program to help underprepared students succeed in higher education and pursue knowledge based careers | 500,000 |
| Cabrillo College Foundation6500 Soquel Drive Aptos, CA 950033119 | | Public Charity | for improving strategic communications for the Digital Bridge Academy | 50,000 |
| Cabrillo College Foundation6500 Soquel Drive Aptos, CA 950033119 | | Public Charity | for a project to refine and expand the Digital Bridge Academy | 450,000 |
| Cabrillo Festival of Contemporary Music147 South River Street Suite 232 Santa Cruz, CA 950604556 | | Public Charity | for general operating support | 120,000 |
| California Alliance for Arts Education495 East Colorado Boulevard Pasadena, CA 911012024 | | Public Charity | for support of the Advancing Arts Education project | 400,000 |
| California Budget Project1107 Ninth Street Suite 310 Sacramento, CA 958143608 | | Public Charity | for general operating support | 100,000 |
| California Budget Project1107 Ninth Street Suite 310 Sacramento, CA 958143608 | | Public Charity | for building capacity to analyze education finance issues | 225,000 |
| California County Superintendents Educational Svcs1121 L Street Suite 510 Sacramento, CA 958143943 | | Public Charity | for planning for effective use of education stimulus funding at state and district levels | 315,000 |
| California County Superintendents Educational Svcs1121 L Street Suite 510 Sacramento, CA 958143943 | | Public Charity | for the Reinvigorating Arts Education in California project | 750,000 |
| California Film Institute1001 Lootens Place Suite 220 San Rafael, CA 949013112 | | Public Charity | for general operating support | 40,000 |
| California Forward1107 9th Street Suite 650 Sacramento, CA 95814 | | Public Charity | for general operating support | 4,000,000 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| California Forward1107 9th Street Suite 650 Sacramento, CA 95814 | | Public Charity | for the California Legislative Staff Education Institute | 100,000 |
| California Latinas for Reproductive JusticePO Box 412225 Los Angeles, CA 90041 | | Public Charity | for policy relevant research on Latina reproductive health issues | 80,874 |
| California League of Conservation Voters Education6310 San Vicente Avenue Suite 425 Los Angeles, CA 90048 | | Public Charity | for increasing Asian American engagement in environmental policy-making in California | 50,000 |
| California Planned Parenthood Education Fund Inc555 Capitol Mall Suite 510 Sacramento, CA 958144581 | | Public Charity | for general operating support | 600,000 |
| California Rural Legal Assistance Inc 631 Howard Street Suite 300 San Francisco, CA 941053935 | | Public Charity | for The Fund for Rural Equity, a regranting initiative for organizations serving low income communities of color | 111,150 |
| California Shakespeare Theater701 Heinz Avenue Berkeley, CA 947102732 | | Public Charity | for general operating support | 112,500 |
| California Summer Music IncorporatedPMB 104 236 West Portal Avenue San Francisco, CA 941271423 | | Public Charity | for general support | 60,000 |
| California Symphony Orchestra Inc 877 Ygnacio Valley Road 200 Walnut Creek, CA 945963878 | | Public Charity | for general support | 75,000 |
| California Tomorrow360 Twentysecond Street Suite 640 Oakland, CA 946123019 | | Public Charity | for general support and for the Community College Access and Equity Initiative | 300,000 |
| Calstart Inc48 South Chester Avenue Pasadena, CA 911063105 | | Public Charity | for the California Transportation Energy Security Initiative | 600,000 |
| Campaign for America's Wilderness 679 East Second Avenue Unit 1 Durango, CO 813015564 | | Public Charity | for general operating support | 475,000 |
| Campaign for College Opportunity900 Wilshire Boulevard Suite 924 Los Angeles, CA 90017 | | Public Charity | for a project to promote reform and student success in California community colleges | 462,500 |
| Carmel Bach Festival IncPO Box 575 Carmel by the Sea, CA 939210575 | | Public Charity | for general operating support | 60,000 |
| Carnegie Endowment for International Peace1779 Massachusetts Avenue NW Washington, DC 200362109 | | Public Charity | for general support of CEIP's New Vision Initiative | 2,000,000 |
| Carnegie Endowment for International Peace1779 Massachusetts Avenue NW Washington, DC 200362109 | | Public Charity | for a project on nuclear disarmament and nonproliferation | 500,000 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Carnegie Endowment for International Peace1779 Massachusetts Avenue NW Washington, DC 200362109 | | Public Charity | for general support of the nuclear policy program | 550,000 |
| Carnegie Endowment for International Peace1779 Massachusetts Avenue NW Washington, DC 200362109 | | Public Charity | for distribution of Foreign Policy magazine to journalists editors and producers of news programs | 100,000 |
| Carnegie Hall Corporation881 Seventh Avenue New York, NY 100193210 | | Public Charity | for an evaluation of The Academy program | 108,000 |
| Catholic Charities of Stockton1106 North El Dorado Street Stockton, CA 952021332 | | Public Charity | for fundraising planning | 10,000 |
| Catholic Charities of Stockton1106 North El Dorado Street Stockton, CA 952021332 | | Public Charity | for the Environmental Justice Project | 60,000 |
| Catholic Charities of Stockton1106 North El Dorado Street Stockton, CA 952021332 | | Public Charity | for the Environmental Justice Project | 65,000 |
| Catholics for Choice1436 U Street NW Suite 301 Washington, DC 200093997 | | Public Charity | for general operating support | 800,000 |
| Cazadero Performing Arts Camp Inc PO Box 7908 Berkeley, CA 947070908 | | Public Charity | for general support | 30,000 |
| CBEE Foundation1215 K Street Suite 1510 Sacramento, CA 958143953 | | Public Charity | for establishing the California State University Center to Close the Achievement Gap | 100,000 |
| Center for a New American Security Inc1301 Pennsylvania Avenue NW Suite 403 Washington, DC 200041733 | | Public Charity | for a project to help generate a US consensus on nuclear policy toward China | 160,000 |
| Center for Arms Control and NonProliferation322 4th St NE Washington, DC 200025824 | | Public Charity | for general operating support | 75,000 |
| Center for Asian American Media145 Ninth Street Suite 350 San Francisco, CA 941032641 | | Public Charity | for general operating support | 67,500 |
| Center for Clean Air Policy750 First Street NE Suite 940 Washington, DC 200024257 | | Public Charity | for an analysis of sectoral approaches to reduce greenhouse gas emissions in Mexico | 40,000 |
| Center for Comm Action & Environmental JusticePO Box 33124 Riverside, CA 92519 | | Public Charity | for general support of the Goods Movement Air Quality and Development Campaign programs | 137,500 |
| Center for Effective Philanthropy Inc 675 Massachusetts Avenue Seventh Fl Cambridge, MA 021393363 | | Public Charity | for the 2009 Grantee Perception Report | 60,000 |
| Total  3a | | | | 345,190,721 |

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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Center for Effective Philanthropy Inc 675 Massachusetts Avenue Seventh Fl Cambridge, MA 021393363 | | Public Charity | for general operating support | 500,000 |
| Cntr for Energy Efficiency & Renewable Technology1100 Eleventh Street Suite 311 Sacramento, CA 958143812 | | Public Charity | for general support | 200,000 |
| Center for Global Development1800 Massachusetts Avenue 3rd floor Washington, DC 20036 | | Public Charity | for a project to lead a discussion on issues in aid modalities to achieve universal basic education | 107,000 |
| Center for Global Development1800 Massachusetts Avenue 3rd floor Washington, DC 20036 | | Public Charity | for a project to identify donors and countries to try a "Cash on Delivery" approach to education aid | 400,000 |
| Center for Global Development1800 Massachusetts Avenue 3rd floor Washington, DC 20036 | | Public Charity | for general support | 1,200,000 |
| Center for Global Development1800 Massachusetts Avenue 3rd floor Washington, DC 20036 | | Public Charity | for improving and coordinating trade preference programs in developed and emerging economies | 250,000 |
| Center for Global Development1800 Massachusetts Avenue 3rd floor Washington, DC 20036 | | Public Charity | for research and dissemination on the economic impacts of population and reproductive health | 515,000 |
| Center for Investigative Reporting Inc 2927 Newbury Street Suite A Berkeley, CA 947032565 | | Public Charity | for multimedia reporting on California education and other policy issues | 500,000 |
| Center for Public Interest Research Inc44 Winter Street Fourth Floor Boston, MA 02108 | | Public Charity | for a project to expand faculty awareness and use of Open Educational Resources | 265,000 |
| Center for Public Interest Research Inc44 Winter Street Fourth Floor Boston, MA 02108 | | Public Charity | for support of a project to promote faculty adoption of open textbooks | 75,000 |
| Center for the Future of Teaching and Learning133 Mission Street Suite 220 Santa Cruz, CA 950603747 | | 509(a)(3) | for general support | 400,000 |
| Center for US Global Engagement 1220 Nineteenth Street NW Suite 300 Washington, DC 200362462 | | Public Charity | for general operating support | 750,000 |
| Center on Budget and Policy Priorities 820 First Street NE Suite 510 Washington, DC 200028035 | | Public Charity | for general support of the International Budget Project | 1,100,000 |
| Center on Budget and Policy Priorities 820 First Street NE Suite 510 Washington, DC 200028035 | | Public Charity | for general support | 334,000 |
| Center on Education Policy1001 Connecticut Avenue NW Suite 52 Washington, DC 200365527 | | Public Charity | for a study of national trends in student achievement | 400,000 |
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| a Paid during the year | | | | |
| Center on Education Policy1001 Connecticut Avenue NW Suite 52 Washington, DC 200365527 | | Public Charity | for evaluating implementation of the federal education stimulus funding programs | 300,000 |
| Center on Race Poverty and the Environment47 Kearny Street Suite 804 San Francisco, CA 94108 | | Public Charity | for general support of the Air Quality Program | 85,000 |
| Centro de Investigacion para el Desarrollo ACNo 11 Edif D Piso 2 Mexico City 11510 MX | | Foreign NGO | for fostering CIDAC's Rule of Law and Economic Development projects | 250,000 |
| Centro de Investigacion y Docencia Economicas AC3655 Apartado Postal 10883 Delegacion Alvaro O bregon, Mexico 1210 MX | | Government Agency | for a project on Mexico's recent constitutional accountability reforms | 350,000 |
| Centro de Investigaciones y Estudios Superiores en1359 Colonia Moderna Sector Juarez Guadalajara, Jalisco 44190 MX | | Government Agency | for an impact evaluation of Opportunities on the economic prospects of program scholarship graduates | 100,000 |
| Centro de Investigaciones y Estudios Superiores en1359 Colonia Moderna Sector Juarez Guadalajara, Jalisco 44190 MX | | Government Agency | for general support of CIESAS' Center for Social Audit program | 180,000 |
| Centro de Transporte Sustentable de Mexico AC54 Col Villas Coyoacan Mexico City 04000 MX | | Foreign NGO | for promoting quality public transportation in Mexico | 690,000 |
| Centro de Transporte Sustentable de Mexico AC54 Col Villas Coyoacan Mexico City 04000 MX | | Foreign NGO | for research on human exposure to vehicle pollution in Monterrey Mexico | 35,000 |
| Centro Mario Molina para Estudios EstrategicosEmerson 316 Despacho 202 Mexico City C P 11570 MX | | Foreign NGO | for general support for the organization's charitable purposes | 1,000,000 |
| Centro Mexicano de Derecho Ambiental ACAtlixco No 138 Col Condesa Mexico City 06140 MX | | Pub Char Mex Artcl 9 | for general support of CEMDA's Air and Energy Program | 475,000 |
| Centro Mexicano de Derecho Ambiental ACAtlixco No 138 Col Condesa Mexico City 06140 MX | | pub char mex artcl 9 | for general support of CEMDA's litigation program | 100,000 |
| ChabotLas Positas Community College District5020 Franklin Drive Pleasanton, CA 94588 | | Government Agency | for creating a new state-wide professional development program | 778,000 |
| Chamber Music America Inc305 Seventh Avenue Fifth Floor New York, NY 100016008 | | Public Charity | for support of programs in the San Francisco Bay Area | 25,000 |
| Charles Drew University of Medicine and Science1731 E 120th Street Cobb 109 Los Angeles, CA 90059 | | Public Charity | for the Urban Health Institute Policy Briefing on Climate Change Implementation | 25,000 |
| Chhandam Chitresh Das Dance Company32 Saint Charles Avenue San Francisco, CA 941323033 | | Public Charity | for strategic planning | 32,350 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Children Now1212 Broadway Fifth Floor Oakland, CA 946121805 | | Public Charity | for K12 education reform advocacy in California | 500,000 |
| Children Now1212 Broadway Fifth Floor Oakland, CA 946121805 | | Public Charity | for constituency outreach on education data | 240,000 |
| Chinese Cultural ProductionsFort Mason Center Landmark Building C Suite 353 San Francisco, CA 941231300 | | Public Charity | for general operating support | 30,000 |
| Chorus America Association1156 Fifteenth Street NW Suite 310 Washington, DC 200051747 | | Public Charity | for general support of San Francisco Bay Area programs | 50,000 |
| Cinnabar Arts Corporation3333 Petaluma Boulevard North Petaluma, CA 949521267 | | Public Charity | for general support | 35,000 |
| Circus Center755 Frederick Street San Francisco, CA 941172755 | | Public Charity | for general support | 60,000 |
| Clean Air Task Force Inc18 Tremont Street Suite 530 Boston, MA 021082305 | | Public Charity | for a collaborative project with the GISS for efforts to limit global climate change | 100,000 |
| Clear Fund320 7 Avenue 232 Brooklyn, NY 11215 | | Public Charity | for general operating support | 100,000 |
| ClimateWorks Foundation235 Montgomery Street Suite 1300 San Francisco, CA 941043006 | | Public Charity | for a global initiative to mitigate global climate change | 50,000,000 |
| Coalition for Clean Air811 West Seventh Street Suite 1100 Los Angeles, CA 900173422 | | Public Charity | for a website redesign and development project | 30,000 |
| Coalition for Clean Air811 West Seventh Street Suite 1100 Los Angeles, CA 900173422 | | Public Charity | for an Environmental Health Fellowship | 125,000 |
| Coalition for Clean Air811 West Seventh Street Suite 1100 Los Angeles, CA 900173422 | | Public Charity | for general support | 800,000 |
| Coastline Community College Foundation11460 Warner Avenue Fountain Valley, CA 927082597 | | Public Charity | for development of Chengo, an open online language learning system | 669,000 |
| Coastline Community College Foundation11460 Warner Avenue Fountain Valley, CA 927082597 | | Public Charity | for The Forgotten World Zuka Awakens project | 350,000 |
| COFEM125 Paseo de la Plaza Suite 101 Los Angeles, CA 900122981 | | Public Charity | for general support of the Health and Environment Program | 50,000 |
| Total 3a | | | | 345,190,721 |


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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Cold Spring Harbor Laboratory1 Bungtown Road Cold Spring Harbor, NY 117242219 | | Public Charity | for a project to develop evaluate and disseminate Genes to Cognition G2C Online | 140,000 |
| Colectivo Ecologista Jalisco AC4315 Col Ciudad de los Ninos Zapopan, Jalisco MX | | Foreign NGO | for general support for the organization's charitable purposes | 100,000 |
| Colorado Conservation Trust A Community Foundation2334 Broadway Suite A Boulder, CO 80304 | | Public Charity | for the Western Rangeland Trusts Capacity Building Project | 220,000 |
| Colorado Conservation Voters Education Fund1536 Wynkoop Street Suite 4C Denver, CO 80202 | | Public Charity | for analysis of proposals promoting renewable energy and energy efficiency in Colorado | 25,000 |
| Colorado Environmental Coalition Inc 1536 Wynkoop Suite 5C Denver, CO 802021183 | | Public Charity | for general support and for the Colorado Water Caucus' sustainable water campaign | 400,000 |
| Colorado Environmental Coalition Inc 1536 Wynkoop Suite 5C Denver, CO 802021183 | | Public Charity | for the Colorado Water Caucus' sustainable water campaign | 100,000 |
| Common Counsel Foundation678 13th Street Suite 100 Oakland, CA 94612 | | Public Charity | for the Windcall Institute | 9,457 |
| Common Sense Media650 Townsend Street Suite 375 San Francisco, CA 94037 | | Public Charity | for the Digital Ethics & Citizenship Curriculum project | 300,000 |
| Communication Network1755 Park Street Suite 260 Naperville, IL 60563 | | Public Charity | a matching grant for general operating support | 50,000 |
| Communications Consortium Media Center401 Ninth Street NW Suite 450 Washington, DC 200042142 | | Public Charity | for general operating support | 250,000 |
| Communications Leadership Institute Inc1752 N Street NW Suite 800 Washington, DC 200362909 | | Public Charity | for the 2009 training on communications planning for Hewlett grantees | 200,000 |
| Communities for a Better Environment 5610 Pacific Boulevard Suite 203 Huntington Park, CA 902552502 | | Public Charity | for general support of the Goods Movement Campaign | 37,500 |
| Community College League of California2017 O Street Sacramento, CA 958145211 | | Public Charity | for the California EDGE Campaign to promote sound education and job training policy | 125,000 |
| Community Foundation for Monterey County2354 Garden Road Monterey, CA 939405326 | | Public Charity | for a regranting initiative and leadership development program | 89,300 |
| Community Initiatives354 Pine Street San Francisco, CA 941043229 | | Public Charity | for the Legislative Education Project | 39,000 |
| Total  3a | | | | 345,190,721 |


Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

| Recipient | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|---|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a <i>Paid during the year</i> | | | | |
| Community Initiatives354 Pine Street San Francisco, CA 941043229 | | Public Charity | for the Postsecondary Transitions and Student Success Legislative Education Project | 50,000 |
| Community Music Center544 Capp Street San Francisco, CA 941102586 | | Public Charity | for general operating support | 150,000 |
| Community Music Center544 Capp Street San Francisco, CA 941102586 | | Public Charity | for strategic planning | 15,400 |
| Community School of Music and Arts230 San Antonio Circle Mountain View, CA 940401276 | | Public Charity | for general support of the music program | 85,000 |
| CompassPoint Nonprofit Services731 Mission Street Suite 200 San Francisco, CA 941032005 | | Public Charity | for management training for organizations serving low income communities and people of color | 60,825 |
| Consensus Building Institute238 Main Street Suite 400 Cambridge, MA 021421016 | | Public Charity | for dissemination of the US Muslim Engagement Project's recommendations | 100,000 |
| Conservation NW1208 Bay Street Suite 201 Bellingham, WA 982254304 | | Public Charity | for strategic planning | 20,000 |
| Constitutional Accountability Center1301 Connecticut Avenue NW Suite 502 Washington, DC 200361868 | | Public Charity | for the Global Warming and the Courts project | 50,000 |
| Consultative Group on Biological DiversityPresidio Building 1016 Second Floor PO Box 29361 San Francisco, CA 941290361 | | Public Charity | for the Health and Environmental Funders Network Project | 15,000 |
| Consultative Group on Biological DiversityPresidio Building 1016 Second Floor PO Box 29361 San Francisco, CA 941290361 | | Public Charity | for general operating support | 35,000 |
| Cornell University410 Thurston Avenue Ithaca, NY 14853 | | Public Charity | for demographic training research and policy dissemination in subSaharan Africa | 100,000 |
| Council for a Strong America1212 New York Avenue NW Suite 300 Washington, DC 200053998 | | Public Charity | for engaging law enforcement leaders as advocates for education reform | 135,000 |
| Council of Chief State School OfficersOne Massachusetts Avenue NW Suite 700 Washington, DC 200011431 | | Public Charity | for the Arts Education Partnership's feasibility study | 50,000 |
| Council of the Great City Schools1301 Pennsylvania Avenue NW Washington, DC 200041701 | | Public Charity | for the key performance indicators project | 200,000 |
| Council of the Great City Schools1301 Pennsylvania Avenue NW Washington, DC 200041701 | | Public Charity | for assistance to school districts to plan for effective use of education federal stimulus funding | 250,000 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Council on Foreign Relations Inc1779 Massachusetts Avenue NW Suite Washington, DC 200362109 | | Public Charity | for general support | 125,000 |
| CounterPulse1310 Mission Street San Francisco, CA 941032609 | | Public Charity | for general support | 40,000 |
| Creative Capital Foundation65 Bleecker Street Seventh Floor New York, NY 100122420 | | Public Charity | for regranting to individual artists in the San Francisco Bay Area | 125,000 |
| Creative Commons Corporation171 Second Street Suite 300 San Francisco, CA 941053038 | | Public Charity | for general support of Creative Commons and ccLearn | 1,000,000 |
| CrosspulsePO Box 3388 Oakland, CA 946090388 | | Public Charity | for general support | 12,000 |
| CrosspulsePO Box 3388 Oakland, CA 946090388 | | Public Charity | for the International Body Music Festival | 25,000 |
| Cultural Arts Council of Sonoma County404 Mendocino Avenue Suite C Santa Rosa, CA 954016377 | | Public Charity | for general support | 40,000 |
| Cultural Arts Council of Sonoma County404 Mendocino Avenue Suite C Santa Rosa, CA 954016377 | | Public Charity | for general support | 50,000 |
| Cultural Arts Council of Sonoma County404 Mendocino Avenue Suite C Santa Rosa, CA 954016377 | | Public Charity | for general operating support | 40,000 |
| Cultural Council of Santa Cruz County2400 Chanticleer Avenue Suite G Santa Cruz, CA 950627802 | | Public Charity | for general operating support | 60,000 |
| Cutting Ball Theater131 Tenth Street Third Floor San Francisco, CA 941032604 | | Public Charity | for general operating support | 60,000 |
| Cypress Performing Arts Association912 Cole Street Suite 137 San Francisco, CA 941174315 | | Public Charity | for general support | 75,000 |
| Dance PalacePO Box 217 Point Reyes Station, CA 949560217 | | Public Charity | for general support of the performing arts program | 20,000 |
| Dancer's Group1360 Mission Street Suite 200 San Francisco, CA 941032647 | | Public Charity | for general support of the Bay Area National Dance Week | 30,000 |
| Dancer's Group1360 Mission Street Suite 200 San Francisco, CA 941032647 | | Public Charity | for general support of the Stephen Pelton Dance Theater | 12,000 |
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| Name and address (home or business) | | | | |
| a <i>Paid during the year</i> | | | | |
| Decision Science Research Institute Inc1201 Oak Street Suite 200 Eugene,OR 974013575 | | Public Charity | for research on people's response to large scale humanitarian problems | 50,000 |
| Defenders of Wildlife1130 Seventeenth Street NW Washington,DC 200364604 | | Public Charity | for the Federal Lands Conservation Portfolio project | 250,000 |
| Destiny Arts Center1000 Fortysecond Street Oakland,CA 946083621 | | Public Charity | for dance theater martial arts violence prevention and leadership instruction | 83,000 |
| Destiny Arts Center1000 Fortysecond Street Oakland,CA 946083621 | | Public Charity | for general operating support | 60,000 |
| Deutsche Stiftung Weltbevölkerung Gottinger Chaussee 115 Hannover D-30459 GM | | Public Charity | for support of the EuroNGO s annual meeting | 50,000 |
| Deutsche Stiftung Weltbevölkerung Gottinger Chaussee 115 Hannover D-30459 GM | | Public Charity | for general operating support | 330,000 |
| Development Initiatives Poverty Research LtdFirst Floor Keward Court Wells,Somerset BA5 1DB UK | | Foreign NGO | for a project to improve access to high quality timely information on aid flows | 400,000 |
| Diablo Regional Arts Association 1601 Civic Drive Walnut Creek,CA 945964299 | | Public Charity | for general support | 40,000 |
| Dimension Performing Arts Inc4340 Stevens Creek Boulevard Suite 166 San Jose,CA 951291122 | | Public Charity | for general operating support | 36,000 |
| Dimensions Dance Theatre IncorporatedMalonga Casquelourd Center for the 1428 Alice Street Third Floor Oakland,CA 946124004 | | Public Charity | for general support | 67,500 |
| Djerassi Resident Artists Program 2325 Bear Gulch Road Woodside,CA 940624405 | | Public Charity | for support of residencies for Bay Area performing artists | 90,000 |
| DoorDog Music Productions IncThe Presidio 1007 General Kennedy Avenue Suite 2 San Francisco,CA 941291404 | | Public Charity | for general operating support | 30,000 |
| Duke University2127 Campus Drive Durham,NC 27708 | | Public Charity | for the BREAD development economics research network's activities on populationreproductive health | 100,000 |
| EarplayPO Box 192125 San Francisco,CA 941192125 | | Public Charity | for general support | 10,000 |
| East Bay Center for the Performing Arts339 Eleventh Street Richmond,CA 948013105 | | Public Charity | for the Winters Building Revitalization Project | 500,000 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| East Bay Center for the Performing Arts339 Eleventh Street Richmond, CA 948013105 | | Public Charity | for general operating support | 100,000 |
| East Bay Community Foundation200 Frank H Ogawa Plaza Oakland, CA 946122005 | | Public Charity | for general support of the Environmental Grantmaking Program | 75,000 |
| East Bay Community Foundation200 Frank H Ogawa Plaza Oakland, CA 946122005 | | Public Charity | for the East Bay Cultural Corridor Project | 40,000 |
| East Bay Community Foundation200 Frank H Ogawa Plaza Oakland, CA 946122005 | | Public Charity | for support of small performing arts organizations in the East Bay | 50,000 |
| EastSide Arts Alliance2277 International Boulevard PO Box 17008 Oakland, CA 946017008 | | Public Charity | for general support | 40,000 |
| EastSide Arts Alliance2277 International Boulevard PO Box 17008 Oakland, CA 946017008 | | Public Charity | for a loan repayment to Northern California Community Loan Fund | 626,000 |
| Ecojustice Canada Society214131 Water Street Vancouver, British Columbia V6B 4M3 CA | | Foreign NGO | for reducing the environmental impacts of oil and gas development in Northern Canada | 150,000 |
| Economic Development Corporation of LA444 South Flower Street Thirtyfourth Floor Los Angeles, CA 900712901 | | Public Charity | for the Vision Los Angeles project | 100,000 |
| Editorial Projects In Education Inc6935 Arlington Road Bethesda, MD 208145270 | | Public Charity | for dissemination of information about the impact of the federal economic stimulus package on education | 175,000 |
| Editorial Projects In Education Inc6935 Arlington Road Bethesda, MD 208145270 | | Public Charity | for a national meeting to gauge the impact of the federal economic stimulus package on education | 25,000 |
| EdSource Inc520 San Antonio Road Suite 200 Mountain View, CA 940401217 | | Public Charity | for general support | 400,000 |
| Education First Consulting LLCPO Box 22871 Seattle, WA 98122 | | For Profit Corporati | for technical assistance on increasing high school graduation and career readiness | 100,000 |
| Education Resource Strategies Inc1 Brook Street Watertown, MA 02472 | | Public Charity | for technical assistance to urban school districts to plan effective use of federal stimulus funds | 725,000 |
| Education Trust Inc1725 K Street NW Suite 200 Washington, DC 20006 | | Public Charity | for advocacy for a robust education data system | 500,000 |
| Education Trust Inc1725 K Street NW Suite 200 Washington, DC 20006 | | Public Charity | for videoconferencing equipment | 45,500 |
| Total ▶ 3a | | | | 345,190,721 |

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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Education Training and Research Associates4 Carbonero Way Scotts Valley, CA 950664200 | | Public Charity | for support of the WISE Project to decrease teen pregnancy, STD's and HIV | 200,000 |
| Edvoice Institute for Research and Education1107 Ninth Street Suite 730 Sacramento, CA 958143612 | | Public Charity | for general support | 220,000 |
| El Campanil Theatre Preservation Foundation604 West Second Street Antioch, CA 945091270 | | Public Charity | for general operating support | 75,000 |
| El Colegio de Mexico ACNo 20 Col Pedregal de Santa Teresa Mexico City D F 10740 MX | | Government Agency | for general support of the PRECESAM program | 197,000 |
| El Poder del Consumidor ACAllende 7 casa 6 Del Coyoacan D F 04650 MX | | Foreign NGO | for a project to promote the expansion of sustainable transportation in large Mexican cities | 45,000 |
| Emergency Housing Consortium of Santa Clara County507 Valley Way Milpitas, CA 950354105 | | Public Charity | for general support | 187,500 |
| Energia Tecnologia y Educacion SC24203 Delegacion Alvaro Obregon Mexico City CP 01050 MX | | Foreign NGO | for creating renewable energy and efficiency best practices for use by the Energy Transition Fund in Mexico | 40,000 |
| Engenderhealth Inc440 Ninth Avenue New York, NY 100011620 | | Public Charity | for fundraising planning | 55,000 |
| Environmental Defense Fund Incorporated123 Mission Street Twentyeighth Floor San Francisco, CA 94105 | | Public Charity | for the Clean Fleets Campaign to reduce greenhouse gas emissions in car and truck fleets | 150,000 |
| Environmental Defense Fund Incorporated123 Mission Street Twentyeighth Floor San Francisco, CA 94105 | | Public Charity | for improving the effectiveness of environmental policy in China | 100,000 |
| Environmental Defense Fund Incorporated123 Mission Street Twentyeighth Floor San Francisco, CA 94105 | | Public Charity | for the Clean Air for Life Campaign | 50,000 |
| Environmental Grantmakers Association55 Exchange Place Suite 405 New York, NY 100052036 | | Public Charity | for general support | 100,000 |
| Environmental Justice Coalition for Water1201 Martin Luther King Jr Boulevard Oakland, CA 946121297 | | Public Charity | for general operating support | 150,000 |
| Environmental Law and Policy Center of the Midwest35 East Wacker Drive Suite 1300 Chicago, IL 606012110 | | Public Charity | for general operating support | 200,000 |
| Environmental Law and Policy Center of the Midwest35 East Wacker Drive Suite 1300 Chicago, IL 606012110 | | Public Charity | for the videoconferencing project | 20,000 |
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| a <i>Paid during the year</i> | | | | |
| Environmental Law and Policy Center of the Midwest35 East Wacker Drive Suite 1300 Chicago,IL 606012110 | | Public Charity | for support of ELPC's expansion in the Great Plains | 200,000 |
| Environmental Working Group1436 U Street NW Suite 100 Washington,DC 200093987 | | Public Charity | for an oil and gas project | 125,000 |
| Environmental Working Group1436 U Street NW Suite 100 Washington,DC 200093987 | | Public Charity | for promoting transparency accountable governance and efficient agricultural markets in the US | 900,035 |
| Environmental Working Group1436 U Street NW Suite 100 Washington,DC 200093987 | | Public Charity | for providing technical support for a project to publicly disclose agricultural subsidies in Mexico | 100,000 |
| Epiphany Productions Sonic Dance Theater889 De Haro Street San Francisco,CA 941072705 | | Public Charity | for support of the 2008 and 2009 San Francisco Trolley Dance Projects | 25,000 |
| Equilibres et Populations75 rue des Saints Peres Paris 75006 FR | | Foreign NGO | for general support for the organization's charitable purposes | 325,000 |
| Equilibres et Populations75 rue des Saints Peres Paris 75006 FR | | Foreign NGO | for support of a Francophone Conference on family planning and reproductive health in West Africa | 200,000 |
| Exitheatre156 Eddy Street San Francisco,CA 941022708 | | Public Charity | for general support | 50,000 |
| Exitheatre156 Eddy Street San Francisco,CA 941022708 | | Public Charity | for the expansion of the EXIT Theaterplex in downtown San Francisco | 100,000 |
| Family Violence Prevention Fund383 Rhode Island Street Suite 304 San Francisco,CA 941035133 | | Public Charity | for efforts linking violence prevention and reproductive health issues | 650,000 |
| Festival Opera Association Inc675 Ygnacio Valley Road Suite B215 Walnut Creek,CA 945963828 | | Public Charity | for general support | 55,000 |
| Firebird Youth Chinese OrchestraPO Box 642098 San Jose,CA 951642098 | | Public Charity | for general support | 40,000 |
| First Voice Inc41A Parsons Street San Francisco,CA 941184116 | | Public Charity | for general support | 30,000 |
| Foods Resource Bank4479 Central Avenue Western Springs,IL 60558 | | Public Charity | for mobilizing volunteers to become advocates for alleviating world hunger | 50,000 |
| FoothillDe Anza Community Colleges Foundation12345 El Monte Road Los Altos Hills,CA 940224504 | | Public Charity | for the Community College Open Textbook Project | 70,000 |
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| a Paid during the year | | | | |
| FoothillDe Anza Community Colleges Foundation12345 El Monte Road Los Altos Hills, CA 940224504 | | Public Charity | for support of the Community College Open Textbook Collaborative | 750,000 |
| Fort Mason CenterFort Mason Center Landmark Building A San Francisco, CA 941231382 | | Public Charity | for general support of the Cowell Theater's In Performance Series | 30,000 |
| Forum for the Future of Higher EducationMassachusettes Institute of Technol E48 Suite 402 Cambridge, MA 021421046 | | Public Charity | for a forum on human cognition and new technologies | 38,000 |
| Forum of Regional Associations of Grantmakers2121 Crystal Drive Suite 700 Arlington, VA 22202 | | Public Charity | for educating executives and staff at foundations | 135,000 |
| Foundation Center79 Fifth Avenue New York, NY 100033034 | | Public Charity | for general operating support | 100,000 |
| Foundation for California Community Colleges1102 Q Street Third Floor Sacramento, CA 958146549 | | 509(a)(3) | for general support of the Career Ladders Project a program to help connect disadvantaged and underprepared youth and adults to college and careers | 130,000 |
| Foundation for California Community Colleges1102 Q Street Third Floor Sacramento, CA 958146549 | | 509(a)(3) | for support of the Community College Pathways for Foster Youth project | 150,000 |
| Foundation for the Los Angeles Community Colleges770 Wilshire Boulevard Los Angeles, CA 90017 | | Public Charity | for Basic Skills Initiative planning meetings | 20,000 |
| Frameline Inc145 Ninth Street Suite 300 San Francisco, CA 941032640 | | Public Charity | for general operating support | 67,500 |
| Fremont Symphony OrchestraPO Box 104 Fremont, CA 945370104 | | Public Charity | for general support | 30,000 |
| Fresh Lifelines for Youth Inc120 West Mission Street San Jose, CA 951101715 | | Public Charity | for preventing crime among East Palo Alto youth | 114,650 |
| Fresno County Medical Society Scholarship Fdn1382 East Alluvial Suite 106 Fresno, CA 937202608 | | Public Charity | for general support of the Air Quality program | 75,000 |
| Fresno Metropolitan Ministry1055 North Van Ness Avenue Suite H Fresno, CA 937283457 | | Public Charity | for general support of the Environmental Health Program | 90,000 |
| Fresno Regional Foundation5250 North Palm Avenue Suite 424 Fresno, CA 937042234 | | Public Charity | for general support of the Air Quality Program | 100,000 |
| Fresno Regional Foundation5250 North Palm Avenue Suite 424 Fresno, CA 937042234 | | Public Charity | for teen pregnancy prevention air quality and overall capacity building | 451,650 |
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| a Paid during the year | | | | |
| FSG Inc20 Park Plaza Suite 320 Boston,MA 021164337 | | Public Charity | for general operating support | 300,000 |
| Fundacao de Apoio a Universidade de Sao Paulo FUSAv Afranio Peixoto 14 Butanta Sao Paulo 05508-900 BR | | Foreign NGO | for research on climate change and alternative fuels in Brazil | 62,500 |
| Fundacion para la Aplicacion y Ensenanza de las CIAA 26540 Cali CO | | Pub Char Equiv Deter | for launching the Preparation for Social Action program and building capacity in 3 African countries | 607,438 |
| Furman University3300 Poinsett Highway Greenville,SC 29613 | | Public Charity | for field research and educational reform programs in South Carolina | 182,000 |
| Futures Group International LLCOne Thomas Circle NW Suite 200 Washington,DC 200055805 | | For Profit Corporati | for the 2009 Round of the Family Planning Program Effort Index | 250,000 |
| Gamelan Sekar Jaya4803 Shattuck Avenue Oakland,CA 946092004 | | Public Charity | for general operating support | 35,000 |
| German Marshall Fund of the US1744 R Street NW Washington,DC 200092410 | | Public Charity | for a research fellowship focused on development policy issues | 200,000 |
| German Marshall Fund of the US1744 R Street NW Washington,DC 200092410 | | Public Charity | for improving US trade and aid policy in relation to developing countries | 1,000,000 |
| German Marshall Fund of the US1744 R Street NW Washington,DC 200092410 | | Public Charity | for an initiative to promote reform of the EU's Common Agricultural Policy | 1,000,000 |
| German Marshall Fund of the US1744 R Street NW Washington,DC 200092410 | | Public Charity | for strengthening evaluation and decision making processes | 50,000 |
| Gesoc Agencia para el Desarrollo AC 133 Col Villa Coyoacan Mexico DF 4000 MX | | Foreign NGO | for assessing federal and state policies to implement performancebased public spending in Mexico | 250,000 |
| Global AIDS Alliance1413 K Street NW Fourth Floor Washington,DC 200053405 | | Public Charity | for general operating support | 350,000 |
| Global Campaign for Education83 Baker Street Rosebank Johannesburg SF | | Foreign NGO | for advocacy efforts to increase and improve financing for quality education in developing countries | 1,187,017 |
| Global Environment and Technology Foundation2900 South Quincy Street Suite 410 Arlington,VA 222062281 | | Public Charity | for general support of the Center for Energy and Climate Solutions | 100,000 |
| Global Fund for Women Inc222 Sutter Street Suite 500 San Francisco,CA 941084456 | | Public Charity | for general support of the "Advancing Health Sexual & Reproductive Rights" program | 200,000 |
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| a Paid during the year | | | | |
| Globalgiving Foundation Inc1816 Twelfth Street NW Third Floor Washington, DC 20009 | | Public Charity | for general support | 300,000 |
| Globalworks Fund II1301 K Street NW Suite 500 East Tower Washington, DC 200053366 | | 509(a)(3) | for the Trade Aid and Security Coalition | 620,000 |
| Golden Gate Performing Arts1800 Market Street PMB 100 San Francisco, CA 941026227 | | Public Charity | for general support | 60,000 |
| Golden Thread Productions499 Alabama Street Suite 450 San Francisco, CA 941102064 | | Public Charity | for general operating support | 15,000 |
| Goodwill Ind of San Fran San Mateo & Marlin Cnty1500 Mission Street San Francisco, CA 94103 | | Public Charity | for general operating support | 25,000 |
| Grand Canyon Trust Inc2601 North Fort Valley Road Flagstaff, AZ 860018341 | | Public Charity | to develop more effective external communications and branding expertise | 25,000 |
| Grand Canyon Trust Inc2601 North Fort Valley Road Flagstaff, AZ 860018341 | | Public Charity | for general support | 375,000 |
| Grantmakers for Effective Organizations1725 DeSales Street NW Suite 404 Washington, DC 200364406 | | Public Charity | for general operating support | 100,000 |
| Grantmakers in the Arts604 West Galer Street Seattle, WA 981193253 | | Public Charity | for general operating support | 35,000 |
| Grantmakers in the Arts604 West Galer Street Seattle, WA 981193253 | | Public Charity | for general support | 30,000 |
| Greater Washington Educational Telecommunications2775 South Quincy Street Arlington, VA 222062269 | | Public Charity | for general support of The PBS NewsHour | 720,000 |
| Greater Yellowstone Coalition IncPO Box 1874 Bozeman, MT 597711874 | | Public Charity | for general support | 860,000 |
| GreatNonprofitsPO Box 1133 Palo Alto, CA 943021133 | | Public Charity | for general operating support | 80,000 |
| Green For All1611 Telegraph Ave Suite 600 Oakland, CA 94612 | | Public Charity | for assessing economic impacts of energy and climate policies | 57,789 |
| Green For All1611 Telegraph Ave Suite 600 Oakland, CA 94612 | | Public Charity | for the cities initiative project | 150,000 |
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| a Paid during the year | | | | |
| Grossmont-Cuyamaca Comm College Auxiliary Org8800 Grossmont College Drive El Cajon, CA 920201765 | | Public Charity | for evaluation templates to compare and contrast effects of intervention | 108,000 |
| Grossmont-Cuyamaca Comm College Auxiliary Org8800 Grossmont College Drive El Cajon, CA 920201765 | | Public Charity | for a plan to improve English and math alignment across high schools and community colleges | 250,000 |
| Grossmont-Cuyamaca Comm College Auxiliary Org8800 Grossmont College Drive El Cajon, CA 920201765 | | Public Charity | for development of a communications strategy | 35,000 |
| Gulf of Maine Research Institute350 Commercial Street Portland, ME 04106 | | Public Charity | for general support of Vital Signs, an open education resource for middle school science education | 300,000 |
| Guttmacher Institute Inc125 Maiden Lane Seventh Floor New York, NY 100384912 | | Public Charity | for general operating support | 2,000,000 |
| Guttmacher Institute Inc125 Maiden Lane Seventh Floor New York, NY 100384912 | | Public Charity | for support of reproductive health research and analysis on Rwanda | 300,000 |
| Guttmacher Institute Inc125 Maiden Lane Seventh Floor New York, NY 100384912 | | Public Charity | for the videoconferencing project | 53,000 |
| Gynuity Health Projects LLC15 East Twentysixth Street Suite 80 New York, NY 100101505 | | For Profit Corporati | FOR GENERAL SUPPORT FOR THE ORGANIZATION'S CHARITABLE PURPOSES | 300,000 |
| Headlands Center for the Arts944 Fort Barry Sausalito, CA 949652608 | | Public Charity | for support of residencies for Bay Area performing artists | 30,000 |
| Headlands Center for the Arts944 Fort Barry Sausalito, CA 949652608 | | Public Charity | for a strategic planning process | 24,000 |
| Headwaters Economics Inc810 North Wallace Suite D PO Box 7059 Bozeman, MT 597717059 | | Public Charity | for general support | 400,000 |
| Headwaters Economics Inc810 North Wallace Suite D PO Box 7059 Bozeman, MT 597717059 | | Public Charity | for general operating support | 45,000 |
| Health Effects Institute101 Federal Street Suite 500 Boston, MA 021101817 | | Public Charity | for the Science to Inform Transportation and Air Quality Decision Initiative | 500,000 |
| Healthy African American Families 3756 Santa Rosalia Dr Ste 320 Los Angeles, CA 900083615 | | Public Charity | for supporting community engagement in climate change policy implementation | 50,000 |
| Heritage Foundation214 Massachusetts Avenue NE Washington, DC 200024999 | | Public Charity | for the Budget and Entitlement Reform Project | 150,000 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| High Country News119 Grand Avenue Paonia, CO 814281090 | | Public Charity | for general support | 100,000 |
| Hispanic Foundation of Silicon Valley1922 The Alameda Suite 201 San Jose, CA 95126 | | Public Charity | for a business planning process | 35,000 |
| Hope Global Consulting LLC378A San Jose Ave San Francisco, CA 94110 | | For Profit Corporation | for research on donor behavior | 40,000 |
| Horizons Foundation870 Market Street Suite 728 San Francisco, CA 941022900 | | Public Charity | for general support of a performing arts regranting program | 57,500 |
| Horizons Foundation870 Market Street Suite 728 San Francisco, CA 941022900 | | Public Charity | for the People of Color Initiative to Build Leadership and Effectiveness | 65,340 |
| Human Rights Watch Inc350 Fifth Avenue Thirtyfourth Floor New York, NY 101183299 | | Public Charity | for general support | 133,000 |
| Idris Ackamoor and Cultural OdysseyPO Box 156680 San Francisco, CA 941156680 | | Public Charity | for general support | 67,500 |
| IET Foundation108 South Eldridge Way Golden, CO 804015320 | | Private Foundation | for the China Open Resources for Education project | 390,000 |
| Immigrant Legal Resource Center1663 Mission Street Suite 602 San Francisco, CA 941032473 | | Public Charity | for regranting and capacity building to organizations serving diverse communities | 95,295 |
| Independent Sector1602 L Street NW Suite 900 Washington, DC 200365602 | | Public Charity | for support of the Panel on the Nonprofit Sector's Ethics and Accountability Initiative | 50,000 |
| Independent Television Service Inc651 Brannan Street Suite 410 San Francisco, CA 941071532 | | Public Charity | for the International Media Development Fund | 2,000,000 |
| INDEPTH Network11 Mensah Wood Road East Legon Accra GH | | Public Charity | for expanding the data sharing pilot program to Africa | 300,000 |
| INDEPTH Network11 Mensah Wood Road East Legon Accra GH | | Public Charity | for general operating support | 700,000 |
| Indian Dispute Resolution Services Inc1621 Executive Court Sacramento, CA 958642607 | | Public Charity | for protecting and restoring federal forests and public rangeland | 100,000 |
| Iniciativa Ciudadana y Desarrollo Social80 Col Ninos Heroes de Chapultepec Mexico City 03440 MX | | Foreign NGO | For an organizational assessment and strategic planning review | 40,000 |
| Total  3a | | | | 345,190,721 |


Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

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|--|---|--------------------------------|---|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Iniciativa Ciudadana y Desarrollo Social80 Col Ninos Heroes de Chapultepec Mexico City 03440 MX | | Foreign NGO | for general support for the organization's charitable purposes | 217,500 |
| Initiative for Global Development Financial Center Building 1215 Fourth Avenue Suite 650 Seattle, WA 98161 | | Public Charity | for a project to strengthen support among business leaders for aid reform and improved trade policy | 250,000 |
| Innovation Center for Energy and Transportation325 Cordova Street Suite 331 Pasadena,CA 911014692 | | Public Charity | for efforts to improve China's vehicle fleet and establish new fuel economy standards | 150,000 |
| Innovation Center for Energy and Transportation325 Cordova Street Suite 331 Pasadena,CA 911014692 | | Public Charity | for creating a greenhouse gas registry for China | 300,000 |
| Institute for Financial Management and Research8th Fl West Wing Fountain Plaza Egmore, Chennai 600 008 IN | | Foreign NGO | for JPAL South Asia to conduct an impact evaluation of Pratham's Read India | 530,533 |
| Institute for Governance and Sustainable Dvlpmt2300 Wisconsin Avenue NW Suite 300B Washington,DC 20007 | | Public Charity | for fast action climate mitigation of gasses | 200,000 |
| Institute for Science and International Security236 Massachusetts Avenue NE Suite 5 Washington,DC 20002 | | Public Charity | for general operating support | 90,000 |
| Instit for the Study of Knowledge Mgmt in Educati323 Harvard Avenue Half Moon Bay,CA 940191307 | | Public Charity | for the OER Summer Teaching Academies and continued support for the OER Commons web site | 375,000 |
| Instit for the Study of Knowledge Mgmt in Educati323 Harvard Avenue Half Moon Bay,CA 940191307 | | Public Charity | for continued development of the OER Commons web site | 114,000 |
| Institute for Transportation and Development Polic127 West Twentysixth Street Suite 1002 New York,NY 100016868 | | Public Charity | for general operating support | 525,000 |
| Institute for Transportation and Development Polic127 West Twentysixth Street Suite 1002 New York,NY 100016868 | | Public Charity | for strategic planning of the Institute for Transportation and Development Policy Mexico | 20,000 |
| Institute of International Education Inc809 United Nations Plaza New York,NY 100173580 | | Public Charity | for support of Fellowships in Population Reproductive Health and Economic Development | 450,000 |
| Institute of International Education Inc809 United Nations Plaza New York,NY 100173580 | | Public Charity | for general operating support of the African Partnership Travel and Learning Fund | 1,200,000 |
| Institutes for Journalism and Natural Resources1001 South Higgins Avenue Suite A5 Missoula,MT 598061996 | | Public Charity | for general support | 450,000 |
| Instituto de Energia e Meio Ambiente Rua Ferreira de Araujo 202 Sao Paulo 05428-000 BR | | Foreign NGO | for the videoconferencing project | 25,000 |
| Total  3a | | | | 345,190,721 |

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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Instituto de Energia e Meio Ambiente Rua Ferreira de Araujo 202 Sao Paulo 05428-000 BR | | Foreign NGO | for promoting clean air and sustainable mobility policies in Brazil | 1,550,000 |
| Instituto Mexicano para la Competitividad A C Leibnitz N 11 6 Piso Despacho 602 Mexico City 11590 MX | | Foreign NGO | for IMCO's research and analysis on economic competitiveness in Mexico | 684,000 |
| Instituto Mexicano para la Competitividad A C Leibnitz N 11 6 Piso Despacho 602 Mexico City 11590 MX | | Foreign NGO | for improving the quality and transparency of public spending in states and municipalities of Mexico | 150,000 |
| Interaction American Council for Voluntary Interna1400 16th Street NW Suite 210 Washington, DC 200342226 | | Public Charity | for a project to reform US foreign assistance | 200,000 |
| International Center for Not for Profit Law USA1126 Sixteenth Street NW Suite 400 Washington, DC 200364837 | | Public Charity | for the videoconferencing project | 21,134 |
| International Center for Research on Women1120 Twentieth Street NW Suite 500 North Washington, DC 20036 | | Public Charity | for general operating support | 100,000 |
| International Council on Management of PopulationNo 534 Jalan Lima Taman Ampng Utama Ampng Selangor 68000 MY | | Public Charity | for general operating support | 150,000 |
| International Crisis Group1629 K Street NW Suite 450 Washington, DC 200061677 | | Public Charity | for general support | 133,000 |
| International Development Research Centre150 Kent Street Ottawa, Ontario K1R 7Y6 CA | | Pub Char Equiv Deter | for general support of the Think Tanks Program | 1,500,000 |
| International Fertilizer Development CenterPO Box 2040 Muscle Shoals, AL 356622040 | | Public Charity | for a project to strengthen regional trade for agricultural fertilizer and seeds in Africa | 945,500 |
| International Food Policy Research Institute2033 K Street NW Washington, DC 200061002 | | Public Charity | for an assessment of the impact of trade negotiations on least developed and developing countries | 572,784 |
| International Health Economics Association435 East Durham Street Philadelphia, PA 191191223 | | Public Charity | for support of an electronic Journal on Population and Reproductive Health Economics | 75,000 |
| International HIVAIDS Alliance Preece House 91101 Davigdor Road Hove BN3 1RE UK | | Pub Char Equiv Deter | for general operating support | 325,000 |
| International HIVAIDS Alliance Preece House 91101 Davigdor Road Hove BN3 1RE UK | | Pub Char Equiv Deter | for developing and implementing a monitoring and evaluation framework | 30,000 |
| International Institute for Strategic StudiesArundel House 1315 Arundel Street London, England WC2R 3DX UK | | Public Charity | for a project to ensure responsible nuclear power development in Southeast Asia | 50,000 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| International Institute for Sustainable DvlpmntMIE 2 9 Chemin de Balexert Geneva SZ | | Public Charity | for the Global Subsidies Initiative's research on effects of biofuels and irrigation subsidies | 222,000 |
| Intl Food & Agriculture Trade Policy Council1616 P Street NW Suite 100 Washington,DC 200361432 | | Public Charity | for general support | 250,000 |
| International Reading Association Inc 444 North Capitol Street NW Suite 5 WASHINGTON,DC 20001 | | Public Charity | for the International Reading Association's 6th Pan African Conference | 184,000 |
| International Senior Lawyers Corporation31 West Fiftysecond Street Ninth Floor New York,NY 100196131 | | Public Charity | for training African lawyers and officials in trade law for international trade negotiations | 100,000 |
| International Sustainable Systems Research Center605 South Palm Street Suite C La Habra,CA 906315760 | | Public Charity | for improving an air quality management process for San Joaquin Valley | 125,000 |
| Intl Union for the Scientific Study of Population35 rue Nicolas 75980 Paris Cedex 20 Paris 75980 FR | | Foreign NGO | for general support for the organization's charitable purposes | 200,000 |
| Intl Union for the Scientific Study of Population35 rue Nicolas 75980 Paris Cedex 20 Paris 75980 FR | | Foreign NGO | for a Francophone network to strengthen population sciences training programs | 400,000 |
| International Women's Health Coalition333 Seventh Avenue Sixth Floor New York,NY 100015004 | | Public Charity | for general operating support | 360,000 |
| Intersection446 Valencia Street San Francisco,CA 941033415 | | Public Charity | for general support | 60,000 |
| Intersection446 Valencia Street San Francisco,CA 941033415 | | Public Charity | for the San Francisco Bay Area Emerging Arts Professionals project | 117,270 |
| Intersection446 Valencia Street San Francisco,CA 941033415 | | Public Charity | for general support of the Red Poppy Art House | 55,000 |
| IntraHealth International Inc6340 Quadrangle Drive Suite 200 Chapel Hill,NC 27517 | | Public Charity | for a project to support Rwanda's commitment to population and family planning | 500,000 |
| IPAS300 Market Street Suite 200 Chapel Hill,NC 275164493 | | Public Charity | for general operating support | 3,750,000 |
| Island Press Center for Resource Economicsco Island Press 1718 Connecticut Avenue NW Suite 30 Washington,DC 200091148 | | Public Charity | for general support of the Center for Resource Economics' Island Press | 100,000 |
| IssueLab4001 N Ravenswood 602 Chicago,IL 60613 | | Public Charity | a two to one matching grant for an open online archive of nonprofit research | 200,000 |
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| a Paid during the year | | | | |
| Ithaka Harbors Inc151 East Sixtyfirst Street New York, NY 100218112 | | Public Charity | for examining the development of the OpenCourseWare initiative at MIT | 90,000 |
| Ives String Quartet IncPO Box 60464 Palo Alto, CA 943060464 | | Public Charity | for general support | 45,000 |
| Japanese Org for International CooperationHoken Kaikan Shinkan Building Tokyo 162-0843 JA | | Foreign NGO | for general support for the organization's charitable purposes | 150,000 |
| Jazzschool Foundation2087 Addison Street Berkeley, CA 947041103 | | Public Charity | for general operating support | 75,000 |
| Jefferson Union High School District 699 Serramonte Boulevard Suite 100 Daly City, CA 940154132 | | Government Agency | for general operating support of the Daly City Youth Health Center | 250,000 |
| Justice Matters Institute605 Market Street Suite 1350 San Francisco, CA 941053221 | | Public Charity | for general operating support | 75,000 |
| Justice Matters Institute605 Market Street Suite 1350 San Francisco, CA 941053221 | | Public Charity | for fund development | 20,000 |
| Kaisahan of San JosePO Box 26482 San Jose, CA 951596482 | | Public Charity | for support of the First Five Initiatives library program | 10,000 |
| KITKA Inc1201 Martin Luther King Jr Way Oakland, CA 946121297 | | Public Charity | for general operating support | 30,000 |
| Kronos Performing Arts Assn1242 Ninth Avenue San Francisco, CA 941222307 | | Public Charity | for general operating support | 135,000 |
| Kuumbwa Jazz Society3202 Cedar Street Santa Cruz, CA 950604362 | | Public Charity | for general support | 30,000 |
| La Pena Cultural Center Inc3105 Shattuck Avenue Berkeley, CA 947051822 | | Public Charity | for general support | 70,000 |
| Labor Community Strategy Center 3780 Wilshire Boulevard Suite 1200 Los Angeles, CA 900102843 | | Public Charity | for general support of the Bus Riders Union Program | 50,000 |
| Lamplighters Opera West Foundation PO Box 77367 San Francisco, CA 941070367 | | Public Charity | for general operating support | 30,000 |
| Larkin Street Youth Services1138 Sutter Street San Francisco, CA 941095608 | | Public Charity | for general support of the Youth Arts Program | 120,000 |
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| a Paid during the year | | | | |
| Latino Community Foundation225 Bush Street Suite 500 San Francisco, CA 94104 | | Public Charity | for reducing unplanned pregnancies and birth rate among Latina youth in the San Francisco Bay Area | 200,000 |
| Latino Community Foundation225 Bush Street Suite 500 San Francisco, CA 94104 | | Public Charity | for strategic planning | 30,000 |
| Latino Issues Forum160 Pine Street Suite 700 San Francisco, CA 941115530 | | Public Charity | for general support of the Sustainable Development Program | 100,000 |
| Learning Games Network39 Richardson Street Winchester, MA 018901841 | | Public Charity | for the Interactive Language Social Education platform | 800,000 |
| Learning Matters Inc6 East Thirtysecond Street Eighth F New York, NY 100165422 | | Public Charity | for general operating support | 125,000 |
| Liberty Hill Foundation2121 Cloverfield Boulevard Suite 113 Santa Monica, CA 904045299 | | Public Charity | for general support of the Environmental Justice Fund and Technical Assistance Program | 55,000 |
| Liberty Hill Foundation2121 Cloverfield Boulevard Suite 113 Santa Monica, CA 904045299 | | Public Charity | for financial planning | 30,000 |
| LightHawkPO Box 653 Lander, WY 825200653 | | Public Charity | for general support | 100,000 |
| Lobster Theater ProjectPO Box 170309 San Francisco, CA 94117 | | Public Charity | for general operating support | 25,000 |
| Locallis SCCorregidora N 612 Centro Historico Queretaro 76000 MX | | Foreign NGO | for producing budget information for local authorities and citizens in some municipalities in Mexico | 24,000 |
| London School of Hygiene and Tropical MedicineKeppel Street London, England WC1E 7HT UK | | Foreign NGO | for research on how female labor supply impacts fertility in Africa | 100,000 |
| Long Now FoundationFort Mason Center Building A San Francisco, CA 94123 | | Public Charity | for expansion of its performing arts project | 100,000 |
| Los Angeles Alliance for a New Economy464 Lucas Avenue Suite 202 Los Angeles, CA 900172074 | | Public Charity | for general support of the clean and safe ports campaign program | 60,000 |
| Los Angeles Area Chamber of Commerce Foundation350 South Bixel Street Los Angeles, CA 900171418 | | Public Charity | for a statewide network of businesses that advocate for community colleges | 180,000 |
| Los Cenzontles Mexican Arts Center 13108 San Pablo Avenue San Pablo, CA 948051311 | | Public Charity | for general support | 45,000 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Los Cenzontles Mexican Arts Center 13108 San Pablo Avenue San Pablo, CA 948051311 | | Public Charity | for capacity building efforts | 65,000 |
| Luna Kids Dance Inc2138 Cedar Street Berkeley, CA 947091528 | | Public Charity | for organizational development and communications planning | 11,000 |
| Luther Burbank Memorial Foundation 50 Mark West Springs Road Santa Rosa, CA 954031436 | | Public Charity | for general support of performing arts programs | 60,000 |
| Magic Theatre IncFort Mason Center Building D San Francisco, CA 941231300 | | Public Charity | for general support | 80,000 |
| Magnificat601 Van Ness Avenue E3142 San Francisco, CA 941026313 | | Public Charity | for general operating support | 30,000 |
| Magnificat601 Van Ness Avenue E3142 San Francisco, CA 941026313 | | Public Charity | for general support | 25,000 |
| Maine International Center for Digital LearningPO Box 457 Brunswick, ME 040110457 | | Public Charity | for the study on transformational use of OER for middle school algebra education | 41,000 |
| Manobi Development Foundation 1250 Clubhouse Pasadena, CA 911052729 | | Public Charity | for the West Africa Market Information System | 275,000 |
| Margaret Jenkins Dance Studio Inc 149 Ninth Street Suite 300 San Francisco, CA 94103 | | Public Charity | for general operating support | 120,000 |
| Marie Stopes International Ltd1 Conway Street Fitzroy Square London, England W1T 6LP UK | | 509(a)(3) | for general operating support | 1,000,000 |
| Marie Stopes International Ltd1 Conway Street Fitzroy Square London, England W1T 6LP UK | | 509(a)(3) | for strategic planning | 50,000 |
| Marin Shakespeare CompanyPO Box 4053 San Rafael, CA 949134053 | | Public Charity | for general operating support | 30,000 |
| Marin Symphony Assn4340 Redwood Highway Suite 409C San Rafael, CA 949032104 | | Public Charity | for general support | 55,000 |
| Marin Theatre Company397 Miller Avenue Mill Valley, CA 949412885 | | Public Charity | for general support | 90,000 |
| Marin Theatre Company397 Miller Avenue Mill Valley, CA 949412885 | | Public Charity | for financial planning | 2,500 |
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| a Paid during the year | | | | |
| Massachusetts Institute of Tech77 Massachusetts Avenue 26237 Cambridge, MA 021394307 | | Public Charity | for leadership succession planning and executive search | 60,000 |
| Massachusetts Institute of Tech77 Massachusetts Avenue 26237 Cambridge, MA 021394307 | | Public Charity | for business planning | 60,000 |
| Massachusetts Institute of Tech77 Massachusetts Avenue 26237 Cambridge, MA 021394307 | | Public Charity | for the LINC project to support an OER learning video modules for high school math and science | 150,000 |
| Massachusetts Institute of Tech77 Massachusetts Avenue 26237 Cambridge, MA 021394307 | | Public Charity | for costs for US researchers involved in an impact evaluation of Pratham's Read India | 37,780 |
| Meet the Composer Inc90 John Street Suite 312 New York, NY 10038 | | Public Charity | for general support for San Francisco Bay Area activities | 40,000 |
| Menlo School50 Valparaiso Avenue Atherton, CA 940274401 | | Public Charity | for general support of Menlo School's MusicMenlo program | 225,000 |
| Meridian InstitutePO Box 1829 105 Village Place Dillon, CO 80435 | | Public Charity | for the Foundation Working Group on Food and Agriculture Policy | 25,000 |
| Mexico Evalua Centro de Analisis de Politicas11D 201 Col Los Morales Polanco Mexico DF 11510 MX | | Foreign NGO | for starting its public finance program defining its niche and long term agenda | 50,000 |
| Michigan State University300 Spartan Way East Lansing, MI 48824 | | Public Charity | for general support of the Partnership to Cut Hunger and Poverty in Africa program | 400,000 |
| Michigan State University300 Spartan Way East Lansing, MI 48824 | | Public Charity | for the Global Food Knowledge Network | 252,000 |
| Midsummer Mozart760 Market Street Suite 749 San Francisco, CA 941022308 | | Public Charity | for general operating support | 40,000 |
| Montalvo AssociationPO Box 158 15400 Montalvo Road Saratoga, CA 950710158 | | Public Charity | for general support of the performing arts program | 190,000 |
| Montalvo AssociationPO Box 158 15400 Montalvo Road Saratoga, CA 950710158 | | Public Charity | a one to one matching grant for general operating support | 125,000 |
| Montalvo AssociationPO Box 158 15400 Montalvo Road Saratoga, CA 950710158 | | Public Charity | for planning and guidance on the Live Nation partnership | 25,000 |
| Montana State University1501 South 11th Avenue PO BOX 172750 Bozeman, MT 597173120 | | Government Agency | for the International Agricultural Trade Research Consortium's developing country researcher program | 240,000 |
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| a Paid during the year | | | | |
| Montana State University Foundation 1501 South 11th Avenue PO BOX 172750 Bozeman, MT 597173120 | | Public Charity | For an evaluation of projects funded by the Engineering Schools of the West Initiative | 17,866 |
| Monterey County Symphony Assn Sunset Cntr on SFPO Box 3965 Sunset Center Carmel, CA 939213965 | | Public Charity | for general support | 35,000 |
| Monterey Institute of International Studies 460 Pierce Street Monterey, CA 93940 | | Public Charity | for assessing ways to engage the nonaligned movement in disarmament and nonproliferation | 30,000 |
| Monterey Institute of International Studies 460 Pierce Street Monterey, CA 93940 | | Public Charity | a matching grant for a project to prepare for the Nuclear NonProliferation Treaty Review Conference | 65,000 |
| Monterey Institute of Technology and Education PO Box 890 Marina, CA 939330890 | | Private Operating Fd | for general support for the organization's charitable purposes | 1,025,000 |
| Monterey Jazz Festival PO Box JAZZ Monterey, CA 939420191 | | Public Charity | for general support | 65,000 |
| MS Foundation for Women Inc 12 MetroTech Center Twentysixth Floor Brooklyn, NY 112013837 | | Public Charity | for support of grantmaking and networking activities concerning comprehensive sexuality education | 500,000 |
| Museum of Performance and Design Veterans Building 401 Van Ness Avenue Fourth Floor San Francisco, CA 941024522 | | Public Charity | for general support | 60,000 |
| Music National Service Initiative 280 Granville Way San Francisco, CA 941271136 | | Public Charity | for general support of the Bay Area pilot of MusicianCorps | 250,000 |
| Music National Service Initiative 280 Granville Way San Francisco, CA 941271136 | | Public Charity | for travel stipends for 15 arts education specialists to attend the first MusicTank | 5,250 |
| Music National Service Initiative 280 Granville Way San Francisco, CA 941271136 | | Public Charity | for designing and building a technology infrastructure | 35,000 |
| Music National Service Initiative 280 Granville Way San Francisco, CA 941271136 | | Public Charity | for designing and implementing leadership training facilitation for staff board and Fellows members | 20,000 |
| Music National Service Initiative 280 Granville Way San Francisco, CA 941271136 | | Public Charity | for general support of the Bay Area pilot of MusicianCorps | 275,000 |
| Musical Traditions 333 Valencia Street Suite 301 San Francisco, CA 941033552 | | Public Charity | for general support | 55,000 |
| Na Lei Hulu I Ka Wekiu Hula Halau 1527 Twentieth Street San Francisco, CA 941072808 | | Public Charity | for general support | 35,000 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| National Abortion Federation1660 L Street NW Suite 450 Washington, DC 200365673 | | Public Charity | for general operating support | 850,000 |
| National Academy of Sciences500 Fifth Street NW Washington, DC 200012736 | | Public Charity | for Phase 2 of a workshop on the role of language in school learning | 300,000 |
| National Academy of Sciences500 Fifth Street NW Washington, DC 200012736 | | Public Charity | for a project exploring the connections between science learning computer games and simulations | 200,000 |
| National Academy of Sciences500 Fifth Street NW Washington, DC 200012736 | | Public Charity | for improving the quality and utility of behavioral and social sciences | 140,000 |
| National Alliance of Media Arts Centers Inc145 Ninth Street Suite 250 San Francisco, CA 941032640 | | Public Charity | for general operating support | 50,000 |
| National Association of State Boards of Education2121 Crystal Drive Suite 350 Arlington, VA 222023736 | | Public Charity | for a meeting to discuss using federal stimulus funding to support state procurement of OER | 75,000 |
| National Audubon Society Inc225 Varick Street Seventh Floor New York, NY 100144304 | | Public Charity | for support of the Regional Integrated Sagebrush Campaign project | 300,000 |
| National Audubon Society Inc225 Varick Street Seventh Floor New York, NY 100144304 | | Public Charity | for Audubon Alaska's Petroleum Reserve project and for general support for the California program | 300,000 |
| Ntl Campaign to Prevent Teen & Unplanned Pregnancy1776 Massachusetts Avenue NW Suite Washington, DC 200361916 | | Public Charity | for general operating support | 18,405,000 |
| Ntl Campaign to Prevent Teen & Unplanned Pregnancy1776 Massachusetts Avenue NW Suite Washington, DC 200361916 | | Public Charity | for fund development | 30,000 |
| National Conservation System Foundation Inc679 East Second Avenue Suite 3 Durango, CO 81301 | | Public Charity | for general operating support | 200,000 |
| National Conservation System Foundation Inc679 East Second Avenue Suite 3 Durango, CO 81301 | | Public Charity | for general support | 200,000 |
| Ntl Family Planning & Reproductive Health Assn1627 K Street NW Suite 1200 Washington, DC 200061710 | | Public Charity | for general operating support | 750,000 |
| National Judicial CollegeJudicial College Building Reno, NV 89557 | | Public Charity | for the Dividing the Waters project | 250,000 |
| National Opinion Research Center University of Chicago 1155 East 60th Street Chicago, IL 606372745 | | Public Charity | for support of the Teaching Artist Research Project | 250,000 |
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| a Paid during the year | | | | |
| National Parks Conservation Association1300 Nineteenth Street NW Suite 300 Washington, DC 200361628 | | Public Charity | for the planning and startup phase of the CrownoftheContinent Ecosystem Conservation Initiative | 50,000 |
| National Partnership for Women and Families Inc1875 Connecticut Avenue NW Suite 65 Washington, DC 200095731 | | Public Charity | for executive coaching | 30,000 |
| National Public Radio Inc635 Massachusetts Avenue NW Washington, DC 200013753 | | Public Charity | for general support | 1,000,000 |
| National Security Archive Fund Inc 2130 H Street NW Suite 701 Washington, DC 200372521 | | Public Charity | for general support of the National Security Archive's Mexico project | 265,000 |
| National Wildlife Federation11100 Wildlife Center Drive Reston, VA 201905361 | | Public Charity | for general support of the Public Lands Program | 600,000 |
| National Wildlife Refuge Association 1250 Connecticut Avenue NW Suite 600 Washington, DC 200362651 | | Public Charity | for engaging new constituencies in five Western states | 100,000 |
| National Women's Law Center11 Dupont Circle Suite 800 Washington, DC 200361209 | | Public Charity | for general support of the Reproductive Rights and Health Program | 900,000 |
| Natural Resources Defense Council Inc111 Sutter Street Twentieth Floor San Francisco, CA 941044540 | | Public Charity | for a project to ensure the implementation of the 1978 Nuclear Nonproliferation Act | 50,000 |
| Natural Resources Defense Council Inc111 Sutter Street Twentieth Floor San Francisco, CA 941044540 | | Public Charity | for legal defense of California's clean car standards and related initiatives | 200,000 |
| Natural Resources Defense Council Inc111 Sutter Street Twentieth Floor San Francisco, CA 941044540 | | Public Charity | for a project to accelerate the siting and transmission of renewable energy facilities | 150,000 |
| Natural Resources Defense Council Inc111 Sutter Street Twentieth Floor San Francisco, CA 941044540 | | Public Charity | for general support of the Natural Resources Defense Council's Clean Vehicles and Fuels Project | 200,000 |
| Natural Resources Defense Council Inc111 Sutter Street Twentieth Floor San Francisco, CA 941044540 | | Public Charity | for general support of the Natural Resources Defense Council's energy land and water programs | 475,000 |
| Natural Resources Defense Council Inc111 Sutter Street Twentieth Floor San Francisco, CA 941044540 | | Public Charity | for general operating support | 458,334 |
| Nautilus Institute of America Inc Center for the Pacific Rim University of San Francisco San Francisco, CA 941171080 | | Public Charity | for a project to make the proliferation of nuclear weapons components an international crime | 325,000 |
| NEPAD Business Foundation1st Floor 3 Gwen Lane Sandton Johannesburg 2146 SF | | Foreign NGO | for planning the "Removing the Barriers" component of TransFarm Africa | 400,000 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Network of Ensemble Theaters Inc 1709 North Avenue 56 Los Angeles, CA 900421118 | | Public Charity | for the National Summit of Ensemble Theaters | 5,000 |
| New America Foundation1899 L Street NW Suite 400 Washington, DC 200363804 | | Public Charity | for a series of meetings on the reliability of the US extended deterrent to Japan | 100,000 |
| New America Foundation1899 L Street NW Suite 400 Washington, DC 200363804 | | Public Charity | for providing technical assistance to develop a statewide student information system | 160,000 |
| New America Foundation1899 L Street NW Suite 400 Washington, DC 200363804 | | Public Charity | for the Blueprint for Community College Student Success project | 125,000 |
| New America Foundation1899 L Street NW Suite 400 Washington, DC 200363804 | | Public Charity | for the Federal Education Budget Project | 125,000 |
| New Century Chamber Orchestra665 Third Street Suite 200 San Francisco, CA 941071985 | | Public Charity | for general support | 50,000 |
| New Philanthropy Capital3 Downstream 1 London Bridge London SE1 9BG UK | | Foreign NGO | for support of charitable programs | 200,000 |
| New Teacher Center725 Front Street Suite 400 Santa Cruz, CA 950604538 | | Public Charity | for professional development in the Ravenswood City School District | 1,900,000 |
| New York Botanical Garden200th Street and Kazimiroff Bouleva Bronx, NY 104585126 | | Public Charity | for general support of the New York Botanical Garden's Intermountain Flora program | 75,000 |
| New York University25 West Fourth Street New York, NY 10012 | | Public Charity | for general support of the Institute for the Study of Regulation | 100,000 |
| Ninth Street Media Consortium Inc 145 Ninth Street Suite 101 San Francisco, CA 941032641 | | 509(a)(3) | for general support of the Teaching Intermedia Literacy Tools education program | 50,000 |
| NonProfit Housing Association of Northern CA 369 Pine Street Suite 350 San Francisco, CA 94104 | | Public Charity | for engaging affordable housing stakeholders in Bay Area land use planning | 50,000 |
| Nonprofit Finance Fund70 West Thirtysixth Street Eleventh New York, NY 100188007 | | Public Charity | for general support of programs in the San Francisco Bay Area | 25,000 |
| Nonprofit Knowledge Network24 Shearer Drive Atherton, CA 94027 | | Not-for-Profit | for support of Nonprofit Knowledge Network's charitable purpose | 180,000 |
| Noontime Concerts660 California Street San Francisco, CA 941082501 | | Public Charity | for general support | 20,000 |
| Total  3a | | | | 345,190,721 |

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

| Recipient | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|--|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Norges ForskningsradPostboks 2700 St Hanshaugen Oslo NO-0131 NO | | Government Agency | for research on economic growth poverty reduction reproductive health and population dynamics | 2,000,000 |
| North American Council for Online Learning1934 Old Gallows Road Suite 350 Vienna, VA 221824040 | | Public Charity | for a coalition around uses of federal education stimulus funding for OER adoption | 250,000 |
| Northeast Center for a Clean Air Future Inc89 South Street Boston, MA 02111 | | Public Charity | for further development and adoption of a lowcarbon fuel standard in the Northeast | 220,000 |
| Northern Arizona UniversityPO Box 4094 Building 10 Old Main Flagstaff, AZ 86011 | | Government Agency | for completion of sustainability activities for the Engineering Schools of the West Initiative | 212,000 |
| Northern California Grantmakers625 Market Street 3rd floor San Francisco, CA 94105 | | Public Charity | for the Arts Loan Fund | 150,000 |
| NW Energy Coalition811 First Avenue Suite 305 Seattle, WA 98104 | | Public Charity | for general operating support | 100,000 |
| Oakland East Bay Symphony400 Twentyninth Street Suite 501 Oakland, CA 946093550 | | Public Charity | for general support | 142,500 |
| Oakland Interfaith Gospel Choir Inc 655 Thirteenth Street Suite 301 PO Box 28732 Oakland, CA 946041225 | | Public Charity | for general support | 30,000 |
| Oakland Youth Chorus655 Thirteenth Street Suite 100 Oakland, CA 946121225 | | Public Charity | for general support | 50,000 |
| Oberlin Dance Collective351 Shotwell Street San Francisco, CA 941101332 | | Public Charity | for general support | 150,000 |
| Old First Center for the Arts1751 Sacramento Street San Francisco, CA 941093618 | | Public Charity | for general support | 20,000 |
| One Economy Corporation1220 Nineteenth Street NW Suite 610 Washington, DC 200362437 | | Public Charity | for the Zip Road and Bay Area Digital Connectors projects | 160,000 |
| Open Space Institute Inc1350 Broadway Suite 201 New York, NY 100187799 | | Public Charity | for the public funding for land conservation project | 100,000 |
| OpenCourseWare Consortium IncorporatedOne Broadway Eighth Floor Cambridge, MA 02142 | | Public Charity | for general operating support | 500,000 |
| Opera San Jose Inc2149 Paragon Drive San Jose, CA 951311312 | | Public Charity | for general support | 130,000 |
| Total  3a | | | | 345,190,721 |

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| a Paid during the year | | | | |
| Organization for Economic Cooperation & Dvlpmt2 rue AndrePascal Paris Cedex 16 75775 FR | | Intl 22 U S C 288 | for the Global Project on Measuring the Progress of Societies | 125,000 |
| Other Minds333 Valencia Street Suite 303 San Francisco, CA 941033552 | | Public Charity | for general support | 60,000 |
| Outward Bound Inc100 Mystery Point Road Garrison, NY 105243058 | | Public Charity | for the Bay Area Outward Bound Urban Center | 50,000 |
| Outward Bound Inc100 Mystery Point Road Garrison, NY 105243058 | | Public Charity | for general support of the Outward Bound Bay Area Center Program | 90,000 |
| Oxfam America Inc226 Causeway Street Fifth Floor Boston, MA 021142206 | | Public Charity | for general support of the Trade and Agriculture Policy Unit | 250,000 |
| Oxfam America Inc226 Causeway Street Fifth Floor Boston, MA 021142206 | | Public Charity | for an initiative to reform the structure and delivery of US foreign aid | 700,000 |
| Oxfam America Inc226 Causeway Street Fifth Floor Boston, MA 021142206 | | Public Charity | for civil society to participate in developing a transparent system for managing Ghana's oil wealth | 120,000 |
| Oxfam America Inc226 Causeway Street Fifth Floor Boston, MA 021142206 | | Public Charity | for "poverty footprint studies" to assess the impact of business operations in developing countries | 250,000 |
| Pacific Council on International PolicyThe University of Southern Californ B3 Social Science Building Los Angeles, CA 900890035 | | Public Charity | for general operating support | 250,000 |
| Pacific Institute for Community Organizations2510 J Street Suite 200 Sacramento, CA 958164858 | | Public Charity | for general support and for promoting finance reform data and teacher quality | 1,027,500 |
| Pacific Instit for Studies in Dvlpmt Env & Secur654 Thirteenth Street Suite 104 Oakland, CA 946121075 | | Public Charity | for general support of the Pacific Institute's Water and Sustainability Program Plan | 100,000 |
| Pacific Instit for Studies in Dvlpmt Env & Secur654 Thirteenth Street Suite 104 Oakland, CA 946121075 | | Public Charity | for the Integrating Water Energy and Climate in the Intermountain West project | 100,000 |
| Pacific Institute for Womens Health 2999 Overland Avenue Suite 111 Los Angeles, CA 900644256 | | Public Charity | for general operating support | 350,000 |
| Pacific News Service275 Ninth Street San Francisco, CA 941033825 | | Public Charity | for an evaluation project | 75,000 |
| Pacific News Service275 Ninth Street San Francisco, CA 941033825 | | Public Charity | for building ethnic media capacity in California to cover education policy and for general support | 325,000 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Pacific News Service275 Ninth Street San Francisco,CA 941033825 | | Public Charity | for the Clean Air Journalism Fellowships in California | 35,000 |
| Pacoima Beautiful11243 Glenoaks Boulevard Suite 1 Pacoima,CA 913317311 | | Public Charity | for general support of the Community Inspector Program | 50,000 |
| Palo Alto Chamber Orchestra4000 Middlefield Road Suite M1 Palo Alto,CA 943034739 | | Public Charity | for general support | 30,000 |
| Partners in Population and DevelopmentPO Box 2666 Kampala UG | | Foreign NGO | FOR GENERAL SUPPORT FOR THE ORGANIZATION'S CHARITABLE PURPOSES | 700,000 |
| PATHPO Box 900922 Seattle,WA 98109 | | Public Charity | for developing and implementing a monitoring and evaluation framework system | 100,000 |
| Peninsula Ballet TheatrePO Box 1804 San Mateo,CA 944010934 | | Public Charity | for general support | 40,000 |
| People for Open Space Inc631 Howard Street Suite 510 San Francisco,CA 941053937 | | Public Charity | for technology and communications planning | 35,000 |
| People for Open Space Inc631 Howard Street Suite 510 San Francisco,CA 941053937 | | Public Charity | for promoting equitable sustainable growth in the Bay Area | 200,000 |
| Performing Arts Workshop Inc1661 Tennessee Street Suite 30 San Francisco,CA 941073572 | | Public Charity | for general support | 150,000 |
| Performing Arts Workshop Inc1661 Tennessee Street Suite 30 San Francisco,CA 941073572 | | Public Charity | for capacity building | 75,000 |
| Performing Arts Workshop Inc1661 Tennessee Street Suite 30 San Francisco,CA 941073572 | | Public Charity | for strategic planning | 30,000 |
| Pew Charitable Trusts2005 Market Street Suite 1700 Philadelphia,PA 191037077 | | Public Charity | for the Boreal Forest Public Land Conservation and Responsible Energy Development Program | 2,000,000 |
| Pew Charitable Trusts2005 Market Street Suite 1700 Philadelphia,PA 191037077 | | Public Charity | for general support of the International Boreal Conservation Campaign | 2,000,000 |
| Philanthropic Research Inc4801 Courthouse Street Suite 220 Williamsburg,VA 231882678 | | Public Charity | for general operating support | 500,000 |
| Philharmonia Baroque Orchestra180 Redwood Street Suite 200 San Francisco,CA 941023281 | | Public Charity | for general operating support | 90,000 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Piedmont Choirs3629 Grand Avenue Oakland, CA 946102009 | | Public Charity | for general operating support | 30,000 |
| Planned Parenthood Federation of America Inc434 West Thirtythird Street New York, NY 100012601 | | Public Charity | for support of Public Policy and International activities | 3,000,000 |
| Planned Parenthood Federation of America Inc434 West Thirtythird Street New York, NY 100012601 | | Public Charity | for a fundraising development project | 30,000 |
| Planned Parenthood Golden Gate815 Eddy Street Suite 100 San Francisco, CA 941097701 | | Public Charity | for support of teen pregnancy prevention | 365,000 |
| Planned Parenthood Golden Gate815 Eddy Street Suite 100 San Francisco, CA 941097701 | | Public Charity | for an organizational assessment | 30,000 |
| Planned Parenthood Mar Monte Inc 1691 The Alameda San Jose, CA 951262203 | | Public Charity | for general operating support | 1,400,000 |
| Ploughshares FundFort Mason Center Building B Suite 330 San Francisco, CA 94123 | | Public Charity | for general operating support | 350,000 |
| Pocket Opera Inc469 Bryant Street San Francisco, CA 941071316 | | Public Charity | for general operating support | 40,000 |
| Population Action International1300 Nineteenth Street NW Second Fl Washington, DC 200361609 | | Public Charity | for general operating support | 670,000 |
| Population Council IncOne Dag Hammarskjold Plaza New York, NY 100172201 | | Public Charity | for a project to increase data demand by African journalists | 600,000 |
| Population Council IncOne Dag Hammarskjold Plaza New York, NY 100172201 | | Public Charity | for an emergency contraception initiative in Africa | 300,000 |
| Population Reference Bureau Inc 1875 Connecticut Avenue NW Suite 520 Washington, DC 200095728 | | Public Charity | for general operating support | 500,000 |
| Population Reference Bureau Inc 1875 Connecticut Avenue NW Suite 520 Washington, DC 200095728 | | Public Charity | for general support of Centers of Research Excellence | 1,150,000 |
| Population Reference Bureau Inc 1875 Connecticut Avenue NW Suite 520 Washington, DC 200095728 | | Public Charity | for work with African journalists to increase the use of data for development planning | 600,000 |
| Pratham USA9703 Richmond Ave Suite 102 Houston, TX 77042 | | Public Charity | for Read India a nationwide project to improve students' literacy and numeracy skills | 3,038,000 |
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| a Paid during the year | | | | |
| Pratham USA9703 Richmond Ave Suite 102 Houston, TX 77042 | | Public Charity | for the videoconferencing project | 55,000 |
| Prepare the Future731 Colorado Avenue Baltimore, MD 21210 | | Public Charity | for building a broad constituency for quality public education in California | 235,000 |
| President and Fellows of Harvard College124 Mount Auburn Street Cambridge, MA 02138 | | Public Charity | for planning a practice-based doctoral program for aspiring education leaders | 100,000 |
| President and Fellows of Harvard College124 Mount Auburn Street Cambridge, MA 02138 | | Public Charity | for measuring excellence and equity in K12 classroom wiki learning environment | 192,500 |
| President and Fellows of Harvard College124 Mount Auburn Street Cambridge, MA 02138 | | Public Charity | for research on the economic impacts of population reproductive health | 200,000 |
| President and Fellows of Harvard College124 Mount Auburn Street Cambridge, MA 02138 | | Public Charity | for general support of the Energy Technology Innovation Policy program | 300,000 |
| President and Fellows of Harvard College124 Mount Auburn Street Cambridge, MA 02138 | | Public Charity | for the NGO Leaders Forum | 100,000 |
| President and Fellows of Harvard College124 Mount Auburn Street Cambridge, MA 02138 | | Public Charity | for a project in Ghana to upgrade the quality of policy analysis in the field of development | 280,504 |
| Project Bandaloop221 Pine Street Fourth Floor San Francisco, CA 941042705 | | Public Charity | for general operating support | 30,000 |
| Proyecto Fronterizo de Educacion Ambiental AC710 East San Ysidro Boulevard Suite San Ysidro, CA 921733123 | | Foreign NGO | for promoting government transparency and accountability in the state of Baja California | 100,000 |
| PTA CA Congress of Parents Teachers & Students2327 L Street Sacramento, CA 95816 | | Public Charity | for general support to promote arts education in elementary schools | 340,000 |
| PTA CA Congress of Parents Teachers & Students2327 L Street Sacramento, CA 95816 | | Public Charity | for video conferencing | 20,000 |
| Public Advocates Inc131 Steuart Street Suite 300 San Francisco, CA 941051241 | | Public Charity | for an evaluation project | 25,000 |
| Public Advocates Inc131 Steuart Street Suite 300 San Francisco, CA 941051241 | | Public Charity | for general support of the Education Program | 210,000 |
| Public Conversations Project Inc46 Kondazian Street Watertown, MA 02472 | | Public Charity | for finalizing a project with the National Campaign to reduce unplanned pregnancies in young women | 50,000 |
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|--|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Public Counsel of the Rockies1280 Ute Avenue Suite 10 Aspen, CO 816112383 | | Public Charity | for ensuring coalbed methane development is managed with sound environmental controls | 300,000 |
| Public Health Institute555 Twelfth Street Tenth Floor Oakland, CA 946074046 | | Public Charity | for the Adolescent Sexual Health Policy Project | 150,000 |
| Public Health Institute555 Twelfth Street Tenth Floor Oakland, CA 946074046 | | Public Charity | for planning work related to the Public Health Institute Center | 15,000 |
| Public Policy Institute of California500 Washington Street Suite 600 San Francisco, CA 941112907 | | Public Charity | for a survey on public attitude of the State's education environment and rapid population growth | 433,334 |
| Public Policy Institute of California500 Washington Street Suite 600 San Francisco, CA 941112907 | | Public Charity | for education policy research | 185,000 |
| Public Policy Institute of California500 Washington Street Suite 600 San Francisco, CA 941112907 | | Public Charity | for the California 2025 project | 400,000 |
| Public Policy Institute of California500 Washington Street Suite 600 San Francisco, CA 941112907 | | Public Charity | for videoconferencing equipment | 45,000 |
| Queer Women of Color Media Arts Project Q WO CMAP59 Cook Street San Francisco, CA 941183310 | | Public Charity | for general operating support | 35,000 |
| Queer Women of Color Media Arts Project Q WO CMAP59 Cook Street San Francisco, CA 941183310 | | Public Charity | for business planning | 25,000 |
| Radio Bilingue Inc5005 East Belmont Avenue Fresno, CA 937272441 | | Public Charity | for general support of the Environmental Affairs Desk program | 55,000 |
| Ragazzi Boys Chorus20 North San Mateo Drive Suite 9 San Mateo, CA 944012883 | | Public Charity | for general operating support | 30,000 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for general support of the Young Musicians Program | 225,000 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for general support of Cal Performances | 180,000 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for general support of the Young Musicians Program | 100,000 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for general support of the Pacific Film Archive | 70,000 |
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| a Paid during the year | | | | |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for research into institutional and instructional changes in basic skills education | 230,000 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for PACE to support California's participation in the American Diploma Project | 262,500 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for general support of the Educational Technology Services program | 275,000 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for support of a meeting for the Opencast project | 25,000 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for SEGA to evaluate FUNDAEC's Tutorial Learning System in Honduras for expansion to Africa | 407,818 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for inclusion of a transparency and accountability component in the USMexican Futures Forum | 150,000 |
| Religious Coalition for Reprod Choice Education1025 Vermont Avenue NW Suite 1130 Washington, DC 200053516 | | Public Charity | for general operating support | 200,000 |
| Renewable Northwest Project917 Southwest Oak Street Suite 303 Portland, OR 972052806 | | Public Charity | for general operating support | 100,000 |
| Reproductive Health Matters444 Highgate Studios London, England NW5 1TL UK | | Foreign NGO | for general support for the organization's charitable purposes | 115,000 |
| Resource Media A Nonprofit Corporation325 Pacific Avenue Third Floor San Francisco, CA 941111717 | | Public Charity | for general support | 1,000,000 |
| Resources Legacy Fund555 Capitol Mall Suite 675 Sacramento, CA 958144604 | | Public Charity | for implementation of California land and climate change policies | 340,000 |
| Resources Legacy Fund555 Capitol Mall Suite 675 Sacramento, CA 958144604 | | Public Charity | for the California Desert Solar and Land Conservation Project | 100,000 |
| Results for Development Institute Inc 1875 Connecticut Avenue NW Suite 1210 Washington, DC 20009 | | Public Charity | for the Transparency and Accountability Project | 1,800,000 |
| Results for Development Institute Inc 1875 Connecticut Avenue NW Suite 1210 Washington, DC 20009 | | Public Charity | for communications planning and website enhancement | 41,000 |
| Revenue Watch Institute1700 Broadway 17th Floor New York, NY 10019 | | Public Charity | for developing an external communications plan for the Natural Resource Charter | 25,000 |
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| a Paid during the year | | | | |
| Rhythmic Concepts Inc765 Sixtyfirst Street Oakland, CA 946091207 | | Public Charity | for general support | 30,000 |
| Rhythmic Concepts Inc765 Sixtyfirst Street Oakland, CA 946091207 | | Public Charity | for general operating support | 50,000 |
| Roadtripnationorg760 Newton Way Costa Mesa, CA 92627 | | Not-for-Profit | for the RTN experience to help students gain access to academic pathways | 450,000 |
| Robert Moses Kin870 Market Street Suite 567 San Francisco, CA 941023016 | | Public Charity | for general support | 25,000 |
| Robert Moses Kin870 Market Street Suite 567 San Francisco, CA 941023016 | | Public Charity | for general operating support | 33,750 |
| Rockefeller Philanthropy Advisors Inc 6 West Fortyeighth Street Tenth Floor New York, NY 100361802 | | Public Charity | for general operating support | 100,000 |
| Rockwood Leadership Program1648 Martin Luther King Way Berkeley, CA 947092026 | | Public Charity | for an intensive leadership development program for leaders of color | 38,000 |
| Room to Read111 Sutter Street Sixteenth Floor San Francisco, CA 941044541 | | Public Charity | for the Primary Reading Enhancement Program in India | 261,315 |
| Root Cause Institute Inc675 Massachusetts Avenue 9th floor Cambridge, MA 021393309 | | Public Charity | for the Social Impact Research initiative | 300,000 |
| Rose Foundation for Communities and the Envrnmnt6008 College Avenue Suite 10 Oakland, CA 946181382 | | Public Charity | for general support of the Northern California Environmental Grassroots Fund Program | 100,000 |
| Rose Foundation for Communities and the Envrnmnt6008 College Avenue Suite 10 Oakland, CA 946181382 | | Public Charity | for regrants to environmental justice organizations | 26,300 |
| Rova Arts333 Twelfth Street San Francisco, CA 941034317 | | Public Charity | for general support | 45,000 |
| Salzburg Global SeminarThe Marble Works PO Box 886 Middlebury, VT 057530886 | | Public Charity | for the Global Philanthropic Capital Project GPC | 50,000 |
| San Domenico School Foundation 1500 Butterfield Road San Anselmo, CA 949601057 | | Public Charity | for general support of the Virtuoso program | 45,000 |
| San Francisco Ballet Association455 Franklin Street San Francisco, CA 941024438 | | Public Charity | for general support of the San Francisco Ballet School | 500,000 |
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| a Paid during the year | | | | |
| San Francisco Boys Chorus333 Hayes Street Suite 116 San Francisco, CA 94102 | | Public Charity | for general operating support | 40,000 |
| San Francisco Chanticleer Inc44 Page Street Suite 604 San Francisco, CA 941025972 | | Public Charity | for general support | 150,000 |
| San Francisco Classical Voice36 Gloria Drive San Rafael, CA 94901 | | Public Charity | for support of the development and launch of a new San Francisco Classical Voice web portal | 45,000 |
| San Francisco Conservatory of Music Inc50 Oak Street San Francisco, CA 941026011 | | Public Charity | for general support | 225,000 |
| San Francisco Contemporary Music Players55 New Montgomery Street Suite 708 San Francisco, CA 941053434 | | Public Charity | for general operating support | 50,000 |
| San Francisco Film SocietyThe Presidio 39 Mesa Street Suite 110 San Francisco, CA 941291025 | | Public Charity | for incorporation and stewardship of filmmaker services once provided by Film Arts Foundation | 80,000 |
| San Francisco Film SocietyThe Presidio 39 Mesa Street Suite 110 San Francisco, CA 941291025 | | Public Charity | for a business planning process | 25,000 |
| San Francisco Foundation225 Bush Street Suite 500 San Francisco, CA 941044224 | | Public Charity | for the Environmental Health and Justice Capacity Building project | 120,000 |
| San Francisco Foundation225 Bush Street Suite 500 San Francisco, CA 941044224 | | Public Charity | for general support of the Bay Area Livable Communities Initiative | 150,000 |
| San Francisco Foundation225 Bush Street Suite 500 San Francisco, CA 941044224 | | Public Charity | for the Fund for Artists' Community Foundation partnership | 350,000 |
| San Francisco Foundation225 Bush Street Suite 500 San Francisco, CA 941044224 | | Public Charity | for regranting and capacity building support to organizations serving diverse communities | 139,334 |
| San Francisco Friends of Chamber Music3701 Sacramento Street Box 357 San Francisco, CA 941181705 | | Public Charity | for a regranting program | 30,000 |
| San Francisco Girls Chorus Inc44 Page Street Suite 200 San Francisco, CA 941025989 | | Public Charity | for general support | 65,000 |
| San Francisco Girls Chorus Inc44 Page Street Suite 200 San Francisco, CA 941025989 | | Public Charity | for Board development | 15,000 |
| San Francisco Jazz OrganizationThree Embarcadero Center Lobby Leve San Francisco, CA 941114003 | | Public Charity | for general support | 225,000 |
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| Name and address (home or business) | | | | |
| a <i>Paid during the year</i> | | | | |
| San Francisco Jewish Film Festival 145 Ninth Street Suite 200 San Francisco, CA 941032637 | | Public Charity | for general operating support | 67,000 |
| San Francisco Live Arts1021 Sanchez Street San Francisco, CA 941143312 | | Public Charity | for general support | 15,000 |
| San Francisco Mime Troupe855 Treat Avenue San Francisco, CA 941102723 | | Public Charity | for general support | 55,000 |
| San Francisco Museum of Modern Art 151 Third Street San Francisco, CA 94103 | | Public Charity | for support to expand the contemporary vernacular performing arts program | 100,000 |
| San Francisco Opera Association301 Van Ness Avenue San Francisco, CA 941024509 | | Public Charity | for general support | 500,000 |
| San Francisco Performances Inc500 Sutter Street Suite 710 San Francisco, CA 941021116 | | Public Charity | for general operating support | 150,000 |
| San Francisco SymphonyDavies Symphony Hall San Francisco, CA 941024585 | | Public Charity | for general operating support | 375,000 |
| San Francisco SymphonyDavies Symphony Hall San Francisco, CA 941024585 | | Public Charity | for general support | 250,000 |
| San Francisco SymphonyDavies Symphony Hall San Francisco, CA 941024585 | | Public Charity | for an endowment to support the Symphony's education programs | 1,698,993 |
| San Fran Unified School District KALW Public Radio500 Mansell Street San Francisco, CA 941341858 | | Government Agency | for support of a new full time arts editor position | 50,000 |
| San Jose Children's Musical Theater 1401 Parkmoor Avenue San Jose, CA 951263450 | | Public Charity | for general operating support | 85,000 |
| San Jose Jazz Society145 West San Carlos Street San Jose, CA 951132006 | | Public Charity | for general support | 105,000 |
| San Jose Mercury News Wish Book Fund Inc750 Ridder Park Drive San Jose, CA 951902432 | | Public Charity | for general operating support | 20,000 |
| San Jose Taiko Group IncPO Box 26895 San Jose, CA 951596895 | | Public Charity | for a capital campaign and building renovations | 365,000 |
| Santa Cruz County Symphony Association307 Church Street Santa Cruz, CA 950603811 | | Public Charity | for general operating support | 35,000 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Santa Cruz County Symphony Association307 Church Street Santa Cruz, CA 950603811 | | Public Charity | for general support | 25,000 |
| Santa Rosa Players52 West Sixth Street Santa Rosa, CA 954016136 | | Public Charity | for general support | 35,000 |
| Santa Rosa Symphony Association50 Santa Rosa Avenue Suite 410 Santa Rosa, CA 954044908 | | Public Charity | for general support | 65,000 |
| Save Our Wild Salmon Coalition200 First Avenue West Suite 201 Seattle, WA 981194219 | | Public Charity | for general operating support | 100,000 |
| Schola Cantorum Inc2218 Old Middlefield Way Suite G Mountain View, CA 94043 | | Public Charity | for general operating support | 12,500 |
| SeaChange Capital Partners Inc11 East Fortyfourth Street Suite 900 New York, NY 10017 | | Public Charity | for general support | 250,000 |
| Securing America's Future Energy Foundation1111 Nineteenth Street NW Suite 406 Washington, DC 20009 | | Public Charity | for general operating support | 300,000 |
| Security Council Report IncOne Dag Hammarskjold Plaza 885 2nd Avenue at 48th Street Thirt New York, NY 10017 | | Public Charity | for general operating support | 333,334 |
| SEW Productions Inc777 Jones Street San Francisco, CA 94109 | | Public Charity | for general operating support | 60,000 |
| Sexuality Info & Education Council of the US90 John Street Suite 704 New York, NY 10038 | | Public Charity | for general operating support | 375,000 |
| ShadowLight Productions22 Chattanooga Street San Francisco, CA 941143025 | | Public Charity | for general support | 25,000 |
| Shakespeare San Francisco1560 Davidson Avenue PO Box 460937 San Francisco, CA 941460937 | | Public Charity | for general support | 135,000 |
| Sierra Club Foundation85 Second Street Suite 750 San Francisco, CA 941053465 | | Public Charity | for siting of renewable energy facilities and related transmission in the West | 250,000 |
| Silicon Valley Community Foundation2440 West El Camino Real Suite 300 Mountain View, CA 940401498 | | Public Charity | for the Philanthropy Incubator | 25,000 |
| Silicon Valley Community Foundation2440 West El Camino Real Suite 300 Mountain View, CA 940401498 | | Public Charity | for regranting and capacity building support to organizations serving diverse communities | 126,667 |
| Total  3a | | | | 345,190,721 |


Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

| Recipient | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|--|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Silicon Valley Education Foundation 1290 Ridder Park Drive MC 215 San Jose, CA 95131 | | Public Charity | for general support of the Visual and Performing Arts program | 300,000 |
| Silicon Valley Education Foundation 1400 Parkmoor Avenue Suite 200 San Jose, CA 951263798 | | Public Charity | for a blog and community forums on education reform | 157,000 |
| Smuin Ballets SF44 Gough Street Suite 103 San Francisco, CA 94103 | | Public Charity | for general operating support | 48,000 |
| Social and Environmental Entrepreneurs SEE Inc20110 Rockport Way Malibu, CA 902655340 | | Public Charity | for East Yard Communities for Environmental Justice communications planning | 25,000 |
| Social and Environmental Entrepreneurs SEE Inc20110 Rockport Way Malibu, CA 902655340 | | Public Charity | for the East Yard Communities for Environmental Justice project | 55,000 |
| Social Science Research CouncilOne Peirreport Plaza 15th Floor Brooklyn, NY 11201 | | Public Charity | for sourcing refining accelerating testing and launching OER products | 500,000 |
| Society for Conservation Biology 1017 O Street NW Washington, DC 200014229 | | Public Charity | for a project focused on North American conservation science policy | 150,000 |
| Society of Environmental Journalists PO Box 2492 Jenkintown, PA 190468492 | | Public Charity | for general support | 175,000 |
| Sonora Ciudadana ACBlvd Jose Maria Morelos 78C Hermosillo, Sonora 83250 MX | | Foreign NGO | for general support for the organization's charitable purposes | 100,000 |
| Sonora Ciudadana ACBlvd Jose Maria Morelos 78C Hermosillo, Sonora 83250 MX | | Foreign NGO | for general support for the organization's charitable purposes | 105,000 |
| Sonos Handbell Ensemble IncPO Box 5492 Berkeley, CA 947055492 | | Public Charity | for general operating support | 40,000 |
| South African Institute for Distance EducationPO Box 31822 Braamfontein 2017 SF | | Foreign NGO | for support of Open Educational Resources in African education and training institutions | 500,000 |
| South African Institute for Distance EducationPO Box 31822 Braamfontein 2017 SF | | Foreign NGO | for the OER Africa project | 569,000 |
| Southeast Alaska Conservation Council Inc SEACC419 Sixth Street Suite 200 Juneau, AK 99801 | | Public Charity | for the Tongass National Forest Permanent Protection Campaign | 150,000 |
| Southern Education Foundation Inc 135 Auburn Avenue NE Second Floor Atlanta, GA 303032503 | | Public Charity | for the Education Amendment Working Group | 25,000 |
| Total  3a | | | | 345,190,721 |

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

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|--|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Southwest Energy Efficiency Project LLC2260 Baseline Road Suite 212 Boulder, CO 80302 | | Public Charity | for the Arizona Energy Plan | 160,000 |
| Stagebridge2501 Harrison Street Oakland, CA 946123811 | | Public Charity | for general support of "Old Voices, New Stories", a performing arts training and development program | 40,000 |
| Stanford Jazz WorkshopPO Box 20454 Stanford, CA 943090454 | | Public Charity | for general operating support | 50,000 |
| Stanford Jazz WorkshopPO Box 20454 Stanford, CA 943090454 | | Public Charity | for general support | 55,000 |
| State of Utah150 North 1950 West PO Box 144820 Salt Lake City, UT 841140601 | | Government Agency | for the Utah Greenhouse Gas Policy Initiative | 85,000 |
| Stichting European Climate FoundationTournooiveld 4 Den Haag 2511 CX NL | | Foreign NGO | for efforts to decarbonize the European Union and increase member countries' energy efficiency | 1,000,000 |
| Stichting European Climate FoundationTournooiveld 4 Den Haag 2511 CX NL | | Foreign NGO | for board development | 40,000 |
| Stichting HivosPO Box 85565 The Hague 2508 CG NL | | Pub Char Equiv Deter | for the implementation of a civil society assessment of student learning in East Africa | 2,000,000 |
| Stichting HivosPO Box 85565 The Hague 2508 CG NL | | Pub Char Equiv Deter | for additional support of preparations to conduct student assessments in Kenya, Tanzania and Uganda | 400,000 |
| Stichting Oxfam NovibPO Box 30919 The Hague 2500 GX NL | | Pub Char Equiv Deter | for a project to promote universal access to female condoms | 1,400,000 |
| Sundance Institute California Inc 8530 Wilshire Boulevard Third Floor Beverly Hills, CA 902113605 | | Public Charity | for general support of the Bay Area artists' fellowship program | 25,000 |
| Sustainable Northwest813 SW Alder Street Suite 500 Portland, OR 97205 | | Public Charity | for general operating support | 100,000 |
| Synergos Institute Inc51 Madison Avenue Twentyfirst Floor New York, NY 100101603 | | Public Charity | for the Global Philanthropists Circle project | 100,000 |
| Tannery Arts Center Inc337 Locust Street Santa Cruz, CA 95061 | | Public Charity | a challenge grant for Phase III of a construction and renovation project | 1,500,000 |
| Tannery Arts Center Inc337 Locust Street Santa Cruz, CA 95061 | | Public Charity | for general support | 175,000 |
| Total  3a | | | | 345,190,721 |

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

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|--|---|--------------------------------|---|-------------|
| Name and address (home or business) | | | | |
| a <i>Paid during the year</i> | | | | |
| Teachers College Columbia University525 West 120th St New York, NY 10027 | | Public Charity | for a fellowship program and related materials to help California journalists deepen their knowledge and coverage of community college issues | 35,200 |
| Teachers Without Borders321 Third Avenue South Suite 304 Seattle, WA 981044602 | | Public Charity | for development of Open Educational Resources for teachers with Scholastic Inc | 722,500 |
| Teachers Without Borders321 Third Avenue South Suite 304 Seattle, WA 981044602 | | Public Charity | for general operating support | 250,000 |
| Team Up for Youth310 Eighth Street Suite 300 Oakland, CA 946074253 | | Public Charity | for general operating support | 75,000 |
| TechSoup Global435 Brannan Street Suite 100 San Francisco, CA 94107 | | Public Charity | for TechSoup Global's development of the NGO Repository of Equivalency Determinations | 250,000 |
| The Alexandria Archive Institute125 El Verano Way San Francisco, CA 941272036 | | Public Charity | for general support | 50,000 |
| The Aspen Institute IncOne Dupont Circle NW Suite 700 Washington, DC 200361133 | | Public Charity | for support of the Congressional Program | 300,000 |
| The Aspen Institute IncOne Dupont Circle NW Suite 700 Washington, DC 200361133 | | Public Charity | for general support of the Aspen Philanthropy Group | 100,000 |
| The Aspen Institute IncOne Dupont Circle NW Suite 700 Washington, DC 200361133 | | Public Charity | for technical assistance to the urban superintendents' network for use of federal stimulus funds | 130,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for a leadership development institute for leaders of SubSaharan African libraries | 35,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for continuing an evaluation of the New Teacher Center's mentoring intervention at Ravenswood City School District | 360,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for a conference on California constitutional reform | 59,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for general support for the Center for Deliberative Democracy at Stanford University | 100,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for the research of Kenneth J Arrow Senior Fellow Stanford Institute for Economic Policy Research | 60,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for general support of the Stanford Institute for Economic Policy Research | 250,000 |
| Total  3a | | | | 345,190,721 |


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|--|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for a project to conduct a cost/benefit analysis of the Comprehensive Test Ban Treaty | 25,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for a project to ensure responsible nuclear power development in Central Asia | 100,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for general support of the Stanford Center on Philanthropy and Civil Society | 250,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for the Stanford Social Innovation Review | 200,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for implementing a study to evaluate the impact of Prajayatna's schooling program in India | 209,051 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for planning a study to evaluate the impact of Prajayatna's schooling program in India | 283,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for general support of the Center on Democracy Development and the Rule of Law | 800,000 |
| The Boston Plan for Excellence6 Beacon Street Suite 615 Boston, MA 021083826 | | Public Charity | for the implementation of formative assessments for reading throughout the Boston Public Schools | 100,000 |
| The Carnegie Fdn for the Advancement of Teaching51 Vista Lane Stanford, CA 943058703 | | Public Charity | for strengthening accounting and reporting systems | 24,000 |
| The Carnegie Fdn for the Advancement of Teaching51 Vista Lane Stanford, CA 943058703 | | Public Charity | for executive training on design thinking | 50,000 |
| The Carnegie Fdn for the Advancement of Teaching51 Vista Lane Stanford, CA 943058703 | | Public Charity | for research and development efforts aimed at developmental mathematics education | 1,000,000 |
| The Center for Common Concerns Inc 870 Market Street Suite 1228 San Francisco, CA 94102 | | Public Charity | for a regranting program in the San Joaquin Valley | 56,580 |
| The Center for Cultural Innovation 244 South San Pedro Street Suite 40 Los Angeles, CA 90012 | | Public Charity | for a regranting program for individual performing artists in the Bay Area | 200,000 |
| The Center for Cultural Innovation 244 South San Pedro Street Suite 40 Los Angeles, CA 90012 | | Public Charity | for the Next Generation Arts Leadership Initiative | 60,000 |
| The Center for Reproductive Rights Inc120 Wall Street 14th Floor New York, NY 100053904 | | Public Charity | for general operating support | 2,250,000 |
| Total  3a | | | | 345,190,721 |


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|--|---|--------------------------------|---|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| The Century Foundation Inc41 East 70th Street New York, NY 100214941 | | Private Operating Fd | for support of the InsideIran org Project | 100,000 |
| The Crucible1260 Seventh Street Oakland, CA 94607 | | Public Charity | for general support | 40,000 |
| The Crucible1260 Seventh Street Oakland, CA 94607 | | Public Charity | for succession planning and organizational development | 30,000 |
| The Energy Foundation301 Battery Street Fifth Floor San Francisco, CA 941113237 | | Public Charity | for general operating support | 6,300,000 |
| The Energy Foundation301 Battery Street Fifth Floor San Francisco, CA 941113237 | | Public Charity | for general support | 2,000,000 |
| The Energy Foundation301 Battery Street Fifth Floor San Francisco, CA 941113237 | | Public Charity | for general support of the China Sustainable Energy Program | 1,500,000 |
| The Energy Foundation301 Battery Street Fifth Floor San Francisco, CA 941113237 | | Public Charity | for general support | 1,665,000 |
| The Energy Foundation301 Battery Street Fifth Floor San Francisco, CA 941113237 | | Public Charity | for the China Sustainable Cities Initiative | 6,600,000 |
| The Focus Project1742 Connecticut Avenue NW Washington, DC 200091171 | | Public Charity | for general operating support | 50,000 |
| The Funders Ntwk on Population Reproductive Health1215 Veirs Mill Road Rockville, MD 208511747 | | Public Charity | for general operating support | 250,000 |
| The Greater Kansas City Community Foundation1055 Broadway Suite 130 Kansas City, MO 641051595 | | Public Charity | for the expansion of DonorEdge | 300,000 |
| The Henry L Stimson Center1111 Nineteenth Street NW Twelfth Floor Washington, DC 200363654 | | Public Charity | for nonpartisan recommendations on strengthening US government efforts around security assistance | 50,000 |
| The Henry L Stimson Center1111 Nineteenth Street NW Twelfth Floor Washington, DC 200363654 | | Public Charity | for a pilot project to promote financial transparency among a group of international donor agencies | 50,000 |
| The Hope Street GroupPO Box 712038 Los Angeles, CA 900712038 | | Public Charity | for general support | 250,000 |
| The Institute for College Access and Success Inc2054 University Ave Suite 500 Berkeley, CA 94704 | | Public Charity | for general support | 300,000 |
| Total  3a | | | | 345,190,721 |

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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| The Intl Bank for Reconstruction and Dvlpmt1818 H Street NW Mail Stop H101004 Washington, DC 20433 | | Intl 22 U S C 288 | for a study analyzing the social impacts of largescale land rights acquisition for agricultural use | 100,000 |
| The Joan Ganz Cooney Center for Educational MediaOne Lincoln Plaza Fourth Floor New York, NY 100237129 | | Public Charity | for the Literacy 360 Alliance project | 200,000 |
| The Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031637 | | Public Charity | for general support of the Coastal Forests Program | 700,000 |
| The Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031637 | | Public Charity | for the Utah Conservation Ethic Initiative | 150,000 |
| The Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031637 | | Public Charity | for the Tongass Futures Roundtable Project | 100,000 |
| The Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031637 | | Public Charity | for general support of the Building a Conservation Ethic in Western United States Program | 225,000 |
| The Open UniversityWalton Hall Milton Keynes MK7 6AA UK | | Pub Char Equiv Deter | for the Teacher Education in SubSaharan Africa TESSA project | 400,000 |
| The Open UniversityWalton Hall Milton Keynes MK7 6AA UK | | Pub Char Equiv Deter | for support of the Open Learning Network OLnet | 1,660,000 |
| The Pembina Foundation for Environmental ResearchBox 7558 Drayton Valley, Alberta T7A 1S7 CA | | Foreign NGO | for general support of the Pembina Institute's Kyoto Protocol in Canada implementation program | 250,000 |
| The Pembina Foundation for Environmental ResearchBox 7558 Drayton Valley, Alberta T7A 1S7 CA | | Foreign NGO | for Pembina Institute's Canadian energy development program | 300,000 |
| The Pennsylvania State University 201 Old Main University Park, PA 16802 | | Government Agency | for collaborative work with the Regional Institute for Population Studies RIPS in Ghana | 150,000 |
| The Planned Parenthood Association of Thailand8 VibhavadiRangsit Road Bangkok 10900 TH | | Foreign NGO | for general support of the Asia Pacific Alliance | 80,000 |
| The President and Directors of Georgetown College108 White Gravnor No 108 Washington, DC 20057 | | Public Charity | for a research project on the issues of implementation of aid programs | 24,000 |
| The Regents of the University of CaliforniaCarriage House UC Santa Cruz, CA 95064 | | Public Charity | for exercising information rights for accountability on rural development policy in Mexico | 251,000 |
| The Regents of the University of California9500 Gilman Drive La Jolla, CA 92093 | | Public Charity | for a research and dissemination project on the governance of public health in Mexico | 151,800 |
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| a Paid during the year | | | | |
| The Regents of the University of California1480 Drew Avenue Davis, CA 95616 | | Public Charity | for general support for the Rural Economies of the Americas Program | 250,000 |
| The Regents of the University of California1480 Drew Avenue Davis, CA 95616 | | Public Charity | for the 12th Biennial Conference on Transportation and Energy Policy | 20,000 |
| The Regents of the University of California44 Montgomery Street San Francisco, CA 94143 | | Public Charity | for general support of the New Generation Health Center | 100,000 |
| The Regents of the University of California44 Montgomery Street San Francisco, CA 94143 | | Public Charity | for general support of the Center for Reproductive Health Research and Policy | 400,000 |
| The Regents of the University of California44 Montgomery Street San Francisco, CA 94143 | | Public Charity | for a research project to reduce unintended pregnancy and the need for abortion in the United States through promotion of long acting reversible contraception the LARC Project | 750,000 |
| The Regents of the University of California44 Montgomery Street San Francisco, CA 94143 | | Public Charity | for general support of the New Generation Health Center | 204,000 |
| The Regents of the University of California1111 Franklin Street 12 Floor Oakland, CA 94607 | | Public Charity | for a project reworking the UC system's budget | 25,000 |
| The Regents of the University of CaliforniaCarriage House UC Santa Cruz, CA 95064 | | Public Charity | for a study of the testing and placement of students from immigrant backgrounds in California community colleges and the identification of innovative approaches designed to improve student success | 145,000 |
| The Regents of the University of CaliforniaCarriage House UC Santa Cruz, CA 95064 | | Public Charity | for building and testing tools to monitor and enrich oral language development in children | 750,000 |
| The Regents of the University of California307 Administration Building Irvine, CA 927173350 | | Public Charity | for the Open Content Study Project | 150,000 |
| The Regents of the University of California44 Montgomery Street San Francisco, CA 94143 | | Public Charity | for research on the high school dropout problem in California | 75,000 |
| The Regents of the University of California10920 Wilshire Boulevard Suite 1100 Los Angeles, CA 90095 | | Public Charity | for general support for the Institute for Democracy Education and Access | 800,000 |
| The Regents of the University of California10920 Wilshire Boulevard Suite 1100 Los Angeles, CA 90095 | | Public Charity | for an evaluation project | 21,250 |
| The RP Group Inc1528 Sacramento Street Berkeley, CA 94702 | | Public Charity | for the BRIC project to build systems of inquiry for increasing community college student success | 475,000 |
| The RP Group Inc1528 Sacramento Street Berkeley, CA 94702 | | Public Charity | for the Strengthening Student Success Conference and related activities to promote success of underprepared students at community colleges | 282,000 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| The San Francisco Early Music SocietyPO Box 10151 Berkeley, CA 947095151 | | Public Charity | for general support | 30,000 |
| The Silver Lining FoundationOne Lombard Street Suite 305 San Francisco, CA 94111 | | Private Foundation | for a planning grant | 200,000 |
| The Sonoran Institute7650 East Broadway Boulevard Suite Tucson, AZ 857103773 | | Public Charity | for the Western Sonoran Desert Conservation Project | 70,000 |
| The State of the USA Inc900 17 Street NW Suite 700 Washington, DC 20006 | | Public Charity | for general support | 1,500,000 |
| The Trustees of Princeton University One Nassau Hall Princeton, NJ 08544 | | Public Charity | for general program support of Princeton University's Energy Systems Policy Analysis group | 200,000 |
| The University of Maryland Foundation Inc3300 Metzerott Road Adelphi, MD 20783 | | Public Charity | for support of the Special Initiative to Reduce the Need for Abortion | 60,047 |
| The University of Texas at Dallas800 West Campbell Road Richardson, TX 750803021 | | Government Agency | for a study on improving teacher quality and its effect on student results | 82,000 |
| The Wallace Alexander Gerbode Foundation111 Pine Street Suite 1515 San Francisco, CA 941115624 | | Private Foundation | for general support of a regranting program to support young California performing artists | 237,500 |
| Theatre Bay Area870 Market Street Suite 375 San Francisco, CA 941023009 | | Public Charity | for strategic planning | 25,000 |
| Theatre Bay Area870 Market Street Suite 375 San Francisco, CA 941023009 | | Public Charity | for general support | 100,000 |
| Theatre Bay Area870 Market Street Suite 375 San Francisco, CA 941023009 | | Public Charity | for general support of CA\$H, the Creative Assistance for the Small and Hungry regranting program | 160,000 |
| Theatre Communications Group Inc 520 Eighth Avenue Twentyfourth Floor New York, NY 100184156 | | Public Charity | for general support of its Bay Area fund | 50,000 |
| Theatre of Yugen Incorporated2840 Mariposa Street San Francisco, CA 941101308 | | Public Charity | for general support | 40,000 |
| Theatre Rhinoceros Incorporated ArtHouse 1360 Mission Street Suite 200 San Francisco, CA 941032647 | | Public Charity | for general operating support | 30,000 |
| TheatreWorksPO Box 50458 Palo Alto, CA 943030458 | | Public Charity | for general operating support | 112,500 |
| Total 3a | | | | 345,190,721 |

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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Theodore Roosevelt Conservation Partnership Inc555 Eleventh Street NW Sixth Floor Washington, DC 200041314 | | Public Charity | for the Sportsmen for Responsible Energy Development project | 250,000 |
| Theodore Roosevelt Conservation Partnership Inc555 Eleventh Street NW Sixth Floor Washington, DC 200041314 | | Public Charity | for general operating support | 150,000 |
| Thomas B Fordham Institute1016 16th Street NW 8th Floor Washington, DC 20036 | | Public Charity | for leveraging the federal stimulus funding for education reform | 100,000 |
| Tibetan Association of Northern California2288 Fulton Street Suite 312 Berkeley, CA 94704 | | Public Charity | for Tibetan music and dance education programs and performances | 60,000 |
| Tides Canada Foundation680220 Cambie Street Vancouver, British Columbia V6B 2M9 CA | | Public Charity | for developing a business plan for the organization | 50,000 |
| Tides Center1014 Torney Avenue San Francisco, CA 941291755 | | Public Charity | for the California Public Utilities Commission Communications Fellowship Program | 240,000 |
| Tides Center1014 Torney Avenue San Francisco, CA 941291755 | | Public Charity | for the Latino Coalition for a Healthy California Project | 50,000 |
| Tides Center1014 Torney Avenue San Francisco, CA 941291755 | | Public Charity | for general operating support for the Africa Grantmakers' Affinity Group | 20,000 |
| Tides Center1014 Torney Avenue San Francisco, CA 941291755 | | Public Charity | for support of LeaderSpring to provide leaders of color with leadership development opportunities | 25,460 |
| Tides FoundationPO Box 29198 San Francisco, CA 941290198 | | Public Charity | for the population and reproductive health advocacy incentive fund | 2,754,500 |
| Tides FoundationPO Box 29198 San Francisco, CA 941290198 | | Public Charity | for general support of the Connect US initiative | 1,500,000 |
| Tiri The GovernanceAccessLearning Network3rd Fl Downstream Bldg 1 London Br London SE1 9BG UK | | Foreign NGO | for general support of Publish What You Fund | 650,000 |
| TransFormCA436 Fourteenth Street Suite 600 Oakland, CA 94612 | | Public Charity | for ClimatePlan's work on global warming and greenhouse gas reduction programs | 350,000 |
| TransFormCA436 Fourteenth Street Suite 600 Oakland, CA 94612 | | Public Charity | for general support | 200,000 |
| Transparency International eVAlt Moabit 96 Berlin 10559 GM | | Foreign NGO | for implementation of the Education Watch project in seven African countries | 423,690 |
| Total  3a | | | | 345,190,721 |

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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Trips for Kids610 Fourth Street San Rafael, CA 949013211 | | Public Charity | for general operating support | 40,000 |
| Trout Unlimited1300 North Seventeenth Street Suite 500 Arlington, VA 222093801 | | Public Charity | for general support for the Public Lands Initiative | 1,500,000 |
| Trout Unlimited1300 North Seventeenth Street Suite 500 Arlington, VA 222093801 | | Public Charity | for general support of the Western Water Program | 1,300,000 |
| Trout Unlimited1300 North Seventeenth Street Suite 500 Arlington, VA 222093801 | | Public Charity | for costs associated with Trout Unlimited's merger with Washington Rivers Conservancy | 20,000 |
| Trust for Public Land116 New Montgomery Street Fourth Fl San Francisco, CA 941053638 | | Public Charity | for general support of the West Conservation Finance Program | 725,000 |
| Trust for Public Land116 New Montgomery Street Fourth Fl San Francisco, CA 941053638 | | Public Charity | for general support of the Parks for People Bay Area Program | 450,000 |
| Trust for Public Land116 New Montgomery Street Fourth Fl San Francisco, CA 941053638 | | Public Charity | for TPL California strategic planning | 20,000 |
| Trustees of Columbia University in the City of NY2960 Broadway New York, NY 100276902 | | Public Charity | for a collaborative project with the Clean Air Task Force for efforts to limit global climate change | 100,000 |
| Trustees of Columbia University in the City of NY2960 Broadway New York, NY 100276902 | | Public Charity | for research on fertility rates in West Africa | 100,000 |
| Trustees of the University of Pennsylvania3440 Market Street Suite 560 Philadelphia, PA 19104 | | Public Charity | for support of the Center on Continuous Instructional Improvement | 1,370,000 |
| Union of Concerned Scientists IncTwo Brattle Square Cambridge, MA 022389105 | | Public Charity | for the Restoring Scientific Integrity project | 225,000 |
| Union of Concerned Scientists IncTwo Brattle Square Cambridge, MA 022389105 | | Public Charity | for general support of the Clean Vehicles Program | 300,000 |
| United Nations Educational Scntfc & Cultural Org7 Place de Fontenoy Paris 75007 FR | | Intl U S C 288 | for an international community of practice on Open Educational Resources | 210,000 |
| United Nations Foundation1800 Massachusetts Avenue NW Washington, DC 20036 | | Public Charity | for advocacy to increase foreign assistance for population and reproductive health from the US | 1,000,000 |
| United Nations Foundation1800 Massachusetts Avenue NW Washington, DC 20036 | | Public Charity | for general support of UNFPA's advocacy program | 1,000,000 |
| Total  3a | | | | 345,190,721 |

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|--|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| University Enterprises Inc6000 J Street Sacramento, CA 95819 | | Public Charity | for general support of the Institute for Higher Education Leadership and Policy | 250,000 |
| University Enterprises Inc6000 J Street Sacramento, CA 95819 | | Public Charity | a two to one matching grant for the Brokers of Expertise project with the California Department of Education | 647,705 |
| University of California Berkeley Foundation2080 Addison Street 4200 Berkeley, CA 94720 | | Public Charity | for a challenge grant to endow 100 faculty chairs | 10,000,000 |
| University of Cape TownPrivate Bag X3 Rondebosch Cape Town SF | | Pub Char Equiv Deter | for general support of the Centre of Actuarial Research's CARE population science training program | 262,500 |
| University of Colorado Foundation Inc 4740 Walnut Street Boulder, CO 80309 | | Public Charity | for the Physics Education Technology Project PhET | 500,000 |
| University of GhanaPO Box LG 25 Legon GH | | Pub Char Equiv Deter | for support for the University of Ghana's training of population studies scholars | 100,000 |
| University of San Diego5998 Alcalá Park San Diego, CA 92103 | | Public Charity | for a research and dissemination project on implementing justice sector reforms in Mexico | 150,000 |
| University of Southern California840 Childs Way Los Angeles, CA 90089 | | Public Charity | for the Science of Climate Justice Project | 185,000 |
| University of Southern California840 Childs Way Los Angeles, CA 90089 | | Public Charity | for a project to monitor community college students' progress to degrees and careers | 250,000 |
| University of Southern California840 Childs Way Los Angeles, CA 90089 | | Public Charity | for a summit on Arts Journalism | 25,000 |
| University of SussexSussex House Falmer Brighton, England BN1 9RH UK | | Foreign NGO | for a study of teacher professional development programs in six African countries | 1,200,000 |
| University of the Witwatersrand Private Bag 3 Wits 2050 Johannesburg 2193 SF | | Pub Char Equiv Deter | for general operating support for the University of Witwatersrand's Population Program | 230,000 |
| University of Washington4333 Brooklyn Avenue NE Box 359504 Seattle, WA 981959504 | | Government Agency | for fiscal analyses to inform states and districts on best uses of education stimulus funding | 100,000 |
| Urban Habitat Program436 14th Street Suite 1205 Oakland, CA 946122723 | | Public Charity | for engaging social equity stakeholders in Bay Area land use planning | 50,000 |
| Vocal Arts InstitutePO Box 1573 Lafayette, CA 945491573 | | Private Foundation | for support of Open Opera | 10,000 |
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| a Paid during the year | | | | |
| Walter and Elise Haas FundOne Lombard Street Suite 305 San Francisco, CA 941111130 | | Private Foundation | for general support of the Creative Work Fund | 255,000 |
| West Bay Opera Association IncThe Holt Building 221 Lambert Avenue Palo Alto, CA 943062217 | | Public Charity | for general support | 60,000 |
| WestEd730 Harrison Street San Francisco, CA 941071242 | | Government Agency | for increasing community college student success through innovative literacy instruction | 255,000 |
| WestEd730 Harrison Street San Francisco, CA 941071242 | | Government Agency | for a statewide study of instructional strategies used in California schools for improving English learners' achievement | 160,000 |
| Western Conservation Foundation1536 Wynkoop Street Suite 510 Denver, CO 802021182 | | Public Charity | for general operating support | 2,470,000 |
| Western Environmental Law Center1216 Lincoln Street Eugene, OR 974013467 | | Public Charity | for the Western Wildlife Corridor Project | 50,000 |
| Western Governors Foundation1600 Broadway Suite 1700 Denver, CO 80202 | | 509(a)(3) | for the Wildlife Corridors Initiative | 145,000 |
| Western Lands ProjectPO Box 95545 Seattle, WA 981452545 | | Public Charity | for general support | 50,000 |
| Western Organization of Resource220 South 27th Street Suite B Billings, MT 591014106 | | Public Charity | for general support for the WORC Education Program | 250,000 |
| Western Organization of Resource220 South 27th Street Suite B Billings, MT 591014106 | | Public Charity | for general support of the WORC Energy Education program | 275,000 |
| Western Resource Advocates2260 Baseline Road Suite 200 Boulder, CO 803027740 | | Public Charity | for support of the oil and gas project | 50,000 |
| Western Resource Advocates2260 Baseline Road Suite 200 Boulder, CO 803027740 | | Public Charity | for general support of the Energy and Land programs | 660,000 |
| Western Resource Advocates2260 Baseline Road Suite 200 Boulder, CO 803027740 | | Public Charity | for a project to prevent oil shale development in the Rocky Mountain West | 280,000 |
| WGBH Educational FoundationOne Guest Street Boston, MA 021352016 | | Public Charity | for promoting open content across the public broadcasting system and developing new open digital assets in Teachers' Domain | 450,000 |
| Wikimedia Foundation IncPO Box 78350 San Francisco, CA 941078350 | | Public Charity | for general operating support | 500,000 |
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| a Paid during the year | | | | |
| Wilderness Society1615 M Street NW Washington, DC 200363209 | | Public Charity | for general support of the Wilderness Society's campaign to save lands managed by the Bureau of Land Management Plan | 600,000 |
| Wildlife Conservation Society2300 Southern Boulevard Bronx, NY 104601068 | | Public Charity | for support of the Ecological Connectivity in the West project | 130,000 |
| William Marsh Rice University6100 Main Houston, TX 77005 | | Public Charity | for general support of the Connexions program | 1,250,000 |
| Wits Health Consortium Proprietary LimitedWestridge Medical Center 3rd Floor Durban 4091 SF | | Foreign NGO | for the Ilembe Reproductive Health Service Integration Model | 650,000 |
| Women Thrive Worldwide1825 Connecticut Avenue NW Suite 600 Washington, DC 200095721 | | Public Charity | for strengthening communications advocacy and fundraising systems | 40,000 |
| Women Thrive Worldwide1825 Connecticut Avenue NW Suite 600 Washington, DC 200095721 | | Public Charity | for a project to promote more effective US aid and trade policies | 600,000 |
| Women's Foundation of California340 Pine Street Suite 302 San Francisco, CA 941043235 | | Public Charity | for support of the Reproductive Justice and Sexual Rights Program | 125,000 |
| Women's Foundation of California340 Pine Street Suite 302 San Francisco, CA 941043235 | | Public Charity | for leadership development | 30,000 |
| Woodrow Wilson International Center for ScholarsOne Woodrow Wilson Plaza 1300 Pennsylvania Avenue NW Washington, DC 200043027 | | Public Charity | for a project on transparency and accountability in Mexico's largest agricultural subsidy programs | 200,000 |
| Woodrow Wilson International Center for ScholarsOne Woodrow Wilson Plaza 1300 Pennsylvania Avenue NW Washington, DC 200043027 | | Public Charity | for educating policymakers and their staff about trade and development | 350,000 |
| World Arts WestFort Mason Center Landmark Building D San Francisco, CA 941231382 | | Public Charity | for a strategic plan | 20,000 |
| World Arts WestFort Mason Center Landmark Building D San Francisco, CA 941231382 | | Public Charity | for general support | 105,000 |
| World Arts WestFort Mason Center Landmark Building D San Francisco, CA 941231382 | | Public Charity | for the San Francisco Ethnic Dance Festival | 50,000 |
| World Health Organization20 Avenue Appia Geneva 27 CH-1211 SZ | | Intl U S C 288 | for policy and programmatic guidance on reproductive choices for people living with HIV/AIDS | 400,000 |
| World Population Foundation Vinkenburgstraat 2 A Utrecht 3512 AB NL | | Public Charity | for general operating support | 200,000 |
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| a Paid during the year | | | | |
| World Security Institute1779 Massachusetts Avenue NW Washington, DC 200362109 | | Public Charity | for the US/Russia Commission of the Global Zero project for nuclear abolition | 200,000 |
| World Security Institute1779 Massachusetts Avenue NW Washington, DC 200362109 | | Public Charity | for the weekly public affairs television program "Foreign Exchange" | 250,000 |
| Yale UniversityPO Box 2038 New Haven, CT 06520 | | Public Charity | for general support to the Center for the Study of Globalization | 500,000 |
| Yale UniversityPO Box 2038 New Haven, CT 06520 | | Public Charity | for general support of the China Law Center of Yale Law School | 2,000,000 |
| Yale UniversityPO Box 2038 New Haven, CT 06520 | | Public Charity | for making published scientific research on the environment available to public and nongovernmental organizations in developing countries | 105,000 |
| Yale UniversityPO Box 2038 New Haven, CT 06520 | | Public Charity | for support of the Open Educational Resources Video Lecture Project | 850,000 |
| Yale UniversityPO Box 2038 New Haven, CT 06520 | | Public Charity | for general support of YaleEnvironment Online | 250,000 |
| Yerba Buena Arts and Events760 Howard Street San Francisco, CA 941033119 | | Public Charity | for developing a strategic plan for the Marcus Shelby Jazz Orchestra | 30,000 |
| Yerba Buena Center for the Arts701 Mission Street San Francisco, CA 941033138 | | Public Charity | for general support of the Performing Arts Program | 225,000 |
| Young Audiences of Northern California125 Stillman Street San Francisco, CA 941074218 | | Public Charity | for general support | 60,000 |
| Youth Movement IncPO Box 3122 Oakland, CA 94609 | | Public Charity | for general operating support | 100,000 |
| Youth Speaks Inc1663 Mission Street Suite 604 San Francisco, CA 94103 | | Public Charity | for general support | 50,000 |
| Youth Speaks Inc1663 Mission Street Suite 604 San Francisco, CA 94103 | | Public Charity | for development of an online marketing infrastructure | 25,000 |
| Z Space Studio499 Alabama Street Suite 450 San Francisco, CA 94110 | | Public Charity | for general support | 60,000 |
| Z Space Studio499 Alabama Street Suite 450 San Francisco, CA 94110 | | Public Charity | for general operating support | 300,000 |
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| a Paid during the year | | | | |
| Zaccho SF1777 Yosemite Avenue Studio 330 San Francisco, CA 941242688 | | Public Charity | for general operating support | 50,000 |
| Zawaya311 Fortyfirst Street San Mateo, CA 944034305 | | Public Charity | for expansion of the performing arts program | 75,000 |
| Zellerbach Family Foundation575 Market Street Suite 2950 San Francisco, CA 94105 | | Private Foundation | for general support of the Community Arts Distribution Committee | 200,000 |
| 826NYC Inc372 5th Avenue Brooklyn, NY 112153378 | | Public Charity | matching gift of staff and board members | 300 |
| A Childs Haven Inc1124 Rutherford Rd Greenville, SC 296093927 | | Public Charity | matching gift of staff and board members | 500 |
| AAUW-CA Special Project FundPO Box 160067 Sacramento, CA 95819 | | Public Charity | matching gift of staff and board members | 600 |
| Access Better Learning EducationPO Box 990988 Prudential Post Office Boston, MA 02199 | | Public Charity | matching gift of staff and board members | 100 |
| Adolescent Counseling Services4000 Middlefield Rd Suite FH Palo Alto, CA 94303 | | Public Charity | matching gift of staff and board members | 800 |
| African Leadership FoundationPO Box 7408 New York, NY 101507408 | | Public Charity | matching gift of staff and board members | 200 |
| Aids Task Force Inc525 Oxford St Fort Wayne, IN 46806 | | Public Charity | matching gift of staff and board members | 200 |
| AIDS Walk San Francisco121 2nd Street San Francisco, CA 941053611 | | Public Charity | matching gift of staff and board members | 200 |
| Alameda Little Theatre Inc1409 High Street Alameda, CA 94501 | | Public Charity | matching gift of staff and board members | 80 |
| Alonzo Kings Lines Ballet26 7th Street San Franciso, CA 94103 | | Public Charity | matching gift of staff and board members | 500 |
| Alzheimers Assoication225 N Michigan Ave Fl 17 Chicago, IL 606017633 | | Public Charity | matching gift of staff and board members | 100 |
| American Academy of Arts and Sciences136 Irving St Cambridge, MA 02138 | | Public Charity | matching gift of staff and board members | 400 |
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| a <i>Paid during the year</i> | | | | |
| American Association of University PO Box 160067 Sacramento, CA 95819 | | Public Charity | matching gift of staff and board members | 1,092 |
| American Cancer Society Inc728 134th Street Suite 101 Everett, WA 98204 | | Public Charity | matching gift of staff and board members | 352 |
| American Diabetes Association1701 N Beauregard Street Alexandria, VA 22311 | | Public Charity | matching gift of staff and board members | 200 |
| American Friends Service Committee 1501 Cherry Street Philadelphia, PA 19102 | | Public Charity | matching gift of staff and board members | 250 |
| American Heart Association Inc7272 Greenville Ave Dallas, TX 75231 | | Public Charity | matching gift of staff and board members | 400 |
| American Indian College Fund8333 Greenwood Boulevard Denver, CO 80221 | | Public Charity | matching gift of staff and board members | 6,000 |
| American Jewish World Service Inc 131 Steuart Street Suite 200 San Francisco, CA 94105 | | Public Charity | matching gift of staff and board members | 1,000 |
| American Lung Association122 State St Augusta, ME 04330 | | Public Charity | matching gift of staff and board members | 100 |
| American Red Cross - Bay Area Chapter2025 E St NW Washington, DC 20013 | | Public Charity | matching gift of staff and board members | 1,000 |
| American Philosophical Society104 South Fifth Street Philadelphia, PA 19106 | | Public Charity | matching gift of staff and board members | 400 |
| Amnesty International USA5 Penn Plaza New York, NY 10001 | | Public Charity | matching gift of staff and board members | 100 |
| Aneurysm Foundation3636 Castro Valley Blvd Suite 3 Castro Valley, CA 94546 | | Public Charity | matching gift of staff and board members | 400 |
| ARED - Education for Development Inc2502 25th Ave West Seattle, WA 98199 | | Public Charity | matching gift of staff and board members | 1,000 |
| Arizona Community Foundation2201 E Camelback Road Suite 202 Phoenix, AZ 85016 | | Public Charity | matching gift of staff and board members | 50 |
| At The Crossroads333 Valencia St 320 San Francisco, CA 94103 | | Public Charity | matching gift of staff and board members | 1,000 |
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| a Paid during the year | | | | |
| Autism Speaks Inc5455 Wilshire Boulevard Suite 2250 Los Angeles, CA 90036 | | Public Charity | matching gift of staff and board members | 50 |
| Avenidas450 Bryant Palo Alto, CA 94301 | | Public Charity | matching gift of staff and board members | 3,000 |
| Avon Products Foundation Inc1345 Avenue of the Americas 28th Floor New York, NY 10105 | | Public Charity | matching gift of staff and board members | 250 |
| Bad RapPO Box 320776 San Francisco, CA 941320776 | | Public Charity | matching gift of staff and board members | 300 |
| Bay Area Electric Railway Association5848 State Highway 12 Suisun City, CA 94590 | | Public Charity | matching gift of staff and board members | 1,000 |
| Berklee College of Music Inc1140 Boylston St Boston, MA 02215 | | Public Charity | matching gift of staff and board members | -150 |
| Best Buddies International Inc100 Southeast 2nd Street Miami, FL 331312151 | | Public Charity | matching gift of staff and board members | 200 |
| Bread for the City Inc1525 Seventh Street NW Washington, DC 20001 | | Public Charity | matching gift of staff and board members | 2,000 |
| Breast Cancer Fund1388 Sutter Street Suite 400 San Francisco, CA 941095400 | | Public Charity | matching gift of staff and board members | 150 |
| Bricks & Books-Fdn for Learning in Tanzania4944 Lowell Street NW Washington, DC 20016 | | Public Charity | matching gift of staff and board members | 800 |
| Bridge for Hudson Youth Inc1901 Vine Street Hudson, WI 54016 | | Public Charity | matching gift of staff and board members | 4,000 |
| Brit Tzedek Vshalom Jewish Alliance 11 E Adams Ste 707 Chicago, IL 60603 | | Public Charity | matching gift of staff and board members | 1,800 |
| Brooklyn Free School120 16th Street Brooklyn, NY 11215 | | Public Charity | matching gift of staff and board members | 300 |
| Brown UniversityBox J Providence, RI 02912 | | Public Charity | matching gift of staff and board members | 56,000 |
| Burning IssuesPO Box 1045 Point Arena, CA 95468 | | Public Charity | matching gift of staff and board members | 50 |
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| a Paid during the year | | | | |
| Cacapon InstitutePO Box 68 High View, WV 26808 | | Public Charity | matching gift of staff and board members | 640 |
| California Academy of Science55 Music Concourse Drive San Francisco, CA 94118 | | Public Charity | matching gift of staff and board members | 198 |
| California State Parks Foundation800 College Ave PO Box 548 Kentfield, CA 94914 | | Public Charity | matching gift of staff and board members | 120 |
| Cambridge in AmericaPO Box 9123 JAF Building New York, NY 100879123 | | Public Charity | matching gift of staff and board members | 16,000 |
| Capacitar Inc212 Laurel St Suite 210 Santa Cruz, CA 95060 | | Public Charity | matching gift of staff and board members | 200 |
| Capital Area Food Bank645 Taylor Street NW Washington, DC 20017 | | Public Charity | matching gift of staff and board members | 200 |
| CARE151 Ellis St NE Atlanta, GA 30303 | | Public Charity | matching gift of staff and board members | 200 |
| Carr Educational Foundation228 Margarita Dr San Rafael, CA 94901 | | Public Charity | matching gift of staff and board members | 1,000 |
| Carter Center Inc453 Freedom Parkway Atlanta, GA 303071406 | | Public Charity | matching gift of staff and board members | 100 |
| Casa Vincentia3210 62nd Ave Oakland, CA 94605 | | Public Charity | matching gift of staff and board members | 200 |
| Catalyst for Children631 Portofino Lane Foster City, CA 944043928 | | Public Charity | matching gift of staff and board members | 4,000 |
| Catholic Charities of the East Bay433 Jefferson St Oakland, CA 946073592 | | Public Charity | matching gift of staff and board members | 800 |
| Catholic Foundation of Santa Clara County1150 N 1st Street San Jose, CA 95112 | | Public Charity | matching gift of staff and board members | 800 |
| Center for American Progress1333 H Street NW 10th Floor Washington, DC 20005 | | Public Charity | matching gift of staff and board members | 8,000 |
| Center for Public Interest Research Inc3435 Wilshire Blvd Suite 385 Los Angeles, CA 90010 | | Public Charity | matching gift of staff and board members | 2,000 |
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| a Paid during the year | | | | |
| Center for Sustainable Community 127 Sun Street Stelle,IL 60919 | | Public Charity | matching gift of staff and board members | 200 |
| Chicago Community Foundation111 E Wacker Drive Suite 1400 Chicago,IL 60601 | | Public Charity | matching gift of staff and board members | 40,000 |
| Child Advocates of Silicon Valley Inc 509 Valley Way Milpitas,CA 95035 | | Public Charity | matching gift of staff and board members | 10,000 |
| Childrens Medifund Corp243 Chenery St San Francisco,CA 94131 | | Public Charity | matching gift of staff and board members | 800 |
| Childrens Support League of the East Bay Inc6114 La Salle Ave PMB 187 Oakland,CA 946112821 | | Public Charity | matching gift of staff and board members | 500 |
| Childrens Village of Sonoma County 1321 Lia Lane Santa Rosa,CA 95404 | | Public Charity | matching gift of staff and board members | 200 |
| Chinese American International School150 Oak Street San Francisco,CA 941025912 | | Public Charity | matching gift of staff and board members | 176 |
| Christopher Reeve Foundation636 Morris Turnpike Suite 3A Short Hills,NJ 07078 | | Public Charity | matching gift of staff and board members | 100 |
| City of Hope1500 East Duarte Road Duarte,CA 91010 | | Public Charity | matching gift of staff and board members | 200 |
| City Team Ministries2304 Zanker Rd San Jose,CA 95131 | | Public Charity | matching gift of staff and board members | 600 |
| Classics for Kids Foundation24 South Willson St PO Box 1537 Bozeman,MT 59771 | | Public Charity | matching gift of staff and board members | 11,616 |
| Columbia University School of International & Pub475 Riverside Drive Ste 1901 New York,NY 10115 | | Public Charity | matching gift of staff and board members | 200 |
| Committee on Temporary ShelterPO Box 1616 Burlington,VT 05402 | | Public Charity | matching gift of staff and board members | 200 |
| Common Group Garden Supply & Edu Center559 College Ave Palo Alto,CA 94306 | | Public Charity | matching gift of staff and board members | 200 |
| Community Alliance for Special Education1550 Bryant St Suite 738 San Francisco,CA 94103 | | Public Charity | matching gift of staff and board members | 100 |
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| Community Gatepath1764 Marco Polo Way Burlingame, CA 940104503 | | Public Charity | matching gift of staff and board members | 150 |
| Community Health Awareness Council711 Church St MtView, CA 94041 | | Public Charity | matching gift of staff and board members | 150 |
| Community High School Foundation Inc890 Broadway Street Redwood City, CA 94063 | | Public Charity | matching gift of staff and board members | 1,100 |
| Community Research Initiative of New England23 Miner St Boston, MA 02215 | | Public Charity | matching gift of staff and board members | 200 |
| Congregation Ner Tamid1250 Quintara Street San Francisco, CA 94116 | | Public Charity | matching gift of staff and board members | 500 |
| Create Peace Project2824 Folsom St San Francisco, CA 94110 | | Public Charity | matching gift of staff and board members | 8,500 |
| Crohns & Colitis Foundation of America386 Park Avenue South 17th Floor New York, NY 10016 | | Public Charity | matching gift of staff and board members | 50 |
| Crystal Springs Uplands School400 Uplands Drive Hillsborough, CA 94010 | | Public Charity | matching gift of staff and board members | 100 |
| Davidson CollegeBox7173 Davidson, NC 280357173 | | Public Charity | matching gift of staff and board members | 10,000 |
| Shechen Dilgo Khyentse Fellowship109 Mowbray Drive Kew Gardens, NY 11415 | | Public Charity | matching gift of staff and board members | 200 |
| Disabled American Veterans Charitable3725 Alexandria Pike Cold Spring, KY 41076 | | Public Charity | matching gift of staff and board members | 100 |
| Djerassi Resident Artists Program2325 Bear Gulch Road Woodside, CA 94062 | | Public Charity | matching gift of staff and board members | 2,000 |
| Doctors Without Borders USA333 Seventh Avenue 2nd Floor New York, NY 10001 | | Public Charity | matching gift of staff and board members | 1,000 |
| EarthJustice426 17th St Ste600 Oakland, CA 946122820 | | Public Charity | matching gift of staff and board members | 160 |
| East Bay Zoological Society9777 Golf Links Road Oakland, CA 94605 | | Public Charity | matching gift of staff and board members | 68 |
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| a Paid during the year | | | | |
| East Palo Alto Academy Elementary School475 Pope Street Menlo Park, CA 94025 | | Public Charity | matching gift of staff and board members | 10,000 |
| East Palo Alto Kids FoundationP O Box 50542 Palo Alto, CA 94303 | | Public Charity | matching gift of staff and board members | 400 |
| Easter Seals Inc230 W Monroe St Chicago, IL 60606 | | Public Charity | matching gift of staff and board members | 300 |
| Economic Growth Initiative for Haiti Inc4036 Hollo Road Easton, PA 18045 | | Public Charity | matching gift of staff and board members | 200 |
| Ecumenical Hunger Program2411 Pulgas Avenue East Palo Alto, CA 94303 | | Public Charity | matching gift of staff and board members | 200 |
| Educational Broadcasting CorpPO Box 1313 New York, NY 10019 | | Public Charity | matching gift of staff and board members | 1,200 |
| Episcopal Community Services201 8th Street San Francisco, CA 941033910 | | Public Charity | matching gift of staff and board members | 400 |
| Everybody Wins Los Angeles5777 W Century Boulevard Suite 232 Los Angeles, CA 90045 | | Public Charity | matching gift of staff and board members | 10,000 |
| Exhale an After-Abortion Counseling Talkline484 Lake Park Ave Suite 63 Oakland, CA 94610 | | Public Charity | matching gift of staff and board members | 100 |
| Family Centers Inc40 Arch Street Greenwich, CT 06830 | | Public Charity | matching gift of staff and board members | 8,000 |
| Family Promise of Beaufort County Inc164 Bluffton Road Bluffton, SC 29910 | | Public Charity | matching gift of staff and board members | 500 |
| Fidelity Investments Charitable Gift Fund82 Devonshire St ZE7 Boston, MA 02109 | | Public Charity | matching gift of staff and board members | 18,000 |
| Filoli Center86 Canada Rd Woodside, CA 94062 | | Public Charity | matching gift of staff and board members | 100 |
| FINCA USA Inc1101 14th Street NW Eleventh Floor Washington, DC 20005 | | Public Charity | matching gift of staff and board members | 150 |
| Foothill-De Anza Community Colleges Foundation12345 El Monte Road Los Altos, CA 94022 | | Public Charity | matching gift of staff and board members | 300 |
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| a Paid during the year | | | | |
| Fractured Atlas Productions Inc248 W 35th Street 10th Floor New York, NY 10001 | | Public Charity | matching gift of staff and board members | 150 |
| Friends of Ihes501 Madison Avenue 14th Floor New York, NY 10022 | | Public Charity | matching gift of staff and board members | 4,000 |
| Friends of Oakland Parks and Recreation666 Bellevue Avenue Oakland, CA 946105000 | | Public Charity | matching gift of staff and board members | 50 |
| Friends of Public Radio Inc - Yellowstone Public R1500 University Drive Billings, MT 591010298 | | Public Charity | matching gift of staff and board members | 400 |
| Friends of the Opera House at Enosburg Falls VtPO Box 1250 Enosburg Falls, VT 05450 | | Public Charity | matching gift of staff and board members | 300 |
| Friends of the Poor417 Coast Blvd La Jolla, CA 92037 | | Public Charity | matching gift of staff and board members | 12,000 |
| Friends of the Urban Forests1007 General Kennedy Ave Ste 1 San Francisco, CA 941290456 | | Public Charity | matching gift of staff and board members | 100 |
| Gamma Chi Lambda Community Development Corp595 Market St Ste 2160 San Francisco, CA 94105 | | Public Charity | matching gift of staff and board members | 150 |
| Gay-Straight Alliance Network1550 Bryant St Suite 800 San Francisco, CA 94103 | | Public Charity | matching gift of staff and board members | 200 |
| GeoHazards International200 Town Country Village Palo Alto, CA 94301 | | Public Charity | matching gift of staff and board members | 1,000 |
| Gift of Giving Corp5329 Kalaniana'ole Highway Honolulu, HI 96821 | | Public Charity | matching gift of staff and board members | 8,000 |
| Girls Middle School180 N Rengstorff Avenue Mountain View, CA 94043 | | Public Charity | matching gift of staff and board members | 1,000 |
| Global Fund for Children1101 Fourteenth St NW Ste 910 Washington, DC 20005 | | Public Charity | matching gift of staff and board members | 4,000 |
| Global Fund for Women Inc1375 Sutter St Ste400 San Francisco, CA 94109 | | Public Charity | matching gift of staff and board members | 2,000 |
| Golden Gate National Parks ConservancyFort Mason Bldg 201 San Francisco, CA 94123 | | Public Charity | matching gift of staff and board members | 200 |
| Total  3a | | | | 345,190,721 |

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

| Recipient | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|--|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Good Samaritan Family Resource Center of San Franc1294 Potrero Avenue San Francisco, CA 94110 | | Public Charity | matching gift of staff and board members | 100 |
| Grand Street Community Arts Inc14 Wilbur Street Albany, NY 12202 | | Public Charity | matching gift of staff and board members | 70 |
| Gray Area Foundation for the Arts55 Taylor Street San Francisco, CA 94102 | | Public Charity | matching gift of staff and board members | 110 |
| Greater Yellowstone Coalition IncPO Box 1874 Bozeman, MT 59771 | | Public Charity | matching gift of staff and board members | 1,000 |
| Green Corps Inc44 Winter Street 4th Floor Boston, MA 02108 | | Public Charity | matching gift of staff and board members | 500 |
| Green Mountain Club Inc4711 Waterbury-Stowe Rd Waterbury Ctr, VT 05677 | | Public Charity | matching gift of staff and board members | 400 |
| Grid Alternatives3834 Opal Street Oakland, CA 946092625 | | Public Charity | matching gift of staff and board members | 50 |
| Guttmacher Institute Inc125 Maiden Lane 7th floor New York, NY 10038 | | Public Charity | matching gift of staff and board members | 2,000 |
| Habitat for Humanity International Inc PO Box 817 Redmond, WA 980730817 | | Public Charity | matching gift of staff and board members | 700 |
| Hadassah the Womens Zionist Organization of Americ50 West 58th Street New York, NY 10019 | | Public Charity | matching gift of staff and board members | 300 |
| Harbor To the Bay IncP O Box 990243 Boston, MA 02991 | | Public Charity | matching gift of staff and board members | 100 |
| Harvard University1033 Massachusetts Ave Ste 3 Cambridge, MA 02138 | | Public Charity | matching gift of staff and board members | 2,400 |
| Heifer Project International1 World Avenue Little Rock, AR 72202 | | Public Charity | matching gift of staff and board members | 150 |
| Holy Names High School1030 Lincoln Blvd Santa Monica, CA 90403 | | Public Charity | matching gift of staff and board members | 1,500 |
| Hope Street GroupPO Box 712038 Los Angeles, CA 90071 | | Public Charity | matching gift of staff and board members | 44,000 |
| Total  3a | | | | 345,190,721 |


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| Name and address (home or business) | | | | |
| a <i>Paid during the year</i> | | | | |
| Insight Prison Project805 Fourth St 3 San Rafael, CA 94901 | | Public Charity | matching gift of staff and board members | 150 |
| Institute for Transporation and Development Policy127 W 26th St Ste 1002 New York, NY 10001 | | Public Charity | matching gift of staff and board members | 700 |
| Institute of Medicine of the National Academy500 Fifth Street NW Washington, DC 20001 | | Public Charity | matching gift of staff and board members | 80,000 |
| International Campaign for Tibet1825 Jefferson Place Northwest Washington, DC 200362504 | | Public Charity | matching gift of staff and board members | 170 |
| Interplast Inc857 Maude Avenue Mountain View, CA 94043 | | Public Charity | matching gift of staff and board members | 200 |
| Intersection For The Arts446 Valencia Street San Francisco, CA 94103 | | Public Charity | matching gift of staff and board members | 1,500 |
| Jewish Communal Fund575 Madison Ave Suite 703 New York, NY 10022 | | Public Charity | matching gift of staff and board members | 2,000 |
| Jewish Vocational & Career Counseling Service225 Bush St Suite 400 San Francisco, CA 94104 | | Public Charity | matching gift of staff and board members | 200 |
| Ke Ala HokuPO BOX 218 Kapaa, HI 96746 | | Public Charity | matching gift of staff and board members | 10,000 |
| Kipp Bay Area Schools991 14th Street Oakland, CA 94607 | | Public Charity | matching gift of staff and board members | 300 |
| KQED Inc2601 Mariposa Street San Francisco, CA 94110 | | Public Charity | matching gift of staff and board members | 1,000 |
| La Piccola Scuola Italiana Di SF500 De Haro St San Francisco, CA 94107 | | Public Charity | matching gift of staff and board members | 300 |
| Lambda Literary Foundation5482 Wilshire Blvd 1595 Los Angeles, CA 90036 | | Public Charity | matching gift of staff and board members | 150 |
| Lance Armstrong Foundation2201 East 6th Street Austin, TX 787023456 | | Public Charity | matching gift of staff and board members | 100 |
| Leo House332 West 23rd Street New York, NY 10011 | | Public Charity | matching gift of staff and board members | 200 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Leukemia & Lymphoma Society Inc 1311 Mamaronec Ave White Plains, NY 10605 | | Public Charity | matching gift of staff and board members | 8,894 |
| Lion Conservation Fund Inc28 Alpine Rd Wayland, MA 01778 | | Public Charity | matching gift of staff and board members | 600 |
| Lobster Theater Project2101 Folsom Street San Francisco, CA 94110 | | Public Charity | matching gift of staff and board members | 1,000 |
| Luc Gates Foundation Inc c/o Kittell Brangar Sargent 2245 Samsonville Rd Enosburg Falls, VT 05450 | | Public Charity | matching gift of staff and board members | 150 |
| Madre Inc24 Daigle Dr Enosburg Falls, VT 054505087 | | Public Charity | matching gift of staff and board members | 220 |
| Mali Health Organizing Project IncPO Box 20 Westminster Station, VT 05159 | | Public Charity | matching gift of staff and board members | 100 |
| March of Dimes Foundation1050 Sansome Street 4th Floor San Francisco, CA 94111 | | Public Charity | matching gift of staff and board members | 50 |
| Marine Mammal CenterMarin Headlands 1065 Fort Cronkhite Sausalito, CA 94965 | | Public Charity | matching gift of staff and board members | 200 |
| Market Street Railway870 Market St Ste 803 San Francisco, CA 94102 | | Public Charity | matching gift of staff and board members | 800 |
| Mendocino Community Library IncPO Box 585 10591 William St Mendocino, CA 95460 | | Public Charity | matching gift of staff and board members | 100 |
| Menlo Park-Atherton Education FoundationPO Box 584 Menlo Park, CA 940260584 | | Public Charity | matching gift of staff and board members | 120 |
| Menlo School50 Valparaiso Avenue Atherton, CA 94027 | | Public Charity | matching gift of staff and board members | 7,800 |
| Metropolitan Museum of Art1000 Fifth Avenue at 82nd Street New York, NY 100280198 | | Public Charity | matching gift of staff and board members | 60 |
| Michels Education Institute3020 Marconi Avenue Sacramento, CA 95821 | | Public Charity | matching gift of staff and board members | 200 |
| Midwest Athletes Against Childhood Cancer Inc10000 W Innovation Dr Suite 135 Milwaukee, WI 53226 | | Public Charity | matching gift of staff and board members | 200 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Monterey Bay Aquarium Foundation 886 Cannery Row Monterey, CA 93940 | | Public Charity | matching gift of staff and board members | 400 |
| Mothers Against Drunk Driving - MADD 511 E John Carpenter Freeway Suite 700 Irving, TX 75062 | | Public Charity | matching gift of staff and board members | 60 |
| Musae PO Box 471675 San Francisco, CA 94147 | | Public Charity | matching gift of staff and board members | 280 |
| Music Menlo 50 Valparaiso Ave Atherton, CA 94027 | | Public Charity | matching gift of staff and board members | 16,200 |
| My Joyful Heart Nfp PO BOX 502 Lockport, IL 60441 | | Public Charity | matching gift of staff and board members | 280 |
| Nami East Bay 980 Stannage Ave Albany, CA 94706 | | Public Charity | matching gift of staff and board members | 200 |
| National AIDS Fund 729 15th Street NW 9th Floor Washington, DC 20005 | | Public Charity | matching gift of staff and board members | 2,000 |
| National Multiple Schlerosis Society 1501 Reedsdale St Suite 105 Pittsburgh, PA 15233 | | Public Charity | matching gift of staff and board members | 200 |
| National Partnership for Women & Families Inc 1875 Connecticut Ave NW Ste 650 Washington, DC 20009 | | Public Charity | matching gift of staff and board members | 800 |
| National Public Radio Inc 635 Massachusetts Ave NW Washington, DC 20001 | | Public Charity | matching gift of staff and board members | 150 |
| National Women's Health Network Inc 514 Tenth St NW Suite 400 Washington, DC 20004 | | Public Charity | matching gift of staff and board members | 6,000 |
| National Women's Law Center 11 Dupont Circle NW Suite 800 Washington, DC 20036 | | Public Charity | matching gift of staff and board members | 1,600 |
| Natural Resources Defense Council Inc 40 West 20th Street New York, NY 10011 | | Public Charity | matching gift of staff and board members | 200 |
| Nature Conservancy Inc 4245 North Fairfax Drive Suite 100 Arlington, VA 222031606 | | Public Charity | matching gift of staff and board members | 1,080 |
| Nepal Cleft and Burn Center Inc 1460 Foothill Drive Salt Lake City, UT 84108 | | Public Charity | matching gift of staff and board members | 1,400 |
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|--|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| New Global Citizens4201 E 16th St Suite 205 Phoenix, AZ 85016 | | Public Charity | matching gift of staff and board members | 8,400 |
| New Israel Fund785 Market St Suite 510 San Francisco, CA 94103 | | Public Charity | matching gift of staff and board members | 6,200 |
| NO11 Productions Inc32-38 44th St Apt 2R Long Island City, NY 11103 | | Public Charity | matching gift of staff and board members | 200 |
| Noark Girl Scout Council Inc1811 Arkansas Boulevard Texarkana, AR 71854 | | Public Charity | matching gift of staff and board members | 1,000 |
| Nonprofit Knowledge Network - Philanthropedia3705 Haven Avenue Suite 117 Menlo Park, CA 94025 | | Public Charity | matching gift of staff and board members | 1,220 |
| Northwestern Pacific Railroad Historical SocietyP O Box 667 Santa Rosa, CA 954020667 | | Public Charity | matching gift of staff and board members | 400 |
| Nuru International71 Manzanita Rd Atherton, CA 94027 | | Public Charity | matching gift of staff and board members | 200 |
| Old First Center for the Arts1751 Sacramento Street San Francisco, CA 94109 | | Public Charity | matching gift of staff and board members | 50 |
| On My Way Inc2210 Hastings Dr Apt 206 Belmont, CA 94002 | | Public Charity | matching gift of staff and board members | 900 |
| Openhouse870 Market St 458 San Francisco, CA 94102 | | Public Charity | matching gift of staff and board members | 100 |
| Oregon Shakespeare Festival Association15 S Pioneer Street Ashland, OR 97520 | | Public Charity | matching gift of staff and board members | 2,500 |
| Orphan Support Africa2095 Broadway Suite 302 New York, NY 10023 | | Public Charity | matching gift of staff and board members | 600 |
| Overseas Save the Chinese Children Foundation793 Federal Road Unit 10 Brookfield, CT 06804 | | Public Charity | matching gift of staff and board members | 400 |
| Pacific Council on International Policy3520 Trousdale Parkway SOS B-15 Los Angeles, CA 90089 | | Public Charity | matching gift of staff and board members | 18,000 |
| Pacific Primary School1500 Grove Street San Francisco, CA 94117 | | Public Charity | matching gift of staff and board members | 700 |
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|--|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Palestine Childrens Relief FundPO Box 1926 Kent, OH 44240 | | Public Charity | matching gift of staff and board members | 150 |
| Palo Alto Chamber Orchestra4000 Middlefield Rd M1 Palo Alto, CA 94303 | | Public Charity | matching gift of staff and board members | 1,000 |
| Palo Alto Partners In Education25 Churchill Ave Palo Alto, CA 94306 | | Public Charity | matching gift of staff and board members | 800 |
| Palo Alto Stanford HeritagePO Box 308 Palo Alto, CA 94302 | | Public Charity | matching gift of staff and board members | 180 |
| Paralyzed Veterans of America801 18th St NW Washington, DC 20006 | | Public Charity | matching gift of staff and board members | 400 |
| Peninsula Family YMCA1877 S Grant St San Mateo, CA 94402 | | Public Charity | matching gift of staff and board members | 70 |
| Peninsula Humane Society & Spca12 Airport Boulevard San Mateo, CA 94401 | | Public Charity | matching gift of staff and board members | 200 |
| Peninsula School Endowment & Trust Fund920 Peninsula Way Menlo Park, CA 94025 | | Public Charity | matching gift of staff and board members | 500 |
| Peninsula Youth Theatre2500 Old Middlefield Way Mountain View, CA 94043 | | Public Charity | matching gift of staff and board members | 500 |
| Persian and Himalayan Cat Rescue 305 Ross Drive Mill Valley, CA 94941 | | Public Charity | matching gift of staff and board members | 200 |
| Pets In Need873 Fifth Ave Redwood City, CA 94063 | | Public Charity | matching gift of staff and board members | 200 |
| Philadelphia Yearly Meeting of Friends 1515 Cherry Street Philadelphia, PA 191021479 | | Public Charity | matching gift of staff and board members | 800 |
| Phoenix Rescue MissionPO Box 6708 Phoenix, AZ 850056708 | | Public Charity | matching gift of staff and board members | 50 |
| Planned Parenthood Asso of Metropolitan Washington1108 16th St NW Washington, DC 20036 | | Public Charity | matching gift of staff and board members | 50 |
| Planned Parenthood Golden Gate815 Eddy Street San Francisco, CA 94109 | | Public Charity | matching gift of staff and board members | 100 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Planned Parenthood of Northern New England183 Talcott Road Suite 101 Williston,VT 05495 | | Public Charity | matching gift of staff and board members | 200 |
| Planned Parenthood of the Columbia Willamette Inc3231 SE 50th Ave Portland,OR 97206 | | Public Charity | matching gift of staff and board members | 8,000 |
| Pomona College330 North College Way Claremont,CA 91711 | | Public Charity | matching gift of staff and board members | 640 |
| Population Association of America Inc8630 Fenton Street Suite 722 Silver Spring,MD 20910 | | Public Charity | matching gift of staff and board members | 2,424 |
| Princeton University330 Alexandre St 4th Fl Princeton,NJ 08543 | | Public Charity | matching gift of staff and board members | 500 |
| PROJECT HIRED1270 Franklin Square Santa Clara,CA 95050 | | Public Charity | matching gift of staff and board members | 150 |
| Prometheus Symphony Orchestra Inc PO Box 3335 Oakland,CA 946093335 | | Public Charity | matching gift of staff and board members | 60 |
| PTA CA Congress of Prnts Tchrs & Stdnts4450 McCoy Avenue San Jose,CA 95130 | | Public Charity | matching gift of staff and board members | 302 |
| PTA CA Congress of Prnts Tchrs & Stdnts - CC1138 Heatherstone Way Sunnyvale,CA 94087 | | Public Charity | matching gift of staff and board members | 440 |
| PTA CA Congress of Prnts Tchrs & Stdnts - Alt Sch443 Burnett Avenue San Francisco,CA 94114 | | Public Charity | matching gift of staff and board members | 50 |
| Public Policy Institute of California 500 Washington St Suite 600 San Francisco,CA 94111 | | Public Charity | matching gift of staff and board members | 40,000 |
| Quechua BenefitPO Box 896 Hillsboro,OR 97123 | | Public Charity | matching gift of staff and board members | 4,000 |
| Rainforest Action Network221 PINE ST 500 San Francisco,CA 94104 | | Public Charity | matching gift of staff and board members | 700 |
| Ravenswood Cities & Schools2086 Clarke Ave East Palo Alto,CA 94303 | | Public Charity | matching gift of staff and board members | 500 |
| Regents of the University of Michigan Dept CH 10189 Palatine,IL 600550189 | | Public Charity | matching gift of staff and board members | 80,000 |
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| Name and address (home or business) | | | | |
| a <i>Paid during the year</i> | | | | |
| Restore Hetch HetchyPO Box 565 San Francisco, CA 94104 | | Public Charity | matching gift of staff and board members | 300 |
| Rhythmic Concepts Inc1831 Francisco St Berkeley, CA 94703 | | Public Charity | matching gift of staff and board members | 1,500 |
| Riekes Center3455 Edison Way Menlo Park, CA 94025 | | Public Charity | matching gift of staff and board members | 100 |
| Rosalie Rendu Center1760 Bay Road 24 East Palo Alto, CA 94303 | | Public Charity | matching gift of staff and board members | 2,000 |
| Rural Education Action Project15 Barre Street Montpelier, VT 05602 | | Public Charity | matching gift of staff and board members | 200 |
| SOME INC71 O Street NW Washington, DC 20001 | | Public Charity | matching gift of staff and board members | 400 |
| Sacred Heart Schools Inc150 Valparaiso Avenue Atherton, CA 94027 | | Public Charity | matching gift of staff and board members | 300 |
| Salvation Army88 Preble Street Portland, ME 041013043 | | Public Charity | matching gift of staff and board members | 100 |
| San Carlos Children's TheatrePO Box 512 San Carlos, CA 940700512 | | Public Charity | matching gift of staff and board members | 200 |
| San Francisco Ballet Association455 Franklin Street San Francisco, CA 94102 | | Public Charity | matching gift of staff and board members | 15,000 |
| San Francisco Bicycle Coalition education Fund Inc995 Market St Suite 1550 San Francisco, CA 941031727 | | Public Charity | matching gift of staff and board members | 150 |
| San Francisco Food Bank900 Pennsylvania Avenue San Francisco, CA 94107 | | Public Charity | matching gift of staff and board members | 2,000 |
| San Francisco Friends of the Children 800 Innes Ave Apt 12 San Francisco, CA 94124 | | Public Charity | matching gift of staff and board members | 300 |
| San Francisco Jewish Film Festival 145 9th St No 200 San Francisco, CA 94103 | | Public Charity | matching gift of staff and board members | 6,000 |
| San Francisco Museum of Craft & Design550 Sutter Street San Francisco, CA 94102 | | Public Charity | matching gift of staff and board members | 1,000 |
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| a <i>Paid during the year</i> | | | | |
| San Francisco Symphony201 Van Ness Avenue San Francisco, CA 94102 | | Public Charity | matching gift of staff and board members | 80 |
| San Joaquin AIDS Foundation4330 North Pershing Avenue Stockton, CA 952076965 | | Public Charity | matching gift of staff and board members | 200 |
| San Jose Jazz Society145 West San Carlos Street San Jose, CA 95113 | | Public Charity | matching gift of staff and board members | 80 |
| San Jose Museum of Quilts & Textiles520 South First Street San Jose, CA 95113 | | Public Charity | matching gift of staff and board members | 160 |
| San Mateo Public Library Foundation55 West Third Avenue San mateo, CA 94402 | | Public Charity | matching gift of staff and board members | 5,500 |
| San Fran Unified School District KALW Public Radio500 Mansell Street San Francisco, CA 94134 | | Public Charity | matching gift of staff and board members | 730 |
| Santa Cruz Museum Association1305 E Cliff Drive Santa Cruz, CA 95062 | | Public Charity | matching gift of staff and board members | 100 |
| Schwab Fund for Charitable Giving101 Montgomery St San Francisco, CA 94104 | | Public Charity | matching gift of staff and board members | 86,000 |
| Second Harvest Food Bank of Santa750 Curtner Avenue San Jose, CA 95125 | | Public Charity | matching gift of staff and board members | 2,200 |
| Sequitur New Music Corp16 E 11th St Room 3A New York, NY 10003 | | Public Charity | matching gift of staff and board members | 24,000 |
| Sierra Watch408 Broad Street 12 Nevada City, CA 95959 | | Public Charity | matching gift of staff and board members | 2,400 |
| Sisters of the Korean Martyrs Skm16272 California Ave Bellflower, CA 90706 | | Public Charity | matching gift of staff and board members | 2,800 |
| Society St Vincent de Paul Alameda9235 San Leandro Street Oakland, CA 91603 | | Public Charity | matching gift of staff and board members | 800 |
| Southern Exposure417 14th Street San Francisco, CA 94103 | | Public Charity | matching gift of staff and board members | 2,000 |
| St Johns CollegePO Box 2800 Annapolis, MD 21404 | | Public Charity | matching gift of staff and board members | 144 |
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| a Paid during the year | | | | |
| St Albans SchoolMount St Alban Washington, DC 20016 | | Public Charity | matching gift of staff and board members | 800 |
| ST Jude Children's Research Hospital262 Danny Thomas Place Memphis, TN 38105 | | Public Charity | matching gift of staff and board members | 250 |
| St Mary's Food Bank2831 N 31st Ave Phoenix, AZ 850091518 | | Public Charity | matching gift of staff and board members | 50 |
| St Vincent de Paul Society Particular Council of1425 Bay Rd East Palo Alto, CA 94303 | | Public Charity | matching gift of staff and board members | 700 |
| Stamford Symphony Orchestra Inc263 Tresser Boulevard Stamford, CT 06901 | | Public Charity | matching gift of staff and board members | 1,400 |
| Stanford University326 Galvez Street Palo Alto, CA 94305 | | Public Charity | matching gift of staff and board members | 220,184 |
| Steadman Sports Medicine Foundation181 West Meadow Drive Ste 1000 Vail, CO 81657 | | Public Charity | matching gift of staff and board members | 4,000 |
| Stockton Civic Theatre A Corp2312 Rose Marie Lane Stockton, CA 95207 | | Public Charity | matching gift of staff and board members | 1,000 |
| Sullivan Center Inc643 Dill Ave SW Atlanta, GA 303104313 | | Public Charity | matching gift of staff and board members | 400 |
| Sunnyvale Community Services725 Kifer Road Sunnyvale, CA 94086 | | Public Charity | matching gift of staff and board members | 150 |
| Sppt for Intl Change - Students for Intl ChangePO Box 25803 Los Angeles, CA 90025 | | Public Charity | matching gift of staff and board members | 550 |
| Support Network for Battered Women1257 Tasman Drive Ste C Sunnyvale, CA 94089 | | Public Charity | matching gift of staff and board members | 500 |
| Susan G Komen Breast Cancer Foundation5005 LBJ Freeway Suite 250 Dallas, TX 75244 | | Public Charity | matching gift of staff and board members | 2,080 |
| Sustainability Institute Inc3 Linden Rd Hartland, VT 050488104 | | Public Charity | matching gift of staff and board members | 500 |
| Sweatfree Communities30 Blackstone Street Bangor, ME 04401 | | Public Charity | matching gift of staff and board members | 200 |
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| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Swords to Ploughshares Veterans Rights Org1060 Howard Street San Francisco, CA 94105 | | Public Charity | matching gift of staff and board members | 200 |
| Syracuse University820 Comstock Avenue Syracuse, NY 13244 | | Public Charity | matching gift of staff and board members | 500 |
| Teach for America Inc1411 K Street NW 12th Floor Washington, DC 20005 | | Public Charity | matching gift of staff and board members | 4,000 |
| The Alameda County Community FoodPO Box 2599 Oakland, CA 94621 | | Public Charity | matching gift of staff and board members | 400 |
| The Alpaca Research Foundation10521 Godfrey Lane Grass Valley, CA 95949 | | Public Charity | matching gift of staff and board members | 4,000 |
| The Bhutan Foundation2100 Pennsylvania Ave NW Suite 525 Washington, DC 20037 | | Public Charity | matching gift of staff and board members | 700 |
| The Cambodia Project Inc307 W 137th St Suite 1 New York, NY 10030 | | Public Charity | matching gift of staff and board members | 200 |
| The Carter Center IncOne Copenhill 453 Freedom Parkway Atlanta, GA 30307 | | Public Charity | matching gift of staff and board members | 4,000 |
| The Greater Washington Educational2775 S Quincy St Arlington, VA 22206 | | Public Charity | matching gift of staff and board members | 200 |
| The Trustees of the University of Pennsylvania433 Franklin Building Philadelphia, PA 19104 | | Public Charity | matching gift of staff and board members | 668 |
| TheatreworksPO Box 50458 Palo Alto, CA 943030458 | | Public Charity | matching gift of staff and board members | 668 |
| Trail Center3921 East Bayshore Rd Palo Alto, CA 94303 | | Public Charity | matching gift of staff and board members | 50 |
| Truckee Donner Land TrustPO Box 8816 Truckee, CA 96162 | | Public Charity | matching gift of staff and board members | 1,200 |
| Truckee Tahoe Community FoundationPO Box 366 Truckee, CA 96160 | | Public Charity | matching gift of staff and board members | 1,200 |
| Trustees of Dartmouth College37 Dewey Field Rd Ste 6015 Hanover, NH 03755 | | Public Charity | matching gift of staff and board members | 4,000 |
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| Name and address (home or business) | | | | |
| a <i>Paid during the year</i> | | | | |
| Trustees of Princeton University Princeton University Princeton, NJ 08544 | | Public Charity | matching gift of staff and board members | 200 |
| US Catholic Conf - Holy Names High School 4660 Harbord Drive Oakland, CA 946182211 | | Public Charity | matching gift of staff and board members | 3,000 |
| US Catholic Conf - St Vincent De Paul Society 1425 Bay Road East Palo Alto, CA 943031109 | | Public Charity | matching gift of staff and board members | 6,000 |
| United States Fund for UNICEF 333 East 38th Street New York, NY 10016 | | Public Charity | matching gift of staff and board members | 2,400 |
| United States Mission Corporation PO Box 720036 San Jose, CA 95172 | | Public Charity | matching gift of staff and board members | 100 |
| University of California San Francisco Foundation Box 45339 San Francisco, CA 941450339 | | Public Charity | matching gift of staff and board members | 700 |
| University of New Mexico Foundation Incorporated MSC07 4260 1 Univ of New Mex Albuquerque, NM 871310001 | | Public Charity | matching gift of staff and board members | 800 |
| University of Oklahoma Foundation Inc 100 East Timberdell Road Norman, OK 730726511 | | Public Charity | matching gift of staff and board members | 200 |
| University of Rochester PO Box 270032 Rochester, NY 14627 | | Public Charity | matching gift of staff and board members | 80,000 |
| University School of Nashville 2000 Edgehill Avenue Nashville, TN 37212 | | Public Charity | matching gift of staff and board members | 10,000 |
| Vanguard Charitable Endowment Program PO Box 3075 Southeastern, PA 19398 | | Public Charity | matching gift of staff and board members | 80,000 |
| Vermont Foodbank 33 Parker Road Barre, VT 056419106 | | Public Charity | matching gift of staff and board members | 300 |
| Vermont Humanities Council 11 Loomis Street Montpelier, VT 05602 | | Public Charity | matching gift of staff and board members | 1,050 |
| Vermont Land Trust 8 Bailey Ave Montpelier, VT 05602 | | Public Charity | matching gift of staff and board members | 100 |
| Vermont Public Radio 365 Troy Avenue Colchester, VT 054463307 | | Public Charity | matching gift of staff and board members | 160 |
| Total  3a | | | | 345,190,721 |


Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

| Recipient | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|--|---|--------------------------------|--|-------------|
| Name and address (home or business) | | | | |
| a Paid during the year | | | | |
| Veterans of Foreign Wars Foundation 406 W 34th St Suite 514 Kansas City,MO 64111 | | Public Charity | matching gift of staff and board members | 50 |
| Voci Chorus of San Francisco4024 Everett Ave Oakland,CA 94602 | | Public Charity | matching gift of staff and board members | 80 |
| Walnut Creek Education Foundation K-12960 Ygnacio Valley Road Walnut Creek,CA 945963826 | | Public Charity | matching gift of staff and board members | 50 |
| Wardrobe for Opportunity570 14th Street Suite 5 Oakland,CA 94612 | | Public Charity | matching gift of staff and board members | 130 |
| Washington Drama Society Inc1101 6th Street SW Washington,DC 20024 | | Public Charity | matching gift of staff and board members | 100 |
| Washington National Cathedral Foundation of the D of C Mount St Alban Washington,DC 20016 | | Public Charity | matching gift of staff and board members | 800 |
| Washington University in St Louis 7425 Forsyth Blvd St Louis,MO 63105 | | Public Charity | matching gift of staff and board members | 750 |
| Wellesley College106 Central Street Wellesley,MA 02481 | | Public Charity | matching gift of staff and board members | 20,000 |
| Wendt Center for Loss and Healing 4201 Conneticut Ave Ste 300 Washington,DC 20008 | | Public Charity | matching gift of staff and board members | 1,200 |
| Wildlife Conservation Society2300 Southern Blvd Bronx,NY 10460 | | Public Charity | matching gift of staff and board members | 1,600 |
| Women Employed65 East Wacker Place Chicago,IL 60601 | | Public Charity | matching gift of staff and board members | 200 |
| Women's Cancer Resource Center 5741 Telegraph Avenue Oakland,CA 94609 | | Public Charity | matching gift of staff and board members | 50 |
| Womens Center of Greater Danbury Conn Inc2 West St Danbury,CT 06810 | | Public Charity | matching gift of staff and board members | 170 |
| Women's Day Time Drop-in Center 2218 Acton St Berkeley,CA 94702 | | Public Charity | matching gift of staff and board members | 130 |
| Womens Recovery Assn of San Mateo County in CA1450 Chapin Avenue Burlingame,CA 94010 | | Public Charity | matching gift of staff and board members | 100 |
| Total  3a | | | | 345,190,721 |


Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

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| Name and address (home or business) | | | | |
| a <i>Paid during the year</i> | | | | |
| Woolman Hill Inc107 Keets Road Deerfield, MA 01342 | | Public Charity | matching gift of staff and board members | 100 |
| World Learning IncKipling Road PO Box 676 Brattleboro, VT 05302 | | Public Charity | matching gift of staff and board members | 400 |
| World Wildlife Fund Inc1250 24th St NW Washington, DC 20037 | | Public Charity | matching gift of staff and board members | 200 |
| Yale UniversityPO Box 2038 New Haven, CT 06521 | | Public Charity | matching gift of staff and board members | 56,100 |
| Yosemite Foundation155 Montgomery Street Suite 1104 San Francisco, CA 94104 | | Public Charity | matching gift of staff and board members | 200 |
| Young Men's Christian Assn2070 Allston Way Ste 101 Berkeley, CA 94704 | | Public Charity | matching gift of staff and board members | 100 |
| Youngstown State University FoundationOne University Plaza Youngstown, OH 44555 | | Public Charity | matching gift of staff and board members | 500 |
| Asian AmericansPacific200 Pine St Suite 700 San Francisco, CA 94104 | | Public Charity | memberships | 10,000 |
| Council on Foundations2121 Crystal Drive Ste 700 Arlington, VA 22202 | | Public Charity | memberships | 55,000 |
| Global Philanthropy Forum312 Sutter Street Suite 200 San Francisco, CA 94108 | | Public Charity | memberships | 20,000 |
| Grantmakers for Effective1725 DeSales Street NW Ste 404 Washington, DC 20036 | | Public Charity | memberships | 8,000 |
| Independent Sector1602 L Street NW Suite 900 Washington, DC 20036 | | Public Charity | memberships | 25,000 |
| Indiana University FoundationPO Box 500 Bloomington, IN 47402 | | Public Charity | memberships | 20,000 |
| National Committee for Responsive Philanthropy2001 S St NW Suite 620 Washington, DC 20009 | | Public Charity | memberships | 20,000 |
| Northern CA Grantmakers625 Market Street 15th Floor San Francisco, CA 94105 | | Public Charity | memberships | 50,000 |
| Total  3a | | | | 345,190,721 |


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|--|---|--------------------------------|----------------------------------|-------------|
| Name and address (home or business) | | | | |
| a <i>Paid during the year</i> | | | | |
| The Philanthropy Roundtable1150 17th Street Ste 503 Washington, DC 20036 | | Public Charity | memberships | 20,000 |
| The Foundation Center79 Fifth Avenue New York, NY 100033076 | | Public Charity | memberships | 50,000 |
| Urban Institute2100 M St Nw Washington, DC 20037 | | Public Charity | memberships | 20,000 |
| California State Parks Santa Cruz District800 College Ave PO Box 548 Kent Field, CA 94914 | | Public Charity | contribution | 10,000 |
| Environment Grantmakers Association55 Exchange Place Suite 405 New York, NY 100052036 | | Public Charity | contribution | 21,340 |
| Grantmakers for Education720 SW Washington St Suite 605 Portland, OR 97205 | | Public Charity | contribution | 7,000 |
| Grantmakers in the Arts604 West Galer Street Seattle, WA 98119 | | Public Charity | Contribution | 20,000 |
| Total  3a | | | | 345,190,721 |

Form 990PF Part XV Line 3b - Grants and Contributions Approved for Future Payment

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| Name and address (home or business) | | | | |
| b <i>Approved for future payment</i> | | | | |
| 1stACT Silicon Valley38 West Santa Clara Street San Jose, CA 95113 | | Public Charity | for the expansion and public launch of genARTS Silicon Valley | 33,000 |
| Abhinaya Dance Company of San Jose Inc52 Harold Avenue San Jose, CA 951171026 | | Public Charity | for general support | 35,000 |
| Academy for Educational Development Inc1825 Connecticut Avenue NW Suite 10 Washington, DC 200095721 | | Public Charity | for general support of the Basic Education Coalition | 350,000 |
| ACLU Foundation of Southern Calif1313 West Eighth Street Los Angeles, CA 900174420 | | Public Charity | for school finance litigation | 60,000 |
| Advancement Project1541 Wilshire Boulevard Suite 508 Los Angeles, CA 900172296 | | Public Charity | for general operating support | 300,000 |
| Advancement Project1541 Wilshire Boulevard Suite 508 Los Angeles, CA 900172296 | | Public Charity | for an evaluation project | 35,000 |
| African Center for Economic Transformation1015 18th Street NW Suite 210 Washington, DC 200365217 | | Public Charity | for general support | 500,000 |
| African Center for Economic Transformation1015 18th Street NW Suite 210 Washington, DC 200365217 | | Public Charity | for communications planning | 50,000 |
| African Economic Research Consortium IncMebank Twr 3rd Fl PO Box 6288200200 Nairobi 00200 KE | | Public Charity | for a project to develop indices for measuring the quality of service delivery in Africa | 400,000 |
| African Population and Health Research Centre IncSecond Floor Shelter Afrique Entre Nairobi 00100 KE | | Public Charity | for general support for APHRC's Education program | 553,233 |
| African Population and Health Research Centre IncSecond Floor Shelter Afrique Entre Nairobi 00100 KE | | Public Charity | for an impact evaluation of Aga Khan Foundation's East Africa Quality in Early Learning Initiative | 269,000 |
| African Population and Health Research Centre IncSecond Floor Shelter Afrique Entre Nairobi 00100 KE | | Public Charity | for general operating support | 1,800,000 |
| African Population and Health Research Centre IncSecond Floor Shelter Afrique Entre Nairobi 00100 KE | | Public Charity | for implementation of the findings of an organizational assessment | 300,000 |
| Ballet Afsaneh Art and Culture Society PO Box 1104 Woodacre, CA 949731104 | | Public Charity | for general support | 30,000 |
| Aga Khan Foundation USA1825 K Street NW Suite 901 Washington, DC 200061214 | | Public Charity | for improving reading and math instruction in lower primary school in Uganda and Kenya | 703,667 |
| Total  3b | | | | 638,954,613 |

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| b <i>Approved for future payment</i> | | | | |
| Alameda County Office of Education 313 West Winton Avenue Hayward,CA 945441198 | | Government Agency | for the Alliance for Arts Learning Leadership's efforts to create and submit proposals for federal funds | 200,000 |
| Alaska Conservation Foundation441 West Fifth Avenue Suite 402 Anchorage,AK 995012340 | | Public Charity | for conservation efforts in the Tongass National Forest | 200,000 |
| Alaska Wilderness League122 C Street NW Suite 240 Washington,DC 200012109 | | Public Charity | for conservation efforts in the Tongass National Forest | 400,000 |
| Alliance for a Better Community350 South Bixel Street Suite 180 Los Angeles,CA 900171418 | | Public Charity | for an advocacy campaign focusing on improving student success at Los Angeles community colleges | 147,000 |
| Alliance for California Traditional Arts 1245 Van Ness Avenue Fresno,CA 937211711 | | Public Charity | for general support of the Living Cultures Grants Program Bay Area projects | 395,000 |
| Alliance for California Traditional Arts 1245 Van Ness Avenue Fresno,CA 937211711 | | Public Charity | for a regranting program in the San Joaquin Valley | 165,895 |
| Alliance for Open Society International Inc400 West Fiftyninth Street New York,NY 10019 | | Public Charity | for a strategic funder's initiative on transparency and accountability issues | 50,000 |
| Alonzo King's LINES Ballet26 Seventh Street Fifth Floor San Francisco,CA 941031508 | | Public Charity | for general support | 150,000 |
| America Abroad Media1020 Nineteenth Street Suite 650 Washington,DC 20036 | | Public Charity | for strategic planning | 56,000 |
| American Academy of Arts and SciencesNortons Woods 136 Irving Street Cambridge,MA 021381996 | | Public Charity | for Phase II of the Global Nuclear Future Project | 300,000 |
| American Bar Assn Fund for Justice and Education740 Fifteenth Street NW Washington,DC 200051022 | | Public Charity | for the ABA Diversity Fellowship in Environmental Law Program | 35,000 |
| American Composers Forum of San Francisco Inc44 Page Street Suite 504 San Francisco,CA 941025973 | | Public Charity | for general operating support | 50,000 |
| American Conservatory Theatre Foundation30 Grant Avenue San Francisco,CA 941085800 | | Public Charity | for general operating support | 120,000 |
| Amer Institutes for Research in the Behav Sciences1000 Thomas Jefferson Street NW Washington,DC 200073835 | | Public Charity | for efforts to help school districts plan for effective use of federal stimulus funding | 100,000 |
| Amer Institutes for Research in the Behav Sciences1000 Thomas Jefferson Street NW Washington,DC 200073835 | | Public Charity | for the California Collaborative on District Reform | 520,000 |
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| Name and address (home or business) | | | | |
| b <i>Approved for future payment</i> | | | | |
| American Musical Theatre of San Jose 1717 Technology Drive San Jose, CA 951101305 | | Public Charity | for outreach and education programs | 50,000 |
| Arab Cultural Center2 Plaza Street San Francisco, CA 941161421 | | Public Charity | for general support of the performing arts program | 22,500 |
| Arabella Legacy Fund734 15th Street NW Washington, DC 200051029 | | Public Charity | for general support of the Responsible Trails America program | 400,000 |
| Arabella Legacy Fund734 15th Street NW Washington, DC 200051029 | | Public Charity | for the Creation Care Fund project | 100,000 |
| Arabella Legacy Fund734 15th Street NW Washington, DC 200051029 | | Public Charity | for the Western Energy Project | 400,000 |
| Arts Council of the Napa Valley1041 Jefferson Street Suite 4 Napa, CA 94559 | | Public Charity | for general operating support | 25,000 |
| Ashkenaz Music and Dance Community Center1317 San Pablo Avenue Berkeley, CA 947021021 | | Public Charity | for general support | 60,000 |
| Asian AmericansPacific Islanders in Philanthropy200 Pine Street Suite 700 San Francisco, CA 94104 | | Public Charity | for the Civic Engagement Fund | 141,616 |
| Asian University for Women AUW Support Foundation1100 Massachusetts Avenue Third Floor Cambridge, MA 02138 | | Public Charity | for general support of the Asian University for Women's Access Academy program | 500,000 |
| The Aspen Institute IncOne Dupont Circle NW Suite 700 Washington, DC 200361133 | | Public Charity | for support of the Congressional Program | 400,000 |
| The Aspen Institute IncOne Dupont Circle NW Suite 700 Washington, DC 200361133 | | Public Charity | for technical assistance to the urban superintendents' network for use of federal stimulus funds | 120,000 |
| Associacao O EcoRua Mary Pessoa 256 Rio de Janeiro RJ BR | | FOREIGN NGO | for support of the Sao Paulo office which is dedicated to reporting on urban air pollution issues | 112,500 |
| Associates in Research and Education for DVLPMNTVilla 3074 Amitie 1 Dakar SG | | Public Charity | for developing an approach to teaching reading in two local languages in Senegal | 207,731 |
| Association of California Symphony Orchestras2755 Cottage Way Suite 3 Sacramento, CA 958251221 | | Public Charity | for general operating support | 22,500 |
| Association of Small Foundations1720 N Street NW Washington, DC 200362907 | | Public Charity | for the ASF Impact Initiative | 400,000 |
| Total ▶ 3b | | | | 638,954,613 |

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| Association of Small Foundations1720 N Street NW Washington, DC 200362907 | | Public Charity | for support of an initiative to advance the field of donor education | 135,500 |
| Athabasca University1 University Drive Athabasca, Alberta CA | | FOREIGN NGO | for sustaining the international OER Community by launching an OER Network | 150,000 |
| Aurora Theatre Company2081 Addison Street Berkeley, CA 947041103 | | Public Charity | for general operating support | 60,000 |
| AXIS Dance Company1428 Alice Street Suite 200 Oakland, CA 946124068 | | Public Charity | for general operating support | 114,000 |
| Bay Area Council Foundation201 California Street Suite 1450 San Francisco, CA 941115016 | | Public Charity | for the California business campaign for education reform | 600,000 |
| Bay Area Council Foundation201 California Street Suite 1450 San Francisco, CA 941115016 | | Public Charity | for an evaluation project | 35,000 |
| Bay Area Video Coalition Inc2727 Mariposa Street Second Floor San Francisco, CA 941101401 | | Public Charity | for general operating support | 100,000 |
| Jazzschool Foundation2087 Addison Street Berkeley, CA 947041103 | | Public Charity | for general operating support | 150,000 |
| Berkeley Repertory Theatre2025 Addison Street Berkeley, CA 947041103 | | Public Charity | for general support | 240,000 |
| Berkeley Society for the Preservation of Tradition1111 Addison Street Berkeley, CA 947021607 | | Public Charity | for general support | 35,000 |
| Bipartisan Policy Center Inc1225 I Street NW Suite 1000 Washington, DC 200053914 | | Public Charity | for general support of the National Commission on Energy Policy | 2,000,000 |
| Brava for Women in the Arts2781 Twentyfourth Street San Francisco, CA 941104235 | | Public Charity | for general operating support | 30,000 |
| Bread for the World Institute Inc50 F Street NW Suite 500 Washington, DC 200011567 | | Public Charity | for general operating support | 2,500,000 |
| Breakthrough Technologies Institute Inc1100 H Street NW Suite 800 Washington, DC 20005 | | Public Charity | for oversight and technical assistance of the "Vision Los Angeles" project | 82,000 |
| Broadway By the Bay851 Burlway Road Suite 300 Burlingame, CA 940101720 | | Public Charity | for general operating support | 37,500 |
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| Brookings Institution1775 Massachusetts Avenue NW Washington, DC 200362103 | | Public Charity | for support of the special initiative to reduce unwanted pregnancy and abortion | 300,000 |
| Brookings Institution1775 Massachusetts Avenue NW Washington, DC 200362103 | | Public Charity | for general support of the Global Economy and Development Program | 600,000 |
| Brookings Institution1775 Massachusetts Avenue NW Washington, DC 200362103 | | Public Charity | for general support for the Center for Universal Education | 1,000,000 |
| Brown UniversityPO Box 1877 Providence, RI 02912 | | Public Charity | for general support of Brown University's Population Studies and Training Center | 500,000 |
| Business Executives for National Security1717 Pennsylvania Avenue NW Suite 350 Washington, DC 200064620 | | Public Charity | for broadening BENS' Bay Area disaster resiliency publicprivate partnership throughout the state | 300,000 |
| Butte Community College Foundation 3536 Butte Campus Drive Oroville, CA 95965 | | Public Charity | for improvements to California's community college student placement system | 140,000 |
| Cabrillo College Foundation6500 Soquel Drive Aptos, CA 950033119 | | Public Charity | for a project to refine and expand the Digital Bridge Academy | 450,000 |
| Cabrillo Festival of Contemporary Music147 South River Street Suite 232 Santa Cruz, CA 950604556 | | Public Charity | for general operating support | 120,000 |
| CBEE Foundation1215 K Street Suite 1510 Sacramento, CA 958143953 | | Public Charity | for establishing the California State University Center to Close the Achievement Gap | 100,000 |
| California County Superintendents Educational Serv1121 L Street Suite 510 Sacramento, CA 958143943 | | Public Charity | for planning for effective use of education stimulus funding at state and district levels | 35,000 |
| California Forward1107 9th Street Suite 650 Sacramento, CA 95814 | | Public Charity | for the California Legislative Staff Education Institute | 200,000 |
| California Rural Legal Assistance Inc 631 Howard Street Suite 300 San Francisco, CA 941053935 | | Public Charity | for The Fund for Rural Equity a regranting initiative for organizations serving low income communities of color | 211,850 |
| California Shakespeare Theater701 Heinz Avenue Berkeley, CA 947102732 | | Public Charity | for general operating support | 112,500 |
| California State University Fresno Foundation5241 N Maple Avenue Fresno, CA 93740 | | Public Charity | for the Central Valley Health Policy Institute | 60,692 |
| California State University Long Beach Foundation6300 State University Drive Ste 33 Long Beach, CA 90802 | | Public Charity | for an Open Educational Resources pilot to transform teacher education in India | 100,000 |
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| University Enterprises Inc6000 J Street Sacramento, CA 95819 | | Public Charity | for general support of the Institute for Higher Education Leadership and Policy | 250,000 |
| University Enterprises Inc6000 J Street Sacramento, CA 95819 | | Public Charity | a two to one matching grant for the Brokers of Expertise project with the California Department of Education | 102,295 |
| Calstart Inc48 South Chester Avenue Pasadena, CA 911063105 | | Public Charity | for general support of the Hybrid Truck Users Forums program | 175,000 |
| Campaign for College Opportunity900 Wilshire Boulevard Suite 924 Los Angeles, CA 90017 | | Public Charity | for a project to promote reform and student success in California community colleges | 462,500 |
| Carmel Bach Festival IncPO Box 575 Carmel by the Sea, CA 939210575 | | Public Charity | for general operating support | 60,000 |
| Carnegie Endowment for International Peace1779 Massachusetts Avenue NW Washington, DC 200362109 | | Public Charity | for general support of CEIP's New Vision Initiative | 4,000,000 |
| Carnegie Endowment for International Peace1779 Massachusetts Avenue NW Washington, DC 200362109 | | Public Charity | for distribution of Foreign Policy magazine to journalists editors and producers of news programs | 100,000 |
| Carnegie Endowment for International Peace1779 Massachusetts Avenue NW Washington, DC 200362109 | | Public Charity | for general support of the nuclear policy program | 550,000 |
| The Carnegie FDN for the Advancement of Teaching51 Vista Lane Stanford, CA 943058703 | | Public Charity | for general support of the nuclear policy program | 1,500,000 |
| Carnegie Mellon University5000 Forbes Avenue Pittsburgh, PA 15213 | | Public Charity | for the Community College Open Learning Initiative | 750,000 |
| The Carter Center IncOne Copenhill 453 Freedom Parkway Atlanta, GA 30307 | | Public Charity | for support of "Supporting Stakeholders in their Advancement of the Right of Access to Information" | 50,000 |
| Catholics for Choice1436 U Street NW Suite 301 Washington, DC 200093997 | | Public Charity | for general operating support | 400,000 |
| Center for Asian American Media145 Ninth Street Suite 350 San Francisco, CA 941032641 | | Public Charity | for general operating support | 67,500 |
| Cntr for Comm Action and Environmental JusticePO Box 33124 Riverside, CA 92519 | | Public Charity | for general support of the Goods Movement Air Quality and Development Campaign programs | 62,500 |
| The Center for Cultural Innovation244 South San Pedro Street Suite 40 Los Angeles, CA 90012 | | Public Charity | for a regranting program for individual performing artists in the Bay Area | 100,000 |
| Total | | | | 638,954,613 |

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| The Center for Cultural Innovation244 South San Pedro Street Suite 40 Los Angeles, CA 90012 | | Public Charity | for the Next Generation Arts Leadership Initiative | 80,000 |
| Center for Effective Philanthropy Inc 675 Massachusetts Avenue Seventh Fl Cambridge, MA 021393363 | | Public Charity | for general operating support | 500,000 |
| Center for Global Development1800 Massachusetts Avenue 3rd floor Washington, DC 20036 | | Public Charity | for research and dissemination on the economic impacts of population and reproductive health | 1,035,000 |
| Center for Global Development1800 Massachusetts Avenue 3rd floor Washington, DC 20036 | | Public Charity | for research and dissemination on the economic impacts of population and reproductive health | 750,000 |
| Center for Investigative Reporting Inc 2927 Newbury Street Suite A Berkeley, CA 947032565 | | Public Charity | for multimedia reporting on California education and other policy issues | 700,000 |
| Center for Investigative Reporting Inc 2927 Newbury Street Suite A Berkeley, CA 947032565 | | Public Charity | for an evaluation project | 35,000 |
| Center for Strategic and International Studies Inc1800 K Street NW Suite 400 Washington, DC 200062230 | | Public Charity | for a project to engage Japan and South Korea publics in a discussion of US nuclear weapons policies | 180,000 |
| Center for the Future of Teaching and Learning133 Mission Street Suite 220 Santa Cruz, CA 950603747 | | 509(A)(3) | for general support | 400,000 |
| Center for US Global Engagement 1220 Nineteenth Street NW Suite 300 Washington, DC 200362462 | | Public Charity | for general operating support | 750,000 |
| Center on Budget and Policy Priorities 820 First Street NE Suite 510 Washington, DC 200028035 | | Public Charity | for general support | 166,000 |
| Center on Budget and Policy Priorities 820 First Street NE Suite 510 Washington, DC 200028035 | | Public Charity | for general support of the International Budget Partnership | 4,000,000 |
| Centro de Investigacion para el Desarrollo ACNo 11 Edif D Piso 2 Mexico City 11510 MX | | FOREIGN NGO | for fostering CIDAC's Rule of Law and Economic Development projects | 250,000 |
| Centro de Investigacion y Docencia Economicas ACCarretera MexicoToluca 3655 Apartad Delegacion Alvaro Obregon 01210 MX | | Government Agency | for a research and dissemination project on public security expenditure in Mexico | 250,000 |
| Centro de Investigaciones y Estudios Superiores enAvenida Espana 1359 Colonia Moderna Guadalajara, Jalisco 44190 MX | | Government Agency | for general support of CIESAS' Center for Social Audit program | 120,000 |
| Centro de Investigaciones y Estudios Superiores enAvenida Espana 1359 Colonia Moderna Guadalajara, Jalisco 44190 MX | | Government Agency | for a project on access to Mexico's largest federal social programs in highly marginal regions | 300,000 |
| Total | | | | 638,954,613 |


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| Centro Mexicano de Derecho Ambiental ACAtilxco No 138 Col Condesa Mexico City 06140 MX | | Pub Char Mex Artcl 9 | for general support of CEMDA's litigation program | 100,000 |
| ChabotLas Positas Community College District5020 Franklin Drive Pleasanton, CA 94588 | | Government Agency | for creating a new statewide professional development program | 332,000 |
| Chamber Music America Inc305 Seventh Avenue Fifth Floor New York, NY 100016008 | | Public Charity | for support of programs in the San Francisco Bay Area | 50,000 |
| Chhandam Chitresh Das Dance Company32 Saint Charles Avenue San Francisco, CA 941323033 | | Public Charity | for general support | 60,000 |
| Child Trends Incorporated4301 Connecticut Avenue NW Suite 350 Washington, DC 200082304 | | Public Charity | for general support of the Fertility and Family Structure Program | 300,000 |
| Chinese Cultural ProductionsFort Mason Center Landmark Building C Suite 353 San Francisco, CA 941231300 | | Public Charity | for general operating support | 60,000 |
| Chronicle Season of Sharing FundPO Box 44740 San Francisco, CA 941440001 | | Public Charity | for general operating support | 50,000 |
| Cinnabar Arts Corporation3333 Petaluma Boulevard North Petaluma, CA 949521267 | | Public Charity | for general support | 35,000 |
| ClimateWorks Foundation235 Montgomery Street Suite 1300 San Francisco, CA 941043006 | | Public Charity | for a global initiative to mitigate global climate change | 350,000,000 |
| Coalition for Clean Air811 West Seventh Street Suite 1100 Los Angeles, CA 900173422 | | Public Charity | for an Environmental Health Fellowship | 250,000 |
| COFEM125 Paseo de la Plaza Suite 101 Los Angeles, CA 900122981 | | Public Charity | for general support of the Community Environmental Advocacy Program | 100,000 |
| Colectivo Ecologista Jalisco AC4315 Col Ciudad de los Ninos Zapopan, Jalisco MX | | FOREIGN NGO | for a clean and energy efficient public transportation system project in Guadalajara | 250,000 |
| The College of William and MaryPO Box 8795 Williamsburg, VA 23187 | | Government Agency | for the ongoing development of the ProjectLevel Aid PLAID database | 250,000 |
| Colorado Conservation Trust A Community Foundation2334 Broadway Suite A Boulder, CO 80304 | | Public Charity | for the Western Rangeland Trusts Capacity Building Project | 220,000 |
| Trustees of Columbia University in the City of NY2960 Broadway New York, NY 100276902 | | Public Charity | for a project to strengthen reproductive health and family planning services in subSahara Africa | 400,000 |
| Total | | | | 638,954,613 |

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| Name and address (home or business) | | | | |
| b <i>Approved for future payment</i> | | | | |
| Common Counsel Foundation678 13th Street Suite 100 Oakland, CA 94612 | | Public Charity | for the Windcall Institute | 24,935 |
| Common Sense California Institute 24255 Pacific Coast Hwy Drescher Campus Malibu, CA 90263 | | Public Charity | for general operating support | 100,000 |
| Common Sense Media650 Townsend Street Suite 375 San Francisco, CA 94037 | | Public Charity | for the Digital Ethics & Citizenship Curriculum project | 200,000 |
| The Commonwealth of Learning1055 West Hastings Street Suite 120 Vancouver, British Columbia V6E 2E9 CA | | FOREIGN NGO | for OER designed to provide professional development of teachers | 400,000 |
| Communications Consortium Media Center401 Ninth Street NW Suite 450 Washington, DC 200042142 | | Public Charity | for general operating support | 250,000 |
| Communication Network1755 Park Street Suite 260 Naperville, IL 60563 | | Public Charity | a matching grant for general operating support | 100,000 |
| Communities for a Better Environment 5610 Pacific Boulevard Suite 203 Huntington Park, CA 902552502 | | Public Charity | for general support of the Goods Movement Campaign | 50,000 |
| Community College League of California2017 O Street Sacramento, CA 958145211 | | Public Charity | for the California EDGE Campaign to promote sound education and job training policy | 125,000 |
| Community College League of California2017 O Street Sacramento, CA 958145211 | | Public Charity | for the California Policymaker Education FactFinding Mission | 25,000 |
| Community Foundation for Monterey County2354 Garden Road Monterey, CA 939405326 | | Public Charity | for a regranting initiative and leadership development program | 176,700 |
| Community Music Center544 Capp Street San Francisco, CA 941102586 | | Public Charity | for general operating support | 150,000 |
| Community Partners1000 North Alameda Street Suite 240 Los Angeles, CA 900121804 | | Public Charity | for general operating support of California Latinas for Reproductive Justice | 150,000 |
| Community School of Music and Arts 230 San Antonio Circle Mountain View, CA 940401276 | | Public Charity | for general support of the music program | 85,000 |
| CompassPoint Nonprofit Services731 Mission Street Suite 200 San Francisco, CA 941032005 | | Public Charity | for management training for organizations serving low income communities and people of color | 129,175 |
| The Conservation Fund A Nonprofit Corporation1655 N Fort Myer Drive Suite 1300 Arlington, VA 22209 | | Public Charity | for protecting Idaho's Pioneer Mountains and Craters of the Moon landscape | 75,000 |
| Total  3b | | | | 638,954,613 |


Form 990PF Part XV Line 3b - Grants and Contributions Approved for Future Payment

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| Name and address (home or business) | | | | |
| b <i>Approved for future payment</i> | | | | |
| Constitutional Accountability Center 1301 Connecticut Avenue NW Suite 502 Washington, DC 200361868 | | Public Charity | for the Global Warming and the Courts project | 50,000 |
| Consultative Group on Biological Diversity Presidio Building 1016 Second Floor PO Box 29361 San Francisco, CA 941290361 | | Public Charity | for general operating support | 35,000 |
| Consultative Group on Biological Diversity Presidio Building 1016 Second Floor PO Box 29361 San Francisco, CA 941290361 | | Public Charity | for the Health and Environmental Funders Network Project | 30,000 |
| Consumer Unity and Trust Society D217 Bhaskar Marg Bani Park Jaipur 302 016 IN | | FOREIGN NGO | for the Fostering Equity and Accountability in the Trading System FEATS project | 600,000 |
| Cornell University 410 Thurston Avenue Ithaca, NY 14853 | | Public Charity | for demographic training research and policy dissemination in subSaharan Africa | 100,000 |
| Council for a Strong America 1212 New York Avenue NW Suite 300 Washington, DC 200053998 | | Public Charity | for mobilizing law enforcement leaders to support education | 300,000 |
| Council of Chief State School Officers One Massachusetts Avenue NW Suite 700 Washington, DC 200011431 | | Public Charity | for key education leaders to develop new state assessments that promote higher order thinking skills | 100,000 |
| Council of Michigan Foundations Inc 1 South Harbor Drive Suite 3 Grand Haven, MI 494171385 | | Public Charity | for the Regional Association Government Relations Capacity Building Initiative | 100,000 |
| Council of the Great City Schools 1301 Pennsylvania Avenue NW Washington, DC 200041701 | | Public Charity | for the key performance indicators project | 200,000 |
| Council of the Great City Schools 1301 Pennsylvania Avenue NW Washington, DC 200041701 | | Public Charity | for assistance to school districts to plan for effective use of education federal stimulus funding | 250,000 |
| Council of the Great City Schools 1301 Pennsylvania Avenue NW Washington, DC 200041701 | | Public Charity | for an evaluation project | 70,000 |
| Council on Foreign Relations Inc 1779 Massachusetts Avenue NW Suite Washington, DC 200362109 | | Public Charity | for general operating support | 100,000 |
| Council on Foundations Inc 2121 Crystal Drive Ste 700 Arlington, VA 22202 | | Public Charity | for a study on scaling effective social programs for the Social Innovation Project | 70,000 |
| Creative Commons Corporation 171 Second Street Suite 300 San Francisco, CA 941053038 | | Public Charity | for general support of Creative Commons and ccLearn | 2,000,000 |
| The Crucible 1260 Seventh Street Oakland, CA 94607 | | Public Charity | for general support | 40,000 |
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| Cultural Arts Council of Sonoma County404 Mendocino Avenue Suite C Santa Rosa,CA 954016377 | | Public Charity | for general operating support | 80,000 |
| Cultural Council of Santa Cruz County2400 Chanticleer Avenue Suite G Santa Cruz,CA 950627802 | | Public Charity | for general operating support | 60,000 |
| Cutting Ball Theater131 Tenth Street Third Floor San Francisco,CA 941032604 | | Public Charity | for general operating support | 60,000 |
| Dance USA1111 Sixteenth Street NW Suite 300 Washington,DC 200364809 | | Public Charity | for general operating support | 80,000 |
| Dancer's Group1360 Mission Street Suite 200 San Francisco,CA 941032647 | | Public Charity | for general support of the Bay Area National Dance Week | 30,000 |
| Dancer's Group1360 Mission Street Suite 200 San Francisco,CA 941032647 | | Public Charity | for general support | 112,500 |
| Defenders of Wildlife1130 Seventeenth Street NW Washington,DC 200364604 | | Public Charity | for maintaining a moratorium on offshore drilling | 66,666 |
| Destiny Arts Center1000 Fortysecond Street Oakland,CA 946083621 | | Public Charity | for general operating support | 120,000 |
| Deutsche Stiftung Weltbevölkerung Gottinger Chaussee 115 Hannover D-30459 GM | | public charity | for general operating support | 330,000 |
| Development Initiatives Poverty Research LimitedFirst Floor Keward Court Wells,Somerset BA5 1DB UK | | FOREIGN NGO | for a project to improve access to high quality timely information on aid flows | 1,700,000 |
| Diablo Light Opera CompanyPO Box 5034 Walnut Creek,CA 945965034 | | Public Charity | for general support | 75,000 |
| Dimension Performing Arts Inc4340 Stevens Creek Boulevard Suite 166 San Jose,CA 951291122 | | Public Charity | for general operating support | 36,000 |
| Dimensions Dance Theatre IncorporatedMalonga Casquelourd Center for the 1428 Alice Street Third Floor Oakland,CA 946124004 | | Public Charity | for general support | 67,500 |
| Duke University2127 Campus Drive Durham,NC 27708 | | Public Charity | for general support of the Duke Foundation Research Program | 200,000 |
| East Bay Center for the Performing Arts339 Eleventh Street Richmond,CA 948013105 | | Public Charity | for general support | 180,000 |
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| East Bay Community Foundation200 Frank H Ogawa Plaza Oakland,CA 946122005 | | Public Charity | for support of small performing arts organizations in the East Bay | 50,000 |
| EastSide Arts Alliance2277 International Boulevard PO Box 17008 Oakland,CA 946017008 | | Public Charity | for general support | 40,000 |
| EcoFlight311K Aspen Airport Business Center Aspen,CO 816112582 | | Public Charity | for general support | 200,000 |
| Editorial Projects In Education Inc 6935 Arlington Road Bethesda,MD 208145270 | | Public Charity | for dissemination of information about the impact of the federal economic stimulus package on education | 175,000 |
| EdSource Inc520 San Antonio Road Suite 200 Mountain View,CA 940401217 | | Public Charity | for general support | 400,000 |
| Education Trust Inc1725 K Street NW Suite 200 Washington,DC 20006 | | Public Charity | for advocacy for a robust education data system | 500,000 |
| Education Training and Research Associates4 Carbonero Way Scotts Valley,CA 950664200 | | Public Charity | for support of the WISE Project to decrease teen pregnancy STD and HIV | 200,000 |
| El Campanil Theatre Preservation Foundation604 West Second Street Antioch,CA 945091270 | | Public Charity | for general operating support | 75,000 |
| The Energy Foundation301 Battery Street Fifth Floor San Francisco,CA 941113237 | | Public Charity | for general support | 2,168,500 |
| Environmental Defense Fund Incorporated123 Mission Street Twentyeighth Floor San Francisco,CA 94105 | | Public Charity | for improving the effectiveness of environmental policy in China | 100,000 |
| Environmental Defense Fund Incorporated123 Mission Street Twentyeighth Floor San Francisco,CA 94105 | | Public Charity | for the Clean Fleets Campaign to reduce greenhouse gas emissions in car and truck fleets | 150,000 |
| Environmental Grantmakers Association55 Exchange Place Suite 405 New York,NY 100052036 | | Public Charity | for general support | 50,000 |
| Environmental Working Group1436 U Street NW Suite 100 Washington,DC 200093987 | | Public Charity | for providing technical support for a project to publicly disclose agricultural subsidies in Mexico | 100,000 |
| Equilibres et Populations75 rue des Saints Peres Paris 75006 FR | | FOREIGN NGO | for general operating support | 325,000 |
| Stichting European Climate Foundation Tournooiveld 4 Den Haag 2511 CX NL | | FOREIGN NGO | for efforts to decarbonize the European Union and increase member countries' energy efficiency | 3,000,000 |
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| Family Care International Inc588 Broadway Suite 503 New York, NY 100123229 | | Public Charity | for general support of the International Consortium for Emergency Contraception program | 125,000 |
| Family Health InternationalPO Box 13950 Research Triangle Park, NC 277093950 | | Public Charity | for support of family planning and reproductive health activities | 500,000 |
| The Foundation of Fantasy Culture and ArtsTung Bei Street Sixth Floor Suite 9 Taipei 104 TW | | FOREIGN NGO | for any of its charitable scientific literary or educational purposes | 100,000 |
| Firebird Youth Chinese OrchestraPO Box 642098 San Jose, CA 951642098 | | Public Charity | for general support | 40,000 |
| First Voice Inc41A Parsons Street San Francisco, CA 941184116 | | Public Charity | for general support | 30,000 |
| Flyaway Productions1068 Bowdoin Street San Francisco, CA 94134 | | Public Charity | for general support of the 2010 Flyaway Art and Activism Program | 25,000 |
| FoothillDe Anza Community Colleges Foundation12345 El Monte Road Los Altos Hills, CA 940224504 | | Public Charity | for support of the Community College Open Textbook Collaborative | 750,000 |
| Fort Mason CenterFort Mason Center Landmark Building A San Francisco, CA 941231382 | | Public Charity | for general support of the Cowell Theater's In Performance Series | 30,000 |
| Foundation for California Community Colleges1102 Q Street Third Floor Sacramento, CA 958146549 | | 509(A)(3) | for support of the Community College Pathways for Foster Youth project | 150,000 |
| Foundation for California Community Colleges1102 Q Street Third Floor Sacramento, CA 958146549 | | 509(A)(3) | for the Early Assessment Program in the California Community Colleges | 200,000 |
| Frameline Inc145 Ninth Street Suite 300 San Francisco, CA 941032640 | | Public Charity | for general operating support | 67,500 |
| Fresno Metropolitan Ministry1055 North Van Ness Avenue Suite H Fresno, CA 937283457 | | Public Charity | for general support of the Environmental Health Program | 160,000 |
| Fresno Regional Foundation5250 North Palm Avenue Suite 424 Fresno, CA 937042234 | | Public Charity | for teen pregnancy prevention air quality and overall capacity building | 400,200 |
| Fresno Regional Foundation5250 North Palm Avenue Suite 424 Fresno, CA 937042234 | | Public Charity | for general support of the Air Quality Program | 100,000 |
| Fresno County Medical Society Scholarship FDN1382 East Alluvial Suite 106 Fresno, CA 937202608 | | Public Charity | for general support of the Air Quality Program | 75,000 |
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| Fundacao de Apoio a Universidade de Sao Paulo FUSAv Afranio Peixoto 14 Butanta Sao Paulo 05508-900 BR | | FOREIGN NGO | for research on climate change and alternative fuels in Brazil | 62,500 |
| Fundacion para la Aplicacion y Ensenanza de las CiAA 26540 Cali CO | | PUB CHAR EQUIV DETER | for launching the Preparation for Social Action program and building capacity in 3 African countries | 661,309 |
| Fundar Centro de Analisis e Investigacion ACNo 21 Col Villa Coy Mexico City CP 04000 MX | | FOREIGN NGO | for support of Fundar's access to information and public budget accountability projects in Mexico | 270,000 |
| Gamelan Sekar Jaya4803 Shattuck Avenue Oakland, CA 946092004 | | Public Charity | for general operating support | 35,000 |
| George Lucas Educational Foundation PO Box 3494 San Rafael, CA 94912 | | Private Operating Fd | for webinars and a web video on alternative assessments for K12 schools | 25,000 |
| Gesoc Agencia para el Desarrollo AC 133 Col Villa Coyoacan Mexico DF 04000 MX | | FOREIGN NGO | for assessing federal evaluation policies affecting performance based public spending in Mexico | 80,000 |
| Global AIDS Alliance1413 K Street NW Fourth Floor Washington, DC 200053405 | | Public Charity | for general operating support | 150,000 |
| Global Campaign for Education83 Baker Street Rosebank Johannesburg SF | | FOREIGN NGO | for advocacy efforts to increase and improve financing for quality education in developing countries | 2,011,983 |
| Global Integrity1029 Vermont Avenue NW Suite 600 Washington, DC 20005 | | Public Charity | to develop a targeted outreach and advocacy campaign to promote subnational governance reforms in Mexico | 100,000 |
| Golden Gate Performing Arts1800 Market Street PMB 100 San Francisco, CA 941026227 | | Public Charity | for general support | 60,000 |
| Golden Thread Productions499 Alabama Street Suite 450 San Francisco, CA 941102064 | | Public Charity | for general operating support | 15,000 |
| Grantmakers in the Arts604 West Galer Street Seattle, WA 981193253 | | Public Charity | for general operating support | 70,000 |
| Greater Yellowstone Coalition IncPO Box 1874 Bozeman, MT 597711874 | | Public Charity | for general support | 400,000 |
| GreatNonprofitsPO Box 1133 Palo Alto, CA 943021133 | | Public Charity | for general operating support | 40,000 |
| GrossmontCuyamaca Community College Auxiliary Orga8800 Grossmont College Drive El Cajon, CA 920201765 | | Public Charity | for a plan to improve English and math alignment across high schools and community colleges | 250,000 |
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| Gulf of Maine Research Institute350 Commercial Street Portland, ME 04106 | | Public Charity | for general support of Vital Signs an open education resource for middle school science education | 300,000 |
| Guttmacher Institute Inc125 Maiden Lane Seventh Floor New York, NY 100384912 | | Public Charity | for a project to improve understanding of ethical issues in abortion choices | 100,000 |
| President and Fellows of Harvard College124 Mount Auburn Street Cambridge, MA 02138 | | Public Charity | for general support of the Policy Design Initiative | 250,000 |
| President and Fellows of Harvard College124 Mount Auburn Street Cambridge, MA 02138 | | Public Charity | for the NGO Leaders Forum | 100,000 |
| President and Fellows of Harvard College124 Mount Auburn Street Cambridge, MA 02138 | | Public Charity | for research on the economic impacts of population reproductive health | 200,000 |
| President and Fellows of Harvard College124 Mount Auburn Street Cambridge, MA 02138 | | Public Charity | for an initiative on future directions for school reform | 60,000 |
| President and Fellows of Harvard College124 Mount Auburn Street Cambridge, MA 02138 | | Public Charity | for a randomized trial study of reading skills of middle school English learners | 89,000 |
| President and Fellows of Harvard College124 Mount Auburn Street Cambridge, MA 02138 | | Public Charity | for measuring excellence and equity in K12 classroom wiki learning environment | 192,500 |
| Headlands Center for the Arts944 Fort Barry Sausalito, CA 949652608 | | Public Charity | for support of residencies for Bay Area performing artists | 30,000 |
| A Healthy House within a MATCH Coalition1729 Canal Street Merced, CA 95340 | | Public Charity | for training of nonprofit leaders of color in the Central Valley | 53,797 |
| High Country News119 Grand Avenue Paonia, CO 814281090 | | Public Charity | for general operating support | 200,000 |
| Stichting HivosPO Box 85565 The Hague 2508 CG NL | | PUB CHAR EQUIV DETER | for general support of the Twaweza program to increase citizen engagement in East Africa | 2,800,000 |
| Stichting HivosPO Box 85565 The Hague 2508 CG NL | | PUB CHAR EQUIV DETER | for the implementation of a civil society assessment of student learning in East Africa | 2,000,000 |
| The Center for Common Concerns Inc 870 Market Street Suite 1228 San Francisco, CA 94102 | | Public Charity | for a regranting program in the San Joaquin Valley | 85,035 |
| The Hope Street GroupPO Box 712038 Los Angeles, CA 900712038 | | Public Charity | for general operating support | 400,000 |
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| Horizons Foundation870 Market Street Suite 728 San Francisco,CA 941022900 | | Public Charity | for general support of a performing arts regranting program | 57,500 |
| Horizons Foundation870 Market Street Suite 728 San Francisco,CA 941022900 | | Public Charity | for the People of Color Initiative to Build Leadership and Effectiveness | 124,660 |
| Human Rights Watch Inc350 Fifth Avenue Thirtyfourth Floor New York,NY 101183299 | | Public Charity | for general support | 133,000 |
| Human Rights Watch Inc350 Fifth Avenue Thirtyfourth Floor New York,NY 101183299 | | Public Charity | for general operating support | 140,600 |
| Institut de Formation et de Recherche DemographiquBP 1556 Yaounde CM | | FOREIGN NGO | for IFORD's charitable purposes | 100,000 |
| Immigrant Legal Resource Center 1663 Mission Street Suite 602 San Francisco,CA 941032473 | | Public Charity | for regranting and capacity building to organizations serving diverse communities | 132,705 |
| Independent Sector1602 L Street NW Suite 900 Washington,DC 200365602 | | Public Charity | for support of the Panel on the Nonprofit Sector's Ethics and Accountability Initiative | 50,000 |
| Independent Sector1602 L Street NW Suite 900 Washington,DC 200365602 | | Public Charity | for the Building Value Together initiative | 200,000 |
| INDEPTH Network11 Mensah Wood Road East Legon Accra GH | | PUBLIC CHARITY | for general operating support | 500,000 |
| INDEPTH Network11 Mensah Wood Road East Legon Accra GH | | PUBLIC CHARITY | for evaluation of reproductive health interventions | 900,000 |
| INDEPTH Network11 Mensah Wood Road East Legon Accra GH | | PUBLIC CHARITY | for support of data management and data sharing initiatives of the INDEPTH Network | 1,000,000 |
| Initiative for Global Development Financial Center Building 1215 Fourth Avenue Suite 650 Seattle,WA 98161 | | Public Charity | for a project to strengthen support among business leaders for aid reform and improved trade policy | 250,000 |
| Innovations for Poverty Action A New Jersey NP85 Willow Street New Haven,CT 065112668 | | Public Charity | for general operating support | 250,000 |
| Institute for Financial Management and ResearchEighth Floor West Wing Fountain Pla Egmore, Chennai IN | | FOREIGN NGO | for JPAL South Asia to conduct an impact evaluation of Pratham's Read India | 188,264 |
| Institute for Science and International Security236 Massachusetts Avenue NE Suite 5 Washington,DC 20002 | | Public Charity | for general operating support | 90,000 |
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| Inst for the Study of Knowledge MGMT IN EDUCATION323 Harvard Avenue Half Moon Bay, CA 940191307 | | Public Charity | for an evaluation of faculty inquiry groups at fifteen community colleges | 143,000 |
| Inst for the Study of Knowledge MGMT IN EDUCATION323 Harvard Avenue Half Moon Bay, CA 940191307 | | Public Charity | for the OER Summer Teaching Academies and continued support for the OER Commons web site | 375,000 |
| Inst for Transportation and Development POLICY127 West Twentysixth Street Suite 1002 New York, NY 100016868 | | Public Charity | for general operating support | 525,000 |
| Institute of International Education Inc809 United Nations Plaza New York, NY 100173580 | | Public Charity | for support of Fellowships in Population Reproductive Health and Economic Development | 850,000 |
| Instituto Mexicano para la Competitividad ACLeibnitz N 11 6 Piso Despacho 602 Mexico City 11590 MX | | FOREIGN NGO | for improving the quality and transparency of public spending in states and municipalities of Mexico | 150,000 |
| Instituto Tecnologico Autonomo de MexicoRio Hondo 1 Tizapan San Angel Mexico City 01000 MX | | PUB CHAR MEX ARTCL 9 | for improving the enabling environment for philanthropy and civil society in Mexico | 200,000 |
| Instream Flow Council Inc201 South Wallace Suite 11 Bozeman, MT 597154864 | | Public Charity | for improving instream flow programs for protecting and restoring aquatic ecosystems | 50,000 |
| International Center for Not for Profit Law USA1126 Sixteenth Street NW Suite 400 Washington, DC 200364837 | | Public Charity | for general support of the Partners Improving Laws Affecting Philanthropy program | 153,000 |
| International Center for Research on Women1120 Twentieth Street NW Suite 500 North Washington, DC 20036 | | Public Charity | for general operating support | 900,000 |
| International Council on Clean Transportation1225 Eye Street NW Suite 1000 Washington, DC 20005 | | Private Operating Fd | for support of ICCT's charitable programs | 2,700,000 |
| International Crisis Group1629 K Street NW Suite 450 Washington, DC 200061677 | | Public Charity | for general support | 133,000 |
| International Development Research Centre150 Kent Street Ottawa, Ontario K1R 7Y6 CA | | PUB CHAR EQUIV DETER | for general support of the Think Tanks Program | 32,500,000 |
| International Initiative for Impact Evaluation Incco Global Development Network Suite 1210 1875 Connecticut Avenue Washington, DC 20009 | | Public Charity | for general operating support | 2,000,000 |
| International Planned Parenthood Federation World3 Newhams Row London, England SE1 UK | | PUBLIC CHARITY | for advancing sexual and reproductive health and rights | 4,150,000 |
| International Planned Parenthood Federation World3 Newhams Row London, England SE1 UK | | PUBLIC CHARITY | for activities of the EuroNGOs secretariat | 730,000 |
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| INTL FOOD & AGRICULTURE TRADE POLICY COUNCIL1616 P Street NW Suite 100 Washington, DC 200361432 | | Public Charity | for general support | 250,000 |
| International Sustainable Systems Research Center605 South Palm Street Suite C La Habra, CA 906315760 | | Public Charity | for an online resource for Central Valley clean air advocates | 50,000 |
| International Women's Health Coalition333 Seventh Avenue Sixth Floor New York, NY 100015004 | | Public Charity | for general operating support | 180,000 |
| Intersection446 Valencia Street San Francisco, CA 941033415 | | Public Charity | for general support of the Red Poppy Art House | 55,000 |
| Intersection446 Valencia Street San Francisco, CA 941033415 | | Public Charity | for the San Francisco Bay Area Emerging Arts Professionals project | 110,000 |
| IntraHealth International Inc6340 Quadrangle Drive Suite 200 Chapel Hill, NC 27517 | | Public Charity | for a project to support Rwanda's commitment to population and family planning | 500,000 |
| Joe Goode Performance Group1007 General Kennedy Avenue 209 San Francisco, CA 941291404 | | Public Charity | for general support | 90,000 |
| Johns Hopkins University3400 North Charles Street Baltimore, MD 21218 | | Public Charity | for the International Reporting Project | 600,000 |
| San Francisco Unified School Dist KALW Publ RADIO 500 Mansell Street San Francisco, CA 941341858 | | Government Agency | for support of a new full time arts editor position | 100,000 |
| KITKA Inc1201 Martin Luther King Jr Way Oakland, CA 946121297 | | Public Charity | for general operating support | 30,000 |
| Kiwanja Foundation Inc4 Stocks Terrace High Street Willin Cambridge cb24 5hp UK | | Not-for-Profit | for the development of mobile tools for grassroots nonprofit organizations | 200,000 |
| Kronos Performing Arts Assn1242 Ninth Avenue San Francisco, CA 941222307 | | Public Charity | for general operating support | 135,000 |
| Kuumbwa Jazz Society3202 Cedar Street Santa Cruz, CA 950604362 | | Public Charity | for general support | 30,000 |
| La Pena Cultural Center Inc3105 Shattuck Avenue Berkeley, CA 947051822 | | Public Charity | for general support | 70,000 |
| Lamplighters Opera West Foundation PO Box 77367 San Francisco, CA 941070367 | | Public Charity | for general operating support | 30,000 |
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| Larkin Street Youth Services1138 Sutter Street San Francisco,CA 941095608 | | Public Charity | for general support of the Bayview Hunters Point 3rd Street Youth Center and Clinic | 183,770 |
| Larkin Street Youth Services1138 Sutter Street San Francisco,CA 941095608 | | Public Charity | for general support of the Bayview Hunters Point 3rd Street Youth Center and Clinic | 150,000 |
| Latino Issues Forum160 Pine Street Suite 700 San Francisco,CA 941115530 | | Public Charity | for general support of the Sustainable Development Program | 100,000 |
| Learning Games Network39 Richardson Street Winchester,MA 018901841 | | Public Charity | for the Interactive Language Social Education platform | 500,000 |
| Learning Matters Inc6 East Thirtysecond Street Eighth F New York,NY 100165422 | | Public Charity | for general operating support | 125,000 |
| Link Media Inc901 Battery Street Suite 308 San Francisco,CA 941111350 | | Public Charity | for general operating support | 1,000,000 |
| Lobster Theater ProjectPO Box 170309 San Francisco,CA 94117 | | Public Charity | for general operating support | 25,000 |
| Loco Bloco Drum and Dance Ensemble 3543 Eighteenth Street Suite 20 San Francisco,CA 941101600 | | Public Charity | for general support | 100,500 |
| Long Now FoundationFort Mason Center Building A San Francisco,CA 94123 | | Public Charity | for expansion of its performing arts project | 100,000 |
| Los Angeles Area Chamber of Commerce Foundation350 South Bixel Street Los Angeles,CA 900171418 | | Public Charity | for a statewide network of businesses that advocate for community colleges | 180,000 |
| Luna Kids Dance Inc2138 Cedar Street Berkeley,CA 947091528 | | Public Charity | for general support | 45,000 |
| Mango Tree Educational Enterprises LTDPO Box 25312 Plot 1479 Naalya Road Kampala UG | | For Profit Corporati | for a program to improve primary school reading instruction in the Lango language in northern Uganda | 240,000 |
| Margaret Jenkins Dance Studio Inc 149 Ninth Street Suite 300 San Francisco,CA 94103 | | Public Charity | for general operating support | 120,000 |
| Marie Stopes International Ltd1 Conway Street Fitzroy Square London w1t 6lp UK | | 509(A)(3) | for general operating support | 3,000,000 |
| Marin Shakespeare CompanyPO Box 4053 San Rafael,CA 949134053 | | Public Charity | for general operating support | 30,000 |
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| Name and address (home or business) | | | | |
| b <i>Approved for future payment</i> | | | | |
| Marin Symphony Assn4340 Redwood Highway Suite 409C San Rafael, CA 949032104 | | Public Charity | for general support | 55,000 |
| The Marsh A Breeding Ground for New Performance1062 Valencia Street San Francisco, CA 941102427 | | Public Charity | for general support | 75,000 |
| Massachusetts 2020 Foundation Inc One Beacon Street Suite 3404 Boston, MA 021083106 | | Public Charity | for research related to time and learning | 360,000 |
| Massachusetts Institute of Tech77 Massachusetts Avenue 26237 Cambridge, MA 021394307 | | Public Charity | for general support of the OpenCourseWare Consortium | 500,000 |
| Massachusetts Institute of Tech77 Massachusetts Avenue 26237 Cambridge, MA 021394307 | | Public Charity | for costs for US researchers involved in an impact evaluation of Pratham's Read India | 39,675 |
| Massachusetts Institute of Tech77 Massachusetts Avenue 26237 Cambridge, MA 021394307 | | Public Charity | for general support of The Abdul Latif Jameel Poverty Action Lab at the MIT | 660,000 |
| MAYA Movement for Alternatives and Youth Awareness462 7th cross 7th block Jayanagar Bangalore82, Karnataka IN | | PUB CHAR EQUIV DETER | for a project to facilitate systemic change in education in 15000 government schools in India | 2,877,124 |
| Menlo School50 Valparaiso Avenue Atherton, CA 940274401 | | Public Charity | for general support of Menlo School's MusicMenlo program | 225,000 |
| Michigan State University300 Spartan Way East Lansing, MI 48824 | | Public Charity | for developing crop standards and analyzing information systems to improve trade for African farmers | 200,000 |
| Michigan State University300 Spartan Way East Lansing, MI 48824 | | Public Charity | for the Global Food Knowledge Network | 100,000 |
| Montana ArtsPO Box 1872 Bozeman, MT 597711872 | | Public Charity | a one to one matching grant for a Northern California tour of the Muir String Q uartet | 24,000 |
| Monterey Institute of International Studies460 Pierce Street Monterey, CA 93940 | | Public Charity | a matching grant for a project to prepare for the Nuclear NonProliferation Treaty Review Conference | 30,000 |
| Monterey Institute of Technology and EducationPO Box 890 Marina, CA 939330890 | | Private Operating Fd | for developing and distributing algebra content and teacher training | 550,000 |
| Movimiento de Arte y Cultura Latino Americana510 South First Street San Jose, CA 951132806 | | Public Charity | for general support of the performing arts program | 37,500 |
| Musequality45 Priory Avenue Chiswick London, England W4 1TZ UK | | FOREIGN NGO | for a strategic plan related to Musequality's charitable purposes | 45,000 |
| Total | | | | 638,954,613 |


Form 990PF Part XV Line 3b - Grants and Contributions Approved for Future Payment

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| Na Lei Hulu I Ka Wekiu Hula Halau 1527 Twentieth Street San Francisco, CA 941072808 | | Public Charity | for general support | 35,000 |
| National Academy of Sciences500 Fifth Street NW Washington, DC 200012736 | | Public Charity | for creation of the Division of Behavioral and Social Sciences and Education Venture Fund | 150,000 |
| National Academy of Sciences500 Fifth Street NW Washington, DC 200012736 | | Public Charity | for research on 21st century competencies | 180,000 |
| National Audubon Society Inc225 Varick Street Seventh Floor New York, NY 100144304 | | Public Charity | for general support of Audubon's Alaska Program | 50,000 |
| National Audubon Society Inc225 Varick Street Seventh Floor New York, NY 100144304 | | Public Charity | for support of the Regional Integrated Sagebrush Campaign project | 100,000 |
| Ntl Campaign to Prevent Teen & Unplanned Pregnancy1776 Massachusetts Avenue NW Suite Washington, DC 200361916 | | Public Charity | for strategic outreach and partnerships | 375,000 |
| National Community Development Institute1814 Franklin Street Suite 720 Oakland, CA 946123439 | | Public Charity | for the Community Leadership Project Peer Exchange program | 60,692 |
| National Conservation System Foundation Inc679 East Second Avenue Suite 3 Durango, CO 81301 | | Public Charity | for general operating support | 200,000 |
| National Judicial CollegeJudicial College Building Reno, NV 89557 | | Public Charity | for the Dividing the Waters project | 125,000 |
| National Latina Institute for Reproductive Health50 Broad Street Suite 1937 New York, NY 100042355 | | Public Charity | for policy relevant research on Latina reproductive health issues | 175,000 |
| National Public Radio Inc635 Massachusetts Avenue NW Washington, DC 200013753 | | Public Charity | for general operating support | 795,000 |
| National Religious Partnership for the Environment49 South Pleasant Street Suite 301 Amherst, MA 010022661 | | Public Charity | for support of the National Religious Partnership for the Environment's Climate and Energy Program | 700,000 |
| National Security Archive Fund Inc 2130 H Street NW Suite 701 Washington, DC 200372521 | | Public Charity | for general operating support | 1,200,000 |
| National Security Initiative1225 Eye Street NW Suite 307 Washington, DC 200055955 | | Public Charity | for general operating support | 120,000 |
| National Wildlife Federation11100 Wildlife Center Drive Reston, VA 201905361 | | Public Charity | for general support of the Public Lands Program | 250,000 |
| Total  3b | | | | 638,954,613 |


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| b Approved for future payment | | | | |
| National Wildlife Refuge Association 1250 Connecticut Avenue NW Suite 600 Washington, DC 200362651 | | Public Charity | for engaging environmental conservation supporters | 50,000 |
| Natural Resources Defense Council Inc111 Sutter Street Twentieth Floor San Francisco, CA 941044540 | | Public Charity | for a project to accelerate the siting and transmission of renewable energy facilities | 150,000 |
| Natural Resources Defense Council Inc111 Sutter Street Twentieth Floor San Francisco, CA 941044540 | | Public Charity | for the Central Valley Environmental Entrepreneurs Project | 37,000 |
| Natural Resources Defense Council Inc111 Sutter Street Twentieth Floor San Francisco, CA 941044540 | | Public Charity | for general operating support | 916,666 |
| Natural Resources Defense Council Inc111 Sutter Street Twentieth Floor San Francisco, CA 941044540 | | Public Charity | for general support of the Natural Resources Defense Council's Clean Vehicles and Fuels program | 600,000 |
| Natural Resources Defense Council Inc111 Sutter Street Twentieth Floor San Francisco, CA 941044540 | | Public Charity | for the Central Valley Environmental Entrepreneurs project | 25,000 |
| The Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031637 | | Public Charity | for general support of the Building a Conservation Ethic in Western United States Program | 225,000 |
| The Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031637 | | Public Charity | for general support of the Conservancy's California program | 175,000 |
| The Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031637 | | Public Charity | for the conservation efforts in the Tongass National Forest | 300,000 |
| New America Foundation1899 L Street NW Suite 400 Washington, DC 200363804 | | Public Charity | for the Federal Education Budget Project | 125,000 |
| New America Foundation1899 L Street NW Suite 400 Washington, DC 200363804 | | Public Charity | for the Blueprint for Community College Student Success project | 125,000 |
| New Conservatory25 Van Ness Avenue Lower Lobby San Francisco, CA 941026060 | | Public Charity | for general support | 90,000 |
| New Philanthropy Capital3 Downstream 1 London Bridge London UK | | FOREIGN NGO | for support of charitable programs | 100,000 |
| New Teacher Center725 Front Street Suite 400 Santa Cruz, CA 950604538 | | Public Charity | for professional development in the Ravenswood City School District | 1,100,000 |
| New York State Newspapers Foundation620 Eighth Avenue New York, NY 10018 | | 509(A)(3) | for an initiative to facilitate education collaboration between US and Muslim majority nations | 125,000 |
| Total 3b | | | | 638,954,613 |

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| New York University25 West Fourth Street New York, NY 10012 | | Public Charity | for general support of the Institute for the Study of Regulation | 100,000 |
| Ninth Street Media Consortium Inc145 Ninth Street Suite 101 San Francisco, CA 941032641 | | 509(A)(3) | for general support of the Teaching Intermedia Literacy Tools education program | 50,000 |
| Ninth Street Media Consortium Inc145 Ninth Street Suite 101 San Francisco, CA 941032641 | | 509(A)(3) | for general operating support | 50,000 |
| Nonprofit Finance Fund70 West Thirtysixth Street Eleventh New York, NY 100188007 | | Public Charity | for general support of programs in the San Francisco Bay Area | 25,000 |
| North American Council for Online Learning1934 Old Gallows Road Suite 350 Vienna, VA 221824040 | | Public Charity | for a coalition around uses of federal education stimulus funding for OER adoption | 350,000 |
| North American Council for Online Learning1934 Old Gallows Road Suite 350 Vienna, VA 221824040 | | Public Charity | for general operating support | 50,000 |
| Northeast Center for a Clean Air Future Inc89 South Street Boston, MA 02111 | | Public Charity | for Canadian Strategic Greenhouse Gas projects | 340,000 |
| Oakland East Bay Symphony400 Twentyninth Street Suite 501 Oakland, CA 946093550 | | Public Charity | for general support | 142,500 |
| Open Education Resource Foundation LimitedOtago Polytechnic 3rd Floor F Block Dunedin NZ | | FOREIGN NGO | for improving reuse and interoperability between projects and training educators to develop OER | 200,000 |
| Ohio State University Foundation1480 West Lane Avenue Columbus, OH 432213938 | | Public Charity | for testing the efficacy of behavioral economics to help low income people increase savings | 50,000 |
| Old First Center for the Arts1751 Sacramento Street San Francisco, CA 941093618 | | Public Charity | for general support | 20,000 |
| One Economy Corporation1220 Nineteenth Street NW Suite 610 Washington, DC 200362437 | | Public Charity | for the Zip Road and Bay Area Digital Connectors projects | 160,000 |
| Open Space Institute Inc1350 Broadway Suite 201 New York, NY 100187799 | | Public Charity | for the public funding for land conservation project | 100,000 |
| The Open UniversityWalton Hall Milton Keynes MK7 6AA UK | | PUB CHAR EQUIV DETER | for support of the Open Learning Network OLnet | 1,340,000 |
| OpenCourseWare Consortium IncorporatedOne Broadway Eighth Floor Cambridge, MA 02142 | | Public Charity | for general operating support | 1,000,000 |
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| Oxfam America Inc226 Causeway Street Fifth Floor Boston,MA 021142206 | | Public Charity | for general support of the Trade and Agriculture Policy Unit | 250,000 |
| Partners in Population and DevelopmentPO Box 2666 Kampala UG | | FOREIGN NGO | for strengthening communications for a reinforced SouthSouth cooperation in PPD member states | 60,000 |
| Partners in Population and DevelopmentPO Box 2666 Kampala UG | | FOREIGN NGO | for any of PPDAfrican Regional Office's charitable scientific literary or educational purposes | 700,000 |
| The Pembina Foundation for Environmental ResearchBox 7558 Drayton Valley,Alberta t7a 1s7 CA | | FOREIGN NGO | for Pembina Institute's Canadian energy development program | 300,000 |
| The Pembina Foundation for Environmental ResearchBox 7558 Drayton Valley,Alberta T7A 1S7 CA | | FOREIGN NGO | for the Canadian and International Climate Change efforts | 200,000 |
| The Pennsylvania State University201 Old Main University Park,PA 16802 | | Government Agency | for collaborative doctoral training and research mentorship at the Population Research Institute | 300,000 |
| Pew Charitable Trusts2005 Market Street Suite 1700 Philadelphia,PA 191037077 | | Public Charity | for general support of the International Boreal Conservation Campaign | 2,000,000 |
| Philanthropic Research Inc4801 Courthouse Street Suite 220 Williamsburg,VA 231882678 | | Public Charity | for general operating support | 500,000 |
| Philharmonia Baroque Orchestra180 Redwood Street Suite 200 San Francisco,CA 941023281 | | Public Charity | for general operating support | 90,000 |
| Physicians for Reproductive Choice and Health Inc55 West Thirtyninth Street Tenth Fl New York,NY 100183803 | | Public Charity | for general operating support | 500,000 |
| Pacific Institute for Community Organizations2510 J Street Suite 200 Sacramento,CA 958164858 | | Public Charity | for general support and for promoting finance reform data and teacher quality | 342,500 |
| Pacific Institute for Community Organizations2510 J Street Suite 200 Sacramento,CA 958164858 | | Public Charity | for an evaluation project | 60,000 |
| Piedmont Choirs3629 Grand Avenue Oakland,CA 946102009 | | Public Charity | for general operating support | 30,000 |
| The Planned Parenthood Association of Thailand8 VibhavadiRangsit Road Bangkok 10900 TH | | FOREIGN NGO | for general support of the Asia Pacific Alliance | 90,000 |
| Planned Parenthood Golden Gate815 Eddy Street Suite 100 San Francisco,CA 941097701 | | Public Charity | for support of teen pregnancy prevention | 365,000 |
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| PlayGround268 Bush Street Suite 2912 San Francisco,CA 941043503 | | Public Charity | for general support | 30,000 |
| Playwrights Foundation Inc1616 16th Street Suite 350 San Francisco,CA 94103 | | Public Charity | for general support | 45,000 |
| Ploughshares FundFort Mason Center Building B Suite 330 San Francisco,CA 94123 | | Public Charity | for general operating support | 350,000 |
| Pocket Opera Inc469 Bryant Street San Francisco,CA 941071316 | | Public Charity | for general operating support | 40,000 |
| Population Action International1300 Nineteenth Street NW Second Fl Washington,DC 200361609 | | Public Charity | for general operating support | 660,000 |
| Population Association of America Inc 8630 Fenton Street Suite 722 Silver Spring,MD 209103812 | | Public Charity | for membership development travel grants program international outreach and Web site improvements | 317,000 |
| Population Council IncOne Dag Hammar skjold Plaza New York,NY 100172201 | | Public Charity | for general operating support | 3,000,000 |
| Population Council IncOne Dag Hammar skjold Plaza New York,NY 100172201 | | Public Charity | for research on how family planning program efforts impact fertility desires | 50,000 |
| Population Council IncOne Dag Hammar skjold Plaza New York,NY 100172201 | | Public Charity | for the videoconferencing project | 50,000 |
| Population Reference Bureau Inc1875 Connecticut Avenue NW Suite 520 Washington,DC 200095728 | | Public Charity | for general operating support | 1,500,000 |
| Portland State UniversityOffice of the President PO Box 751 Portland,OR 97207 | | Government Agency | for general support of a training program for Chinese urban planners | 200,000 |
| Project Bandaloop221 Pine Street Fourth Floor San Francisco,CA 941042705 | | Public Charity | for general operating support | 30,000 |
| Public Advocates Inc131 Steuart Street Suite 300 San Francisco,CA 941051241 | | Public Charity | for general support of the Education Program | 400,000 |
| Public Advocates Inc131 Steuart Street Suite 300 San Francisco,CA 941051241 | | Public Charity | for an evaluation project | 35,000 |
| Public Health Institute555 Twelfth Street Tenth Floor Oakland,CA 946074046 | | Public Charity | for the Public Health and Climate Change Policy project | 120,000 |
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| Public Health Institute555 Twelfth Street Tenth Floor Oakland, CA 946074046 | | Public Charity | for the Center for Collaborative Planning's Women's Health Leadership program | 70,808 |
| Public Policy Institute of California500 Washington Street Suite 600 San Francisco, CA 941112907 | | Public Charity | for a survey on public attitude of the State's education environment and rapid population growth | 433,333 |
| Public Policy Institute of California500 Washington Street Suite 600 San Francisco, CA 941112907 | | Public Charity | for the California 2025 project | 400,000 |
| Public Policy Institute of California500 Washington Street Suite 600 San Francisco, CA 941112907 | | Public Charity | for education policy research | 315,000 |
| Queer Women of Color Media Arts Project QWO CMAP59 Cook Street San Francisco, CA 941183310 | | Public Charity | for general operating support | 70,000 |
| Ragazzi Boys Chorus20 North San Mateo Drive Suite 9 San Mateo, CA 944012883 | | Public Charity | for general operating support | 30,000 |
| RAND CorporationPO Box 2138 1776 Main Street Santa Monica, CA 904072138 | | Public Charity | for studying the impact on schools of new state funding flexibility and federal stimulus funding | 150,000 |
| Reproductive Health Matters444 Highgate Studios 5379 Highgate London, England NW5 1TL UK | | FOREIGN NGO | for general operating support | 115,000 |
| The RP Group Inc1528 Sacramento Street Berkeley, CA 94702 | | Public Charity | for the BRIC project to build systems of inquiry for increasing community college student success | 475,000 |
| Research Triangle InstitutePO Box 12194 3040 Cornwallis Road Research Triangle Park, NC 277092194 | | 509(A)(3) | for an impact evaluation of l'Institut pour l'Education Populaire's ReadLearnLead Program in Mali | 719,243 |
| Results for Development Institute Inc1875 Connecticut Avenue NW Suite 1210 Washington, DC 20009 | | Public Charity | for the Transparency and Accountability Project | 200,000 |
| Revenue Watch Institute1700 Broadway 17th Floor New York, NY 10019 | | Public Charity | for general operating support | 4,000,000 |
| Rhythmic Concepts Inc765 Sixtyfirst Street Oakland, CA 946091207 | | Public Charity | for general operating support | 50,000 |
| Roadtripnationorg760 Newton Way Costa Mesa, CA 92627 | | Not-for-Profit | for the Roadtrip Nation Experience | 450,000 |
| Robert Moses Kin870 Market Street Suite 567 San Francisco, CA 941023016 | | Public Charity | for general operating support | 33,750 |
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| Rockwood Leadership Program1648 Martin Luther King Way Berkeley,CA 947092026 | | Public Charity | for an intensive leadership development program for leaders of color | 76,000 |
| Rocky Mountain Institute1739 Snowmass Creek Road Snowmass,CO 816549199 | | Public Charity | for general operating support | 150,000 |
| Rose Foundation for Communities & the EnvironmenT6008 College Avenue Suite 10 Oakland,CA 946181382 | | Public Charity | for regrants to environmental justice organizations | 103,177 |
| San Diego State University Foundation5250 Campanile Drive San Diego,CA 92182 | | Public Charity | for pilot studies of Faculty Collaborations for Course Transformation FACCTS | 240,000 |
| San Francisco Ballet Association455 Franklin Street San Francisco,CA 941024438 | | Public Charity | for general support of the San Francisco Ballet School | 250,000 |
| San Francisco Boys Chorus333 Hayes Street Suite 116 San Francisco,CA 94102 | | Public Charity | for general operating support | 40,000 |
| San Francisco Cinematheque145 Ninth Street Suite 240 San Francisco,CA 941032637 | | Public Charity | for general support | 40,000 |
| San Francisco Contemporary Music Players55 New Montgomery Street Suite 708 San Francisco,CA 941053434 | | Public Charity | for general operating support | 50,000 |
| San Francisco Film SocietyThe Presidio 39 Mesa Street Suite 110 San Francisco,CA 941291025 | | Public Charity | for incorporation and stewardship of filmmaker services once provided by Film Arts Foundation | 80,000 |
| San Francisco Foundation225 Bush Street Suite 500 San Francisco,CA 941044224 | | Public Charity | for general support of the Bay Area Livable Communities Initiative | 300,000 |
| San Francisco Foundation225 Bush Street Suite 500 San Francisco,CA 941044224 | | Public Charity | for the Environmental Health and Justice Capacity Building project | 230,000 |
| San Francisco Foundation225 Bush Street Suite 500 San Francisco,CA 941044224 | | Public Charity | for regranting and capacity building support to organizations serving diverse communities | 278,666 |
| San Francisco Jewish Film Festival145 Ninth Street Suite 200 San Francisco,CA 941032637 | | Public Charity | for general operating support | 134,000 |
| San Francisco Live Arts1021 Sanchez Street San Francisco,CA 941143312 | | Public Charity | for general support | 15,000 |
| San Francisco Performances Inc500 Sutter Street Suite 710 San Francisco,CA 941021116 | | Public Charity | for general operating support | 150,000 |
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| Museum of Performance and Design Veterans Building 401 Van Ness Avenue Fourth Floor San Francisco, CA 941024522 | | Public Charity | for general support | 60,000 |
| San Francisco SymphonyDavies Symphony Hall San Francisco,CA 941024585 | | Public Charity | for general operating support | 375,000 |
| San Jose Children's Musical Theater 1401 Parkmoor Avenue San Jose,CA 951263450 | | Public Charity | for general operating support | 85,000 |
| San Jose Multicultural Artists Guild Inc1700 Alum Rock Avenue San Jose,CA 951161301 | | Public Charity | for general support | 45,000 |
| San Jose Taiko Group IncPO Box 26895 San Jose,CA 951596895 | | Public Charity | for capacity building | 130,000 |
| San Jose Taiko Group IncPO Box 26895 San Jose,CA 951596895 | | Public Charity | for general support | 100,000 |
| Santa Rosa Players52 West Sixth Street Santa Rosa,CA 954016136 | | Public Charity | for general support | 35,000 |
| Save the Children Federation IncPO Box 950 54 Wilton Road Westport,CT 068800950 | | Public Charity | for research and advocacy to promote improvements to US development assistance | 280,000 |
| Schola Cantorum Inc2218 Old Middlefield Way Suite G Mountain View,CA 94043 | | Public Charity | for general operating support | 12,500 |
| School for Adv Research on the Human ExperiencePO Box 2188 Santa Fe,NM 87504 | | Public Charity | for the performance impact and accountability at Centers for Advanced Research Workshop | 38,000 |
| Security Council Report IncOne Dag Hammar skjold Plaza 885 2nd Avenue at 48th Street Thirt New York,NY 10017 | | Public Charity | for general operating support | 333,333 |
| SEW Productions Inc777 Jones Street San Francisco,CA 94109 | | Public Charity | for general operating support | 60,000 |
| ShadowLight Productions22 Chattanooga Street San Francisco,CA 941143025 | | Public Charity | for general support | 30,000 |
| Shotgun Players Inc1901 Ashby Avenue Berkeley,CA 947032505 | | Public Charity | for general support | 75,000 |
| Silicon Valley Community Foundation 2440 West El Camino Real Suite 300 Mountain View,CA 940401498 | | Public Charity | for regranting and capacity building support to organizations serving diverse communities | 253,333 |
| Total | | | | 638,954,613 |


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| Silicon Valley Community Foundation 2440 West El Camino Real Suite 300 Mountain View,CA 940401498 | | Public Charity | for general support of the 2009 Holiday Fund | 50,000 |
| Silicon Valley Council of Nonprofits 1400 Parkmoor Avenue Suite 130 San Jose,CA 95126 | | Public Charity | for technical assistance for organizations serving low income people and communities of color | 60,692 |
| Silicon Valley Education Foundation 1400 Parkmoor Avenue Suite 200 San Jose,CA 951263798 | | Public Charity | for a blog and community forums on education reform | 313,000 |
| Silicon Valley Education Foundation 1400 Parkmoor Avenue Suite 200 San Jose,CA 951263798 | | Public Charity | for an evaluation project | 50,000 |
| Smuin Ballets SF44 Gough Street Suite 103 San Francisco,CA 94103 | | Public Charity | for general operating support | 48,000 |
| Social and Environmental Entrepreneurs SEE Inc20110 Rockport Way Malibu,CA 902655340 | | Public Charity | for the East Yard Communities for Environmental Justice project | 55,000 |
| Social Science Research CouncilOne Peirrepont Plaza 15th Floor Brooklyn,NY 11201 | | Public Charity | for sourcing refining accelerating testing and launching OER products | 500,000 |
| Somos Mayfair Inc370B South King Road San Jose,CA 95116 | | Public Charity | for general operating support | 180,000 |
| Sonoma County Repertory Theater104 North Main Street Santa Rosa,CA 95472 | | Public Charity | for general support | 45,000 |
| Sonora Ciudadana ACBlvd Jose Maria Morelos 78C Hermosillo,Sonora 83250 MX | | FOREIGN NGO | for general support for its charitable purposes | 105,000 |
| South African Institute for Distance EducationPO Box 31822 Braamfontein 2017 SF | | FOREIGN NGO | for the OER Africa project | 1,294,000 |
| South African Institute for Distance EducationPO Box 31822 Braamfontein 2017 SF | | FOREIGN NGO | for strategic planning and related to SAIDE's charitable purposes | 25,000 |
| South African Institute for Distance EducationPO Box 31822 Braamfontein 2017 SF | | FOREIGN NGO | for the development of open educational resources to support health education in Africa | 375,599 |
| Southeast Alaska Conservation Council Inc SEACC419 Sixth Street Suite 200 Juneau,AK 99801 | | Public Charity | for the conservation efforts in the Tongass National Forest | 100,000 |
| Southwest Energy Efficiency Project LLC2260 Baseline Road Suite 212 Boulder,CO 80302 | | Public Charity | for the Arizona Energy Plan | 160,000 |
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| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for the Experiments on Governance and Politics project | 116,640 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for the research of Kenneth J Arrow Senior Fellow Stanford Institute for Economic Policy Research | 60,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for a highlevel track two dialogue between the US and Chinese nuclear weapons experts | 300,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for general support of the Stanford Lively Arts program | 200,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for general support of the Stanford Institute for Economic Policy Research | 500,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for implementing a study to evaluate the impact of Prajayatna's schooling program in India | 865,949 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for general support of the Institute for Research on Education Policy and Practice | 375,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for the Stanford Social Innovation Review | 500,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for the Toward a World Free of Nuclear Weapons project | 150,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for the development of a strategic plan for the Center for Advanced Study in the Behavioral Sciences | 50,000 |
| Board of Trustees of the Leland Stanford Jnr Univ450 Serra Hall Stanford, CA 943052070 | | Public Charity | for general support of the Center on Democracy Development and the Rule of Law | 300,000 |
| State of Colorado136 State Capitol Building Denver, CO 80203 | | Government Agency | for clean energy development in Colorado | 50,000 |
| Stern Grove Festival Association44 Page Street Suite 600 San Francisco, CA 941025972 | | Public Charity | for general support | 112,500 |
| Sustainable Northwest813 SW Alder Street Suite 500 Portland, OR 97205 | | Public Charity | for general operating support | 100,000 |
| Tannery Arts Center Inc337 Locust Street Santa Cruz, CA 95061 | | Public Charity | a challenge grant for Phase III of a construction and renovation project | 500,000 |
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|--|---|--------------------------------|---|-------------|
| Name and address (home or business) | | | | |
| b <i>Approved for future payment</i> | | | | |
| Teach for America Inc315 West Thirtysixth Street Sixth F New York, NY 10018 | | Public Charity | for increasing the impact of corps members in the San Francisco Bay Area | 150,000 |
| Teachers Without Borders321 Third Avenue South Suite 304 Seattle, WA 981044602 | | Public Charity | for development of Open Educational Resources for teachers with Scholastic Inc | 722,500 |
| Teachers Without Borders321 Third Avenue South Suite 304 Seattle, WA 981044602 | | Public Charity | for general operating support | 250,000 |
| Team Up for Youth310 Eighth Street Suite 300 Oakland, CA 946074253 | | Public Charity | for general operating support | 75,000 |
| Teatro VisionMexican Heritage Plaza 1700 Alum Rock Avenue Suite 265 San Jose, CA 951161301 | | Public Charity | for general support | 150,000 |
| TechSoup Global435 Brannan Street Suite 100 San Francisco, CA 94107 | | Public Charity | for TechSoup Global's development of the NGO Repository of Equivalency Determinations | 250,000 |
| The China Institute of International StudiesNo3 Toutiao Taijichang Beijing 100005 CH | | FOREIGN NGO | for meetings among US and Chinese officials on China's role in global disarmament | 55,000 |
| Art Re Grup Inc2948 Sixteenth Street San Francisco, CA 941033613 | | Public Charity | for general support | 45,000 |
| Theatre Rhinoceros Incorporated ArtHouse 1360 Mission Street Suite 200 San Francisco, CA 941032647 | | Public Charity | for general operating support | 30,000 |
| TheatreWorksPO Box 50458 Palo Alto, CA 943030458 | | Public Charity | for general operating support | 112,500 |
| Theodore Roosevelt Conservation Partnership Inc555 Eleventh Street NW Sixth Floor Washington, DC 200041314 | | Public Charity | for the Sportsmen for Responsible Energy Development project | 200,000 |
| Tibetan Association of Northern California2288 Fulton Street Suite 312 Berkeley, CA 94704 | | Public Charity | for Tibetan music and dance education programs and performances | 60,000 |
| Tides Center1014 Torney Avenue San Francisco, CA 941291755 | | Public Charity | for general operating support for the Africa Grantmakers' Affinity Group | 20,000 |
| Tides Center1014 Torney Avenue San Francisco, CA 941291755 | | Public Charity | for support of LeaderSpring to provide leaders of color with leadership development opportunities | 50,540 |
| Tides Center1014 Torney Avenue San Francisco, CA 941291755 | | Public Charity | for the Women's Leadership Circles | 44,508 |
| Total  3b | | | | 638,954,613 |

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| Tides FoundationPO Box 29198 San Francisco,CA 941290198 | | Public Charity | for reducing the environmental impacts of oil and gas development in Northern Canada | 2,000,000 |
| Tides FoundationPO Box 29198 San Francisco,CA 941290198 | | Public Charity | for support of HIVAIDS and family planning reproductive health projects in Africa | 675,000 |
| Tides FoundationPO Box 29198 San Francisco,CA 941290198 | | Public Charity | for the Connect US NGO Nuclear Security Summit | 50,000 |
| Tiri The GovernanceAccessLearning Network3rd Flr Downstream Bldg 1 London br London se1 9bg UK | | FOREIGN NGO | for general support of Publish What You Fund | 350,000 |
| TransFormCA436 Fourteenth Street Suite 600 Oakland,CA 94612 | | Public Charity | for design and implementation of Sustainable Community Strategies in California | 300,000 |
| Transparencia Mexicana ACDulce Olivia 73 Villa Coyoacan Mexico City MX | | PUB CHAR EQUIV DETER | for general support | 200,000 |
| Transparency International eVAIt Moabit 96 Berlin 10559 GM | | FOREIGN NGO | for a supplement to support the implementation of the African Education Watch project | 221,000 |
| Trips for Kids610 Fourth Street San Rafael,CA 949013211 | | Public Charity | for general operating support | 40,000 |
| Trout Unlimited1300 North Seventeenth Street Suite 500 Arlington,VA 222093801 | | Public Charity | for general support of the Western Water and Public Lands programs | 4,015,000 |
| Trout Unlimited1300 North Seventeenth Street Suite 500 Arlington,VA 222093801 | | Public Charity | for prevention of development of Pebble Mine in Bristol Bay | 150,000 |
| Trust for Public Land116 New Montgomery Street Fourth Fl San Francisco,CA 941053638 | | Public Charity | for general support of the West Conservation Finance Program | 725,000 |
| Trust for Public Land116 New Montgomery Street Fourth Fl San Francisco,CA 941053638 | | Public Charity | for general support of the Parks for the PeopleBay Area Program | 200,000 |
| Trust for Public Land116 New Montgomery Street Fourth Fl San Francisco,CA 941053638 | | Public Charity | for support of the Montana Legacy Project | 100,000 |
| Trustees of Tufts College28 Sawyer Avenue Medford,MA 02155 | | Public Charity | for general support of the Energy Technology Innovation Policy program | 498,260 |
| Union for African Population StudiesPO Box A408 Ntnl Popltn Council Ministries Accra GH | | FOREIGN NGO | for operation of the secretariat and organizational strengthening | 150,000 |
| Total | | | | 638,954,613 |

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| Name and address (home or business) | | | | |
| b <i>Approved for future payment</i> | | | | |
| Union of Concerned Scientists IncTwo Brattle Square Cambridge, MA 022389105 | | Public Charity | for general support of the Clean Vehicles Program | 600,000 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for SEGA to evaluate FUNDAEC's Tutorial Learning System in Honduras for expansion to Africa | 511,431 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for general support of Policy Analysis for California Education | 600,000 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for general support of the Young Musicians Program | 450,000 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for general support of Cal Performances | 180,000 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for PACE to support California's participation in the American Diploma Project | 87,500 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for research into institutional and instructional changes in basic skills education | 100,000 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for general support of the Educational Technology Services program | 275,000 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for inclusion of a transparency and accountability component in the USMexican Futures Forum | 175,000 |
| Regents of the Univ of California at Berkeley171 University Hall Berkeley, CA 94720 | | Public Charity | for restoration of student enrollment | 42,000 |
| The Regents of the University of California1480 Drew Avenue Davis, CA 95616 | | Public Charity | for developing land use and transportation policies to reduce greenhouse gas emissions in California | 150,000 |
| The Regents of the University of California1480 Drew Avenue Davis, CA 95616 | | Public Charity | for a project on the distribution of public transfers and their impact on rural household welfare | 200,000 |
| The Regents of the University of California307 Administration Building Irvine, CA 927173350 | | Public Charity | for the Open Content Study Project | 320,000 |
| The Regents of the University of California10920 Wilshire Boulevard Suite 1100 Los Angeles, CA 90095 | | Public Charity | for general support for the Institute for Democracy Education and Access | 400,000 |
| The Regents of the University of California10920 Wilshire Boulevard Suite 1100 Los Angeles, CA 90095 | | Public Charity | for an evaluation project | 21,250 |
| Total  3b | | | | 638,954,613 |

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| b <i>Approved for future payment</i> | | | | |
| The Regents of the University of California9500 Gilman Drive La Jolla, CA 92093 | | Public Charity | for a research and dissemination project on the governance of public health in Mexico | 148,200 |
| The Regents of the University of California44 Montgomery Street San Francisco, CA 94143 | | Public Charity | for general support of the Center for Reproductive Health Research and Policy | 400,000 |
| The Regents of the University of California44 Montgomery Street San Francisco, CA 94143 | | Public Charity | for general support of the New Generation Health Center | 406,000 |
| The Regents of the University of CaliforniaCarriage House UC Santa Cruz, CA 95064 | | Public Charity | for support of Ravenswood City School District's afterschool and summer programs | 400,000 |
| The Regents of the University of CaliforniaCarriage House UC Santa Cruz, CA 95064 | | Public Charity | for exercising information rights for accountability on rural development policy in Mexico | 249,000 |
| University of California Berkeley Foundation2080 Addison Street 4200 Berkeley, CA 94720 | | Public Charity | for a challenge grant to endow 100 faculty chairs | 73,000,000 |
| University of California Berkeley Foundation2080 Addison Street 4200 Berkeley, CA 94720 | | Public Charity | for the creation of an inhouse investment company | 3,000,000 |
| University of Cape TownPrivate Bag X3 Rondebosch Cape Town SF | | PUB CHAR EQUIV DETER | for assisting East African countries in economic commodity and infrastructure development | 67,500 |
| University of Colorado Foundation Inc 4740 Walnut Street Boulder, CO 80309 | | Public Charity | for the Physics Education Technology Project PhET | 600,000 |
| The Regents of the University of Colorado4740 Walnut Street Boulder, CO 80309 | | Public Charity | for general support of the African Population Studies Research and Training Program | 1,100,000 |
| The Regents of the University of Michigan503 Thompson Street Ann Arbor, MI 48104 | | Public Charity | for the continued development of open educational resources to support health education in Africa | 624,401 |
| University of Ottawa75 Laurier Avenue East Ottawa, Ontario K1N 6N5 CA | | FOREIGN NGO | for a dialogue between Indian and Pakistani policy makers on nuclear policy issues | 30,000 |
| Trustees of the University of Pennsylvania3440 Market Street Suite 560 Philadelphia, PA 19104 | | Public Charity | for support of the Center on Continuous Instructional Improvement | 1,830,000 |
| University of Southern California840 Childs Way Los Angeles, CA 90089 | | Public Charity | for a project to monitor community college students' progress to degrees and careers | 250,000 |
| University of Southern California840 Childs Way Los Angeles, CA 90089 | | Public Charity | for the Science of Climate Justice Project | 150,000 |
| Total | | | | 638,954,613 |


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| b <i>Approved for future payment</i> | | | | |
| University of Texas FoundationOne University Station D5600 Austin, TX 78712 | | Public Charity | for support of the California Leadership Alliance for Student Success | 275,000 |
| The University of Texas at Dallas800 West Campbell Road Richardson, TX 750803021 | | Government Agency | for a study on improving teacher quality and its effect on student results | 81,000 |
| University of the WitwatersrandPrivate Bag 3 Wits 2050 Johannesburg 2193 SF | | PUB CHAR EQUIV DETER | for general operating support for the University of Witwatersrand's Population Program | 219,500 |
| University of Washington4333 Brooklyn Avenue NE Box 359504 Seattle, WA 981959504 | | Government Agency | for fiscal analyses to inform states and districts on best uses of education stimulus funding | 100,000 |
| University of Wisconsin System1860 Van Hise Hall 1220 Linden Drive Madison, WI 53706 | | Government Agency | for research on how family planning impacts human capital formation | 30,000 |
| University of Wyoming Foundation 1200 E Invinson Avenue Laramie, WY 820713971 | | Public Charity | for the Engineering Schools of the West Initiative | 461,500 |
| Virginia Organizing Project Inc703 Concord Avenue Charlottesville, VA 229035208 | | Public Charity | for Environmental Health Sciences' media and communications programs | 125,000 |
| Vocal Arts InstitutePO Box 1573 Lafayette, CA 945491573 | | Private Foundation | for support of Open Opera | 10,000 |
| The Wallace Alexander Gerbode Foundation111 Pine Street Suite 1515 San Francisco, CA 941115624 | | Private Foundation | for general support of a regranting program to support young California performing artists | 237,875 |
| Walter and Elise Haas FundOne Lombard Street Suite 305 San Francisco, CA 941111130 | | Private Foundation | for general support of the Creative Work Fund | 255,000 |
| WestEd730 Harrison Street San Francisco, CA 941071242 | | Government Agency | for increasing community college student success through innovative literacy instruction | 145,000 |
| Western Governors Foundation1600 Broadway Suite 1700 Denver, CO 80202 | | 509(A)(3) | for the Wildlife Corridors Initiative | 100,000 |
| Western Organization of Resource220 South 27th Street Suite B Billings, MT 591014106 | | Public Charity | for general support of the WORC Energy Education program | 275,000 |
| Western Resource Advocates2260 Baseline Road Suite 200 Boulder, CO 803027740 | | Public Charity | for general support of the Energy and Land programs | 215,000 |
| Western Resource Advocates2260 Baseline Road Suite 200 Boulder, CO 803027740 | | Public Charity | for a project to prevent oil shale development in the Rocky Mountain West | 200,000 |
| Total | | | | 638,954,613 |

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| Name and address (home or business) | | | | |
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| Wilderness Society1615 M Street NW Washington, DC 200363209 | | Public Charity | for the Protecting the Northern Sonoran Desert project | 30,000 |
| Wildlife Conservation Society2300 Southern Boulevard Bronx, NY 104601068 | | Public Charity | for support of the Ecological Connectivity in the West project | 100,000 |
| Women's Foundation of California340 Pine Street Suite 302 San Francisco, CA 941043235 | | Public Charity | for a regranting program as part of the Community Leadership Project | 202,306 |
| World Arts WestFort Mason Center Landmark Building D San Francisco, CA 941231382 | | Public Charity | for general support | 105,000 |
| World Health Organization20 Avenue Appia Geneva 27 ch 211 SZ | | International 22 U S | for support of Special Programme of Research Development & Research Training in Human Reproduction | 400,000 |
| Yale UniversityPO Box 2038 New Haven, CT 06520 | | Public Charity | for general support of the China Law Center of Yale Law School | 4,000,000 |
| Yale UniversityPO Box 2038 New Haven, CT 06520 | | Public Charity | for support of the Open Educational Resources Video Lecture Project | 790,000 |
| Yale UniversityPO Box 2038 New Haven, CT 06520 | | Public Charity | for making published scientific research on the environment available to public and nongovernmental organizations in developing countries | 70,000 |
| Yale UniversityPO Box 2038 New Haven, CT 06520 | | Public Charity | for research on reproductive health in Ghana | 300,000 |
| Yerba Buena Arts and Events760 Howard Street San Francisco, CA 941033119 | | Public Charity | for general support | 52,500 |
| Youth Movement IncPO Box 3122 Oakland, CA 94609 | | Public Charity | for general operating support | 100,000 |
| Youth Speaks Inc1663 Mission Street Suite 604 San Francisco, CA 94103 | | Public Charity | for general support | 50,000 |
| Zaccho SF1777 Yosemite Avenue Studio 330 San Francisco, CA 941242688 | | Public Charity | for general operating support | 50,000 |
| Zellerbach Family Foundation575 Market Street Suite 2950 San Francisco, CA 94105 | | Private Foundation | for general support of the Community Arts Distribution Committee | 300,000 |
| ZeroDivide425 Bush Street Suite 300 San Francisco, CA 94108 | | Public Charity | for the Community Leadership Project a partnership to serve lowincome and diverse communities | 121,384 |
| Total | | | | 638,954,613 |

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| Name and address (home or business) | | | | |
| b <i>Approved for future payment</i> | | | | |
| ZeroOne The Art and Technology Network1346 The Alameda Suite 7109 San Jose,CA 951265006 | | Public Charity | for production of ZeroOne San Jose An International Festival of Art on the Edge | 75,000 |
| Zohar Dance Company4000 Middlefield Road Building L Ro Palo Alto,CA 943034739 | | Public Charity | for general support | 52,500 |
| Total  3b | | | | 638,954,613 |

TY 2009 Accounting Fees Schedule

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|-----------------------------------|---------|--------------------------|------------------------|---|
| PRICEWATERHOUSE COOPERS LLP | 467,989 | 234,190 | | 198,799 |
| ACCOUNTING FEES PAID LESS THAN | | | | |
| \$50,000 | 2,500 | | | 2,500 |

**TY 2009 All Other Program
Related Investments Schedule**

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

| Category | Amount |
|----------|--------|
| NONE | |

TY 2009 Compensation Explanation**Name:** The William & Flora Hewlett Foundation**EIN:** 94-1655673

| Person Name | Explanation |
|---------------------------|--|
| PAUL BREST | In 2009, Mr Brest's contributions to employee benefit plans include the cost of medical coverage, contributions to a 403(b) retirement account, and a retention compensation of \$53,191. The retention compensation was earned, but not paid during 2009. It is set aside by the Foundation and can be paid upon the satisfactory conclusion of his retention period. IRS guidelines require that this charge be reported as a benefit on IRS Form 990PF, whether or not the payment is eventually awarded. |
| LAURANCE R HOAGLAND JR | In 2009, Mr Hoagland's compensation of \$1,705,532 included base salary and a performance bonus. |
| LAWRENCE MENDENHALL | In 2009, Mr Mendenhall's compensation included \$50,263 of relocation related expenses. |

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2009 Depreciation Schedule

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

| Description of Property | Date Acquired | Cost or Other Basis | Prior Years' Depreciation | Computation Method | Rate / Life (# of years) | Current Year's Depreciation Expense | Net Investment Income | Adjusted Net Income | Cost of Goods Sold Not Included |
|-------------------------|---------------|---------------------|---------------------------|--------------------|--------------------------|-------------------------------------|-----------------------|---------------------|---------------------------------|
| BUILDING | | 20,789,055 | 3,360,304 | SL | | 514,682 | | | |
| FURNITURE | | 1,745,740 | 956,219 | SL | | 334,105 | | | |
| FIXTURES | | 3,011,695 | 1,662,242 | SL | | 365,613 | | | |
| AUDIO VISUAL EQUIP | | 672,281 | 586,101 | SL | | 16,750 | | | |
| COMPUTER SOFTWARE | | 628,311 | 659,424 | SL | | 56,927 | | | |
| COMPUTER HARDWARE | | 808,678 | 483,923 | SL | | 225,053 | | | |
| LEASED LAND IMPROV | | 3,646,978 | 880,686 | SL | | 136,866 | | | |
| LEASED LAND | | 10,627,660 | 1,427,605 | SL | | 213,819 | | | |

TY 2009 Distribution from Corpus Election

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

Election: PURSUANT TO INTERNAL REVENUE CODE 4942(G)(3) AND TREASURY REGULATION 53.4942(A)-3(D)(2), THE FOUNDATION HEREBY ELECTS TO TREAT \$21,670,000 OF CURRENT YEAR (2009) QUALIFYING DISTRIBUTIONS (IN EXCESS OF THE IMMEDIATELY PRECEDING YEAR'S UNDISTRIBUTED INCOME) AS BEING MADE OUT OF CORPUS. OF THIS AMOUNT, \$8,670,000 REPRESENTS CASH PAYMENTS RECEIVED BY THE FOUNDATION IN 2009 FROM THE BILL AND MELINDA GATES FOUNDATION IN PARTIAL FULFILLMENT OF A \$40 MILLION GRANT APPROVED IN 2006, AS WELL AS A \$13,000,000 CASH PAYMENT FROM THE BILL AND MELINDA GATES FOUNDATION FOR A 2009 APPROVED GRANT. DECLARATION BY SUSAN KETCHAM, TREASURER

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2009 Expenditure Responsibility Statement

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

| Grantee's Name | Grantee's Address | Grant Date | Grant Amount | Grant Purpose | Amount Expended By Grantee | Any Diversion By Grantee? | Dates of Reports By Grantee | Date of Verification | Results of Verification |
|--|--|------------|--------------|--|----------------------------|---------------------------|-----------------------------|----------------------|-------------------------|
| Alternativas y Capacidades AC | Av Luis Cabrera 1381 Mexico City 10400 MX | 2009-02-26 | 41,000 | for assessing the design execution and impact of social programs provided by NGO intermediaries | 41,000 | NO | 1/15/2010 | | |
| Anus Assn for Regional and Intl Univ | Tafelstrasse 11 Baden 5405 SF | 2009-05-05 | 50,000 | for a project with twelve European countries to establish a regional nuclear waste repository | 50,000 | NO | 3/18/2010 | | |
| Artto 19 Rsrch & Info Cntr on Cntrship | 68 Amwell Street London, England EC1R 1UQ UK | 2009-10-22 | 650,000 | for improving access to information in Mexico and East and West Africa | 650,000 | NO | 4/21/2010 | | |
| Association of Bay Area Governments | 101 Eighth Street Oakland, CA 946074756 | 2009-12-15 | 50,000 | for the San Francisco Bay Area Restoration Authority | | NO | Pending | | |
| Centro de Invstgcn para el Desarrollo AC | No 11 Edif D Pso 2 Mexico City 11510 MX | 2009-01-30 | 250,000 | for fostering CIDAC's Rule of Law and Economic Development projects | 250,000 | NO | 2/23/2010 | | |
| Centro de Transporte Sustentable de Mex | 54 Col Villas Coyacan Mexico City 04000 MX | 2009-12-14 | 690,000 | for promoting quality public transportation in Mexico | | NO | Pending | | |
| Centro de Transporte Sustentable de Mex | 54 Col Villas Coyacan Mexico City 04000 MX | 2009-06-16 | 35,000 | for research on human exposure to vehicle pollution in Monterrey Mexico | 35,000 | NO | 3/18/2010 | | |
| Centro Mano Molina para Estudios Estrat | Emerson 316 Despacho 202 Mexico City C P 11570 RM | 2009-04-07 | 1,000,000 | for general support for the organization's charitable purposes | 1,000,000 | NO | 4/14/2010 | | |
| Centro Mexicano de Derecho Ambiental AC | Atlixco No 138 Col Condesa Mexico City 06140 MX | 2009-06-30 | 475,000 | for general support of CEMDA's Air and Energy Program | 475,000 | NO | 7/14/2010 | | |
| Colectivo Ecologista Jalisco AC | 4315 Col Ciudad de los Ninos Zapopan, Jalisco 46X | 2009-01-13 | 100,000 | for general support for the organization's charitable purposes | 100,000 | NO | 3/1/2010 | | |
| Dvlpmnt Initiatives Poverty Rsrch Rtd | First Floor Keward Court Wells, Somerset BA5 1DB UK | 2009-08-07 | 400,000 | for a project to improve access to high quality timely information on aid flows | 400,000 | NO | 3/5/2010 | | |
| Ecojustice Canada Society | 214131 Water Street Vancouver, British Columbia V6B 4M3 CA | 2009-03-10 | 150,000 | for reducing the environmental impacts of oil and gas development in Northern Canada | 114,659 | NO | 2/23/2010 | | |
| Education First Consulting LLC | PO Box 22871 Seattle, WA 98122 | 2009-12-16 | 100,000 | for technical assistance on increasing high school graduation and career readiness | 8,073 | NO | 4/26/2010 | | |
| El Poder del Consumidor AC | | 2009-11-03 | 45,000 | for a project to promote the expansion of sustainable transportation in large Mexican cities | 11,041 | NO | 3/17/2010 | | |
| Energia Tecnologia y Educacion SC | 24203 Delegacion Alvaro Obregón Mexico City CP 01050 MX | 2009-07-27 | 40,000 | for creating renewable energy and efficiency best practices for use by the Energy Transition Fund | 32,000 | NO | 1/2/2010 | | |
| Equilibres et Populations | 75 rue des Saints Peres Paris 75006 FR | 2009-06-22 | 325,000 | for general support for the organization's charitable purposes | 325,000 | NO | 3/10/2010 | | |
| Equilibres et Populations | 75 rue des Saints Peres Paris 75006 FR | 2009-12-11 | 200,000 | for support of a Francophone conference on family planning and reproductive health in West Africa | | NO | Pending | | |
| Fundacao a Universidade de Sao Paulo FUS | Av Afranio Pexoto 14 Butanta Sao Paulo 05508-900 BR | 2009-03-13 | 62,500 | for research on climate change and alternative fuels in Brazil | 62,500 | NO | 1/20/2010 | | |
| Futures Group International LLC | One Thomas Circle NW Suite 200 Washington, DC 200055805 | 2009-05-20 | 250,000 | for the 2009 Round of the Family Planning Program Effort Index | 184,717 | NO | 4/6/2010 | | |
| Gesoc Agencia para el Desarrollo AC | 133 Col Villa Coyacan Mexico DF 04000 MX | 2009-02-26 | 80,000 | for assessing federal and state policies to implement performancebased public spending in Mexico | 80,000 | NO | 11/26/2009 | | |
| Gesoc Agencia para el Desarrollo AC | 133 Col Villa Coyacan Mexico DF 04000 MX | 2009-12-14 | 170,000 | for assessing federal evaluation policies affecting performancebased public spending in Mexico | 24,072 | NO | 3/1/2010 | | |
| Global Campaign for Education | 83 Baker Street Rosebank Johannesburg SF | 2009-05-12 | 1,187,017 | for advocacy efforts to increase and improve financing for quality education in developing countries | 1,187,017 | NO | 5/12/2010 | | |
| Gynuity Health Projects LLC | 15 East 26TH Street Suite 801 New York, NY 100101505 | 2009-10-29 | 300,000 | for general support for the organization's charitable purposes | 227,598 | NO | 3/4/2010 | | |
| Hope Global Consulting LLC | 378A San Jose Ave San Francisco, CA 94110 | 2009-12-07 | 40,000 | for research on donor behavior | | NO | Pending | | |
| IET Foundation | 108 South Edmndge Way Golden, CO 804015320 | 2009-10-23 | 390,000 | for the China Open Resources for Education project | 54,226 | NO | 3/18/2010 | | |
| Inicativa Ciudadana y Desarrollo Social | No 80 Col Ninos Heroes Mexico City 03440 MX | 2009-02-26 | 217,500 | for general support for the organization's charitable purposes | 162,866 | NO | 3/1/2010 | | |
| Inicativa Ciudadana y Desarrollo Social | No 80 Col Ninos Heroes Mexico City 03440 MX | 2009-08-20 | 40,000 | For an organizational assessment and strategic planning review | 9,277 | NO | 3/2/2010 | | |
| Institute for Financial Mgmt & Rsrch | 8th Flr West Wing Fountain Plaza Egmore, Chennai 600 008 IN | 2009-06-09 | 530,533 | for JPAL South Asia to conduct an impact evaluation of Pratham's Read India | 530,533 | NO | 5/19/2010 | | |
| Instituto de Energia e Meio Ambiente | 202 10 conjunto 101 Sao Paulo 05428-000 BR | 2009-07-27 | 1,550,000 | for promoting clean air and sustainable mobility policies in Brazil | 652,959 | NO | 3/29/2010 | | |
| Instituto de Energia e Meio Ambiente | 202 10 conjunto 101 Sao Paulo 05428-000 BR | 2009-07-16 | 25,000 | for the videoconferencing project | 25,000 | NO | 7/16/2010 | | |
| Inst Mexicano para la Competitividad AC | Lebnitz N 11 6 Pso Despacho 602 Mexico City 11590 MX | 2009-12-14 | 684,000 | for IMCO's research and analysis on economic competitiveness in Mexico | 233,125 | NO | 3/2/2010 | | |
| Inst Mexicano para la Competitividad AC | Lebnitz N 11 6 Pso Despacho 602 Mexico City 11590 MX | 2009-06-30 | 150,000 | for improving the quality and transparency of public spending in states and municipalities of Mexico | 150,000 | NO | 3/10/2010 | | |
| Intl Union for the Scntfc Stdy of popltn | 35 rue Nic 75980 Paris Cedex 20 Paris 75980 FR | 2009-06-09 | 200,000 | for general support for the organization's charitable purposes | 200,000 | NO | 2/19/2010 | | |
| Intl Union for the Scntfc Stdy of popltn | 35 rue Nic 75980 Paris Cedex 20 Paris 75980 FR | 2009-12-11 | 400,000 | for a Francophone network to strengthen population sciences training programs | 7,334 | NO | 2/19/2010 | | |
| Japanese Org for Intl Cooperation | Hoken Kakan Shinkan Bldg BF110 Tokyo 162-0843 JA | 2009-10-01 | 150,000 | for general support for the organization's charitable purposes | 150,000 | NO | 6/30/2010 | | |
| Locallis SC | Corregidora N 612 Centro Historico Queretaro 76000 MX | 2009-05-18 | 1,349 | for producing budget information for local authorities and citizens in some municipalities in Mexico | 1,349 | NO | 3/1/2010 | | |
| London Schl of Hygiene & Tropical Mdcn | Keppel Street London, England WC1e 7HT UK | 2009-01-21 | 80,500 | for research on how female labor supply impacts fertility in Africa | 80,500 | NO | 6/29/2010 | | |
| MX Evalua Cntr de Analisis de Politcas | 11D 201 Col Los Morales Polanco Mexico DF 11510 MX | 2009-12-16 | 50,000 | for starting its public finance program defining its mid- and long-term agenda | | NO | 2/26/2010 | | |
| Monterey Inst of Technology & Education | PO Box 890 Mann, CA 939330890 | 2009-10-01 | 1,025,000 | for general support for the organization's charitable purposes | 1,025,000 | NO | 2/28/2010 | | |
| NEPAD Business Foundation | 3rd Flr Mott MacDonald Building 359 Rivona 2128 SF | 2009-12-04 | 400,000 | for planning the "Removing the Barriers" component of TransFarm Africa Project | 400,000 | NO | 7/7/2010 | | |
| New Philanthropy Capital | 3 Downstream 1 London Bridge London SE1 9BG UK | 2009-05-04 | 200,000 | for support of charitable programs | 200,000 | NO | 3/22/2010 | | |
| Nonprofit Knowledge Network | 24 Shearer Drive Atherton, CA 94027 | 2009-07-16 | 30,000 | for support of Nonprofit Knowledge Network's charitable purpose | 30,000 | NO | 9/21/2009 | | |
| Nonprofit Knowledge Network | 24 Shearer Drive Atherton, CA 94027 | 2009-10-12 | 150,000 | for support of Nonprofit Knowledge Network's charitable purpose | 150,000 | NO | 3/12/2010 | | |
| Partners in Population and Development | PO Box 2666 Kampala UG | 2009-03-11 | 700,000 | for general support for the organization's charitable purposes | 593,202 | NO | 3/16/2010 | | |
| Proyecto Fronterzo de Edu Ambiental AC | 710 East San Ysidro BLVD Suite 88 San Ysidro, CA 921733123 | 2009-12-14 | 100,000 | for promoting government transparency and accountability in the state of Baja California | | NO | 2/11/2010 | | |
| Reproductive Health Matters | 5379 Highbate Road London, England NW5 1tl UK | 2009-06-09 | 115,000 | for general support for the organization's charitable purposes | 115,000 | NO | 3/18/2010 | | |
| Roadtripnationorg | 760 Newton Way Costa Mesa, CA 92627 | 2009-10-01 | 450,000 | for the RTN experience to help students gain access to academic pathways | | NO | Pending | | |
| Silver Lining Foundation | One Lombard Street Suite 305 San Francisco, CA 94111 | 2009-10-20 | 200,000 | for a planning grant | 169,432 | NO | 4/23/2010 | | |
| Sonora Ciudadana AC | Bvd Jose Maria Morelos 78C Esq Hermosillo, Sonora 83250 MX | 2009-01-30 | 100,000 | for general support for the organization's charitable purposes | 100,000 | NO | 2/16/2010 | | |
| Sonora Ciudadana AC | Bvd Jose Maria Morelos 78C Esq Hermosillo, Sonora 83250 MX | 2009-12-14 | 105,000 | for general support for the organization's charitable purposes | | NO | 2/26/2010 | | |
| South African Inst for Distance Educn | PO Box 31822 Braamfontein SF | 2009-03-24 | 500,000 | for support of Open Educational Resources in African education and training institutions | 435,320 | NO | 3/15/2010 | | |
| South African Inst for Distance Educn | PO Box 31822 Braamfontein SF | 2009-06-30 | 569,000 | for the OER Africa project | 168,687 | NO | 3/15/2010 | | |
| Stichting European Climate Foundation | Tournooiveld 4 Den Haag 2511 CX NL | 2009-05-04 | 1,000,000 | for efforts to decarbonize the European Union and increase member countries' energy efficiency | 1,000,000 | NO | 4/21/2010 | | |
| Stichting European Climate Foundation | Tournooiveld 4 Den Haag 2511 CX NL | 2009-08-07 | 40,000 | for board development | 40,000 | NO | 3/10/2010 | | |
| The Century Foundation Inc | 41 east 70th street New York, NY 100214941 | 2009-12-10 | 100,000 | for support of the InsideIran.org Project | | NO | Pending | | |
| The Pembina Fdn for Environmental Rsrch | Box 7558 Drayton Valley, Alberta T7A 1S7 CA | 2009-06-03 | 250,000 | for general support of the Pembina Institute's Kyoto Protocol in Canada implementation program | 250,000 | NO | 3/1/2010 | | |
| The Pembina Fdn for Environmental Rsrch | Box 7558 Drayton Valley, Alberta T7A 1S7 CA | 2009-06-24 | 300,000 | for Pembina Institute's Canadian energy development program | 300,000 | NO | 4/6/2010 | | |
| The Planned Parenthood Assn of Thailand | 8 VibhavadiRangsit Rd Bangkok 10900 TH | 2009-04-22 | 80,000 | for general support of the Asia Pacific Alliance | 56,209 | NO | 2/4/2010 | | |
| The Zellerbach Family Foundation | 575 market street suite 2950 San Francisco, CA 94105 | 2009-02-23 | 200,000 | for general support of the Community Arts Distribution Committee | 200,000 | NO | 2/1/2010 | | |
| Tin The GovernanceAccessLearning Ntwrk | 3rd Floor Downstream Building London SE1 9bg UK | 2009-08-07 | 650,000 | for general support of Publish What You Fund | 84,861 | NO | 3/5/2010 | | |
| Transparency International ev | Alt Moabit 96 Berlin 10559 GM | 2009-06-30 | 423,690 | for implementation of the Education Watch project in seven African countries | 14,225 | NO | 3/15/2010 | | |
| University of Sussex | Sussex House Falmer Brighton, England BN1 9RH UK | 2009-12-14 | 1,200,000 | for a study of teacher professional development programs in six African countries | | NO | Pending | | |
| Vocal Arts Institute | po box 1573 Lafayette, CA 945491573 | 2009-07-01 | 10,000 | for support of Open Opera | 10,000 | NO | 3/9/2010 | | |
| Wallace Alexander Gerbode Foundation | 111 nine street suite 1515 San Francisco, CA 941115624 | 2009-03-10 | 237,500 | for general support of a mentoring program to support young California performing artists | 237,500 | NO | 2/19/2010 | | |
| Walter and Elise Haas Fund | one lombard street suite 305 San Francisco, CA 941111130 | 2009-03-10 | 255,000 | for general support of the Creative Work Fund | 255,000 | NO | 12/14/2009 | | |
| Wits Health Consortium Proprietary Ltd | 151 Juniper Road Overport Durban 4091 SF | 2009-09-01 | 650,000 | for the Ilembe Reproductive Health Service Integration Model | 57,311 | NO | 4/22/10 | | |
| AcaWiki Inc | 46498 Chaparral Court Fremont, CA 945396059 | 2007-10-25 | 50,000 | for support of an innovative strategy for producing easily readable summaries of academic papers | 20,259 | NO | 3/2/2009 | | |
| BBC World Service Trust | PO Box 76 Strand London, England WC2B 4PH UK | 2008-05-05 | 345,000 | for general support of the Teacher Education in SubSaharan Africa Program | | NO | Pending | | |
| Berkeley Policy Associates | | 2008-12-15 | 250,000 | for an evaluation of California Forward | 250,000 | NO | 3/5/2010 | | |
| Centro de Transporte Sustentable de Mex | 54 Col Villas Coyacan Mexico City 04000 MX | 2008-12-17 | 690,000 | for promoting quality public transportation in Mexico | 690,000 | NO | 5/24/2010 | | |
| Centro Mexicano de Derecho Ambiental AC | Atlixco No 138 Col Condesa Mexico City 06140 MX | 2008-12-04 | 100,000 | for promoting low sulfur diesel programs in Mexico | 100,000 | NO | 6/11/2010 | | |
| Charles and Helen Schwab Foundation | 1650 South Amphlett Boulevard Suite San Mateo, CA 944022516 | 2006-07-19 | 75,000 | for an evaluation of the Foster Youth Housing Initiative | 75,000 | NO | 10/28/2009 | | |
| Clean Air Init for Asian Cities Cntr Inc | Unit 3510 Robinsons Equitable Tower Metro Manila 1605 RP | 2008-12-11 | 40,000 | for support of the Better Air Quality conference | 20,000 | NO | 3/2/2010 | | |
| Consumer Unity and Trust Society | D217 Bhaskar Marg Bani Park Jaipur 302 016 IN | 2008-06-13 | 1,500,000 | for the Fostering Equity and Accountability in the Trading System FEATS project | 1,500,000 | NO | 6/23/2010 | | |
| Consumer Unity and Trust Society | D217 Bhaskar Marg Bani Park Jaipur 302 016 IN | 2008-12-17 | 100,000 | for an examination of the poverty effects the Doha agreement would have in India | 100,000 | NO | 7/2/2010 | | |
| EU Transparency | 17 Roupell Street London SE1 8SP UK | 2008-10-10 | 280,000 | for the ongoing development of the famsubsidy.org network | 280,000 | NO | 2/19/2010 | | |
| EUN Partnership | Rue de Treves 61 Brussels B-1040 BE | 2007-12-14 | 100,000 | for an international K12 OER Network of Excellence | 100,000 | NO | 3/1/2010 | | |
| Fenton Communications Inc | 1320 Eighteenth Street NW Washington, DC 20036 | 2008-12-15 | 195,000 | for communications support for the Climate Justice Project | 195,000 | NO | 4/30/2010 | | |
| Fundat Cntr de Analisis Invstigcn Assn | No 21 Col Villa Coyacan Mexico City CP 04000 MX | 2008-12-11 | 550,000 | for support of Fundat's access to information and public budget accountability projects in Mexico | 550,000 | NO | 2/24/2010 | | |
| Global Ntwk of Ppl Living With HIVAIDS | PO Box 11726 Amsterdam 1001 GS NL | 2008-05-30 | 125,000 | for the Living 2008 project | 125,000 | NO | 3/3/2010 | | |
| Institucion Renace ABP | 1032 Ote Barrio Antiguo Monterrey, Nuevo Leon CP 64000 MX | 2007-09-21 | 200,000 | for general support for the National Network for Oral Traditions in Mexico program | 200,000 | NO | 10/20/2009 | | |
| Instituto de Energia e Meio Ambiente | 202 10 conjunto 101 Sao Paulo 05428-000 BR | 2008-12-12 | 100,000 | for the National Clean Act project | 100,000 | NO | 3/26/2010 | | |
| Instituto Mex para la Competitividad AC | Lebnitz N 11 6 Pso Despacho 602 Mexico City 11590 MX | 2008-12-11 | 1,116,000 | for IMCO's research and analysis on economic competitiveness in Mexico | 1,116,000 | NO | 3/2/2010 | | |
| Intl Council on Clean Transportation | 1225 Eye Street NW Suite 1000 Washington, DC 20005 | 2008-11-14 | 450,000 | for expansion of staff and work on US heavy-duty fuel economy standards | 450,000 | NO | 4/2/2010 | | |
| International HIVAIDS Alliance | 104106 Queens Road Brighton BN1 3xf UK | 2007-12-04 | 450,000 | for efforts to strengthen linkages between HIVAIDS and sexual and reproductive health activities | 450,000 | NO | 2/5/2010 | | |
| Japanese Org for Intl Cooperation | Hoken Kakan Shinkan Bldg BF110 Tokyo 162-0843 JA | 2008-04-16 | 150,000 | for general support for the organization's charitable purposes | 150,000 | NO | 7/12/2009 | | |
| Kwanja Foundation Inc | 4 Stocks Terrace High St Cambridge CB24 5hp UK | 2008-12-15 | 200,000 | for the development of mobile tools for grassroots nonprofit organizations | 154,170 | NO | 3/1/2010 | | |
| McKinsey & Company | No 1 Jermyn Street London SW1Y 4uh UK | 2008-01-23 | 280,000 | for research about the online giving marketplace | 280,000 | NO | 12/14/2009 | | |
| Monterey Inst for Technology & Education | 3 beach way Monterey, CA 939403401 | 2008-12-06 | 800,000 | for development and distribution of algebra content and teacher training resources | 800,000 | NO | 2/28/2010 | | |
| MPR Associates Inc | 2150 Shattuck Avenue Suite 800 Berkeley, CA 947041352 | 2008-10-02 | 300,000 | for research on low income community college students and bridge transfer pathways | 300,000 | NO | 4/30/2010 | | |
| Oeuvre Malenke Ade a Enfance du Sahel | BP 2323 Bamako ML | 2008-12-19 | 78,000 | for developing a methodology for single teacher schools to ensure good learning outcomes in Mali | 78,000 | NO | 5/11/2010 | | |
| Open Learning Exchange Inc | One Broadway Cambridge, MA 021421100 | 2007-10-25 | 100,000 | for developing a model to provide open access to basic education | 100,000 | NO | 9/29/2009 | | |
| Overseas Development Institute | 111 Westminster Bridge Road London SE1 7jd UK | 2008-11-14 | 255,000 | for a study to analyze the funding gap for universal primary education in developing countries | 255,000 | NO | 6/3/2010 | | |
| Overseas Development Institute | 111 Westminster Bridge Road London SE1 7JD UK | 2007-03-28 | 150,000 | for a project to engage fifth research organizations in the debate about reforms to the international system | 150,000 | NO | 10/22/2009 | | |
| Oxfam | Oxfam House John Smith Drive Cowley, Oxford OX4 2Jy UK | 2007-07-18 | 322,000 | for support of sexual and reproductive health and HIVAIDS activities | 322,000 | NO | 12/15/2009 | | |
| Partners in Population and Development | PO Box 2666 Kampala UG | 2008-07-14 | 25,500 | for an Information Technologies needs assessment | 6,365 | NO | 3/1/2010 | | |
| Partners in Population and Development | PO Box 2666 Kampala UG | 2008-08-20 | 60,000 | for strengthening communications for a reinforced South South cooperation in PPD member states | 60,000 | NO | 1/4/2010 | | |
| Proyecto Fronterzo de Edu Ambiental AC | 710 East San Ysidro Boulevard Suite San | | | | | | | | |

**TY 2009 Investments Corporate
Bonds Schedule**

Name: The William & Flora Hewlett Foundation
EIN: 94-1655673

| Name of Bond | End of Year Book Value | End of Year Fair Market Value |
|-----------------|------------------------|-------------------------------|
| SEE PAGES 37-44 | 84,093,534 | 84,093,534 |

**TY 2009 Investments Corporate
Stock Schedule**

Name: The William & Flora Hewlett Foundation
EIN: 94-1655673

| Name of Stock | End of Year Book Value | End of Year Fair Market Value |
|-----------------|------------------------|-------------------------------|
| SEE PAGES 27-36 | 1,998,131,204 | 1,998,131,204 |

TY 2009 Investments Government Obligations Schedule

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

**US Government Securities - End of
Year Book Value:**

244,868,541

**US Government Securities - End of
Year Fair Market Value:**

244,868,541

**State & Local Government
Securities - End of Year Book
Value:**

**State & Local Government
Securities - End of Year Fair
Market Value:**

TY 2009 Investments - Land Schedule

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

| Category/ Item | Cost/Other Basis | Accumulated Depreciation | Book Value | End of Year Fair Market Value |
|----------------|------------------|-----------------------------|---------------|----------------------------------|
|----------------|------------------|-----------------------------|---------------|----------------------------------|

TY 2009 Investments - Other Schedule

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

| Category/ Item | Listed at Cost or FMV | Book Value | End of Year Fair Market Value |
|----------------|-----------------------|---------------|-------------------------------|
| SEE PAGE 45 | FMV | 3,689,983,070 | 3,689,983,070 |

TY 2009 Land, Etc. Schedule

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

| Category / Item | Cost / Other Basis | Accumulated Depreciation | Book Value | End of Year Fair Market Value |
|--------------------|-----------------------|-----------------------------|---------------|----------------------------------|
|--------------------|-----------------------|-----------------------------|---------------|----------------------------------|

TY 2009 Legal Fees Schedule

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|--------------------------------|---------|--------------------------|------------------------|---|
| ROPES & GRAY | 238,405 | 105,056 | | 149,856 |
| PROSKAUER ROSE LLP | 112,872 | 112,872 | | |
| MORGAN, LEWIS & BOCKIUS LLP | 54,117 | | | 54,117 |
| LEGAL FEES PAID LESS THAN | | | | |
| \$50,000 | 91,574 | 6,510 | | 105,065 |

TY 2009 Other Assets Schedule

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

| Description | Beginning of Year - Book Value | End of Year - Book Value | End of Year - Fair Market Value |
|-------------------------------|-----------------------------------|-----------------------------|------------------------------------|
| FLORA SERVICOS LLC | 373,668 | 406,626 | 406,626 |
| HYPERCAR, INC (PROGRAM | | | |
| RELATED INVESTMENT) | 494,712 | 170,674 | 170,674 |
| FEDERAL EXCISE TAX REFUND DUE | 1,909,000 | 0 | 0 |

TY 2009 Other Expenses Schedule

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

| Description | Revenue and Expenses per Books | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|----------------------------|-----------------------------------|--------------------------|---------------------|--|
| TEMPORARY STAFFING | 202,875 | | | 202,875 |
| PERSONNEL RECRUITMENT / | | | | |
| RELOCATION | 349,328 | | | 349,328 |
| COMPUTER/OFFICE SUPPLIES & | | | | |
| MAINTENANCE | 1,071,519 | 22,300 | | 1,049,219 |
| STAFF FUNCTIONS | 185,933 | 23,353 | | 162,580 |
| POSTAGE | 48,503 | 6,092 | | 42,411 |
| BOOKS AND SUBSCRIPTIONS | 150,885 | 24,432 | | 126,453 |
| TRAINING AND DEVELOPMENT | 220,678 | 32,325 | | 188,353 |
| INSURANCE | 164,543 | 20,667 | | 143,876 |
| BANK SERVICES | 31,754 | 3,988 | | 27,766 |
| PAYROLL SERVICES | 17,031 | 2,139 | | 14,892 |
| HR INFORMATION SERVICES | 3,605 | 453 | | 3,152 |
| MISCELLANEOUS | 14,139 | 75 | | 14,065 |

TY 2009 Other Income Schedule**Name:** The William & Flora Hewlett Foundation**EIN:** 94-1655673

| Description | Revenue And Expenses Per Books | Net Invest ment Income | Adjusted Net Income |
|---------------------------|-----------------------------------|---------------------------|---------------------|
| MISCELLANEOUS INCOME | 69 | 69 | |
| SECURITIES LENDING INCOME | 550,209 | 550,209 | |
| GAIN ON FOREIGN CURRENCY | -15,850,013 | -15,850,013 | |
| PARTNERSHIP INCOME | 19,792,750 | -83,903,201 | |

TY 2009 Other Increases Schedule**Name:** The William & Flora Hewlett Foundation**EIN:** 94-1655673

| Description | Amount |
|------------------------------------|---------------|
| NET UNREALIZED GAIN ON INVESTMENTS | 1,008,896,472 |
| CHANGE IN VALUE OF RECEIVABLE | 16,343 |

TY 2009 Other Liabilities Schedule**Name:** The William & Flora Hewlett Foundation**EIN:** 94-1655673

| Description | Beginning of Year - Book Value | End of Year - Book Value |
|---|-----------------------------------|-----------------------------|
| ACCRUED POST-RETIREMENT HEALTH CARE BENEFIT | 4,009,193 | 4,980,409 |
| FEDERAL EXCISE TAX CURRENT LIABILITY | 0 | 2,339,000 |

TY 2009 Other Professional Fees Schedule

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---------------------------------|------------|--------------------------|------------------------|---|
| INVESTMENT MANAGEMENT AND | | | | |
| CUSTODY FEES | 14,224,842 | 14,224,842 | | |
| PROGRAM CONSULTANTS | 3,454,020 | | | 3,454,020 |
| OTHER CONSULTANTS FOR DIRECT | | | | |
| CHARITABLE ACTIVITIES | 6,621,487 | | | 6,621,487 |

TY 2009 Taxes Schedule

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|-------------|---------|--------------------------|------------------------|---|
| SEE PAGE 20 | 258,146 | 10,408 | | |

TY 2009

TransfersToControlledEntities

Name: The William & Flora Hewlett Foundation

EIN: 94-1655673

| Name | US / Foreign Address | EIN | Description | Amount |
|---|--|------------|-------------|--------|
| FLORA SERVICOS LTDA | AVENIDA BRASIL SOA PAOLO 2008 CEP 01430 BR | 98-9999999 | N/A | 0 |
| LAZARD GLOBAL THEMATIC EQUITY TRUST | 30 ROCKEFELLER PLAZA NEW YORK, NY 101126300 | 01-6256213 | N/A | 0 |
| AETERNO (CAYMAN) LTD (ING CLARION) | QUEENSGATE HOUSE SOUTH CHURCH ST P O BOX 1234GT, GRAND CAYMAN CJ | 98-9999999 | N/A | 0 |
| Total | | | | 0 |