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# Form **990**

Department of the Treasury
Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2009

Open to Public Inspection

A Fo	r the	2009 са	lendar yea	r, or tax year beginnin	g 01-01-2009	and ending 12-31-200	)9			
B Check if applicable Address change			Please	C Name of organization Lucy Webb Hayes Nation	D Employer	D Employer identification number				
Address change    Solution   Line   L							53-0196 E Telephone			
∏ Na	me cha	nge	print or type. See	Sibley Memorial Hospital				·		
	tıal retu		Specific Instruc-		O box if mail is n	ot delivered to street addr	ess) Room/sur	(202) 533 te <b>G</b> Gross receir	ots \$ 216,227,124	
Te	mınate	d	tions.	5255 Loughboro Rd NW				2 3/033 /222/	5.5 \$ 210,227,121	
☐ Am	ended	return		City or town, state or co Washington, DC 20016	untry, and ZIP + 4					
☐ Ap	plication	pending								
			<b>F</b> Nam Robert	ne and address of princ	cipal officer			this a group ret		
			5255 L	oughboro RD NW			aff	liates?	⊤Yes ▼ No	
			Washın	gton, DC 20016			H(b) Are	e all affiliates incl	uded?	
— Та	x-exem	nnt status	<b>▼</b> 501(c)	(3) <b>◄</b> (insert no )	4947(a)(1) or $\Gamma$	527	_		st (see instructions)	
					+5+7(a)(1) 01	327	H(c) G	oup exemption	number <b>F</b>	
			v sıbley org		_		1		T	
				ion Trust Association	Other ►		<b>L</b> Year of	formation 1891	<b>M</b> State of legal domicile D	
Pa	rt I	Sumr Briefly d		e organization's missic	on or most signi	ficant activities				
	*	The Luc	y Webb Ha	yes National Training	School for Dec	onesses and Missiona	ries The ho	spital provides	all services without	
3		regard t	o race, cre	ed, sex, national origir	n, handıcap, age	or ablility to pay				
Governance										
ŝ	2		,	f the organization di						
2 <b>6</b>	3		_	nembers of the govern					3	
Activities &	4			dent voting members			b)	•	4	
ξ	5			nployees (Part V, line :					5 2,0: 6 2:	
ĕ	6	Total number of volunteers (estimate if necessary)  Total gross unrelated business revenue from Part VIII, column (C), line 12 .							<b>7a</b> -3,78	
		-		ness taxable income fi	•	• • • • • • • • • • • • • • • • • • • •			<b>7b</b> -37,48	
	<del>                                     </del>	Wet unit	eratea basi	ness taxable income ii	101111 01111 3 3 0	1, me 34	Р	rior Year	Current Year	
	8	Contrib	butions and	d grants (Part VIII, lın	e 1 h)			4,034,464		
횰	9		gram service revenue (Part VIII, line 2g)					222,213,940		
Revenu	10			ne (Part VIII, column			46,115,310			
걒	11			art VIII, column (A), l				4,191,680		
	12			dd lines 8 through 11 (			ne	276 555 204	245.057.47	
	12							276,555,394	1 1	
	13 14			er amounts paid (Part I er for members (Part IX		•		590,000	<u> </u>	
	15		•			·	5-			
\$		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5 10)						124,537,600	128,059,29	
Expenses	16a	Profes	sional fund	raising fees (Part IX, c		0	)			
蓋	Ь			enses (Part IX, column (D),	•					
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)						93,024,133		
	18			Add lines 13-17 (mus		218,151,733				
	19	Reveni	ue less exp	enses Subtract line 1	8 from line 12		Paging	58,403,661	-10,596,43	
Net Assets or Fund Balances							beginn	ing of Current Year	End of Year	
esse Bafa	20	Totala	ssets (Par	t X, line 16)				633,981,694	766,726,15	
et A Eddl	21	Total I	ıabılıtıes (P	Part X, line 26)				139,990,888	195,102,62	
	22			d balances Subtract li		493,990,806	571,623,52			
Pa	rt II		ature Blo							
				rjury, I declare that I have correct, and complete Deck					to the best of my knowledge parer has any knowledge	
Sia.	_	<del> </del>					1			
Sign Here		**** Signa	** ature of office	er			20: Da	10-11-12 te		
		'		PRESIDENT AND CEO						
			or print nam							
		Preparer'	s <b>L</b>		Г	Pate	Check If		ntıfyıng number	
Paid		signature					self- empolyed • [	_ (see instruction	ons)	
	arer's	Firm's name (or yours COHEN RUTHERFORD KNIGHT PC								
Use	Only	if self-employed), address, and ZIP + 4 6903 ROCKLEDGE DRIVE SUITE 500						EIN <b>F</b>		
		<u> </u>		BETHESDA, MD 20817				Phone no 🕨	(301) 828-1008	
May	the IR	S discus	s this retui	rn with the preparer sh		e instructions)			✓ Yes  No	

#### Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

THE LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR DEACONESSES AND MISSIONARIES CONDUCTING SIBLEY MEMORIAL HOSPITAL IS A GENERAL SHORT-TERM ACUTE CARE HOSPITAL LOCATED IN NORTHWEST WASHINGTON, DC THE HOSPITAL PROVIDES ALL SERVICES WITHOUT REGARD TO RACE, CREED, SEX, SEXUAL PREFERENCE, NATIONAL ORIGIN, HANDICAP, AGE OR ABILITY TO PAY ITS MISSION IS TO PROVIDE QUALITY HEALTH SERVICES AND FACILITIES FOR THE COMMUNITY, TO PROMOTE WELLNESS, RELIEVE SUFFERING, AND RESTORE HEALTH AS SWIFTLY, SAFELY AND HUMANELY AS IT CAN BE DONE CONSISTENT WITH THE BEST SERVICE POSSIBLE AT THE HIGHEST VALUE FOR ALL CONCERNED ITS VISION IS TO MAKE AVAILABLE SUPERIOR HEALTHCARE SERVICE AND VALUE, WITH THE GOAL OF IMPROVING THE HEALTH AND WELLBEING OF THE COMMUNITY THE HOSPITAL PLANS TO CONTINUE TO IMPROVE THAT SERVICE BY USING SCIENTIFIC METHODS, TEAMWORK, AND KNOWLEDGE OF THE BEST PRACTICES AND CUSTOMER EXPECTATIONS THE HOSPITAL HAS VALUES WHICH PROVIDE GUIDELINES AND PARAMETERS FOR THE DECISIONS NECESSARY

2	Did the organization undertake any sign the prior Form 990 or 990-EZ?			hich were not listed on	☐ Yes ☐ No
	If "Yes," describe these new services or	Schedule O			
3	Did the organization cease conducting, services?		hanges in how it cond	ucts, any program	┌ Yes ┌ No
	If "Yes," describe these changes on Sch	iedule O			
1	Describe the exempt purpose achievem Section 501(c)(3) and 501(c)(4) organi allocations to others, the total expenses	zations and section 4	4947(a)(1) trusts are	required to report the amo	
1a	(Code ) (Expenses \$	208,706,911 in	cluding grants of \$	613,262 ) (Revenue \$	229,980,755 )
	Provide acute care healthcare services to patier promoting wellness, relieve suffering, and resto Sibley Hospital is a general short term acute car sexual preference, national origin, handicap, ago the community who are not able to pay for ser \$3,677,000 Total benefits and uncompensated Catholic Charities Health Care Network, Mary's for the City The hospital admitted over 12,300 well. There were over 28,700 patients in our 24 treatments.	re health as swiftly, safel re facility located in North e or ability to pay. Inhere vices For fiscal year 2009 cost of care provided to Center for Maternal and of patients in 2009, and pro	y and humanely as it can l west Washington, DC The ent in the purpose is the ho b, the hospital provided cha the community exceeded s Child Health, the Communi byided over 54,400 days of	be done consistent the best sender hospital provides all services with hospital's willingness to provide hearity care to more than 3,600 pass, 25,200,000 Sibley provides chartity of Hope, Columbia Road Clinf inpatient care.	rice given at the highest value ithout regard to race, creed, sex, ealthcare services to members of attents, incurring costs over thy care to the clients of the lic, Unity Healthcare, and Bread irly 3,400 newborn deliveries as
1b	(Code ) (Expenses \$	inc	cluding grants of \$	) (Revenue \$	)
<b>1</b> c	(Code ) (Expenses \$	inc	cluding grants of \$	) (Revenue \$	)
1d	Other program services (Describe in S	Schedule O )			
	(Expenses \$	ncluding grants of \$		) (Revenue \$	)
le	Total program service expenses▶\$	208,706,911			
					Form <b>990</b> (2009)

Part TV	Check	list of	Peguired	Schedules
	CHECK	IISL UI	Reduired	Julieuules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		N o
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		No
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		No
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
Ь	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> " <i>Yes," complete Schedule G, Part I</i>	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		_
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νο
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Νο
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	

art V	Statements Regarding Other IRS Filings and Tax Compliance	
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			Yes	No		
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable		103			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0					
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this return					
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes			
Ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes			
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N o		
b	If "Yes," enter the name of the foreign country ►_ See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? $\cdot$ .	5a		Νo		
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo		
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c				
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No		
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b				
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N o		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b				
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No		
d	If "Yes," indicate the number of Forms 8282 filed during the year					
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		N o		
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No		
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g				
h	h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?					
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8				
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the organization make any taxable distributions under section 4966?	9a				
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b				
10	Section 501(c)(7) organizations. Enter	Ī	7			
	Initiation fees and capital contributions included on Part VIII, line 12 10a					
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities					
11	Section 501(c)(12) organizations. Enter					
а	Gross income from members or shareholders					
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )					
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a				
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year					

5255 LOUGHBORO RD NW Washington, DC 20016 (202) 537-4060

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body			
b	Enter the number of voting members that are independent 1b 28			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct	3		
4	supervision of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its organizational documents since the prior Form 990 was			No
	filed?	4		No
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		N o
6	Does the organization have members or stockholders?	6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		Νο
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons? $\cdot$ $\cdot$	7b		Νo
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	9		N o
Se	organization's mailing address? If "Yes," provide the names and addresses in Schedule O ection B. Policies (This Section B requests information about policies not required by the Internal	9		NO
	evenue Code.)			
			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a	Yes	
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,	10Ь	Yes	
11	affiliates, and branches to ensure their operations are consistent with those of the organization?	-	162	
11	Thas the organization provided a copy of this Form 990 to an members of its governing body before ming the form.	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
с	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
4.5	describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	16a	Yes	
b	taxable entity during the year?	104	165	
	participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	
Se	ection C. Disclosure	1		
17	List the States with which a copy of this Form 990 is required to be filed►DC			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			
	(3)s only) available for public inspection. Indicate how you make these available. Check all that apply  Own website. Another's website. Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of			
	interest policy, and financial statements available to the public. See Additional Data Table		_	
20	State the name, physical address, and telephone number of the person who possesses the books and records of the STEPHEN MCDONNELL	ne orga	ınızatıor	n <b>P</b>
	STEFFICK MODURNELL			

# Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compen	sate any	y curi	rent	or fo	rmer	ffice	r, dırector, trustee	or key employee	
<b>(A)</b> Name and Title	(B) Average hours	<b>(C)</b> Position (check all that apply)						<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See add'l data										

1b Total	►	6,653,790	0	384,788

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization 46

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	_		No

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	<b>(B)</b> Description of services	<b>(C)</b> Compensation
Wilmont Sanz Inc 18310 Montgomery Village Ave GAITHERSBURG, MD 20837	architectural	4,443,227
Hess Egan Haggerty 5530 Wisconsin Ave Suite 620 CHEVY CHASE, MD 20815	insurance	1,087,243
Patterson Capital Corporation 2029 Century Park East LOS ANGELES, CA 90067	investment advisory	772,134
Quadramed Corporation PO Box 1915 MERRIFIELD, VA 22116	information tech	627,597
Jackson and Campbell PC 1120 Twentieth St NW WASHINGTON, DC 20036	legal	552,394
2 Total number of independent contractors (including but not limited to those listed above)	who received more than	

\$100,000 in compensation from the organization \(\mathbb{\texts}\)37

Page 8

					( <b>A</b> ) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
発発	1a	Federated cam	paigns 1a					
통	Ь	Membership du	es <b>1b</b>					
ું #	С	Fundraising eve	ents <b>1</b> c					
Contributions, gifts, grants and other similar amounts	d	Related organiz	zations 1d					
	e	Government grants	s (contributions) <b>1e</b>					
들고	f		ons, gifts, grants, and 1f	145,437	j			į
₹ 2	g	sımılar amounts no Noncash contri	ot included above ibutions included in					
들음								
္မ	h		s 1a-1f	▶	145,437			
				Business Code				
Ę	2a	PATIENT REVENUE			208,913,870	208,913,870		
93. 93.	ь	ASSISTED LIVING			16,878,306	16,878,306		
ē. H	c	LAB REVENUE		621,500	132,271	132,271		
ř	d	PHYSICIAN BILLING		322,533	4,056,308	4,056,308		
33	e				1,030,300	1,030,300		
Program Serwce Revenue	f	All other progra	am service revenue					
	g	Total. Add lines	s 2a-2f		229,980,755			
	3	Investment inc	ome (including dividen	ds, interest				
			ar amounts)	-	11,670,785		-3,787	11,674,572
	4		stment of tax-exempt bond	· · · · · · · · · · · · · · · · · · ·	0			
	5	Royalties	() P!	1	o o			
	6a	Gross Rents	(ı) Real	(II) Personal				
	ь	Less rental						
	c	expenses Rental income						
		or (loss)						
	d	Net rental inco	me or (loss)					
	7a	Gross amount	(1) Securities -30,008,989	(11) O ther 76,072				
	/a	from sales of	30,000,303	70,072				
		assets other than inventory						
	Ь	Less cost or other basis and		82,930				
		sales expenses	-30,008,989	-6,858				
	C C	Gain or (loss)	. ,		-30,015,847			-30,015,847
	d 8a		rom fundraising		50,015,047			30,013,047
Other Revenue		events (not inc \$	luding s reported on line 1c)					
خ Œ		,	a					
÷.	ь	Less direct ex	penses <b>b</b>					
ō	С	Net income or (	(loss) from fundraising	events	0			
	9a	Gross income f See Part IV, lin	rom gaming activities ne 19 a					
	ь	Less directex	penses b					
	С		(loss) from gaming acti		0			
	10a	Gross sales of returns and allo	inventory, less owances .					
		1	a	284,423				
	b		oods sold <b>b</b>	186,719	97,704			
	С	Miscellaneous	(loss) from sales of inv	Business Code	57,704			
	11a			Dusiliess Code	1,094,210			1,094,210
	l _	PARKING LOT			1,227,820			1,227,820
	b	CAFETERIA/V			687,039			687,039
	C	EDUCATION P			1,069,572			1,069,572
	d		ue		1,009,572			1,009,572
	12	Total revenue	See Instructions .	· · · · •	4,078,641			
	**	iotai ievenuė.	oee Therractions :	• • • • •	215,957,475	229,980,755	-3,787	-14,262,634

Form 990 (2009) Page <b>10</b>								
Par	IX Statement of Functional Expenses							
	Section 501(c)(3) and 501(c)(4) organizations m			(D)				
	ll other organizations must complete column (A) but are not required to		(B), (C), and (	(C)	(D)			
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses			
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV $\!$	515,762	515,762					
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	97,500	97,500					
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	0	,					
4	Benefits paid to or for members	0						
5	Compensation of current officers, directors, trustees, and key employees	6,115,282	5,632,634	482,648				
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0						
7	Other salaries and wages	98,896,690	91,091,261	7,805,429	0			
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	6,665,433	6,139,363	526,070				
9	Other employee benefits	9,364,552	8,625,454	· · · · · · · · · · · · · · · · · · ·				
10	Payroll taxes	7,017,336	6,463,492	<del>'</del>	_			
11	Fees for services (non-employees)	7,017,550	5,705,792	333,074				
	Management	0						
a	Legal		775 300	66 422				
-	-	841,722	775,289	<u> </u>				
C	Accounting	120,519	111,007	9,512				
d	Lobbying	17,520		17,520				
e	Professional fundraising See Part IV, line 17	0						
f	Investment management fees	2,033,667	1,873,281	'				
g	Other	15,625,834	14,392,564	<del>                                     </del>				
12	Advertising and promotion	841,261	774,864	·				
13	Office expenses	1,176,132	1,099,443	· ·				
14	Information technology	2,796,337	2,575,636	220,701				
15	Royalties	0						
16	Occupancy	0						
17	Travel	34,926	32,169	2,757				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0						
19	Conferences, conventions, and meetings	392,111	361,164	30,947				
20	Interest	3,446,561	3,174,541	272,020	_			
21	Payments to affiliates	0						
22	Depreciation, depletion, and amortization	15,330,958	14,120,961	1,209,997				
23	Insurance	3,303,285	3,042,573	260,712				
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )							
а	DIRECT PATIENT SUPPLIES	29,705,428	27,360,925	2,344,503				
b	SMALL TOOLS MINOR EQUIP	2,049,719	1,887,945		_			
c	BAD DEBTS	6,714,583	6,184,634	<u> </u>				
d	UTILITIES	4,010,995	3,694,427	· '				
e	OTHER SUPPLIES	9,439,795	8,680,022	<u> </u>				
f	All other expenses	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,	12,110				
25	Total functional expenses. Add lines 1 through 24f	226,553,908	208,706,911	17,846,997	0			
26	<b>Joint costs.</b> Check here ► □ If following SOP 98-2	220,333,300	200,700,311	17,010,337				
	Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation							

Pa	rt X	Balance Sheet					
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing				1	
	2	Savings and temporary cash investments			28,687,565	2	18,876,073
	3	Pledges and grants receivable, net			485,450	3	0
	4	Accounts receivable, net			16,707,119	4	18,770,628
	5	Receivables from current and former officers, directors, trustee highest compensated employees Complete Part II of	s, key	employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ Complete Part II		n 4958(f)(1)) and			
		Schedule L				6	
Assets	7	Notes and loans receivable, net				7	
8	8	Inventories for sale or use			1,213,507	8	1,186,889
۲	9	Prepaid expenses and deferred charges			2,188,891	9	3,316,888
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	312,275,081			
	ь	Less accumulated depreciation	10b	155,740,493	138,589,393	<b>10</b> c	156,534,588
	11	Investments—publicly traded securities				11	
	12	Investments—other securities See Part IV, line 11	440,715,144	12	561,088,194		
	13	Investments—program-related See Part IV, line 11		13			
	14	Intangible assets			14		
	15	Other assets See Part IV, line 11		5,394,625	15	6,952,890	
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34) .			633,981,694	16	766,726,150
	17	Accounts payable and accrued expenses .		20,666,622	17	22,753,258	
	18	Grants payable		18			
	19	Deferred revenue		19			
_	20	Tax-exempt bond liabilities	48,900,435	20	109,609,024		
es es	21	Escrow or custodial account liability Complete Part IV of Schedu	le D		2,485,928	21	2,404,082
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified	,				
77		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties	s .			23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			67,937,903	25	60,336,257
	26	Total liabilities. Add lines 17 through 25			139,990,888	26	195,102,621
Fund Balances		Organizations that follow SFAS 117, check here ► ✓ and complete through 29, and lines 33 and 34.	plete	lines 27			
an	27	Unrestricted net assets			484,562,871	27	564,652,943
B3	28	Temporarily restricted net assets			7,805,205	28	5,244,530
þι	29	Permanently restricted net assets		1,622,730	29	1,726,056	
큔		Organizations that do not follow SFAS 117, check here ▶ ┌ ar	ganizations that do not follow SFAS 117, check here ▶ □ and complete				
<u>-</u>		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other for	unds			32	
Net	33	Total net assets or fund balances			493,990,806	33	571,623,529
_	34	Total liabilities and net assets/fund balances		633,981,694	34	766,726,150	

# Part XI Financial Statements and Reporting

			Yes	No
L	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	☐ Separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Form **990** (2009)

# OMB No 1545-0047

# **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Lucy Webb Hayes National Training School

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection **Employer identification number** 

Decor	nessess	& Missional	nes						53-019660	2		
Pa	rt I	Reas	on for Pul	blic Charity Stat	<b>us</b> (All org	<u>anızatıons</u>	must comp	lete this p				
The	organı			e foundation because								
1	Γ	A churc	h, conventi	on of churches, or as:	sociation of	churches <b>s</b>	ection 170(b	)(1)(A)(i).				
2	Γ	A scho	ol described	ın <b>section 170(b)(1)</b>	(A)(ii). (Att	ach Schedi	ıle E )					
3	굣	A hosp	ıtal or a coop	perative hospital serv	vice organiza	atıon descri	bed in <b>sectio</b>	n 170(b)(1)	(A)(iii).			
4	Γ			organization operate ty, and state	ed in conjunc	tion with a	hospital desc	ribed in <b>sec</b>	tion 170(b)(1)	( <b>A)(iii).</b> Ente	erthe	
5	Г	_	-	erated for the benefit	_	or universit	y owned or o	perated by a	governmental	unıt describ	— ed ın	
	_	section	170(b)(1)(	<b>A)(iv).</b> (Complete Pa	rt II )							
6	<u> </u>			local government or	_							
7		describ	ed in	t normally receives a  A)(vi) (Complete Pa		part of its	support from	a governme	ntal unit or fror	n the genera	l public	:
8	$\sqcap$	A comr	nunity trust	described in <b>section</b>	170(b)(1)(A	.)( <b>vi)</b> (Con	nplete Part II	)				
9	Γ	Anorga	anızatıon tha	t normally receives	(1) more tha	n 331/3% (	of its support	from contrib	outions, membe	ership fees, a	nd gro	ss
		receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of										
		ıts sup	port from gro	ss investment incom	ne and unrela	ated busine	ss taxable in	come (less s	section 511 ta	x) from busın	esses	
		acquire	d by the org	anızatıon after June 3	30,1975 Se	e <b>section</b> 5	<b>509(a)(2).</b> (C	omplete Par	t III )			
10	Γ	Anorga	anızatıon org	anızed and operated	exclusively	to test for p	oublic safety	See <b>section</b>	509(a)(4).			
11	Γ	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See <b>section 509(a)(3).</b> Check the box that describes the type of supporting organization and complete lines 11e through 11h <b>a</b> Type I <b>b</b> Type III - Other										
e f	Γ	other th section	nan foundation 509(a)(2)	ox, I certify that the o on managers and other received a written de	er than one o	or more pub	licly supporte	ed organizat	ions described	ın section 5	09(a)(	1) or
			hıs box									Г
g			-	006, has the organiz	ation accept	ted any gift	or contribution	on from any	of the			
			g persons? rson who dir	ectly or indirectly co	ntrols, eithe	ralone ort	oaether with i	persons des	cribed in (ii)		Yes	No
				, governing body of the	•				. ,	11g(i)	1	110
				r of a person describ						11g(ii)		
		• •	•	ed entity of a person	• • •		bove?			11g(iii)		
h				g information about t								
						_						
(i) Name suppor organiza		e of orted	ted EIN lines 1- 9 above your governin document?		e Ion In ted In rnIng	(v) Did you notify the organization in col (i) of your support?		(vi)  Is the  organization in  col (i) organized  in the US?		A m	vii) ount of oport?	
				(see instructions))	Yes	No	Yes	No	Yes	No		
Tota											1	

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	÷·/		
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b)</b> 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) <b>Dublic Support</b> Subtract line F from						
6	<b>Public Support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b</b> ) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV ) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and <b>stop here</b>						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
<b></b>	and <b>stop here.</b> The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	<b>▶</b> □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and <b>stop here.</b> The organization				,		▶
17a	10%-facts-and-circumstances test-	<b>-2009.</b> If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						<b>▶</b> ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

**▶**□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support			<u> </u>	1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	(e) 2009	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6 )						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	<b>(c)</b> 2007	( <b>d)</b> 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12 ) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and <b>stop here</b>	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	<b>▶</b> ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	<b>009</b> (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	<b>2008</b> Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind <b>stop here.</b> T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes been	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(	us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

DLN: 93493319080690

OMB No 1545-0047

Open to Public Inspection

□ No

#### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

**Political Campaign and Lobbying Activities** 

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35a (regarding proxy tax), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization
Lucy Webb Hayes National Training School
Deconessess& Missionaries

Employer identification number

53-0196602

art I-A	Complete if the organization is exempt under section 501	(c)	or i	s a	section	527 d	organizatio	n.

- Provide a description of the organization's direct and indirect political campaign activities in Part IV
- Political expenditures
- Volunteer hours

3

art I-B	Complete i	f the orga	<u>anization i</u>	s exempt	under	section	501(c)(	<u>3).</u>

- 1 Enter the amount of any excise tax incurred by the organization under section 4955
  - Enter the amount of any excise tax incurred by organization managers under section 4955
  - If the organization incurred a section 4955 tax, did it file Form 4720 for this year?
- Was a correction made? **4a**
- If "Yes," describe in Part IV

### Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- Enter the amount directly expended by the filing organization for section 527 exempt function activities 1
  - Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities
  - Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b
- Did the filing organization file Form 1120-POL for this year?

State the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	( <b>b)</b> Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Pa	rt II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c	)(3) and file	d Form 5768	(election
	Check   If the filing organization belongs to a Check   If the filing organization checked box		d" provisions apply	,		
<u> </u>	Limits on Lobbying E  (The term "expenditures" means ar	Expenditures			(a) Filing Organization's Totals	(b) Affiliated Group Totals
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	yıng)			
c	Total lobbying expenditures (add lines 1a and 18	b)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1					
f	Lobbying nontaxable amount Enter the amount f	from the following table	ın both			
	If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxa 20% of the amount on lir				
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	0		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,0	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,00	00		
	Over \$17,000,000	\$1,000,000				
		•				
g	Grassroots nontaxable amount (enter 25% of lin	ne 1 f)				
h	Subtract line 1g from line 1a If zero or less, enter	er -0-				
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file F	orm 4720 repoi	rtıng	┌ Yes ┌ No
	(Some organizations that made a columns below. See the	he instructions fo	ection do not l r lines 2a thro	nave to com ugh 2f on pa		ne five
	Lobbying Exp	enditures During	4-Year Averag	ing Period	I	ı
	Calendar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	( <b>d)</b> 2009	<b>(e)</b> Total
2a	Lobbying non-taxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots non-taxable amount					

Sche	edule C (Form 990 or 990-EZ) 2009				Р	age <b>3</b>
Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has N (election under section 501(h)).	IOT fi	led F	orm	5768	8
		(a	a)		(b)	
		Yes	No	'	A mour	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	V olunteers?		No			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo			
c	Media advertisements?		Νo			
d	Mailings to members, legislators, or the public?		Νo			
e	Publications, or published or broadcast statements?		Νo			
f	Grants to other organizations for lobbying purposes?		Νo			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo			
i	Other activities? If "Yes," describe in Part IV	Yes			1	17,520
j	Total lines 1c through 1:				1	L7,520
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo			
b	If "Yes," enter the amount of any tax incurred under section 4912		ı			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 5501(c)(6).	01(c	)(5),	or s	1	
1	Were substantially all (90% or more) dues received nondeductible by members?		ſ	1	Yes	No
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		ŀ	2		
3	Did the organization make only in mouse lobbying expenditures of \$2,000 or less:  Did the organization agree to carryover lobbying and political expenditures from the prior year?		-	3		
	t III-B Complete if the organization is exempt under section 501(c)(4), section 5	01/6	\ <u>\</u>		ectio	n
C I	501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part II answered "Yes".				CCLIO	••
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
С	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
Pä	art IV Supplemental Information					
Со	implete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and so, complete this part for any additional information	l Part	II-B, lır	ne 11		
	Tdentifier Peturn Deference Evnlanat	ion				

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DLN: 93493319080690

OMB No 1545-0047

(Form 990)

**SCHEDULE D** 

Department of the Treasury Internal Rev

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public

пеша	Revenue Service F Attach to Fo	orm 990. F See separate instructions.		Tushection					
Lucy	ne of the organization Webb Hayes National Training School onessess& Missionaries		Employer identification number						
	rt I Organizations Maintaining Donor Ac	lvised Funds or Other Similar F	53-0196602 unds or Accounts	. Complete if t					
	organization answered "Yes" to Form 99		ands of Accounts	. Complete ii t					
		(a) Donor advised funds	(b) Funds and o	ther accounts					
1	Total number at end of year								
2	Aggregate contributions to (during year)								
3	Aggregate grants from (during year)								
4	Aggregate value at end of year								
5	Did the organization inform all donors and donor advir funds are the organization's property, subject to the o	-	nor advised	┌ Yes ┌ N					
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit	efit of the donor or donor advisor, or for a	ny other purpose	┌ Yes ┌ N					
Par	<b>Conservation Easements.</b> Complete	<u>if the organization answered "Yes" t</u>	o Form 990, Part I\	/, line 7.					
2	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreati Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a quali easement on the last day of the tax year	on or pleasure) Preservation of an Preservation of a G	n historically importan certified historic struc n of a conservation	•					
	,,,,,		Held at the	End of the Year					
а	Total number of conservation easements		2a						
ь	Total acreage restricted by conservation easements		2b						
С	Number of conservation easements on a certified his	toric structure included in (a)	2c						
d	Number of conservation easements included in (c) ac	equired after 8/17/06	2d						
3	Number of conservation easements modified, transfe the taxable year 🛌		ed by the organization	during					
4	Number of states where property subject to conserva								
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		dling of violations, and	Yes N					
6 7	Staff and volunteer hours devoted to monitoring, insp								
8	A mount of expenses incurred in monitoring, inspecting Does each conservation easement reported on line 2			□ Yes □ N					
9	170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?  In Part XIV, describe how the organization reports cobalance sheet, and include, if applicable, the text of the organization's accounting for conservation easem	he footnote to the organization's financia		and					
Par	Organizations Maintaining Collectio Complete if the organization answered "		or Other Similar	Assets.					
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or research	ch in furtherance of pu						
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	oublic exhibition, education, or research i		•					
	(i) Revenues included in Form 990, Part VIII, line 1		<b>►</b> \$						
	(ii) Assets included in Form 990, Part X								
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFAS								
а	Revenues included in Form 990, Part VIII, line 1		<b>►</b> \$						

**b** Assets included in Form 990, Part X

Part	<b>411</b> Organizations Maintaining Co	illections of Art	t, His	tori	<u>cal Tre</u>	asures	, or Ot	<u>hei</u>	r Similar As	sets (	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ie foll	owing th	at are a s	significan	ıt us	se of its collect	ion	
а	Public exhibition		d	$\vdash$	Loan or	exchang	je progra	ms			
b	Scholarly research		e	Γ	Other						
c	Preservation for future generations										
4	Provide a description of the organization's co Part XIV	ollections and expla	ain hov	v the y	y further	the orgai	nızatıon's	ex	empt purpose ı	n	
5	During the year, did the organization solicity assets to be sold to raise funds rather than									Г Yes	┌ No
Par	t IV Escrow and Custodial Arrang						swered	"Ye	es" to Form 9	90,	
	Part IV, line 9, or reported an ar				•						
	Is the organization an agent, trustee, custod included on Form 990, Part X?					ons or ot	her asse	ts n		☐ Yes	√ No
b	If "Yes," explain the arrangement in Part XI	√ and complete the	follow	ıng ta	able		_				
_								-	An	nount	
C	Beginning balance						<del>-</del>	.с			
d	Additions during the year						<del>-</del>	.d			
e	Distributions during the year						-	.e			
f	Ending balance						_ 1	f			
2a	Did the organization include an amount on Fe		e 21?							✓ Yes	│ No
	If "Yes," explain the arrangement in Part XI\										
Pa	rt V Endowment Funds. Complete	(a)Current Year		were Prior Y		' to Forr (c)Two Yea			hree Years Back	(e)Four	Years Back
la	Beginning of year balance	(a) current rear	(5)	<i>,</i> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	rear ,	(c) Two Tex	ars back	(4).	mee rears back	(C) our	rears back
b	Contributions										
c	Investment earnings or losses										
d	Grants or scholarships										
e	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the year	r end balance held	as								
а	Board designated or quasi-endowment 🕨	%									
Ь	Permanent endowment 🕨 %	,									
c	Term endowment ► %										
3a	Are there endowment funds not in the posse organization by	ssion of the organiz	ation	that a	are held a	and admi	nıstered	for t	:he	Yes	No
	(i) unrelated organizations								3a(		+140
	(ii) related organizations								3a(		+-
b	If "Yes" to 3a(II), are the related organization								3l	,	i –
4	Describe in Part XIV the intended uses of th	ie organization's en	dowme	ent fu	nds					•	
Par	t VI Investments—Land, Building	s, and Equipme	nt. S	ee F	orm 99	0, Part 2	K, line 1	0.			
	Description of investment				Cost or oth		Cost or othe sıs (other)		(c) Accumulated depreciation	( <b>d)</b> B	ook value
1a	Land						3,504,7	68			3,504,768
b	Buildings						162,153,8	55	72,861,975	5	89,291,880
c	Leasehold improvements						239,4	46	60,672	2	178,774
d I	Equipment						106,754,1	.39	78,484,010	)	28,270,129
e	Other						39,622,8	73	4,333,836	5	35,289,037

156,534,588

Part VII Investments—Other Securities. See	Form 990, Part X, line 12		
(a) Description of security or category (including name of security)	(b)Book value		od of valuation f-year market value
Financial derivatives		2031 01 6114-0	. , oa. market value
Closely-held equity interests			
Other CORPORATED DEBT	59,664,283		F
CORPORATED DEBT	59,004,283		Г
EQUITY SECURTIES	303,900,961		F
FEDERAL GOVERNMENT OBLIGATIONS	169,784,676		F
CASH	23,300,308		F
	23,300,300		<u> </u>
JOINT VENTURES	3,039,014		F
MONEY MARKET	1,398,952		F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12 )	561,088,194		
Part VIII Investments—Program Related. See		l3.	
(a) Description of investment type	(b) Book value	(c) Metho	od of valuation
		Cost or end-o	f-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)  Part IX Other Assets. See Form 990, Part X, lin			
(a) Descrip			(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5.)		
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	21.699.553		
ALLOW FOR MALPRACTICE CLAIMS ESTIMATED THIRD PARTY SETTLE	31,688,553		
DEFERRED PENSION OBLIGATION	8,025,959 11,600,775		
MISCELLANEOUS LIABILITIES	3,622,748		
INTEREST PAYABLE	1,191,675		
DUE TO FOUNDATION	111,901		
DEFERRED COMPENSATION	2,467,103		
CONT RETENTION MOB GARAGE	1,627,543		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )	60,336,257		
:,	,,		

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Re	turn
1	Total revenue, gains, and other support per audited financial statements	1	
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	A mounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
Ь	Other (Describe in Part XIV)		
_ C	Add lines 4a and 4b	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	<b>.</b>
1	Reconciliation of Expenses per Audited Financial Statements With Expenses  Total expenses and losses per audited financial	per i	eturn
•	statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities	]	
b	Prior year adjustments	]	
c	Other losses	]	
d	Other (Describe in Part XIV)	]	
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)	4	
С	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	
	t XIV Supplemental Information		
	nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Pa t V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete t		

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

additional information

Ident if ier	Return Reference	Explanation
PART IV		The hospital acts as administrator/trustee for a Charitable Gift Annuity (CGA) program. The assets are custodied with the Fiduciary Trust Company. Donors make arrangements with the hospital and the custodian to make a one-time contribution to the CGA. Periodic annuity payments are then made to the donor over the lifetime of the donor. The hospital includes on its balance sheet the market value of the assets contributed by all donors in the program. The hospital also includes a liability for estimated payments calculated to be paid to its donors in future years. The assets are invested in fixed income and equity securities, monitored regurarly by the hospital's investment committee. In section B below, the additions include changes in the market value of the assets. For 2009, the market value increased by \$447,020.

# OMB No 1545-0047

2009

Open to Public Inspection

# SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 ► Attach to Form 990.
 ► See separate instructions.

**Hospitals** 

Name of the organization
Lucy Webb Hayes National Training School
Deconessess& Missionaries

**Employer identification number** 

co	nessess& Missionaries				53-	0196602			
Pā	art I Charity Care and	Certain O	ther Comi	nunity Benefits at	Cost				
						ı		Yes	No
La	Does the organization have a	charity care	policy? If "N	o," skip to question 6a			1a	Yes	
b	If "Yes," is it a written policy						1b	Yes	
2	If the organization has multip care policy to the various hos		ndicate whic	h of the following best	describes application o	of the charity			
	A pplied uniformly to all ho Generally tailored to indiv		ls	Applied uniformly	to most hospitals				
3	Answer the following based or organization's patients	n the charity o	care eligibilit	y criteria that applies t	o the largest number o	fthe			
а	Does the organization use Fe income individuals? If "Yes,"			· · · · · · · · · · · · · · · · · · ·			3a	Yes	
	Γ <sub>100%</sub> Γ <sub>150%</sub>	<b>▽</b> 20	о% Г	O ther					
b	Does the organization use FP "Yes," indicate which of the fo						3b	Yes	
	Г <sub>200%</sub> Г <sub>250%</sub>			350%	<u></u>		30	165	
c	If the organization does not u determining eligibility for free test or other threshold, regard	or discounted	d care Inclu	de in the description w	hether the organizatior				
4	Does the organization's polic	y provide free	or discount	ed care to the "medical	ly indigent"?		4	Yes	
ā	Does the organization budget	amounts for t	free or disco	unted care provided un	der its charity care pol	ıcy?	5a	Yes	
b	If "Yes," did the organization	s charity care	e expenses e	exceed the budgeted ar	nount?		5b		Νo
c	If "Yes" to line 5b, as a resul care to a patient who was elig	_		· —	-		5c		
ā	Does the organization prepare	e an annual co	ommunity be	nefit report?			6a	Yes	
Бb	If "Yes," does the organizatio	n make it ava	ıılable to the	public?			6b	Yes	
	Complete the following table worksheets with the Schedule		ksheets prov	ıded ın the Schedule H	instructions Do not s	ubmit these			
7	Charity Care and Certain O	ther Commun	nity Benefits	at Cost					
	Charity Care and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community b expense	enefit	(f) Pero total ex	
а	Charity care at cost (from Worksheets 1 and 2)	1	3,600	4,294,957		4,29	4,957	1	900 %

Pa	rt II Community Buildin activities.	ng Activitie	<b>s</b> Complete t	this table if the	organızat	ion co	nducte	ed any commun	ity b	uıldın	g
	activities.	(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total commun building expense		rect off	_	<b>(e)</b> Net communit building expense		(f) Pero total ex	
_1_	Physical improvements and housing										
_2	Economic development										
3	Community support										
4	Environmental improvements										
5	Leadership development and training										
	for community members  Coalition building										
	Community health improvement										
	advocacy										
- <u>8</u> -9	Workforce development										
10	Other Total										
	rt IIII Bad Debt, Medicar	e, & Collec	tion Practic	es							
	,										
Sect	ion A. Bad Debt Expense							(		Yes	No
1	Does the organization report b		se in accordan	ice with Heathcar	e Financial	Manag	jement	Association	1	Yes	
2	Enter the amount of the organi		ebt expense (a	t cost)		2		3,275,961			
3	Enter the estimated amount of	f the organizati	on's bad debt	expense (at cost							
	attributable to patients eligible							1,637,981			
4	Provide in Part VI the text of t In addition, describe the costi rationale for including other ba	ng methodolog	jy used in dete	rmining the amou				•			
Sect	ion B. Medicare										
5	Enter total revenue received fr	rom Medicare	(ıncludıng DSH	and IME)		5		53,701,188			
6	Enter Medicare allowable cost	s of care relati	ing to payment	s on line 5		6		68,546,810			
7 8	Describe in Part VI the extent Also describe in Part VI the co	ne 6 from line 5. This is the surplus or (shortfall)									
	Cost accounting system	Гс。	st to charge ra	tio	Other						
Sect	ion C. Collection Practices										
9a	Does the organization have a v	written debt co	llection policy	· · · · ·					9a	Yes	
9b	If "Yes," does the organization patients who are known to qua								9b	Yes	
Pa	rt IV Management Com				escribe iii r	ait VI				1.00	_
	(a) Name of entity	(b	Description of p activity of entit		(c) Organı profit % o ownersh	r stock	e	) Officers, directors, trustees, or key mployees' profit % stock ownership%	pro	Physion of it % or ownersh	stock
<b>1</b> Pc	otomac Home Health	Provide nursing	care at home			50 000 °	%	·			
<b>2</b> Cl	nevy Chase Imaging	Provide diagnos	tic imaging			10 000 0	%				
<b>3</b> Ro	ockville Imaging	Provide diagnos	tic imaging		Ź	27 000 9	/ <sub>o</sub>				
<b>4</b> Pr	emier Purchasing	Provide group p	urchasing			0 175 9	<b>%</b>				
<b>5</b> Co	olonial Reg Allianc	Provide group p	urchasıng			1 000 9	%				
6											
7											
8											
9											
10											
11											
12											
13											
14		1							1		

Part V	Facility Information									
	Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
5255 Loug	norial Hospital Jhboro Rd NW n, DC 20016	Х	X					X		

Schedule H (Form 990) 2009

#### Part VI Supplemental Information

Complete this part to provide the following information

- 1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4, Part III, line 8, Part III, line 9b, and Part V See Instructions
- Sibley Memorial Hospital does use the Federal Poverty Guidelines to determine eligibility for free care. In addition, an asset test is generally not used to determine eligibility for free or discount care. However, asset information is obtained to substantate accuracy of income report.

Sibley Hospital prepares its own community benefit report. It is published on our web site and within our semi-annual publication of "On Health" This publication is mailed to approximately 120,000 community residents.

There are no costs reported that are attributable to a physician clinic

The bad debt expense as reported on Form 990, Part IX is \$6,714,583

In table 7, a cost-to-charge ratio was used in all calculations

Under the footnoted paragraph of Accounts Receivable, the bad debts are described as "Allowances are also provided for bad debts based on an estimate of uncollectible accounts. Write-off of uncollectible accounts is determined on a case-by-case basis after a review of the circumstances surrounding individual patient accounts." The amount reported on Part III, Section A, 2(2) of \$3,275,961 is calculated by the actual expense multiplied by the ratio of cost to charges. A reasonable estimate of 50% was used to calculate the amount on Part III, Section A, 2(3) of \$1,637,981

Sibley Hospital treats patients with many insurance carriers. However, the Medicare inpatient volume is 46% of total patient volume, the highest ratio among District of Columbia hospitals. Although providing the best possible care to our Medicare patients creates a financial loss, we relieve the government and surrounding other hospitals of the financial burden of treating these patients insured by the Medicare program. Part of the mission of our hospital is to serve its elderly patients within the community through various programs that are designed to educate and improve their health status. The hospital feels that providing these programs have contributed to the improvement of health overall within the community. In addition to providing educational and other self improvement seminars and clinics for our Medicare patient population, the hospital incurs cost for being in a constant state of readiness for any emergencies, such as natural disasters, epidemics, chemical spills or technical disasters that may arise. The hospital's disaster treatment team works routinely with the District of Columbia Emergency Healthcare Coalition, DC Homeland Security organization, DC Department of Health and other similar organizations in planning and training for treatment of patients during any potential disasters. The hospital makes available a 24/7 Emergency Care facility, provides state-of-the-art equipment to treat patients efficiently and quickly, and incurs costs of educating hospital staff to administer better quality care to the community

When a patient asks for charity care or financial assistance, the patient must complete an application and provide financial information that would demonstrate financial need. The application is reviewed by financial counselors for eligibility

The hospital as reporting consists of a) an acute care hospital, b) an assisting living facility, and c) a skilled nursing facility

Sibley Hospital files a community benefit report with the District of Columbia

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves
- The hospital does an extensive annual planning process to assess the health care needs of the community. Part of the process includes an environment assessment, reviewing data to help form the hospital's direction over the next several years. Data gathering includes demographic trends, disease incidence and prevalence rates, and other data. Market utilization data is reviewed for potential service gaps within the service area. Internal hospital data, statistics and subsequent trends are reviewed to ensure existing or potential new services are consistent with community needs. Direct input from community groups, physician staff, patients and employees are combined to form future direction for the hospital. The hospital's Senior Association, with over 7,000 active members, provides an invaluable resource for determining the services and needs of the community.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy
- a) When a patient is first registered, he/she must read the posted notice about community/financial assistance. The notice is posted noticeably in the admissions area b) When a patient inquires about community/financial assistance, he/she is given an application to determine if, in fact, he/she is eligible for such assistance under the guidelines established by the DC Municipal Regulations Title 22. Patient financial counselors are on staff to assist the patient with any questions and ultimately receive the completed application for further review c) Each year the hospital publishes an extensive notice in the Washington Post describing its charity policy for those who apply
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- The hospital's primary service area in Northwest Washington, DC, includes eight zip codes, covering (in addition to NW DC) suburban areas of Bethesda, Chevy Chase and Potomac, MD Approximately 50% of patients comprise these eight zip codes. Sibley's secondary service area, comprising twenty seven zip codes, including the suburban areas of McLean, VA, N Potomac and Silver Spring account for an additional 25% of our patients. In our service area, the most prominent income level is between \$75,000 to \$100,000, 41% higher than the next income level. There are 11 hospitals competing in our service area. Sibley has the third highest ranking among cases for all 11 hospitals. Data is not available for community residents with incomes below the federal poverty guidelines, patients uninsured or Medicaid recipients.
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves

Sibley Hospital does not participate in community building activities nor do we have the resources to do so

- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- Sibley Hospital ensures that its board members are leaders within the local business community and have expertise in many different areas The skills, dedication and leadership of the Board of Trustees forms the foundation of the hospital's ability to provide needed services to the community Before being appointed to the board, potential members experience a rigorous screening process, ensuring that they are neither family members of current board members nor contractors of Sibley To further beneift the community, the hospital provides, through its excess funds, many programs for the citizens of the community that are of little or no cost to attendees. These programs are designed to educate, comfort, improve health and provide support to those who attend A number of Free Health and Wellness seminars are provided regularly to members of the community Physicians and staff donate their time to educate attendees on ways to maintain or improve individual health. Childbirth and new parenting classes are conducted regularly, preparing new parents (and grandparents) on various aspects of child rearing and baby care. There are several ongoing support groups that meet regularly. Existing and new members are strongly encouraged to attend individuals experiencing Alzheimer's, Arthritis, Diabetes, Lyme Disease, Macular Degeneration or Parkinson's Disease are specifically encouraged to attend. In addition to having a nationally-known breast cancer treatment center, at least five cancer support groups meet on a regluar basis. Members of the hospital staff and physicians also travel off campus to conduct or be part of community health events held at local churches or community social gatherings. And finally, the hospital provides additional free benefits to members of its Sibley Senior Association, currently having more than 7,000 active members. Benefits include free health screening, educational programs, a widowed persons service, and seminars on health related subjects. This organization provides valuable input to determining present and <u>future needs of services that need to be provided to the co</u>mmunity
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communites served

Currently, Sibley Hospital is a stand alone hospital and not part of an affiliated healthcare system

8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

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521039553

520595110

Schedule I (Form 990)

# **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

DLN: 93493319080690 OMB No 1545-0047

**Inspection** 

Arthritis Research

Arthritis Research

Department of the Treasury Internal Revenue Service

Deconessess& Missionaries

Arthritis Research3601

Philadelphia, PA 19104 Georgetown UniversityPO

Washington, DC 20057

JOHNS HOPKINS

UNIVERSITY5200 **EASTERN AVENUE 4100** BALTIMORE, MD 21224

Spruce St

Box 571164

Lucy Webb Hayes National Training School

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

Name of the organization

501(c)(3)

501(c)(3)

Employer identification number

53-0196602

Part I General Infor	<u>mation on Grants</u>	and Assistance					
<ul><li>Does the organization mathematics the selection criteria use</li><li>Describe in Part IV the organization</li></ul>	d to award the grants	orassistance?			-		<b>▽</b> Yes <b>┌</b>
Form 990, Part	IV, line 21 for any i	Governments and received of additional space (	l more than \$5,000.	Check this box if n	o one recipient recei	ved more than \$5,0	00. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
The Wistar Institute for	530196602	501(c)(3)	100,000				Arthritis Research

175,000

240,762

Enter total	number of	section	501(c)(3	) and	government	organizations

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
NURSING SCHOLARSHIPS		97,500			
See Additional Data Table					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information							
Ident if ier	Return Reference	Explanation					
Procedures for monitoring use of grant funds	Part I Line 2	The procedures in place to monitor the use of grant funds given to the organizations listed below consist of annual status reports. These reports will contain a) progress on the research conducted, b) full accounting of funds spent, c) achievement of measurable outcomes and any changes from the original proposal, d) data gathering and the methods or strategies used, and e) findings and conclusions. In addition, the grantees are required to maintain accounting records with prudent record-keeping procedures as required by any applicable federal, state, or local laws, rules or regulations. The grantor (Sibley Hospital) reserves the right to have access to and examine all books and records to ascertain if grant funds are being disbursed pursuant to the terms of the agreements.					

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**Compensation Information** 

DLN: 93493319080690

OMB No 1545-0047

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#### Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization Lucy Webb Hayes National Training School Deconessess& Missionaries

**Employer identification number** 

53-0196602

Pa	rt I Questions Regarding Compensation		•			
		_			Yes	Νo
1a	Check the appropiate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments		Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the org reimbursement orprovision of all the expenses descr			1b	Yes	
2	Did the organization require substantiation prior to re					
	officers, directors, trustees, and the CEO/Executive	Directo	or, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the organizatio organization's CEO/Executive Director Check all the	at apply	y			
	Compensation committee		Written employment contract			
	Independent compensation consultant	고	Compensation survey or study			
	Form 990 of other organizations	<u> </u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Por a related organization	art VII	, Section A , line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control p	aymen	t?	4a		Νo
b	Participate in, or receive payment from, a supplemen	tal non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-ba	sed co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro	vide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mus	st comp	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, I compensation contingent on the revenues of	ıne 1a,	did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, I compensation contingent on the net earnings of	ıne 1a,	did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νο
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," de			7		No
8	Were any amounts reported in Form 990, Part VII, pa					
	subject to the initial contract exception described in in Part III	Regs s	section 53 4958-4(a)(3)? If "Yes," describe	_		l
_				8		No
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	rebutta	able presumption procedure described in Regulations	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

, <u>, , , , , , , , , , , , , , , , , , </u>	, , ,		· ,		<u> </u>				
(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
ROBERT L SLOAN	(1) (11)	635,690 0	228,000 0	1,048,530 0	49,707 0	13,283 0	1,975,210		
CARL L SYLVESTER MD	(1) (11)	0	0	200,000	0	0	200,000		
STEPHEN C MCDONNELL	(I) (II)	410,312 0	108,804 0	0	36,249 0	9,228 0	564,593 0		
JOAN VINCENT	(I) (II)	264,032 0	40,326 0	6,207 0	50,026 0	10,870 0	371,461 0		
AUDRY CARTER	(I) (II)	245,320 0	25,770 0	0	19,830 0	10,012	300,932 0		
QUEENIE PLATER	(I) (II)	234,113 0	26,896 0	0	31,257 0	5,50 <b>4</b> 0	297,770 0		
KENDA TAVAKOLI	(ı) (ıı)	199,385 0	35,000 0	0 0	22,159 0	7,870 0	264,414 0		
PETER PETRUCCI	(1) (11)	175,466 0	7,000 0	0 0	7,846 0	4,775 0	195,087 0		
CHRISTINE STUPPY	(1) (11)	157,901 0	22,383 0	0	5,015 0	8,066 0	193,365 0		
JEFFREY JOYNER	(I) (II)	142,036 0	24,502 0	0	3,207 0	7,258 0	177,003 0		
JEFFREY L LIN	(I) (II)	557,161 0	145,802 0	0	18,644 0	9,85 <b>4</b> 0	731,461 0		
REBECCA ZUUBIER	(I) (II)	409,664 0	61,080 0	0	<b>4,389</b> 0	9,164 0	484,297 0		
HASAN ZIA	(1) (11)	428,459 0	22,6 <b>4</b> 8 0	0	9,377 0	9,299	469,783 0		
POUNEH RAZAVI	(I) (II)	322,265 0	70,385 0	0	0	743 0	393,393 0		
MARY T O'DONNELL	(I) (II)	319,236 0	12,000 0	0	10,955 0	10,201	352,392 0		

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
Payment from nonqualified retirement plan	,	During 2009 the President/CEO, Robert Sloan received \$1,048,530 from a nonqualified retirement plan which is based on benefits earned from over 25 years of service

Schedule J (Form 990) 2009

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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493319080690

Schedule K

(Form 990)

Department of the Treasury

# **Supplemental Information on Tax Exempt Bonds**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Schedule K (Form 990) 2009

Internal Revenue Service Name of the organization Employer identification number Lucy Webb Hayes National Training School 53-0196602 Deconessess& Missionaries Part I Bond Issues (h) O n (g) Defeased Behalf of (a) Issuer Name (b) Issuer EIN (c) CUSIP # (d) Date Issued (e) Issue Price (f) Description of Purpose Issuer Yes Yes No No PNC Capital Markets 60-0113100 254764hh9 07-15-2009 62,798,209 construct medical build for outpat Χ Х Proceeds C D Ε Α В Total proceeds of issue 63,000,000 Gross proceeds in reserve funds 2 4,943,761 Proceeds in refunding or defeasance escrows 3 Other unspent proceeds 21,859,838 Issuance costs from proceeds 956,351 Working capital expenditures from proceeds Capital expenditures from proceeds 35,240,050 Year of substantial completion 8 2011 Yes No Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Х 9 Were the bonds issued as part of an advance refunding issue? Х 10 Has the final allocation of proceeds been made? Х 11 Does the organization maintain adequate books and records to support 12 Х the final allocation of proceeds? **Private Business Use** В C D Е Α Yes No Yes No Yes No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, Χ which owned property financed by tax-exempt bonds? Are there any lease arrangements with respect to the financed property Х which may result in private business use?

Cat No 50193E

Schedule K	(Form 990) 2009
Part III	<b>Private Business Use</b> (Continued)

			Α			В			С			D		Е
		Υe	es	No	Yes		No	Yes		No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?	Х												
3b	Are there any research agreements with respect to the financed property which may result in private business use?	,		X										
3с	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X												
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government													
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government													
6	Total of lines 4 and 5													
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х												
Par	IV Arbitrage													
	Van	Α .	1_	V	В	l	V	С	NI.	V.	D	N.	E V	
1	Yes  Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and  Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		<b>lo</b> X	Yes	N	lo	Yes		No	Ye	es	No	Yes	No
		•	^											
2	Is the bond issue a variable rate issue?	:	X											
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?	,	x											
		•	^											
ь	Name of provider													
c	Term of hedge													
4a	Were gross proceeds invested in a GIC?	2	X											
ь	Name of provider													
С	Term of GIC													
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?													
5	Were any gross proceeds invested beyond an available temporary period?	;	x											
6	Did the bond issue qualify for an exception to rebate?	;	×											
l														

DLN: 93493319080690

OMB No 1545-0047

#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b. ▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

**Employer identification number** Name of the organization Lucy Webb Hayes National Training School Deconessess& Missionaries 53-0196602 **Excess Benefit Transactions** (section 501(c)(3) and section 501 (c)(4) organizations only). Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) Corrected? (a) Name of disqualified person 1 (b) Description of transaction 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to (e) In Approved (g)Written (a) Name of interested person and or from the (c)Original default? by board or agreement? (d)Balance due organization? purpose principal amount committee? From Yes Yes No Τо Yes No Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person (a) Name of interested person (c)A mount of grant or type of assistance and the organization

#### **Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person

between interested person and the organization

(b) Relationship

(c) A mount of transaction

(d) Description of transaction

(e) Sharing of organization's revenues?

Yes No

CARL L SYLVESTER JR MD

**BOARD MEMBER** 

200,000 ANESTHESIA SERVICES

Νo

# OMB No 1545-0047

# **SCHEDULE 0**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Information to Form 990**

| 2

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Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

> Attach to Form 990.

Name of the organization	Employer identification number
Lucy Webb Hayes National Training School	
Deconessess& Missionaries	53-0196602

ldentifier	Return Reference	Explanation
Process for Determining CEO/Officer Compensation	Part VI	The organization uses an independent compensation committee, an independent compensation consultant, a written employment contract, a compensation survey or study, approval by the board and contemporaneous written substantiation of the decision-making process when determining compensation for the CEO and other officers of the organization
Process of reviewing return	Part VI, Line 10	The Audit and Compliance Committee of Sibley Memorial Hospital met on October 6, 2010 to review the contents of the Form 990 Return for 2009 prior to filing. The members are part of the Sibley Memorial Hospital Executive Committee, the hospital's governing body. The return was prepared by the hospital's Associate CFO, in conjunction with the hospital's external auditors. The committee reviewed the return and made comments on the contents and information contained within. The full board of Trustees met on October 27, 2010. This form 990 was made available for review. The return is signed by the President and Chief Executive Officer of Sibley Memorial Hospital. His signature attests to the accuracy of the information contained in the report.
Process of moinitoring conflict of interest policy	Part VI, Line 12c	The hospital has an existing policy (#02-25-09) which specifically addresses potential conflict(s) of interest for decision makers at all levels within its borders. This coverage includes members of the governing board, administration, medical staff, and all other employees. Disclosure forms asking for potential conflicts of interest are distributed at least annually so that appropriate action may be taken to ensure that such potential conflicts do not influence important decisions. The hospital's board members are asked to submit disclosure forms semi-annually and on a case-by-case basis. The governing board, senior management, and the executive committee of the Medical Staff (as appropriate) bear responsibility for addressing and reviewing all potential conflicts and taking appropriate action. When conflicts do arise, the matter is brought before the appropriate governing body and discussed, and the conflict is eliminated.
Document availability	Part VI, Line 19	The organization makes its governing documents, conflict of interest policy, and financial statements available to the public upon request
New Program Services		In order to better serve potential patients in the community, as well as provide additional services relating to the continuum of care, the hospital began construction of a medical office building and parking garage on its campus in March of 2009. The facility will provide state-of-the-art diagnostic and imaging equipment, modern surgical suites, an auditorium for employees as well as community groups, and physician offices. The Sullivan Center for Breast Health was recognized by the Council of DC as a national model in the provision of expert, comprehensive care for breast cancer. A new electronic documentation system was implemented in all acute care units, a major accomplishment in satisfying the federally-mandated Electronic Medical Record program. Patient data and results are updated continuously, providing increased efficiency and medication safety. The hospital's Cancer Treatment program received a 3-year accreditation with commendation of outstanding achievement.
Bond Issuance Costs	Schedule K, Part II, Line 5	Bond issue costs are not included in private use calculations
series 2009 bonds	schedule k	cusip maturity value dollar price 25476hh9 \$1,010,000 \$ 1,008,777 90 254764hj5 100,000 99,671 00 254764hy2 950,000 973,104 00 254764hk2 300,000 297,822 00 254764hz9 800,000 810,610 00 254764hl0 1,155,000 1,151,454 15 254764hm8 1,210,000 1,201,130 70 254764hn6 1,275,000 1,262,581 50 254764hp1 1,345,000 1,332,478 05 254764hq9 1,420,000 1,491,156 20 254764hr7 1,510,000 1,571,517 40 254764hs5 1,610,000 1,669,360 70 254764ht3 1,715,000 1,771,629 30 254764hu0 1,825,000 1,879,658 75 254764hv8 11,065,000 11,186,936 30 254764hw 6 15,115,000 14,917,144 65 254764hx4 20,595,000 20,173,626 30

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DLN: 93493319080690

OMB No 1545-0047

Open to Public

Inspection

# **SCHEDULE R** (Form 990)

Deconessess& Missionaries

Department of the Treasury

Internal Revenue Service

**Related Organizations and Unrelated Partnerships** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► See separate instructions. ► Attach to Form 990.

Name of the organization Lucy Webb Hayes National Training School **Employer identification number** 

53-0196602

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a)
Name, address, and EIN of disregarded entity

(a)

Name, address, and EIN of related organization

Primary activity

Legal domicile (state or foreign country)

Total income

End-of-year assets

(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(b) Primary activity

(c) Legal domicile (state or foreign country)

(d) Exempt Code section

(e) Public charity status (if section 501(c)(3))

(f) Direct controlling entity

Sibley Memorial Hospital Foundation

5255 Loughboro Rd NW

fund raising

DC

509(a)(3)

Sibley Hosp

Washington, DC 20016 45-0562642

52-1450142

Potomac Home Health Care

6001 Montrose Rd

Rockville, MD 20852

healthcare

MD

501(c)(3)

509(a)(2) N/A

52-1928494

**Part III** Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

because it had one of more related organizations treated as a partitership during the tax year.)											
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h Disprop allocat	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	<b>(j</b> Genei mana parti	al or ging
							Yes	No		Yes	No
Sibley Healthcare Affiliates											
5255 Loughboro Rd NW Washington, DC20016 52-1932344		DC	sibley hosp	none	0	313					
Chevy Chase Imaging LLC											
1201 Seven Locks Rd Suite 200 Rockville, MD20854 14-1944126	diagnostic image	MD	N/A		-154,833	1,544,889					
Rockville Imaging LLC											
1201 Seven Locks Rd Suite 200 Rockville, MD20854 14-1944128	diagnostic image	MD	N/A		-158,937	1,283,411					
Premier Purchasing Partners LP											
12255 El Camino Real Ste 100 San Diego, CA92130 33-0387407		CA	N/A		462,528						
Colonial Regional Alliance LLC	-										
10715 Downsville Pike Hagerstown, MD21740 20-4732356		MD	N/A		-41,859						

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership
Sibley Healthcare Affiliates 5255 Loughboro Rd NW Washington, DC 20016	no activities	DC	Sibley Hospital	C corp	0		0

(3)

(4)

(5)

(6)

Schedu	le R (Form 990) 2009		F	age <b>3</b>
Part	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35,	or 36.)		
N	ote. Complete line 1 if any entity is listed in Parts II, III or IV		Ye	s No
<b>1</b> Duri	ng the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a R	eceipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		No
<b>b</b> G	ift, grant, or capital contribution to other organization(s)	1b	Ye	\$
<b>c</b> G	ift, grant, or capital contribution from other organization(s)	1c		No
<b>d</b> L	oans or loan guarantees to or for other organization(s)	1d		No
<b>e</b> L	oans or loan guarantees by other organization(s)	1e		No
f S	ale of assets to other organization(s)	1f		No
<b>g</b> P	urchase of assets from other organization(s)	<b>1</b> g		No
h E	xchange of assets	1h		No
i Le	ease of facilities, equipment, or other assets to other organization(s)	1i		No
j L	ease of facilities, equipment, or other assets from other organization(s)	1j		No
	erformance of services or membership or fundraising solicitations for other organization(s)	1k		No
I P	erformance of services or membership or fundraising solicitations by other organization(s)	11	Ye	•
m S	haring of facilities, equipment, mailing lists, or other assets	1m	Ye	3
n S	haring of paid employees	<b>1</b> n		No
o R	eimbursement paid to other organization for expenses	10		No
<b>p</b> R	eimbursement paid by other organization for expenses	1р		No
<b>q</b> C	ther transfer of cash or property to other organization(s)	1q		No
r 0	ther transfer of cash or property from other organization(s)	1r	Ye	3
<b>2</b> If	the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transac	tion thresholds		
	(a) (b) Transaction type (a.)	<sup>/II</sup> Amount	( <b>c)</b>	lved
( <b>1)</b> Sıble	y Memorial Hospital	Amount	. 11140	ıv Cu
(1) See / (2)	Additional Data Table			

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)
Name, address, and EIN of entity

(b) Primary activity (c) Legal domicile (state or foreign country) (d)
Are all
partners
section
501(c)(3)
organizations?

Yes No

(e) Share of end-of-year assets **(f)** Disproprtionate allocations?

No

Yes

(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) (h) General or managing partner?

Yes No

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DLN: 93493319080690

OMB No 1545-0184

Form **4797** 

# **Sales of Business Property**

(Also Involuntary Conversions and Recapture Amounts Under Sections 179 and 280F(b)(2))

Department of the Treasury ► Attach to your tax return. Internal Revenue Service (99)

► See separate instructions.

Sequence No 27

	re(s) shown on return Webb Hayes National Training School	ntifying r	number
	· ·	0196602	2
1	Enter the gross proceeds from sales or exchanges reported to you for 2009 on Form(s) 1099-B or 1099-S (or substitute statement) that you are including on line 2, 10, or 20 (see instructions)	1	
Pā	Sales or Exchanges of Property Used in a Trade or Business and Involuntary From Other Than Casualty or Theft—Most Property Held More Than 1 Year (s		
2	(a) Description of property  (b) Date acquired (mo, day, yr)  (c) Date sold (mo, day, yr)  (d) Gross sales (d) Gross sales allowed or allowable since acquisition expense of states.	s and	(g) Gain or (loss) Subtract (f) from the sum of (d) and (e)
2			
3	Gain, if any, from Form 4684, line 43	3	
4	Section 1231 gain from installment sales from Form 6252, line 26 or 37	. 4	
5	Section 1231 gain or (loss) from like-kind exchanges from Form 8824	5	
6	Gain, if any, from line 32, from other than casualty or theft	6	
7	Combine lines 2 through 6 Enter the gain or (loss) here and on the appropriate line as follows	. 7	
•	Partnerships (except electing large partnerships) and S corporations. Report the gain or (loss) following th	-	
	instructions for Form 1065, Schedule K, line 10, or Form 1120S, Schedule K, line 9 Skip lines 8, 9, 11, at 12 below		
	Individuals, partners, S corporation shareholders, and all others. If line 7 is zero or a loss, enter the amount from line 7 on line 11 below and skip lines 8 and 9. If line 7 is a gain and you did not have any prior year section 1231 losses, or they were recaptured in an earlier year, enter the gain from line 7 as a long-term capital gain on the Schedule D filed with your return and skip lines 8, 9, 11, and 12 below	t	
8	Nonrecaptured net section 1231 losses from prior years (see instructions)	8	
9	Subtract line 8 from line 7 If zero or less, enter -0- If line 9 is zero, enter the gain from line 7 on line 12 below If line 9 is more than zero, enter the amount from line 8 on line 12 below and enter the gain from line as a long-term capital gain on the Schedule D filed with your return (see instructions)	e 9 . <b>9</b>	
Pa	rt III Ordinary Gains and Losses (see instructions)		
10	Ordinary gains and losses not included on lines 11 through 16 (include property held 1 year or less)		
SA	LE OF FIXED ASSETS 76,072	82,930	6,858
11	Loss, if any, from line 7	. 11	( )
12	Gain, if any, from line 7, or amount from line 8, if applicable	. 12	2
13	Gain, if any, from line 31	. 13	3
14	Net gain or (loss) from Form 4684, lines 35 and 42a	. 14	ı
15	Ordinary gain from installment sales from Form 6252, line 25 or 36	15	5
16	Ordinary gain or (loss) from like-kind exchanges from Form 8824	. 16	5
17	Combine lines 10 through 16	. 17	-6,858
18	For all except individual returns, enter the amount from line 17 on the appropriate line of your return and s lines a and b below	kıp	<u> </u>
а	If the loss on line 11 includes a loss from Form 4684, line 39, column (b)(ii), enter that part of the loss he Enter the part of the loss from income-producing property on Schedule A (Form 1040), line 28, and the pa the loss from property used as an employee on Schedule A (Form 1040), line 23 Identify as from "Form		
	4797, line 18a "See instructions	. 18	a
b	Redetermine the gain or (loss) on line 17 excluding the loss, if any, on line 18a Enter here and on Form 10 line 14		ь

Part III Gain From Disposition of Property Under Sections 1245, 1250, 1252, 1254, and 1255 (see instructions)

19	(a) Description of section 1245, 1250, 1252, 1254, or 1255 pro	perty						į	<b>(b)</b> Date acquired(mo day, yr)	(c) Date sold , (mo , day, yr )
A B										
C										
D							1			
1	hese columns relate to the properties on lines 19A through 19D	۲	Property A	P	ropert	у В	Prop	erty C	Pr	operty D
20	Gross sales price (Note: See line 1 before completing )	20								
21	Cost or other basis plus expense of sale	21								
22	Depreciation (or depletion) allowed or allowable	22								
23	Adjusted basis Subtract line 22 from line 21 .	23								
24	Total gain Subtract line 23 from line 20	24								
25	If section 1245 property:									
а	Depreciation allowed or allowable from line 22	25a								
b	Enter the <b>smaller</b> of line 24 or 25a	25b								
26	If section 1250 property: If straight line									
	depreciation was used, enter -0- on line 26g, except for a corporation subject to section 291									
а	Additional depreciation after 1975 (see instructions)	26a								
ь	Applicable percentage multiplied by the <b>smaller</b> of									
_	line 24 or line 26a (see instructions)	26b								
c	Subtract line 26a from line 24 If residential									
	rental property <b>or</b> line 24 is not more than line 26a, skip lines 26d and 26e	26c								
d	Additional depreciation after 1969 and before 1976	26d								
e	Enter the <b>smaller</b> of line 26c or 26d	26e								
f	Sections 291 amount (corporations only)	26f								
g	Add lines 26b, 26e, and 26f	26g								
27	If section 1252 property: Skip this section if you did not dispose of farmland or if this form is being									
	completed for a partnership (other than an electing large partnership)									
а	Soil, water, and land clearing expenses	27a								
ь	Line 27a multiplied by applicable percentage (see instructions)	27b								
c	Enter the <b>smaller</b> of line 24 or 27b	27c								
28	If section 1254 property:									
а	Intangible drilling and development costs,									
	expenditures for development of mines and other natural deposits, mining exploration costs, and									
	depletion (see instructions)	28a								
b	Enter the <b>smaller</b> of line 24 or 28a	28b								
29	If section 1255 property:									
а	Applicable percentage of payments excluded from income under section 126 (see instructions)	29a								
b	Enter the <b>smaller</b> of line 24 or 29a (see instructions)	29b								
	ımmary of Part III Gains. Complete prope			า D th	rougl	ı lıne 2	29b befor		ng to line	30.
30	Total gains for all properties Add property column	ıs A th	rough D, line 24					30		
31	Add property columns A through D, lines 25b, 26g	ј, 27 с	, 28b, and 29b Ent	er here	and c	n line 1		31		
32	Subtract line 31 from line 30 Enter the portion fro portion from other than casualty or theft on Form 4		-	rm 468	84, lın	e 37 E	nter the	32		
Pai	Part IV Recapture Amounts Under Sections 179 and 280F(b)(2) When Business Use Drops to 50% or Less									
	(see instructions)					(a) 5	Section		(b) Sec	
33	Section 170 expense deduction or depresent	llowat	le in prior vecre	Г	33	:	179		280F(b	)(2)
33	Section 179 expense deduction or depreciation a	iiowab	ie iii pilor years .	.	34				<u> </u>	
34 35	Recomputed depreciation (see instructions) .  Recapture amount Subtract line 34 from line 33 See the ins	truction	s for where to report		35				<u> </u>	

#### Software ID: Software Version:

**EIN:** 53-0196602

Name: Lucy Webb Hayes National Training School Deconessess& Missionaries

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and	Independ	dent C	OIILI	acı	Ors	•		· · · · · · · · · · · · · · · · · · ·		
(A) Name and Title	(B) A verage hours		(C) Ition (check all that apply)					<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
REV A DAVID ARGO DIRECTOR	10 0	X						0	0	0
ISHAM BAKER DIRECTOR	10 0	×						0	0	0
WILLIAM BARTON Jr VICE CHAIRMAN	10 0	×		X				0	0	0
GEOFFREY D BROWN DIRECTOR	10 0	X						0	0	0
J RENE CARTER DIRECTOR	10 0	X						0	0	0
CHARLES M COCHRAN DIRECTOR	10 0	X						0	0	0
LINDA C DOUGLAS DIRECTOR	10 0	X						0	0	0
PAUL R ERICKSON DIRECTOR	10 0	X						0	0	0
MICHAEL K FARR DIRECTOR	10 0	Х						0	0	0
CYNTHIA K FREEMAN DIRECTOR	10 0	×						0	0	0
SAMUEL P HARRINGTON MD DIRECTOR	10 0	X						0	0	0
BURKE HAYES DIRECTOR	10 0	X						0	0	0
DALE H HOSCHEIT DIRECTOR	10 0	X						0	0	0
MARTIN G JANOWIECKI DIRECTOR	10 0	Х						0	0	0
JOHN O MAY DIRECTOR	10 0	×						0	0	0
REV DAVID MCALLISTER WILSON DIRECTOR	10 0	X						0	0	0
EDWARD J MILLER JR CHAIRMAN	10 0	X		X				0	0	0
A WALLACE MOORE DIRECTOR	10 0	X						0	0	0
RICHARD E MORRIS TREASURER	10 0	X		X				0	0	0
PRISCILLA I PAGANO DIRECTOR	10 0	X						0	0	0
ARCADIA D PHILLIPS SECRETARY	10 0	X		X				0	0	0
JAMES S POWERS MD DIRECTOR	10 0	X						67,417	0	0
RAMIN OSKOUI MD DIRECTOR	10 0	X						0	0	0
CHARLES ROSS DIRECTOR	10 0	X						0	0	0
THOMAS J SCHAEFER DIRECTOR	10 0	Х			_			0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

	Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) A verage hours	<b>(C)</b> Position (check all that apply)						(D) Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other	
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations	
BISHOP JOHN R SCHOL DIRECTOR	10 0	X						0	0	0	
JACK P SEGAL MD DIRECTOR	10 0	X						0	0	0	
ROBERT L SLOAN PRESIDENT AND CEO	40 0	Х		X				1,912,220	0	62,990	
THOMAS H SULLIVAN DIRECTOR	10 0	Х						0	0	0	
CARL L SYLVESTER MD DIRECTOR	10 0	X						200,000	0	0	
KIMBERLY H WALTON DIRECTOR	10 0	X						0	0	0	
STEPHEN C MCDONNELL SR VICE PRESIDENT AND CFO	40 0			X				519,116	0	45,477	
JOAN VINCENT SR VP & CHIEF NURSING OFFICER	40 0				Χ			310,565	0	60,896	
AUDRY CARTER PRES SIBLEY HOSP FOUNDATION	40 0				X			271,090	0	29,842	
QUEENIE PLATER VP & CHIEF HUMAN RESOURCES	40 0				X			261,009	0	36,761	
KENDA TAVAKOLI VP & CHIEF INFORMATION OFFICER	40 0				X			234,385	0	30,029	
PETER PETRUCCI VP QUALITY & MEDICAL AFFAIRS	40 0				X			182,466	0	12,621	
CHRISTINE STUPPY VP BUSINESS & STRATEGIC PLAN	40 0				X			180,284	0	13,081	
JEFFREY JOYNER VP PROFESSIONAL & ADMIN AFFAIR	40 0				X			166,538	0	10,465	
JEFFREY L LIN PHYSICIAN DIR GYN ONCOLOGY SUR	40 0					Х		702,963	0	28,498	
REBECCA ZUUBIER PHYS DIR BREAST IMAGING	40 0					X		470,744	0	13,553	
HASAN ZIA PHY DIR INTENSIVE/ACUTE CARE	40 0					X		451,107	0	18,676	
POUNEH RAZAVI PHYSICIAN BREAST IMAGER	40 0					X		392,650	0	743	
MARY T O'DONNELL PHYS DIR HOSPITALIST SERVICES	40 0					Х		331,236	0	21,156	

### Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
DIRECT PATIENT SUPPLIES	29,705,428	27,360,925	2,344,503	
SMALL TOOLS MINOR EQUIP	2,049,719	1,887,945	161,774	
BAD DEBTS	6,714,583	6,184,634	529,949	
UTILITIES	4,010,995	3,694,427	316,568	
OTHER SUPPLIES	9,439,795	8,680,022	759,773	

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 53-0196602

Name: Lucy Webb Hayes National Training School Deconessess& Missionaries

#### Form 990, Schedule D, Part X, - Other Liabilities

1 (a) Description of Liability	(b) A mount
ALLOW FOR MALPRACTICE CLAIMS	31,688,553
ESTIMATED THIRD PARTY SETTLE	8,025,959
DEFERRED PENSION OBLIGATION	11,600,775
MISCELLANEOUS LIABILITIES	3,622,748
INTEREST PAYABLE	1,191,675
DUE TO FOUNDATION	111,901
DEFERRED COMPENSATION	2,467,103
CONT RETENTION MOB GARAGE	1,627,543