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Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545 0047

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

	For the	e 2009 calend	dar year, d	or tax year beginning	, 2009, a	and endin	g			,	
В	Check if	applicable		C Name of organization				D Employ	er Identi	fication Number	
	Add	fress change	Please use IRS label	REDF				54-2	21321	153	
	<b>—</b>	ne change	or print or type	Number and street (or P O box if mail is not delivered	to street add	ir) Room/sı	uite	E Telepho			
	Ħ	al return	See specific	631 Howard Street		320		(415	5) 56	61-6677	
	Ħ	mination	Instruc- tions	City, town or country	State 2	ZIP code + 4		\ 11.	3, 30	31_0077	
	Ħ	ended return	dons	San Francisco		94105		<b>G</b> Gross re	¢	867,028	
	$\vdash$	olication pending	F Name a	nd address of principal officer	ÇA		H(a) is this :	group retur			$\overline{}$
		mication pending		·	(7)			affiliates incl		Yes Yes	X No
_	T			avits 631 Howard Street San Franci		94103		attach a list		tructions)	□ 140
<u> </u>		exempt statu			1) or	527					
<u>1</u>		-	w.redf					exemption nu			
K			X Corpora	tion Trust Association Other►	L Ye	ar of Format	ion 2003	3   Mis	State of le	egal domicile CA	
Pa	art I	Summa		<del></del>							
				anization's mission or most significant activiti					d_pat	thways	
é	-	to embro	yment_	<u>for peoplé facing the greate</u> :	st_bar	riers_	to wor	<u>K</u>			
ш	_	- <b></b>		- <b></b>							. – – –
Activities & Governance					<u>_</u>			<del></del>			
ĝ				f the organization discontinued its operations	or dispos	sed of mor	e than 25	% of its a		^	
প্র				pers of the governing body (Part VI, line 1a) voting members of the governing body (Part	\/  line 1	h)			3 9		
Ę				vees (Part V, line 2a)	V1, IIIIC 11	0,			$\rightarrow$	20	
Ę	6 7	Total number	of volunte	eers (estimate if necessary)					_	15	
ĕ				usiness revenue from Part VIII, Icolumn (C), i	ne 12				7a		0.
	b N	Net unrelated	business	taxable income from Form 990-T, line 34					7b		
							D	rior Year		Current Ye	
	8 (	Contributions	and-oran	s (Part VIII, line 1h)				,339,3	59		,518.
Revenue				ue (Part VIII, line 2g)			_	<u> </u>	757.		798.
7	18	avestment in	come (Ra	t VIII, column (A), lines 3, 4, and 7d)				101,2	85.		712.
\≝.	11-0	other revenue	e (Part\₩	column (A), lines 5, 6d, 8c, 9c, 10c, and 11	e)						<u>, , , , , , , , , , , , , , , , , , , </u>
1	12 . ]	[otal wewennine	H) add Iv	es 8 through 11 (must equal Part VIII, column	ı (A), lıne	12)	1	,440,6	44.	867.	,028.
22	13 A	Hants and su	mılar am	Lints paid (Part IX, column (A), lines 1-3)				683,2			,890.
10	\14 €			nembers (Part IX, column (A), line 4)							
- 1	15.08	Me Me	Compen	sation, employee benefits (Part IX, column (A	) lines 5.	-10)	1	,195,9	53	1,430,	946
ses				g fees (Part IX, column (A), line 11e)	,,,	,		, 1,0,0	33.	1,130,	7310.
Expenses					222						i
Ω				ses (Part IX, column (D), line 25) ►		3,660.	ļ			-	
	I			(, column (A), lines 11a-11d, 11f-24f)				921,8			,198.
				es 13-17 (must equal Part IX, column (A), lin	e 25)			<u>,801,0</u>		2,652,	
_	19 F	Revenue less	expenses	Subtract line 18 from line 12			-1	<u>,360,4</u>	55.	-1,785,	,006.
500	1						Begin	ning of Y	ear	End of Ye	ar_
Assets or Balancos		Total assets (					6	<u>,1</u> 69,4	97.	4,425,	,641.
Net A Fund	21 T	Total liabilities	s (Part X,	line 26)				63 <b>,</b> 1	21.	104,	,271.
		let assets or	fund bala	nces Subtract line 21 from line 20			6	,106,3	76.	4,321,	,370.
Pa	art II	Signatu	<u>ire Bloc</u>	<u>k</u>							
		Under penalties	of penjury,	declare that I have examined this return, including accompa Declaration of preparer (other than officer) is based on all in	nying schedi	ules and stati	ements, and	to the best of	of my kno	wledge and belief, i	t is
			na complete	Declaration of preparer (other than officer) is based on all if	irormation or	wnich prepa	rer has any i	knowledge		_	
Sig	gn	<b>▶</b>	Cás	la Davits				6-9	1-10	9	
He	re	Signature of	of officer				Dat	e		·	
		▶	CA	2LA JAVITS, Presid	ent	_					
		Type or pri	nt name and	title		-					
					Dat	te		eck if	Pre	eparer's identifying r e instructions)	number
Pa		Prenarer's		arl M. arntzen ()	A 1	2-24	sel en	if- nployed ►	$\mathbb{Z}^{1}$	c	
Pro		Preparer's signature		in m. or anger,	1 0		10		7		
	rer's	Firm's name (o	r CARI	M. ARNTZEN, CPA				_			
Ùs		yours if self employed),		MBER DR			EI	N Þ			
On	ııy	address, and ZIP + 4		FRANCISCO CA	94131	-1624	·		(415	) 285-888	<del></del>
Mar	v the IP	<del></del>				1024		ione no	(4I)	· — —	_
				orth the preparer shown above? (see instruction							No
BA.	a rort	rivacy Act a	nu raper	work Reduction Act Notice, see the separate	instructio	ons.		TEEA0101	07/20/0	9 Form <b>990</b>	J (2009)

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Form	990 (20		REDF	54-21	3215	3		Page 2
Par	t III	Sta	atement of Program Service Accomplishments					
1	Briefly	descri	ribe the organization's mission					
	REDF	cre	eates jobs and pathways					
	to e	mplo	oyment for people facing the greatest barriers to work.					
2	Did the	organ	inization undertake any significant program services during the year which were not listed on the	e prior				
	Form 9	990 or	· 990-EZ?			Yes	X	No
	If 'Yes,	,' desc	cribe these new services on Schedule O					
3	Did the	e organ	inization cease conducting, or make significant changes in how it conducts, any program service	es?		Yes	X	No
	If 'Yes,	,' desc	cribe these changes on Schedule O					
4	Describ	be the	e exempt purpose achievements for each of the organization's three largest program services by	expense	s Sec	tion 5	01(c)(	3)
			4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and a ind revenue, if any, for each program service reported	llocations	to oth	ers, th	ie tota	ıl
	опропа	505, ui	into revenue, in unity, for each program estimate reported					
				· · · · · ·				
4 a	(Code		) (Expenses \$ 918,786. including grants of \$ 384,790.) (Re					<u>0.</u> )
			io Relationships: REDF funds and supports nonprofit organi					
			nds-on, engaged partnership. The portfolio organizations o		<u>l</u>			<b>_</b>
	oper	<u>ate</u>	social enterprises to employ individuals with barriers to	work.				
						<b>-</b>		
							<b>_</b>	
						- <b></b> .		
		<b>-</b>						
				<del>_</del> .		<b>-</b> .		
		<b>-</b>						
41	(Code		) (Expenses \$ 503,697. including grants of \$ 5,100.) (Re	evenue	Ś			0.)
	•		dvancement: REDF seeks to advance the fields of social ent					
			ce development and venture philanthropy in order to:	2-2				
			ore effective social enterprise and workforce development					<del>_</del>
			te_more, and more_sound, philanthropic funding of employmen	t stra	tegi	es		
			fy "breakthrough" approaches that could significantly incre				 -	
	_ = = = =			======	<u> </u>			
					<b>-</b> -			
				<b>-</b>				
							<b>-</b>	
40	: (Code		) (Expenses \$118,858. including grants of \$26,000_) (Re					0.)
			ng Social Enterprise Leaders REDF, through its Farber Program, places MBA					
			ts portfolio organizations simultaneously providing REDF and its portfolio or					
	prov	<u>ridir</u>	ng students and graduates with a path way towards careers that t	focus (	on so	cial	_cha	inge .
		- <b></b>						
						<b>-</b>		
				<b>-</b> -			<b>-</b>	<b>-</b>
40			am services (Describe in Schedule O)					
	(Exper		\$ 395,018. including grants of \$ 64,000 ) (Revenue \$			0 .	. )	
4 6	Total p	orogra	am service expenses ► 1,936,359.					

Form 990 (2009) REDF
Part IV Checklist of Required Schedules

•			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	x	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		<u>x_</u>
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If 'Yes,' complete Schedule C, Part II	4		_x_
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If 'Yes,' complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6_		_x_
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II	7		_x_
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8		<u>x</u> _
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If 'Yes,' complete Schedule D, Part IV</i>	9		Х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If 'Yes,' complete Schedule D, Part $V$	10		Х
11	Is the organization's answer to any of the following questions 'Yes'? If so, complete Schedule D, Parts VI, VIII, IX, or $X$ as applicable	11	Х	
•	Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	,		
•	Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16° If 'Yes,' complete Schedule D, Part VII		,	i
•	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16° If 'Yes,' complete Schedule D, Part VIII	-	·	1
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX			,
•	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	-		1
	Pold the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 487 If'Yes,' complete Schedule D, Part X			
12	Did the organization obtain separate, independent audited financial statement for the tax year? If 'Yes,' complete Schedule D, Parts XI, XII, and XIII	12	Х	
12	Was the organization included in consolidated, independent audited financial statement for the tax vear? If 'Yes,' completing Schedule D, Parts XI, XII, and XIII is optional Yes No		`	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		X
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
t	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If 'Yes,' complete Schedule F, Part I	14b		<u> </u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Part II	15		<u>x</u> _
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Part III	16		_X_
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I	17		_X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III	10		
20	Did the organization operate one or more hospitals? If 'Yes,' complete Schedule H	19 20		X X 

Form 990 (2009) REDF
Part IV Checklist of Required Schedules (continued)

,			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2° If 'Yes,' complete Schedule I, Parts I and III	22		х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i>	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,'go to line 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		x
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection comittee member, or to a person related to such an individual? If 'Yes,' complete Schedule L, Part III	27		х
28	Was the organization a party to a business transation with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		x
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule $M$	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If 'Yes,' complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1	34		х
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line $2$	35		х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	х	
BAA		Form	990	(2009)

Part V Statements Regarding Other IRS Filings and Tax Compliance			
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		Yes	No
1a Enter the number reported in Box 3 of form 1096, Annual Summary and Transmittal of U S Information Returns Enter -0- if not applicable	21		
b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b	0	1	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable ga (gambling) winnings to prize winners?	aming 1 c	X	
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return  2a	20 ( 7.8	,	19 - 17 19 Aug.
2b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		' '
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instruction	าร)	V 1	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		X
<b>b</b> If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O	3 b		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority of financial account in a foreign country (such as a bank account, securities account, or other financial account)?	over, a		Х
<b>b</b> If 'Yes,' enter the name of the foreign country	1.7	-	ŀ
See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5 a		Х
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		Х
c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prof Tax Shelter Transaction?	nibited 5 c	:	
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	ation 6a	х	
<b>b</b> If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts deductible?	were not 6b	Х	
7 Organizations that may receive deductible contributions under section 170(c).	F14		1:
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and provided to the payor?	services 7a	X	
<b>b</b> If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7 b	-	<del>                                     </del>
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required Form 8282?			Х
d If 'Yes,' indicate the number of Forms 8282 filed during the year 7d		<u> </u>	,
e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	<b>7</b> g		
h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as requir	ed? 7h		
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. [ supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess busines holdings at any time during the year?	Old the		X
9 Sponsoring organizations maintaining donor advised funds.	-	-	<del>  ^-</del>
a Did the organization make any taxable distributions under section 4966?	9a		X
<b>b</b> Did the organization make any distribution to a donor, donor advisor, or related person?	9 b	+	X
10 Section 501(c)(7) organizations. Enter	3.5	1	- A
a Initiation fees and capital contributions included on Part VIII, line 12			l ,
b Gross Receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10b			
11 Section 501(c)(12) organizations. Enter	<del></del> ,		
a Gross income from other members or shareholders			
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	-		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		-
b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year 12b		<del></del>	<del>'</del> ,

Part VI Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Sec	tion A.	Governing	g Body	and I	<u> Ilana</u>	geme	nt	<u> </u>											
												_						Yes	No
1 a	Enter the	number of vo	oting me	mbers o	of the ç	joverni	ng bod	У					1 a	9				ئے ، '	
b	Enter the	number of vo	oting me	mbers t	hat are	ındep	endent						1 b	8			اةٍ ،	المراز الم	i -
2	Did any officer, d	officer, directo irector, trustee	r, truste e or key	e, or ke employ	y empl ee <sup>9</sup>	oyee h	ave a f	amily re	elations	ship or a	a busine	ss rel	ations	ship wit	h any ot	her	ر 2	يريي المريدة	Х
3		rganization de s, directors or												he direc	ct superv	vision	3		Х
4	Did the c	rganization m	ake any	signific	ant ch	anges f	to its oi	rganıza	tional d	ocumer	nts						4		Х
	since the	prior Form 99	90 was f	ıled?		_													
5	Did the c	rganization be	ecome a	ware du	iring th	ne year	of a m	aterial	diversio	n of the	e organi	zatıor	n's as	sets?			5		_X
6	Does the	organization	have me	mbers	or stoc	:kholde	rs?										6		X
7 a	Does the	organization g body?	have me	embers,	stockh	nolders	, or oth	ier pers	ons wh	o may e	elect one	e or m	nore r	nember	s of the		7a		X
b	Are any	decisions of th	ne gover	ning boi	dy sub	ject to	approv:	al by m	embers	s, stockh	nolders,	or otl	her pe	ersons?			7b		X
8	Did the o	organization co	ontempo	raneous	ly doc	ument	the me	etings l	held or	written	actions	undei	rtaker	during	the yea	r by			}
а		erning body?															8a	X	L 31
	•	nmittee with a	authority	to act c	n beha	alf of th	ne gove	ernina b	odv?							ŀ	8b	X	
9	Is there a	any officer, dir tion's mailing	rector or	trustee	, or ke	v empl	ovee lis	sted in I	Part VII	, Section	n A, wh	no car	not b	e reach	ed at the	e	9		x
Sec		Policies						_					regu	ired h	y the Ir	aternal			
	nue Code		(11113	00000	,, D,	cques	7.5 1111	omiai	ioii al	out po	)110103	1101	rega	nca b	y tine ii	nerriar			
110 10																		Yes	No
10 a	Does the	organization	have lo	al chac	ters. b	ranche	s. or af	ffiliates	7								10a	103	X
	If 'Yes.'	does the organ	nization	have wr	ritten p	olicies	and pr	ocedure	es gove	rning th	ne activi	ties o	f such	chapte	rs, affili	ates,	10b		
11		organization p		•						•		nady t	efore	filina tl	ne form?	,	11	Х	
		ın Schedule (								•	_			ming a	10 101111		<u> </u>		<del>'</del> ;
		organization		-	•	-	•					11 330					12a	х	<u> </u>
		ers, directors						-	. •			rests	that c	ould aiv	e rise		-124		_
,	to conflic		regulari	ע אחל רי	nnsiste	ently ma	onitor a	and enfo	orce coi	moliano	e with th	he no	licv?	If 'Yes '	describi	e in	12b	X	
	Schedule	organization O how this is	s done	y and co	<i>/</i> 1015(C	THOS THE	J. 11.CO. U	ina cine	3100 001	прпапс	C WIGH G	ic po	iicy -	,,,,,	describe	- 111	12c	Х	
13	Does the	organization	have a	written v	vhistle	blower	policy?	,									13	Х	
14	Does the	organization	have a	written d	docume	ent rete	ention a	and des	truction	policy?	,						14	Х	ļ
15	Did the persons,	process for det comparability	terminin / data, a	g compe	ensatio	on of th aneous	e follov substa	ving pe antiation	rsons II	nclude a deliber	a review ation ar	and a	appro	val by 1.	ndepend	lent			"
a	The orga	ınızatıon's CE(	O, Exec	utive Dir	ector,	or top	manag	ement d	official								15a	Χ	
t	Other off	icers of key e	mployee	s of the	organ	nzation											15 b	Х	
	If 'Yes' to	o line 15a or 1	15b, des	cribe thi	e proce	ess in S	Schedu!	le O (S	See inst	ructions	s )						,	,	1
16 a	Did the o	organization in ring the year?	ivest in,	contribi	ıte ass	ets to,	or part	licipate	іп а јоі	nt ventu	are or si	mılar	arran	gement	with a t	axable	<u>ن</u> 16a		x
ł	If 'Yes,' I	has the organi enture arrange	ization a	dopted	a writte	en poli	cy or pr	rocedur	e requi	ring the	organiz	zation	to ev	aluate i	ts partic	ipation		-	
	status w	th respect to s	such arr														16b		<u> </u>
$\overline{}$		Disclosur																	
17	List the s	states with wh	iich a co	py of th	s Forn	n 990 is	s requir	red to b	e filed	► <u>Ca</u> :	<u>lifor</u>	n <u>ia</u>					- <b>-</b> -	- <b></b>	- <b>-</b> -
18	inspection	6104 requires on Indicate ho	an orga w you n	nake the	ese ava	ailable	orms 1 Check	all that	apply		able), 9	90, aı	nd 99	0-T (50°	l(c)(3)s	only) ava	allable	e for p	ublic
	_	website	لــا	Anothe					Jpon re	•									
19	statemer	ın Schedule ( nts available to	o the pu	blic		•	-			_	_						•		ncıal
		e name, physic												and rec	ords of t	he organ	ıızatıo	n	
,	<u>Vanes</u>	<u>sa Collin</u>	ns,_RE	DF 6	31 How	ard Str	eet, Su	11 te 320	Sar	Fran	<u>cisco</u>	,c	<u>A</u>	9410	5	(4	<u>15) 5</u>	61-	<u>6677</u>

#### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Part VII **Employees, and Independent Contractors**

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organizations's tax year Use Schedule J-2 if additional space is needed
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees. See instructions for definition of 'key employees.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did no		ate a	ny c	urre	nt o	fficer,	dire	ctor, or trustee		
(A)	(B) (c) Average Position (check all that a							(D)	(E)	(F)
Name and Title	Average hours per week	or director	राज्यामान्याची स्थानीस		all Key employee	ap Highest connectsated	S Counter	Reportable compensation from the organization (W 2/1099-MISC)	Reportable compensation from related organizations (W 2/1099 MISC)	Estimated amount of other compensation from the organization and related organizations
George R. Roberts										
Board Chair	1.00	_ <u>X</u> _	ļ.,					0.	0.	0.
Stuart DavidsonSecretary/Treasurer	1.00	х						0.1	0.	0.
Lande Ajose										
Board Member	1.00	_X				<u> </u>		0.	0	0.
Harris Barton	1 00	v								
Board Member	1.00	_X	-	_	-		_	0.	0.	0.
Elizabeth Y. A. Ferguson Board Member	1.00	_x						_0	0	0.
Julia I. Lopez						}				
Board Member	1 00	Х						0.	0.	0.
Richard M. Rosenberg										
Board Member	1.00	X						0.	0.	0.
Adam Smith						[				
Board Member	1.00	Х						0	0.	0.
Carla I. Javits			}		1	}			_	
President	40.00	<u>X</u>	<b>!</b> —	Х	_		-	166,185.	0	20,128.
Cynthia Gair Managing Director of Programs	40 00					Х_		142,646	_ 0.	9,427.
Eun K Kim Portfolio Director	40 00					X		120,485.	0.	13,200.
Oliver Trimiew								,		
Director, Fund and Business Development	40.00				L	Х_	_	110,886	0.	7,351.
			<u> </u>			<u> </u>	<u> </u>			
			T		-					
						<u> </u>				
						i I				

Form <b>990</b> (2009) REDF			_						54-21321	
Part VII   Section A. Officers, Directors, Trust		(ey	Em			es,	an			
、 (A) Name and Title	(B) Average	Posi	tion (	-	c) k all t	that a	(vlaa	(D)	(E)	(F)
ivarne and Title	hours per week		Institutional tru	Officer	Key employee	Highest compensated employee		Reportable compensation from the organization (W 2/1099 MISC)	Reportable compensation from related organizations (W-2/1099 MISC)	Estimated amount of other compensation from the organization and related organizations
								-		ļ. —
			·							_
		-								
					_					
		-								
1 b Total	<u> </u>		!	,			<b></b>	540,202	0	. 50,106.
<ul> <li>Total number of individuals (including but not limited from the organization</li> </ul>	to thos	se lis	sted	abo	ve)	who	rec		100,000 in report	
<ul> <li>3 Did the organization list any former officer, director on line 1a? If 'Yes,' complete Schedule J for such in</li> <li>4 For any individual listed on line 1a, is the sum of representation and related organizations greater the individual</li> <li>5 Did any person listed on line 1a receive or accrue correndered to the organization? If 'Yes,' complete Sch</li> </ul>	ortable nan \$15	con 0,00	nper 0? <i>[</i>	nsatı f 'Ye	ion :	and comp	othe olete	er compensation fi e Schedule J for si	rom uch	Yes No
Section B. Independent Contractors  1 Complete this table for your five highest compensate	_									
compensation from the organization  (A)  Name and business addres		_				_		(В	), (	(C)
ivarrie and dusiness addres	<u> </u>							Description	of Services	Compensation
2 Total number of independent contractors (including l \$100,000 in compensation from the organization ►	out not	limit	ed to	o the	ose	liste	ed al	pove) who receive	d more than	

i ai	( VIII   Statement of Revenue	(A)  Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
CONTRIBUTIONS, GIFTS, GRANTS AND OTHER SIMILAR AMOUNTS	1a Federated campaigns     1a       b Membership dues     1b       c Fundraising events     1c     42,305       d Related organizations     1d       e Government grants (contributions)     1e       f All other contributions, gifts, grants, and similar amounts not included above     1f     741,213       g Noncash contribns included in lins la-lf     \$				
	h Total. Add lines 1a-1f  Business Code	783,518.	1 V .		-
PROGRAM SERVICE REVENUE	2a Honoria and other revenue 900099 b c d	5,798.		0.	0.
OGRA	f All other program service revenue				
- PR	g Total. Add lines 2a-2f	5,798.			- 1,
	<ul> <li>Investment income (including dividends, interest and other similar amounts)</li> <li>Income from investment of tax-exempt bond proceeds</li> <li>Royalties</li> </ul>	77,712.	0.	0.	77,712.
	6a Gross Rents  b Less rental expenses c Rental income or (loss) d Net rental income or (loss)  7a Gross amount from sales of assets other than inventory	- -			
	b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8a Gross income from fundraising events	<b>P</b>	-	-	
OTHER REVENUE	of contributions reported on line 1c)  See Part IV, line 18  b Less direct expenses  c Net income or (loss) from fundraising events				
	9a Gross income from gaming activities See Part IV, line 19  b Less direct expenses  b		-	2	
	c Net income or (loss) from gaming activities	<b>&gt;</b>			
	10a Gross sales of inventory, less returns and allowances a b Less cost of goods sold b			-	
	c Net income or (loss) from sales of inventory	<b>•</b>			
	Miscellaneous Revenue Business Code  11 a				
	d All other revenue			<del> </del>	<del> </del>
	e Total. Add lines 11a-11d	•			-
	12 Total revenue. See instructions	<b>►</b> 867,028.	5,798.	0.	77,712.

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column	(A) but are not required to complete columns (B), (C), and (D).	

Do 1	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	479,890.	479,890.		
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22			,	
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	590,308.	398,044.	109,779.	82,485.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	668,129.	450,519.	124,250.	93,360.
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	9,422.	6,353.	1,752.	1,317
9	Other employee benefits	70,217.	47,348.	13,058.	9,811.
10	Payroll taxes	92,870.	62,622.	17,271	12,977.
11	Fees for services (non-employees)				
ä	a Management				
ı	<b>b</b> Legal	3,929.	2,994.	935.	0.
	Accounting	47,484.	6,243.	41,241.	0.
(	d Lobbying				
	e Prof fundraising svcs See Part IV, In 17 f Investment management fees				
	g Other	189,325.	178,621.	5,906	4,798.
	Advertising and promotion	61,680.	36,584.	5,520.	19,576.
13	- · · · · · · · · · · · · · · · · · · ·	12,420.	8,367.	2,209.	1,844.
14	Information technology	104,837.	76,422.	13,117.	15,298.
15	Royalties		10/, 000		
16	Occupancy	132,586	89,402.	24,657.	18,527.
17	Travel	15,341	11,474.	848.	3,019.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	24,499	17,712.	1,998.	4,789.
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	1,723	0	1,723.	0.
23 24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )	7,663	5,167.	1,425	
	a Equipment rental and maintenance	14,887.	10,038.	2,769.	2,080.
	b Payroll services	32,147.	21,677.	5,978	4,492.
	c Postage and shipping	4,329.	2,708.	747.	874.
	d Printing and publications	5,009	1,651.	0.	3,358.
	e Dues, subscriptions and publications	5,495	2,841.	766	1,888
	f All other expenses	77,844.	19,682.	6,066.	52,096
25	Total functional expenses Add lines 1 through 24f	2,652,034.	1,936,359.	382,015.	333,660.
26	SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational				
BAA	campaign and fundraising solicitation			<u> </u>	Form <b>990</b> (2009)

Pa	<u>ırt X</u>	Balance Sheet			
	•		(A) Beginning of year		<b>(B)</b> End of year
	1	Cash – non-interest-bearing	289,374.	1	741,074.
	2	Savings and temporary cash investments	4,114,704.	2	3,218,347.
	3	Pledges and grants receivable, net	1,711,515.	3	430,083.
	4	Accounts receivable, net	10,310.	4	10,310.
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1))		,	
		and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L		6	_
A S E T S	7	Notes and loans receivable, net		7	
Ē	8	Inventories for sale or use		8	
S	9	Prepaid expenses and deferred charges	21,248.	9	5,206.
	10 a	Land, buildings, and equipment cost or other basis 10a		<i>-</i>	
		Complete Part VI of Schedule D	, , , , , , , , , , , , , , , , , , ,		•
	l b	Less accumulated depreciation 10b	1,725.	10 c	* *
	11	Investments — publicly traded securities	,	11	
	12	Investments – other securities See Part IV, line 11		12	
	13	Investments – program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	20,621.	15	20,621.
	16	Total assets Add lines 1 through 15 (must equal line 34)	6,169,497.	16	4,425,641.
	17	Accounts payable and accrued expenses	63,121.	17	104,271.
	18	Grants payable	05/151.	18	101/2/11
	19	Deferred revenue		19	
Ļ	20	Tax-exempt bond liabilities		20	
Å	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
r F	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II			
Ť		of Schedule L	· ·	22	
E S	23	Secured mortgages and notes payable to unrelated third parties		23	
-	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities Complete Part X of Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	63,121	26	104,271.
N		Organizations that follow SFAS 117, check here X and complete lines	03/121		201,211.
N E T		27 through 29 and lines 33 and 34.		]	ů.
Ą	27	Unrestricted net assets	4,142,961.	27	3,894,985.
ASSETS	28	Temporarily restricted net assets	1,963,415.	28	426,385.
Š	29	Permanently restricted net assets	2,303,113.	29	
Q R	[	Organizations that do not follow SFAS 117, check here ▶ □ and complete			
		lines 30 through 34.		-	
FUND	30	Capital stock or trust principal, or current funds		30	terraleumen terranum tuman 100
	31	Paid-in or capital surplus, or land, building, and equipment fund	-	31	
Ļ	32	Retained earnings, endowment, accumulated income, or other funds		32	
B女し女子() E/S	33	Total net assets or fund balances	6,106,376.	33	4,321,370
Ĕ	34	Total liabilities and net assets/fund balances	6,169,497.	34	
<u>Б</u> л		Total habilities and het assetshalla balances	0,109,497.	<u> </u>	4,425,641.

 \$ 34 Total liabilities and net assets/fund balances
 6,169,497.
 34 4,425,641.

 BAA
 Form 990 (2009)

Form	990	(2009)	REDF
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Page **12** 

Par	t XI │ Financial Statements and Reporting			
•			Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other	-	,	
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O	3	ر مند سد	الأرامة المرامة المرامة المرامة
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
b	Were the organization's financial statements audited by an independent accountant?	_2b	Х	
С	If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2 c	х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	ا من الآر المن الآر		,
d	If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both		,' .;	-
	X Separate basis Consolidated basis Both consolidated and separate basis	-		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		х
b	If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

BAA

Form 990 (2009)

# SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047 2009

Open to Public Inspection

Employer identification number

RED	F_								54-21	32153			
Par	tT_	Reason for Pul	olic Charity Statu	s (All organizations	must c	omple	te this	part)	See ir	nstructi	ons		
The c	orga	nization is not a priv	ate foundation becaus	se it is (For lines 1 throu	igh 11, c	heck on	ly one b	ox)					
1		A church, convention	on of churches or asso	ociation of churches desc	ribed in	section	170(b)(	1)(A)(i).					
2		A school described	in section 170(b)(1)(A	A)(ii). (Attach Schedule E	Ξ)								
3		A hospital or coope	rative hospital service	organization described	ın <b>sectic</b>	n 170(b	)(1)(A)(ii	ii).					
4		A medical research	organization operate	d in conjunction with a hi	ospital d	escribed	in sect	ion 170	(b)(1)(A)	(iii) Ent	er the hosp	ital's	
		name, city, and sta	te							_			
5		An organization open 170(b)(1)(A)(iv). (Control of the control of		of a college or university	owned o	r opera	ted by a	govern	mental i	unit desc	ribed in se	ction	
6 7	X	An organization tha		jovernmental unit descrit substantial part of its su art II )					or from	the gene	eral public	descrit	oed
8		, , , ,		<b>70(b)(1)(A)(vi).</b> (Complet	e Part II	)							
9	П	•				•	n contrib	outions	membei	rshin fee	s and ares	s rece	eints
•	_	An organization that normally receives (1) more than 33-1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions — subject to certain exceptions, and (2) no more than 33-1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)											
10		An organization org	janized and operated	exclusively to test for pu	blic safe	ty See	section	509(a)(4	4).				
11		An organization organized and operated exclusively to test for public safety. See <b>section 509(a)(4)</b> .  An organization organized and operated exclusively for the benefit of, to perform the functions of, or carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See <b>section 509(a)(3)</b> . Check the box that describes the type of supporting organization and complete lines 11e through 11h.											
		a Type I	<b>b</b> Type II	c ☐ Type II	I — Fund	tionally	integrate	ed		d 🗌	Type III-	Other	
е		By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)											
f		. , , ,	received a written det	ermination from the IRS	that is a	Type I,	Type II	or Type	III supp	orting or	ganization,		
g		Since August 17, 2	006, has the organiza	tion accepted any gift oi	r contribi	ution fro	m any o	f the fo	llowing p	ersons?			
												Yes	No
				controls, either alone or t ipported organization?	together	with per	sons de	scribed	ın (ıı) aı	nd (III)	11 g (ı)		
		(ii) a family mem	ber of a person desc	ribed in (i) above?							11 g (ii)		
		(iii) a 35% control	lled entity of a person	described in (i) or (ii) at	oove <sup>7</sup>						11 g (iii)		
h		Provide the following	ig information about t	ne supported organizatio	ns								
	(1	) Name of Supported Organization	(u) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	organizat (i) listed gove	s the ion in col i in your rning ment?	(v) Did y the organ col your su	ou notify lization in (i) of upport?	(vi) li organizati (i) organiz U S	zed in the	(VII) Amour	t of Sup	pport
		<del></del>		<del></del>	Yes	No	Yes	No	Yes	No			
		<del></del>			_						·		
		<del></del>			<u> </u>								
					<u> </u>								
Tota				-	•		-		-				

Schedule A (Form 990 or 990-EZ) 2009

0.1		0 250				54 012015	3 Dec. 0
	t II Support Schedule for		Described in	Sections 170(	<b>b)(1)(A)(iv)</b> an	54-213215 d 170(b)(1)(A)	
	(Complete only if you checke	ed the box on line	5, 7, or 8 of Part	1)			
	tion A. Public Support	1		<u></u>		T	
begı	ndar year (or fiscal year nning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions and membership fees received (Do not include 'unusual grants ')	1,085,390.	4,271,282.	2,930,962.	1,339,359.	779,393	10,406,386.
2	Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf						
3	The value of services or facilities furnished to the organization by a governmental unit without charge Do not include the value of services or facilities generally furnished to the public without charge						
4	Total. Add lines 1-through 3	1,085,390.	4,271,282.	2,930,962.	1,339,359.	779,393.	10,406,386.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1		1 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				
	that exceeds 2% of the amount shown on line 11, column (f)			y	33 33 3	15 to 15	5,476,891.
6	Public support. Subtract line 5 from line 4			4 - T	F X		4,929,495.
Sec	tion B. Total Support			T			<del></del>
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
7	Amounts from line 4	1,085,390.	4,271,282.	2,930,962.	1,339,359.	779,393.	10,406,386.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income form similar sources	18,198.	55,283	75,117.	101,285.	77,712.	327,595.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)					9,923.	9,923.
11	Total support. Add lines 7 through 10						10,743,904.
12	Gross receipts from related activ	vities, etc (see ins	structions)		<u></u>	12	
13	First five years. If the Form 990 organization, check this box and		ation's first, secon	id, third, fourth, c	or fifth tax year as	a section 501(c)	(3)
Sec	tion C. Computation of Pu		Percentage				
14				e 11, column (f)		14	45.88%
15	Public support percentage from	2008 Schedule A,	Part II, line 14			15	34.78%

16a 33-1/3 support test − 2009. If the organization did not check the box on line 13, and the line 14 is 33-1/3 % or more, check this box and stop here. The organization qualifies as a publicly supported organization

b 33-1/3 support test — 2008. If the organization did not check a box on line 13, or 16a, and line 15 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization

17a 10%-facts-and-circumstances test — 2009 If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and stop here. Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization

**b 10%-facts-and-circumstances test** — **2008.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and **stop here.** Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line, 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2009

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

	(Complete only if you chec	ked the box on lir	ne 9 of Part I )				
Sec	tion A. Public Support						
	ndar year (or fiscal yr beginning in) 🟲	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	<b>(e)</b> 2009	(f) Total
1	Gifts, grants, contributions and membership fees received (Do not include 'unusual grants')						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in a activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
7 a	Total. Add lines 1 through 5 Amounts included on lines 1, 2, 3 received from disqualified persons Amounts included on lines 2						
	and 3 received from other than disqualified persons that exceed the greater of 1% of the amount on line 13 for the year						
С	: Add lines 7a and 7b		_				
8	Public support (Subtract line		- ,				
	7c from line 6)		. '				
	tion B. Total Support						<del></del>
	ndar year (or fiscal yr beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	<b>(e)</b> 2009	(f) Total
	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income form similar sources						
	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
11	Add lines 10a and 10b  Net income from unrelated business activities not included inline 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
	Total support. (add Ins 9, 10c, 11, and 12) First five years. If the Form 990 organization, check this box and	is for the organiza	ation's first, second	d, third, fourth, o	or fifth tax year as	a section 501(c)(	3) <b>►</b> □
	tion C. Computation of Pul						
	Public support percentage for 20		· · ·	e 13, column (f))		15	%
	Public support percentage from 2					16	%
	tion D. Computation of Inv						
	Investment income percentage for	•	* * * * * * * * * * * * * * * * * * * *	,	mn (f))	17	%_
	Investment income percentage fr					18	%
	33-1/3 support tests — 2009. If the more than 33-1/3%, check this be	ox and <b>stop here.</b>	The organization	qualifies as a pu	iblicly supported o	rganization	▶ 📙
	33-1/3 support tests – 2008. If the support test is not more than 33-1/3%, check	this box and stop	<b>here.</b> The organiz	zation qualifies a	s a publicly suppo	orted organization	, and line 18 ►
_20	Private foundation. If the organiz	zation did not che	ck a box on line 1-	4, 19a, or 19b, c	heck this box and	see instructions	▶ 🗍

Schedule	A (Form 9	90 or 990	EZ) 200	9 RED	)F	_					54-2	132153	Page <b>4</b>
Part IV	Supple	emental	Inform	ation.	Complet	e this p	part to pr	ovide	the e	xplanation	s required built	y Part II,	, line 10;
	Part II	, line 17	a or 17	b, and	Part III,	line 12	2. Provide	e any	other	additional	information	. See ins	structions.
	<del></del> -												
Other	Income	Part :	II, Li	ne 10									
					<b></b>						<u>-</u>		
Descri	ption:	Honor	ia and	d other	r reve	nue				_			
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2009:	9923.					<b>_</b>	. <b>.</b>						
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## **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Financial Statements

Complete if the organization answered 'Yes,' to Form 990,
Part IV, lines 6, 7, 8, 9, 10, 11, or 12.

Attach to Form 990. ► See separate instructions

OMB No 1545 0047

Open to Public Inspection

Employer Identification number

REI	)F		54-2132153
Par	t I Organizations Maintaining Dono	r Advised Funds or Other Similar Fu	inds or Accounts Complete if
	the organization answered 'Yes' t		<u>'</u>
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and dor funds are the organization's property, subject	nor advisors in writing that the assets held in to the organization's exclusive legal control?	donor advised Yes No
6	Did the organization inform all grantees, dono used only for charitable purposes and not for purpose conferring impermissible private bene	the benefit of the donor or donor advisor or fo	nds may be r any other Yes No
Par	t II Conservation Easements Compl	ete if the organization answered 'Yes	s' to Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by	y the organization (check all that apply)	
	Preservation of land for public use (e g , r	ecreation or pleasure) Preservation	n of an historically important land area
	Protection of natural habitat	Preservation	n of certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organizations day of the tax year	on held a qualified conservation contribution i	n the form of a conservation easement on the
			Held at the End of the Year
	Total number of conservation easements		2a
	Total acreage restricted by conservation ease		2b
	Number of conservation easements on a certi		2c
	Number of conservation easements included in	• • •	2d
3	Number of conservation easements modified,	transferred, released, extinguished, or terminate	ated by the organization during the tax
	year >		
4	Number of states where property subject to co	onservation easement is located <a></a>	<del></del>
5	Does the organization have a written policy re	garding the periodic monitoring, inspection, hi	
6	and enforcement of the conservation easemer Staff and volunteer hours devoted to monitoring		Yes No
	during the year ►		
7	Amount of expenses incurred in monitoring, in	nspecting, and enforcing conservation easeme	ents
	during the year ►		<u> </u>
8	Does each conservation easement reported or 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	n line 2(d) above satisfy the requirements of s	ection Yes No
9	conservation easements		and expense statement, and balance sheet, and describes the organization's accounting for
Pai	Organizations Maintaining Colle Complete if the organization ans	ections of Art, Historical Treasures, swered 'Yes' to Form 990, Part IV, In	or Other Similar Assets ne 8.
1 8	a If the organization elected, as permitted unde treasures, or other similar assets held for pub the text of the footnote to its financial stateme	lic exhibition, education, or research in further	ment and balance sheet works of art, historical rance of public service, provide, in Part XIV,
i	<ul> <li>If the organization elected, as permitted unde treasures, or other similar assets held for pub amounts relating to these items</li> </ul>	r SFAS 116, to report in its revenue statemen lic exhibition, education, or research in further	it and balance sheet works of art, historical rance of public service, provide the following
	(i) Revenues included in Form 990, Part VIII	, line 1	<b>▶</b> \$
	(ii) Assets included in Form 990, Part X		►\$
2	If the organization received or held works of a amounts required to be reported under SFAS	irt, historical treasures, or other similar assets 116 relating to these items	for financial gain, provide the following
á	a Revenues included in Form 990, Part VIII, line	e 1	<b>►</b> \$
f	Assets included in Form 990, Part X		►\$

Schedule D (Form 990) 2009 REDF Part III   Organizations Maintai	ining Collect	ions of Art, I	Historica	l Treasures, or C	54-2132 Other Similar Ass		Page 2 ued)
3 Using the organization's acquisition items (check all that apply)	on accession an		•		are a significant use	of its collection	n n
a Public exhibition		<del></del>		change programs			
b Scholarly research		e 📋	Other		· · · · · · · · · · · · · · · · · · ·		
c Preservation for future general Provide a description of the organ		ions and avnlai	n how thou	further the organizat	tion's exempt purpose	. In	
Part XIV  5 During the year, did the organization	tion solicit or red	ceive donations	of art. hist	orical treasures, or o	ther similar		
assets to be sold to raise funds ra	ather than to be	maintained as	part of the	organization's collec	tion?	Yes	No
Part IV   Escrow and Custodia 9, or reported an amo				nization answered	d 'Yes' to Form 99	30, Part IV, ————	line 
1a is the organization an agent, trus included on Form 990, Part X?	tee, custodian,	or other interme	diary for c	ontributions or other	assets not	Yes	No
<b>b</b> If 'Yes,' explain the arrangement	in Part XIV and	complete the fo	ollowing tal	ole	<u> </u>		
					<del></del>	Amount	
c Beginning balance					1c		
d Additions during the year					1 d		
e Distributions during the year					1e		
<ul><li>f Ending balance</li><li>2a Did the organization include an a</li></ul>	mount on Form	000 Part V lin	o 212		1f	Yes	No
<b>b</b> If 'Yes,' explain the arrangement		990, Fart A, IIII	e 21'		ł	res [	
Part V Endowment Funds Co.		anization ans	swered "	/es' to Form 990	Part IV line 10		
Ture V   Zildo Willolle Lands Co.	(a) Current ye		ior year	(c) Two years back	(d) Three years back	(e) Four yea	rs back
1 a Beginning of year balance	(=/ 04.10111)	1 (2)	10. ) 00.	- , , ,	Ta -		. 1
<b>b</b> Contributions	<del></del>	7					
c Net Investment earnings, gains, and losses	l				mar in the second		
<b>d</b> Grants or scholarships							
<ul> <li>Other expenditures for facilities and programs</li> </ul>				,; - ·	-		
f Administrative expenses						<u> </u>	
<b>g</b> End of year balance				<u> </u>		<u> </u>	
2 Provide the estimated percentage	•	d balance held a	as				
a Board designated or quasi-endow	vment 🟲	%					
<b>b</b> Permanent endowment ▶							
c Term endowment	%						
3a Are there endowment funds not a organization by	n the possession	n of the organiz	ation that a	are held and administ	tered for the	Yes	No
(i) unrelated organizations						3a(ı)	
(ii) related organizations						3a(ii)	
<b>b</b> If 'Yes' to 3a(II), are the related of	organizations list	ed as required	on Schedu	le R?		3b	
4 Describe in Part XIV the intended							
Part VI Investments—Land, B		<u>l Equipment</u>	<u>. See Fo</u>	rm 990, Part X, I	ine 10.		
Description of investment	(a	Cost or other (investment)		o) Cost or other basis (other)	(c) Accumulated Depreciation	<b>(d)</b> Book V	'alue ————
1 a Land	<u> </u>	<del>_</del>					
<b>b</b> Buildings	_	<del></del>					
c Leasehold improvements	<u> </u>						
<b>d</b> Equipment	<u> </u>						
e Other		1.5. 000.5		(7)			
Total. Add lines 1a through 1e (Column	n (d) must equa	i ⊦orm 990, Par	t X, colum	n (B), line 10(c) )	<u>►</u>	(b./5	000 000
ВАА					Sched	lule <b>D</b> (Form 9	90) 2009

<u>Pa</u> rt VII	Investments-Other Securities See	<u>Form 990, Part X, line 1</u>	_2
	a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Financial de			
Closely-held	equity interests		
	· · ·		
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	- <b>-</b>		
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Total (Colum	n (b) must equal Form 990 Part X, col (B) line 12)	<del> </del>	And the second
	Investments—Program Related (Se	a Form 990 Part X June	
rait VIII	(a) Description of investment type	(b) Book value	(c) Method of valuation
	(a) Description of investment type	(b) Book Value	Cost or end-of-year market value
			<del></del>
			<del></del>
-		<del></del>	
	4) 15 000 0 17 0 100 100		· · · · · · · · · · · · · · · · · · ·
Part IX	(b) must equal Form 990, Part X, Col (B) line 13)	V (mo 15)	
rartin	Other Assets (See Form 990, Part		428.1.1
		) Description	(b) Book value
Rent de	posits		20,621
		_ <del></del>	
	<u></u>		
		·	
	ımn (b) must equal Form 990, Part X, col (E		▶ 20,621
Part X	Other Liabilities (See Form 990, P	art X, line 25)	
	(a) Description of Liability	(b) Amount	
Federal Inco	ome Taxes		]
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Total (Column	(b) must equal Form 990, Part X, col (B) line 25) 🕒	1	\ \tag{\tau}

2. FIN 48 Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48

Schedule <b>D</b>	(Form 990) 2009 REDF	54-2132153	Page 5
Part XIV	(Form 990) 2009 REDF Supplemental Information (continued)		
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# SCHEDULE G (Form 990 or 990-EZ)

# Supplemental Information Regarding Fundraising or Gaming Activities

OMB No 1545 0047

2009

Department of the Treasury Internal Revenue Service

Complete if the organization answered'Yes' to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

Name of the organization						Employer identifica	ition number			
REDF					54-2132153					
Part I Fundraising Activities. Comp Form 990EZ filers are not req	lete if the orgar uired to comple	nization an ete this par	swered 'Y	es' to Form 990, Part IV	/, line 1	7				
1 Indicate whether the organization	raised funds thr	rough any	of the follo	wing activities Check a	all that a	apply				
Mail solicitations				Solicitation of non-	governn	nent grants				
Internet and email solicitations	<b>S</b>			Solicitation of government grants						
Phone solicitations				Special fundraising events						
In-person solicitations				LI opoolal fallaraising overto						
2a Did the organization have written of employees listed in Form 990, Par	or oral agreeme	ent with an	y individua	al (including officers, dir	ectors,	trustees or key	☐Yes ☐No			
b If 'Yes,' list the ten highest paid in compensated at least \$5,000 by the	dividuals or ent			<del>-</del>						
	T				(v) A	mount paid to				
(i) Name of individual or entity (fundraiser)	(ii) Activity	(III) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(or fundr	retained by) aiser listed in	(vi) Amount paid to (or retained by)			
		of contr	IDUTIONS?			col (ı)	organization			
		Yes	No							
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Total	otion is accusta	rod on line	• = 1 a a a .	Lost fundo as 5 5-		.t.a aug.==-1.6				
3 List all states in which the organiz or licensing	ation is registei	rea or licer	isea to so	iicit tunds or has been r	beimor	it is exempt from	n registration			
5										
	<del>_</del>			- <b></b>						
						<b></b>	<b></b>			
	<del>-</del>				<u>-</u>		<del></del>			

,	<u>,,11</u>	reported more than \$15,000 on F	orm 990-EZ, line 6	a List events with	gross receipts grea	ater than	\$5,000.	
			(a) Event #1	<b>(b)</b> Event #2	(c) Other Events	(d) Tota (Add col (	Events	— Ь
R			Annual Benefit (event type)	(event type)	(total number)	col	(c))	, ,
E V			(event type)	(event type)	(total riomber)			_
REVENUE	1	Gross receipts	42,305.				42,305	<u>.</u>
_	2	Less Charitable contributions	38,180.				38,180	<u>.</u>
	3	Gross income (line 1 minus line 2)	4,125.				4,125	
	4	Cash prizes						
_	5	Noncash prizes						
D   RECT	6	Rent/facility costs	12,150.				12,150	)
Č	7	Food and beverages	25,263.				25,263	}
E X P	8	Entertainment	450.				450	)
EXPENSES	9	Other direct expenses	13,881.				13,881	L.
Š	10	Direct expense summary Add lines 4- ti	hrough 9 in column (d)		<b>-</b>	i	51,744	1
	11	Net income summary Combine lines 3, o	• • • • • • • • • • • • • • • • • • • •		•		47,619	_
Pai	rt III	Gaming. Complete if the organization	ation answered 'Ye	s' to Form 990, Pa	rt IV, line 19, or re			
	_	\$15,000 on Form 990-EZ, line 6a	1.		·	<del></del>		_
REVENUE			(a) Bingo	(d) Total gaming (Add col (a) through col (c))				
N U								_
E	1	Gross revenue						
E D X I P	2	Cash prizes						_
DIRECT	3	Non-cash prizes						
S	4	Rent/facility costs					-	
	5	Other direct expenses						
	6	Volunteer labor	Yes %	Yes %	Yes%			
	7	Direct expense summary Add lines 2 thr	rough 5 in column (d)					
				_				_
	8	Net gaming income summary. Combine I	ines 1, column (d) and	line 7	<u>-</u>	\	YES N	_
9	Ente	er the state(s) in which the organization op	perates gaming activities	S			TES N	_
á		ne organization licensed to operate gaming				9a		•
١	b If 'N	lo,' explain						
10:		re any of the organization's gaming license	es revoked suspended of	or terminated during the		 10a	-	
		es,' explain	s revened, suspended t	or terminated during the	tux year	100		•
11	Doe	s the organization operate gaming activities	es with nonmembers?					
12	ls th	ne organization a grantor, beneficiary or tri ninister charitable gaming?	ustee of a trust or a me	mber of a partnership o	r other entity formed to	12		
		g					<u> </u>	

Schedule <b>G</b> (Form 990 or 990-EZ) 2009 REDF 54 - 2	132153	F	Page <b>3</b>
		YES	NO
13. Indicate the percentage of gaming activity operated in		,	
a The organization's facility	જ	-	.1
<b>b</b> An outside facility	%		1.3
14 Enter the name and address of the person who prepares the organization's gaming/special events books and reco	ords		50
	ľ		1.
Name •Name		·	· · · · · · · · · · · · · · · · · · ·
	وي دريا		;
Address <u> </u>	^		
	E.S.	.]	. '
15a Does the organization have a contact with a third party from whom the organization receives gaming revenue?	15	a	
<b>b</b> If 'Yes,' enter the amount of gaming revenue received by the organization \$ and the amo	unt [:		
of gaming revenue retained by the third party \$		-	
c If 'Yes,' enter name and address of the third party		1	-,
	,		}
Name •			
			'
Address		1	! !
			ļ
16 Gaming manager information		1	
			,
Name			
C			
Gaming manager compensation   \$			
December of the control of the contr			. 1
Description of services provided			l ,
Director/officer Employee Independent contractor			1
Director/officer Employee Independent contractor			1
17 Mandatory distributions			'
·		-	1
a is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	ne		
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent		<u> </u>	<del>  -</del>
organization's own exempt activities during the tax year > \$			
BAA TEEA3703 02/05/10 Schedule G (f		<u>ー</u> 990-Fフ	7 2000
Schedule a (i	וט טככ ווווט	JJU-LZ	, 2003

# SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

2009

OMB No 1545 0047

Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 21 or 22.

Open to Public Inspection

Employer identification number 54-2132153 Department of the Treasury Internal Revenue Service Name of the organization

[54-21]	54-2132153
Part   General Information on Grants and Assistance	
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?	X Yes
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States	
Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered 'Yes' to Forr	ed 'Yes' to Forr

**%** □

\_ 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed

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1 (a) Name and address of organization or government	( <b>b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Schedule attached 631 Howard St. #320 San Francisco CA 94105	Schedule	501c3	683,250.	0.	Cash	N/A	See attached
<ul><li>2 Enter total number of section 501(c)(3) and government organizations</li><li>3 Enter total number of other organizations</li></ul>	3) and government o	rganizations				<b>A A</b>	14
BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.	uction Act Notice, se	e the Instructions fo	ır Form 990.	TEEA3901	02/10/10	Sched	Schedule I (Form 990) 2009

Page 2 - REDE maintains a close relationship with the organizations we fund. Monthly meetings, weekly calls, and freguent. \_appropriate, we officially restrict use of funds to particular projects or initiatives and require evidence that the funds \_\_emails\_all\_enable\_us\_to\_monitor\_the\_use\_of\_grant\_funds\_we\_disburse\_to\_each\_organization.\_In\_addition\_and\_as\_ \_\_have been spent in alignment with the restrictions. Lastly, we review agency and enterprise financials Grants and Other Assistance to Individuals in the United States. Complete if the organization answered 'Yes' to Form 990, Part IV, line 22. Use Part IV and Schedule I-1 (Form 990) if additional space is needed. (f) Description of non cash assistance Part IV | Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. that enable us to ensure appropriate expenditures have been made by each organization. 54-2132153 (e) Method of valuation (book, FMV, appraisal, other) (d) Amount of non cash assistance (c) Amount of cash grant 1 (b) Number of recipients 1 REDE (a) Type of grant or assistance Schedule I (Form 990) 2009 Pt\_I\_Line\_2 Pt\_I\_Line\_2 Pt\_I\_Line\_2 Pt\_I\_Line\_2 Pt\_I\_Line\_2 Part III

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Schedule I (Form 990) 2009

### SCHEDULE J (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

2009

Open to Public

Employer identification number 54 - 2132153

Department of the Treasury Internal Revenue Service Name of the organization

b Any related organization?

b Any related organization?

a The organization?

9 section 53 4958-6(c)?

If 'Yes' to line 5a or 5b, describe in Part III

If 'Yes' to line 6a or 6b, describe in Part III

described in lines 5 and 67 If 'Yes,' describe in Part III

contingent on the net earnings of

REDE

Complete if the organization answered 'Yes' to Form 990, Part IV, line 23.
 Attach to Form 990.
 See separate instructions.

Part I Questions Regarding Compensation No Yes 1 a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items Housing allowance or residence for personal use First-class or charter travel Payments for business use of personal residence Travel for companions Tax indemnification and gross-up payments Health or social club dues or initiation fees 7 ٤ Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain 1 b 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, 2 trustees, and the CEO/Executive Director, regarding the items checked in line 1a? Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply Compensation committee Written employment contract Х Independent compensation consultant Compensation survey or study Х Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization a Receive a severance payment or change-of-control payment? **4** a Х b Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b X c Participate in, or receive payment from, an equity-based compensation arrangement? 4 c Χ If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. 5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of a The organization? 5a Х

BAA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation

For person listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If 'Yes,' describe in Part III

If 'Yes' to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

9 | Schedule J (Form 990) 2009

5b

6a

6b

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Schedule J (Form 990) 2009

REDF

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(B) Breakdown of W-2 and/or 1099-MISC compensation

(ii) Bonus and incentive compensation

(i) Base compensation

(A) Name

Page 2

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

(E) Total of columns (B)(I)-(D)

(D) Nontaxable benefits

(C) Retirement and other deferred compensation

(III) Other reportable compensation

(F) Compensation reported in prior Form 990 or Form 990-EZ

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Schedule J (Form 990) 2009

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# SCHEDULE O (Form 990)

# **Supplemental Information to Form 990**

OMB No 1545 0047 2009

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990.

Open to Public Inspection

REDF	54 - 2132153
Pt VI-B, Line 11A The process REDF uses to review the Form	990 includes initial
review by the Director of Operations, fol	lowing which the 990
is made available to REDF's Audit Committ	ee, which is comprised
of members of the Board of Directors who	act on behalf of the Board,
for their review prior to filing. The 99	0 is provided to the full Board
of Directors prior to filing.	
Pt VI-B, Line 12c REDF regularly and consistently enforces	compliance with our
conflict of interest policy through ongo	ng monitoring by our
President as well as annually requiring e	each member of the Board of
Directors to sign the written conflict of	interest policy.
Pt VI-B, Line 15 The process for determining compensation	of the President and
key employees of REDF includes benchmark	ing by a third-party
firm, followed by review and approval by	the Board of Directors,
as noted in their approval of the annual	budget.
Pt_VI-C, Line 19 REDF makes its governing documents, confl	ict of interest policy
and financial statements available to the	public upon request
via_dissemination of hard copy in person	or_via_post
	estar.com.

Schedule O (Form 990), Supplemental Information to Form 990

services report the	Section 501(c)(3	sose achievements for each of the organization's other program (a) and (4) organizations and 4947(a)(1) trusts are required to the sand allocations to others, the total expenses, and revenue, if any, for extend
Code	•	See Statement of Program Accomplishments attached.
		see Statement of Program Accompilishments attached.
Expenses _	395,018.	
Grants Of	64,000.	
Grants Of _		

REDF 2009 54-2132153 Program Accomplishments

2009 was a notable year at REDF, with significant progress made toward job creation goals, as well as the launch of a new strategy.

We are extremely proud of the accomplishments of our current portfolio organizations over the last twelve months. REDF is on target to meet its goal of placing 1,000 people in jobs by the end of 2010. Since this goal was launched in 2008, REDF-supported social enterprises have already employed more than 500 individuals. In 2009 alone, more than 300 individuals found social enterprise jobs.

With REDF's investment, the organizations in **REDF's portfolio** continue to expand their social enterprises, create new jobs and employ people who would otherwise face limited prospects for entering into and staying in the workforce. In 2009, REDF made grants of nearly \$400,000 to four organizations: Community Housing Partnership, San Francisco Clean City, San Francisco Conservation Corps and St Vincent de Paul – Alameda County, Highlights of REDF's business and capacity-building work with these organizations include:

# Community Housing Partnership (CHP)

- Launched a new bed bug business remediation business. This is CHP's third social enterprise launch in three years.
- CHP's existing desk clerk business is exceeding expectations in both profitability and people employed.

# San Francisco Clean City

Awarded two contracts from the city, one specifically for starting a new business

## San Francisco Conservation Corps (SFCC)

- SFCC's Special Events Recycling "Green Team" exceeded its revenue projections
- SFCC welcomed new board members, two of whom recruited via REDF's partnership with Association for Corporate Growth.

### St. Vincent de Paul of Alameda County (SVdP)

WasteNot, an electronic wasted recycling business was launched.

This year, REDF continued to expand the role it is playing with the portfolio to assist them in **new strategic customer acquisition**. REDF identified more than \$500,000 in contracts that were successfully won by organizations in the REDF Portfolio REDF has produced a marketing kit to complement the portfolio's social enterprise's sales and marketing efforts. Complementing this kit is REDF's branded website for this strategy www REDF.org/bizsolutions. Visitors can fill-out an online form and be contacted directly by the social enterprise vendor regarding their inquiry in addition to downloading the marketing kit. REDF is using this kit and website to market the products and services of REDF's portfolio to strategic public and private sector buyers in aggregate

Also in 2009, REDF rescreened its **pipeline** of prospective organizations in order to reassess their fit with REDF's current strategy and priorities. This due diligence effort has yielded a shortlist of organizations being considered for potential entry into REDF's portfolio

REDF 2009 54-2132153

Program Accomplishments (Continued)

REDF invested considerable time and resources into expanding the management capacity of social enterprise leaders. One key way this was accomplished was through the deployment of MBA interns in each portfolio organization through REDF's signature Farber Program during the summer of 2009. Many of these interns developed dashboards to improve social enterprise operational efficiency. Enterprise managers were then trained to use the new tools. Notable was the creation of a dashboard by St. Vincent de Paul (SVdP) Farber Intern, Stephen McCann (Haas School of Business, University of California, Berkeley) that kept enterprise managers and SVdP board members informed of progress against their strategic growth plans.

REDF's **Golden State Works** strategy helps social enterprise 'graduates' transition into for-profit employment. 2009 results included 1) a labor market scan identifying an appropriate sector to target employee pipeline development; 2) identifying two for-profit companies for a demonstration project employing social enterprise graduates; 3) impact measurement revealing cost/benefit in favor of firms' proactive recruitment, retention and advancement of employees with barriers to work. These efforts focus primarily on the transition of parolees from social enterprise jobs to the 'mainstream' workforce.

REDF's other main program focus is **Leadership**, **Innovation and Impact**. We continue to initiate and respond to opportunities to present our learnings and to partner with other organizations to advance the field of social enterprise and venture philanthropy. 2009 highlights include:

- With the support of The Aspen Institute, REDF continued our work on "Stepping Out of the Maze," a multiyear project of papers and dissemination activities which looks at the practical application of venture capital practices to philanthropy
- REDF developed and disseminated new social enterprise tools at national social enterprise conference.
- REDF article published in San Francisco Federal Reserve Board Journal.
- REDF publications used as course material at top business schools including Stanford GSB, Haas School
  of Business, and Loyola Marymount University
- REDF launched a blog providing regular updates to stimulate discussion in the field.
- REDF staff promoted social enterprise and job creation at conferences convened by Goodwill, Center for Effective Philanthropy (plenary), Grantmaker for Effective Organizations and SoCap, as well as at San Francisco Federal Reserve Bank/Aspen Institute convening

Finally, in 2009 REDF completed work on a **2011-2015** strategic growth plan. REDF is poised to move thousands more people into the workforce as it scales social enterprise in California, creating a replicable model that can be deployed in communities throughout the country. As part of REDF's new 2011-2015 strategic plan, REDF plans to increase the number of organizations in its portfolio as well as expand its geographic focus beyond the San Francico Bay Area By 2015 REDF plans to grow its portfolio to 30 partnering organizations located in the Bay Area, Sacramento, Fresno, and Los Angeles. REDF's 2011-2015 strategic plan was approved by the organization's Board of Directors in December 2009.

We invite you to learn more about REDF on our website at http://www.redf.org

Grantee Name and Address	Date of 2009 Commitment		tal 2009 nmitment	Purpose of 2009 Grant		ount paid uring the year	Pa	alance yable at ear-End
Buckelew Programs 914 Mission Ave Third Floor San Rafael, CA 94901-6106 EIN 23-7088977 501c3 organization	12/14/2009	\$	10,000	trial portfolio grant	\$	10,000	\$	-
Buckelew total		\$	10,000		\$	10,000	\$	-
Community Gatepath 875 Stanton Road Burlingame, CA 94010	10/23/2009 10/30/2009			measurement grant Step-Up' Award on behalf of Ken Lybrand	\$ \$	10,000 500	\$ \$	-
EIN 94-1156502 501c3 organization Community Gatepath total		\$	10,500		\$	10,500	\$	-
Community Housing Partnership (CHP)	2/18/2009	\$	665	industry expertise grant	\$	665	\$	-
280 Turk Street San Francis∞, CA 94102	4/3/2009	\$	50,000	enterprise grant - 1st	\$	50,000	\$	-
EIN 94-3112338	4/23/2009	\$	1,500	grant to attend 2009 Social Enterprise Alliance	\$	1,500	\$	-
501c3 organization	5/21/2009	\$	6,500	Farber MBA Intern grant	\$	6,500	\$	-
	7/29/2009	\$	20,000	capital grant	\$	20,000	\$	-
	9/14/2009	\$	50,000	enterprise grant - 2nd installment	\$	50,000	\$	=
	10/30/2009	\$	500	Step-Up' Award on behalf of Roy Curtis	\$	500	\$	-
Community Housing Partnership total	12/31/2009	\$ \$	10,000 139,165	Executive Director	\$ \$	10,000 139,165	\$ \$	-
Community Vocational Enterprises, Inc. (CVE)	5/12/2009	\$	5,000	grant for providing case study information in support of a REDF Leadership, Innovation and Impact project	\$	5,000	\$	-
1425 Folsom Street Sar Francisco, CA 94103	10/30/2009	\$	500	Step-Up' Award on behalf of Suleman Mirza	\$	500	\$	-
EIN 94-3250836 501c3 organization	10/31/2009	\$	10,000	measurement grant	\$	10,000	\$	-
Community Vocational Enterprises, Inc (CVE) total		\$	15,500		\$	15,500	\$	-
Greyston Foundation	9/30/2009	\$	100	unrestricted contribution	\$	100	\$	-
21 Park Avenue Yonkers, NY 10703 EIN 13-3717310 501c3 organization								
Greyston total		\$	100		\$	100	\$	-

	Date of 2009		1 2009			ount paid uring the	Pa	alance yable at
Grantee Name and Address Juma Ventures	10/30/2009			Purpose of 2009 Grant Step-Up' Award on behalf of Damien Beasley	\$	<b>year</b> 500	<b>Y</b> (	ear-End -
131 Steuart Street, # 201 San Francis∞, CA 94105 EIN 94-3203203 501c3 organization	11/3/2009	\$	10,000	measurement grant	\$	10,000	\$	-
Juma Ventures total		\$	10,500		\$	10,500	\$	-
New Door Ventures	8/28/2009 10/30/2009			workshop registration Step-Up' Award on behalf	\$ \$	55 500	\$ \$	-
3075 21 <sup>st</sup> Street San Francisco, CA 94110	10/30/2009	Ψ	300	of Andrea Akers	Ψ	300	Ψ	_
EIN 94-2780274 501c3 organization	10/31/2009	\$	10,000	measurement grant	\$	10,000		
New Door Ventures total		\$	10,555		\$	10,555	\$	-
Rubicon Programs	10/30/2009	\$	500	Step-Up' Award on behalf of David Alexander	\$	500	\$	-
2500 Bissell Street Richmond, CA 94804 EIN 94-2301550	11/2/2009	\$	10,000	measurement grant	\$	10,000	\$	-
501c3 organization Rubicon Programs total		\$	10,500		\$	10,500	\$	-
San Francisco Clean City Coalition (Clean City)	3/24/2009	\$	25,000	enterprise grant - 1st	\$	25,000	\$	-
1016 Howard Street San Francisco, CA 94103	5/12/2009	\$	1,533	grant to attend Social Enterprise Alliance Summit	\$	1,533	\$	~
EIN 94-3139897 501c3 organization	6/25/2009	\$	6,500	Farber MBA Intern grant	\$	6,500	\$	-
Clean City total		\$	33,033		\$	33, <i>0</i> 33	\$	-
San Francisco Conservation Corps. (SFCC)	3/16/2009	\$	11,000	capital grant	\$	11,000	\$	-
1550 Bryant Street San Francisco, CA 94103	3/16/2009	\$	1,500	enterprise marketing grant	\$	1,500	\$	-
EIN 94-2934014	4/23/2009	\$	1,500	grant to attend 2009 Social Enterprise Alliance	\$	1,500	\$	-
501c3 organization	4/23/2009			enterprise grant	\$	20,000		-
	5/21/2009			Farber MBA Intern grant	\$	6,500	\$	-
	6/11/2009			enterprise challenge grant	\$	50,000	\$	-
	7/6/2009			measurement grant	\$	10,000	\$	-
	10/30/2009	\$		Step-Up' Award on behalf of Christian Lee	\$	500	\$	-
SFCC total		\$	101,000		\$	101,000	\$	-

O to Nove and Address	Date of 2009	-	Total 2009 during th		Amount paid during the		Pay	alance /able at
Grantee Name and Address	Commitment			Purpose of 2009 Grant		year		ar-End
Society of St. Vincent de Paul of Alameda County	2/18/2009	\$	50,000	enterprise grant - 1st installment	\$	50,000	\$	-
9235 San Leandro Street, Oakland, CA, 94603	5/21/2009	\$	6,500	Farber MBA Intern grant	\$	6,500	\$	-
EIN 94-1156493	8/28/2009	\$	1,500	nonprofit board	\$	1,500	\$	-
501c3 organization	8/28/2009	\$	50,000	enterprise grant - 2nd installment	\$	50,000	\$	-
	9/17/2009	\$	428	grant for national SVdP networking reception	\$	428	\$	-
	9/17/2009	\$	30,000	capital grant	\$	30,000	\$	-
	9/30/2009	\$	110	professional development grant	\$	110	\$	-
	10/30/2009	\$	500		\$	500	\$	-
SVdP total		\$	139,038		\$	139,038	\$	-
TOTAL		\$	479,890	<u> </u>	\$	479,890	_	