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Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2009

Open to Public

Λ Fα	r the	2000 62	lendar vea	ır, or tax year beginning (01-01-2009 and ending 12-31-2	2009		Inspection		
		pplicable	-	C Name of organization	31-01-2009 and ending 12-31-2	2009	D Employer	identification number		
_	eck II a dress ch	• •	Please use IRS	MULTICARE HEALTH SYSTE	М		91-1352	172		
	me cha	-	label or print or	Doing Business As			E Telephone			
	tial retu	_	type. See Specific				(253) 45	9-8125		
_	minate		Instruc-	Number and street (or P O PO Box 5299	box if mail is not delivered to street ad	ldress) Room/suite	G Gross receip	ots \$ 1,095,846,938		
_			tions.		1770					
	ended			City or town, state or coun Tacoma, WA 984150299	try, and ZIP + 4					
J Ap	plication	n pending								
				me and address of princip ECECCHETTINI	al officer		is a group ret			
				X 5299		affili	ates?	⊤Yes ▼ No		
			TACO	MA,WA 984150299		H(b) Are a	ll affiliates incl	uded?		
		ant status		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				st (see instructions)		
) (3) ◀ (insert no)	17(a)(1) or 527	H(c) Gro	up exemption	number 🟲		
J W	ebsit e	e: 🕨 WW	W MULTIC	CARE ORG						
K For	m of or	ganızatıon	Corporat	tion Trust Association	Other 🕨	L Year of fo	ormation 1987	M State of legal domicile		
Da	-A T							WA		
Pa		Sumr Briefly d		e organization's mission	or most significant activities					
	*	•	HMENT 2	e organization's mission	or most significant activities					
Governance										
豆										
ξ	2	Checkt	his hox ⊫ F		ontinued its operations or dispos	sed of more than	25% of its ne	et assets		
ŝ	3		'		p body (Part VI, line 1a)			31		
	4		-	-						
Activities &	-			_	the governing body (Part VI, line 、	: 10)	•	•		
Ĕ	5			nployees (Part V, line 2a	•					
달 작	6			olunteers (estimate if nec	• •			7a 3,427,548		
-					m Part VIII, column (C), line 12			7a 3,427,548 7b -757,606		
	Ь.	Netunie	erated busi	ness taxable income nor	m Form 990-T, line 34	n.:	or Year	Current Year		
		Contrib		d grants (Dart VIII line)	16)		17,510,709			
<u>a</u>	8				lh)		· · ·	, ,		
Ravenue	9	_			2g)		952,309,816	<u> </u>		
盏	10 11), lines 3, 4, and 7d) es 5, 6d, 8c, 9c, 10c, and 11e)	•	-42,765,207 -1,058,815	<u> </u>		
	12		-		ust equal Part VIII, column (A),	line	-1,050,015	-/38,509		
	12			,	ust equal rait viii, column (A),		925,996,503	1,094,955,807		
	13				column (A), lines 1-3)		5,033,225	4,993,305		
	14	Benefit	s paid to c	or for members (Part IX, o	column (A), line 4)		0	0		
(6)	15	Salarıe	s, other co	ompensation, employee b	enefits (Part IX, column (A), line	es 5-				
₩ ₩		10)					496,089,220	<u> </u>		
Expenses	16a				umn (A), line 11e)			0		
ठ	Ь			enses (Part IX, column (D), lir	•	_				
	17				s 11a-11d, 11f-24f)		368,587,937	<u> </u>		
	18		•	•	qual Part IX, column (A), line 25	-	869,710,382	 		
	19	Revenu	ue less exp	penses Subtract line 18	from line 12		56,286,121	118,643,733		
Net Assets or Fund Balances							g of Current Year	End of Year		
Set	20	Totala	issets (Pai	rt X, line 16)			304,999,094	1,393,490,331		
As dB	21			Part X, line 26)			998,394,490	<u> </u>		
2 E	22				21 from line 20		306,604,604	· · ·		
	1011	_	ature Blo		21 110111111111111111111111111111111111	·	300,004,004	407,201,410		
		_			amined this return, including accompany	ving schedules and s	statements, and t	to the best of my knowledge		
					tion of preparer (other than officer) is b					
Cia-										
Sigr Her		Signa	ture of office	<u> </u>		2010 Date	-11-03			
	•	'								
			E CECCHETT: or print nam	INI PRESIDENT/CEO ne and title						
					Date	Check If	Drenarer's id-	ntifying number		
Da!-		Preparer' signature			Date	self-	(see instruction	ntifying number ons)		
Paid	oror! -		<u>, </u>			empolyed 🕨 🦵				
•	arer's Only	Firm's na if self-em	me (or yours ployed),	s ERNST & YOUNG US LLP		EIN ▶				
Use	Only		and ZIP + 4	2901 DOUGLAS BLVD SUI	TE 300					
				ROSEVILLE, CA 95661			Phone no 🕨	(916) 218-1900		
May	the IR	S discus	s this retu	·	n above? (see instructions) .					

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

MULTICARE'S MISSION IS TO PROVIDE QUALITY PATIENT CARE, WHICH IS ACHIEVED BY CREATING A SEAMLESS, EASY, VALUED AND SUSTAINABLE CONTINUUM OF HEALTH CARE THAT ENHANCES THE EXPERIENCE OF OUR PATIENTS, PROVIDERS, CAREGIVERS AND EMPLOYEES

						Form 990 (2009)
4e	Total program service e	expenses ⊩ \$	803,375,75	7		
	(Expenses \$	ınc	luding grants of	f\$) (Revenue \$)
4d	Other program service:	s (Describe in Sch	nedule O)			
	MULTICARE HEALTH SYSTEM 425,626 PATIENT VISITS DU		CARE PHYSICIAN P	RACTICES THROUGHOUT	PIERCE AND SOUTH KING COUNTIES	S THESE PRACTICES PROVIDED
4c	(Code) (Expenses \$	68,064,799	ıncludıng grants of \$) (Revenue \$	51,248,459)
		KLOAD UNITS, 268,887			SOUTH KING COUNTIES DURING 20 DNCOLOGY RELATIVE VALUE UNITS, 3	
4b	(Code) (Expenses \$	110,790,162	including grants of \$) (Revenue \$	132,456,814)
	DURING 2009 MHS HOSPITA	ALS ADMITTED 22,848 I ENEWBORN DAYS DUR:	PATIENTS FOR A TO	OTAL OF 101,076 PATIEN	521 LICENSED ADULT BEDS AND 72 LI T DAYS, PERFORMED 22,793 SURGER UTPATIENT VISITS AND 97,491 EMERO	IES AND DELIVERED 3,258
4a	(Code) (Expenses \$	624,520,796	ıncludıng grants of \$	4,993,305) (Revenue \$	845,683,131)
4		501(c)(4) organıza [.]	tions and section	on 4947(a)(1) trusts	e largest program services by are required to report the amo n service reported	•
	If "Yes," describe these	changes on Sched	ule O			
3	Did the organization ceaservices?	• ,	make sıgnıfıcar	t changes in how it o	onducts, any program	┌ Yes ┌ No
	If "Yes," describe these	new services on S	chedule O			
2	Did the organization und the prior Form 990 or 99	, ,			ar which were not listed on	┌ Yes ┌ No

	•		
Part IV	Checklist	of Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🤨	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		Νο
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νο
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		Νο
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		Νo
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No	_		
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
Ь	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		Νο
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		Νο
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Νο
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		Νο
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Form	990 (2009)					Page 5
Pa	rt V Statements Regarding Other IRS Filings and Tax Complianc	e				
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable					
		1a	831			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments t gaming (gambling) winnings to prize winners?		•	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return	2a	7,641			
b	If at least one is reported on line 2a, did the organization file all required federal employee: If the sum of lines 1a and 2a is greater than 250, you may be required to e-fil instructions)			2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more durin return?		•	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Scho	edule (3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a so over, a financial account in a foreign country (such as a bank account, securities ac	-	•	4a	Vas	

ANNA LOOMIS PO BOX 5299

(253) 459-8125

TACOMA, WA 984150299

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management					
36	Ction A. Governing Body and Management				Yes	No
1a		1a	11			
b		1b	10			
2	Did any officer, director, trustee, or key employee have a family relationship or a busin other officer, director, trustee, or key employee?	ness •	relationship with any	2		Νο
3	Did the organization delegate control over management duties customarily performed supervision of officers, directors or trustees, or key employees to a management comp			3		No
4	Did the organization make any significant changes to its organizational documents sin filed?	ice t	he prior Form 990 was	4		Νο
5	Did the organization become aware during the year of a material diversion of the organ	ıızatı	on's assets?	5		Νο
6	Does the organization have members or stockholders?			6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect or governing body?	ne o	r more members of the	7a		Νo
b	Are any decisions of the governing body subject to approval by members, stockholder	s, or	other persons?	7b		Νο
8	Did the organization contemporaneously document the meetings held or written action year by the following	ıs un	dertaken during the			
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, whorganization's mailing address? If "Yes," provide the names and addresses in Schedule		annot be reached at the	9		Νο
	ction B. Policies (This Section B requests information about policies not re	equi	red by the Internal			
Re	venue Code.)					
10-	Done the augustion have local chantens burnels as offiliates?			10a	Yes	No No
	Does the organization have local chapters, branches, or affiliates?		o of such chapters	IUa		N O
	affiliates, and branches to ensure their operations are consistent with those of the organization.	anız	ation?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing	bod	y before filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the For	m 99	90			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13.			12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually in to conflicts?			12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with describe in Schedule O how this is done			12c	Yes	
13	Does the organization have a written whistleblower policy?			13	Yes	
14	Does the organization have a written document retention and destruction policy? .			14	Yes	
15	Did the process for determining compensation of the following persons include a review independent persons, comparability data, and contemporaneous substantiation of the					
а	The organization's CEO, Executive Director, or top management official			15a	Yes	
b	Other officers or key employees of the organization			15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or taxable entity during the year?			16a	Yes	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organ	nızat	on to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and taken organization's exempt status with respect to such arrangements?		_	16b	Yes	
Se	ction C. Disclosure					
17	List the States with which a copy of this Form 990 is required to be filed <u>MA</u>					
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), (3)s only) available for public inspection. Indicate how you make these available. Checomology of the Another's website. Vision Upon request					
19	Describe in Schedule O whether (and if so, how), the organization makes its governing interest policy, and financial statements available to the public. See Additional Data T		•			
20	State the name, physical address, and telephone number of the person who possesses			ie orga	nızatıoı	n)

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
(A) Name and Title	(B) Average hours	Posi t	(C tion (hat a	ched	ckal)	I		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Institutional Trustee Individual trustee or director		Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

1 b	Total .									-	12,258,039	0	635,175

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ►777

			Yes	No	-
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete Schedule <i>J</i> for such individual	3		No	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No	-

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
TACOMA EMERGENCY CARE PHYSICIAN CO 4301 S PINE STREET SUITE 400 TACOMA, WA 98409	MEDICAL	9,060,096
TACOMA ANESTHESIA ASSOC INC PS 3633 PACIFIC AVE SUITE 204 TACOMA, WA 98418	MEDICAL	6,716,370
TRAUMA TRUST PO BOX 5299 TACOMA, WA 98415	MEDICAL	6,130,510
GOOD SAM DESIGN COLLABORATIVE 815 SW SECOND AVE SUITE 600 PORTLAND, OR 97204	ARCHITECTURE/DESIGN	3,161,575
EVERGREEN PERFUSION INC PMB 179 JUDSON STREET GIG HARBOR, WA 98335	MEDICAL	1,366,507
2 Total number of independent contractors (including but not limited to those listed above \$100,000 in compensation from the organization ►67) who received more than	

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Form 99								Page 9
Part \	/1111	Statement of	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
उद्ग	1a	Federated cam	paigns 1a					
g ja	ь	Membership du	ıes 1b					
ું.⊞	С	Fundraising ev	ents 1 c					
<u>≅,≅</u>	d		zations 1d	15,264,608				
E S	е	Government grant			ļ			
untio er.	f	All other contribution similar amounts no	ons, gifts, grants, and 1f ot included above					
돌 돌	g	Noncash contr	ibutions included in					
Contributions, gifts, grants and other similar amounts	 h	lines 1a-1f \$ _	s 1a-1f	▶	15,264,608			
<u>O @</u>	<u> "</u>	Total. A du fille:	3 10-11	Business Code	15/25./555			
Program Serwce Revenue	2a	HEALTHCARE SERV	VICES	900,099	842,269,141	840,636,911	1,632,230	
e. Re	ь	OTHER AMBULATO	<u> </u>	621,990	140,508,727	139,486,889	1,021,838	
ъ. Щ	c	OFFICES OF PHYS		621,110	36,665,518	36,665,518		
7. 2.	d	URGENT CARE CE	NTERS	621,400	8,848,619	8,848,619		
å ⊆	e	HOME HEALTH		621,610	2,904,348	2,904,348		
la l	f	All other progra	am service revenue		2,296,944	1,523,464	773,480	
٥	g	Total Add lines	s 2a-2f	<u> </u>	1,033,493,297			
	3		ome (including dividen		1,033,133,237			
			aramounts)		7,161,267			7,161,267
	4	Income from inves	stment of tax-exempt bond	proceeds 🕨	20,097			20,097
	5	Royalties .						
		Cross Bonto	(ı) Real	(II) Personal				
	6a b	Gross Rents Less rental	103					
	_ 	expenses Rental income	105					
		or (loss)		b -	105			105
	d	Net rental inco	me or (loss)	(II) O ther	103			103
	7a	Gross amount from sales of assets other than inventory	40,285,519					
	Ь	Less cost or other basis and		510,472				
	l c	sales expenses Gain or (loss)	40,285,519	-510,472				
	d	Net gain or (los	ss)		39,775,047			39,775,047
ine	8a	Gross income f events (not inc \$	from fundraising luding					
Other Revenue		of contributions	s reported on line 1c) ne 18					
E E	ь	Less direct ex	penses b					
ō	С	Net income or	(loss) from fundraising	events 🕨				
	9a		from gaming activities ne 19 a					
	b c		penses b (loss) from gaming acti	vities				
	10a	Gross sales of returns and allo		299,390				
	b	Less cost of g	oods sold b	380,659				
	С		(loss) from sales of ınv		-81,269			-81,269
		Mıscellaneou		Business Code				
	11a	OTHER INCOM		900,099	-561,100	-561,100		
	b	CONSULTING	FEES	900,099	-116,245	-116,245		
	C	Λ Δ+b = = =						
	d e	All other reven Total. Add lines						
	12		See Instructions .		-677,345			
	J		-		1,094,955,807	1,029,388,404	3,427,548	46,875,247

Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. Section 501(c)(3) and 501(c)(4) organizations must complete columns (B), (C), and (D).	
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D). Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. Grants and other assistance to governments and organizations in the U S See Part IV, line 21 Grants and other assistance to individuals in the U S See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, line 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	and Fundraising
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. Grants and other assistance to governments and organizations in the U S See Part IV, line 21 Grants and other assistance to individuals in the U S See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	and Fundraising
Total expenses Programs and expenses of ex	
1 Grants and other assistance to governments and organizations in the U S See Part IV, line 21 2 Grants and other assistance to individuals in the U S See Part IV, line 22 3 Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees	
U S See Part IV, line 22 0 0 0 3 Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees	
Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	
5 Compensation of current officers, directors, trustees, and key employees 12,258,039 10,004,382 2,253,000 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 0 0 0 7 Other salaries and wages 414,327,474 335,899,140 78,428,000 8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) 31,933,252 26,062,280 5,870,000 9 Other employee benefits 69,885,612 57,037,046 12,848,000 10 Payroll taxes 28,172,748 23,401,408 4,771,000 11 Fees for services (non-employees) 0 0 0 a Management 0 0 0 b Legal	
key employees 12,258,039 10,004,382 2,253, 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 0 0 7 Other salaries and wages 414,327,474 335,899,140 78,428, 8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) 31,933,252 26,062,280 5,870, 9 Other employee benefits 69,885,612 57,037,046 12,848, 10 Payroll taxes 28,172,748 23,401,408 4,771, 11 Fees for services (non-employees) 0 0 a Management 0 0 0 b Legal 507,858 0 507, c Accounting 448,028 0 448,0 d Lobbying 131,114 0 131, e Professional fundraising See Part IV, line 17 0 0	
(as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 0 0 7 Other salaries and wages 414,327,474 335,899,140 78,428,428,428,428,428,428,428,428,428,42	557 0
8 Pension plan contributions (include section 401 (k) and section 403 (b) employer contributions) 31,933,252 26,062,280 5,870, 9 Other employee benefits	0 0
40 3 (b) employer contributions)	334 0
9 Other employee benefits	972 0
10 Payroll taxes	
11 Fees for services (non-employees) 0 0 a Management	
a Management 0 0 b Legal 507,858 0 507,858 c Accounting 448,028 0 448,028 d Lobbying 131,114 0 131, e Professional fundraising See Part IV, line 17 0 0	
b Legal	0 0
c Accounting	
d Lobbying	
e Professional fundraising See Part IV, line 17 0	
	0 0
g Other	-
12 Advertising and promotion	0 0
13 Office expenses	-
14 Information technology	0 0
15 Royalties	0 0
16 Occupancy	<u> </u>
17 Travel	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0 0
19 Conferences, conventions, and meetings	
20 Interest	
21 Payments to affiliates	715 0
22 Depreciation, depletion, and amortization	110 0
23 Insurance	
24 Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)	0
a PROVISION FOR BAD DEBTS 63,978,272 63,978,272	0 0
b LICENSES 12,124,858 686,879 11,437,	979 0
c RECRUITING 2,723,556 48,030 2,675,	526 0
d PROPERTY & BUSINESS TAXES 2,829,183 2,309,034 520,	149 0
e DUES 854,230 310,645 543,	585 0
f All other expenses 20,380,267 18,385,841 1,994,	126 0
25 Total functional expenses. Add lines 1 through 24f 976,312,074 803,375,757 172,936,	317 0
Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	

Pa	rt X	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing		1	
	2	Savings and temporary cash investments	159,105,628	2	205,018,583
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	123,835,532	4	134,104,795
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of			
		Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ Complete Part II of			
Assets		Schedule L		6	
	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use	12,434,074	8	11,616,985
٧	9	Prepaid expenses and deferred charges	3,431,392	9	5,324,945
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i> 1,221,049,400			
	ь	Less accumulated depreciation 10b 602,954,502	552,477,500	10c	618,094,898
	11	Investments—publicly traded securities	191,354,350	11	180,559,668
	12	Investments—other securities See Part IV, line 11		12	
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	262,360,618	15	238,770,457
	16	Total assets. Add lines 1 through 15 (must equal line 34)	1,304,999,094	16	1,393,490,331
	17	Accounts payable and accrued expenses .	129,639,108	17	131,586,380
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities	578,445,000	20	563,354,004
<u> 6</u>	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
Ë		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties	2,501,564	23	0
	24	Unsecured notes and loans payable to unrelated third parties		24	7,734,147
	25	Other liabilities Complete Part X of Schedule D	287,808,818	25	203,534,384
	26	Total liabilities. Add lines 17 through 25	998,394,490	26	906,208,915
Fund Balances		Organizations that follow SFAS 117, check here ▶			
ank	27	Unrestricted net assets	306,604,604	27	487,281,416
89	28	Temporarily restricted net assets		28	
Z	29	Permanently restricted net assets		29	
F		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete			
- 		lines 30 through 34.			
	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	306,604,604	33	487,281,416
_	34	Total liabilities and net assets/fund balances	1,304,999,094	34	1,393,490,331

Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both Separate basis Consolidated basis Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Form **990** (2009)

OMB No 1545-0047

Inspection

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

MULTICARE HEALTH SYSTEM

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

Attach to Form 990 or Form 990-EZ. See separate instructions.

Employer identification number

									91-13521	72		
	rt I			olic Charity State						structions		
he (organız			foundation because					x)			
1		A churc	h, conventio	on of churches, or as	sociation of	churches s	section 170(b)(1)(A)(i).				
2				ın section 170(b)(1)								
3	굣	A hospi	tal or a coop	erative hospital serv	ice organiz	atıon descri	ıbed ın sectio	n 170(b)(1)	(A)(iii).			
4	Γ			organization operate y, and state	ed in conjund	ction with a	hospital desc	cribed in sec i	tion 170(b)(:	L)(A)(iii). En	ter the	
5	Γ	_	-	rated for the benefit	=	or universit	ty owned or o	perated by a	government	al unıt descri	— bed in	
	_			(Complete Pa								
6	<u> </u>			ocal government or	=			• • •				
7	ı	describe	ed in	t normally receives a \)(vi) (Complete Pa		I part of its	support from	a governme	ntal unit or fr	om the gener	al public	2
8	Г			described in section		A)(vi) (Con	nplete Part II	.)				
9 10 11 e f		receipts its supp acquired An orga An orga one or n the box a By chec other th section If the or check til Since A	from activity ort from group of by the organization organization organization organization from the theory of the	t normally receives ties related to its exists investment income anization after June 3 anized and operated anized and operated anized organization of the type of supported organization of the type of supported in managers and other ecceived a written defined.	empt functions and unreliable and un	ons—subject ated busine ee section 5 to test for properties for the bender of the bed in section and of Type III is not controor more pub from the IR	t to certain e ss taxable in 509(a)(2). (Coublic safety efit of, to perf ion 509(a)(1) complete line - Functional rolled directly blicly support	xceptions, and come (less somplete Part Seesection Form the funct) or section 5 so 11e throughly integrated or indirectly ed organization.	nd (2) no monection 511 to section 511 to section 511 to section 511 to section 509(a)(4). tions of, or to section 509(a)(2) Section 509(a)(4).	carry out the section 509 Type I Type I ore disqualified in section !	% of nesses e purpo: O(a)(3). II - Ot ed pers 509(a)(ses of .Check her ons 1) or
			g persons?	ectly or indirectly co	ntrole outho	ralone ort	ogothor with	norcone doc	aribad in (ii)		V	T No.
				·	•		-	persons desi	cribed iii (ii)	11a/i	Yes	No
			-	joverning body of the r of a person describ		=	ations			11g(i		
		` '	•	•	` ,		haua2			11g(ii		+
				ed entity of a person						11g(ii	ולי	<u></u>
h		Provide	the lollowin	g information about t	ne supporte	iu organizat	ion(s)					
(i) Name of supported organization		of rted	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is th organizat col (i) lis your gove docume	e tion in ted in erning	(v Did you n organiza col (i) c suppe	otify the ation in of your	(v Is t organiza col (i) or in the	he ation in ganized	A m	(vii) lount of pport?
				instructions))	Yes	No	Yes	No	Yes	No		

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	֥ <i>)</i>		
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) Dublic Support Subtract line F from						
6	Public Support. Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and stop here						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
	and stop here. The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	▶ □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and stop here. The organization				,		▶
17a	10%-facts-and-circumstances test-	-2009. If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization				gaao., quu		▶ ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes here	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

DLN: 93493319041680

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part ILB. Do not complete Part ILB.

	me of the organization _TICARE HEALTH SYSTEM	mployer	dentıfıc	atıon numb	er
		1-13521	72		
ar	t I-A Complete if the organization is exempt under section 501(c) or is a s	ection 5	27 or	ganizatio	on.
1	Provide a description of the organization's direct and indirect political campaign activities in Part	IV			
2	Political expenditures	-	\$		
3	Volunteer hours		_		
ar	t I-B Complete if the organization is exempt under section 501(c)(3).				
1	Enter the amount of any excise tax incurred by the organization under section 4955	Þ	- \$_		
2	Enter the amount of any excise tax incurred by organization managers under section 4955	Þ	- \$_		
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?			☐ Yes	┌ No
4a	Was a correction made?			☐ Yes	∏ No
b	If "Yes," describe in Part IV				
ar	t I-C Complete if the organization is exempt under section 501(c) except s	ection 5	501(c)	(3).	
1	Enter the amount directly expended by the filing organization for section 527 exempt function act	ivities 🕨	· \$_		
2	Enter the amount of the filing organization's funds contributed to other organizations for section 5 exempt funtion activities	27 ►	\$_		
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 1	7b 🕨	\$		
4	Did the filing organization file Form 1120-POL for this year?		. –	┌ Yes	┌ No
5	State the names, addresses and employer identification number (EIN) of all section 527 political were made. For each organization listed, enter the amount paid from the filing organization's funds contributions received that were promptly and directly delivered to a separate political organization fund or a political action committee (PAC). If additional space is needed, provide information in P	Also ent on, such a	erthe a	mount of p	olitical

(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 -

e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Pa	Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).										
	Check If the filing organization belongs to a Check If the filing organization checked box		d" provisions apply	,							
<u> </u>	Limits on Lobbying E (The term "expenditures" means ar	Expenditures			(a) Filing Organization's Totals	(b) Affiliated Group Totals					
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	bying)								
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	yıng)								
c	Total lobbying expenditures (add lines 1a and 18	b)									
d	Other exempt purpose expenditures										
e	Total exempt purpose expenditures (add lines 1	c and 1d)									
f	Lobbying nontaxable amount Enter the amount f	from the following table	ın both								
	If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxa 20% of the amount on lir									
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	0							
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,0	000							
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,00	00							
	Over \$17,000,000	\$1,000,000									
		•									
g	Grassroots nontaxable amount (enter 25% of lin	ne 1 f)									
h	Subtract line 1g from line 1a If zero or less, enter	er -0-									
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -									
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file F	orm 4720 repoi	rtıng	┌ Yes ┌ No					
	4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)										
	Lobbying Exp	enditures During	4-Year Averag	ing Period	I	ı					
	Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) Total					
2a	Lobbying non-taxable amount										
b	Lobbying ceiling amount (150% of line 2a, column(e))										
c	Total lobbying expenditures										
d	Grassroots non-taxable amount										

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).

		(a	a)	(b)	
		Yes	No	A mount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		Νo		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo		
c	Media advertisements?		Νo		
d	Mailings to members, legislators, or the public?		Νo		
e	Publications, or published or broadcast statements?		Νo		
f	Grants to other organizations for lobbying purposes?		Νo		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		131,114	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo		
i	Other activities? If "Yes," describe in Part IV		Νo		
j	Total lines 1c through 1i			131,114	
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No		
Ь	If "Yes," enter the amount of any tax incurred under section 4912				
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Dues, assessments and similar amounts from members

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Ident if ier	Return Reference	Explanation
EXPLANATION OF OTHER LOBBYING ACTIVITIES	,	LOBBYING ACTIVITIES CONDUCTED BY MULTICARE HEALTH SYSTEM CONSISTED OF PAYMENTS TO LOBBYING FIRMS (INDEPENDENT CONTRACTORS) TO ACT AS OUR LIAISON WITH STATE AND FEDERAL GOVERNMENTS ON HEALTH CARE ISSUES AND THE PORTION OF MEMBERSHIP DUES PAID TO HOSPITAL ASSOCIATIONS WHICH IS USED FOR LEGISLATIVE AND LOBBYING ACTIVITIES

1

DLN: 93493319041680

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Name of the organization **Employer identification number** MULTICARE HEALTH SYSTEM 91-1352172 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the

90, Part IV, line 6.		
(a) Donor advised funds	(1	b) Funds and other accounts
	or advis	red Yes No
5 5		
ıf the organization answered "Yes" to	o Form	990, Part IV, line 7.
ion or pleasure)		cally importantly land area
Fleseivation of a c	. er tille u	mstoric structure
ified conservation contribution in the form	of a co	nservation
I		Held at the End of the Year
	2a	neid at the End of the Teal
•		
` '		
erred, released, extinguished, or terminate	d by the	e organization during
ation easement is located ►		
	dling of	violations, and Yes No
pecting and enforcing conservation easem	nents du	ring the year ►
ng, and enforcing conservation easements	s during	the year 🕨 \$
2(d) above satisfy the requirements of sec	tion	┌ Yes
the footnote to the organization's financial		
	or Oth	er Similar Assets
	01 011	ici Sililiai Assets.
116, not to report in its revenue stateme for public exhibition, education or researc	ch in fur	
public exhibition, education, or research ii		· · · · · · · · · · · · · · · · · · ·
		▶ \$
		► \$
	or financ	ial gain, provide the
		► \$
		▶ - \$
	(a) Donor advised funds Isors in writing that the assets held in don organization's exclusive legal control? donor advisors in writing that grant funds nefit of the donor or donor advisor, or for an if the organization answered "Yes" to reservation of an Preservation in the form preservation easement is located preservation easement is located preservation easements at one as an	(a) Donor advised funds (a) Donor advised funds (b) Isors in writing that the assets held in donor advisory organization's exclusive legal control? donor advisors in writing that grant funds may be nefit of the donor or donor advisor, or for any other If the organization answered "Yes" to Form reganization (check all that apply) ion or pleasure) Preservation of an historic Preservation of an historic Preservation of a certified of the donor or donor in the form of a confidence of the donor or donor in the form of a confidence of the donor or pleasure) If the organization answered "Yes" to Form of a confidence of the donor of th

ar	TITLE Organizations Maintaining Co	llections of Art	t, His	tori	<u>cal Tre</u>	<u>easu</u>	res, or O	<u>the</u>	<u>r Similai</u>	ASSE	ts (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ie foll	owing th	hat are	e a significa	ant u	se of its co	llection	า	
а	Public exhibition		d	Γ	Loan o	rexch	nange progr	rams				
b	Scholarly research		e	Γ	Other							
С	Preservation for future generations											
ļ	Provide a description of the organization's co Part XIV	ollections and expla	aın hov	v the	/ further	r the o	rganızatıon	ı's ex	cempt purp	ose in		
;	During the year, did the organization solicity assets to be sold to raise funds rather than			,					nılar	Г	Yes	┌ No
a ı	t IV Escrow and Custodial Arrang						answere	d "Y	es" to For	m 990),	
	Part IV, line 9, or reported an ar		•									
а	Is the organization an agent, trustee, custoo included on Form 990, Part X?					ions c	or other ass	etsı	not	Γ	Yes	☐ No
b	If "Yes," explain the arrangement in Part XI	/ and complete the	follow	ıng ta	able		_					
								_		A mou	ınt	
с	Beginning balance						-	1 c				
d	Additions during the year							1d				
e	Distributions during the year							1e				
f	Ending balance						L	1f				
3	Did the organization include an amount on F	orm 990, Part X, lin	e 21?							Γ	Yes	┌ No
	If "Yes," explain the arrangement in Part XI\											
a	rt V Endowment Funds. Complete											
		(a)Current Year	(b)	Prior \	/ear	(c)Tw	o Years Back	(d)	Three Years E	Back (e	Four Ye	ears Back
•	Beginning of year balance							+		_		
)	Contributions							\vdash				
3	Investment earnings or losses							-				
d	Grants or scholarships							₩				
е	Other expenditures for facilities and programs											
f	Administrative expenses							+				
g	End of year balance											
9	Provide the estimated percentage of the year	r end halance held										
а		%	us									
_	Board designated or quasi-endowment											
b	Permanent endowment 🕨 %											
C -	Term endowment • %				اسلما مد		d	٠	46.			
а	Are there endowment funds not in the posse organization by	ssion of the organiz	ation	tnata	ire neid	and a	aministere	а тог	tne		Yes	No
	(i) unrelated organizations									3a(i)		
	(ii) related organizations									3a(ii)		
Ь	If "Yes" to 3a(11), are the related organization	ns listed as require	d on S	ched	ule R?					3b		
	Describe in Part XIV the intended uses of th											
a i	t VI Investments—Land, Building	s, and Equipme	nt. S	ee F	orm 99	90, Pa	art X, line	10.				
	Description of investment				Cost or ot (investm		(b) Cost or otl basıs (other		(c) Accumul depreciati		(d) Boo	ok value
3	Land					0	40,357,	,892			40	0,357,892
b	Buildings						471,041,	,538	190,75	4,968	280	0,286,570
С	Leasehold improvements						34,215,	,172	7	4,094	34	4,141,078
d	Equipment						529,761,	,691	412,12	5,438	11	7,636,253
e	Other						145,673,	,105		0	14	5,673,105

618,094,898

Part VIII Investments—Other Securities. See F	-orm 990, Part X, line 12	2.	
(a) Description of security or category	(b) Book value	(c) Method	of valuation
(including name of security)	(D)BOOK Value	Cost or end-of-	year market value
Financial derivatives			
Closely-held equity interests			
O ther			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See	Form 990 Part V line	13	
			of valuation
(a) Description of investment type	(b) Book value		year market value
			,
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lin	e 15.	_	
(a) Descrip			(b) Book value
CURRENT LIMITED USE OF ASSETS			19,800
BOARD DESIGNATED			13,270,581
DONOR DESIGNATED			4,843,850
UNAMORTIZED BOND ISSUE COSTS			9,204,675
OTHER ASSETS			21,720,544
GOODWILL			96,980
DUE FROM AFFILIATES			186,314,463
MARK TO MARKET BASIS SWAP			3,299,564
Total. (Column (b) should equal Form 990, Part X, col.(B) line 15			238,770,457
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	0		
ACCRUED INTEREST PAYABLE	6,463,182		
DUE TO AFFILIATES	16,992,918		
ESTIMATED THIRD PARTY SETTLEMENT			
	4,199,775		
ACCRUED PENSION AND MALPRACTICE LIABILITIES	167,784,427		
OTHER LIABILITIES	8,094,082		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	202 501 501		
Total. (Column (b) should equal Form 350, Part A, COI (B) life 25) 📙	203,534,384		

Par	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Staten	nents
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1
2	Total expenses (Form 990, Part IX, column (A), line 25)	2
3	Excess or (deficit) for the year Subtract line 2 from line 1	3
4	Net unrealized gains (losses) on investments	4
5	Donated services and use of facilities	5
6	Investment expenses	6
7	Prior period adjustments	7
8	Other (Describe in Part XIV)	8
9	Total adjustments (net) Add lines 4 - 8	9
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenu	e per Return
1	Total revenue, gains, and other support per audited financial statements	1
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12	
а	Net unrealized gains on investments	
b	Donated services and use of facilities	
c	Recoveries of prior year grants	
d	Other (Describe in Part XIV) 2d	
e	Add lines 2a through 2d	. 2e
3	Subtract line 2e from line 1	. 3
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1	
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a	
b	Other (Describe in Part XIV)	_
c	Add lines 4a and 4b	. 4c
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	
	Reconciliation of Expenses per Audited Financial Statements With Expense	ses per Return
1	Total expenses and losses per audited financial statements	1
2	A mounts included on line 1 but not on Form 990, Part IX, line 25	
а	Donated services and use of facilities	
b	Prior year adjustments	
c	Other losses	
d	Other (Describe in Part XIV) 2d	
e	Add lines 2a through 2d	. 2e
3	Subtract line 2e from line 1	. 3
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIV)	
c	Add lines 4a and 4b	. 4c
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	. 5
	rt XIV Supplemental Information	
	nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4 t V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also comple	

Ident if ier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN	PART X	MULTICARE HEALTH SYSTEM IS INCLUDED IN
TAX POSITIONS UNDER FIN 48		CONSOLIDATED AUDITED FINANCIAL STATEMENTS THE
		CONSOLIDATED AUDITED FINANCIAL STATEMENTS OF
		MULTICARE HEALTH SYSTEM FOOTNOTE READS
		"EFFECTIVE JANUARY 1, 2007, MHS ADOPTED FASB ASC
		TOPIC 740-10 - INCOME TAXES, WHICH CLARIFIES THE
		ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES
		RECOGNIZED IN MHS' CONSOLIDATED FINANCIAL
		STATEMENTS ASC TOPIC 740-10 ALSO PRESCRIBES A
		RECOGNITION THRESHOLD AND MEASUREMENT
		STANDARD FOR THE FINANCIAL STATEMENT
		RECOGNITION AND MEASUREMENT OF AN INCOME TAX
		POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX
		RETURN ONLY TAX POSITIONS THAT MEET THE MORE-
		LIKELY-THAN-NOT RECOGNITION THRESHOLD AT THE
		EFFECTIVE DATE MAY BE RECOGNIZED OR CONTINUE TO
		BE RECOGNIZED UPON ADOPTION IN ADDITION, ASC
		TOPIC 740-10 PROVIDES GUIDANCE ON
		DERECOGNITION, CLASSIFICATION, INTEREST AND
		PENALTIES, ACCOUNTING IN INTERIM PERIODS,
		DISCLOSURE, AND TRANSITION ASC TOPIC 740-10,
		RELATING TO ACCOUNTING FOR UNCERTAIN TAX
		POSITIONS, DID NOT HAVE A SIGNIFICANT IMPACT ON
		THE CONSOLIDATED FINANCIAL STATEMENTS OF MHS
		OTHER THAN MEDIS, INC , A TAXABLE CORPORATION,
		AND GOOD SAMARITAN SURGERY CENTER, LLC, A LIMITE
		LIABILITY COMPANY ALL OF THE OTHER ENTITIES HAVE
		OBTAINED DETERMINATION LETTERS FROM THE
		INTERNAL REVENUE SERVICE THAT THEY ARE EXEMPT
		FROM FEDERAL INCOME TAXES UNDER SECTION 501(C)(3
		OF THE INTERNAL REVENUE CODE, EXCEPT FOR TAX ON
		UNRELATED BUSINESS INCOME"

OMB No 1545-0047

Open to Public **Inspection**

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

Name of the organization MULTICARE HEALTH SYSTEM

Employer identification number

						1352172			
Pa	rt I Charity Care and	Certain O	ther Comn	nunity Benefits at	Cost				
_						г		Yes	No
1a	-						1a	Yes	
b	If "Yes," is it a written policy?						1b	Yes	
2	If the organization has multip care policy to the various hos		ndıcate whic	h of the following best (describes application o	f the charity			
	Applied uniformly to all ho	•	ls	Applied uniformly	to most hospitals				
3	·			v aritaria that annlias t	o the largest number o	ftha			
3	Answer the following based or organization's patients	Title Charity (Lare engibilit	y criteria that applies t	o the largest number o	i tile			
а	Does the organization use Fed income individuals? If "Yes,"	•	•	•			3a	Yes	
	T 100% T 150%	F 20	0%	Other 2	0040 %				
b	Does the organization use FP					lividuals? If			
	"Yes," indicate which of the fo	ollowing is the	family incon	ne limit for eligibility fo	r discounted care .		3b	Yes	
		Г 30	о% Г	350%	0% 🔽 Other_	50040 %			
c	If the organization does not u determining eligibility for free test or other threshold, regard	or discounted	d care Inclu	de in the description wl	hether the organization				
4	Does the organization's policy	y provide free	or discounte	ed care to the "medical	ly indigent"?		4	Yes	
5a	Does the organization budget	amounts for	free or discou	unted care provided un	der its charity care pol	ıcy?	5a	Yes	
ь	If "Yes," did the organization'	s charity care	e expenses e	xceed the budgeted an	nount?	[5b		Νο
c	If "Yes" to line 5b, as a result care to a patient who was elig	-			•		5c		
6a	Does the organization prepare	e an annual co	ommunity bei	nefit report?		[6a	Yes	
6b	If "Yes," does the organizatio					F	6b	Yes	
	Complete the following table i					F		1	
	worksheets with the Schedule								
7	Charity Care and Certain O		nity Benefits	at Cost					
	Charity Care and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community be expense	enefit	(f) Pero total ex	
а	Charity care at cost (from			8,739,572		8,739	572	^	900 %
ь	Worksheets 1 and 2) Unreimbursed Medicaid (from			0,739,372		6,735	,,,,,,,	0	JUU 70
_	Worksheet 3, column a) .			174,431,941	118,584,803	55,847	7,138	5	720 %
С	Unreimbursed costs—other means-tested government programs (from Worksheet 3, column b)			3,858,208	2,460,375	1,397	7 833	0	140 %
d	Total Charity Care and			2,233,200	2,.00,070	2,007	, - 20		
	Means-Tested Government Programs			187,029,721	121,045,178	65,984	,543	6	760 %
e	Other Benefits Community health improvement services and community benefit operations (from (Worksheet 4)	18	37,487	13,963,337	5,754,693	8,208	3.644	0	840 %
f	Health professions education		·	, ,		,			
g	(from Worksheet 5) Subsidized health services (from Worksheet 6)	3	50	6,974,756	1,518,793	5,455	5,963	0	560 %
h	Research (from Worksheet 7)	3	183	2,130,934		2,130),934	0	220 %
	Cash and in-kind contributions to community groups (from Worksheet 8)	3	774	669,681		·	9,681		070 %
j 1	Fotal Other Benefits	27	38,494	23,738,708	7,273,486	16,465	_		690 %
k	Total. Add lines 7d and 7i	27		210 768 429	128 318 664	82 440	765		Λ

	rt II Community Buildi	na Activitie	e Complete t	his table if the or	nanızatı	on cor	nducto	d any commun	utv k		age z
Ρđ	activities.	ng Activitie	s Complete t	ilis table il tile oi	yarıızacı	on cor	iducte	u any commu	iity t	Juliulii	y
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense		rect offse revenue	etting	(e) Net communit building expense		(f) Pero total ex	
1	Physical improvements and housing	1	687	387,33	o l		33,891	353,	,439	C	040 %
2	Economic development										
3	Community support	10	2,667	4,987,59	7	6	515,035	4,372	,562	C	450 %
4	Environmental improvements			·							
5	Leadership development and training										
	for community members Coalition building	4	25,468	1,777,99			11,458	1,766	5/1		180 %
7	Community health improvement		23,400	1,111,55			11,430	1,700	, 541		700 70
8	Workforce development	7	,	6,715,60. 32,49		1,9	07,209	4,808		C	490 %
9	Other	1	1	32,490				32,	,496		
10	Total	23	,		1	2,5	67,593	11,333	,431	1	. 160 %
Par	t IIII Bad Debt, Medicar	e, & Collec	tion Practic	es							
Sect	ion A. Bad Debt Expense									Yes	No
1	Does the organization report b Statement No 15?				ınancıal I	Manage	ement A	Association • • •	1	Yes	
2	Enter the amount of the organ					2		17,299,000			
3	Enter the estimated amount of attributable to patients eligible	•		, , ,		3		2,307,000			
4	Provide in Part VI the text of t	- he footnote to:	the organizatio	n's financial statem							
	In addition, describe the costi rationale for including other ba				reported	d on lın	es 2 ar	nd 3, and			
Sect	ion B. Medicare	ia debt amoun	is in community	y beliefit							
5	Enter total revenue received f	rom Medicare	(ıncludıng DSH	and IME)		5		110,636,000			
6	Enter Medicare allowable cost	s of care relat	ing to payments	s on line 5		6		147,773,000			
7	Subtract line 6 from line 5 Th					7		-37,137,000			
8	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	osting method	ology or source								
	Cost accounting system	Гс。	st to charge ra	tio 🔽	Other						
Sect	ion C. Collection Practices										
9a	Does the organization have a								9a	Yes	<u> </u>
9b	If "Yes," does the organization patients who are known to qua								9b	Yes	
Pai	tt IV Management Com	panies and	Joint Ventu	res							
	(a) Name of entity	(b) Description of pr activity of entity	imary	(c) Organız profit % oı ownershi	r stock	er	Officers, directors, trustees, or key nployees' profit % stock ownership%	pro	e) Physi ofit % oi ownersh	r stock
1							01	Stock Ownership 70			
2											
3											
4											
5											
6											
7											
8											
9											
10											
11											
12											
13											
				i					1		

2:11. Facility Illivillation	Part V	Facility	Information
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pours

See Additional Data Table

ON LINE 2 DISCOUNTS AND PAYMENTS ON PATIENT ACCOUNTS ARE RECORDED AS AN ADJUSTMENT TO REVENUE, NOT BAD DEBT EXPENSE 3-4 RATIONALE FOR BAD DEBT AMOUNT ATTRIBUTABLE TO COMMUNITY BENEFIT IT IS OUR BELIEF THAT \$2,307,000 OF BAD DEBT SHOULD BE INCLUDED AS COMMUNITY BENEFIT AS A TAX-EXEMPT HOSPITAL WE MUST PROVIDE NECESSARY SERVICES REGARDLESS OF THE PATIENT'S ABILITY TO PAY FOR THE SERVICE PROVIDED AS A NOT-FOR-PROFIT, PATIENT CARE IS PROVIDED TO ALL, REGARDLESS OF ABILITY TO PAY FOR THAT CARE MAKING QUALITY PATIENT CARE AVAILABLE TO ALL IN OUR COMMUNITY, REGARDLESS OF THEIR ECONOMIC MEANS, QUALIFIES BAD DEBTS AS A COMMUNITY BENEFIT AS PART OF OUR COMMUNITY NEEDS ASSESSMENT, WE STUDIED THE INCOME CHARACTERISTICS OF THE UNINSURED POPULATION IN OUR COMMUNITY AS PART OF THIS STUDY, WE ALSO LOOKED AT WHAT PORTION OF UNINSURED INDIVIDUALS IN THE HOSPITAL'S SERVICE AREA WOULD BE ELIGIBLE FOR THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY WE APPLIED THIS PERCENTAGE TO OUR TOTAL AMOUNT OF BAD DEBT FOR SELF-PAY PATIENTS TO ESTIMATE THE PORTION OF SELF-PAY BAD DEBT THAT WAS LIKELY ATTRIBUTABLE TO INDIVIDUALS ELIGIBLE FOR THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY WE SUBTRACTED THE ACTUAL AMOUNT OF FINANCIAL ASSISTANCE PROVIDED FROM THIS FIGURE THE REMAINDER IS THE ESTIMATED AMOUNT ENTERED ON PART III, LINE 3 AND SHOULD BE COUNTED AS COMMUNITY BENEFIT COSTING METHODOLOGY THE SOURCE USED TO CALCULATE THE MEDICARE ALLOWABLE COSTS FOR TACOMA GENERAL ALLENMORE HOSPITAL WAS THE 2009 MEDICARE COST REPORT BECAUSE MARY BRIDGE CHILDREN'S HEALTH CENTER FILES A LOW MEDICARE UTILIZATION COST REPORT, THE PROVIDER STATISTICAL AND REIMBURSEMENT SYSTEM REPORT (PS&R) WAS

USED THE COST TO CHARGE RATIO, AS CALCULATED FROM THE INCOME STATEMENT, WAS APPLIED TO THE PS&R GROSS MEDICARE CHARGES TO CALCULATE THE MEDICARE ALLOWABLE COSTS REPORTED ON LINE 6 MARY BRIDGE COSTS REPRESENT LESS THAN 01% OF THE TOTAL MEDICARE SHORTFALL TREATED AS COMMUNITY BENEFIT THE HOSPITAL BELIEVES THAT ALL OF THE \$371 MILLION SHORTFALL SHOULD BE CONSIDERED AS COMMUNITY BENEFIT THE IRS COMMUNITY BENEFIT STANDARD INCLUDES THE PROVISION OF CARE TO THE ELDERLY AND MEDICARE PATIENTS MEDICARE SHORTFALLS MUST BE ABSORBED BY THE HOSPITAL IN ORDER TO CONTINUE TREATING THE ELDERLY IN OUR COMMUNITY THIS YEAR, MEDICARE ACCOUNTED FOR 22 6% OF HOSPITAL REVENUES THE HOSPITAL PROVIDES CARE REGARDLESS OF THIS SHORTFALL AND THEREBY RELIEVES THE FEDERAL GOVERNMENT OF THE BURDEN OF PAYING THE FULL COST FOR MEDICARE BENEFICIARIES MULTICARE'S DEBT COLLECTION POLICY STATES THAT "MHS WILL ALSO CLEARLY COMMUNICATE TO PATIENTS AND APPLICABLE PARTIES THE VARIOUS ASSISTANCE PROGRAMS MHS OFFERS BASED ON THE SITE OF SERVICE "IF THE PATIENT

"FOLLOWS THROUGH WITH THE APPLICABLE ASSISTANCE APPOINTMENTS, I E , MEETING WITH MEDICAID OR COUNTY AGENCIES TO COMPLETE THE NECESSARY APPLICATION PROCESS," MULTICARE WILL NOT SEND THE ACCOUNT TO A BAD DEBT COLLECTION AGENCY IF AN ACCOUNT DOES GET SENT TO A BAD DEBT COLLECTION AGENCY, AS LONG AS IT MEETS MULTICARE'S CHARITY AND FINANCIAL ASSISTANCE POLICY'S FEDERAL POVERTY GUIDELINES (FPG), GARNISHMENT OF WAGES WILL NOT BE PURSUED

MULTICARE WORKS COLLABORATIVELY WITH REGIONAL AGENCIES AND ORGANIZATIONS TO IDENTIFY THE HEALTH CARE

NEEDS OF THE COMMUNITIES WE SERVE AND TO DEVELOP PROGRAMS AND SERVICES TO MEET THOSE NEEDS COMMUNITY

2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves

- PARTNERS INCLUDE THE TACOMA-PIERCE COUNTY HEALTH DEPARTMENT, THE PIERCE COUNTY MEDICAL SOCIETY, THE UNITED WAY OF PIERCE COUNTY, YMCA OF PIERCE COUNTY, THE CITY OF TACOMA AND THE TACOMA SCHOOL DISTRICT AND OTHERS WE UTILIZE THE DATA FROM THE HEALTH DEPARTMENT'S PERIODIC COMMUNITY NEEDS ASSESSMENT AS WELL AS FEDERAL DATA TO DETERMINE THE MOST PRESSING HEALTH CARE NEEDS FOR OUR POPULATION FOR 2009, TOP COMMUNITY HEALTH PRIORITIES WERE PREVENTING AND CURING COMMUNICABLE AND CHRONIC DISEASE. IMPROVING ACCESS TO MEDICAL CARE, INFANT AND CHILD DEVELOPMENT, CHILDHOOD AND ADULT OBESITY, DISASTER PREPAREDNESS, MULTICARE ADDRESSED THESE PRIORITIES THROUGH COLLABORATIVE POLICY DEVELOPMENT AND FUNDING OF MRSA PREVENTION AND TREATMENT ACTIVITIES, DEVELOPING A CHRONIC DISEASE MANAGEMENT PILOT PROGRAM, FUNDING OF THE PROJECT ACCESS PROGRAM, A PIERCE COUNTY MEDICAL SOCIETY CASE MANAGEMENT MODEL WHICH COORDINATES UNDER- OR UNINSURED PATIENT ACCESS TO VOLUNTEER HEALTH PROVIDERS, AND FINANCIAL SUPPORT FOR THE COUNTY'S SAFETY NET PROVIDER, THE COMMUNITY HEALTH CARE CLINIC NETWORK IN ADDITION, MULTICARE FUNDED AND OPERATED THE COMMUNITY MEDICAL CARE CLINIC FOR CHILDREN AT MARY BRIDGE CHILDREN'S HOSPITAL AND HEALTH CENTER AND THE TACOMA FAMILY MEDICINE CLINIC WHICH PROVIDES A RANGE OF PRIMARY CARE AND OB/GYN MEDICAL SERVICES TO LOW-INCOME INDIVIDUALS AND FAMILIES MULTICARE ADDRESSES THE GROWING PROBLEM OF CHILDHOOD AND ADULT OBESITY ON SEVERAL FRONTS WE ARE AN ACTIVE PARTNER IN A COMMUNITY-WIDE, CDC-FUNDED COALITION, ACHIEVE, WHICH FOCUSES ON REGIONAL POLICIES TO PREVENT AND TREAT CHILDHOOD OBESITY THROUGH THE HEALTHY COMMUNITIES PROGRAM, WE PARTNER WITH AREA AGENCIES AND HEALTH SYSTEMS TO PROVIDE EDUCATION FOR CHILDREN AND FAMILIES ON HEALTHY NUTRITION AND EXERCISE MULTICARE ALSO OPERATES A SCHOOL-BASED NUTRITION EDUCATION PROGRAM IN THE TACOMA PUBLIC SCHOOLS AND THE HEALTHY KIDS INITIATIVE WITH THE YMCA IN PARTNERSHIP WITH THE TACOMA-PIERCE COUNTY HEALTH DEPARTMENT, WE OFFER PIERCE COUNTY GETS FIT, A MULTI-FACETED PROGRAM AIMED AT ENCOURAGING ADULTS TO MAKE HEALTHY LIFE CHOICES OTHER COMMUNITY-BASED MULTICARE SERVICES INCLUDE NUTRITION CONSULTATION, WEIGHT MANAGEMENT, TOBACCO CESSATION PROGRAMS, MOBILE IMMUNIZATION CLINICS, ADULT DAY HEALTH, PARENT PARTNERSHIP PROGRAMS FOR FAMILIES AT RISK, MOBILE MENTAL HEALTH OUTREACH SERVICES. PERINATAL OUTREACH SERVICES, HEALTH EDUCATION AND SCREENINGS TO UNDERSERVED COMMUNITIES, SENIOR WELLNESS AND CORPORATE WELLNESS PROGRAMS MULTICARE IS AN ACTIVE PARTICIPANT IN THE COUNTY-WIDE COORDINATED EMERGENCY PREPAREDNESS EFFORT WHICH INCLUDES PERIODIC MEETINGS, TRAININGS AND COUNTY-WIDE DRILLS AND DISASTER PREPAREDNESS EXERCISES THROUGH OUR RELATIONSHIP WITH THE REGIONAL UNITED WAY, WE REVIEW THEIR COMMUNITY NEEDS ASSESSMENT DATA AND SUPPORT PRIORITY PROGRAMS IN 2009, EARLY LEARNING, EDUCATION, EMPLOYMENT, SAFETY, VOLUNTEERISM AND HOUSING WERE AREAS OF FOCUS TO MEET THESE NEEDS, MULTICARE HAS PROVIDED DAYCARE SERVICES, READING PROGRAMS, CAREER PARTNERSHIPS, MIDDLE AND HIGH SCHOOL HEALTH CAREER EXPLORATION PROGRAMS, INCLUDING MEDICAL EXPLORERS, NURSE CAMP FOR HIGH SCHOOL STUDENTS, AND TRANSITION, A PROGRAM THAT PROVIDES CAREER OPPORTUNITIES FOR DISABLED, DISADVANTAGED YOUTH MULTICARE EMPLOYEES PARTICIPATE IN A WIDE VARIETY OF VOLUNTEER PROGRAMS IN THE COMMUNITY, INCLUDING THE AMERICAN RED CROSS, THE PIERCE COUNTY DIABETES COALITION, SAFE STREETS COALITION, THE YWCA WHICH OPERATES A DOMESTIC VIOLENCE SHELTER FOR WOMEN AND CHILDREN, THE AMERICAN CANCER SOCIETY, THE PLAN TO END CHRONIC HOMELESSNESS AND MANY OTHER ORGANIZATIONS 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's
- FINANCIAL ASSISTANCE INFORMATION IS PROVIDED IN A VARIETY OF WAYS PRE-SERVICE CENTER STAFF START CONVERSATIONS WITH PATIENTS ABOUT THEIR POTENTIAL FINANCIAL RESPONSIBILITY AND SHARE PAYMENT OPTIONS INCLUDING FINANCIAL ASSISTANCE INFORMATION WITH THE PATIENT DURING THIS INITIAL PHONE CALL AT THE TIME OF

REGISTRATION (WHETHER PRE-REGISTERED OR NOT), PATIENTS ARE NOTIFIED ABOUT THEIR INSURANCE COVERAGE AND FINANCIAL LIABILITIES FINANCIAL COUNSELORS ARE AVAILABLE IF A NEED IS IDENTIFIED IF A PATIENT DOES NOT HAVE INSURANCE, MULTICARE WORKS WITH PATIENTS TO VERIFY POTENTIAL STATE/FEDERAL ELIGIBILITY OR ROUTE THEM TO CHARITY OR FINANCIAL AID IF APPROPRIATE FINANCIAL AID APPLICATIONS ARE HANDED OUT AT ALL SERVICE LOCATIONS UPON REQUEST OR WHEN A NEED IS IDENTIFIED BY STAFF PATIENTS ARE ALSO GIVEN AN INFORMATIONAL BILLING HANDOUT AT REGISTRATION/ADMISSION WITH INFORMATION TO CONTACT FINANCIAL COUNSELORS IF THEY MAY HAVE DIFFICULTY PAYING THEIR HOSPITAL BILL Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves THE MULTICARE HEALTH SYSTEM AFFILIATED GROUP'S PRIMARY SERVICE AREA IS DEFINED AS PIERCE COUNTY WHICH

- INCLUDES TACOMA, PUYALLUP, UNIVERSITY PLACE, LAKEWOOD, PARKLAND AND GIG HARBOR SECONDARY SERVICE AREA IS DEFINED AS SOUTH KING COUNTY AND INCLUDES THE CITIES OF FEDERAL WAY, AUBURN, ENUMCLAW, COVINGTON AND KENT MULTICARE HEALTH SYSTEM EMPLOYS THE LARGEST NUMBER OF PRIMARY AND SPECIALTY PROVIDERS IN THE REGION,
- CURRENTLY EMPLOYING OVER 350 PRIMARY AND SPECIALTY PHYSICIANS THE MULTICARE HEALTH SYSTEM AFFILIATED GROUP OPERATES 818 BEDS, SEVEN OUTPATIENT SURGICAL SITES AND SEVERAL OTHER URGENT CARE, PRIMARY CARE AND MULTISPECIALTY CLINICS THE MEDIAN HOUSEHOLD INCOME FOR MULTICARE HEALTH SYSTEM'S PRIMARY SERVICE AREA IS \$57,571 AND FOR THE SECONDARY SERVICE AREA IS \$68,789 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves IN ADDITION TO THE PROGRAMS OUTLINED ABOVE, MULTICARE PARTICIPATES IN A WIDE VARIETY OF COMMUNITY BUILDING ACTIVITIES WHICH PROMOTE THE HEALTH OF THE COMMUNITIES WE SERVE (NOT ALL OF THESE ARE LISTED ON PART I

CHARITY CARE AND OTHER COMMUNITY BENEFITS ON SCHEDULE H) THESE INCLUDE * TACOMA TRAUMA TRUST-A COLLABORATION OF MULTICARE, FRANCISCAN HEALTH SYSTEM AND MADIGAN ARMY MEDICAL CENTER TO PROVIDE TRAUMA CARE TO THE SOUTH PUGET SOUND REGION * FALLS PREVENTION PROGRAM FOR THE ELDERLY * TACOMA SOBERING CENTER PROVIDING OVERNIGHT HOUSING FOR INDIVIDUALS WITH DRUG AND ALCOHOL ISSUES * TREEHOUSE A PLACE FOR FAMILIES (FREE APARTMENT LODGING PROVIDED BY MULTICARE CLOSE TO THE HOSPITAL FOR FAMILIES WITH CRITICALLY ILL CHILDREN AND OTHER RELATIVES) * SEXUAL ASSAULT PREVENTION PROGRAM AND THE FORENSIC NURSE EXAMINER

PROGRAM, PROVIDING CARE TO ADULT VICTIMS OF SEXUAL ASSAULT * BEHAVIORAL HEALTH CRISIS INTERVENTION PROGRAM * MARY BRIDGE CENTER FOR CHILDHOOD SAFETY AND THE MARY BRIDGE CHILDREN'S ADVOCACY CENTER BRIDGES A CENTER FOR GRIEVING CHILDREN * HOME HEALTH, HOSPICE AND PALLIATIVE CARE SERVICES * GRIEF AND LOSS SERVICES * FAMILY CAMP ERIN FOR CHILDREN SUFFERING LOSSES OF FAMILY MEMBERS * CANCER CAMP FOR CHILDREN WITH CANCER * WOMEN, INFANT AND CHILDREN (WIC) PROGRAM * SAFE KIDS * SAFE SHORES * CENTER FOR HEALTHY LIVING-NUTRITION AND FITNESS EDUCATION AND COMMUNITY HEALTH IMPROVEMENT PROGRAMS * DIABETES SERVICES * CONSULTING NURSE TELEPHONE SERVICE * CHRONIC DISEASE MANAGEMENT SUPPORT GROUPS * WORKFORCE DEVELOPMENT PARTNERSHIPS WITH THE PIERCE COUNTY WORKFORCE DEVELOPMENT COUNCIL AND THE PIERCE COUNTY HEALTH CAREERS COUNCIL TO PREPARE PEOPLE FOR HEALTH CARE CAREERS * PARTNERSHIPS WITH AREA COLLEGE NURSING PROGRAMS AND A NURSE RESIDENCY PROGRAM

- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.) THE HOSPITALS OF THE AFFILIATED GROUP UTILIZE SURPLUS FUNDS TO MAINTAIN ACCESS TO PATIENT SERVICES AND TO
- FOLLOWING * EDUCATIONAL PROGRAMS THAT PROVIDE CLASSES AND INFORMATION ON TOBACCO CESSATION, HEALTHY AGING, CHILDBIRTH, INFANT CARE, HEALTH AND WELLNESS, NUTRITION AND MORE * FREE MAMMOGRAMS TO QUALIFYING INDIVIDUALS, FREE OR LOW COST SCREENINGS AT A VARIETY OF HEALTH FAIRS HELD THROUGHOUT THE YEAR, LOW COST IMMUNIZATIONS IN THE COMMUNITY * EXPANSION OF THE EMERGENCY DEPARTMENTS TO ACCOMMODATE AN INCREASE IN EMERGENCY DEPARTMENT PATIENTS * EXPANSION OF THE CANCER CENTER TO ACCOMMODATE AN INCREASE IN CANCER PATIENTS * BUILDING OF THE PATIENT CARE TOWER IN PUYALLUP TO ACCOMMODATE FOR AN INCREASE IN THE POPULATION * SENIOR MEMBERSHIP AFFINITY PROGRAM * CANCER TRIALS AND RESEARCH

EXPAND ACCESS POINTS OF CARE TO PATIENTS THROUGHOUT THE COMMUNITY INCLUDING, BUT NOT LIMITED TO THE

- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served. MULTICARE HEALTH SYSTEM ("MULTICARE") IS A WASHINGTON NONPROFIT CORPORATION, AND ORGANIZED AS A TAX
- EXEMPT ENTITY UNDER SECTION 501(C) (3) OF THE INTERNAL REVENUE CODE OF 1986 MULTICARE IS THE SOLE CORPORATE MEMBER OF ITS NONPROFIT AFFILIATE, GOOD SAMARITAN HOSPITAL ("GSH"), A WASHINGTON NONPROFIT CORPORATION MULTICARE ALSO HAS THREE AFFILIATED FOUNDATIONS MARY BRIDGE CHILDREN'S FOUNDATION, MULTICARE HEALTH SYSTEM HEALTH FOUNDATION AND GOOD SAMARITAN FOUNDATION, ALL WASHINGTON NONPROFIT CORPORATIONS MULTICARE IS ALSO THE SOLE SHAREHOLDER OF MEDIS CORPORATION, A WASHINGTON FOR-PROFIT CORPORATION IN ADDITION, GSH IS THE SOLE CORPORATE MEMBER OF GOOD SAMARITAN OUTREACH SERVICES, WHICH IS ALSO A WASHINGTON NONPROFIT CORPORATION MULTICARE HEALTH SYSTEM HAS FOUR ACUTE-CARE HOSPITALS WHICH INCLUDE LEVEL II ADULT AND PEDIATRIC TRAUMA CENTERS, THE REGION'S ONLY LEVEL III NEONATAL INTENSIVE CARE UNIT, THE REGION'S ONLY LEVEL I ADULT TRAUMA REHABILITATION CENTER, AN INTERNATIONALLY RENOWNED OUTPATIENT THERAPY UNIT FOR CHILDREN WITH SPECIAL NEEDS, AND SOUTHWEST WASHINGTON'S ONLY CHILDREN'S HOSPITAL MULTICARE HEALTH SYSTEM IS GOVERNED BY A COMMUNITY-BASED BOARD OF DIRECTORS
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Software ID: Software Version:

EIN: 91-1352172

Name: MULTICARE HEALTH SYSTEM

Form 990 Schedule H, Part V - Facility Information

Form 990 Schedule H, Part V - Facility Informait	ОП								
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
TACOMA GENERAL HOSPITAL 315 MARTIN LUTHER KING JR WAY TACOMA, WA 98405	х	х		х		x	×		
MARY BRIDGE CHILDREN'S HOSPITAL 315 MARTIN LUTHER KING JR WAY TACOMA,WA 98405	×	X	X	X			X		
ALLENMORE HOSPITAL 1901 SOUTH UNION TACOMA,WA 98411	×	Х					X		
COVINGTON AMBULATORY SURGERY CENTER 17700 SE 272ND STREET COVINGTON, WA 98042									OP SURGERY, RX, LAB
AUBURN LAB 735 12TH STREET SE AUBURN, WA 98002									LAB TESTING
KENT LAB 222 STATE AVE NORTH KENT, WA 98031									LABTESTING
CEDAR MEDICAL LAB 1901 SOUTH CEDAR STREET SUITE B5 TACOMA,WA 98405									LABTESTING
GIG HARBOR MEDICAL PARK 4545 POINT FOSDICK DRIVE GIG HARBOR, WA 98335									OP SURG, RX, LAB, ONCOLOGY
AUBURN IMAGING 202 CROSS STREET SE AUBURN, WA 98001									IMAGING
AUBURN VASCULAR LAB 202 N DIVISION ST SUITE 300-301 AUBURN,WA 98001									VASCULAR LAB
TACOMA FAMILY MEDICINE 521 MARTIN LUTHER KING JR WAY TACOMA,WA 98405									OP PHYSICIAN CLINIC
OBSTETRICS ACCESS CLINIC 522 MARTIN LUTHER KING JR WAY TACOMA,WA 98405									OP PHYSICIAN CLINIC
MULTICARE OBGYN ASSOCIATES 523 MARTIN LUTHER KING JR WAY TACOMA,WA 98405									OP PHYSICIAN CLINIC
PODIATRY CLINIC 524 MARTIN LUTHER KING JR WAY TACOMA, WA 98405									OP PHYSICIAN CLINIC
MATERNAL FETAL MEDICINE 524 MARTIN LUTHER KING JR WAY TACOMA,WA 98405									OP PHYSICIAN CLINIC
SILVERDALE CLINIC 1780 NW MYRTLE RD SUITE G220 SILVERDALE, WA 98383									OP PHYSICIAN CLINIC
OLYMPIA CLINIC 200 LILLY ROAD NE BUILDING C OLYMPIA, WA 98506									OP PHYSICIAN CLINIC
PUYALLUP CLINIC 1803 SOUTH MERIDIAN SUITE B PUYALLUP, WA 98371									OP PHYSICIAN CLINIC

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990

OMB No 1545-0047

2009

DLN: 93493319041680

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

MULTICARE HEALTH SYSTEM

Employer identification number

91-1352172 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code section (d) A mount of cash (e) A mount of non-(f) Method of (a) Description of (h) Purpose of grant organization ıf applıcable valuation non-cash assistance or assistance grant cash (book, FMV, or government assistance

				other)	
MARY BRIDGE CHILDREN'S FOUNDATIONPO BOX 5299 TACOMA,WA 98415	943030039	501(c)(3)	3,247,099		ASSISTANCE FOR OPERATING EXPENSES
MULTICARE HEALTH FOUNDATIONPO BOX 5299 TACOMA,WA 98415	911514257	501(C)(3)	1,746,206		ASSISTANCE FOR OPERATING EXPENSES

 Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of (c)A mount of recipients cash grant		(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance		

PROCEDURES FOR MONITORING THE USE	PART I, LINE 2	I
OF GRANTS IN THE U.S.		MULTICARE HEALTH SYSTEM MAINTAINS SEPARATE GENERAL LEDGER ACCOUNTS FOR THE AMOUNTS FUNDED TO RELATED ORGANIZATIONS

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493319041680

OMB No 1545-0047

Open to Public Inspection

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization MULTICARE HEALTH SYSTEM

Employer identification number

91-1352172

Pa	rt I Questions Regarding Compensation	n						
					Yes	Νo		
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III							
	First-class or charter travel	굣	Housing allowance or residence for personal use					
	▼ Travel for companions		Payments for business use of personal residence					
	Tax idemnification and gross-up payments	~	Health or social club dues or initiation fees					
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)					
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc			1b	Yes			
2								
	officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?							
3	Indicate which, if any, of the following the organizatiorganization's CEO/Executive Director Check all the							
	Compensation committee	<u> </u>	Written employment contract					
	▼ Independent compensation consultant	<u> </u>	Compensation survey or study					
	Form 990 of other organizations	굣	Approval by the board or compensation committee					
4	During the year, did any person listed in Form 990, or a related organization	Part VII	I, Section A, line 1a with respect to the filing organization					
а	Receive a severance payment or change-of-control	paymer	nt?	4a		Νo		
ь	Participate in, or receive payment from, a supplemental nonqualified retirement plan?							
c	Participate in, or receive payment from, an equity-based compensation arrangement?							
	If "Yes" to any of lines 4a-c, list the persons and pr	ovide th	ne applicable amounts for each item in Part III					
	Only 501(c)(3) and 501(c)(4) organizations only mu	ust comp	plete lines 5-9.					
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	line 1a,	, did the organization pay or accrue any					
а	The organization?			5a		Νo		
b	Any related organization?			5b		Νo		
	If "Yes," to line 5a or 5b, describe in Part III							
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a,	, did the organization pay or accrue any					
а	The organization?			6a	Yes			
ь	Any related organization?			6b	Yes			
	If "Yes," to line 6a or 6b, describe in Part III							
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III							
8	Were any amounts reported in Form 990, Part VII, public subject to the initial contract exception described in Part III			8		No		
9	9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?							

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
(1) (11)	786,629 0	941,497 0	422,607 0	20,580 0	12,297 0	2,183,610		
(I)	437,851 0	337,698 0	479,767 0	19,219 0	10,672	1,285,207		
(I) (II)	440,981 0	300,441 0	345,697 0	42,580 0	17,166 0	1,146,865		
(I)	351,046 0	236,788 0	11,284 0	31,435 0	19,170 0	649,723 0		
(I) (II)	285,890 0	118,983	1,774 0	20,580 0	10,689	437,916 0		
(1) (11)	277,062 0	141,629 0	1,556 0	42,356 0	21,708 0	484,311 0		
(ı) (ıı)	234,493 0	73,839 0	37,268 0	37,705 0	17,381 0	400,686		
(1) (11)	169,272 0	54,999 0	15,250 0	28,336 0	10,349 0	278,206 0		
(1) (11)	161,128 0	40,666 0	45 ,817 0	25,972 0	10,444	284,027 0		
(ı) (ıı)	154,588 0	18,700 0	2,427 0	21,735 0	9,655 0	207,105		
(ı) (ıı)	966,482 0	410,406 0	23,111	12,896 0	28,585 0	1,441,480		
(I) (II)	589,246 0	543,230 0	12,757 0	11,157 0	21,509 0	1,177,899		
(1) (11)	738,909 0	194,492 0	31,862 0	26,135 0	20,925 0	1,012,323		
(I) (II)	737,199 0	123,284	18,390 0	27,202 0	19,588 0	925,663	1	
(I) (II)	280,276 0	136,619 0	524,149 0	20,580 0	16,569 0	978,193 0		
		(i) Base compensation (i) 786,629 (ii) 0 (i) 437,851 (ii) 0 (i) 440,981 (ii) 0 (i) 351,046 (ii) 0 (ii) 285,890 (iii) 0 (ii) 277,062 (iii) 0 (ii) 234,493 (iii) 0 (ii) 169,272 (iii) 0 (ii) 169,272 (iii) 0 (ii) 154,588 (iii) 0 (ii) 966,482 (iii) 0 (ii) 738,909 (iii) 0 (ii) 737,199 (iii) 0 (ii) 737,199 (iii) 0	(i) Base compensation (ii) Bonus & incentive compensation (i) 786,629 941,497 (ii) 0 941,497 (iii) 0 0 0 (i) 437,851 337,698 (ii) 0 0 0 (i) 440,981 300,441 (ii) 0 0 0 (ii) 285,890 118,983 (iii) 0 0 0 (ii) 277,062 141,629 (iii) 0 0 0 (ii) 234,493 73,839 (iii) 0 0 0 (ii) 169,272 54,999 (iii) 0 0 0 (ii) 161,128 40,666 (iii) 0 0 0 (ii) 154,588 18,700 (iii) 0 0 0 (ii) 966,482 410,406 (iii) 0 0 0 (ii) 589,246 543,230 (iii) 0 0 0 (ii) 738,909 194,492 (iii) 0 0 0 (ii) 738,909 194,492 (iii) 0 0 0 (ii) 737,199 123,284 (iii) 0 0	(I) base compensation	(i) Base compensation (ii) Bonus & incentive compensation (iii) Other reportable compensation other deferred compensation (i) (ii) Compensation 786,629 (iii) O 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(i) Base compensation (ii) Other reportable compensation (iii) Other reportable compensation (iii) Other reportable compensation (iii) Other reportable compensation Other deferred compensation	(i) Base compensation (ii) Dispersion membrane compensation (iii) Other compensation other deferred compensation benefits (B)(i)-(D) (i) 786,629 941,497 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanat ion
SCHEDULE J, PART I, LINE 1		TRAVEL FOR COMPANIONS - THE CHIEF EXECUTIVE OFFICER'S SPOUSE IS REQUIRED TO ATTEND THE ANNUAL BOARD EDUCATION SEMINAR HIS TRAVEL EXPENSES ARE PROVIDED BY MULTICARE HEALTH SYSTEM AND ARE INCLUDED IN COLUMN DON SCHEDULE JAS A NONTAXABLE BENEFIT FOR DIANE CECCHETTINI COUNTRY CLUB DUES ARE PAID FOR TWO OFFICERS - DIANE CECCHETTINI AND VINCENT SCHMITZ DIANE CECCHETTINI'S COUNTRY CLUB DUES ARE FOR SOCIAL MEMBERSHIP ONLY THE PERSONAL USE OF THE CLUB DUES ARE ADDED TO THEIR TAXABLE WAGES AND REPORTED ON THEIR W-2 HOUSING ALLOWANCE IS PAID TO JOHN LONG THE AMOUNT IS ADDED TO HIS TAXABLE WAGES AND REPORTED ON HIS W-2
SCHEDULE J, PART I, LINE 4B		THE FOLLOWING REPORTED PEOPLE PARTICIPATED IN OR RECEIVED PAYMENTS FROM A 457(F) DEFERRED COMPENSATION PLAN VINCENT SCHMITZ - \$87,772 ELISE FORNADLEY - \$18,630 FLORENCE CHANG - \$29,413 SHELLY MULLIN - \$9,550 CHRISTI MCCARREN - \$9,550
SCHEDULE J, PART I, LINE 6		THE COMPENSATION COMMITTEE SETS ANNUAL GOALS FOR THE INCENTIVE COMPENSATION PLAN COVERING SENIOR VICE PRESIDENTS, VICE PRESIDENTS, ADMINISTRATORS, DIRECTORS, MANAGERS AND SUPERVISORS THE SYSTEM WIDE OPERATING MARGIN GOAL MUST BE MET, ALONG WITH TARGETS IN QUALITY OF CARE, PATIENT SAFETY, CUSTOMER SERVICE AND PEOPLE AND PERFORMANCE, IN ORDER FOR THE INCENTIVE COMPENSATION PLAN IS THEN CALCULATED AND PAID BASED ON THE NUMBER OF TARGETS ACHIEVED
SCHEDULE J, PART I, LINE 7		DR COONS, DR HUNG, DR MORRIS AND DR WALLACE ARE COMPENSATED BASED ON THEIR ACTUAL PRODUCTION
SCHEDULE J, PART III	INFORMATION	THE REPORTABLE COMPENSATION FOR THE OFFICERS OF THE CORPORATION AND KEY EMPLOYEES IS BASED ON THE TOTAL AMOUNT PAID DURING THE FISCAL YEAR FOR MANAGEMENT AND LEADERSHIP OF MULTICARE HEALTH SYSTEM AND GOOD SAMARITAN ENTITIES (91-1352172, 91-1514257, 94-303039, 91-0961134, 91-1203564 AND 91-004312), INCLUDING CURRENT YEAR PAYMENTS OF AMOUNTS REPORTED IN PRIOR YEARS AS CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS AND DEFERRED COMPENSATION PLANS, TOGETHER WITH INVESTMENT EARNINGS FROM THOSE PRIOR YEAR CONTRIBUTIONS AS A RESULT, CERTAIN AMOUNTS HAVE BEEN REPORTED TWICE, BOTH IN PRIOR YEARS WHEN EARNEDD OR ACCRUED, AND AGAIN IN THE CURRENT YEAR WHEN PAID THE INVESTMENT EARNINGS FROM THE PRIOR YEAR CONTRIBUTIONS REPRESENT A SUBSTANTIAL PORTION OF THE CURRENT YEAR WHEN PAID THE INVESTMENT EARNINGS FROM THE PRIOR YEAR CONTRIBUTIONS REPRESENT A SUBSTANTIAL PORTION OF THE CURRENT YEAR WHEN PAID THE INVESTMENT SHE AMOUNTS UNDER OTHER COMPENSATION REPORTED INCLUDES UP TO TWENTY (20) YEARS OF DEFERRED COMPENSATION AND INCLUDES THE VALUE OF MEDICAL, DENTAL, LIFE AND DISABILITY INSURANCE, PENSION BENEFITS, ETC COMPENSATION ON THIS TAX RETURN INCLUDES AMOUNTS THAT ARE NOT VESTED, ARE SUBJECT TO SUBSTANTIAL RISK OF FORFEITURE AND MAY NOT BE PAID OUT IN THE FUTURE THE PROCESS FOR DETERMINING EXECUTIVE COMPENSATION AT MULTICARE HEALTH SYSTEM (1) COMPLIES WITH IRS GUIDELINES FOR TAX-EXEMPT DETERMINED BY A SEPARATE COMMITTEE OF THE BOARD OF DIRECTORS WHOSE MEMBERS ARE ALL INDEPENDENT, DO NOT HAVE A CONFLICT OF INTEREST, AND ARE NON-PAID, AND (III) IS ANNUALLY EVALUATED IN THE CONTEXT OF COMPENSATION DATA GATHERED BY INDEPENDENT EXTERNAL CONSULTANTS IND A PEER GROUP COMPRISED OF SIMILAR HIGH PERFORMING HEALTHCARE INSTITUTIONS, PRIMARILY INTEGRATED HEALTHCARE ORGANIZATIONS COMPENSATION PAID IS DETERMINED TO BE REASONABLE AND NECESSARY BY THE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS AND THE INDEPENDENT EXTERNAL CONSULTANT IN ADDITION, A SIGNIFICANT PORTION OF COMPENSATION IS AT RISK AND BASED ON A CHIEVEMENT OF GOALS SET BY THE BOAR

Are there any lease arrangements with respect to the financed property

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

which may result in private business use?

DLN: 93493319041680

Inspection

OMB No 1545-0047

Open to Public

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

MU	LTICARE HEALTH SYSTEM										252472				
Б	art I Bond Issues									91-1	352172				
	(a) Issuer Name			(d) Date Issued (e) Issue Price		e Price	(f) Description of Purp			g) Defeased			On If of Jer		
											Yes	No	Yes	No	
A	WASHINGTON HEALTH CARE FACILITIES SERIES 2004 A	91-1108929	93978EL83	05-15	-2008	50,	000,000	SEE SCHE	DULE 0			X		X	
В	WASHINGTON HEALTH CARE FACILITIES SERIES 2004 B	91-1108929	93978EM74	05-15	-2008	50,	000,000	SEE SCHE	DULE O			Х		Х	
С	WASHINGTON HEALTH CARE FACILITIES SERIES 2004 C	91-1108929	93978EN65	05-15	-2008	50,	000,000	SEE SCHE	DULE O		х			X	
D	WASHINGTON HEALTH CARE FACILITIES SERIES 2007 A	91-1108929	93978EQ54	05-15	-2008	78,	725,000	SEE SCHE	DULE O	X				X	
E	WASHINGTON HEALTH CARE FACILITIES SERIES 2007 B 91-1108929 93978ES45		05-15	-2008	78,	78,725,000 SEE SCHEDULE O		DULE O	Х		x	x			
Pa	art II Proceeds														
				Α		В		С		_	D		E		
1	Total proceeds of issue			50	,000,000	50,	000,000	50	,000,000	7	8,725,000)	78,72	25,000	
2	Gross proceeds in reserve funds														
3	Proceeds in refunding or defeasan	ice escrows													
4	Other unspent proceeds Issuance costs from proceeds			_				_							
5	Working capital expenditures from	nroceeds		2,344,811 2,344,811			2	2,344,811 1,981,663 1,981,6					51,663		
6 7	Capital expenditures from proceed			47.655.400 40.420.200			4 0	420 200	7	6 742 227	,	76 77	2 2 2 7		
8	Year of substantial completion	43		200	,655,189	2005	439,399	9 48,439,399 2005			76,743,337			76,743,337	
				Yes	No No	Yes	No	Yes	No No	Yes	No	Yes		No	
9	Were the bonds issued as part of	a current refunding is	sue?		X		X		X		X			X	
10	Were the bonds issued as part of	an advance refunding	ıssue?		X		×		X		X			x	
11				X		X		X		X		Х			
12															
the final allocation of proceeds?			Х		Х		X		Χ		Х				
ĽΈ	rt III Private Business Use				A		 B		c		D		E		
				Yes	A No	Yes	No	Yes	No	Yes	No No	Yes		No	
1	Was the organization a partner in which owned property financed by	a partnership, or a mo tax-exempt bonds?	ember of an LLC,		x		Х		X		X			x	

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Cat No 50193E

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Schedule K (Form 990) 2009

Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

Fell	Private business use (Continued)									
		Yes	A No	Yes	B No	Yes	C No	D Yes N	No Yes	E No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?		X		×		×		X	×
3b	Are there any research agreements with respect to the financed propert which may result in private business use?	ty X		X		Х		X	Х	
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X		x		x		X	X	
4	Enter the percentage of financed property used in a private business us by entities other than a section 501(c)(3) organization or a state or loc government		0 %	%	0 %		0 %		0 %	0 %
5	Enter the percentage of financed property used in a private business us as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 320 %	%	0 320 %		0 320 %	0 4	40 %	0 440 %
6	Total of lines 4 and 5		0 320 %	%	0 320 %		0 320 %	0 4	40 %	0 440 %
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?			X		X		X	X	
Part	IV Arbitrage	Α		В		С				E
	Yes		Yes		Yes		No Ye	_	Yes	E No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	,	•							,,,
	X X		X		X		X	•	X	
2	Is the bond issue a variable rate issue?	х		х			x	х		x
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and									
	records?	Х		X			X	Х		Х
b	Name of provider									
С	Term of hedge									I
4a	Were gross proceeds invested in a GIC?	Х		Х			x x	(X	I
ь	Name of provider XL						XL		XL	
С	Term of GIC	;	1 92					1	92	1 92
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? $$\chi$$						X	(X	
5	Were any gross proceeds invested beyond an available temporary period?	x		Х			x	Х		x
6	Did the bond issue qualify for an exception to rebate?	х		Х			X	Х		X
								Sche	edule K (Form 99	·0) 2009

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DLN: 93493319041680

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

Transactions with Interested Persons

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

	the organization RE HEALTH SYSTEM					Employer identificati	on number	
Part I	Excess Benefit Trans							
1	Complete if the organizatio		<u>es" on Form 990,</u>		or 25b, or Foi cription of tra		(c) Correc	ted
sec	er the amount of tax imposed tion 4958				ons during th	e year under > \$		
		-		ne organization .				_
Part II	Loans to and/or Fr Complete if the organization			0, Part IV, line 26	, or Form 99	O-EZ, Part V , line 38a		
(a) Name	e of interested person and	(b) Loan to or from the rganization?	(c) Original principal amount	(d)Balance due	(e) In default?	(f) Approved by board or committee?	(g) Written agreement?	
		To From			Yes No	Yes No	Yes No	,
					ı	ı	ı	
Total . Part III	Grants or Assistanc	e Benefitti	ng Interested	Persons.				
	Complete if the organi		vered "Yes" on Fo	•	•			
(;	a) Name of interested persor	1		rganization	(c)	A mount of grant or typ	e of assistand	:e
Part IV	Business Transactio Complete if the organi				/, lıne 28a,	28b, or 28c.		
(a)	Name of interested person	(b) betwo per	Relationship een interested rson and the rganization	(c) A mount of transaction		scription of transaction	revenue	on's
WESTERN PS	N WASHINGTON PATHOLO	GY ROBRO CHAIR	OTH/VICE MAN	533,5	341 PROFES	SSIONAL SERVICES	No)
CAPOLIN	IE DIITTED MD	DATICE	HTER OF VICE	440.0	162 EMPLO	/EE OE MHS	N c	_

CHAIRMAN

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Supplemental Information to Form 990

► Attach to Form 990.

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

DLN: 93493319041680 OMB No 1545-0047

Inspection

SCHEDULE 0

Department of the Treasury Internal Revenue Service

(Form 990)

ULTICARE HEA	organization LLTH SYSTEM		Employer identification number 91-1352172
Identifier	Return Reference	Explanation	
FORM 990, PART VI, LINE 6	CLASSES OF MEMBERS	THE MEMBERS OF MULTICARE HEALTH SYSTEM ARE THE INDIVIDUAL DIRECTORS	UALS THAT MAKE UP THE BOARD OF
FORM 990, PART VI, LINE 11	PROCESS USED BY MANAGEMENT AND/OR GOVERNING BODY TO REVIEW 990	THE FORM 990 IS PREPARED AND REVIEWED BY AN OUTSIDE ACC PROVIDED BY THE ORGANIZATION'S INTERNAL TAX STAFF INITIAL LEVELS OF MANAGEMENT IN VARIOUS DEPARTMENTS THROUGH EXECUTIVE OFFICER, AND THE CHIEF FINANCIAL OFFICER A REVI AUDIT COMMITTEE OF THE MULTICARE HEALTH SYSTEM BOARD, THE OUTSIDE ACCOUNTING FIRM LASTLY, A COPY OF THE FINAL SCHEDULES, WAS PROVIDED TO EACH VOTING MEMBER OF THE PRIOR TO ITS FILING WITH THE IRS	AL REVIEWS WERE PERFORMED BY HOUT THE ORGANIZATION, THE CHIEF IEW WAS THEN PERFORMED BY THE AND INCLUDED A PRESENTATION BY L FORM 990, INCLUDING ALL REQUIRED
FORM 990, PART VI, LINE 12C	PROCESS USED TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST	THE BOARD OF DIRECTORS HAS ACCOUNTABILITY FOR OVERSICE EVALUATION, AND MANAGEMENT OF CONFLICTS OF INTEREST IN BOARD, EXECUTIVE LEADERSHIP, OR KEY EMPLOYEE IN ACCORINTEREST POLICY, THESE INDIVIDUALS ARE REQUIRED TO COMPLQUESTIONNAIRE AT LEAST ANNUALLY, AND HAVE AN ONGOING DISCLOSURE IN THE EVENT AN ACTUAL OR POTENTIAL CONFLICT OF INTERESTS QUESTIONNAIRE INCLUDES A STATEMENT THAT THE CONFLICTS OF INTEREST POLICY, HAS READ AND UNDERSTACOMPLY WITH THE POLICY, AND UNDERSTANDS THAT THE ORGAL ACTIVITIES THAT FURTHER ITS TAX EXEMPT PURPOSES WRITTEN COMPLIANCE OFFICER, AND IN CERTAIN CIRCUMSTANCES, THERE COUNSEL AND MEMBER NO PERSON WITH A CONFLICT OF INTER RELATED TO THE CONFLICT OF INTEREST UNLESS DISCLOSED, REACCORDANCE WITH THE CONFLICT OF INTEREST POLICY CONFLICT	IVOLVING ANY DIRECTOR ON THE DANCE WITH THE CONFLICTS OF INTEREST OBLIGATION TO UPDATE THE OBLIGATION TO UPDATE THE OBLIGATION HAS RECEIVED A COPY OF ANDS THE POLICY, HAS AGREED TO ANIZATION MUST ENGAGE PRIMARILY IN INDISCLOSURES ARE REVIEWED BY THE ES FURTHER REVIEW BY THE GENERAL SEST PARTICIPATES IN AN ACTIVITY ESOLVED, AND PERMITTED IN
FORM 990, PART VI, LINE 15A	PROCESS USED TO DETERMINE COMPENSATION OF CEO	THE BOARD, THROUGH UTILIZATION OF THE COMPENSATION CONNON-PAID, MHS BOARD MEMBERS, IS ACCOUNTABLE FOR ENSUFTOTAL COMPENSATION PACKAGE, CONSISTENT WITH ITS COMPEROR HIS MANAGEMENT AND LEADERSHIP OF MULTICARE HEALTHENTITIES (91-1352172, 91-1514257, 94-3030039, 91-0961134, ANICOMMITTEE DIRECTS THE DEVELOPMENT AND IT APPROVES ANNICRITERIA THAT ARE USED TO DETERMINE VARIABLE COMPENSATION PRESIDENT THE COMPENSATION COMMITTEE ASSESSES PERFOR PERFORMANCE CRITERIA, WHICH INCLUDE IMPROVING PATIENT COUNDERSERVED, CLINICAL OUTCOMES, AND PATIENT SAFETY, AS MARGIN TO ENABLE INVESTMENT IN PEOPLE, TECHNOLOGY, AND COMMITTEE SELECTS AND ENGAGES A QUALIFIED INDEPENDENT YEAR TO REVIEW AND ANALYZE THE TOTAL COMPENSATION PARAPPROPRIATE PRACTICES FOR SIMILAR NOT-FOR-PROFIT HEALTH COMMITTEE, AS PART OF ITS ANALYSIS, OBTAINS FROM THE INDICOMPARABILITY DATA, INCLUDING TOTAL COMPENSATION PAID PROFIT HEALTH CARE ORGANIZATIONS FOR POSITIONS THAT AFTOM PEOPLE AND DELIBERATION AND DECISIONS ARE CONTEMPORTATION DELIBERATION AND DECISIONS ARE CONTEMPORTATION.	RING AND APPROVING A REASONABLE ENSATION PHILOSOPHY, FOR PRESIDENT H SYSTEM AND GOOD SAMARITAN D 91-2004312) THE COMPENSATION UAL GOALS AND PERFORMANCE TION OPPORTUNITIES FOR THE RIMANCE AGAINST THESE GOALS AND ARE, CARE ACCESS TO THE SWELL AS EARNING AN OPERATING D FACILITIES THE COMPENSATION COMPENSATION COMPENSATION CONSULTANT EACH ACKAGE FOR ALIGNMENT WITH H CARE SYSTEMS THE COMPENSATION DEPENDENT CONSULTANT APPROPRIATE BY SIMILARLY SITUATED NOT-FOR-RE FUNCTIONALLY COMPARABLE THE
FORM 990, PART VI, LINE 15B	PROCESS USED TO DETERMINE COMPENSATION OF OTHER OFFICERS AND KEY EMPLOYEES	THE BOARD, THROUGH UTILIZATION OF THE COMPENSATION CONNON-PAID, MHS BOARD MEMBERS, IS ACCOUNTABLE FOR ENSUF COMPENSATION PACKAGES FOR THE OTHER OFFICERS OR KEY BE GOOD SAMARITAN ENTITIES (91-0961134, 91-1203564, AND 91-2 COMMITTEE ESTABLISHED AND APPROVED THE COMPENSATION REIVEWS THE COMPENSATION PHILOSOPHY SETS PARAMETERS COMPENSATION FOR OTHER OFFICERS AND KEY EMPLOYEES THE THE DEVELOPMENT AND IT APPROVES ANNUAL GOALS AND PERIMPROVING PATIENT CARE, CARE ACCESS TO THE UNDERSERVED SAFETY, AS WELL AS EARNING AN OPERATING MARGIN TO ENATECHNOLOGY, AND FACILITIES THE COMPENSATION COMMITTEE INDEPENDENT COMPENSATION CONSULTANT EACH YEAR TO REVOMPENSATION PACKAGES FOR THE OTHER OFFICERS OR KEY BE APPROPRIATE PRACTICES FOR SIMILAR NOT-FOR-PROFIT HEALTH COMMITTEE OBTAINS FROM THE INDEPENDENT COMPENSATION COMPENSATION PAID PROFIT HEALTH CARE ORGANIZATIONS FOR POSITIONS THAT AFTOM PENSATION DELIBERATION DECISIONS ARE CONTEMPORANE.	RING REASONABLE TOTAL EMPLOYEES WHO MANAGE AND LEAD 1004312) THE COMPENSATION PHILOSOPHY, WHICH IT PERIODICALLY IS FOR REASONABLE TOTAL HE COMPENSATION COMMITTEE DIRECTS REFORMANCE CRITERIA, WHICH INCLUDE D, CLINICAL OUTCOMES AND PATIENT BLE INVESTMENT IN PEOPLE, IS SELECTS AND ENGAGES A QUALIFIED VIEW AND ANALYZE THE TOTAL EMPLOYEES FOR ALIGNMENT WITH HCARE SYSTEMS THE COMPENSATION CONSULTANT APPROPRIATE BY SIMILARLY SITUATED NOT-FOR- RE FUNCTIONALLY COMPARABLE THE
FORM 990, PART VI, LINE 19		THE ORGANIZATION MAKES ITS GOVERNMENT DOCUMENTS, CON AUDITED CONSOLIDATED FINANCIAL STATEMENTS AVAILABLE T	
FORM 990, PART VII	HOURS DEVOTED TO RELATED ORGANIZATIONS	DIANE CECCHETTINI IS THE PRESIDENT AND CEO OF MULTICARE HEOMPENSATED BY MULTICARE HEALTH SYSTEM (MHS) AND DEVITO MHS AND ITS AFFILIATES AS FOLLOWS 1 HOUR PER WEEK TO FOUNDATION (MBCF), 1 HOUR PER WEEK TO MULTICARE HEALTH TO GOOD SAMARITAN FOUNDATION (GSF), 1 HOUR PER WEEK TO SERVICES (GSOS), 11 HOURS PER WEEK TO GOOD SAMARITAN WEEK TO MULTICARE HEALTH SYSTEM (MHS) VINCENT SCHMITZ SYSTEM AND AFFILIATES HE IS COMPENSATED BY MHS AND DEWEEK TO MHS AND ITS AFFILIATES AS FOLLOWS 1 HOUR PER WEEK TO GSOS, 1: HOUR PER WEEK TO GSOS, 1: HOURS PER WEEK TO MHS JOHN LONG IS THE PRESIDENT OF GOOD COMPENSATED BY MHS AND DEVOTES A TOTAL OF 60 HOURS PAS FOLLOWS 2 HOURS PER WEEK TO GSF, 1 HOUR PER WEEK TO AND 19 HOURS PER WEEK TO MHS	OTES A TOTAL OF 60 HOURS PER WEE O MARY BRIDGE CHILDREN'S IFOUNDATION (MHF), 1 HOUR PER WEE O GOOD SAMARITAN OUTREACH HOSPITAL (GSH), AND 45 HOURS PER IS THE CFO OF MULTICARE HEALTH VOTES A TOTAL OF 60 HOURS PER VEEK TO MBCF, 1 HOUR PER WEEK TO 1 HOURS PER WEEK TO GSH, AND 45 DOD SAMARITAN HOSPITAL HE IS PER WEEK TO MHS AND ITS AFFILIATES
SCHEDULE K		PART I, COLUMN (E) SUPPLEMENTAL INFORMATION SERIES 2004/ \$977,057 AT REISSUANCE 5/15/2008 ORIGINAL ISSUE 6/22/2004 S A,B,C OF \$977,057 AT REISSUANCE 5/15/2008 ORIGINAL ISSUE 6 2004 A,B,C OF \$977,057 AT REISSUANCE 5/15/2008 ORIGINAL ISSUE 6 2004 A,B,C OF \$977,057 AT REISSUANCE 5/15/2008 ORIGINAL ISSUE 6 2004 A,B,C OF \$1,042,602 AT REISSUANCE 5/15/2008 OR - JOINT PREMIUM 2007 A,B,C OF \$1,042,602 AT REISSUANCE 5/15/2008 OR - JOINT PREMIUM 2007 A,B,C OF \$1,042,602 AT REISSUANCE 5/15/2007 C - JOINT PREMIUM 2007 A,B,C OF \$1,042,602 AT REISSUANCE 5/15/2008 SERIES 2008B - JOINT PREMIUM 2008 A,B OF \$81,316 AT REISSUA 5/15/2008 SERIES 2008B - JOINT PREMIUM 2008 A,B OF \$81,316 AT REISSUA 5/15/2008 PART I, COLUMN (F) SUPPLEMENTAL INFORMATION HEALTH CARE FACILITIES AUTHORITY REVENUE BONDS, SERIES 2004B (MULTICARE HEALTH SYSTEM REISSUANCE) (F) CONSTRUCTION AND EQUIPMENT - TACOMA GE CLINIC SERIES 2004B (A) WASHINGTON HEALTH CARE FACILITIES 2004B (MULTICARE HEALTH SYSTEM REISSUANCE) (F) CONSTRUCTION AND EQUIPMENT - TACOMA GENERAL L WING AND MARY BRIDGE CLINIC SERIES 2004C (A) WAUTHORITY REVENUE BONDS, SERIES 2004C (MULTICARE HEALTH CARE FACILITIES AUTHORITY REVENUE HEALTH SYSTEM REISSUANCE) (F) CONSTRUCTION AND EQUIPMENT - TACOMA GENERAL L WING AND EQUIPMENT - TACOMA GENERAL L WING AND EQUIPMENT - TACOMA GENERAL L WING AND EQUIPMENT - TACOMA GENERAL DEPARTMENT, STEAM PLANT, AND GIG HARBOR MEDICAL PARK SCALE FACILITIES AUTHORITY REVENUE BONDS, SERIES 2007C (MULTICARE FACILITIES AUTHORITY REVENUE BONDS, SERIES 2007C (MULTICARE FACILITIES AUTHORITY REVENUE BONDS, SERIES 2007C (MULTICARE HEALTH SYSTEM REVENUE BONDS (SERIES 2007C (MULTICARE HEALTH SYSTEM REVENUE BONDS (SERIES 2007D (MULTICARE HEALTH SYSTEM REVENUE BONDS (SERIES 2007D (MULTICARE HEALTH SYSTEM REVENUE BONDS (SERIES 2008A (A) WASHINGTON HEALTH CARE FACILITIES AUTHORITY REVENUE BONDS, SERIES 2008A (F) CONSTRUCTION OF GOOD SAMARITAN HOSPITAL TOWER SERIES 2008C (A) WASHINGTON HEALTH CARE FACILITIES AUTHORITY REVENUE BONDS, SERIES 2009B (F) CONSTRUCTION OF GOOD SAMARITAN	SERIES 2004B - JOINT PREMIUM 2004 6/22/2004 SERIES 2004C - JOINT PREMIUM SUE 6/22/2004 SERIES 2007A - JOINT DRIGINAL ISSUE 2/15/2007 SERIES 2007B 6/2008 ORIGINAL ISSUE 2/15/2007 SERIES CE 5/15/2008 ORIGINAL ISSUE 2/15/2007 ANCE 2/26/2009 ORIGINAL ISSUE 6.T REISSUANCE 2/26/2009 ORIGINAL ON SERIES 2004A (A) WASHINGTON 2004A (MULTICARE HEALTH SYSTEM ENERAL L WING AND MARY BRIDGE S AUTHORITY REVENUE BONDS, SERIES IJCTION AND EQUIPMENT - TACOMA 6/4/3 SHINGTON HEALTH CARE FACILITIES 6/5 SYSTEM REISSUANCE) (F) ND MARY BRIDGE CLINIC SERIES 2007A JE BONDS, SERIES 2007A (MULTICARE ENT - TACOMA GENERAL EMERGENCY SERIES 2007B (A) WASHINGTON HEALTH CARE HEALTH SYSTEM ENERAL EMERGENCY DEPARTMENT, (A) WASHINGTON HEALTH CARE ARE HEALTH SYSTEM REISSUANCE) (F) CY DEPARTMENT, STEAM PLANT, AND EALTH CARE FACILITIES AUTHORITY REISSUANCE) (F) CONSTRUCTION AND EAM PLANT, AND GIG HARBOR MEDICAL 6 AUTHORITY REVENUE BONDS, SERIES VER SERIES 2008B (A) WASHINGTON 2008B (F) CONSTRUCTION OF GOOD HEALTH CARE FACILITIES AUTHORITY AMARITAN HOSPITAL TOWER SERIES REVENUE BONDS, SERIES 2009A (F)

HOSPITAL TOWER

CONSTRUCTION OF GOOD SAMARITAN HOSPITAL TOWER SERIES 2009B (A) WASHINGTON HEALTH CARE ${\sf FACILITIES\ AUTHORITY\ REVENUE\ BONDS,\ SERIES\ 2009B\ (F)\ CONSTRUCTION\ OF\ GOOD\ SAMARITAN}$

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SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Part II

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37, ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493319041680

Open to Public Inspection

Name of the organization MULTICARE HEALTH SYSTEM

Employer identification number

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a)
Name, address, and EIN of disregarded entity

(b) Primary activity

Legal domicile (state or foreign country)

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one

Total income

(e) End-of-year assets

(f) Direct controlling entity

(a)
Name, address, and EIN of related organization (b) (d) Legal domicile (state Exempt Code section Public charity status Direct controlling Primary activity (if section 501(c)(3)) or foreign country) entity MULTICARE HEALTH FOUNDATION 409 S J STREET NA SOLICIT CONTR WA 501(C)(3) TACOMA, WA 98405 91-1514257 MARY BRIDGE CHILDREN'S FOUNDATION 409 S J STREET NA SOLICIT CONTR WA 501(C)(3) TACOMA, WA 98405 94-3030039 GOOD SAMARITAN FOUNDATION 402 15TH AVE SE STE 101 NA SOLICIT CONTR WA 501(C)(3) PUYALLUP, WA 98372 91-2004312 GOOD SAMARITAN HOSPITAL 407 14TH AVE SE HOSPITAL WA 501(C)(3) PUYALLUP, WA 98372 91-0961134 GOOD SAMARITAN OUTREACH SERVICES 325 E PIONEER AVE NA MEDICAL SVC WA 501(C)(3) PUYALLUP, WA 98372 91-1203564

or more related tax-exempt organizations during the tax year.)

Part III	Identification of Related Organizations Taxable as a Partnership	(Complete if the organization answer	ered "Yes" o	on Form 990,	Part IV, line 3
	because it had one or more related organizations treated as a partnership	o during the tax year.)			

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(f Disproj alloca	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mar	(j) ieral d nagin rtner?	ıg
COOR CAMARITAN CURCERY							Yes	No		Yes		No
GOOD SAMARITAN SURGERY CENTER LLC			N/A									
1322 3RD ST SE STE 100 PUYALLUP, WA98372 91-1456609	MEDICAL SERVICES	WA	NA	RELATED	264,386	1,230,324		No	0		No	1

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
MEDIS CORPORATION 315 S K STREET TACOMA, WA98405 91-1111928	MEDICAL BUILDING	WA		C CORP	1,730,540	2,109,979	100 000 %

che	edule R (Form 990) 2009		Рa	ge 3
Pa	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)			
	Note. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No
1 D	Ouring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a	Yes	
b	Gift, grant, or capital contribution to other organization(s)	1b	Yes	
c	Gift, grant, or capital contribution from other organization(s)	1 c	Yes	
d	Loans or loan guarantees to or for other organization(s)	1 d	Yes	
e	Loans or loan guarantees by other organization(s)	1e		No
f	Sale of assets to other organization(s)	1f		No
g	Purchase of assets from other organization(s)	1 g		No
h	Exchange of assets	1h		No
i	Lease of facilities, equipment, or other assets to other organization(s)	1i		No
j	Lease of facilities, equipment, or other assets from other organization(s)	1j	Yes	
k	Performance of services or membership or fundraising solicitations for other organization(s)	1k	Yes	
1	Performance of services or membership or fundraising solicitations by other organization(s)	11		No
m	n Sharing of facilities, equipment, mailing lists, or other assets	1m		No
n	Sharing of paid employees	1n	Yes	
0	Reimbursement paid to other organization for expenses	10		No
р	Reimbursement paid by other organization for expenses	1р	Yes	
q	O ther transfer of cash or property to other organization(s)	1 q		No
r	O ther transfer of cash or property from other organization(s)	1r		No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
_	(b)		(c)	
	(a) Transaction		(c) t involv	ed
1) S 2)	See Additional Data Table			

(3)

(4)

(5)

(6)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)
Name, address, and EIN of entity

(b) Primary activity (c) Legal domicile (state or foreign country) (d)
Are all
partners
section
501(c)(3)
organizations?

Yes No

(e) Share of end-of-year assets **(f)**Disproprtionate allocations?

No

Yes

(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) (h) General or managing partner?

Yes No

Software ID: Software Version:

EIN: 91-1352172

Name: MULTICARE HEALTH SYSTEM

Form	990, Schedule R, Part V - Transactions With Related Organizations (a) Name of other organization	(b) Transaction type(a-r)	(c) A mount Involved (\$)
(1)	MEDIS CORP	А	29,881
(2)	MULTICARE HEALTH FOUNDATION	В	1,746,205
(3)	MARY BRIDGE CHILDREN'S FOUNDATION	В	3,247,099
(4)	MULTICARE HEALTH FOUNDATION	С	4,399,278
(5)	MARY BRIDGE CHILDREN'S FOUNDATION	С	10,806,168
(6)	GOOD SAMARITAN FOUNDATION	С	59,161
(7)	GOOD SAMARITAN HOSPITAL	Е	24,557,168
(8)	MEDIS CORP	J	181,686
(9)	MULTICARE HEALTH FOUNDATION	К	864,689
(10)	MARY BRIDGE CHILDREN'S FOUNDATION	К	503,796
(11)	GOOD SAMARITAN HOSPITAL	N	712,001
(12)	MULTICARE HEALTH FOUNDATION	Р	884,900
(13)	MARY BRIDGE CHILDREN'S FOUNDATION	Р	1,381,492
(14)	MEDIS CORP	Р	172,339

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Name: MULTICARE HEALTH SYSTEM

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours		(C tion (hat a	che	')			(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other
	per week	individual tiustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
BISHOP DAVID WOLD DIRECTOR	2 0	Х						0	0	0
GRAHAM A TASH JR DIRECTOR	2 0	X						0	0	0
JOHN P FOLSOM CHAIR	2 0	X		Х				0	0	0
JOHN WIBORG TREASURER	2 0	X		Х				0	0	0
KAREN J LYNCH SECRETARY	2 0	X		Х				0	0	0
L DALE SOWELL DIRECTOR	2 0	X						0	0	0
RICHARD S DEVINE DIRECTOR	2 0	X						0	0	0
ROBR ROTH MD VICE CHAIRMAN	2 0	X		Χ				0	0	0
ROBERT A YOST DIRECTOR	2 0	X						0	0	0
ROBERT CORLISS MD DIRECTOR	2 0	Х						0	0	0
SALLY B LEIGHTON DIRECTOR	2 0	X						0	0	0
WW PHILIP DIRECTOR	2 0	X						0	0	0
DIANE CECCHETTINI PRESIDENT & CEO	45 0			Х				2,150,733	0	32,877
JOHN LONG PRESIDENT GOOD SAMARITAN	19 0			Χ				1,255,316	0	29,891
VINCENT SCHMITZ CHIEF FINANCIAL OFFICER	45 0			Х				1,087,119	0	59,746
WILLIAM STOVER SR VICE PRESIDENT	60 0				X			599,118	0	50,605
KATHERINE SMITH SR VICE PRESIDENT	60 0				X			406,647	0	31,269
FLORENCE CHANG SR VICE PRESIDENT	60 0				Х			420,247	0	64,064
SHELLY MULLIN VICE PRESIDENT	60 0				Х			345,600	0	55,086
MADLYN MURREY VICE PRESIDENT	60 0				Χ			239,521	0	38,685
CHRISTI MCCARREN VICE PRESIDENT	60 0				Х			247,611	0	36,416
VICE PRESIDENT	60 0				Χ			175,715	0	31,390
DAVID COONS PHYSICIAN	50 0					X		1,399,999	0	41,481
JOHN HUNG PHYSICIAN	50 0					Χ		1,145,233	0	32,666
WILLIAM MORRIS PHYSICIAN	50 0					Х		965,263	0	47,060

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours	Average Position (d			check all			compensation compensation from the organization (W-2/1099-MISC) (W-2/10	Reportable compensation	(F) Estimated amount of other	
	per week	per week Institut Key	ڧ'	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations						
RONALD WOODS PHYSICIAN	50 0	· · ·				X		878,873	0	46,790	
CALVIN WALLACE PHYSICIAN	50 0					Х		941,044	0	37,149	

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
HEALTHCARE SERVICES	900,099	842,269,141	840,636,911	1,632,230	
OTHER AMBULATORY SERVICES	621,990	140,508,727	139,486,889	1,021,838	
OFFICES OF PHYSICIANS	621,110	36,665,518	36,665,518		
URGENT CARE CENTERS	621,400	8,848,619	8,848,619		
HOME HEALTH	621,610	2,904,348	2,904,348		

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
PROVISION FOR BAD DEBTS	63,978,272	63,978,272	0	0
LICENSES	12,124,858	686,879	11,437,979	0
RECRUITING	2,723,556	48,030	2,675,526	0
PROPERTY & BUSINESS TAXES	2,829,183	2,309,034	520,149	0
DUES	854,230	310,645	543,585	0

Additional Data

Software ID: Software Version:

EIN: 91-1352172

Name: MULTICARE HEALTH SYSTEM

Form 990, Schedule D, Part IX, - Other Assets

(a) Description	(b) Book value
CURRENT LIMITED USE OF ASSETS	19,800
BOARD DESIGNATED	13,270,581
DONOR DESIGNATED	4,843,850
UNAMORTIZED BOND ISSUE COSTS	9,204,675
OTHER ASSETS	21,720,544
GOODWILL	96,980
DUE FROM AFFILIATES	186,314,463
MARK TO MARKET BASIS SWAP	3,299,564