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Form **990**

Department of the Treasury
Internal Revenue Service

# Return of Organization Exempt From Income Tax

**Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)**

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0047

**2009**

**Open to Public Inspection**

**A** For the 2009 calendar year, or tax year beginning and ending

**B** Check if applicable:
☐ Address change
☐ Name change
☐ Initial return
☐ Terminated
☐ Amended return
☐ Application pending

Please use IRS label or print or type. See Specific Instructions.

**C** Name of organization
THE MEMORIAL FOUNDATION

Doing Business As

Number and street (or P.O. box if mail is not delivered to street address) 100 BLUEGRASS COMMONS BLVD. Room/suite 320

City or town, state or country, and ZIP + 4
HENDERSONVILLE, TN 37075

**D** Employer identification number
62-1202302

**E** Telephone number
615-822-9499

**G** Gross receipts $ 15,951,756.

**F** Name and address of principal officer J.D. ELLIOTT
100 BLUEGRASS COMMONS BLVD., STE 320, HENDER

**H(a)** Is this a group return for affiliates? ☐ Yes ☒ No

**H(b)** Are all affiliates included? ☐ Yes ☐ No
If "No," attach a list. (see instructions)

**H(c)** Group exemption number ▶

**I** Tax-exempt status. ☒ 501(c) ( 3 ) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527

**J** Website: ▶ WWW.MEMFOUNDATION.ORG

**K** Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

**L** Year of formation: 1994 **M** State of legal domicile: TN

## Part I Summary

| | | | |
|---|---|---|---|
| 1 | Briefly describe the organization's mission or most significant activities: THE MEMORIAL FOUNDATION'S MISSION IS TO IMPROVE THE QUALITY OF LIFE FOR PEOPLE THROUGH SUPPORT | | |
| 2 | Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. | | |
| 3 | Number of voting members of the governing body (Part VI, line 1a) | 3 | 19 |
| 4 | Number of independent voting members of the governing body (Part VI, line 1b) | 4 | 19 |
| 5 | Total number of employees (Part V, line 2a) | 5 | 5 |
| 6 | Total number of volunteers (estimate if necessary) | 6 | 19 |
| 7a | Total gross unrelated business revenue from Part VIII, column (C), line 12 | 7a | <4,273.> |
| b | Net unrelated business taxable income from Form 990-T, line 34 | 7b | <4,273.> |

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| | | Prior Year | Current Year |
|---|---|---|---|
| 8 | Contributions and grants (Part VIII, line 1h) | 1,795,988. | 1,178,456. |
| 9 | Program service revenue (Part VIII, line 2g) | | |
| 10 | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | 10,079,236. | 756,584. |
| 11 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | 765,639. | 311,404. |
| 12 | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 12,640,863. | 2,246,444. |
| 13 | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | 5,688,457. | 6,542,944. |
| 14 | Benefits paid to or for members (Part IX, column (A), line 4) | | |
| 15 | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | 585,484. | 719,044. |
| 16a | Professional fundraising fees (Part IX, column (A), line 11e) | | |
| b | Total fundraising expenses (Part IX, column (D), line 25) ▶ | | |
| 17 | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) | 1,804,656. | 1,270,817. |
| 18 | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | 8,078,597. | 8,532,805. |
| 19 | Revenue less expenses. Subtract line 18 from line 12 | 4,562,266. | <6,286,361.> |

| | | Beginning of Current Year | End of Year |
|---|---|---|---|
| 20 | Total assets (Part X, line 16) | 132,981,197. | 150,158,043. |
| 21 | Total liabilities (Part X, line 26) | 5,104,247. | 1,646,614. |
| 22 | Net assets or fund balances. Subtract line 21 from line 20 | 127,876,950. | 148,511,429. |

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

▶ Signature of officer J.D. Elliott Date 9/28/10

▶ J.D. ELLIOTT, President & CEO
Type or print name and title

Paid Preparer's Use Only

Preparer's signature ▶ S.B. Dunlavy Date 09/01/10 Check if self-employed ▶ ☐ Preparer's identifying number (see instructions)

Firm's name (or yours if self-employed), address, and ZIP + 4
▶ KRAFTCPAS PLLC
555 GREAT CIRCLE ROAD
NASHVILLE, TN 37228

EIN ▶

Phone no. ▶ (615)242-7351

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No



SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

SCANNED OCT 18 2010

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20

**Part III Statement of Program Service Accomplishments**

1 Briefly describe the organization's mission: SEE SCHEDULE O FOR CONTINUATION
THE MEMORIAL FOUNDATION MISSION IS TO IMPROVE THE QUALITY OF LIFE FOR PEOPLE THROUGH SUPPORT TO NONPROFIT ORGANIZATIONS. THE FOUNDATION RESPONDS TO DIVERSE COMMUNITY NEEDS, ASSISTING AGENCIES THAT FOCUS ON: HEALTH, HUMAN AND SOCIAL SERVICES, EDUCATION, SENIOR CITIZENS, YOUTH

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No
If "Yes," describe these changes on Schedule O.

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses $ 7,377,113. including grants of $ 6,542,944. ) (Revenue $ 67,165. )
PROVIDING GRANTS TO OTHER 501(C)(3) ORGANIZATIONS.

4b (Code: ) (Expenses $ including grants of $ ) (Revenue $ )

4c (Code: ) (Expenses $ including grants of $ ) (Revenue $ )

4d Other program services. (Describe in Schedule O.)
(Expenses $ including grants of $ ) (Revenue $ )

4e **Total program service expenses** ▶ $ 7,377,113.

**Part IV Checklist of Required Schedules**

| | | | Yes | No |
|---|---|---|---|---|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A* | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I* | 3 | | X |
| 4 | **Section 501(c)(3) organizations.** Did the organization engage in lobbying activities? *If "Yes," complete Schedule C, Part II* | 4 | | X |
| 5 | **Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations.** Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? *If "Yes," complete Schedule C, Part III* | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I* | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II* | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III* | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV* | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? *If "Yes," complete Schedule D, Part V* | 10 | | X |
| 11 | Is the organization's answer to any of the following questions "Yes"? *If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable* | 11 | X | |
| • | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI.* | | | |
| • | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII.* | | | |
| • | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII.* | | | |
| • | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX.* | | | |
| • | Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X.* | | | |
| • | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? *If "Yes," complete Schedule D, Part X.* | | | |
| 12 | Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI, XII, and XIII.* | 12 | | X |
| 12A | Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional* — Yes: X, No: | 12A | | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E* | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, and program service activities outside the United States? *If "Yes," complete Schedule F, Part I* | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the United States? *If "Yes," complete Schedule F, Part II* | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the United States? *If "Yes," complete Schedule F, Part III* | 16 | | X |
| 17 | Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I* | 17 | | X |
| 18 | Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II* | 18 | | X |
| 19 | Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III* | 19 | | X |
| 20 | Did the organization operate one or more hospitals? *If "Yes," complete Schedule H* | 20 | | X |

**Part IV Checklist of Required Schedules** *(continued)*

| | | | Yes | No |
|---|---|---|---|---|
| 21 | Did the organization report more than $5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II* | 21 | X | |
| 22 | Did the organization report more than $5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III* | 22 | | X |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J* | 23 | X | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25* | 24a | | X |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | **Section 501(c)(3) and 501(c)(4) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I* | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I* | 25b | | X |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? *If "Yes," complete Schedule L, Part II* | 26 | | X |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? *If "Yes," complete Schedule L, Part III* | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties, (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| a | A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV* | 28a | | X |
| b | A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV* | 28b | | X |
| c | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? *If "Yes," complete Schedule L, Part IV* | 28c | | X |
| 29 | Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M* | 29 | | X |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M* | 30 | | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I* | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II* | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I* | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1* | 34 | X | |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2* | 35 | | X |
| 36 | **Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2* | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI* | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? **Note.** All Form 990 filers are required to complete Schedule O. | 38 | X | |

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

| | | | | Yes | No |
|---|---|---|---|---|---|
| 1a | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable | 1a | 0 | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b | 5 | | |
| c | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | | 1c | | X |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | 2a | 5 | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | | 2b | X | |
| | **Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to *e-file* this return. (see instructions) | | | | |
| 3a | Did the organization have unrelated business gross income of $1,000 or more during the year covered by this return? | | 3a | | X |
| b | If "Yes," has it filed a Form 990-T for this year? *If "No," provide an explanation in Schedule O* | | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | | 4a | | X |
| b | If "Yes," enter the name of the foreign country: ▶ _____ See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. | | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | 5a | | X |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | 5b | | X |
| c | If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? | | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible? | | 6a | | X |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | | 6b | | |
| 7 | **Organizations that may receive deductible contributions under section 170(c).** | | | | |
| a | Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor? | | 7a | | X |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | | 7b | | |
| c | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | | 7c | | X |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | 7d | | | |
| e | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | | 7e | | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | | 7f | | X |
| g | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? | | 7g | | |
| h | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? | | 7h | | |
| 8 | **Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.** Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | | 8 | | |
| 9 | **Sponsoring organizations maintaining donor advised funds.** | | | | |
| a | Did the organization make any taxable distributions under section 4966? | | 9a | | |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | | 9b | | |
| 10 | **Section 501(c)(7) organizations.** Enter: | | | | |
| a | Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | | |
| 11 | **Section 501(c)(12) organizations.** Enter: | | | | |
| a | Gross income from members or shareholders | 11a | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them ) | 11b | | | |
| 12a | **Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041? | | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | 12b | | | |

**Part VI Governance, Management, and Disclosure** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.*

## Section A. Governing Body and Management

| | | | | Yes | No |
|---|---|---|---|---|---|
| 1a | Enter the number of voting members of the governing body | 1a | 19 | | |
| b | Enter the number of voting members that are independent | 1b | 19 | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | | 2 | | X |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | | 3 | | X |
| 4 | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? | | 4 | | X |
| 5 | Did the organization become aware during the year of a material diversion of the organization's assets? | | 5 | | X |
| 6 | Does the organization have members or stockholders? | | 6 | | X |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? | | 7a | | X |
| b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? | | 7b | | X |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | | |
| a | The governing body? | | 8a | X | |
| b | Each committee with authority to act on behalf of the governing body? | | 8b | X | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O* | | 9 | | X |

## Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

| | | | Yes | No |
|---|---|---|---|---|
| 10a | Does the organization have local chapters, branches, or affiliates? | 10a | | X |
| b | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? | 10b | | |
| 11 | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? | 11 | X | |
| 11A | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| 12a | Does the organization have a written conflict of interest policy? *If "No," go to line 13* | 12a | X | |
| b | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | X | |
| c | Does the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this is done* | 12c | X | |
| 13 | Does the organization have a written whistleblower policy? | 13 | X | |
| 14 | Does the organization have a written document retention and destruction policy? | 14 | X | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| a | The organization's CEO, Executive Director, or top management official | 15a | X | |
| b | Other officers or key employees of the organization | 15b | X | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.) | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | X |
| b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | | |

## Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ TN

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request

19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶

JUDY MILLIKEN - 615-822-9499
100 BLUGRASS COMMONS BLVD, SUITE 320, HENDERSONVILLE, TN 37075

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year Use Schedule J-2 if additional space is needed.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees. See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if the organization did not compensate any current officer, director, or trustee.

| (A) Name and Title | (B) Average hours per week | (C) Position (check all that apply) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|---|---|---|---|---|---|---|---|---|---|---|
| | | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| WILLIAM P. PURYEAR<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| CHARLES B. BECK, M.D.<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| L. DALE BECK, M.D.<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| FRANK M. BUMSTEAD<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| VARINA F. BUNTIN<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| CHARLES W. FENTRESS<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| FRANK GRACE, JR.<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| JAMES A. RAINEY<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| BETH HIGH<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| ALICE I. HOOKER<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| JULIE B. WILLIAMS, ED. D<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| DREW R. MADDUX, SR.<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| EDDIE PHILLIPS<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| HERBERT T. MCCALL, M.D.<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| DAVID E. MCKEE, M.D.<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| GEORGE C. PAINE II<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| J. EDWARD PEARSON<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

| (A) Name and title | (B) Average hours per week | (C) Position (check all that apply) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|---|---|---|---|---|---|---|---|---|---|---|
| | | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| JO SANDERS<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| NORMAN L. SIMS, M.D.<br>TRUSTEE | | X | | | | | | 0. | 0. | 0. |
| J.D. ELLIOTT<br>PRESIDENT & CEO | 50.00 | | | X | | | | 264,503. | 0. | 50,193. |
| SCOTT PERRY<br>VICE PRESIDENT PROGRAMS | 40.00 | | | X | | | | 125,498. | 0. | 22,051. |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| **1b Total** ▶ | | | | | | | | 390,001. | 0. | 72,244. |

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 in reportable compensation from the organization ▶ 2

| | | Yes | No |
|---|---|---|---|
| 3 Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual* | 3 | | X |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual* | 4 | X | |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? *If "Yes," complete Schedule J for such person* | 5 | | X |

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. NONE

| (A) Name and business address | (B) Description of services | (C) Compensation |
|---|---|---|
| | | |
| | | |
| | | |
| | | |
| | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 in compensation from the organization ▶ 0

**Part VIII Statement of Revenue**

| | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
|---|---|---|---|---|---|---|
| Contributions, gifts, grants and other similar amounts | 1a Federated campaigns | 1a | | | | |
| | b Membership dues | 1b | | | | |
| | c Fundraising events | 1c | | | | |
| | d Related organizations | 1d | 1,178,456. | | | |
| | e Government grants (contributions) | 1e | | | | |
| | f All other contributions, gifts, grants, and similar amounts not included above | 1f | | | | |
| | g Noncash contributions included in lines 1a-1f: $ | | | | | |
| | h **Total.** Add lines 1a-1f | ▶ | 1,178,456. | | | |
| Program Service Revenue | | Business Code | | | | |
| | 2a | | | | | |
| | b | | | | | |
| | c | | | | | |
| | d | | | | | |
| | e | | | | | |
| | f All other program service revenue | | | | | |
| | g **Total.** Add lines 2a-2f | ▶ | | | | |
| Other Revenue | 3 Investment income (including dividends, interest, and other similar amounts) | ▶ | 2,455,265. | | | 2455265. |
| | 4 Income from investment of tax-exempt bond proceeds | ▶ | | | | |
| | 5 Royalties | ▶ | | | | |
| | | (i) Real / (ii) Personal | | | | |
| | 6a Gross Rents | 1405853. | | | | |
| | b Less: rental expenses | 1157341. | | | | |
| | c Rental income or (loss) | 248,512. | | | | |
| | d Net rental income or (loss) | ▶ | 248,512. | | | 248,512. |
| | | (i) Securities / (ii) Other | | | | |
| | 7a Gross amount from sales of assets other than inventory | 10849290 | | | | |
| | b Less: cost or other basis and sales expenses | 12547971 | | | | |
| | c Gain or (loss) | <1698681> | | | | |
| | d Net gain or (loss) | ▶ | <1698681.> | | | <1698681.> |
| | 8a Gross income from fundraising events (not including $ _____ of contributions reported on line 1c). See Part IV, line 18 | a | | | | |
| | b Less: direct expenses | b | | | | |
| | c Net income or (loss) from fundraising events | ▶ | | | | |
| | 9a Gross income from gaming activities. See Part IV, line 19 | a | | | | |
| | b Less: direct expenses | b | | | | |
| | c Net income or (loss) from gaming activities | ▶ | | | | |
| | 10a Gross sales of inventory, less returns and allowances | a | | | | |
| | b Less: cost of goods sold | b | | | | |
| | c Net income or (loss) from sales of inventory | ▶ | | | | |
| | Miscellaneous Revenue | Business Code | | | | |
| | 11a INCOME TAX REFUND | 900099 | 61,136. | 61,136. | | |
| | b MISCELLANEOUS INCOME | 900099 | 6,029. | 6,029. | | |
| | c BLACKROCK SMALL-CAP EN | 900000 | <4,273.> | | <4,273.> | |
| | d All other revenue | | | | | |
| | e **Total.** Add lines 11a-11d | ▶ | 62,892. | | | |
| | 12 **Total revenue.** See instructions. | ▶ | 2,246,444. | 67,165. | <4,273.> | 1005096. |

**Part IX | Statement of Functional Expenses**

**Section 501(c)(3) and 501(c)(4) organizations must complete all columns.**
**All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).**

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|---|---|---|---|---|
| 1 Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21 | 6,542,944. | 6,542,944. | | |
| 2 Grants and other assistance to individuals in the U.S. See Part IV, line 22 | | | | |
| 3 Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16 | | | | |
| 4 Benefits paid to or for members | | | | |
| 5 Compensation of current officers, directors, trustees, and key employees | 462,246. | 396,237. | 66,009. | |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | | | |
| 7 Other salaries and wages | 167,041. | 133,887. | 33,154. | |
| 8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | 18,335. | 14,933. | 3,402. | |
| 9 Other employee benefits | 40,498. | 40,826. | <328.> | |
| 10 Payroll taxes | 30,924. | 30,924. | | |
| 11 Fees for services (non-employees): | | | | |
| a Management | | | | |
| b Legal | 12,177. | 10,959. | 1,218. | |
| c Accounting | | | | |
| d Lobbying | | | | |
| e Professional fundraising services. See Part IV, line 17 | | | | |
| f Investment management fees | | | | |
| g Other | 134,731. | 121,258. | 13,473. | |
| 12 Advertising and promotion | | | | |
| 13 Office expenses | 8,128. | 7,315. | 813. | |
| 14 Information technology | 4,558. | 4,102. | 456. | |
| 15 Royalties | | | | |
| 16 Occupancy | 78,488. | | 78,488. | |
| 17 Travel | | | | |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 19 Conferences, conventions, and meetings | 24,058. | 21,652. | 2,406. | |
| 20 Interest | | | | |
| 21 Payments to affiliates | | | | |
| 22 Depreciation, depletion, and amortization | 2,973. | 2,676. | 297. | |
| 23 Insurance | 18,811. | 16,930. | 1,881. | |
| 24 Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.) | | | | |
| a INVESTMENT MANAGMENT FE | 953,069. | 0. | 953,069. | 0. |
| b INDIGENT CARE | 20,000. | 20,000. | 0. | 0. |
| c OTHER EXPENSE | 13,534. | 12,180. | 1,354. | 0. |
| d PROPERTY TAXES | 290. | 290. | 0. | 0. |
| e | | | | |
| f All other expenses | | | | |
| 25 **Total functional expenses.** Add lines 1 through 24f | 8,532,805. | 7,377,113. | 1,155,692. | 0. |
| 26 **Joint costs.** Check here ▶ ☐ if following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | | | | |

**Part X Balance Sheet**

| | | | (A) Beginning of year | | (B) End of year |
|---|---|---|---|---|---|
| Assets | 1 | Cash - non-interest-bearing | 601,957. | 1 | 1,084,061. |
| | 2 | Savings and temporary cash investments | 361,768. | 2 | 345,959. |
| | 3 | Pledges and grants receivable, net | | 3 | |
| | 4 | Accounts receivable, net | 434,941. | 4 | 320,113. |
| | 5 | Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L | | 5 | |
| | 6 | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L | | 6 | |
| | 7 | Notes and loans receivable, net | | 7 | |
| | 8 | Inventories for sale or use | | 8 | |
| | 9 | Prepaid expenses and deferred charges | 197,606. | 9 | 193,519. |
| | 10a | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D — 10a: 13,198,376. | | | |
| | b | Less: accumulated depreciation — 10b: 2,769,804. | 10,776,401. | 10c | 10,428,572. |
| | 11 | Investments - publicly traded securities | 120,476,959. | 11 | 137,654,254. |
| | 12 | Investments - other securities. See Part IV, line 11 | 112,671. | 12 | 112,671. |
| | 13 | Investments - program-related. See Part IV, line 11 | | 13 | |
| | 14 | Intangible assets | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | 18,894. | 15 | 18,894. |
| | 16 | **Total assets.** Add lines 1 through 15 (must equal line 34) | 132,981,197. | 16 | 150,158,043. |
| Liabilities | 17 | Accounts payable and accrued expenses | 22,440. | 17 | 6,169. |
| | 18 | Grants payable | 3,201,671. | 18 | 1,760,150. |
| | 19 | Deferred revenue | | 19 | |
| | 20 | Tax-exempt bond liabilities | | 20 | |
| | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| | 22 | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L | | 22 | |
| | 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 25 | Other liabilities. Complete Part X of Schedule D | 1,880,136. | 25 | <119,705.> |
| | 26 | **Total liabilities.** Add lines 17 through 25 | 5,104,247. | 26 | 1,646,614. |
| Net Assets or Fund Balances | | **Organizations that follow SFAS 117, check here ▶ [X] and complete lines 27 through 29, and lines 33 and 34.** | | | |
| | 27 | Unrestricted net assets | 126,157,528. | 27 | 146,824,333. |
| | 28 | Temporarily restricted net assets | 1,719,422. | 28 | 1,687,096. |
| | 29 | Permanently restricted net assets | | 29 | |
| | | **Organizations that do not follow SFAS 117, check here ▶ [ ] and complete lines 30 through 34.** | | | |
| | 30 | Capital stock or trust principal, or current funds | | 30 | |
| | 31 | Paid-in or capital surplus, or land, building, or equipment fund | | 31 | |
| | 32 | Retained earnings, endowment, accumulated income, or other funds | | 32 | |
| | 33 | Total net assets or fund balances | 127,876,950. | 33 | 148,511,429. |
| | 34 | Total liabilities and net assets/fund balances | 132,981,197. | 34 | 150,158,043. |

**Part XI Financial Statements and Reporting**

| | | | Yes | No |
|---|---|---|---|---|
| 1 | Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | | X |
| b | Were the organization's financial statements audited by an independent accountant? | 2b | X | |
| c | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. | 2c | X | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both. ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | 3a | | X |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits. | 3b | | |

**SCHEDULE A** (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

# Public Charity Status and Public Support

**Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.**

▶ **Attach to Form 990 or Form 990-EZ.** ▶ **See separate instructions.**

OMB No 1545-0047

**2009**

**Open to Public Inspection**

| Name of the organization | Employer identification number |
|---|---|
| THE MEMORIAL FOUNDATION | 62-1202302 |

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E.)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

9 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h.

a ☐ Type I b ☐ Type II c ☐ Type III - Functionally integrated d ☐ Type III - Other

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).

f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

(ii) A family member of a person described in (i) above?

(iii) A 35% controlled entity of a person described in (i) or (ii) above?

| | Yes | No |
|---|---|---|
| 11g(i) | | |
| 11g(ii) | | |
| 11g(iii) | | |

h Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-9 above or IRC section (see instructions)) | (iv) Is the organization in col. (i) listed in your governing document? | | (v) Did you notify the organization in col. (i) of your support? | | (vi) Is the organization in col. (i) organized in the U.S.? | | (vii) Amount of support |
|---|---|---|---|---|---|---|---|---|---|
| | | | Yes | No | Yes | No | Yes | No | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Total | | | | | | | | | |

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

## Section A. Public Support

| Calendar year (or fiscal year beginning in) ▶ | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|---|---|---|---|---|---|---|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | 1879485. | 1493454. | 1736354. | 1795988. | 1178456. | 8083737. |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 **Total.** Add lines 1 through 3 | 1879485. | 1493454. | 1736354. | 1795988. | 1178456. | 8083737. |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | |
| 6 **Public support.** Subtract line 5 from line 4 | | | | | | 8083737. |

## Section B. Total Support

| Calendar year (or fiscal year beginning in) ▶ | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|---|---|---|---|---|---|---|
| 7 Amounts from line 4 | 1879485. | 1493454. | 1736354. | 1795988. | 1178456. | 8083737. |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 11404560. | 5468915. | 5596625. | 7791824. | 4180574. | 34442498. |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) | | | | | | |
| 11 **Total support.** Add lines 7 through 10 | | | | | | 42526235. |

12 Gross receipts from related activities, etc. (see instructions) 12

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

## Section C. Computation of Public Support Percentage

| | | |
|---|---|---|
| 14 Public support percentage for 2009 (line 6, column (f) divided by line 11, column (f)) | 14 | 19.01 % |
| 15 Public support percentage from 2008 Schedule A, Part II, line 14 | 15 | 15.74 % |

16a **33 1/3% support test - 2009.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support test - 2008.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

17a **10% -facts-and-circumstances test - 2009.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☒

b **10% -facts-and-circumstances test - 2008.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐

**Part III Support Schedule for Organizations Described in Section 509(a)(2)** (Complete only if you checked the box on line 9 of Part I.)

## Section A. Public Support

| Calendar year (or fiscal year beginning in) ▶ | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|---|---|---|---|---|---|---|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 **Total.** Add lines 1 through 5 | | | | | | |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c Add lines 7a and 7b | | | | | | |
| 8 **Public support** (Subtract line 7c from line 6.) | | | | | | |

## Section B. Total Support

| Calendar year (or fiscal year beginning in) ▶ | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
|---|---|---|---|---|---|---|
| 9 Amounts from line 6 | | | | | | |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| c Add lines 10a and 10b | | | | | | |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) | | | | | | |
| 13 **Total support** (Add lines 9, 10c, 11, and 12.) | | | | | | |

14 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

## Section C. Computation of Public Support Percentage

| | | |
|---|---|---|
| 15 Public support percentage for 2009 (line 8, column (f) divided by line 13, column (f)) | 15 | % |
| 16 Public support percentage from 2008 Schedule A, Part III, line 15 | 16 | % |

## Section D. Computation of Investment Income Percentage

| | | |
|---|---|---|
| 17 Investment income percentage for **2009** (line 10c, column (f) divided by line 13, column (f)) | 17 | % |
| 18 Investment income percentage from **2008** Schedule A, Part III, line 17 | 18 | % |

19a **33 1/3% support tests - 2009.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support tests - 2008.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

**Schedule D** (Form 990)

Department of the Treasury
Internal Revenue Service

# Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

**2009**

Open to Public Inspection

**Name of the organization**
THE MEMORIAL FOUNDATION

**Employer identification number**
62-1202302

## Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

| | | (a) Donor advised funds | (b) Funds and other accounts |
|---|---|---|---|
| 1 | Total number at end of year | | |
| 2 | Aggregate contributions to (during year) | | |
| 3 | Aggregate grants from (during year) | | |
| 4 | Aggregate value at end of year | | |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

## Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
- ☐ Preservation of land for public use (e.g., recreation or pleasure)
- ☐ Protection of natural habitat
- ☐ Preservation of open space
- ☐ Preservation of an historically important land area
- ☐ Preservation of a certified historic structure

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

| | | Held at the End of the Tax Year |
|---|---|---|
| a | Total number of conservation easements | 2a |
| b | Total acreage restricted by conservation easements | 2b |
| c | Number of conservation easements on a certified historic structure included in (a) | 2c |
| d | Number of conservation easements included in (c) acquired after 8/17/06 | 2d |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ $ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

## Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1 ▶ $ _____

(ii) Assets included in Form 990, Part X ▶ $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1 ▶ $ _____

b Assets included in Form 990, Part X ▶ $ _____

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange programs
e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV and complete the following table:

| | | Amount |
|---|---|---|
| c Beginning balance | 1c | |
| d Additions during the year | 1d | |
| e Distributions during the year | 1e | |
| f Ending balance | 1f | |

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV.

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

| | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|---|---|---|---|---|---|
| 1a Beginning of year balance | | | | | |
| b Contributions | | | | | |
| c Net investment earnings, gains, and losses | | | | | |
| d Grants or scholarships | | | | | |
| e Other expenditures for facilities and programs | | | | | |
| f Administrative expenses | | | | | |
| g End of year balance | | | | | |

2 Provide the estimated percentage of the year end balance held as:

a Board designated or quasi-endowment ▶ _____ %
b Permanent endowment ▶ _____ %
c Term endowment ▶ _____ %

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

| | Yes | No |
|---|---|---|
| 3a(i) (i) unrelated organizations | | |
| 3a(ii) (ii) related organizations | | |
| 3b b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? | | |

4 Describe in Part XIV the intended uses of the organization's endowment funds.

**Part VI Investments - Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

| Description of investment | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|---|---|---|---|---|
| 1a Land | | 734,758. | | 734,758. |
| b Buildings | | 12,285,685. | 2,611,765. | 9,673,920. |
| c Leasehold improvements | | | | |
| d Equipment | | 177,933. | 158,039. | 19,894. |
| e Other | | | | |
| **Total.** Add lines 1a through 1e *(Column (d) must equal Form 990, Part X, column (B), line 10(c).)* ▶ | | | | 10,428,572. |

**Schedule D (Form 990) 2009**

**Part VII Investments - Other Securities.** See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|---|---|
| Financial derivatives | | |
| Closely-held equity interests | | |
| Other | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| **Total.** (Col (b) must equal Form 990, Part X, col (B) line 12.) ▶ | | |

**Part VIII Investments - Program Related.** See Form 990, Part X, line 13.

| (a) Description of investment type | (b) Book value | (c) Method of valuation. Cost or end-of-year market value |
|---|---|---|
| | | |
| | | |
| | | |
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| | | |
| | | |
| | | |
| | | |
| **Total.** (Col (b) must equal Form 990, Part X, col (B) line 13.) ▶ | | |

**Part IX Other Assets.** See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
|---|---|
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| **Total.** *(Column (b) must equal Form 990, Part X, col (B) line 15.)* ▶ | |

**Part X Other Liabilities.** See Form 990, Part X, line 25.

| 1. (a) Description of liability | (b) Amount |
|---|---|
| Federal income taxes | |
| SECURITY DEPOSIT PAYABLE | 41,885. |
| ACCRUED INVESTMENT FEES | 149,780. |
| INCOME TAXES PAYABLE | <311,370. |
| | |
| | |
| | |
| | |
| | |
| | |
| **Total.** *(Column (b) must equal Form 990, Part X, col (B) line 25.)* ▶ | <119,705. |

**2.** FIN 48 Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.

## Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements

| | | | |
|---|---|---|---|
| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | 1 | 2,246,444. |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | 2 | 8,532,805. |
| 3 | Excess or (deficit) for the year. Subtract line 2 from line 1 | 3 | <6,286,361.> |
| 4 | Net unrealized gains (losses) on investments | 4 | 26,924,640. |
| 5 | Donated services and use of facilities | 5 | |
| 6 | Investment expenses | 6 | |
| 7 | Prior period adjustments | 7 | |
| 8 | Other (Describe in Part XIV.) | 8 | <3,800.> |
| 9 | Total adjustments (net). Add lines 4 through 8 | 9 | 26,920,840. |
| 10 | Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 | 10 | 20,634,479. |

## Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

| | | | | | |
|---|---|---|---|---|---|
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | 28,652,375. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | |
| a | Net unrealized gains on investments | 2a | 27,022,736. | | |
| b | Donated services and use of facilities | 2b | | | |
| c | Recoveries of prior year grants | 2c | | | |
| d | Other (Describe in Part XIV.) | 2d | 1,593,208. | | |
| e | Add lines 2a through 2d | | | 2e | 28,615,944. |
| 3 | Subtract line 2e from line 1 | | | 3 | 36,431. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 953,069. | | |
| b | Other (Describe in Part XIV.) | 4b | 1,256,944. | | |
| c | Add lines 4a and 4b | | | 4c | 2,210,013. |
| 5 | Total revenue. Add lines 3 and 4c. *(This must equal Form 990, Part I, line 12.)* | | | 5 | 2,246,444. |

## Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

| | | | | | |
|---|---|---|---|---|---|
| 1 | Total expenses and losses per audited financial statements | | | 1 | 8,684,315. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | | |
| a | Donated services and use of facilities | 2a | | | |
| b | Prior year adjustments | 2b | | | |
| c | Other losses | 2c | | | |
| d | Other (Describe in Part XIV.) | 2d | 1,183,067. | | |
| e | Add lines 2a through 2d | | | 2e | 1,183,067. |
| 3 | Subtract line 2e from line 1 | | | 3 | 7,501,248. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 953,069. | | |
| b | Other (Describe in Part XIV.) | 4b | 78,488. | | |
| c | Add lines 4a and 4b | | | 4c | 1,031,557. |
| 5 | Total expenses. Add lines 3 and 4c. *(This must equal Form 990, Part I, line 18.)* | | | 5 | 8,532,805. |

## Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2, Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

PART XI, LINE 8- PAYMENTS TO AFFILIATES ($3,800)

PART XII, LINE 2D

AFFILIATE REVENUE INCLUDED IN CONSOLIDATED AFS $435,867

BLUEGRASS COMMONS RENTAL EXPENSES $1,157,341.

PART XII, LINE 4B

PAYMENTS FROM AFFILIATE $1,178,456.

BLUEGRASS COMMON INTER-COMPANY RENTAL INCOME $78,488

PART XIII, LINE 2D

**Part XIV Supplemental Information** *(continued)*

AFFILIATE EXPENSES INCLUDED IN CONSOLIDATED AFS $25,726.

BLUEGRASS COMMONS RENTAL EXPENSES $1,157,341.

PART XIII, LINE 4B

BLUEGRASS COMMON INTER-COMPANY RENTAL INCOME $78,488

SCHEDULE I (Form 990)

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

**Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.**

▶ **Attach to Form 990.**

OMB No 1545-0047

**2009**

**Open to Public Inspection**

Name of the organization
THE MEMORIAL FOUNDATION

**Employer identification number**
62-1202302

**Part I General Information on Grants and Assistance**

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☐ Yes ☒ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than $5,000 Check this box if no one recipient received more than $5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed ▶ ☐

| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|---|---|---|---|---|---|---|
| ABLE YOUTH<br>4316 PRESCOTT ROAD<br>NASHVILLE, TN 37204 | 57-1158431 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| ACTION PROGRAM<br>701 SOUTH GALLATIN ROAD<br>MADISON, TN 37115 | | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| AGAPE<br>4555 TROUSDALE DRIVE<br>NASHVILLE, TN 37204 | 62-0760716 | | 65,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| ALCOHOL AND DRUG COUNCIL OF MIDDLE TENNESSEE - P.O. BOC 330189 -<br>NASHVILLE, TN 37203 | 62-6063853 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| ALL ABOUT WOMEN<br>803 FOSTER HILL<br>NASHVILLE, TN 37215 | 02-0654930 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| ALIVE HOSPICE<br>1718 PATTERSON STREET<br>NASHVILLE, TN 37203 | 62-0983550 | | 100,000. | 0. | | | |

2 Enter total number of section 501(c)(3) and government organizations ▶ _____

3 Enter total number of other organizations ▶



SEE PART IV FOR COLUMN (H) DESCRIPTIONS

**Part III** **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Part IV and Schedule I-1 (Form 990) if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---|---|---|---|---|---|
| | | | | | |
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| | | | | | |

**Part IV** **Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

PART II, LINE 1, COLUMN (H):

NAME OF ORGANIZATION OR GOVERNMENT: LEADERSHIP NASHVILLE

TO FURTHER EXEMPT PURPOSES

TO FURTHER EXEMPT PURPOSES

SCHEDULE I-1 (Form 990)
Department of the Treasury
Internal Revenue Service

**Continuation Sheet for Schedule I (Form 990)**
▶ **Attach to Form 990 to list additional information for Schedule I (Form 990), Part II or Part III.**

OMB No 1545-0047
**2009**
**Open to Public Inspection**

Name of the organization
THE MEMORIAL FOUNDATION

**Employer identification number**
62-1202302

**Part I** **Continuation of Grants and Other Assistance to Governments and Organizations in the United States** (Schedule I (Form 990), Part II )

| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|---|---|---|---|---|---|---|
| AMERICA RED CROSS-NASHVILLE CHAPTER - 2201 CHARLOTTE AVENUE - NASHVILLE, TN 37203 | 53-0196605 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| ARTHRITIS FOUNDATION-NASHVILLE AREA CHAPTER - 421 GREAT CIRCLE ROAD - NASHVILLE, TN 37228 | 62-6018658 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| BETHLEHEM CENTERS OF NASHVILLE 1417 CHARLOTTE AVENUE NASHVILLE, TN 37203 | 62-0843073 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| BIG BROTHER BIG SISTERS OF MIDDLE TENNESSEE - 1704 CHARLOTTE AVE, SUITE 130 - NASHVILLE, TN 37203 | 23-7056024 | | 75,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| BRIDGE NASHVILLE 1000 CHURCH STREET NASHVILLE, TN 37203 | 62-1540809 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| BIG BROTHERS OF NASHVILLE 478 CRAIGHEAD AVENUE, SUITE 108 NASHVILLE, TN 37204 | 62-0544852 | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| CASA OF DAVIDSON COUNTY 601 WOODLAND STREET NASHVILLE, TN 37213 | 62-1203459 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| CATHOLIC CHARITIES OF TENNESSEE 30 WHITE BRIDGE ROAD NASHVILLE, TN 37206 | 62-0679520 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

SCHEDULE I-1 (Form 990)
Department of the Treasury
Internal Revenue Service

**Continuation Sheet for Schedule I (Form 990)**
▶ **Attach to Form 990 to list additional information for Schedule I (Form 990), Part II or Part III.**

OMB No 1545-0047
**2009**
**Open to Public Inspection**

Name of the organization
THE MEMORIAL FOUNDATION

**Employer identification number**
62-1202302

**Part I** **Continuation of Grants and Other Assistance to Governments and Organizations in the United States** (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|---|---|---|---|---|---|---|
| CENTER FOR HEALTH SERVICES<br>STATION 17<br>NASHVILLE, TN 37232 | 62-0476822 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| CENTER FOR NONPROFIT MANAGEMENT<br>44 VANTAGE WAY SUITE 230<br>NASHVILLE, TN 37228 | 58-2000064 | | 35,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| CENTER FOR WOMEN IN MEDICINE<br>2125 BELCOURT AVENUE<br>NASHVILLE, TN 37212 | 20-1977138 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| CHILD CARE ALLIANCE<br>P.O. BOX 60013<br>NASHVILLE, TN 37206 | 62-1453561 | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| CHRISTIAN COOPERATIVE MINISTRY<br>201 MADISON STREET<br>MADISON, TN 37115 | 58-1502903 | | 50,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| CHRISTIAN LEADERSHIP CONCEPTS<br>P.O. BOX 3645<br>BRENTWOOD, TN 37024 | 62-1177279 | | 35,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| COMMUNITY CHILD CARE SERVICES<br>182 EXECUTIVE PARK DRIVE<br>HENDERSONVILLE, TN 37075 | 58-1788663 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| COMMUNITY NASHVILLE<br>210 25TH AVENUE NORTH, SUITE 1005<br>NASHVILLE, TN 37203 | 20-3377194 | | 35,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

**SCHEDULE I-1 (Form 990)**
Department of the Treasury
Internal Revenue Service

**Continuation Sheet for Schedule I (Form 990)**
▶ **Attach to Form 990 to list additional information for Schedule I (Form 990), Part II or Part III.**

OMB No 1545-0047
**2009**
**Open to Public Inspection**

Name of the organization
THE MEMORIAL FOUNDATION

**Employer identification number**
62-1202302

**Part I** **Continuation of Grants and Other Assistance to Governments and Organizations in the United States** (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|---|---|---|---|---|---|---|
| COMMUNITY RESOURCE CENTER<br>218 OMOHUNDRO PLACE<br>NASHVILLE, TN 37210 | 62-1308387 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| CONEXION AMERICAS<br>800 18TH AVE SOUTH, SUITE A<br>NASHVILLE, TN 37203 | 20-0067354 | | 40,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| COUNCIL ON AGING OF GREATER NASHVILLE - 95 WHITE BRIDGE ROAD, #114 - NASHVILLE, TN 37205 | 62-1867122 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| COTTAGE COVE<br>630 BENTON AVE<br>NASHVILLE, TN 37204 | 31-1485047 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| CREATOR'S KIDS PRESCHOOL<br>106 GALLATIN ROAD NORTH<br>NASHVILLE, TN 37115 | 30-0352027 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| COUNTRY MUSIC FOUNDATION<br>222 5H AVE SOUTH<br>NASHVILLE, TN 37203 | 62-0753887 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| DISCOVERY PLACE<br>P.O. BOX 130 1635 SPENCER MILL ROAD<br>BURNS, TN 37029 | 62-1688708 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| DAYSTAR COUNSELING MINISTRIES<br>2801 AZALEA PLACE<br>NASHVILLE, TN 37204 | 62-1244203 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

SCHEDULE I-1
(Form 990)
Department of the Treasury
Internal Revenue Service

**Continuation Sheet for Schedule I (Form 990)**
▶ **Attach to Form 990 to list additional information for Schedule I (Form 990), Part II or Part III.**

OMB No 1545-0047
**2009**
**Open to Public Inspection**

Name of the organization
THE MEMORIAL FOUNDATION

**Employer identification number**
62-1202302

**Part I** **Continuation of Grants and Other Assistance to Governments and Organizations in the United States** (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|---|---|---|---|---|---|---|
| DISCOVER MADISON<br>301 MADISON STREET<br>MADISON, TN 37115 | 03-0573906 | | 75,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| EASTER SEALS TENNESSEE<br>3011 ARMORY DRIVE, SUITE 100<br>NASHVILLE, TN 37204 | 62-0504893 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| FAITH FAMILY MEDICAL CLINIC<br>326 21ST AVENUE NORTH<br>NASHVILLE, TN 37203 | 62-1816811 | | 75,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| FAMILY & CHILDREN'S SERVICE/CRISIS CENTER - 201 23RD AVENUE NORTH -<br>NASHVILLE, TN 37203 | 62-0499284 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| FANNIE BATTLE DAY HOME FOR CHILDREN - 911 SHELBY AVENUE -<br>NASHVILLE, TN 37206 | 62-0476290 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| FELLOWSHIP OF CHRISTIAN ATHLETES<br>2603 ELM HILL PIKE, SUITE C<br>NASHVILLE, TN 37214 | 44-0610626 | | 75,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| FINISHED UP<br>22021 RICHARD JONES ROAD<br>NASHVILLE, TN 37215 | 30-0469763 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| FRIENDS OF WARNER PARKS<br>50 VAUGHN ROAD<br>NASHVILLE, TN 37221 | 62-1333658 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

**SCHEDULE I-1 (Form 990)**
Department of the Treasury
Internal Revenue Service

**Continuation Sheet for Schedule I (Form 990)**
▶ **Attach to Form 990 to list additional information for Schedule I (Form 990), Part II or Part III.**

OMB No 1545-0047
**2009**
**Open to Public Inspection**

Name of the organization
THE MEMORIAL FOUNDATION

**Employer identification number**
62-1202302

**Part I** **Continuation of Grants and Other Assistance to Governments and Organizations in the United States** (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|---|---|---|---|---|---|---|
| GALLATIN C.A.R.E.S.<br>330 N. DURHAM STREET<br>GALLATIN, TN 37066 | 62-1179969 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| GALLATIN DAY CARE CENTER<br>108 SOUTHPARK CIRCLE<br>GALLATIN, TN 37066 | 62-6085831 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| GALLATIN SHALOM ZONE<br>P.O. BOX 1436<br>GALLATIN, TN 37066 | 62-1800512 | | 250,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| GALLATIN SENIOR CITIZENS CENTER<br>200 EAST MAIN STREET<br>GALLATIN, TN 37066 | 62-1012538 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| GALLATIN CHILD CARE CENTER<br>445 HULL CIRCLE<br>GALLATIN, TN 37066 | 32-0176348 | | 8,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| HANDS ON NASHVILLE<br>209 10TH AVE. SOUTH, SUITE 318<br>NASHVILLE, TN 37203 | 62-1461078 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| HEALTH ASSIST TENNESSEE<br>P.O. BOX 281858<br>NASHVILLE, TN 37228 | 62-0912481 | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| HENDERSONVILLE CHAMBER FOUNDATION<br>100 NORTH COUNTRY CLUB DRIVE<br>HENDERSONVILLE, TN 37075 | 58-1659219 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

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**(Form 990)**
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|---|---|---|---|---|---|---|---|
| HOME BOUND MEALS PROGRAM<br>109 BALLENTRAE COURT<br>HENDERSONVILLE, TN 37075 | 62-1773683 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| HOMEWORK HOTLINES<br>4805 PARK AVENUE<br>NASHVILLE, TN 37029 | 62-1446139 | | 8,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| HOPE CLINIC FOR WOMEN<br>1810 HAYES STREET<br>NASHVILLE, TN 37203 | 62-1164825 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| HOPE FAMILY HEALTH SERVICES<br>12124 HIGHWAY 62 BYPASS, SUITE 5<br>NASHVILLE, TN 37186 | 20-1944166 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| HOSPITAL HOSPITALITY HOUSE<br>214 REIDHURST AVENUE<br>NASHVILLE, TN 37203 | 62-0909363 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| INTERFAITH DENTAL CLINIC<br>1721 PATTERSON STREET<br>NASHVILLE, TN 37203 | 62-1567615 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| ISAAC LITTON ALUMNI ASSOCIATION<br>114 NEWPORT CIRCLE<br>HENDERSONVILLE, TN 37075 | 20-2397387 | | 200,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| JOBS FOR LIFE<br>P.O. BOX 20368<br>RALEIGH, NC 27619 | 56-2193808 | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

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|---|---|---|---|---|---|---|---|
| JUNIOR ACHIEVEMENT OF MIDDLE TENNESSEE - 120 POWELL PLACE - NASHVILLE, TN 37204 | 84-1267604 | | 50,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| KING'S DAUGHTERS DAY HOME 590 N. DUPONT STREET MADISON, TN 37115 | 62-0729602 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| LADIES' HERMITAGE ASSOCIATION 4580 RACHEL'S LANE HERMITAGE, TN 37076 | 62-0478087 | | 85,500. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| LADIES OF CHARITY WELFARE AGENCY 2212 STATE STREET NASHVILLE, TN 37203 | 62-0481799 | | 12,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| LEADERSHIP NASHVILLE P.O. BOX 190498 NASHVILLE, TN 37219 | 62-0986090 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| LOVE HELPS P.O. BOX 669 MADISON, TN 37116 | 62-1600206 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| MADISON CHRISTIAN MEDICAL CLINIC 320 HOSPITAL DRIVE MADISON, TN 37115 | 26-3770722 | | 75,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| MADISON LITTLE LEAGUE P.O. BOX 493 NASHVILLE, TN 37116 | 62-6047117 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

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|---|---|---|---|---|---|---|---|
| MAGDALENE<br>P.O. BOX 6330-B<br>NASHVILLE, TN 37235 | 58-2050089 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| MAKE-A-WISH FOUNDATION OF MIDDLE TENNESSEE - 209 10TH AVENUE SOUTH - NASHVILLE, TN 37203 | 62-1833327 | | 35,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| MCNEILLY NASHVILLE CENTERS FOR CHILDREN - 400 MERIDIAN STREET - NASHVILLE, TN 37207 | 62-0479366 | | 60,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| MEN OF VALOR<br>1420 DONELSON PIKE, SUITE B-6<br>NASHVILLE, TN 37217 | 62-1836815 | | 75,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| MENTAL HEALTH ASSOCIATION OF MIDDLE TENNESSEE - 295 PLUS PARK BLVD., SUITE 201 - NASHVILLE, TN 37217 | 62-0637710 | | 40,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| METROPOLITAN NASHVILLE-DAVIDSON COUNTY PUBLIC SCHOOLS - 211 COMMERCE STREET, SUITE 100 - NASHVILLE, TN 37201 | 62-1413808 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| MIDDLE TENNESSEE MENTAL HEALTH AND SUBSTANCE ABUSE COALITION - P.O. BOX 23584 - NASHVILLE, TN 37202 | 37-1486630 | | 8,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| MOBILE LOAVES & FISHES NASHVILLE OPERATION - 3605 HILLSBORO ROAD - NASHVILLE, TN 37215 | 74-2956081 | | 40,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

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|---|---|---|---|---|---|---|---|
| MOM'S ALIVE<br>109 BRIARCREST COURT EAST<br>HENDERSONVILLE, TN 37075 | 45-0482056 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| MONTGOMERY BELL ACADEMY<br>4001 HARDING ROAD<br>NASHVILLE, TN 37205 | 62-0513741 | | 5,400. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| MORNING STAR SANCTUARY<br>P.O. BOX 568<br>NASHVILLE, TN 37116 | 27-0039292 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| MURRELL SCHOOL<br>1450 14TH AVENUE SOUTH<br>NASHVILLE, TN 37212 | | | 7,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| NASHVILLE CHESS CENTER<br>2911 BELMONT BLVD.<br>NASHVILLE, TN 37212 | 62-1625902 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| NASHVILLE CHILDREN'S ALLIANCE<br>1264 FOSTER AVENUE<br>NASHVILLE, TN 37210 | 62-1484097 | | 40,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| NASHVILLE CHILDREN'S THEATRE<br>25 MIDDLETON STREET<br>NASHVILLE, TN 37210 | 62-0637709 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| NASHVILLE CHAMBER PUBLIC BENEFIT FOUNDATION - 211 COMMERCE STREET, SUITE 100 - NASHVILLE, TN 37201 | 62-1413808 | | 50,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

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|---|---|---|---|---|---|---|---|
| NASHVILLE CIVIC DESIGN CENTE<br>138 2ND AVENUE NORTH<br>NASHVILLE, TN 37201 | 31-1743508 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| NASHVILLE DISTRICT MANAGEMENT CORPORATION - 150 4TH AVENUE NORTH, SUITE G-150 - NASHVILLE, TN 37219 | 62-1747009 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| NASHVILLE OPERA ASSOCIATION<br>3622 REDMON STREET<br>NASHVILLE, TN 37209 | 62-1119830 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| NASHVILLE PUBLIC TELEVISION<br>161 RAINS AVENUE<br>NASHVILLE, TN 37203 | 62-1740926 | | 50,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| NASHVILLE RESCUE MISSION<br>639 LAFAYETTE STREET<br>NASHVILLE, TN 37203 | 62-6018832 | | 125,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| NASHVILLE OPPORTUNITIES INDUSTRIALIZATION CENTER - P.O. BOX 280507 - NASHVILLE, TN 37228 | 62-0794650 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| NASHVILLE SYMPHONY<br>ONE SYMPHONY PLACE<br>NASHVILLE, TN 37203 | 62-0550979 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| NASHVILLE YOUTH FOR CHRIST<br>P.O. BOX 330027<br>NASHVILLE, TN 37203 | 62-0984130 | | 35,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

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|---|---|---|---|---|---|---|---|
| NASHVILLE ZOO<br>3777 NOLENSVILLE ROAD<br>NASHVILLE, TN 37211 | 62-1411210 | | 803,919. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| NATIONAL CENTER FOR FATHERING<br>10200 W. 75TH STREET, SUITE 267<br>SHAWNEE MISSION, KS 66204 | 48-1083848 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| NURSES FOR NEWBORNS OF TENNESSEE<br>50 VANTAGE WAY, SUITE 101<br>NASHVILLE, TN 37228 | 43-1601329 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| PEACE UNLIMITED IN RECOVERY<br>PO BOX 17976<br>NASHVILLE, TN 37217 | 86-1086171 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| OASIS CENTER/COMMUNITY IMPACT!<br>1704 CHARLOTTE PIKE, SUITE 200<br>NASHVILLE, TN 37203 | 62-0968273 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| PARENTS REACHING OUT<br>P.O. BOX 121806<br>NASHVILLE, TN 37212 | 58-1746172 | | 7,500. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| PRESBYTERIAN DAY SCHOOL<br>172 W. MAIN STREET<br>HENDERSONVILLE, TN 37075 | 23-6393377 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| SADDLE UP!<br>1549 OLD HILLSBORO ROAD<br>NASHVILLE, TN 37069 | 58-1930303 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

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|---|---|---|---|---|---|---|---|
| PASTORAL COUNSELING CENTERS OF TENNESSEE - 100 VINE COURT - NASHVILLE, TN 37202 | 58-1731899 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| PENCIL FOUNDATION 421 GREAT CIRCLE ROAD, SUITE 100 NASHVILLE, TN 37228 | 58-1475675 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| POPE JOHN PAUL II HIGH SCHOOL 117 CALDWELL DRIVE NASHVILLE, TN 37075 | 31-0007578 | | 35,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| PREVENT BLINDNESS TENNESSEE 95 WHITE BRIDGE ROAD, SUITE 513 NASHVILLE, TN 37205 | 36-3667121 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| PROJECT RETURN 1200 DIVISION STREET, SUITE 200 NASHVILLE, TN 37203 | 62-1058325 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| ROOFTOP P.O. BOX 150204 NASHVILLE, TN 37215 | 20-4970385 | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| SAFE HAVEN FAMILY SHELTERS 1234 THIRD AVENUE SOUTH NASHVILLE, TN 37210 | 62-1807653 | | 50,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| SALVATION ARMY P.O. BOX 2229 NASHVILLE, TN 40201 | 58-0660607 | | 60,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

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| SALVUS CENTER<br>556 HARTSVILLE PIKE<br>GALLATIN, TN 37066 | 20-2278505 | | 50,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| SECOND HARVEST FOOD BANK OF NASHVILLE/NASHVILLE'S TABLE - 331 GREAT CIRCLE ROAD - NASHVILLE, TN 37228 | 62-1049447 | | 40,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| SEXUAL ASSAULT CENTER<br>101 FRENCH LANDING DRIVE<br>NASHVILLE, TN 37228 | 62-1043294 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| SPECIAL OLYMPICS TENNESSEE<br>1900 12TH AVE SOUTH, SUITE B<br>NASHVILLE, TN 37203 | 23-7348136 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| SILOAM FAMILY HEALTH CENTER<br>820 GALE LANE<br>NASHVILLE, TN 37204 | 58-1867940 | | 40,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| ST. JOSEPH CATHOLIC SCHOOL<br>1255 GALLATIN ROAD SOUTH<br>MADISON, TN 37115 | | | 35,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| SOUTHEASTERN COUNCIL OF FOUNDATIONS - 50 HURT PLAZA, SUITE 350 - ATLANTA, TN 30303 | 56-0995114 | | 5,700. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| SPONSORS SCHOLARSHIP PROGRAM<br>116 WESTOVER PARK COURT<br>NASHVILLE, TN 37215 | 20-2511913 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

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|---|---|---|---|---|---|---|---|
| ST. LUKE'S COMMUNITY HOUSE<br>5601 NEW YORK AVENUE<br>NASHVILLE, TN 37209 | 62-0484183 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| STARS<br>1704 CHARLOTTE AVENUE, SUITE 200<br>NASHVILLE, TN 37203 | 62-1285699 | | 125,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| SUMNER CHILD ADVOCACY CENTER<br>315 WEST SMITH STREET<br>GALLATIN, TN 37066 | 62-1793484 | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| STATION CAMP HIGH SCHOOL<br>1040 BISON TRAIL<br>GALLATIN, TN 37066 | | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| SUMNER COUNTY BOARD OF EDUCATION<br>695 EAST MAIN STREET<br>GALLATIN, TN 37066 | | | 65,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| SUMNER COUNTY CASA<br>393 MAPLE STREET, SUITE 400<br>GALLATIN, TN 37066 | 62-1465336 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| SUMNER COUNTY GOVERNMENT<br>355 NORTH BELVEDERE DRIVE, ROOM 102<br>GALLATIN, TN 37066 | | | 85,840. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| TENNESSEE PERFORMING ARTS CENTER<br>P.O. BOX 190660<br>NASHVILLE, TN 37219 | 58-1320590 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

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| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|---|---|---|---|---|---|---|
| TENNESSEE REPERTORY THEATRE<br>161 RAINS AVENUE<br>NASHVILLE, TN 37203 | 62-1811578 | | 8,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| TENNESSEE ASSOCIATION OF BUSINESS EDUCATION FOUNDATION - 611 COMMERCE STREET, STE 3030 -<br>NASHVILLE, TN 37203 | 58-1750875 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| TENNESSEE WILDLIFE FEDERATION<br>300 ORLANDO AVE, STE 200<br>NASHVILLE, TN 37209 | 62-6047188 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| UNITED WAY OF METROPOLITAN NASHVILLE - 250 VENTURE CIRCLE -<br>NASHVILLE, TN 37228 | 62-0533104 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| YOU HAVE THE POWER...KNOW HOW TO USE IT - 2814 12TH AVENUE SOUTH, SUITE 211 - NASHVILLE, TN 37204 | 62-1616253 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| YOUNG LEADERS COUNCIL<br>2200 HILLSBORO ROAD, SUITE 260<br>NASHVILLE, TN 37212 | 62-1533562 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| YOUTH VILLAGES<br>3310 PERIMETER HILL DRIVE<br>NASHVILLE, TN 37211 | 58-1716970 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| AMERICAN BAPTIST COLLEGE<br>1800 WORLD BAPTIST CENTER<br>NASHVILLE, TN 37207 | 62-0485724 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |

**SCHEDULE I-1**
**(Form 990)**
Department of the Treasury
Internal Revenue Service

**Continuation Sheet for Schedule I (Form 990)**
**▶ Attach to Form 990 to list additional information for Schedule I (Form 990), Part II or Part III.**

OMB No 1545-0047
**2009**
**Open to Public Inspection**

Name of the organization
THE MEMORIAL FOUNDATION

**Employer identification number**
62-1202302

**Part I** **Continuation of Grants and Other Assistance to Governments and Organizations in the United States** (Schedule I (Form 990), Part II.)

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|---|---|---|---|---|---|---|---|
| AMERICAN CANCER SOCIETY, GREATER NASHVILLE AREA - 2000 CHARLOTTE AVENUE - NASHVILLE, TN 37203 | 13-1788491 | | 50,000. | 0. | | | TO FURTHER EXEMPT PURPOSES |
| AMERICAN DIABETES ASSOCIATION-MIDDLE TENNESSEE OFFICE - 4205 HILLSBORO RD., SUITE 200 - NASHVILLE, TN 37215 | 13-1623888 | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| AMERICAN HEART ASSOCIATION-GREATER SOUTHEAST AFFILIATE - 1101 NORTHCHASE PARKWAY, SUITE 1 - MARIETTA , GA 30068 | 13-5613797 | | 50,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| ANGEL HEART FARM 105 SOUTH 12TH STREET NASHVILLE, TN 37206 | 62-1844451 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| BACKFIELD IN MOTION 920 WOODLAND STREET NASHVILLE, TN 37206 | 62-1826603 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| BEECH ELEMENTARY PTO 3120 LONG HOLLOW PIKE HENDERSONVILLE, TN 37075 | 20-3522136 | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| BOOKS FROM BIRTH OF MIDDLE TENNESSEE - 3401 WEST END AVE, STE 460W - NASHVILLE, TN 37203 | 62-0476822 | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| BOYS & GIRLS CLUBS OF MIDDLE TENNESSEE - 624 GRASSMERE PARK DRIVE, SUITE 8 - NASHVILLE, TN 37211 | 62-0540402 | | 50,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |

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|---|---|---|---|---|---|---|---|
| BUILDING LIVES FOUNDATION<br>5001 TRACEWAY DRIVE<br>NASHVILLE, TN 37221 | 20-5584526 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| CAMP SYCAMORE CREEK<br>1003 STONEWALL DRIVE<br>NASHVILLE, TN 37220 | 26-0800800 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| CAMPUS FOR HUMAN DEVELOPMENT<br>P.O. BOX 25309<br>NASHVILLE, TN 37202 | 62-0811413 | | 100,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| CHRISTIAN WOMEN'S JOB CORPS OF<br>MIDDLE TENNESSEE - P.O. BOX 22388<br>- NASHVILLE, TN 37206 | 76-0718734 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| CITY OF RIDGETOP FIRE DEPARTMENT<br>P.O. BOX 650<br>RIDGETOP, TN 37152 | | | 12,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| CUMBERLAND REGION TOMORROW<br>P.O. BOX 150902<br>NASHVILLE, TN 37215 | 62-1836825 | | 7,500. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| DONELSON CHRISTIAN ACADEMY<br>300 DANYACREST DRIVE<br>NASHVILLE, TN 37214 | 62-0854263 | | 33,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| ENCOURAGEMENT MINISTRIES<br>P.O. BOX 2082<br>NASHVILLE, TN 37024 | 62-1866624 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |

SCHEDULE I-1
(Form 990)
Department of the Treasury
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|---|---|---|---|---|---|---|---|
| EXCHANGE CLUB FAMILY CENTER<br>139 THOMPSON LANE<br>NASHVILLE, TN 37211 | 62-1237360 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| FACES OF HOPE CHILDREN'S THERAPY CENTER - P.O. BOX 12 - GALLATIN, TN 37066 | 26-1173605 | | 50,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| FAMILY FOUNDATION FUND<br>P.O. BOX 292724<br>NASHVILLE, TN 37229 | 62-1515570 | | 8,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| FIFTYFORWARD<br>174 RAINS AVENUE<br>NASHVILLE, TN 37203 | 62-0566419 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| FIFTYFORWARD MADISON STATION<br>301 MADISON STREET<br>MADISON, TN 37115 | 62-0566419 | | 200,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| FRIENDS OF BEAMAN PARK<br>P.O. BOX 188<br>JOELTON, TN 37080 | 62-1647584 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| FRIENDS OF BLEDSOE CREEK STATE PARK - 400 ZIEGLERS FORT ROAD - GALLATIN, TN 37066 | 26-0269521 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| FRIST CENTER FOR THE VISUAL ARTS<br>919 BROADWAY<br>NASHVILLE, TN 37203 | 62-1731492 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |

SCHEDULE I-1 (Form 990)
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|---|---|---|---|---|---|---|---|
| FUND FOR STRATEGIC OPPORTUNITIES<br>3833 CLEGHORN AVENUE, SUITE 400<br>NASHVILLE, TN 37215 | 62-1471789 | | 13,500. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| GILDA'S CLUB NASHVILLE<br>1707 DIVISION STREET<br>NASHVILLE, TN 37203 | 62-1614190 | | 22,740. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| GIVINGMATTERS.COM<br>3833 CLEGHORN AVENUE, #400<br>NASHVILLE, TN 37215 | 62-1471789 | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| GOODLETTSVILLE HELP CENTER<br>108 DEPOT STREET<br>GOODLETTSVILLE, TN 37072 | 62-1329916 | | 35,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| GOODPASTURE CHRISTIAN SCHOOL<br>619 DUE WEST AVENUE<br>MADISON, TN 37115 | 62-0725510 | | 35,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| GUILD ELEMENTARY SCHOOL<br>1018 SOUTH WATER AVENUE<br>GALLATIN, TN 37066 | | | 8,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| HABITAT FOR HUMANITY OF WILSON<br>COUNTY - 606 EAST MAIN STREET -<br>LEBANON, TN 37087 | 62-1506881 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| HIGH HOPES<br>1647 MALLORY LANE, STE 103<br>BRENTWOOD, TN 37027 | 62-1210720 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |

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|---|---|---|---|---|---|---|---|
| HOUSE OF MERCY<br>4908 KENTUCKY AVE<br>NASHVILLE, TN 37209 | 62-1665102 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| HOWARD ELEMENTARY SCHOOL<br>805 LONG HOLLOW PIKE<br>GALLATIN, TN 37066 | | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| KNOX DOSS MIDDLE SCHOOL AT DRAKES CREEK - 1338 DRAKES CREEK ROAD -<br>HENDERSONVILLE, TN 37075 | | | 8,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| LITERACY COUNCIL OF SUMNER COUNTY<br>260 W. MAIN STREET, SUITE 111C<br>HENDERSONVILLE, TN 37075 | 58-1559444 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| MARTHA O'BRYAN CENTER<br>711 SOUTH 7TH STREET<br>NASHVILLE, TN 37206 | 62-0477728 | | 50,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| MENDING HEARTS<br>4302 ALBION WAY<br>NASHVILLE, TN 37209 | 73-1697900 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| MIDDLE TENNESSEE COUNCIL-BOY SCOUTS OF AMERICA - P.O. BOX 150409 - NASHVILLE, TN 37215 | 22-1576300 | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| MINNIE PEARL CANCER FOUNDATION<br>310 25TH AVENUE NORTH, SUITE 103<br>NASHVILLE, TN 37203 | 58-1747771 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |

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|---|---|---|---|---|---|---|---|
| MIRIAM'S PROMISE<br>522 RUSSELL STREET<br>NASHVILLE, TN 37206 | 62-1721505 | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| NAACP-NASHVILLE BRANCH<br>1308 JEFFERSON STREET<br>NASHVILLE, TN 37208 | 13-1998814 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| NAMI TENNESSEE<br>1101 KERMIT DRIVE, SUITE 605<br>NASHVILLE, TN 37217 | 58-1679614 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| NASHVILLE ADULT LITERACY COUNCIL<br>4805 PARK AVENUE<br>NASHVILLE, TN 37209 | 58-1488230 | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| NASHVILLE BALLET<br>3630 REDMON STREET<br>NASHVILLE, TN 37029 | 58-1440788 | | 12,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| SUMNER MEDIATION SERVICES<br>600 SMALL STREET, SUITE 102B<br>GALLATIN, TN 37066 | 62-1799062 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| TENNESSEE HISTORICAL SOCIETY<br>305 SIXTH AVENUE NORTH<br>NASHVILLE, TN 37243 | 62-1053507 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| TENNESSEE HISTORY FOR KIDS<br>511 UNION STREET, SUITE 1850<br>NASHVILLE, TN 37219 | 20-1878334 | | 7,500. | 0. | | | TO FURTHER EXEMPT PURPOSE |

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|---|---|---|---|---|---|---|---|
| TENNESSEE SCORE (STATE COLLABORATION ON REFORMING EDUCATION) - 444 ELMINGTON AVENUE, APT. 813 - NASHVILLE, TN 37205 | 62-1471789 | | 25,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| THE NEXT DOOR P.O. BOX 23336 NASHVILLE, TN 37202 | 43-2001774 | | 75,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| VOLUNTEER STATE COLLEGE FOUNDATION 1480 NASHVILLE PIKE GALLATIN, TN 37066 | 58-1863050 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| WATKINS COLLEGE OF ART, DESIGN & FILM - 2298 ROSA L. PARKS BLVD. - NASHVILLE, TN 37228 | 62-0475751 | | 20,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| WAYNE REED CHRISTIAN CHILDCARE CENTER - 11-B LINDSLEY AVENUE - NASHVILLE, TN 37210 | 62-1625142 | | 15,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| YOUTH ENCOURAGEMENT SERVICES 521 MCIVER STREET NASHVILLE, TN 37211 | 62-0570681 | | 30,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| YOUTH SPEAKS NASHVILLE 1704 CHARLOTTE AVENUE, SUITE 200 NASHVILLE, TN 37203 | 26-3547391 | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| CENTERSTONE COMMUNITY MENTAL HEALTH CENTER - NASHVILLE, TN 37203 | | | 40,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |

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|---|---|---|---|---|---|---|---|
| HEARING BRIDGE<br>415 4TH AVE SOUTH<br>NASHVILLE, TN 37201 | 62-0498798 | | 10,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| PORTLAND AREA LIBRARY | | | 200,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| ROBERSTON COUNTY EDUCATION INITIATIVE - NASHVILLE, TN 37203 | | | 40,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| SYNERGY NEIGHBORHOOD YOUTH DEVELOPMENT PROGRAM - NASHVILLE, TN | | | 5,000. | 0. | | | TO FURTHER EXEMPT PURPOSE |
| | | | | | | | |
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SCHEDULE J (Form 990)

Department of the Treasury
Internal Revenue Service

# Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

**2009**

Open to Public Inspection

| Name of the organization | Employer identification number |
|---|---|
| THE MEMORIAL FOUNDATION | 62-1202302 |

## Part I Questions Regarding Compensation

| | | Yes | No |
|---|---|---|---|
| **1a** | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.<br>☐ First-class or charter travel ☐ Housing allowance or residence for personal use<br>☐ Travel for companions ☐ Payments for business use of personal residence<br>☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees<br>☐ Discretionary spending account ☐ Personal services (e.g., maid, chauffeur, chef) | | |
| **b** | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain **1b** | | |
| **2** | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? **2** | | |
| **3** | Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply.<br>☐ Compensation committee ☐ Written employment contract<br>☐ Independent compensation consultant ☐ Compensation survey or study<br>☐ Form 990 of other organizations ☒ Approval by the board or compensation committee | | |
| **4** | During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: | | |
| **a** | Receive a severance payment or change-of-control payment? **4a** | | X |
| **b** | Participate in, or receive payment from, a supplemental nonqualified retirement plan? **4b** | | X |
| **c** | Participate in, or receive payment from, an equity-based compensation arrangement? **4c** | | X |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | |
| | **Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.** | | |
| **5** | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: | | |
| **a** | The organization? **5a** | | X |
| **b** | Any related organization? **5b** | | X |
| | If "Yes" to line 5a or 5b, describe in Part III. | | |
| **6** | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: | | |
| **a** | The organization? **6a** | | X |
| **b** | Any related organization? **6b** | | X |
| | If "Yes" to line 6a or 6b, describe in Part III. | | |
| **7** | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III **7** | | X |
| **8** | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53 4958-4(a)(3)? If "Yes," describe in Part III **8** | | X |
| **9** | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? **9** | | |

**Part II** **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use Schedule J-1 if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

| (A) Name | | (B) Breakdown of W-2 and/or 1099-MISC compensation | | | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|---|---|---|---|---|---|---|---|---|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | | | | |
| J.D. ELLIOTT | (i) | 264,503. | 0. | 0. | 0. | 50,193. | 314,696. | 0. |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
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| | (ii) | | | | | | | |
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| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |

SCHEDULE O (Form 990)

Department of the Treasury
Internal Revenue Service

# Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.
▶ Attach to Form 990.

OMB No. 1545-0047

**2009**

Open to Public Inspection

Name of the organization
THE MEMORIAL FOUNDATION

Employer identification number
62-1202302

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

TO NONPROFIT ORGANIZATIONS. THE FOUNDATION RESPONDS TO DIVERSE COMMUNITY NEEDS, ASSISTING AGENCIES THAT FOCUS ON: HEALTH, HUMAN AND SOCIAL SERVICES, EDUCATION, SENIOR CITIZENS, YOUTH AND CHILDREN, COMMUNITY SERVICES, AND SUBSTANCE ABUSE PROGRAMS.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

AND CHILDREN, COMMUNITY SERVICES, AND SUBSTANCE ABUSE PROGRAMS.

FORM 990, PART VI, SECTION B, LINE 11: THE 990 WAS REVIEWED BY THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS AND WAS REPORTED TO THE BOARD BY THE BOARD CHAIRMAN AND MADE AVAILABLE TO EACH MEMBER FOR REVIEW. IF BOARD MEMBERS HAVE QUESTIONS, THEY ARE BROUGHT TO THE ATTENTION OF THE PRESIDENT AND EXECUTIVE COMMITTEE BY OCTOBER 31, 2010.

FORM 990, PART VI, SECTION B, LINE 12C: THE CONTRACT OF INTEREST POLICY IS REVIEWED ANNUALLY AND A CONFLICT OF INTEREST FORM IS SIGNED AT EACH COMMITTEE MEETING IF IT APPLIES TO ANY GRANTS THAT ARE BEING CONSIDERED.

FORM 990, PART VI, SECTION B, LINE 15: THE EXECUTIVE COMMITTEE REVIEWS THE CEO'S PERFORMANCE AND THEN THE CEO WILL RECEIVE THE SAME PERCENT OF COMPENSATION INCREASE AS THE ORGANIZATION'S EMPLOYEES. THE COMPENSATION O F OTHER OFFICERS OR KEY EMPLOYEES OF THE ORGANIZATION IS DETERMINED AFTER A PERFORMANCE REVIEW BY THE CEO.

FORM 990, PART VI, SECTION C, LINE 19: THE CONFICT OF INTEREST, GOVERNING

SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

# Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.
▶ Attach to Form 990.

OMB No 1545-0047

**2009**

Open to Public Inspection

Name of the organization
THE MEMORIAL FOUNDATION

Employer identification number
62-1202302

DOCUMENTS, AND FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990. PART XI, LINE 2C

THE ORGANIZATION'S REVIEW PROCESS OF THE AUDITED FINANCIALS HAS NOT CHANGED FROM 2008.

**SCHEDULE R** (Form 990)
Department of the Treasury
Internal Revenue Service

**Related Organizations and Unrelated Partnerships**

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.**

▶ **Attach to Form 990.** ▶ **See separate instructions.**

OMB No 1545-0047

**2009**

**Open to Public Inspection**

**Name of the organization**
THE MEMORIAL FOUNDATION

**Employer identification number**
62-1202302

**Part I** **Identification of Disregarded Entities** (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

| (a) Name, address, and EIN of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|---|---|---|---|---|---|
| | | | | | |
| | | | | | |
| | | | | | |

**Part II** **Identification of Related Tax-Exempt Organizations** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity |
|---|---|---|---|---|---|
| COMMUNITY HEALTH SERVICES - 62-1002833<br>100 BLUEGRASS COMMONS BLVD. SUITE 320<br>HENDERSONVILLE, TN 37075 | PROVIDE HOME HEALTH CARE PATIENTS OF NASHVILLE MEMORIAL HOSPITAL | TENNESSEE | 501(C)(3) | 509(A)(3), TYPE I | |
| MEDICAL CREDIT CLEARING - 62-1496205<br>100 BLUEGRASS COMMONS BLVD. SUITE 320<br>HENDERSONVILLE, TN 37075 | ADMINISTRATIVE AND COLLECTION OF HOSPITAL & OTHER NOT-FOR-PROFIT | TENNESSEE | 501(C)(3) | 509(A)(3), TYPE I | |
| NASHVILLE MEMORIAL OUTREACH - 62-1184888<br>100 BLUEGRASS COMMONS BLVD. SUITE 320<br>HENDERSONVILLE, TN 37075 | PROVIDE MEDICAL ASSISTANCE TO THE PUBLIC | TENNESSEE | 501(C)(3) | 509(A)(3), TYPE I | |
| NASHVILLE MEMORIAL HOSPITAL<br>100 BLUEGRASS COMMONS BLVD. SUITE 320<br>HENDERSONVILLE, TN 37075 | ADMINISTRATION OF INSURANCE AND RETIREMENT PLANS AFTER SALE OF HOSPITAL | TENNESSEE | 501(C)(3) | 170(B)(1)(A)(I | |

**Part III** **Identification of Related Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproportionate allocations? Yes | (h) No | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General or managing partner? Yes | (j) No |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
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**Part IV** **Identification of Related Organizations Taxable as a Corporation or Trust** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (d) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership |
|---|---|---|---|---|---|---|---|
| MEMORIAL COMPANIES, INC - 62-1174554<br>100 BLUEGRASS COMMONS BLVD., SUITE 320<br>HENDERSONVILLE, TN 37075 | LEASING OFFICE & RETAIL SPACE | TN | | C CORP | 0. | 0. | 100% |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

**Part V Transactions With Related Organizations** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, or 36.)

| **Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | Yes | No |
|---|---|---|---|
| 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | | | |
| a Receipt of **(i)** interest **(ii)** annuities **(iii)** royalties or **(iv)** rent from a controlled entity | 1a | | X |
| b Gift, grant, or capital contribution to other organization(s) | 1b | | X |
| c Gift, grant, or capital contribution from other organization(s) | 1c | X | |
| d Loans or loan guarantees to or for other organization(s) | 1d | | X |
| e Loans or loan guarantees by other organization(s) | 1e | | X |
| f Sale of assets to other organization(s) | 1f | | X |
| g Purchase of assets from other organization(s) | 1g | | X |
| h Exchange of assets | 1h | | X |
| i Lease of facilities, equipment, or other assets to other organization(s) | 1i | | X |
| j Lease of facilities, equipment, or other assets from other organization(s) | 1j | | X |
| k Performance of services or membership or fundraising solicitations for other organization(s) | 1k | | X |
| l Performance of services or membership or fundraising solicitations by other organization(s) | 1l | | X |
| m Sharing of facilities, equipment, mailing lists, or other assets | 1m | | X |
| n Sharing of paid employees | 1n | | X |
| o Reimbursement paid to other organization for expenses | 1o | | X |
| p Reimbursement paid by other organization for expenses | 1p | | X |
| q Other transfer of cash or property to other organization(s) | 1q | | X |
| r Other transfer of cash or property from other organization(s) | 1r | | X |

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

| | (a) Name of other organization(s) | (b) Transaction type (a-r) | (c) Amount involved |
|---|---|---|---|
| (1) | RECEIVED GRANT CONTRIBUTION FROM THE NASHVILLE MEMORIAL HOSPITAL | C | 1,178,456. |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |

**Part VI Unrelated Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Are all partners section 501(c)(3) organizations? Yes | (d) No | (e) Share of end-of-year assets | (f) Disproportionate allocations? Yes | (f) No | (g) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | (h) General or managing partner? Yes | (h) No |
|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | | | |
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- If you are filing for an **Additional (Not Automatic) 3-Month Extension, complete only Part II** and check this box ▶ [X]

**Note.** Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.

- If you are filing for an **Automatic 3-Month Extension, complete only Part I** (on page 1).

**Part II** **Additional (Not Automatic) 3-Month Extension of Time.** Only file the original (no copies needed).

| Type or print<br>File by the extended due date for filing the return See instructions | Name of Exempt Organization | Employer identification number |
|---|---|---|
| | THE MEMORIAL FOUNDATION | 62-1202302 |
| | Number, street, and room or suite no. If a P.O. box, see instructions<br>100 BLUEGRASS COMMONS BLVD., NO. 320 | For IRS use only |
| | City, town or post office, state, and ZIP code. For a foreign address, see instructions.<br>HENDERSONVILLE, TN 37075 | |

**Check type of return to be filed** (File a separate application for each return):

[X] Form 990 [ ] Form 990-EZ [ ] Form 990-T (sec. 401(a) or 408(a) trust) [ ] Form 1041-A [ ] Form 5227 [ ] Form 8870
[ ] Form 990-BL [ ] Form 990-PF [ ] Form 990-T (trust other than above) [ ] Form 4720 [ ] Form 6069

**STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.**

- The books are in the care of ▶ JUDY MILLIKEN - 100 BLUGRASS COMMONS BLVD, SUITE 320 - HENDERSONVILLE, TN 37075
  Telephone No. ▶ 615-822-9499 FAX No. ▶
- If the organization does not have an office or place of business in the United States, check this box ▶ [ ]
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box ▶ [ ] If it is for part of the group, check this box ▶ [ ] and attach a list with the names and EINs of all members the extension is for.

4 I request an additional 3-month extension of time until NOVEMBER 15, 2010.

5 For calendar year 2009, or other tax year beginning _____, and ending _____.

6 If this tax year is for less than 12 months, check reason: [ ] Initial return [ ] Final return [ ] Change in accounting period

7 State in detail why you need the extension
TAXPAYER IS AWAITING INFORMATION FROM THIRD PARTIES.

| | | | | |
|---|---|---|---|---|
| 8a | If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. | 8a | $ | |
| b | If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868. | 8b | $ | |
| c | **Balance Due.** Subtract line 8b from line 8a Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. | 8c | $ | N/A |

## Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form

Signature ▶ E.R. Dunlap Title ▶ CPA Date ▶ 8/11/2010



923832
05-26-09

Form **8868**
(Rev April 2009)
Department of the Treasury
Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

▶ File a separate application for each return.

OMB No. 1545-1709

- If you are filing for an **Automatic 3-Month Extension, complete only Part I** and check this box ▶ [X]
- If you are filing for an **Additional (Not Automatic) 3-Month Extension, complete only Part II** (on page 2 of this form).

**Do not complete Part II unless** you have already been granted an automatic 3-month extension on a previously filed Form 8868

**Part I** **Automatic 3-Month Extension of Time.** Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete Part I only ▶ [ ]

*All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.*

**Electronic Filing (e-file).** Generally, you can electronically file Form 8868 if you want a 3-month automatic extension of time to file one of the returns noted below (6 months for a corporation required to file Form 990-T). However, you cannot file Form 8868 electronically if (1) you want the additional (not automatic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or consolidated Form 990-T. Instead, you must submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic filing of this form, visit *www.irs.gov/efile* and click on *e-file for Charities & Nonprofits.*

| **Type or print** | Name of Exempt Organization | **Employer identification number** |
|---|---|---|
| File by the due date for filing your return See instructions | THE MEMORIAL FOUNDATION | 62-1202302 |
| | Number, street, and room or suite no. If a P.O. box, see instructions.<br>100 BLUEGRASS COMMONS BLVD., NO. 320 | |
| | City, town or post office, state, and ZIP code. For a foreign address, see instructions.<br>HENDERSONVILLE, TN 37075 | |

**Check type of return to be filed**(file a separate application for each return):

| | | |
|---|---|---|
| [X] Form 990 | [ ] Form 990-T (corporation) | [ ] Form 4720 |
| [ ] Form 990-BL | [ ] Form 990-T (sec 401(a) or 408(a) trust) | [ ] Form 5227 |
| [ ] Form 990-EZ | [ ] Form 990-T (trust other than above) | [ ] Form 6069 |
| [ ] Form 990-PF | [ ] Form 1041-A | [ ] Form 8870 |

- The books are in the care of ▶ JUDY MILLIKEN - 100 BLUGRASS COMMONS BLVD, SUITE 320 - HENDERSONVILLE, TN 37075
  Telephone No. ▶ 615-822-9499 FAX No. ▶
- If the organization does not have an office or place of business in the United States, check this box ▶ [ ]
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box ▶ [ ]. If it is for part of the group, check this box ▶ [ ] and attach a list with the names and EINs of all members the extension will cover.

1 I request an automatic 3-month (6-months for a corporation required to file Form 990-T) extension of time until AUGUST 15, 2010, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
▶ [X] calendar year 2009 or
▶ [ ] tax year beginning _____, and ending _____.

2 If this tax year is for less than 12 months, check reason: [ ] Initial return [ ] Final return [ ] Change in accounting period

| | | | |
|---|---|---|---|
| 3a | If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. | 3a | $ |
| b | If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. | 3b | $ |
| c | **Balance Due.** Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. | 3c | $ N/A |

**Caution.** If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

The Memorial Foundation
EIN: 62-1202302
December 31, 2009
Form 990, Schedule A, Part IV-A, Line 26f

The Memorial Foundation (the "Foundation") is a publicly supported organization within the meaning of I.R.C. § 170(b)(1)(A)(vi). While the Foundation did not reach the 33⅓ percent public support test under Treasury Regulations § 1.170A-9(e)(2) for 2009,[1] it did satisfy the facts and circumstances test under Treasury Regulations § 1.170A-9(e)(3).

For years 2003, 2004, 2005, 2006, 2007, 2008, and 2009 the Foundation's public support percentage was, 29.0282%, 21.0607%, 16.7969%, 16.7168%, 19.1934%, 15.7396% and 19.0088% respectively. Although each year it is below 33⅓ percent,[2] they still greatly exceed the minimum 10 percent of public support required under the facts and circumstances test. Despite the decline in the Foundation's public support percentage each year, it is expected that for 2009 and the years following, the Foundation's public support percentage will equal or exceed 10 percent as result of additional contributions. For all years prior to 2001, the Foundation easily met the 33⅓ percent public support test.

The Foundation's public support percentage has decreased each year because a high percentage of its support came from investment income on endowment funds. These endowment funds were contributed by Nashville Memorial Hospital, Inc., a Tennessee non-profit hospital that is tax-exempt under I.R.C. § 501(c)(3) ("the Hospital"). The Hospital contributed the funds to the Foundation, with the approval of the Attorney General of the State of Tennessee, in connection with its dissolution. The Foundation was not funded by a small group of individuals, and, in fact, no disqualified persons have contributed to the Foundation. The Foundation receives contributions from the Hospital, and will continue to do so as the Hospital completes its dissolution process and is able to transfer funds that are no longer restricted for legal and liability purposes.

Since formation, the Foundation has been governed by a large blue-ribbon Board of Trustees (the "Board").[3] The Board currently consists of twenty-one prominent community and civic leaders that represent a broad cross-section of the views and interests of the public. These individual have demonstrated experience in civic and charitable causes and have knowledge of business affairs that are required to effectuate the charitable purposes of the Foundation. The Board members are not compensated for their services.

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[1] The 2003 public support percentage was calculated using the Foundation's aggregate support generated during January 1, 1999 through December 31, 2002; 2004 using the aggregate support generated during January 1, 2000 through December 31, 2003; 2005 using January 1, 2001 through December 31, 2004; 2006 using January 1, 2002 through December 31, 2005, 2007 using January 1, 2003 through December 31, 2006; 2008 using January 1, 2004 through December 31, 2007 as required by Treas. Reg. § 1.170A-9(e)(4).

[2] *See* Form 990, Schedule A, Part IV-A, Line 26f for each respective year.

[3] *See* Form 990, Part V.

During 2003, 2004, 2005, 2006, 2007, 2008 and 2009 at the direction and under the supervision of the Board, the Foundation provided $3,779,790, $6,635,647, $7,443,418, $7,933,005, $11,255,052, 5,688,457, and $6,542,944 respectively, in grants and charitable contributions to approximately 200 charitable organizations located throughout Middle Tennessee each year.[4] Many of these organizations rely heavily on the Foundation for funding. Because the Foundation disperses funds to numerous community organizations with a wide-variety of charitable purposes, it attracts attention from the general public, increasing not only the public's awareness of the Foundation, but also of these recipient organizations. This awareness and goodwill in the community will benefit the Foundation if it establishes additional fund-raising activities in the future. Based on all the facts and circumstances described above, the Foundation should continue to qualify as a publicly supported organization under Treasury Regulations § 1.170A-9(e)(3).

[4] See attached listing of grant recipients.