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Form **990** 

Department of the Treasury

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2009

Open to Public

|                                      |           | 2222          | <u> </u>                 |  |   |                     |                                      | Inspection                 |  |
|--------------------------------------|-----------|---------------|--------------------------|--|---|---------------------|--------------------------------------|----------------------------|--|
|                                      |           |               | lendar yea               | r, or tax year beginning 0  C Name of organization | 1-01-2009 and ending 12-31-2009   |                     | D Employer ide                       | entification number        |  |
| B Check if applicable Address change |           |               | Please<br>use IRS        | SOUTHWEST LOUISIANA HO                             | 72-0551963  |                     |                                      |                            |  |
|                                      |           | _             | label or                 | DBA LAKE CHARLES MEMOR Doing Business As           | E Telephone nu  |                     |                                      |                            |  |
|                                      | me cha    |               | print or<br>type. See    |  |   |                     | (337) 494-                           | 3202                       |  |
| Ind                                  | tıal retu | ırn           | Specific<br>Instruc-     |  | box if mail is not delivered to street addres   | s) Room/suite       | <b>G</b> Gross receipts              |                            |  |
| Te                                   | mınate    | ed            | tions.                   | 1701 OAK PARK BOULEVARI                            | )   |                     | G Gloss receipts                     | \$ 102,004,207             |  |
| ┌ Am                                 | ended     | return        |                          | City or town, state or count                       | ry, and ZIP + 4   |                     |                                      |                            |  |
| ┌ <sub>Api</sub>                     | plicatioi | n pending     |                          | LAKE CHARLES, LA 70601                             |   |                     |                                      |                            |  |
|                                      |           |               | <b>F</b> Nan             | ne and address of principa                         | al officer  | H(a) Is th          | ■<br>Is a group returi               | n for                      |  |
|                                      |           |               | LARRY                    | GRAHAM   |   | affilia             |                                      | ⊤Yes <b>▼</b> No           |  |
|                                      |           |               |                          | DAK PARK BOULEVARD<br>CHARLES, LA 70601            |   |                     |                                      |                            |  |
|                                      |           |               | LANCE                    | 3117(REE3, E7, 70001                               |   |                     | l affiliates includ                  |                            |  |
| I Ta                                 | x-exen    | npt status    | <b>▼</b> 501(c)          | ) ( 3 ) <b>◄</b> (insert no )                      | 7(a)(1) or  |                     | o," attach a iist<br>ip exemption nu | (see instructions)         |  |
| 1 14                                 | obcit     | - \/\/\       | W LCMH C                 | . O M  |   | n(c)                | ip exemption no                      |                            |  |
|                                      |           |               |                          |  | l   |                     |                                      |                            |  |
|                                      |           |               | •                        | tion Trust Association                             | Other ►   | <b>L</b> Year of fo | rmation 1952                         | State of legal domicile LA |  |
| Pa                                   | rt I      |               |                          | . ,  |   |                     |                                      |                            |  |
|                                      | 1         |               |                          | e organization's mission o<br>HCARE SERVICES       | or most significant activities  |                     |                                      |                            |  |
| 3                                    |           | TROVI         | JE MENEN                 | THE THE SERVICES                                   |   |                     |                                      |                            |  |
| ᅙ                                    |           |               |                          |  |   |                     |                                      |                            |  |
| Governance                           |           |               |                          |  |   |                     |                                      |                            |  |
| Ş                                    | 2         |               | ·                        |  | entinued its operations or disposed   |                     |                                      |                            |  |
|                                      | 3         | Number        | of voting r              | members of the governing                           | body (Part VI, line 1a)   |                     | 3                                    | 12                         |  |
| 8                                    | 4         | Number        | ofindepen                | ndent voting members of t                          | he governing body (Part VI, line 1b   |                     | . 4                                  |                            |  |
| Ė                                    | 5         | Total nu      | ımber of en              | nployees (Part V , line 2a)                        |   |                     | 5                                    | 2,022                      |  |
| Activities &                         | 6         | Total nu      | ımber of vo              | olunteers (estimate if nece                        |   | 6                   | -                                    |                            |  |
| ٠.                                   |           | _             |                          | ted business revenue fror                          | •   |                     | a                                    |                            |  |
|                                      | b         | Net unr       | elated busi              | iness taxable income from                          | Form 990-T, line 34   | 1                   | 71                                   | <b>b</b>                   |  |
|                                      |           |               |                          |  |   | Prio                | or Year                              | Current Year               |  |
| а.                                   | 8         | Contri        | butions and              | d grants (Part VIII, line 1                        | h)  |                     | 3,712,083                            | 1,711,833                  |  |
| anue                                 | 9         | Progra        | m service                | revenue (Part VIII, line 2                         | g)  | :                   | 156,716,864                          | 177,841,048                |  |
| Reveni                               | 10        |               |                          |  | , lines 3, 4, and 7d)   |                     | 873,201                              | 725,318                    |  |
| ш.                                   | 11        |               |                          |  | s 5, 6d, 8c, 9c, 10c, and 11e)  |                     | 2,798,932                            | 2,309,318                  |  |
|                                      | 12        |               |                          | dd lines 8 through 11 (mu                          |   | 164,101,080         | 182,587,517                          |                            |  |
|                                      | 13        |               |                          | ar amounts paid (Part IX,                          |   | 52,659              | 50,000                               |                            |  |
|                                      | 14        |               |                          |  | olumn (A), line 4)  |                     | 32,033                               | 0                          |  |
|                                      | 15        |               |                          |  | enefits (Part IX, column (A), lines 5   | _                   |                                      |                            |  |
| 8                                    |           | 10)           | .5, 011101 00            | ompensation, employee by                           | thenes (rate 1%, column (%), imes s   |                     | 60,975,851                           | 70,909,201                 |  |
| æ                                    | 16a       | Profes        | sıonal fund              | lraısıng fees (Part IX, colu                       | ımn (A ), lıne 11e)   |                     |                                      | 0                          |  |
| Expenses                             | Ь         | Total fu      | ndraising exp            | enses (Part IX, column (D), line                   | e 25) <b>►</b> 294,469  |                     |                                      |                            |  |
| ш                                    | 17        | Other         | expenses (               | (Part IX, column (A), lines                        | : 11a-11d, 11f-24f)   |                     | 98,206,611                           | 100,412,565                |  |
|                                      | 18        |               |                          | Add lines 13–17 (must ed                           |   | 159,235,121         | 171,371,766                          |                            |  |
|                                      | 19        | Reven         | ue less exp              | penses_Subtract line 18 f                          | rom line 12   |                     | 4,865,959                            | 11,215,751                 |  |
| <u>ያ</u>                             |           |               |                          |  |   | Beginning           | g of Current                         | End of Year                |  |
| Not Assets or<br>Fund Balances       |           |               |                          |  |   |                     | 'ear                                 |                            |  |
| 88.0<br>E.B.                         | 20        |               |                          | rt X, line 16)                                     |   |                     | 164,312,058                          | 173,916,394                |  |
| 2 m                                  | 21        |               | -                        |  |   |                     | 117,247,240                          | 116,656,131                |  |
|                                      | 22        | _             |                          |  | 21 from line 20   |                     | 47,064,818                           | 57,260,263                 |  |
| Pa                                   | rt II     |               | ature Blo                |  |   |                     |                                      |                            |  |
|                                      |           |               |                          |  | mined this return, including accompanying ion of preparer (other than officer) is based |                     |                                      |                            |  |
|                                      |           |               |                          |  |   |                     |                                      |                            |  |
| Sigr                                 |           | ****          |                          |  |   |                     | 11-15                                |                            |  |
| Her                                  | е         | Signa         | ature of office          | er   |   | Date                |                                      |                            |  |
|                                      |           |               |                          | CHIEF EXECUTIVE OFFICER                            |   |                     |                                      |                            |  |
|                                      |           | Type          | or print nam             | ne and title                                       |   |                     |                                      |                            |  |
|                                      |           | Preparer      |                          |  |   | heck if<br>elf-     | Preparer's identi                    |                            |  |
| Paid                                 |           | signature     | • 🖊                      |  | I 1 -   | npolyed •           | (see instructions)                   |                            |  |
| Prep                                 | arer's    |               | me (or your              | s L Postlethwaite & Netterville                    | <u> </u>  | •                   | FTA: k                               |                            |  |
| Use                                  | Only      |               | nployed),<br>and ZIP + 4 | 8550 United Plaza Blvd Su                          | ite 1001  |                     | EIN ▶                                |                            |  |
|                                      |           |               |                          |  | ·   |                     | Phone no ► (2                        | 225) 922-4600              |  |
| May                                  | the ID    | 1<br>S discus | s this retii             | Baton Rouge, LA 70809                              | n above? (see instructions)   |                     |                                      | ✓ Yes  No                  |  |
| u y                                  | THE TL    | . uis cus     | o cino recu              | men ene preparer snow                              | (366  |                     |                                      | , ica jino                 |  |

### Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

THE MISSION OF LAKE CHARLES MEMORIAL HOSPITAL IS TO IDENTIFY AND IMPROVE THE HEALTH OF THE PEOPLE OF SOUTH LOUISIANA AND EAST TEXAS BY PROVIDING A FULL SPECTRUM OF INNOVATIVE SERVICES-INCLUDING HEALTH EDUCATION, DISEASE PREVENTION, AND DIAGNOSTIC AND TREATMENT OPTIONS-IN A PERSONALIZED, CARING AND SAFE MANNER THROUGHOUT THE REGION

| 4e | Total program service expenses►\$ 165,930,753   |   |
|----|---|---|
| 4d | Other program services (Describe in Schedule O) (Expenses \$ including grants of \$ ) (Revenue \$ )   |   |
|    | Other program services (Describe in Schedule O.)  |   |
|    |   |   |
|    |   |   |
| 4c | (Code ) (Expenses \$ including grants of \$ ) (Revenue \$   | )   |
| 4b | (Code ) (Expenses \$ 36,351,074 including grants of \$ ) (Revenue \$ 20,310,30).  THE HOSPITAL PROVIDES A WIDE RANGE OF INPATIENT AND OUT- PATIENT SERVICES THROUGH A 29-BED LONG-TERM ACCUTE CARE FACILITY, A 20 CARE FACILITY AND SATELLITE LOCATIONS. THE SYSTEM PROVIDES CARE TO PATIENTS WHO MEET CERTAIN CRITERIA UNDER ITS CHARITY CARE IN WITHOUT CHARGE OR AT REDUCED RATES.   | 324-BED ACUTE   |
| 4a | (Code ) (Expenses \$ 129,579,679 including grants of \$ ) (Revenue \$ 159,362,9 LAKE CHARLES MEMORIAL HOSPITAL2009 COMMUNITY BENEFITS SUMMARYI INTRODUCTIONAS A COMMUNITY-BASED HOSPITAL, IT IS LAKE CHARLE MEMORIAL HOSPITALS MISSION TO HELP IMPROVE THE HEALTH AND WELLNESS OF THE SOUTHWEST LOUISIANA COMMUNITY WHILE IT IS OUR LEGAL RESPON PROVIDE MEDICAL CARE TO ANYONE IN NEED REGARDLESS OF HIS OR HER ABILITY TO PAY, MEMORIAL ALSO PROVIDES A SIGNIFICANT AMOUNT OF SERVICE PROGRAMS, INCLUDING EDUCATIONAL PROGRAMS AND HEALTH SCREENINGS, FREE OF CHARGE OR AT A GREATLY REDUCED COST TO THE CONSUMER II CHARITY CAREMemonal provides medical care to Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients regardless of their ability to pay, and regardless of Medicaid recipients and seal recipients of their ability to pay, and regardless of Medicaid recipients and seal recipients of their ability to pay, and regardless of Medicaid recipients and seal recipients of their ability to pay, and regardless of Medicaid recipients and seal recipients and re | 198 ) LES MEMORIAL ISIBILITY TO F COMMUNITY IE mbursement In 58In addition, ention Team- NTIONThe area fational munity al at no charge 4 Community s, lectures, in- e free of charge ucation in an mily Practice ucs departments conal seminars mmitment to |
| 4  | If "Yes," describe these changes on Schedule O  Describe the exempt purpose achievements for each of the organization's three largest program services by expenses  Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants a   | and   |
| 3  | Did the organization cease conducting, or make significant changes in how it conducts, any program services?  | •   |
|    | If "Yes," describe these new services on Schedule O   |   |
| 2  | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  | •   |

| Part IV | Check | list of | Required | Schedules |
|---------|-------|---------|----------|-----------|
|         |       |         |          |           |

|     |   |     | Yes | No |
|-----|---|-----|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1   | Yes |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors? 🕏  | 2   | Yes |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  | 3   |     | Νο |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II   | 4   |     | Νο |
| 5   | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III   | 5   |     |    |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  | 6   |     | No |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.                                      | 7   |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III   | 8   |     | No |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9   |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi-<br>endowments? If "Yes," complete Schedule D, Part V   | 10  |     | Νο |
| 11  | Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable   | 11  | Yes |    |
|     | ◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.   |     |     |    |
|     | ◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.  |     |     |    |
|     | ◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.  |     |     |    |
|     | ◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.   |     |     |    |
|     | ◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.  |     |     |    |
|     | ◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.             |     |     |    |
| 12  | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII   | 12  |     | No |
| 12A | Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No  |     |     |    |
|     | If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional  | ļ   |     |    |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  |     | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | No |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I                             | 14b |     | No |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If "Yes," complete Schedule F, Part II</i>  | 15  |     | No |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III  | 16  |     | No |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I  | 17  |     | Νο |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II   | 18  |     | No |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19  |     | No |
| 20  | Did the organization operate one or more hospitals? If "Yes," complete Schedule H   | 20  | Yes |    |

| Par | t IV Checklist of Required Schedules (continued)  |     |                 |        |
|-----|---|-----|-----------------|--------|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  | Yes             |        |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22  |                 | No     |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J                | 23  | Yes             |        |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a | Yes             |        |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b | Yes             |        |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c |                 | Νο     |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d |                 | Νο     |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a |                 | Νο     |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I       | 25b |                 | No     |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II                                    | 26  |                 | No     |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III            | 27  |                 | No     |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)   |     |                 |        |
| а   | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV   | 28a |                 | No     |
| b   | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | 28b |                 | Νο     |
| С   | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV   | 28c | Yes             |        |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29  |                 | Νo     |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> " <i>Yes</i> ," <i>complete Schedule M</i>   | 30  |                 | No     |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31  |                 | N o    |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  | 32  |                 | No     |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I  | 33  |                 | No     |
| 34  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1   | 34  | Yes             |        |
| 35  | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35  | Yes             |        |
| 36  | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  | 36  | Yes             |        |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |                 | No     |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O  | 38  | Yes             |        |
|     |   | F   | orm <b>99</b> 0 | (2009) |

|          |   |            | Yes | No  |
|----------|---|------------|-----|-----|
| la       | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable  |            |     |     |
| b        | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0  |            |     |     |
| С        | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?  | <b>1</b> c |     |     |
| 2a       | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this return   |            |     |     |
| b        | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)                                 | 2b         | Yes |     |
| а        | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this  | 2-         |     | N a |
| <b>L</b> | return?   | 3a<br>3b   |     | Νο  |
| a<br>a   | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                            | 4a         |     | Νο  |
| b        | If "Yes," enter the name of the foreign country  See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts   |            |     |     |
| а        | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   | 5a         |     | Νο  |
| b        | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  | 5b         |     | Νo  |
| c        | If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?   | 5c         |     |     |
| 1        | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?   | 6a         |     | Νο  |
| b        | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?   | 6b         |     |     |
|          | Organizations that may receive deductible contributions under section 170(c).   |            |     |     |
|          | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?   | 7a         |     | Νο  |
|          | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b         |     |     |
|          | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?  | <b>7</b> c |     | Νo  |
|          | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal   |            |     |     |
| _        | benefit contract?   | 7e         |     | Νo  |
| f        | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  | 7f         |     | Νo  |
| g        | For all contributions of qualified intellectual property, did the organization file Form 8899 as required?  | 7g         |     |     |
| h        | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?   | 7h         |     |     |
|          | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8          |     |     |
|          | Sponsoring organizations maintaining donor advised funds.   |            |     |     |
| а        | Did the organization make any taxable distributions under section 4966?   | 9a         |     |     |
| b        | Did the organization make a distribution to a donor, donor advisor, or related person?  | 9b         |     |     |
| )        | Section 501(c)(7) organizations. Enter  |            |     |     |
| а        | Initiation fees and capital contributions included on Part VIII, line 12 10a  |            |     |     |
| b        | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities   |            |     |     |
| L        | Section 501(c)(12) organizations. Enter   |            |     |     |
| а        | Gross income from members or shareholders   |            |     |     |
| b        | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )  |            |     |     |
| 2a       | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  | 12a        |     |     |
| b        | If "Yes," enter the amount of tax-exempt interest received or accrued during the year   |            |     |     |

1701 OAK PARK BLVD Lake Charles, LA 706018911

(337) 494-3202

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| Se  | ection A. Governing Body and Management  |        |          |     |  |  |
|-----|--|--------|----------|-----|--|--|
|     |  |        | Yes      | No  |  |  |
|     |  |        |          |     |  |  |
|     |  |        |          |     |  |  |
| 1a  | Enter the number of voting members of the governing body 1a 12   |        |          |     |  |  |
| b   | Enter the number of voting members that are independent 1b 9   |        |          |     |  |  |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?  |        |          |     |  |  |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?  | 3      | Yes      |     |  |  |
| 4   | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?  | 4      |          | Νο  |  |  |
| 5   | Did the organization become aware during the year of a material diversion of the organization's assets?  | 5      |          | Νο  |  |  |
| 6   | Does the organization have members or stockholders?  | 6      | Yes      |     |  |  |
| 7a  | Does the organization have members, stockholders, or other persons who may elect one or more members of the  |        |          |     |  |  |
|     | governing body?  | 7a     | Yes      |     |  |  |
| b   | Are any decisions of the governing body subject to approval by members, stockholders, or other persons?  | 7b     | Yes      |     |  |  |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following   |        |          |     |  |  |
| а   | The governing body?  | 8a     | Yes      |     |  |  |
| ь   | Each committee with authority to act on behalf of the governing body?  | 8b     | Yes      |     |  |  |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the   |        |          |     |  |  |
|     | organization's mailing address? If "Yes," provide the names and addresses in Schedule O  | 9      |          | Νo  |  |  |
|     | ection B. Policies (This Section B requests information about policies not required by the Internal venue Code.)   |        |          |     |  |  |
|     |  |        | Yes      | No  |  |  |
| 10a | Does the organization have local chapters, branches, or affiliates?  | 10a    |          | Νo  |  |  |
| b   | <b>b</b> If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?                                      |        |          |     |  |  |
| 11  | 1 Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form  |        |          |     |  |  |
|     |  | 11     | Yes      |     |  |  |
| 11A | Describe in Schedule O the process, if any, used by the organization to review the Form 990  |        |          |     |  |  |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13   | 12a    | Yes      |     |  |  |
| b   | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise  |        | v        |     |  |  |
| c   | to conflicts?  | 12b    | Yes      |     |  |  |
|     | describe in Schedule O how this is done  | 12c    | Yes      |     |  |  |
| 13  | Does the organization have a written whistleblower policy?   | 13     | Yes      |     |  |  |
| 14  | Does the organization have a written document retention and destruction policy?  | 14     | Yes      |     |  |  |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   |        |          |     |  |  |
| а   | The organization's CEO, Executive Director, or top management official   | 15a    | Yes      |     |  |  |
| b   | Other officers or key employees of the organization  | 15b    | Yes      |     |  |  |
|     | If "Yes" to line a or b, describe the process in Schedule O (See instructions )  |        |          |     |  |  |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  | 16a    | Yes      |     |  |  |
| b   | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the                                   |        |          |     |  |  |
|     | organization's exempt status with respect to such arrangements?  | 16b    | Yes      |     |  |  |
| Se  | ction C. Disclosure  |        |          |     |  |  |
| 17  | List the States with which a copy of this Form 990 is required to be filed▶LA  |        |          |     |  |  |
| 18  | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request |        |          |     |  |  |
| 19  | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table  |        |          |     |  |  |
| 20  | State the name, physical address, and telephone number of the person who possesses the books and records of the  | e orga | nızatıor | n 🕨 |  |  |
|     | CHARLES WHITSON CHIEF FINANCIAL OF   |        |          |     |  |  |

# Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if the organization did not compensate any current or former officer, director, trustee or key employee |                         |  |                       |         |              |                              |        |  |   |  |
|--|-------------------------|--|-----------------------|---------|--------------|------------------------------|--------|--|---|--|
| <b>(A)</b><br>Name and Title   | (B)<br>Average<br>hours | <b>(C)</b><br>Position (check all<br>that apply) |                       |         |              |                              |        | <b>(D)</b><br>Reportable<br>compensation     | <b>(E)</b><br>Reportable<br>compensation              | <b>(F)</b><br>Estimated<br>amount of other                               |
|  | per<br>week             | Individual trustee<br>or director                | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | from the<br>organization (W-<br>2/1099-MISC) | from related<br>organizations<br>(W- 2/1099-<br>MISC) | compensation<br>from the<br>organization and<br>related<br>organizations |
| See add'l data   |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |
|  |                         |  |                       |         |              |                              |        |  |   |  |

|     |   | , age  |
|-----|---|--------|
| 277 | 0 | 257.10 |

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization 120

|   |   |   | Yes | No |  |  |  |
|---|---|---|-----|----|--|--|--|
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>                      | 3 | Yes |    |  |  |  |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such |   |     |    |  |  |  |
|   | ındıvıdual  | 4 | Yes |    |  |  |  |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person                          | 5 |     | No |  |  |  |

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A)   | (B)                     | (C)          |
|---|-------------------------|--------------|
| Name and business address   | Description of services | Compensation |
| INSTITUTE FOR NEUROPSYCHIATRY APMC 2829 4th Avenue Lake Charles, LA 70601                   | Psych Services          | 1,305,111    |
| LEWING CONSTRUCTION INC   | CONTRUCTION/CONTRACTOR  | 1,180,339    |
| EMERGENCY MEDICINE SPECIALIST APMC PO BOX 95385 NEW ORLEANS, LA 70195                       | ER SERVICE              | 1,007,888    |
| LA COMMERCIAL LAUNDRY LLC PO BOX 503 SCOTT, LA 70583  | LAUNDRY/LINEN SERVICE   | 960,773      |
| LC ANESTHESIOLOGY APMC 751 BAYOU PINES LAke Charles, LA 70601                               | ANESTHESIA SERVICE      | 633,947      |
| 2 Total number of independent contractors (including but not limited to those listed above) | who received more than  |              |

\$100,000 in compensation from the organization 1-5

| Form 9  | •            | •   |  |   |                      |  |   | Page <b>9</b>   |
|---|--------------|---|--|---|----------------------|--|---|---|
| Part V  | <b>/1111</b> | Statement of  | of Revenue                               |   | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| #\$   | 1a           | Federated cam   | paigns 1a                                |   |                      |  |   |   |
| ag ja   | ь            | Membership du   | ies <b>1b</b>                            |   |                      |  |   |   |
| કું.  | C            | -   | ents 1c                                  |   |                      |  |   |   |
| 돌   | d            |   | zations 1d                               | 1 202 251   |                      |  |   |   |
| Sim's   | e            | Government grant  |  | 1,383,351<br>———————————————————————————————————— |                      |  |   |   |
| 真草  | '            | sımılar amounts no  |  |   |                      |  |   |   |
| Contributions, gifts, grants<br>and other similar amounts | g            |   | ibutions included in                     |   |                      |  |   |   |
| a Ç   | h            | _   | s 1a-1f                                  | ▶   | 1,711,833            |  |   |   |
|   |              |   |  | Business Code                                     |                      |  |   |   |
| Program Serwce Revenue                                    | 2a           | PATIENT SERVICE   | REVENU                                   | 900,099   | 173,940,265          | 173,940,265  |   |   |
| æ   | ь            | MISC PATIENT RE   | EVENUE                                   | 900,099   | 2,758,151            | 2,758,151  |   |   |
| 95  | C            | CAFETERIA   |  | 900,099   | 1,142,632            | 1,142,632  |   |   |
| Ser   | d            |   |  |   |                      |  |   |   |
| E S   | e            |   |  |   |                      |  |   |   |
| i<br>Dou  | '            | All other progra  | am service revenue                       |   |                      |  |   |   |
|   | g            |   | s 2a-2f                                  |   | 177,841,048          |  |   |   |
|   | 3            |   | ome (including dividendar<br>ar amounts) | . F   | 738,008              |  |   | 738,008   |
|   | 4            |   | stment of tax-exempt bond                | <b>⊢</b>  | ,                    |  |   | 100,000   |
|   | 5            | Royalties .   |  | ▶ ↑   |                      |  |   |   |
|   |              |   | (ı) Real                                 | (II) Personal                                     |                      |  |   |   |
|   | 6a           | Gross Rents<br>Less rental                                      | 464,339                                  |   |                      |  |   |   |
|   | b            | expenses  | 464 220                                  |   |                      |  |   |   |
|   | C            | Rental income<br>or (loss)                                      | 464,339                                  |   | 454.000              |  |   | 454.000   |
|   | d            | Net rental inco   | me or (loss)                             | ►<br>(II) O ther                                  | 464,339              |  |   | 464,339   |
|   | 7a           | Gross amount<br>from sales of<br>assets other<br>than inventory | (i) Securities                           | 4,000   |                      |  |   |   |
|   | ь            | Less cost or other basis and sales expenses                     |  | 16,690  |                      |  |   |   |
|   | c            | Gain or (loss)  |  | -12,690   | 12.600               | 12.500   |   |   |
|   | d<br>8a      |   | from fundraising                         |   | -12,690              | -12,690  |   |   |
| Other Revenue   | June         | events (not inc<br>\$<br>of contributions                       |  |   |                      |  |   |   |
| ά   |              | See Pail IV, III  | a a                                      |   |                      |  |   |   |
| ₽<br>E  | ь            | Less direct ex  | penses <b>b</b>                          |   |                      |  |   |   |
| Ò   | С            |   | (loss) from fundraising                  | events 🟲  |                      |  |   |   |
|   | 9a           |   | from gaming activities<br>ne 19<br>a     |   |                      |  |   |   |
|   | b            |   | penses b                                 |   |                      |  |   |   |
|   | 10a          | Gross sales of<br>returns and allo                              |  | vities  |                      |  |   |   |
|   | ь            |   | a oods sold b                            |   |                      |  |   |   |
|   | С            |   | (loss) from sales of inve                |   |                      |  |   |   |
|   | 11a          | Miscellaneous   |  | Business Code<br>900,099                          | 1,250,849            | 1,250,849  |   |   |
|   | ь            |   | M SECOND AVE                             | 621,990   | 529,422              | 529,422  |   |   |
|   | c            | NET INCOME  |  | ,<br>453,220                                      | 37,506               | 37,506   |   |   |
|   | d            | All other reven   |  |   | 27,202               | 27,202   |   |   |
|   | e            | Total. Add lines  | s 11a-11d                                |   | 1,844,979            |  |   |   |
|   | 12           | Total revenue.  | See Instructions .                       | · .   | 182,587,517          | 179,673,337  | (                                       | 1,202,347   |

|      | 990 (2009)  |                       |                             |                                 | Page <b>10</b>          |
|------|---|-----------------------|-----------------------------|---------------------------------|-------------------------|
| Part | IX Statement of Functional Expenses   |                       |                             |                                 |                         |
|      | Section 501(c)(3) and 501(c)(4) organizations m<br>Il other organizations must complete column (A) but are not required to  |                       |                             | 'D)                             |                         |
|      |   |                       | (B)                         | (c)                             | (D)                     |
|      | ot include amounts reported on lines 6b,<br>o, 9b, and 10b of Part VIII.  | (A)<br>Total expenses | Program service<br>expenses | Management and general expenses | Fundraising<br>expenses |
| 1    | Grants and other assistance to governments and organizations in the U S See Part IV, line 21  | 50,000                | 50,000                      |                                 |                         |
| 2    | Grants and other assistance to individuals in the U.S. See Part IV, line 22   |                       |                             |                                 |                         |
| 3    | Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16   |                       |                             |                                 |                         |
| 4    | Benefits paid to or for members   |                       |                             |                                 |                         |
| 5    | Compensation of current officers, directors, trustees, and key employees  |                       |                             |                                 |                         |
| 6    | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$                  |                       |                             |                                 |                         |
| 7    | Other salaries and wages  | 55,753,607            | 53,976,128                  | 1,643,456                       | 134,023                 |
| 8    | Pension plan contributions (include section 401(k) and section 403(b) employer contributions)   | 1,180,260             | 1,118,337                   | 34,164                          | 27,759                  |
| 9    | Other employee benefits   | 11,003,113            | 10,670,609                  | 325,973                         | 6,531                   |
| 10   | Payroll taxes   | 2,972,221             | 2,882,403                   |                                 | 1,764                   |
| 11   | Fees for services (non-employees)   | 2,312,221             | 2,002,403                   | 00,034                          | 1,704                   |
|      |   | 1 725 020             | 1 (20 527                   | 06 201                          |                         |
| a    | Management  | 1,725,828             | 1,639,537                   | 86,291                          |                         |
| . D  | Legal   |                       |                             |                                 |                         |
| с    | Accounting  |                       |                             |                                 |                         |
| d    | Lobbying  |                       |                             |                                 |                         |
| e    | Professional fundraising See Part IV, line 17   |                       |                             |                                 |                         |
| f    | Investment management fees  |                       |                             |                                 |                         |
| g    | Other   | 3,208,181             | 3,208,181                   |                                 |                         |
| 12   | Advertising and promotion   | 1,112,167             | 946,360                     | 94,879                          | 70,928                  |
| 13   | Office expenses   |                       |                             |                                 |                         |
| 14   | Information technology  |                       |                             |                                 |                         |
| 15   | Royalties   |                       |                             |                                 |                         |
| 16   | Occupancy   |                       |                             |                                 |                         |
| 17   | Travel  | 227,397               | 192,237                     | 33,522                          | 1,638                   |
| 18   | Payments of travel or entertainment expenses for any federal, state, or local public officials  |                       |                             |                                 |                         |
| 19   | Conferences, conventions, and meetings  |                       |                             |                                 |                         |
| 20   | Interest  | 6,402,888             | 6,082,744                   | 320,144                         |                         |
| 21   | Payments to affiliates  |                       |                             |                                 |                         |
| 22   | Depreciation, depletion, and amortization   | 10,399,073            | 9,879,119                   | 519,954                         |                         |
| 23   | Insurance   | 3,084,527             | 2,948,599                   | 135,928                         |                         |
| 24   | Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below ) |                       |                             |                                 |                         |
| а    | SUPPLIES  | 28,276,272            | 27,887,115                  | 389,157                         |                         |
| b    | PURCHASED SERVICES  | 15,735,332            | 15,121,631                  | 602,228                         | 11,473                  |
| c    | BAD DEBT  | 13,801,597            | 13,797,937                  | 3,660                           |                         |
| d    | CONTRACT LABOR  | 8,019,076             | 7,988,859                   | 30,113                          | 104                     |
| e    | SERVICE CONTRACTS   | 3,715,107             | 3,383,340                   | 318,524                         | 13,243                  |
| f    | All other expenses  | 4,705,120             | 4,157,617                   | 520,497                         | 27,006                  |
| 25   | Total functional expenses. Add lines 1 through 24f  | 171,371,766           | 165,930,753                 | ·                               | 294,469                 |
| 26   | Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational        | 2. 2/3/2/100          |                             | 5,210,511                       | 23 1, 103               |
|      | campaign and fundraising solicitation   |                       |                             |                                 |                         |

| Pa            | rt X | Balance Sheet  |             |                   |                                 |     |                           |
|---------------|------|--|-------------|-------------------|---------------------------------|-----|---------------------------|
|               |      |  |             |                   | <b>(A)</b><br>Beginning of year |     | <b>(B)</b><br>End of year |
|               | 1    | Cash—non-interest-bearing  |             |                   | 8,675,938                       | 1   | 416,458                   |
|               | 2    | Savings and temporary cash investments   |             |                   | 10,868,558                      | 2   | 21,973,386                |
|               | 3    | Pledges and grants receivable, net   |             |                   |                                 | 3   |                           |
|               | 4    | Accounts receivable, net   |             |                   | 20,155,257                      | 4   | 23,115,221                |
|               | 5    | Receivables from current and former officers, directors, trustee highest compensated employees Complete Part II of             | s, key      | employees, and    |                                 |     |                           |
|               |      | Schedule L   |             |                   |                                 | 5   |                           |
|               | 6    | Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ Complete Part II ( |             | n 4958(f)(1)) and |                                 |     |                           |
|               |      | Schedule L   |             |                   |                                 | 6   |                           |
| Assets        | 7    | Notes and loans receivable, net  |             |                   |                                 | 7   |                           |
| SS            | 8    | Inventories for sale or use  |             |                   | 1,707,966                       | 8   | 2,673,968                 |
| ۲             | 9    | Prepaid expenses and deferred charges  |             |                   | 1,196,885                       | 9   | 1,745,177                 |
|               | 10a  | Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>                                       | 10a         | 244,753,260       |                                 |     |                           |
|               | ь    | Less accumulated depreciation  | 10b         | 169,425,157       | 77,628,051                      | 10c | 75,328,103                |
|               | 11   | Investments—publicly traded securities   |             |                   |                                 | 11  |                           |
|               | 12   | Investments—other securities See Part IV, line 11  |             |                   |                                 | 12  |                           |
|               | 13   | Investments—program-related See Part IV, line 11   |             |                   |                                 | 13  |                           |
|               | 14   | Intangible assets  |             |                   |                                 | 14  |                           |
|               | 15   | Other assets See Part IV, line 11  |             |                   | 44,079,403                      | 15  | 48,664,081                |
|               | 16   | <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) .   | 164,312,058 | 16                | 173,916,394                     |     |                           |
|               | 17   | Accounts payable and accrued expenses .  |             |                   | 16,366,889                      | 17  | 17,706,246                |
|               | 18   | Grants payable   |             |                   |                                 | 18  |                           |
|               | 19   | Deferred revenue   |             |                   |                                 | 19  |                           |
| _             | 20   | Tax-exempt bond liabilities  |             |                   | 95,350,000                      | 20  | 93,045,000                |
| es<br>es      | 21   | Escrow or custodial account liability Complete Part IV of Schedu.  | le D.       |                   |                                 | 21  |                           |
| Liabilities   | 22   | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified   | ,           |                   |                                 |     |                           |
| ä             |      | persons Complete Part II of Schedule L   |             |                   |                                 | 22  |                           |
|               | 23   | Secured mortgages and notes payable to unrelated third parties   | ·           |                   | 4,791,222                       | 23  | 4,733,818                 |
|               | 24   | Unsecured notes and loans payable to unrelated third parties   |             |                   |                                 | 24  |                           |
|               | 25   | Other liabilities Complete Part X of Schedule D  |             |                   | 739,129                         | 25  | 1,171,067                 |
|               | 26   | Total liabilities. Add lines 17 through 25   |             |                   | 117,247,240                     | 26  | 116,656,131               |
| Fund Balances |      | Organizations that follow SFAS 117, check here ► ✓ and comp<br>through 29, and lines 33 and 34.                                | plete l     | ines 27           |                                 |     | _                         |
| an            | 27   | Unrestricted net assets  |             |                   | 47,064,818                      | 27  | 57,260,263                |
| 83            | 28   | Temporarily restricted net assets  |             | 28                |                                 |     |                           |
| 됟             | 29   | Permanently restricted net assets  |             |                   |                                 | 29  |                           |
| 큔             |      | Organizations that do not follow SFAS 117, check here ▶ ┌ ai   | nd con      | ıplet e           |                                 |     |                           |
| <u>-</u>      |      | lines 30 through 34.   |             |                   |                                 |     |                           |
|               | 30   | Capital stock or trust principal, or current funds   | •           |                   |                                 | 30  |                           |
| Assets        | 31   | Paid-in or capital surplus, or land, building or equipment fund  |             |                   |                                 | 31  |                           |
|               | 32   | Retained earnings, endowment, accumulated income, or other for   | unds        |                   |                                 | 32  |                           |
| Net           | 33   | Total net assets or fund balances  |             |                   | 47,064,818                      | 33  | 57,260,263                |
| -             | 34   | Total liabilities and net assets/fund balances   |             |                   | 164,312,058                     | 34  | 173,916,394               |

# Part XI Financial Statements and Reporting

|    |   |    | Yes | No |
|----|---|----|-----|----|
| L  | Accounting method used to prepare the Form 990  |    |     |    |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?   | 2a |     | No |
| b  | Were the organization's financial statements audited by an independent accountant?  | 2b | Yes |    |
| c  | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | 2c | Yes |    |
| d  | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both   |    |     |    |
|    | ☐ Separate basis  |    |     |    |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?  | 3a |     | No |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits  | 3b |     |    |

Form **990** (2009)

#### OMB No 1545-0047

# **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection **Employer identification number** 

|  |          | e organiz<br>LOUISIANA  | zation<br>HOSPITAL ASS   | OCIATION  |               |                                 |                        |                       | Employer id     | entification n           | umber      |       |
|--|----------|---|--|---|---------------|---------------------------------|------------------------|-----------------------|-----------------|--------------------------|------------|-------|
| DBA LA   | KE CH    |   | MORIAL HOSPIT  |   |               |                                 |                        |                       | 72-055196       |                          |            |       |
|  | rt I     |   |  | blic Charity Stat   |               |                                 |                        |                       |                 | tructions                |            |       |
| The c  | rganı    |   |  | e foundation because  |               |                                 |                        |                       | )               |                          |            |       |
| 1  |          | A churc   | h, conventio   | on of churches, or as:  | sociation of  | churches <b>s</b>               | ection 170(b)          | (1)(A)(i).            |                 |                          |            |       |
| 2  | Г        | A scho  | ol described   | ın <b>section 170(b)(1)</b>   | (A)(ii). (At  | tach Schedu                     | le E)                  |                       |                 |                          |            |       |
| 3  | 굣        | A hosp  | ital or a coop   | perative hospital serv  | vice organiz  | atıon descrı                    | bed in <b>section</b>  | 170(b)(1)(A           | A)(iii).        |                          |            |       |
| 4  | Γ        |   | cal research<br>l's name, cit  | organization operate<br>y, and state                                    | ed in conjun  | ction with a                    | hospital descr         | ribed in <b>secti</b> | on 170(b)(1     | )( <b>A</b> )(iii). Ente | erthe      |       |
| 5  | Γ        | =   | -  | rated for the benefit<br>A)(iv). (Complete Pa                           | ·=            | or universit                    | y owned or op          | erated by a g         | jovernmenta     | l unit describ           | —<br>ed ın |       |
| 6  | $\sqcap$ | A feder   | al, state, or  | local government or   | government    | al unıt desci                   | ribed in <b>sectio</b> | n 170(b)(1)(          | (A)(v).         |                          |            |       |
| 7  | Γ        | describ   | ed ın  | t normally receives a<br><b>A)(vi)</b> (Complete Pa                     |               | l part of its s                 | support from a         | government            | tal unit or fro | m the genera             | l public   | :     |
| 8  | Γ        | A comr  | mmunity trust described in <b>section 170(b)(1)(A)(vi)</b> (Complete Part II )                     |   |               |                                 |                        |                       |                 |                          |            |       |
| 9  | Γ        | Anorga  | nızatıon tha   | t normally receives   | (1) more th   | an 331/3% c                     | of its support f       | rom contribu          | tıons, memb     | ership fees, a           | nd gro     | ss    |
|  |          | receipt   | s from activi  | ties related to its ex  | empt functio  | ons—subject                     | to certain ex          | ceptions, and         | d (2) no more   | e than 331/3%            | of         |       |
|  |          | ıts sup <sub>l</sub>  | oort from gro  | ss investment incom   | ne and unrel  | ated busines                    | ss taxable ınc         | ome (less se          | ction 511 ta    | ax) from busın           | esses      |       |
|  |          | acquire   | cquired by the organization after June 30, 1975 See <b>section 509(a)(2).</b> (Complete Part III ) |   |               |                                 |                        |                       |                 |                          |            |       |
| 10   | Γ        | Anorga  | An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). |   |               |                                 |                        |                       |                 |                          |            |       |
| 11   | Γ        | An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See <b>section 509(a)(3).</b> Check the box that describes the type of supporting organization and complete lines 11e through 11h  a |  |   |               |                                 |                        |                       |                 |                          |            |       |
| e<br>f   | Γ        | other th<br>section<br>If the o   | nan foundatio<br>509(a)(2)<br>rganization r  | x, I certify that the o<br>on managers and oth<br>received a written de | er than one   | or more pub                     | licly supported        | d organizatio         | ns described    | d in section 5           | 09(a)(     | 1) or |
| g  |          | Since A   | his box<br>ugust 17, 2<br>g persons?   | 006, has the organiz  | ation accep   | ted any gift                    | or contributio         | n from any of         | the             |                          |            | ,     |
|  |          | (i) a pe  | rson who dır   | ectly or indirectly co  | ntrols, eithe | eralone orto                    | gether with p          | ersons desci          | rıbed ın (ıı)   |                          | Yes        | No    |
|  |          | and (III)   | below, the g   | overning body of the  | the suppor    | ted organıza                    | tion?                  |                       |                 | 11g(i)                   |            |       |
|  |          | (ii) a fa   | mıly membe   | r of a person describ   | ed ın (ı) abo | ve?                             |                        |                       |                 | 11g(ii)                  |            |       |
|  |          | (iii) a 3   | 5% controll  | ed entity of a person   | described i   | n (ı) or (ıı) a                 | bove?                  |                       |                 | 11g(iii)                 |            |       |
| h<br>  |          | Provide   | the followin   | g information about t   | he supporte   | d organizati                    | on(s)                  |                       | <b>.</b>        |                          |            |       |
| cumported I FIN I lines 1- 9 above I I COI (I) 01 VOUI I COI (I) 01 UI (II) 01 UI (III) 01 UI (II) 01 UI (III) 01 UI (II) 01 UI (III) 01 UI (II) 01 UI (III) 01 UI (II) 01 UI (I |          |   |  |   | A m           | (vii)<br>A mount of<br>support? |                        |                       |                 |                          |            |       |
|  |          |   |  | instructions))  | Yes           | No                              | Yes                    | No                    | Yes             | No                       | 1          |       |
|  |          |   |  |   |               | +                               |                        |                       | -               |                          |            |       |
|  |          |   |  |   |               | +                               |                        | 1                     | 1               | +                        |            |       |
|  |          |   |  |   |               | 1                               |                        | 1                     | 1               | +                        |            |       |
|  |          |   |  |   |               | +                               |                        | 1                     | 1               | +                        |            |       |
|  |          |   | I  | I   | l             | 1                               | 1                      | 1                     | 1               | I                        | 1          |       |

Total

ınstructions

| P        | Support Schedule (Complete only if yo                                    |                          |                    |                     |                     | and 170(b)      | (1)(A)(vi)       |
|----------|--|--------------------------|--------------------|---------------------|---------------------|-----------------|------------------|
| S        | ection A. Public Support   | a checked tile           | DOX OII IIIC 3,    | ,, or o or rare.    | ÷·/                 |                 |                  |
|          | endar year (or fiscal year beginning                                     | (a) 2005                 | <b>(b)</b> 2006    | (c) 2007            | (d) 2008            | (e) 2009        | (f) Total        |
|          | ın)  | (a) 2005                 | ( <b>b)</b> 2006   | (6) 2007            | (d) 2008            | (e) 2009        | (I) Total        |
| 1        | Gifts, grants, contributions, and  |                          |                    |                     |                     |                 |                  |
|          | membership fees received (Do not   |                          |                    |                     |                     |                 |                  |
|          | include any "unusual   |                          |                    |                     |                     |                 |                  |
| _        | grants ") Tax revenues levied for the                                    |                          |                    |                     |                     |                 |                  |
| 2        | organization's benefit and either  |                          |                    |                     |                     |                 |                  |
|          | paid to or expended on its   |                          |                    |                     |                     |                 |                  |
|          | behalf   |                          |                    |                     |                     |                 |                  |
| 3        | The value of services or facilities                                      |                          |                    |                     |                     |                 |                  |
| _        | furnished by a governmental unit to                                      |                          |                    |                     |                     |                 |                  |
|          | the organization without charge  |                          |                    |                     |                     |                 |                  |
| 4        | Total. Add lines 1 through 3   |                          |                    |                     |                     |                 |                  |
| 5        | The portion of total contributions by                                    |                          |                    |                     |                     |                 |                  |
|          | each person (other than a  |                          |                    |                     |                     |                 |                  |
|          | governmental unit or publicly  |                          |                    |                     |                     |                 |                  |
|          | supported organization) included on                                      |                          |                    |                     |                     |                 |                  |
|          | line 1 that exceeds 2% of the  |                          |                    |                     |                     |                 |                  |
|          | amount shown on line 11, column  |                          |                    |                     |                     |                 |                  |
| _        | (f) <b>Dublic Support</b> Subtract line F from                           |                          |                    |                     |                     |                 |                  |
| 6        | <b>Public Support.</b> Subtract line 5 from line 4                       |                          |                    |                     |                     |                 |                  |
| S        | ection B. Total Support  | 1                        |                    | -                   |                     |                 |                  |
|          | endar year (or fiscal year beginning                                     | (a) 2005                 | <b>(b)</b> 2006    | (c) 2007            | (d) 2008            | (e) 2009        | (f) Total        |
|          | ın)  | (a) 2005                 | ( <b>b</b> ) 2000  | (6) 2007            | (d) 2008            | (e) 2009        | (1) Total        |
| 7        | A mounts from line 4   |                          |                    |                     |                     |                 |                  |
| 8        | Gross income from interest,  |                          |                    |                     |                     |                 |                  |
|          | dividends, payments received on  |                          |                    |                     |                     |                 |                  |
|          | securities loans, rents, royalties                                       |                          |                    |                     |                     |                 |                  |
|          | and income from similar  |                          |                    |                     |                     |                 |                  |
| 9        | sources<br>Net income from unrelated                                     |                          |                    |                     |                     |                 |                  |
| 9        | business activities, whether or  |                          |                    |                     |                     |                 |                  |
|          | not the business is regularly  |                          |                    |                     |                     |                 |                  |
|          | carried on   |                          |                    |                     |                     |                 |                  |
| 10       | Other income (Explain in Part  |                          |                    |                     |                     |                 |                  |
|          | IV ) Do not include gain or loss   |                          |                    |                     |                     |                 |                  |
|          | from the sale of capital assets  |                          |                    |                     |                     |                 |                  |
| 11       | Total support (Add lines 7   |                          |                    |                     |                     |                 |                  |
| 4.5      | through 10)  | /5                       |                    |                     |                     |                 |                  |
| 12       | Gross receipts from related activities                                   | ,                        | •                  |                     |                     | 12              |                  |
| 13       | First Five Years If the Form 990 is f                                    | or the organizati        | on's first, second | , third, fourth, or | fifth tax year as a | 501(c)(3) orga  | inization,<br>▶□ |
|          | check this box and <b>stop here</b>                                      |                          |                    |                     |                     |                 | -1               |
| S        | ection C. Computation of Pub   | lic Support P            | ercentage          |                     |                     |                 |                  |
| 14       | Public Support Percentage for 2009                                       |                          |                    | 11 column (f))      |                     | 14              |                  |
| 15       | Public Support Percentage for 2008                                       | Schedule A . Pa          | rt II. line 14     |                     |                     | 15              |                  |
|          | 33 1/3% support test—2009. If the  | •                        | ,                  | v on line 13 and    | line 14 is 33 1/30  |                 | k this hox       |
| <b>_</b> | and <b>stop here.</b> The organization qua                               | -                        |                    | ·                   | IIIIC 14 13 33 1/3/ | o or more, ence | <b>▶</b> □       |
| ь        | 33 1/3% support test—2008. If the  |                          |                    |                     | 5a, and line 15 is  | 33 1/3% or moi  |                  |
|          | box and <b>stop here.</b> The organization                               |                          |                    |                     | ,                   |                 | ▶                |
| 17a      | 10%-facts-and-circumstances test-  | <b>-2009.</b> If the org | anızatıon dıd not  | check a box on lı   | ne 13, 16a, or 16   | b and line 14   |                  |
|          | ıs 10% or more, and ıf the organizat                                     |                          |                    |                     |                     |                 |                  |
|          | in Part IV how the organization mee                                      | ts the "facts and        | l cırcumstances"   | test The organiz    | ation qualifies as  | a publicly supp |                  |
| L        | organization   | _2009 Ifthe c==          | onization did net  | chack a bay as li   | no 12 165 164       | or 17a and line | ▶□               |
| D        | 10%-facts-and-circumstances test-<br>15 is 10% or more, and if the organ | _                        |                    |                     |                     |                 |                  |
|          | Explain in Part IV how the organizat                                     |                          |                    |                     |                     |                 | clv              |
|          | supported organization   |                          |                    |                     |                     |                 | <b>▶</b> ┌       |
| 10       | Deiveta Farmdation Ifthe averagest                                       | on did not obselv        | a hay an line 12   | 16- 16- 17-         | 17                  | hay and cas     | •                |

**▶**□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

|         | (Complete only if you  | cnecked the             | box on line 9 o     | r Part I.)         |                          |                        |                  |
|---------|--|-------------------------|---------------------|--------------------|--------------------------|------------------------|------------------|
|         | ction A. Public Support  |                         |                     | <u> </u>           | 1                        | T                      | ı                |
| Cale    | ndar year (or fiscal year beginning in)                            | (a) 2005                | <b>(b)</b> 2006     | (c) 2007           | ( <b>d)</b> 2008         | (e) 2009               | <b>(f)</b> Total |
| 1       | Gifts, grants, contributions, and                                  |                         |                     |                    |                          |                        |                  |
|         | membership fees received (Do not                                   |                         |                     |                    |                          |                        |                  |
| _       | include any "unusual grants ")                                     |                         |                     |                    |                          |                        |                  |
| 2       | Gross receipts from admissions,<br>merchandise sold or services    |                         |                     |                    |                          |                        |                  |
|         | performed, or facilities furnished in                              |                         |                     |                    |                          |                        |                  |
|         | any activity that is related to the                                |                         |                     |                    |                          |                        |                  |
|         | organization's tax-exempt  |                         |                     |                    |                          |                        |                  |
| 3       | purpose<br>Gross receipts from activities that                     |                         |                     |                    | +                        |                        |                  |
| 3       | are not an unrelated trade or                                      |                         |                     |                    |                          |                        |                  |
|         | business under section 513   |                         |                     |                    |                          |                        |                  |
| 4       | Tax revenues levied for the  |                         |                     |                    |                          |                        |                  |
|         | organization's benefit and either                                  |                         |                     |                    |                          |                        |                  |
|         | paid to or expended on its<br>behalf                               |                         |                     |                    |                          |                        |                  |
| 5       | The value of services or facilities                                |                         |                     |                    |                          |                        |                  |
| _       | furnished by a governmental unit to                                |                         |                     |                    |                          |                        |                  |
|         | the organization without charge                                    |                         |                     |                    |                          |                        |                  |
| 6       | Total. Add lines 1 through 5                                       |                         |                     |                    | -                        |                        |                  |
| 7a      | A mounts included on lines 1, 2, and 3 received from disqualified  |                         |                     |                    |                          |                        |                  |
|         | persons  |                         |                     |                    | 1                        |                        |                  |
| ь       | Amounts included on lines 2 and 3                                  |                         |                     |                    |                          |                        |                  |
|         | received from other than   |                         |                     |                    |                          |                        |                  |
|         | disqualified persons that exceed                                   |                         |                     |                    |                          |                        |                  |
|         | the greater of \$5,000 or 1% of the amount on line 13 for the year |                         |                     |                    |                          |                        |                  |
| с       | Add lines 7a and 7b  |                         |                     |                    |                          |                        |                  |
| 8       | Public Support (Subtract line 7c                                   |                         |                     |                    |                          |                        |                  |
|         | from line 6 )  |                         |                     |                    |                          |                        |                  |
|         | ction B. Total Support   |                         | 1                   |                    |                          | 1                      | Γ                |
| Cale    | ndar year (or fiscal year beginning in)                            | (a) 2005                | <b>(b)</b> 2006     | <b>(c)</b> 2007    | ( <b>d)</b> 2008         | (e) 2009               | (f) Total        |
| 9       | A mounts from line 6   |                         |                     |                    |                          |                        |                  |
| 10a     | Gross income from interest,  |                         |                     |                    |                          |                        |                  |
|         | dividends, payments received on                                    |                         |                     |                    |                          |                        |                  |
|         | securities loans, rents, royalties                                 |                         |                     |                    |                          |                        |                  |
|         | and income from similar sources                                    |                         |                     |                    |                          |                        |                  |
| ь       | Unrelated business taxable   |                         |                     |                    |                          |                        |                  |
|         | ıncome (less section 511 taxes)                                    |                         |                     |                    |                          |                        |                  |
|         | from businesses acquired after                                     |                         |                     |                    |                          |                        |                  |
| _       | June 30, 1975<br>Add lines 10a and 10b                             |                         |                     |                    |                          |                        |                  |
| c<br>11 | Net income from unrelated  |                         |                     |                    |                          |                        |                  |
| 11      | business activities not included                                   |                         |                     |                    |                          |                        |                  |
|         | ın lıne 10b, whether or not the                                    |                         |                     |                    |                          |                        |                  |
|         | business is regularly carried on                                   |                         |                     |                    |                          |                        |                  |
| 12      | Other income Do not include gain or loss from the sale of          |                         |                     |                    |                          |                        |                  |
|         | capital assets (Explain in Part                                    |                         |                     |                    |                          |                        |                  |
|         | IV)  |                         |                     |                    |                          |                        |                  |
| 13      | Total support (Add lines 9, 10c,                                   |                         |                     |                    |                          |                        |                  |
| 14      | 11 and 12 ) First Five Years If the Form 990 is for                | or the organizat        | lon's first, second | L third fourth or  | l<br>fifth tax vear as a | 1<br>a 501(c)(3) organ | l<br>uzation     |
|         | check this box and <b>stop here</b>                                | or the organizat        |                     | ., 4,              | men tax your as t        | (c)(c) c.gu.           | <b>▶</b> ┌       |
|         |  |                         |                     |                    |                          |                        |                  |
|         | ction C. Computation of Publ                                       |                         |                     |                    |                          |                        |                  |
| 15      | Public Support Percentage for 2009                                 | (line 8 column          | (f) divided by line | 13 column (f))     |                          | 15                     |                  |
| 16      | Public support percentage from 200                                 | 8 Schedule A , F        | art III, line 15    |                    |                          | 16                     |                  |
|         |  |                         |                     |                    |                          |                        |                  |
| Se      | ction D. Computation of Inve                                       | stment Inco             | ome Percenta        | ge                 |                          |                        |                  |
| 17      | Investment income percentage for 2                                 | <b>009</b> (line 10c c  | olumn (f) dıvıded   | by line 13 columi  | n (f))                   | 17                     |                  |
| 18      | Investment income percentage from                                  | <b>2008</b> Schedule    | A, Part III, line 1 | L 7                |                          | 18                     |                  |
| 19a     | 33 1/3% support tests—2009. If the                                 | organization di         | d not check the b   | ox on line 14, and | d line 15 is more        | than 33 1/3% and       | d line 17 is not |
|         | more than 33 1/3%, check this box a                                | ind <b>stop here.</b> T |                     |                    |                          |                        |                  |
| L       | organization 33 1/3% support tests—2008. If the                    | ► C                     | d not chastes been  | on line 14 amilion | 100 and line 4           | 5 ic mara +ha= 22      | 1/20/2 and line  |
| b       | שר בו בע suppoit tests—zouo. If the                                | organization (I         | и посепеска вох     | OILLINE TH OLINE   | = ⊥⊃a, anu nne 1(        | us more man 33         | 1/370 and ine    |

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493319026190

OMB No 1545-0047

Open to Public Inspection

### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

| SOUTHWEST LOUISIANA HOSPITAL ASSOCIATION   |  | -   | шрю    | yer identifica      | ion numbe  | <b>51</b>   |
|--|--|---|--------|---------------------|------------|-------------|
| DBA LAKE CHARLES MEMORIAL HOSPITAL   |  | 7   | 2-05   | 551963              |            |             |
| Part I Organizations Maintaining Donor A organization answered "Yes" to Form 99  | 90, Part IV, line 6.   |   |        |                     | •          |             |
|  | (a) Donor advised t  | funds                                     | (b     | ) Funds and of      | her accou  | nts         |
| Total number at end of year  |  |   |        |                     |            |             |
| Aggregate contributions to (during year)   |  |   |        |                     |            |             |
| Aggregate grants from (during year)  |  |   |        |                     |            |             |
| Aggregate value at end of year   |  |   |        |                     |            |             |
| Did the organization inform all donors and donor adv funds are the organization's property, subject to the   | <del>-</del>   |   | dvis   | ed                  | ☐ Yes      | ┌ No        |
| Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ber conferring impermissible private benefit   | <del>-</del>   | -   |        | purpose             | ┌ Yes      | ┌ No        |
| Conservation Easements. Complete   | ıf the organization answ   | ered "Yes" to Fo                          | orm    | 990, Part IV        | , line 7.  |             |
| Purpose(s) of conservation easements held by the o  Preservation of land for public use (e g , recreat  Protection of natural habitat  Preservation of open space  Complete lines 2a-2d if the organization held a qual easement on the last day of the tax year | ion or pleasure)   | ervation of an his<br>ervation of a certi | ıfıed  | historic struct     | •          | a           |
| ,,,,,,,  |  |   |        | Held at the         | End of the | Year        |
| a Total number of conservation easements   |  | 2a  | •      |                     |            |             |
| <b>b</b> Total acreage restricted by conservation easements  | 21   | ,   |        |                     |            |             |
| Number of conservation easements on a certified his  | Number of conservation easements on a certified historic structure included in (a) |   |        |                     |            |             |
| d Number of conservation easements included in (c) a   | Number of conservation easements included in (c) acquired after 8/17/06            |   |        |                     |            |             |
| Number of conservation easements modified, transfe   | erred, released, extinguished  | <br>d. or terminated by                   | the    | organization        | turina     |             |
| the taxable year ►   | ga   | .,  | ,      |                     | · ······y  |             |
| Number of states where property subject to conserv   | ation easement is located 🛌  |   |        |                     |            |             |
| Does the organization have a written policy regardin enforcement of the conservation easements it holds  |  | spection, handling                        | j of v | iolations, and      | ☐ Yes      | ┌ No        |
| Staff and volunteer hours devoted to monitoring, ins   | pecting and enforcing conse  | rvation easements                         | s dur  | ing the year 🕨      | -          |             |
| A mount of expenses incurred in monitoring, inspecti   | ng, and enforcing conservati   | ıon easements du                          | rıng t | the year ► \$ _     |            |             |
| Does each conservation easement reported on line 2 $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$ ?  | 2(d) above satisfy the requir  | ements of section                         | 1      |                     | ☐ Yes      | ┌ No        |
| In Part XIV, describe how the organization reports of balance sheet, and include, if applicable, the text of the organization's accounting for conservation eases  | the footnote to the organizat  |   |        |                     |            |             |
| <b>art III</b> Organizations Maintaining Collection  Complete if the organization answered   |  |   | Othe   | er Similar <i>I</i> | Assets.    |             |
| If the organization elected, as permitted under SFAS<br>art, historical treasures, or other similar assets held<br>provide, in Part XIV, the text of the footnote to its fire  | l for public exhibition, educat  | tion or research ir                       | ı furt |                     |            | <del></del> |
| b If the organization elected, as permitted under SFAS<br>historical treasures, or other similar assets held for<br>provide the following amounts relating to these items  | public exhibition, education,  |   |        |                     |            |             |
| (i) Revenues included in Form 990, Part VIII, line 1   | L  |   |        | <b>►</b> \$         |            |             |
| (ii) Assets included in Form 990, Part X   |  |   |        | <b>-</b> \$         |            |             |
| If the organization received or held works of art, hist following amounts required to be reported under SFA  |  |   | nancı  |                     |            |             |
| Revenues included in Form 990, Part VIII, line 1   | -  |   |        | <b>►</b> \$         |            |             |

Assets included in Form 990, Part X

| Part       | <b>444</b> Organizations Maintaining Co   | llections of Art     | t, His  | tori          | <u>cal Tre</u> | <u>asu</u>     | res, or O                   | the    | r Similar As                       | sets          | (con   | tınued)         |
|------------|---|----------------------|---------|---------------|----------------|----------------|-----------------------------|--------|------------------------------------|---------------|--------|-----------------|
| 3          | Using the organization's accession and othe items (check all that apply)                        | r records, check an  | y of th | ne foll       | owing th       | at are         | e a significa               | ant us | se of its collect                  | ion           |        |                 |
| а          | Public exhibition   |                      | d       | $\sqcap$      | Loan or        | rexch          | nange progr                 | ams    |                                    |               |        |                 |
| b          | Scholarly research  |                      | e       | Γ             | Other          |                |                             |        |                                    |               |        |                 |
| c          | Preservation for future generations   |                      |         |               |                |                |                             |        |                                    |               |        |                 |
| 4          | Provide a description of the organization's co<br>Part XIV                                      | ollections and expla | aın hov | w they        | y further      | the o          | rganızatıon                 | ı's ex | empt purpose                       | n             |        |                 |
| 5          | During the year, did the organization solicit of assets to be sold to raise funds rather than t |                      |         |               |                |                |                             |        |                                    | Γ Ye:         | , [    | _ <sub>No</sub> |
| Par        | t IV Escrow and Custodial Arrang  |                      |         |               |                |                | answere                     | d "Y   | es" to Form 9                      | 90,           |        |                 |
| _          | Part IV, line 9, or reported an an  |                      |         |               | •              |                |                             |        |                                    |               |        |                 |
|            | Is the organization an agent, trustee, custod included on Form 990, Part X?                     |                      |         |               |                | ions o         | r other ass                 | ets r  |                                    | Г Ye          | ; [    | _ <sub>No</sub> |
| b          | If "Yes," explain the arrangement in Part XI  | V and complete the   | follow  | /ıng ta       | able           |                | _                           |        |                                    |               |        |                 |
|            |   |                      |         |               |                |                |                             | _      | An                                 | nount         |        |                 |
| C          | Beginning balance   |                      |         |               |                |                | -                           | 1c     |                                    |               |        |                 |
| d          | Additions during the year   |                      |         |               |                |                | -                           | 1d     |                                    |               |        |                 |
| e          | Distributions during the year   |                      |         |               |                |                | -                           | 1e     |                                    |               |        |                 |
| f          | Ending balance  |                      |         |               |                |                |                             |        |                                    |               |        |                 |
| 2a         | Did the organization include an amount on Fo  | orm 990, Part X, lin | ie 21?  |               |                |                |                             |        |                                    | Г Ye:         | ; [    | _ No            |
|            | If "Yes," explain the arrangement in Part XIV   |                      |         |               |                |                |                             |        |                                    |               |        |                 |
| Pa         | rt V Endowment Funds. Complete  | If the organizatio   |         | were )Prior \ |                |                | Form 990,<br>o Years Back   |        | t IV, line 10.<br>Three Years Back | <b>/a\</b> Eo | ır Vos | ırs Back        |
| 1a         | Beginning of year balance   | (a)Curient rear      | (6)     | PHOL          | real           | (C)IW          | o reals back                | (u)    | illee feats back                   | (е)го         | II Tea | IIS Dack        |
| b          | Contributions   |                      |         |               |                |                |                             | +      |                                    |               |        |                 |
| c          | Investment earnings or losses   |                      |         |               |                |                |                             |        |                                    |               |        |                 |
| d          | Grants or scholarships  |                      |         |               |                |                |                             |        |                                    |               |        |                 |
| e          | Other expenditures for facilities   |                      |         |               |                |                |                             |        |                                    |               |        |                 |
|            | and programs  |                      |         |               |                |                |                             |        |                                    |               |        |                 |
| f          | Administrative expenses   |                      |         |               |                |                |                             |        |                                    |               |        |                 |
| g          | End of year balance   |                      |         |               |                |                |                             |        |                                    |               |        |                 |
| 2          | Provide the estimated percentage of the year  | r end balance held   | as      |               |                |                |                             |        |                                    |               |        |                 |
| а          | Board designated or quasi-endowment 🕨   | %                    |         |               |                |                |                             |        |                                    |               |        |                 |
| b          | Permanent endowment 🕨 %   | ı                    |         |               |                |                |                             |        |                                    |               |        |                 |
| c          | Term endowment ► %  |                      |         |               |                |                |                             |        |                                    |               |        |                 |
| 3a         | Are there endowment funds not in the posse  | ssion of the organiz | ation   | that a        | are held a     | and a          | dmınıstere                  | d for  | the                                | _             |        |                 |
|            | organization by   |                      |         |               |                |                |                             |        | 30/                                |               | es     | No              |
|            | (i) unrelated organizations   |                      |         | •             |                |                |                             | •      | 3a(                                |               | +      |                 |
| ь          | (ii) related organizations  |                      |         |               |                |                |                             | • •    | 31                                 |               | +      |                 |
| 4          | Describe in Part XIV the intended uses of th  | •                    |         |               |                |                |                             | -      |                                    |               |        |                 |
| Par        | t VI Investments—Land, Buildings  |                      |         |               |                | 0, Pa          | rt X, line                  | 10.    |                                    |               |        |                 |
|            | Description of investment   |                      |         | (a)           | Cost or otl    | her            | (b)Cost or o<br>basis (othe | ther   | (c) Accumulated depreciation       | (d)           | Book   | c value         |
| 1a         | _and  |                      |         |               |                | -              | 3,422                       | 2,429  |                                    |               | 3,     | 422,429         |
| b E        | Buildings   |                      |         |               |                | $\neg \dagger$ | 122,293                     | -      | 85,862,06                          | 4             |        | 431,289         |
|            | _easehold improvements  |                      |         |               |                |                |                             | 9,935  | 1,349,93                           | _             |        | , (             |
| d E        | Equipment   |                      |         |               |                |                | 106,126                     | 5,552  | 76,471,77                          | 8             | 29,    | 654,774         |
| <b>e</b> ( | Other   |                      |         |               |                |                | 11,560                      | ),991  | 5,741,38                           | 0             | 5,     | 819,611         |

75,328,103

| Part VIII Investments—Other Securities. See                           | Form 990, Part X, line 1 | 2.                      |            |
|---|--------------------------|-------------------------|------------|
| (a) Description of security or category                               | (b)Book value            | (c) Method of valua     |            |
| (including name of security) Financial derivatives                    |                          | Cost or end-of-year mar | Ket value  |
| Closely-held equity interests   |                          |                         |            |
| Other   |                          |                         |            |
|   |                          |                         |            |
|   |                          |                         |            |
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|   |                          |                         |            |
|   |                          |                         |            |
|   |                          |                         |            |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 12 )   |                          |                         |            |
| Part VIII Investments—Program Related. See                            |                          | <u> </u><br>13          |            |
|   |                          | (c) Method of valua     | tion       |
| (a) Description of investment type                                    | (b) Book value           | Cost or end-of-year mar |            |
|   |                          |                         |            |
|   |                          |                         |            |
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|   |                          |                         |            |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )   |                          |                         |            |
| Part IX Other Assets. See Form 990, Part X, III  (a) Descrip          |                          | (b) B                   | ook value  |
| INTERCOMPANY RECEIVABLES  | 7.1011                   | (0)                     | 33,971,891 |
| ASSETS WHOSE USE IS LIMITED   |                          |                         | 11,295,022 |
| DEFERRED FINANCING COSTS  |                          |                         | 2,438,043  |
| OTHER RECEIVABLES   |                          |                         | 651,353    |
| Other Asset-MSO   |                          |                         | 102,505    |
| INvesment-Corporate Share LCCC  |                          |                         | 12,000     |
| Investments-VHA-E   |                          |                         | 82,786     |
| Investments-Lake Charles Health Plans                                 |                          |                         | 37,500     |
| Investment-LA PET Imaging   |                          |                         | 72,981     |
|   |                          |                         |            |
|   |                          |                         |            |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1      |                          |                         | 48,664,081 |
| Other Liabilities. See Form 990, Part X  (a) Description of Liability | ( <b>b)</b> A mount      |                         |            |
|   | (b) Amount               |                         |            |
| Federal Income Taxes BOND PREMIUM                                     | 49,267                   |                         |            |
| Investment-AMRI   | 1,121,800                |                         |            |
| Thivestinent-Amrt   | 1,121,800                |                         |            |
|   |                          |                         |            |
|   |                          |                         |            |
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|   |                          |                         |            |
|   |                          |                         |            |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 25 ) ▶ | 1,171,067                |                         |            |

|      | t XI Reconciliation of Change in Net Assets from Form 990 to Financial Stateme                 | nts          |             |
|------|--|--------------|-------------|
| 1    | Total revenue (Form 990, Part VIII, column (A), line 12)                                       | 1            | 182,587,517 |
| 2    | Total expenses (Form 990, Part IX, column (A), line 25)  | 2            | 171,371,766 |
| 3    | Excess or (deficit) for the year Subtract line 2 from line 1                                   | 3            | 11,215,751  |
| 4    | Net unrealized gains (losses) on investments   | 4            |             |
| 5    | Donated services and use of facilities   | 5            |             |
| 6    | Investment expenses  | 6            |             |
| 7    | Prior period adjustments   | 7            |             |
| 8    | Other (Describe in Part XIV)   | 8            | -1,020,305  |
| 9    | Total adjustments (net) Add lines 4 - 8  | 9            | -1,020,305  |
| 10   | Excess or (deficit) for the year per financial statements Combine lines 3 and 9                | 10           | 10,195,446  |
| Par  | Reconciliation of Revenue per Audited Financial Statements With Revenue                        | oer Re       | turn        |
| 1    | Total revenue, gains, and other support per audited financial statements                       | 1            | 182,202,825 |
| 2    | Amounts included on line 1 but not on Form 990, Part VIII, line 12                             |              |             |
| а    | Net unrealized gains on investments  |              |             |
| ь    | Donated services and use of facilities   |              |             |
| c    | Recoveries of prior year grants  |              |             |
| d    | Other (Describe in Part XIV) 2d 209,438  |              |             |
| e    | Add lines <b>2a</b> through <b>2d</b>  | 2e           | 209,438     |
| 3    | Subtract line <b>2e</b> from line <b>1</b>   | 3            | 181,993,387 |
| 4    | Amounts included on Form 990, Part VIII, line 12, but not on line 1                            |              |             |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b . 4a                          |              |             |
| b    | Other (Describe in Part XIV) 4b 594,130  |              |             |
| С    | Add lines <b>4a</b> and <b>4b</b>  | 4c           | 594,130     |
| 5    | Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)  | 5            | 182,587,517 |
| Part | Reconciliation of Expenses per Audited Financial Statements With Expenses                      | s per        |             |
| 1    | Total expenses and losses per audited financial statements                                     | <sub>1</sub> | 174,977,008 |
| 2    | Amounts included on line 1 but not on Form 990, Part IX, line 25                               |              |             |
| а    | Donated services and use of facilities   |              |             |
| ь    | Prior year adjustments   | 1            |             |
| c    | Other losses   | 1            |             |
| d    | Other (Describe in Part XIV) 2d 3,605,242  | 1            |             |
| e    | Add lines <b>2a</b> through <b>2d</b>  | 2e           | 3,605,242   |
| 3    | Subtract line <b>2e</b> from line <b>1</b>   | 3            | 171,371,766 |
| 4    | Amounts included on Form 990, Part IX, line 25, but not on line 1:                             |              |             |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b 4a                            |              |             |
| b    | Other (Describe in Part XIV) 4b  | ]            |             |
| c    | Add lines <b>4a</b> and <b>4b</b>  | 4c           | 0           |
| 5    | Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18) | 5            | 171,371,766 |

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

| <b>Ident if ier</b> | Return Reference | <b>Explanat ion</b>   |
|---------------------|------------------|---|
|                     |                  | PART XIII, LINE 2D THE ENTITY ALLOCATES OVERHEAD TO ITS TAXABLE ENTITIES \$3,497,028 Expenses Reported on Southwest LA Hospital Foundation \$ 108,214 TOTAL \$3,605,242 PART XII, LINE 4B BOOK/TAX DIFFERENCES INCLUDE K-1 LA PET/CT IMAGING LAKE CHARLES \$ 27,202 K-1 2ND AVENUE MRI \$ 529,422 HOSPITAL AUXILIARY GIFT SHOP \$ 37,506 TOTAL \$ 594,130 Part XII, Line 2D Book/Tax Differences Include Revenue reported on Southwest LA Hospital Foundation \$137,601 Distribution from Gift Shop Auxiliary \$ 50,000 Book Income-LA PET/CI Imaging \$ 21,837 Total \$209,438 |

# OMB No 1545-0047

Open to Public **Inspection** 

# **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

**Hospitals** 

► See separate instructions.

Name of the organization SOUTHWEST LOUISIANA HOSPITAL ASSOCIATION
DBA LAKE CHARLES MEMORIAI HOSPITAI

**Employer identification number** 

| ם אכ | ARE CHARLES MEMORIAL HOSPITAL  |                |                                     |  | 72-                           | 0551963                      |        |                                       |        |
|------|--|----------------|-------------------------------------|--|-------------------------------|------------------------------|--------|---------------------------------------|--------|
| Pa   | rt I Charity Care and  | Certain O      | ther Com                            | munity Benefits at                     | Cost                          |                              |        | T                                     | l      |
| 1-   | Does the organization have a   | charity care   | nolicy? If "N                       | o " skin to question 6a                |                               |                              | Г.     | Yes                                   | No     |
|      | If "Yes," is it a written policy   |                |                                     |  |                               |                              | 1a     | Yes                                   |        |
| 2    | If the organization has multip   |                |                                     |  | lescribes annlication o       | of the charity               | 1b     | Yes                                   |        |
| _    | care policy to the various hos   |                | marcate wind                        | in of the following best to            | rescribes application of      | or the charty                |        |                                       |        |
|      | Applied uniformly to all ho<br>Generally tailored to indiv   | •              | ls                                  | Applied uniformly                      | to most hospitals             |                              |        |                                       |        |
| 3    | Answer the following based o organization's patients   | n the charity  | care eligibilit                     | ty criteria that applies t             | o the largest number o        | fthe                         |        |                                       |        |
| а    | Does the organization use Fe   |                |                                     |  |                               |                              |        | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ |        |
|      | □ 100%     □ 150%     □ | _              | 00% <b>Г</b>                        | Other                                  | ie iiiiie ioi eiigibiiie, ie  | The cure                     | 3a     | Yes                                   |        |
|      |  |                | •                                   |  |                               | J J 1 - 2 TE                 |        |                                       |        |
| D    | Does the organization use FP<br>"Yes," indicate which of the fo  |                |                                     |  |                               | ividuais / IT                |        |                                       |        |
|      |  | _              |                                     |  | <u></u>                       |                              | 3Ь     | Yes                                   |        |
|      | <b>▼</b> 200%  | Г 30           | оо% Г                               | 350% <b>—</b> 400                      | O% Cother_                    |                              |        |                                       |        |
| c    | If the organization does not u<br>determining eligibility for free<br>test or other threshold, regard  | or discounte   | d care Inclu                        | de in the description wh               | ether the organization        |                              |        |                                       |        |
| 4    | Does the organization's polic  | y provide free | or discount                         | ed care to the "medicall               | y ındıgent"?                  |                              | 4      | Yes                                   |        |
| 5a   | Does the organization budget   | amounts for    | free or disco                       | unted care provided und                | der its charity care pol      | ıcy?                         | 5a     | Yes                                   |        |
| b    | If "Yes," did the organization   | 's charity car | e expenses e                        | exceed the budgeted am                 | ount?                         |                              | 5b     | Yes                                   |        |
| C    | If "Yes" to line 5b, as a resul<br>care to a patient who was elig  | -              |                                     |  | •                             |                              | 5с     |                                       | No     |
| 6a   | Does the organization prepar   | e an annual c  | ommunity be                         | nefit report?                          |                               |                              | 6a     | Yes                                   |        |
| 6b   | If "Yes," does the organization  | n make it ava  | aılable to the                      | public?                                |                               |                              | 6b     | Yes                                   |        |
|      | Complete the following table worksheets with the Schedule  |                | ksheets prov                        | rided in the Schedule H                | instructions Do not s         | ubmit these                  |        |                                       |        |
| 7    | Charity Care and Certain O   |                | nıtv Benefits                       | at Cost                                |                               |                              |        |                                       |        |
| ı    | Charity Care and<br>Means-Tested Government<br>Programs  | (a) Number of  | (b) Persons<br>served<br>(optional) | (c) Total community<br>benefit expense | (d) Direct offsetting revenue | (e) Net community be expense | enefit | (f) Pero<br>total ex                  |        |
| а    | Charity care at cost (from Worksheets 1 and 2)   |                |                                     | 6,930,255                              | 4,519,373                     | 2,41                         | .0,882 | 1                                     | 530 %  |
| b    | Unreimbursed Medicaid (from Worksheet 3, column a)   |                |                                     | 29,420,819                             | 15,790,966                    |                              | 29,853 | 8                                     | 650 %  |
| c    | Unreimbursed costs—other means-tested government programs (from Worksheet 3, column b)   |                |                                     | 23, 120,013                            | 15,730,300                    | 13,02                        | .5,033 |                                       | 030 70 |
| d    | <b>Total</b> Charity Care and<br>Means-Tested Government<br>Programs   |                |                                     | 36,351,074                             | 20,310,339                    | 16,04                        | 10,735 | 10                                    | 180 %  |
| e    | Other Benefits Community health improvement services and community benefit operations (from (Worksheet 4)  |                |                                     |  |                               |                              |        |                                       |        |
|      | Health professions education<br>(from Worksheet 5)   |                |                                     | 4,353,151                              | 2,306,984                     | 2,04                         | 6,167  | 1                                     | 300 %  |
| g    | Subsidized health services (from Worksheet 6)  |                |                                     |  |                               |                              |        |                                       |        |
|      | Research (from Worksheet 7)  |                |                                     |  |                               |                              |        |                                       |        |
| i    | Cash and in-kind contributions to community groups (from Worksheet 8)  |                |                                     | 298,756                                | 15,000                        | 28                           | 33,756 | 0                                     | 180 %  |
| _    | <b>Total</b> Other Benefits  |                |                                     | 4,651,907                              | 2,321,984                     |                              | 29,923 | 1                                     | 480 %  |
| ν.   | Total Add lines 7d and 7i  | I              |                                     | 41 002 981                             | 22 632 323                    | 18 37                        | 70 658 |                                       | Λ      |

| Pa  | rt II Community Buildin activities.   | ng Activitie                                    | <b>s</b> Complete t                       | this table if the                       | organızat                           | on co                | nducte   | d any commun   | ity b | uıldın                                 | g     |
|---|---|---|---|---|-------------------------------------|----------------------|----------|--|-------|--|-------|
|   | activities.   | (a) Number of activities or programs (optional) | <b>(b)</b> Persons<br>served (optional)   | (c) Total commun<br>building expense    |                                     | rect offs<br>revenue | -        | (e) Net communit<br>building expense   |       | (f) Pero<br>total ex                   |       |
| _1_   | Physical improvements and housing   |   |   |   |                                     |                      |          |  |       |  |       |
| 2   | Economic development  |   |   |   |                                     |                      |          |  |       |  |       |
| 3   | Community support   |   |   |   |                                     |                      |          |  |       |  |       |
| 4   | Environmental improvements  |   |   |   |                                     |                      |          |  |       |  |       |
| 5   | Leadership development and training   |   |   |   |                                     |                      |          |  |       |  |       |
| 6   | for community members  Coalition building   |   |   |   |                                     |                      |          |  |       |  |       |
|   | Community health improvement  |   |   |   |                                     |                      |          |  |       |  |       |
|   | advocacy  |   |   |   |                                     |                      |          |  |       |  |       |
| - <u>8</u>  | Workforce development Other   |   |   |   |                                     |                      |          |  | _     |  |       |
| 10  | Total   |   |   |   |                                     |                      |          |  |       |  |       |
| Par   | t IIII Bad Debt, Medicar  | e, & Collec                                     | tion Practic                              | es                                      |                                     |                      |          |  |       |  |       |
|   |   |   |   |   |                                     |                      |          |  |       |  |       |
|   | ion A. Bad Debt Expense   | _ 4   |   |   |                                     | M                    |          | · · · · · · · · · · · · · · · · · · ·  |       | Yes                                    | No    |
| 1   | Does the organization report b<br>Statement No 15?  |   | se in accordan                            | ice with Heathcar                       | e Financial                         | Manag<br>•           | ement A  | Association  | 1     | Yes                                    |       |
| 2   | Enter the amount of the organi  | zatıon's bad d                                  | ebt expense (a                            | tcost)                                  |                                     | 2                    |          | 4,357,840  |       |  |       |
| 3   | Enter the estimated amount of   |   |   |   | )                                   | 3                    |          | 2,614,704  |       |  |       |
| 4   | attributable to patients eligible   |   |   |   | · ·                                 |                      | rihes ha | , ,  |       |  |       |
| 4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense In addition, describe the costing methodology used in determining the amounts reported on lines 2 and 3, and rationale for including other bad debt amounts in community benefit |   |   |   |   |                                     |                      |          |  |       |  |       |
| Sect  | ion B. Medicare   |   |   |   |                                     |                      |          |  |       |  |       |
| 5   | Enter total revenue received fr   |   |   |   |                                     | $\vdash$             |          | 48,710,237   |       |  |       |
| 6   | Enter Medicare allowable cost   |   |   |   |                                     | $\vdash$             |          | 56,785,887   |       |  |       |
| 7<br>8  | Subtract line 6 from line 5 The Describe in Part VI the extent Also describe in Part VI the concheck the box that describes | to which any sosting method<br>the method us    | shortfall report<br>ology or source<br>ed | ed in line 7 shoul<br>e used to determi | d be treated<br>ne the amo          |                      |          | •  |       |  |       |
|   | Cost accounting system  | I <b>∨</b> Co                                   | st to charge ra                           | itio                                    | Other                               |                      |          |  |       |  |       |
|   | ion C. Collection Practices   |   |   | _                                       |                                     |                      |          |  |       |  |       |
| 9a  | Does the organization have a  |   |   |   |                                     |                      |          |  | 9a    | Yes                                    |       |
| 9b  | If "Yes," does the organizatior patients who are known to qua   |   |   |   |                                     |                      |          |  | 9b    | Yes                                    |       |
| Pa  | rt IV Management Com  | panies and                                      | Joint Ventu                               | ıres                                    |                                     |                      |          |  |       |  |       |
|   | (a) Name of entity  | (E  | o) Description of p<br>activity of entit  |   | (c) Organı<br>profit % o<br>ownersh | r stock              | er       | Officers, directors,<br>trustees, or key<br>nployees' profit %<br>stock ownership% | pro   | Physiofit % or<br>ofit % or<br>ownersh | stock |
| <b>1</b> SE   | COND AVENUE MRI LLC   | Imaging   |   |   | ŗ                                   | 51 000 %             | 6        |  |       | 49 (                                   | 000 % |
| <b>2</b> LA   | PET IMAGING   | Imaging   |   |   |                                     | 4 500 %              | 6        |  | +     |  |       |
| 3   |   |   |   |   |                                     |                      |          |  |       |  |       |
| 4   |   |   |   |   |                                     |                      |          |  |       |  |       |
| 5   |   |   |   |   |                                     |                      |          |  |       |  |       |
| 6   |   |   |   |   |                                     |                      |          |  |       |  |       |
| 7   |   |   |   |   |                                     |                      |          |  |       |  |       |
| 8   |   |   |   |   |                                     |                      |          |  |       |  |       |
| 9   |   |   |   |   |                                     |                      |          |  |       |  |       |
| 10  |   |   |   |   |                                     |                      |          |  |       |  |       |
| 11  |   |   |   |   |                                     |                      |          |  |       |  |       |
| 12  |   |   |   |   |                                     |                      |          |  |       |  |       |
| 13  |   |   |   |   |                                     |                      |          |  |       |  |       |
| 14  |   |   |   |   |                                     |                      |          |  | 1     |  |       |

| Part V Facility Informa  | tion |                   |                            |                     |                   |                         |                   |             |          |                     |
|--|------|-------------------|----------------------------|---------------------|-------------------|-------------------------|-------------------|-------------|----------|---------------------|
| Name and   |      | Licensed hospital | General medical & surgical | Children's hospital | Teaching hospital | Ortical access hospital | Research facility | ER-24 hours | ER-other | Other<br>(Describe) |
| LAKE CHARLES MEMORIAL HO<br>1701 OAK PARK BLVD<br>LAKE CHARLES, LA 70601 |      | X                 | X                          |                     | х                 |                         |                   | х           |          |                     |

| Schedule H (Form 990) 2009   | Page <b>4</b>                                     |
|--|---|
| Part VI Supplemental Information   |   |
| Complete this part to provide the following information  |   |
| 1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4, Part III, line 8, Part III, line 9b, and Part V See Instructions   |   |
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| Part I, Line 7f  |   |
|  |   |
|  |   |
|  |   |
| Part III, Line 4 The following footnote regarding bad debt expense is included in the audited financial statements. "The System rallowances for contractual adjustments, doubtful accounts, and charity care based on management's assessment of collectibility economic conditions, and prior experience. The System determines if patient accounts receivable are past-due based on the dischal however, the System does not charge interest on past-due accounts. The System charges off patient accounts receivable if man considers the collection of the outstanding balances to be doubtful. Costing methodology is operating expense (less bad debt) time mix times allowable percent. The shortfall as relates to this question should be treated as a community benefit in that care is promembers of our community at less than the allowable cost. | y, current<br>orge date,<br>nagement<br>nes payor |
| Part III, Line 8 Costing methodology used for Line 6 is operating expenses (less bad debt) times payor mix times 92% allows shortfall as relates to this question should be treated as a community benefit in that care is provided to members of our community than the allowable cost  |   |
| Part III, Line 9b The collection policy is the same as for those who don't qualify. Those entitled to free care have no collection active there is no cost for their care. Those who qualify for discounted care will be treated as any other patient who has a balance due the house that the balance due will be at the discount rate for which they qualify.  |   |
|  |   |
|  |   |
|  |   |
|  |   |
|  |   |
| Needs assessment. Describe how the organization assesses the health care needs of the communities it serves  |   |
| Part VI, Line 2 LCMH provides programs & activities that provide treatment and/or promote health & healing These screenings, sclasses, etc. respond to the needs of persons living in our community and improves overall community health memorial hospital community health education, community-based clinical services, such as health screenings, support groups, self-help programs, smoking cessation and weight loss programs, pastoral outreach programs and spiritual care for the well being of our community  | provides  |
| 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization charity care policy   |   |
| Part VI, Line 3 LCMH utilizes financial counselors to apprise our patients of all available programs available to assist them tassociated with their care  | the costs   |
| 4 Community information. Describe the community the organization serves, taking into account the geographic area and demograph   | hıc   |
| constituents it serves  Part VI, Line 4 LCMH services a community which is approximately two hours east of Houston, TX and two hours west of Baton Ro  The median household income is approximately \$44,826, which is slightly above the state average. Approximately 15.4% of the p  |   |

lives below the poverty level, which is slightly below the state average

5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves

Part VI, Line 5 N/A

- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc ) Part VI, Line 6 N/A
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communites served
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

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Schedule I (Form 990)

# **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

OMB No 1545-0047

DLN: 93493319026190

Department of the Treasury

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

| Internal Revenue Service   |  |  | r Attach to Form 5                   | 30   |   |   | Inspect ion                           |
|--|--|--|--------------------------------------|--|---|---|---------------------------------------|
| Name of the organization   |  |  |                                      |  |   | Employer identif                              | ication number                        |
| SOUTHWEST LOUISIANA HO   | SPITAL ASSOCIATIO                          | N                                      |                                      |  |   |   |                                       |
| DBA LAKE CHARLES MEMORI  | AL HOSPITAL                                |  |                                      |  |   | 72-0551963                                    |                                       |
| Part I General Inform  | nation on Grants a                         | and Assistance                         |                                      |  |   |   |                                       |
| <ul> <li>Does the organization ma<br/>the selection criteria used</li> <li>Describe in Part IV the or</li> </ul> | d to award the grants o                    | rassistance?                           |                                      |  |   |   | ✓ Yes                                 |
| Part II Grants and Oth<br>Form 990, Part I   | ner Assistance to<br>V, line 21 for any re | Governments and ecipient that received | Organizations in d more than \$5,000 | the United States<br>. Check this box if n | o Complete If the or or one recipient rece                            | ived more than \$5,0                          | )00. Use                              |
| (a) Name and address of organization or government   | (b) EIN                                    | (c) IRC Code section<br>if applicable  | (d) A mount of cash<br>grant         | (e) A mount of non-<br>cash<br>assistance  | <b>(f)</b> Method of<br>valuation<br>(book, FMV, appraisal,<br>other) | <b>(g)</b> Description of non-cash assistance | (h) Purpose of grant<br>or assistance |
| MCNEESE STATE<br>UNIVERSITY300<br>BEAUREGARD DRIVE<br>LAKE CHARLES,LA 70605                                      | 726001688                                  |  | 35,000                               |  |   |   | SPONSORSHIP                           |
| WOMEN'S COMMISSION<br>OF SOUTHWEST<br>LOUISIANAPO BOX 6712<br>LAKE CHARLES,LA 70606                              | 581888245                                  |  | 5,000                                |  |   |   | SPONSORSHIP                           |
| SWLA CENTER FOR<br>HEALTH SERVICESPO BOX<br>19010<br>LAKE CHARLES, LA<br>706169010                               | 721015384                                  |  | 10,000                               |  |   |   | SPONSORSHIP                           |

| 2 | Enter total number of section 501(c)(3) and government organizations | 3 | 3 |
|---|--|---|---|
| 3 | Enter total number of other organizations                            | 0 | ) |

| Schedule I | (Form 990) 2009  |       |
|------------|--|-------|
| Part III   | Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, III | ne 22 |
|            | Use Schedule I-1 (Form 990) if additional space is needed.   |       |

| (a)Type of grant or assistance | ( <b>b)</b> Number of recipients | (c)A mount of<br>cash grant | (d)A mount of<br>non-cash assistance | (e)Method of valuation<br>(book,<br>FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|----------------------------------|-----------------------------|--------------------------------------|--|---------------------------------------|
|                                |                                  |                             |                                      |  |                                       |

| Part IV | Supplemental Informa | ation. Complete this part | to provide the information | n required in Part I. line 2. | and any other additional information. |
|---------|----------------------|---------------------------|----------------------------|-------------------------------|---------------------------------------|

| Ident if ier                                  | Return Reference | Explanation   |
|---|------------------|---|
| Procedure for Monitoring<br>Grants in the U S | Part I, Line 2   | Schedule I, Part I, Line 2 RECONCILIATION OF GRANTS ARE MONITORED MONTHLY BY AN ACCOUNTANT IN THE ACCOUNTING OFFICE AND REVEIWED BY THE CONTROLLER AND VICE PRESIDENT |
|   |                  |   |
|   |                  |   |
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**Compensation Information** 

DLN: 93493319026190

**Employer identification number** 

OMB No 1545-0047

#### **Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

|     | JTHWEST LOUISIANA HOSPITAL ASSOCIATION   |   |   |                        |    |     |    |
|-----|--|---|---|------------------------|----|-----|----|
| DBA | A LAKE CHARLES MEMORIAL HOSPITAL   |   |   | 72-0551963             |    |     |    |
| Pa  | rt I Questions Regarding Compensatio   | n   |   |                        |    |     |    |
|     |  |   |   |                        |    | Yes | Νo |
| 1a  | Check the appropriate box(es) if the organization pro<br>990, Part VII, Section A, line 1a Complete Part III |   |   |                        |    |     |    |
|     | First-class or charter travel  |   | Housing allowance or residence for      |                        |    |     |    |
|     | Travel for companions  |   | Payments for business use of perso      | nal residence          |    |     |    |
|     | Tax idemnification and gross-up payments   | 굣   | Health or social club dues or initiat   | ion fees               |    |     |    |
|     | Discretionary spending account   | Γ   | Personal services (e g , maid, chau     | ffeur, chef)           |    |     |    |
| b   | If any of the boxes in line 1a are checked, did the or<br>reimbursement orprovision of all the expenses desc |   |   |                        | 1b | Yes |    |
| 2   | Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executive    |   |   |                        | 2  | Yes |    |
| 3   | Indicate which, if any, of the following the organizationganization's CEO/Executive Director Check all the   |   | ·                                       | 2                      |    |     |    |
|     | Compensation committee   | <u>                                      </u> | Written employment contract             |                        |    |     |    |
|     | Independent compensation consultant  | 굣   | Compensation survey or study            |                        |    |     |    |
|     | Form 990 of other organizations  | <u>~</u>                                      | Approval by the board or compensa       | tion committee         |    |     |    |
| 4   | During the year, did any person listed in Form 990, or a related organization                                | Part VII                                      | , Section A , line 1a with respect to t | he filing organization |    |     |    |
| а   | Receive a severance payment or change-of-control   | paymen  | t?                                      |                        | 4a |     | Νo |
| ь   | Participate in, or receive payment from, a suppleme  | ntal non                                      | qualified retirement plan?              |                        | 4b |     | Νo |
| c   | Participate in, or receive payment from, an equity-b   | ased co                                       | mpensation arrangement?                 |                        | 4c |     | Νo |
|     | If "Yes" to any of lines 4a-c, list the persons and pr   | ovide th                                      | e applicable amounts for each item i    | n Part III             |    |     |    |
|     | Only 501(c)(3) and 501(c)(4) organizations only me   | ust comp                                      | olete lines 5-9.                        |                        |    |     |    |
| 5   | For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of              | line 1a,                                      | did the organization pay or accrue a    | ny                     |    |     |    |
| а   | The organization?  |   |   |                        | 5a |     | Νo |
| b   | Any related organization?  |   |   |                        | 5b |     | Νo |
|     | If "Yes," to line 5a or 5b, describe in Part III   |   |   |                        |    |     |    |
| 6   | For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of          | line 1a,                                      | did the organization pay or accrue a    | ny                     |    |     |    |
| а   | The organization?  |   |   |                        | 6a | Yes |    |
| b   | Any related organization?  |   |   |                        | 6b | Yes |    |
|     | If "Yes," to line 6a or 6b, describe in Part III   |   |   |                        |    |     |    |
| 7   | For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes," o     |   |   | n-fixed                | 7  | Yes |    |
| 8   | Were any amounts reported in Form 990, Part VII,   |   | ·                                       |                        |    |     |    |
|     | subject to the initial contract exception described in Part III  | n Regs s                                      | section 53 4958-4(a)(3)? If "Yes," (    | describe               | 8  |     | Νo |
| 9   | If "Yes" to line 8, did the organization also follow th section 53 4958-6(c)?                                | e rebutta                                     | able presumption procedure describe     | d in Regulations       | 9  |     |    |

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name  (B) Breakdown of W-2 and/or 1099-MISC compensation (I) Base compensation (I) Davis compensation (II) Davis compensation (III) Other comp |                           |                          |                    |   |                    |          |                      |             |
|--|---------------------------|--------------------------|--------------------|---|--------------------|----------|----------------------|-------------|
| (i) Base incentive reportable compensation reportable compensation compensation reportable | (A) Name                  | (B) Breakdown of         | W-2 and/or 1099-MI |   | (C) Retirement and |          | (E) Total of columns |             |
| See Additional Data Table  |                           | (i) Base<br>compensation | ıncentive          | (iii) Other<br>reportable<br>compensation |                    | benefits | (B)(ı)-(D)           | Form 990 or |
|  | See Additional Data Table |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |
|  |                           |                          |                    |   |                    |          |                      |             |

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

| Ident if ier | Return<br>Reference | Explanation  |
|--------------|---------------------|--|
|              | Part I, Line 1a     | The Hospital pays annual dues to the Pioneer Club, a social club, for Larry Graham, President and CEO in the amount of \$736 30 per year Any nonbusiness use of the club is accounted for and included as compensation in the CEO W-2  |
|              |                     | William Moss, M.D., Ben Thompson, M.D., Gary Kohler M.D., Robert Broussard, M.D., Lucien K. Moss M.D. and Manley Jordan, M.D. are subject to a bonus structure of collections minus expenses 85% of the excess is paid to the physician, but not to exceed 85% of the physician base |
|              | 1 '                 | Larry Graham, President and CEO, is subject to an incentive pay based on employee success in achieving goals established by the board. The maximum amount to be paid in any one year is 25% of his base pay  |

Schedule J (Form 990) 2009

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(Form 990)

Department of the Treasury

which may result in private business use?

DLN: 93493319026190 OMB No 1545-0047

# Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a, Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Open to Public

Inspection Internal Revenue Service Name of the organization Employer identification number SOUTHWEST LOUISIANA HOSPITAL ASSOCIATION 72-0551963 DBA LAKE CHARLES MEMORIAL HOSPITAL **Bond Issues** (h) O n (g) Defeased Behalf of (a) Issuer Name (b) Issuer EIN (c) CUSIP # (d) Date Issued (e) Issue Price (f) Description of Purpose Issuer Yes No Yes BOND REFUNDING, FACILITY LOUISIANA PUBLIC FACILITIES AUTHORITY 72-0895871 546395D84 11-01-2007 69,199,000 AND EQUIPMENT UPGRADE Χ Х AND RESERVES Part II **Proceeds** Α В C D Ε Total proceeds of issue 69,199,000 Gross proceeds in reserve funds 2 6,641,478 Proceeds in refunding or defeasance escrows 3 43.588.179 Other unspent proceeds Issuance costs from proceeds 1,363,276 Working capital expenditures from proceeds Capital expenditures from proceeds 917,627 Year of substantial completion 2007 Yes No Yes Yes Yes No Yes No Were the bonds issued as part of a current refunding issue? Χ 9 Were the bonds issued as part of an advance refunding issue? Χ 10 Has the final allocation of proceeds been made? Х 11 Does the organization maintain adequate books and records to support 12 Х the final allocation of proceeds? Part III **Private Business Use** В С Ε Α D Yes No Yes No No Yes No No Yes Yes Was the organization a partner in a partnership, or a member of an LLC, 1 Х which owned property financed by tax-exempt bonds? Are there any lease arrangements with respect to the financed property Х

| Part TIT | Private | Business l  | lse .       | (Continued) |
|----------|---------|-------------|-------------|-------------|
|          | IIIVUCC | Dusiliess ( | <b>33</b> 0 | Comanaca    |

|     |   |                    | Yes     | No  | Y  | 'es   | No       | Yes | No | <b>o</b> | Yes | No   | Yes | -<br>No |
|-----|---|--------------------|---------|-----|----|-------|----------|-----|----|----------|-----|------|-----|---------|
| 3a  | Are there any management or service contracts with respect to financed property which may result in private business use?   | o the              |         | х   |    |       |          |     |    |          |     |      |     |         |
| 3b  | Are there any research agreements with respect to the finance which may result in private business use?   | d property         |         | х   |    |       |          |     |    |          |     |      |     |         |
| 3с  | Does the organization routinely engage bond counsel or other of<br>counsel to review any management or service contracts or reso<br>agreements relating to the financed property?                             |                    |         | Х   |    |       |          |     |    |          |     |      |     |         |
| 4   | Enter the percentage of financed property used in a private bus by entities other than a section $501(c)(3)$ organization or a stagovernment  |                    |         |     |    |       |          |     |    |          |     |      |     |         |
| 5   | Enter the percentage of financed property used in a private bus as a result of unrelated trade or business activity carried on by organization, another section 501(c)(3) organization, or a state government | your               |         |     |    |       |          |     |    |          |     |      |     |         |
| 6   | Total of lines 4 and 5  |                    |         |     |    |       |          |     |    |          |     |      |     |         |
| 7   | Has the organization adopted management practices and proceensure the post-issuance compliance of its tax-exempt bond li  |                    |         | X   |    |       |          |     |    |          |     |      |     |         |
| Par | t IV Arbitrage  |                    |         |     |    |       |          |     |    |          |     |      |     |         |
|     |   | <b>W</b> = -       | A       |     | В  | B.1 - | <b>W</b> | С   | N  | <b>V</b> | D   | NI - | E   | N       |
| 1   | Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and<br>Penalty in Lieu of Arbitrage Rebate, been filed with respect to<br>the bond issue?  | Yes                | No<br>X | ľ   | es | No    | Yes      |     | No | Yes      |     | No   | Yes | No      |
| 2   | Is the bond issue a variable rate issue?  |                    | X       |     |    |       |          |     |    |          |     |      |     |         |
| 3a  | Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?   |                    | X       |     |    |       |          |     |    |          |     |      |     |         |
| b   | Name of provider  |                    |         |     |    |       |          |     |    |          |     |      |     |         |
| c   | Term of hedge   |                    |         |     |    |       |          |     |    |          |     |      |     |         |
| 4a  | Were gross proceeds invested in a GIC?  | X                  |         |     |    |       |          |     |    |          |     |      |     |         |
| b   | Name of provider  | Natixis Fi<br>Corp | unding  |     |    |       |          |     |    |          |     |      |     |         |
| c   | Term of GIC   |                    | 0000000 | 000 |    |       |          |     |    |          |     |      |     |         |
| d   | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?   | X                  |         |     |    |       |          |     |    |          |     |      |     |         |
| 5   | Were any gross proceeds invested beyond an available temporary period?  | X                  |         |     |    |       |          |     |    |          |     |      |     |         |
| 6   | Did the bond issue qualify for an exception to rebate?  | X                  |         |     |    |       |          |     |    |          |     |      |     |         |

DLN: 93493319026190

OMB No 1545-0047

Inspection

#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Name of the organization SOUTHWEST LOUISIANA HOSPITAL ASSOCIATION DBA LAKE CHARLES MEMORIAL HOSPITAL

**Employer identification number** 

72-0551963

Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

(a) Name of disqualified person 1

(b) Description of transaction

(c) Corrected?

| 2 | Enter the amount of tax imposed on the organization managers or disqualified persons during the year under |   |
|---|--|---|
|   | section 4958   | _ |
| 3 | Enter the amount of tax, if any, on line 2, above, reimbursed by the organization.                         |   |

#### Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

(a) Name of interested person and purpose

(b) Loan to or from the organization?

(c)Original principal amount

(d)Balance due

(e) In default?

(f) Approved by board or

(g)Written agreement?

committee?

Yes

Τо From Yes

No

Yes

No

# Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person

(b) Relationship between interested person and the organization

(c)A mount of grant or type of assistance

#### **Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person

(b) Relationship between interested person and the organization

(c) A mount of transaction

(d) Description of transaction

(e) Sharing of organization's revenues?

Yes No

See Additional Data Table

OMB No 1545-0047

2009

**SCHEDULE 0** (Form 990)

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990.

**Supplemental Information to Form 990** 

Open to Public Inspection

Name of the organization SOUTHWEST LOUISIANA HOSPITAL ASSOCIATION DBA LAKE CHARLES MEMORIAL HOSPITAL

**Employer identification number** 

72-0551963

| ldentifier                                   | Return<br>Reference | Explanation   |
|--|---------------------|---|
| Form 990, Part<br>VI, Section A,<br>line 3   |                     | THE HOME HEALTH AGENCY AND EXTENDED CARE FACILITY HAVE BEEN OUTSOURCED TO MANAGEMENT COMPANIES  |
| Form 990, Part<br>VI, Section A,<br>line 6   |                     | THE ENTITY HAS BOARD MEMBERS  |
| Form 990, Part<br>VI, Section A,<br>line 7a  |                     | THEY ELECT BOARD MEMBERS  |
| Form 990, Part<br>VI, Section A,<br>line 7b  |                     | BOARD MEMBERS   |
| Form 990, Part<br>VI, Section B,<br>line 11  |                     | BOARD MEMBERS WILL BE PROVIDED A COPY OF THE 990 FOR REVIEW PRIOR TO SUBMISSION TO THE IRS  |
| Form 990, Part<br>VI, Section B,<br>line 12c |                     | COMPLIANCE IS MONITORED THROUGHOUT THE YEAR VIA MANUAL SIGNATURES BEING REQUIRED ON ALL AP CHECKS IN ADDITION LARGE CONSTRUCTION JOBS ARE REQUIRED TO BE BID OUT AND BIDS ARE RETURNED SEALED TO OUR ATTORNEYS RELATIONSHIPS SUCH AS BANKING, INSURANCE AND OTHERS THAT HAVE BEEN DISCLOSED BY BOARD MEMBERS ARE SUBJECT TO DISCUSSION AT BOARD MEETINGS AND GENERALLY THE BOARD MEMBER WITHIN THAT RELATIONSHIP WILL EXCLUDE THEMSELVES FROM THE MEETING |
| Form 990, Part<br>VI, Section B,<br>line 15  |                     | Comparison with VHA Gulf States Greater New Orleans Society of Human Resources Assn and LHA data was done by the Salary committee of the Board of Trustees Minutes of the salary committee were maintained  |
| Form 990, Part<br>VI, Section C,<br>line 19  |                     | IN ADDITION TO THE DOCUMENTS THAT ARE ON FILE WITH THE SECRETARY OF STATE THAT WERE REQUIRED TO ESTABLISH THE LEGAL ENTITY, THE GOVERNING DOCUMENTS (INCLUDING THE CONFLICT OF INTEREST POLICY) WILL BE PROVIDED TO THE PUBLIC UPON REQUEST AND SUBJECT TO OUR LEGAL COUNSEL'S APROVAL  |

| ldentifier                  | Return Reference                                 | Explanation   |
|-----------------------------|--|---|
| FORM 990 PART XI<br>LINE 2C | COMMITTEE REVIEW OF AUDITED FINANCIAL STATEMENTS | THE PROCESS FOR REVIEW OF THE AUDITED FINANCIAL STATEMENTS HAS NOT CHANGED FROM THE PREVIOUS YEAR |

DLN: 93493319026190

OMB No 1545-0047

Open to Public Inspection

# **SCHEDULE R** (Form 990)

SOUTHWEST LOUISIANA HOSPITAL ASSOCIATION DBA LAKE CHARLES MEMORIAL HOSPITAL

**Related Organizations and Unrelated Partnerships** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury

27-0833927

Internal Revenue Service Name of the organization

**Employer identification number** 

72-0551963

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a)
Name, address, and EIN of disregarded entity

Primary activity

(c) Legal domicile (state or foreign country)

Total income

End-of-year assets

Direct controlling entity

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a)<br>Name, address, and EIN of related organization   | <b>(b)</b><br>Primary activity      | (c)<br>Legal domicile (state<br>or foreign country) | (d)<br>Exempt Code section | (e) Public charity status (if section 501(c)(3)) | <b>(f)</b><br>Direct controlling<br>entity |
|---|-------------------------------------|---|----------------------------|--|--|
| SOUTHWEST LOUISIANA HEALTH CARE SYSTEM INC              |                                     |   |                            |  |  |
| 1701 OAK PARK BLVD                                      | SUPPORT OF LAKE<br>CHARLES MEMORIAL | LA  | 501(C)(3)                  | PUBLIC CHARITY                                   | N/A  |
| LAKE CHARLES, LA 70601<br>72-1103255                    | HOSPITAL                            |   | ( /( /                     |  |  |
| SOUTHWEST LOUISIANA HOSPITAL ASSOCIATION FOUNDATION INC |                                     |   |                            |  |  |
| PO BOX 2900   | SUPPORT OF LAKE<br>CHARLES MEMORIAL | LA  | 501(C)(3)                  | PUBLIC CHARITY                                   | N/A  |
| LAKE CHARLES, LA 70602                                  | HOSPITAL                            |   |                            |  |  |

**Part III** Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

|   | Ellad olle of illore           | Tolatea  | - gamzadono d'edec                             | ca as a pararership a  | army are tax yearry                 |                                       |  |   |   |
|---|--------------------------------|--|--|--|-------------------------------------|---------------------------------------|--|---|---|
| (a)<br>Name, address, and EIN of<br>related organization  | <b>(b)</b><br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | r entity                                       | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | <b>(f)</b><br>Share of total income | (g)<br>Share of end-of-year<br>assets | (h)<br>Disproprtionate<br>allocations? | (i)<br>e Code V—UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |
| LAKE CHARLES MEDICAL<br>PLAZA SOUTH<br>1701 OAK PARK BLVD<br>LAKE CHARLES, LA70601<br>62-1447910                  | REAL ESTATE<br>MANAGEMENT      | LA   | N/A  |  |                                     |                                       | Yes No                                 |   | Yes No                                    |
| SECOND AVENUE MRI LLC  2800 SECOND AVE SUITE C LAKE CHARLES, LA70601 20-2226374 LA PETCT IMAGING LAKE CHARLES LLC | IMAGING SERVICES               | IΛ   | SOUTHWEST<br>LOUISIANA HOSPITAL<br>ASSOCIATION | RELATED  | 1,390,074                           | 590,776                               | o No                                   |   | No  |
| 920 PIERREMONT ROAD<br>SUITE 411<br>SHREVEPORT, LA71106<br>72-1474363   | IMAGING SERVICES               | LA   |  | RELATED  | 26,996                              | 578,647                               | 7 No                                   |   | No  |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| <b>(a)</b><br>Name, address, and EIN of related organization  | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | <b>(d)</b><br>Direct controlling<br>entity     | (e) Type of entity (C corp, S corp, or trust) | <b>(f)</b><br>Share of total income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Percentage<br>ownership |
|---|--------------------------------|---|--|---|-------------------------------------|--|--------------------------------|
| WLW PROPERTIES INC<br>1701 OAK PARK BLVD<br>LAKE CHARLES, LA70601<br>72-1023846                                     | REAL ESTATE /<br>EQUITY        | LA  | SOUTHWEST<br>LOUISIANA HOSPITAL<br>ASSOCIATION | С   | 97,572                              | 332,441                                  | 100 000 %                      |
| LAKE CHARLES MEDICAL SERVICES INC<br>1701 OAK PARK BLVD<br>LAKE CHARLES, LA70601<br>72-1285200                      | MEDICAL SERVICES               | LA  | SOUTHWEST<br>LOUISIANA HOSPITAL<br>ASSOCIATION | С   | 11,487,070                          | 2,418,246                                | 100 000 %                      |
| SWLHS INC<br>1701 OAK PARK BLVD<br>LAKE CHARLES, LA70601<br>72-1103283  | Medical Services               | LA  | N/A  | С   |                                     |  |                                |
| SWLHS ONCOLOGY INC<br>1701 OAK PARK BLVD<br>LAKE CHARLES, LA70601<br>20-1541727                                     | MEDICAL SERVICES-<br>ONCOLOGY  | LA  | N/A  | С   |                                     |  |                                |
| LAKE CHARLES MEMORIAL HEART AND VASCULAR CENTER<br>INC<br>1701 OAK PARK BLVD<br>LAKE CHARLES, LA70601<br>72-1381266 | Medical Services               | LA  | N/A  | С   |                                     |  |                                |

| ule R (Form 990) 2009  |                         | Р                | age <b>3</b> |
|--|-------------------------|------------------|--------------|
| Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 3                                    | 34, 35, or 36.)         |                  |              |
| Note. Complete line 1 if any entity is listed in Parts II, III or IV   |                         | Yes              | No           |
| ring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?   |                         |                  |              |
| Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity  | 1a                      | Yes              |              |
| Gift, grant, or capital contribution to other organization(s)  | 1b                      | Yes              |              |
| Gıft, grant, or capıtal contribution from other organization(s)  | 10                      |                  | No           |
| Loans or loan guarantees to or for other organization(s)   | 1d                      | П                | No           |
| Loans or loan guarantees by other organization(s)  | 1e                      | :                | No           |
|  |                         |                  |              |
| Sale of assets to other organization(s)  | 1f                      |                  | No           |
| Purchase of assets from other organization(s)  | <b>1</b> g              | 1                | No           |
| Exchange of assets   | 1h                      | 1                | No           |
| _ease of facilities, equipment, or other assets to other organization(s)   | <u>1i</u>               | <u> </u>         | No           |
|  | L                       | <u> </u>         |              |
| Lease of facilities, equipment, or other assets from other organization(s)   | <u>1j</u>               |                  | No           |
| Performance of services or membership or fundraising solicitations for other organization(s)   | 1k                      |                  | No           |
| Performance of services or membership or fundraising solicitations by other organization(s)  | 11                      | ┷                | No           |
| Sharing of facilities, equipment, mailing lists, or other assets   | 1n                      | 1                | No           |
| Sharing of paid employees  | 1n                      | <u> </u>         | No           |
|  | 4.                      | _                | l Na         |
| Reimbursement paid to other organization for expenses  | 10                      | +                | No           |
| Reimbursement paid by other organization for expenses  | 1p                      | Yes              | +            |
| O ther transfer of cash or property to other organization(s)   | 19                      | ı Yes            | +-           |
| O ther transfer of cash or property from other organization(s)   | 1r                      | Yes              | $\top$       |
|  |                         |                  |              |
| If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and |                         |                  |              |
| (a) Name of other organization   | (b)<br>Transaction Amou | (c)<br>ınt ınvol | ved          |
| e Additional Data Table  | type(a-r)               | 01               |              |
|  |                         |                  |              |

(1) (2)

(3)

(4)

(5)

(6)

Schedule R (Form 990) 2009

### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)
Name, address, and EIN of entity

(b) Primary activity (c) Legal domicile (state or foreign country) (d)
Are all
partners
section
501(c)(3)
organizations?

Yes No

(e) Share of end-of-year assets **(f)** Disproprtionate allocations?

No

Yes

(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) (h) General or managing partner?

Yes No

Software ID: Software Version:

**EIN:** 72-0551963

Name: SOUTHWEST LOUISIANA HOSPITAL ASSOCIATION

DBA LAKE CHARLES MEMORIAL HOSPITAL

| Form 990, Schedule R | Part V - T | ransactions With | Related | Organizations |
|----------------------|------------|------------------|---------|---------------|
|----------------------|------------|------------------|---------|---------------|

| 101111 | (a)  Name of other organization                         | <b>(b)</b><br>Transaction<br>type(a-r) | (c)<br>A mount Involved<br>(\$) |
|--------|---|--|---------------------------------|
| (1)    | LAKE CHARLES MEDICAL SERVICES INC                       | P                                      | 1,228,981                       |
| (2)    | LAKE CHARLES HEART & VASCULAR INC                       | P                                      | 428,724                         |
| (3)    | SWLHS INC   | Р                                      | 1,158,058                       |
| (4)    | SWLHS ONCOLOGY INC                                      | Р                                      | 681,265                         |
| (5)    | SWLHSINC  | R                                      | 242,320                         |
| (6)    | SWLHS ONCOLOGY INC                                      | R                                      | 931,621                         |
| (7)    | LAKE CHARLES MEDICAL SERVICES INC                       | Q                                      | 3,424,384                       |
| (8)    | LAKE CHARLES HEART & VASCULAR INC                       | Q                                      | 442,776                         |
| (9)    | WLW PRO PERTIES INC                                     | R                                      | 55,289                          |
| (10)   | LAKE CHARLES MEDICAL PLAZA SOUTH                        | Q                                      | 444,418                         |
| (11)   | SECOND AVENUE MRI LLC                                   | R                                      | 3,971                           |
| (12)   | LAKE CHARLES MEDICAL SERVICES INC                       | A                                      | 270,439                         |
| (13)   | SWLHS INC   | A                                      | 127,452                         |
| (14)   | SWLHS ONCOLOGY INC                                      | A                                      | 76,351                          |
| (15)   | LAKE CHARLES HEART & VASCULAR INC                       | A                                      | 141,155                         |
| (16)   | SOUTHWEST LOUISIANA HOSPITAL ASSOCIATION FOUNDATION INC | В                                      | 500,000                         |
| (17)   | SOUTHWEST LOUISIANA HOSPITAL ASSOCIATION FOUNDATION INC | Р                                      | 44,191                          |
| (18)   | SECOND AVENUE MRI LLC                                   | Q                                      | 421,458                         |
| (19)   | SouthWEST LOUISIANA HOSPITAL ASSOCIATION FOUNDATION INC | Q                                      | 42,966                          |
| i      |   | •                                      | - ·                             |

# Software ID: Software Version:

**EIN:** 72-0551963

Name: SOUTHWEST LOUISIANA HOSPITAL ASSOCIATION

DBA LAKE CHARLES MEMORIAL HOSPITAL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A) Name and Title                              | (B) (C) A verage Position (check all |                                   |                         |   |   |                              |        | (D)<br>Reportable  | <b>(E)</b><br>Reportable  | (F)<br>Estimated  |
|---|--------------------------------------|-----------------------------------|-------------------------|---|---|------------------------------|--------|--|---|---|
|   | hours<br>per<br>week                 | Individual trustee<br>or director | a Institutional Trustee |   |   | Highest compensated employee | Former | compensation<br>from the<br>organization (W-<br>2/1099-MISC) | compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
| CARL SHETLER<br>IMMEDIATE PAST CHAIRMAN         | 1 00                                 | Х                                 |                         | Х |   |                              |        | 0  | 0   | 0   |
| GLENN PUMPELLY<br>CHAIRMAN                      | 1 00                                 | x                                 |                         | X |   |                              |        | 0  | 0   | 0   |
| ULYSSES GENE THIBO DEAUX<br>ACTIVE TRUSTEE      | 1 00                                 | X                                 |                         |   |   |                              |        | 0  | 0   | 0   |
| LOUIS M TODD SR<br>ACTIVE TRUSTEE               | 1 00                                 | X                                 |                         |   |   |                              |        | 0  | 0   | 0   |
| DAVID WALLACE MD<br>CHAIRMAN OF QUALITY MANA    | 1 00                                 | X                                 |                         |   |   |                              |        | 0  | 0   | 0   |
| PHILIP EARHART<br>CHAIRMAN ELECT/SECRETARY      | 1 00                                 | X                                 |                         | X |   |                              |        | 0  | 0   | 0   |
| RICHARD MARTINEZ MD<br>IMMED PAST MED STAFF PRE | 1 00                                 | X                                 |                         |   |   |                              |        | 0  | 0   | 0   |
| LARRY GRAHAM<br>PRESIDENT/CEO & ASST SEC        | 40 00                                | X                                 |                         | X | X |                              |        | 589,937  | 0   | 21,814  |
| MANLEY JORDAN MD<br>MEDICAL STAFF PRESIDENT     | 40 00                                | X                                 |                         |   |   |                              |        | 398,976  | 0   | 25,477  |
| DENISE EMERSON RAU<br>ACTIVE TRUSTEE            | 1 00                                 | Χ                                 |                         |   |   |                              |        | 0  | 0   | 0   |
| THOMAS SHEARMAN<br>ACTIVE TRUSTEE               | 1 00                                 | X                                 |                         |   |   |                              |        | 0  | 0   | 0   |
| THOMAS C STRONG MD<br>MED STAFF PRESIDENT-ELE   | 1 00                                 | X                                 |                         |   |   |                              |        | 367,463  | 0   | 25,212  |
| CHARLES WHITSON CPA<br>SR VICE PRESIDENT of FIN | 40 00                                |                                   |                         | X | X |                              |        | 204,884  | 0   | 24,465  |
| MARILYN MCSWAIN RN<br>SR VICE PRESIDENT OF NUR  | 40 00                                |                                   |                         |   | Χ |                              |        | 183,950  | 0   | 19,338  |
| DAVID B USHER<br>Sr VICE PRES OF BUSINESS       | 40 00                                |                                   |                         |   | X |                              |        | 201,496  | 0   | 24,395  |
| BERNITA BROWN<br>VICE PRES OF SUPPORT SER       | 40 00                                |                                   |                         |   | X |                              |        | 115,562  | 0   | 3,827   |
| TIM COFFEY<br>SR VICE PRES OF OPERATIO          | 40 00                                |                                   |                         |   | Χ |                              |        | 205,143  | 0   | 19,662  |
| DONNA SHIELDS<br>ASST VICE PRES NURSING         | 40 00                                |                                   |                         |   | X |                              |        | 165,059  | 0   | 15,049  |
| TODD DELAHOUSSAYE<br>SR VICE PRES OF PHYSICIA   | 40 00                                |                                   |                         |   | Χ |                              |        | 147,365  | 0   | 12,525  |
| KATHLEEN DEROUEN<br>SR VICE PRES OF MARKETIN    | 40 00                                |                                   |                         |   | Χ |                              |        | 152,202  | 0   | 14,510  |
| JENNIFER CONSIGNEY<br>VICE PRES OF HUMAN RESOU  | 40 00                                |                                   |                         |   | X |                              |        | 103,843  | 0   | 2,500   |
| LEIF PEDERSEN<br>VICE PRES OF PHILANTHROP       | 40 00                                |                                   |                         |   | Χ |                              |        | 126,700  | 0   | 0   |
| NATHAN COHEN<br>PHYSICIAN                       | 40 00                                |                                   |                         |   |   | X                            |        | 1,296,604  | 0   | 12,627  |
| WILLIAM CONDOS<br>PHYSICIAN                     | 40 00                                |                                   |                         |   |   | X                            |        | 1,049,758  | 0   | 20,308  |
| DENNIS WALKER<br>PHYSICIAN                      | 40 00                                |                                   |                         |   |   | Х                            |        | 888,372  | 0   | 12,627  |

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| 1                             |                          |   |                       |         |              |                              |        |  |   |  |  |
|-------------------------------|--------------------------|---|-----------------------|---------|--------------|------------------------------|--------|--|---|--|--|
| <b>(A)</b><br>Name and Title  | (B)<br>A verage<br>hours | A verage Position (ch<br>hours that app |                       |         |              |                              |        | (D)<br>Reportable<br>compensation            | (E)<br>Reportable<br>compensation                     | (F) Estimated amount of other  |  |
|                               | per<br>week              | Individual trustee<br>or director       | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | from the<br>organization (W-<br>2/1099-MISC) | from related<br>organizations<br>(W- 2/1099-<br>MISC) | compensation<br>from the<br>organization and<br>related<br>organizations |  |
| DAVID DREZ<br>PHYSICIAN       | 40 00                    | •                                       | •                     |         |              | Х                            | ,      | 857,048                                      | 0   | 3,450  |  |
| LEROY FREDERICKS<br>PHYSICIAN | 40 00                    |   |                       |         |              | X                            |        | 811,367                                      | 0   | 24,739   |  |
| WILLIAM MOSS<br>PHYSICIAN     | 40 00                    |   |                       |         |              |                              | Х      | 399,998                                      | 0   | 27,658   |  |
| BEN THOMPSON<br>PHYSICIAN     | 40 00                    |   |                       |         |              |                              | Х      | 436,382                                      | 0   | 18,439   |  |
| GARY KOHLER<br>PHYSICIAN      | 40 00                    |   |                       |         |              |                              | Х      | 419,515                                      | 0   | 23,481   |  |
| ROBERT BROUSSARD<br>PHYSICIAN | 40 00                    |   |                       |         |              |                              | Х      | 411,123                                      | 0   | 23,943   |  |

## Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

| Do not include amounts reported on line<br>6b, 8b, 9b, and 10b of Part VIII. | (A)<br>Total expenses | (B)<br>Program service<br>expenses | (C)<br>Management and<br>general expenses | (D)<br>Fundraising<br>expenses |
|--|-----------------------|------------------------------------|---|--------------------------------|
| SUPPLIES   | 28,276,272            | 27,887,115                         | 389,157                                   |                                |
| PURCHASED SERVICES   | 15,735,332            | 15,121,631                         | 602,228                                   | 11,473                         |
| BAD DEBT   | 13,801,597            | 13,797,937                         | 3,660                                     |                                |
| CONTRACT LABOR   | 8,019,076             | 7,988,859                          | 30,113                                    | 104                            |
| SERVICE CONTRACTS  | 3,715,107             | 3,383,340                          | 318,524                                   | 13,243                         |

#### **Additional Data**

Software ID: Software Version:

**EIN:** 72-0551963

Name: SOUTHWEST LOUISIANA HOSPITAL ASSOCIATION

DBA LAKE CHARLES MEMORIAL HOSPITAL

#### Form 990, Schedule D, Part IX, - Other Assets

| (a) Description                       | (b) Book value |  |  |  |
|---------------------------------------|----------------|--|--|--|
| INTERCOMPANY RECEIVABLES              | 33,971,891     |  |  |  |
| ASSETS WHOSE USE IS LIMITED           | 11,295,022     |  |  |  |
| DEFERRED FINANCING COSTS              | 2,438,043      |  |  |  |
| OTHER RECEIVABLES                     | 651,353        |  |  |  |
| Other Asset-MSO                       | 102,505        |  |  |  |
| INvesment-Corporate Share LCCC        | 12,000         |  |  |  |
| Investments-VHA-E                     | 82,786         |  |  |  |
| Investments-Lake Charles Health Plans | 37,500         |  |  |  |
| Investment-LA PET Imaging             | 72,981         |  |  |  |

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## Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name (B) Breakdown of W-2 and/or 1099-MIS |             |                          |              | C compensation | (C) Deferred | (D) Nontaxable | (E) Total of columns | <b>(F)</b> Compensation reported in prior Form |  |
|---|-------------|--------------------------|--------------|----------------|--------------|----------------|----------------------|--|--|
|   | (           | (i) Base<br>Compensation |              |                | compensation | benefits       | (B)(ı)-(D)           | 990 or Form 990-EZ                             |  |
| LARRY GRAHAM                                  | (ı)<br>(ıı) | 477,437<br>0             | 112,500<br>0 | 0              | 4,956<br>0   | 16,858<br>0    | 611,751              | 507,356<br>0                                   |  |
| MANLEY JORDAN MD                              | (I)<br>(II) | 398,976<br>0             | 0<br>0       | 0<br>0         | 8,619<br>0   | 16,858<br>0    | 424,453<br>0         | 366,541<br>0                                   |  |
| THOMAS C STRONG<br>MD                         | (1)         | 367,463<br>0             | 0            | 0              | 8,354<br>0   | 16,858<br>0    | 392,675<br>0         | 0  |  |
| CHARLES WHITSON<br>CPA                        | (I)<br>(II) | 204,884<br>0             | 0<br>0       | 0              | 7,607<br>0   | 16,858<br>0    | 229,349<br>0         | 210,526<br>0                                   |  |
| MARILYN MCSWAIN<br>RN                         | (1)         | 183,950<br>0             | 0            | 0              | 6,711<br>0   | 12,627<br>0    | 203,288              | 186,439<br>0                                   |  |
| DAVID B USHER                                 | (I)<br>(II) | 201,496<br>0             | 0            | 0              | 7,537<br>0   | 16,858         | 225,891              | 207,528  |  |
| TIM COFFEY                                    | (I)<br>(II) | 205,143<br>0             | 0            | 0              | 6,990<br>0   | 12,672<br>0    | 224,805              | 197,101  |  |
| DONNA SHIELDS                                 | (I)<br>(II) | 165,059<br>0             | 0            | 0              | 2,422<br>0   | 12,627<br>0    | 180,108              | 161,804  |  |
| KATHLEEN DEROUEN                              | (I)<br>(II) | 152,202<br>0             | 0            | 0              | 1,838        | 12,672<br>0    | 166,712<br>0         | 0  |  |
| NATHAN COHEN                                  | (I)<br>(II) | 1,296,604<br>0           | 0            | 0              | 0            | 12,627<br>0    | 1,309,231            | 0  |  |
| WILLIAM CONDOS                                | (I)<br>(II) | 1,049,758<br>0           | 0            | 0              | 3,450<br>0   | 16,858<br>0    | 1,070,066            | 0  |  |
| DENNIS WALKER                                 | (I)<br>(II) | 888,372<br>0             | 0            | 0              | 0            | 12,627<br>0    | 900,999              | 0  |  |
| DAVID DREZ                                    | (ı)<br>(ıı) | 857,048<br>0             | 0            | 0              | 3,450<br>0   | 0              | 860,498<br>0         | 0  |  |
| LEROY FREDERICKS                              | (I)<br>(II) | 811,367<br>0             | 0            | 0              | 7,881<br>0   | 16,858<br>0    | 836,106<br>0         | 0  |  |
| WILLIAM MOSS                                  | (I)<br>(II) | 399,998<br>0             | 0            | 0              | 10,800       |                |                      | 0  |  |
| BENTHOMPSON                                   | (I)<br>(II) | 436,382<br>0             | 0            | 0              | 1,581<br>0   | 16,858<br>0    | 454,821<br>0         | 0  |  |
| GARY KOHLER                                   | (I)<br>(II) | 419,515<br>0             | 0            | 0              | 6,623<br>0   | 16,858<br>0    |                      | 0  |  |
| ROBERT BROUSSARD                              | (I)<br>(II) | 411,123<br>0             | 0            | 0              | 7,085<br>0   | 16,858<br>0    | I .                  | 0  |  |

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DBA LAKE CHARLES MEMORIAL HOSPITAL

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

| (a) Name of interested person | (b) Relationship<br>between interested<br>person and the                                   | (c) A mount of<br>transaction \$ | (d) Description of transaction  | (e) Sharing of organization's revenues? |    |
|-------------------------------|--|----------------------------------|---|---|----|
|                               | organization   |                                  |   | Yes                                     | No |
| GLENN PUMPELLY                | GLENN PUMPELLY IS<br>THE CHAIRMAN OF<br>THE BOARD, &<br>OWNER OF PUMPELLY<br>OIL & TIRE    | 5,175                            | PUMPELLY OIL PROVIDES<br>SERVICE TO HOSPITAL<br>VEHICLES  |   | No |
| PHIL EARHART                  | PHIL EARHART IS A<br>MEMBER OF THE<br>BOARD, & AN<br>EMPLOYEE OF<br>BUSINESS FIRST<br>BANK | 6,569,123                        | THE HOSPITAL HAS CASH<br>AND INVESTMENT<br>ACCOUNTS AT BUSINESS<br>FIRST BANK   |   | No |
| RICHARD MARTINEZ MD           | He IS A MEMBER OF<br>THE BOARD, & AN<br>EMPLOYEE OF<br>RADIOLOGY ASSOC                     | 8,795                            | RADIOLOGY ASSOCIATES PROVIDE SERVICES FOR THE HOSPITAL IN THE NATURE OF READING X-RAYS FOR HOSPTIAL EMPLOYEE'S WORKERS COMP CLAIMS                                      |   | No |
| LOUIS TODD                    | LOUIS TODD IS A MEMBER OF THE BOARD & AN EMPLOYEE OF ARTHUR J GALLAGER                     | 434,348                          | ARTHUR J GALLAGER<br>PROVIDES INSURANCE TO<br>THE ENTITY  |   | No |
| THO MAS SHEARMAN              | Board member & AN<br>owner/EMPLOYEE OF<br>LC AMERICAN PRESS                                | 100,189                          | The hospital purchases advertising space for classified ads related to employment opportunities and other marketing related activities from Lake Charles American Press |   | No |
| DAVID WALLACE MD              | DAVID WALLACE IS A<br>MEMBER OF THE<br>BOARD, & A physician<br>OF CHILDREN CLINIC          | 112,494                          | CHILDREN CLINIC PROVIDES MEDICAL DIRECTORSHIP OF THE Pediatric nursery, neonatal intensive care unit and pediatric intensive care unit PROGRAMS AT THE HOSPITAL         |   | No |
| RicharD MARTINEZ MD           | Board Member, Partner<br>SWLA Imaging<br>Investments which<br>owns 25% PET<br>Imaging      |                                  | The Hospital owns 24 5% of<br>PET Imaging Joint Venture   |   | No |