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Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust

Treated as a Private Foundation

OMB No 1545-0052

2009

Department of the Treasury
Internal Revenue Service

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

For calendar year 2009, or tax year beginning , and ending

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return
☐ Amended return ☐ Address change ☐ Name change

Use the IRS label. Otherwise, print or type. See Specific Instructions.	Name of foundation J. WILLARD AND ALICE S. MARRIOTT FOUNDATION		A Employer identification number 52-6068678
	Number and street (or P O box number if mail is not delivered to street address) Room/suite C/O ANNE GUNSTEENS, 10400 FERNWOOD ROAD		B Telephone number 301-380-2246
	City or town, state, and ZIP code BETHESDA, MD 20817		C If exemption application is pending, check here ☐ D 1. Foreign organizations, check here ☐ 2. Foreign organizations meeting the 85% test, check here and attach computation ☐
	H Check type of organization: ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ☐ F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐
I Fair market value of all assets at end of year (from Part II, col (c), line 16) \$ 355,497,056. (Part I, column (d) must be on cash basis.)		J Accounting method: ☐ Cash ☒ Accrual ☐ Other (specify) _____	

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received	7,706,797.			
	2 Check ☐ if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments				
	4 Dividends and interest from securities	3,828,580.	3,828,580.		
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	24,686.			
	b Gross sales price for all assets on line 6a	14,312,304.			
	7 Capital gain net income (from Part IV, line 2)		24,686.		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less Cost of goods sold					
c Gross profit or (loss)					
11 Other income					
12 Total. Add lines 1 through 11	11,560,063.	3,853,266.	0.		
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc	0.	0.	0.	0.
	14 Other employee salaries and wages	246,237.	54,628.	0.	191,610.
	15 Pension plans, employee benefits				
	16a Legal fees STMT 1	210,722.	210,722.	0.	0.
	b Accounting fees STMT 2	4,150.	0.	0.	4,150.
	c Other professional fees STMT 3	151.	151.	0.	0.
	17 Interest	42,963.	0.	0.	42,963.
	18 Taxes STMT 4	6,000.	0.	0.	0.
	19 Depreciation and depletion	6,290.	0.	0.	0.
	20 Occupancy	12,338.	2,740.	0.	8,222.
	21 Travel, conferences, and meetings				
	22 Printing and publications				
	23 Other expenses STMT 5	89,382.	8,700.	0.	80,682.
	24 Total operating and administrative expenses. Add lines 13 through 23	618,233.	276,941.	0.	327,627.
	25 Contributions, gifts, grants paid	16,753,186.			16,753,186.
26 Total expenses and disbursements. Add lines 24 and 25	17,371,419.	276,941.	0.	17,080,813.	
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements	-5,811,356.				
b Net investment income (if negative, enter -0-)		3,576,325.			
c Adjusted net income (if negative, enter -0-)			0.		

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Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing		0.	0.
	2 Savings and temporary cash investments	247,157.	250,587.	1,253,089.
	3 Accounts receivable ▶			
	Less: allowance for doubtful accounts ▶			
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable ▶ 132,776.			
	Less: allowance for doubtful accounts ▶	407,289.	132,776.	133,207.
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments - U.S. and state government obligations STMT 9	1,049,173.	394,267.	384,076.
	b Investments - corporate stock STMT 10	109,087,734.	102,796,117.	347,300,302.
	c Investments - corporate bonds STMT 11	6,039,727.	6,060,842.	6,418,571.
Liabilities	11 Investments - land, buildings, and equipment basis ▶			
	Less: accumulated depreciation			
	12 Investments - mortgage loans			
	13 Investments - other			
	14 Land, buildings, and equipment basis ▶ 27,796.			
	Less: accumulated depreciation ▶ 19,983.	6,911.	7,813.	7,811.
	15 Other assets (describe ▶)			
	16 Total assets (to be completed by all filers)	116,837,991.	109,642,402.	355,497,056.
	17 Accounts payable and accrued expenses			
	18 Grants payable			
Net Assets or Fund Balances	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable			
	22 Other liabilities (describe ▶ STATEMENT 12)	7,992,162.	1,253,090.	
Net Assets or Fund Balances	23 Total liabilities (add lines 17 through 22)	7,992,162.	1,253,090.	
	Foundations that follow SFAS 117, check here ▶ ☐			
	24 Unrestricted and complete lines 24 through 26 and lines 30 and 31.			
	25 Temporarily restricted			
	26 Permanently restricted			
	Foundations that do not follow SFAS 117, check here ▶ ☒			
	27 Capital stock, trust principal, or current funds	2,326,064.	2,326,064.	
	28 Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.	
	29 Retained earnings, accumulated income, endowment, or other funds	106,519,765.	106,063,248.	STATEMENT 8
	30 Total net assets or fund balances	108,845,829.	108,389,312.	
Net Assets or Fund Balances	31 Total liabilities and net assets/fund balances	116,837,991.	109,642,402.	

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	108,845,829.
2 Enter amount from Part I, line 27a	2	-5,811,356.
3 Other increases not included in line 2 (itemize) ▶ SEE STATEMENT 7	3	5,354,839.
4 Add lines 1, 2, and 3	4	108,389,312.
5 Decreases not included in line 2 (itemize) ▶	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	108,389,312.

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Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a SEE ATTACHED	P	VARIOUS	VARIOUS
b SEE ATTACHED	P	VARIOUS	VARIOUS
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 1,893,887.		1,332,614.	561,273.
b 12,418,417.		12,955,004.	-536,587.
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(i) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			561,273.
b			-536,587.
c			
d			
e			

2 Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	2	24,686.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):	{ If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8 }	3	N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2008	23,950,909.	340,913,546.	.070255
2007	24,885,069.	532,865,096.	.046701
2006	22,163,344.	489,954,871.	.045235
2005	17,439,285.	420,645,107.	.041458
2004	14,047,398.	337,627,625.	.041606

2 Total of line 1, column (d)	2	.245255
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	.049051
4 Enter the net value of noncharitable-use assets for 2009 from Part X, line 5	4	253,461,892.
5 Multiply line 4 by line 3	5	12,432,559.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	35,763.
7 Add lines 5 and 6	7	12,468,322.
8 Enter qualifying distributions from Part XII, line 4	8	17,080,813.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

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Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)			
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☒ and enter 1% of Part I, line 27b		1	35,763.
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2	0.
3 Add lines 1 and 2		3	35,763.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	35,763.
6 Credits/Payments:			
a 2009 estimated tax payments and 2008 overpayment credited to 2009	6a	75,287.	
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c		
d Backup withholding erroneously withheld	6d		
7 Total credits and payments. Add lines 6a through 6d	7	75,287.	
8 Enter any penalty for underpayment of estimated tax. Check here ☒ if Form 2220 is attached	8		
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	39,524.	
11 Enter the amount of line 10 to be: Credited to 2010 estimated tax ☒ 39,524. Refunded ☐	11	0.	

Part VII-A Statements Regarding Activities

1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	Yes	No
1a		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.	Yes	No
1b		X
c Did the foundation file Form 1120-POL for this year?	Yes	No
1c		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ☒ \$ 0. (2) On foundation managers. ☒ \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ☒ \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.	Yes	No
2		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	Yes	No
3		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	Yes	No
4a		X
b If "Yes," has it filed a tax return on Form 990-T for this year?	Yes	No
4b		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T	Yes	No
5		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	Yes	No
6	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	Yes	No
7	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) ☒ DC		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	Yes	No
8b	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2009 or the taxable year beginning in 2009 (see instructions for Part XIV)? If "Yes," complete Part XIV	Yes	No
9		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	Yes	No
10		X

N/A

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Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008?	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► N/A	13	X	
14	The books are in care of ► ANNE GUNSTEENS, EXECUTIVE DIRECTOR Telephone no. ► 301-380-2246 Located at ► 10400 FERNWOOD ROAD, BETHESDA, MD ZIP+4 ► 20817			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year	15		N/A

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	☐ Yes ☒ No	
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	☐ Yes ☒ No	
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	☐ Yes ☒ No	
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	☐ Yes ☒ No	
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	☐ Yes ☒ No	
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	☐ Yes ☒ No	
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)? Organizations relying on a current notice regarding disaster assistance check here		X
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2009?		X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2009, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2009? If "Yes," list the years ►	☐ Yes ☒ No	
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	N/A	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ►		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	☒ Yes ☐ No	
b If "Yes," did it have excess business holdings in 2009 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2009.)		X
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2009?		X

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Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)?

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

5b

X

Organizations relying on a current notice regarding disaster assistance check here

☐

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d)

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

☐ Yes ☒ No

6b

X

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

If "Yes" to 6b, file Form 8870.

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

☐ Yes ☒ No

7b

b If yes, did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
J.W. MARRIOTT, JR. 10400 FERNWOOD ROAD BETHESDA MD	TRUSTEE 3.00	0.	0.	0.
RICHARD E. MARRIOTT 10400 FERNWOOD ROAD BETHESDA MD	TRUSTEE 3.00	0.	0.	0.
STEPHEN MARRIOTT 10400 FERNWOOD ROAD BETHESDA MD	TRUSTEE 3.00	0.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
ANNE GUNSTEENS - 10400 FERNWOOD ROAD, BETHESDA, MD 20817	EXECUTIVE DIRECTOR 40.00	134,143.	6,917.	0.
KIMBERLY HOWES - 10400 FERNWOOD ROAD, BETHESDA, MD 20817	GRANT/FINANCE MANAGER 40.00	67,706.	9,743.	0.

Total number of other employees paid over \$50,000

0

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Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	260,982,394.
b	Average of monthly cash balances	1b	-3,660,676.
c	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	257,321,718.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) STMT 6	1e	28,137,691.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	257,321,718.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	3,859,826.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	253,461,892.
6	Minimum investment return. Enter 5% of line 5	6	12,673,095.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	12,673,095.
2a	Tax on investment income for 2009 from Part VI, line 5	2a	35,763.
b	Income tax for 2009. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	35,763.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	12,637,332.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	12,637,332.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	12,637,332.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	17,080,813.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	0.
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	0.
b	Cash distribution test (attach the required schedule)	3b	0.
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	17,080,813.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	35,763.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	17,045,050.

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

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Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2008	(c) 2008	(d) 2009
1 Distributable amount for 2009 from Part XI, line 7				12,637,332.
2 Undistributed income, if any, as of the end of 2009				
a Enter amount for 2008 only			16,221,492.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2009:				
a From 2004				
b From 2005				
c From 2006				
d From 2007				
e From 2008				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2009 from Part XII, line 4: \$ 17,080,813.				
a Applied to 2008, but not more than line 2a			16,221,492.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2009 distributable amount				859,321.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2009 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:	0.			
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2008. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2009. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2010				11,778,011.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2004 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2010. Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2005				
b Excess from 2006				
c Excess from 2007				
d Excess from 2008				
e Excess from 2009				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2009, enter the date of the ruling

b Check box to indicate whether the foundation is a private operating foundation described in section

4942(j)(3) or		4942(j)(5)
---------------	--	------------

- 2 a** Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed
- b** 85% of line 2a
- c** Qualifying distributions from Part XII, line 4 for each year listed
- d** Amounts included in line 2c not used directly for active conduct of exempt activities
- e** Qualifying distributions made directly for active conduct of exempt activities.
Subtract line 2d from line 2c
- 3** Complete 3a, b, or c for the alternative test relied upon:
 - a** "Assets" alternative test - enter:
 - (1) Value of all assets
 - (2) Value of assets qualifying under section 4942(j)(3)(B)(i)
 - b** "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed
 - c** "Support" alternative test - enter:
 - (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)
 - (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)
 - (3) Largest amount of support from an exempt organization
 - (4) Gross investment income

[illegible]

Part XV **Supplementary Information** (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see the instructions.)

1 Information Regarding Foundation Managers:

- a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

NONE

- b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

- a The name, address, and telephone number of the person to whom applications should be addressed:

- b** The form in which applications should be submitted and information and materials they should include:

- c Any submission deadlines:**

- d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XV **Supplementary Information** (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a Paid during the year SEE ATTACHED STATEMENT 13				
Total			3a	16753186.
b Approved for future payment NONE				
Total			3b	0.

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

Enter gross amounts unless otherwise indicated.		Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income
	(a) Business code	(b) Amount	(c) Exclu- sion code	(d) Amount		
1 Program service revenue:						
a _____						
b _____						
c _____						
d _____						
e _____						
f _____						
g Fees and contracts from government agencies						
2 Membership dues and assessments						
3 Interest on savings and temporary cash investments						
4 Dividends and interest from securities			14	3,828,580.		
5 Net rental income or (loss) from real estate:						
a Debt-financed property						
b Not debt-financed property						
6 Net rental income or (loss) from personal property						
7 Other investment income						
8 Gain or (loss) from sales of assets other than inventory			18	24,686.		
9 Net income or (loss) from special events						
10 Gross profit or (loss) from sales of inventory						
11 Other revenue:						
a _____						
b _____						
c _____						
d _____						
e _____						
12 Subtotal. Add columns (b), (d), and (e)		0.		3,853,266.		0.
13 Total. Add line 12, columns (b), (d), and (e)					13	3,853,266.

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

[illegible]

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?		
a	Transfers from the reporting foundation to a noncharitable exempt organization of:		
	(1) Cash		X
	(2) Other assets		X
b	Other transactions:		
	(1) Sales of assets to a noncharitable exempt organization		X
	(2) Purchases of assets from a noncharitable exempt organization		X
	(3) Rental of facilities, equipment, or other assets		X
	(4) Reimbursement arrangements		X
	(5) Loans or loan guarantees		X
	(6) Performance of services or membership or fundraising solicitations		X
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees		X
d	If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.		

[illegible]

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule.		
(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.				
Sign Here	Signature of officer or trustee <i>A.W. Kauratz</i>		Date <i>11/13/10</i>	Title <i>TRUSTEE</i>
	Preparer's signature <i>Sharon Berman</i>		Date <i>11/12/10</i>	Check if self-employed ☐ Preparer's identifying number
Paid Preparer's Use Only	Firm's name (or yours if self-employed), address, and ZIP code ARGY, WILTSE & ROBINSON, P.C. 8405 GREENSBORO DRIVE, SUITE 700 MCLEAN, VA 22102		EIN	
			Phone no. (703) 893-0600	

Schedule of Contributors

OMB No 1545-0047

► Attach to Form 990, 990-EZ, or 990-PF.

2009

Name of the organization

J. WILLARD AND ALICE S. MARRIOTT
FOUNDATION

Employer identification number

52-6068678

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☐ 501(c)() (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☒ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

☐ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, aggregate contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. ► \$ _____

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2 of its Form 990, or check the box on line H of its Form 990-EZ, or on line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions
for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2009)

Name of organization
**J. WILLARD AND ALICE S. MARRIOTT
 FOUNDATION**

Employer identification number

52-6068678

Part I Contributors (see instructions)

(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
1	J. WILLARD MARRIOTT, SR. CHARITABLE LEAD ANNUITY TRUST, MARRIOTT DRIVE WASHINGTON, DC 20058	\$ 6,756,797.	Person ☐ Payroll ☐ Noncash ☒ (Complete Part II if there is a noncash contribution.)
2	J. WILLARD MARRIOTT, SR. CHARITABLE LEAD ANNUITY TRUST, MARRIOTT DRIVE WASHINGTON, DC 20058	\$ 950,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II if there is a noncash contribution.)

Name of organization

Employer identification number

J. WILLARD AND ALICE S. MARRIOTT
FOUNDATION

52-6068678

Part II Noncash Property (see instructions)[illegible]

FORM 990-PF	LEGAL FEES			STATEMENT	1
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
LEGAL FEES	210,722.	210,722.	0.	0.	
TO FM 990-PF, PG 1, LN 16A	210,722.	210,722.	0.	0.	

FORM 990-PF	ACCOUNTING FEES			STATEMENT	2
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
ACCOUNTING FEES	4,150.	0.	0.	4,150.	
TO FORM 990-PF, PG 1, LN 16B	4,150.	0.	0.	4,150.	

FORM 990-PF	OTHER PROFESSIONAL FEES			STATEMENT	3
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
OTHER PROFESSIONAL FEES	151.	151.	0.	0.	
TO FORM 990-PF, PG 1, LN 16C	151.	151.	0.	0.	

FORM 990-PF	TAXES			STATEMENT	4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
TAX PAYMENTS ON EXCISE TAX	6,000.	0.	0.	0.	
TO FORM 990-PF, PG 1, LN 18	6,000.	0.	0.	0.	

FORM '990-PF	OTHER EXPENSES			STATEMENT	5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
ADMIN SALARIES	40,350.	0.	0.	40,350.	
STATIONERY/POSTAGE/MAILINGS	468.	0.	0.	468.	
COMPUTER SUPPLIES	7,630.	0.	0.	7,630.	
EBH IRS FILING FEE	8,700.	8,700.	0.	0.	
MISCELLANEOUS	18,774.	0.	0.	18,774.	
MEMBERSHIP FEES	10,995.	0.	0.	10,995.	
EDUCATION/CONFERENCES	2,465.	0.	0.	2,465.	
TO FORM 990-PF, PG 1, LN 23	89,382.	8,700.	0.	80,682.	

FOOTNOTES

STATEMENT 6

BLOCKAGE DISCOUNT STMT

PART X - MINIMUM DISTRIBUTION, LINE 1E, BLOCKAGE DISCOUNTHOST MARRIOTT

5,583,114 SHARES; 0.85% OF SHARES ISSUED AND 0.85% OF SHARES OUTSTANDING YEAR-END,
\$4,639,511 BLOCKAGE DISCOUNT ON \$46,395,107 PRE-DISCOUNT AVERAGE FAIR
MARKET VALUE

MARRIOTT INTERNATIONAL

10,308,894 SHARES, 2.02% OF SHARES ISSUED AND 2.88% OF SHARES OUTSTANDING YEAR-END,
\$23,498,180 BLOCKAGE DISCOUNT ON \$234,981,805 PRE-DISCOUNT AVERAGE FAIR
MARKET VALUE

FORM 990-PF	OTHER INCREASES IN NET ASSETS OR FUND BALANCES	STATEMENT	7
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DESCRIPTION	AMOUNT
ADJ FOR STOCK DONATION - FMV IN EXCESS OF BASIS	5,334,095.
ADJUSTMENT FOR PRIOR YEAR	20,744.
TOTAL TO FORM 990-PF, PART III, LINE 3	5,354,839.

FORM 990-PF	OTHER FUNDS	STATEMENT	8
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DESCRIPTION	(A) BEGINNING OF YEAR	(B) END OF YEAR
ENDOWMENT FUND	106,519,765.	106,063,248.
TOTAL TO FORM 990-PF, PART II, LINE 29	106,519,765.	106,063,248.

FORM 990-PF	U.S. AND STATE/CITY GOVERNMENT OBLIGATIONS	STATEMENT	9
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DESCRIPTION	U.S. GOV'T	OTHER GOV'T	BOOK VALUE	FAIR MARKET VALUE
US & STATE GOVT OBLIGATIONS	X		394,267.	384,076.
TOTAL U.S. GOVERNMENT OBLIGATIONS			394,267.	384,076.
TOTAL STATE AND MUNICIPAL GOVERNMENT OBLIGATIONS				
TOTAL TO FORM 990-PF, PART II, LINE 10A			394,267.	384,076.

FORM 990-PF	CORPORATE STOCK	STATEMENT	10
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DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
VARIOUS PREFERRED STOCKS	1,565,919.	1,228,000.
MARRIOTT INTERNATIONAL	59,911,457.	280,917,362.
HOST HOTELS & RESORTS	41,318,741.	65,154,940.
TOTAL TO FORM 990-PF, PART II, LINE 10B	102,796,117.	347,300,302.

FORM 990-PF	CORPORATE BONDS	STATEMENT 11
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DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
CORPORATE BONDS	6,060,842.	6,418,571.
TOTAL TO FORM 990-PF, PART II, LINE 10C	6,060,842.	6,418,571.

FORM 990-PF	OTHER LIABILITIES	STATEMENT 12
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DESCRIPTION	BOY AMOUNT	EOY AMOUNT
MARGIN LOAN - CREDIT SUISSE	7,992,162.	1,253,090.
TOTAL TO FORM 990-PF, PART II, LINE 22	7,992,162.	1,253,090.

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Alexander Graham Bell Association for the Deaf and Hard of Hearing	General Operating Support	2723	3417 Volta Place, NW	Washington	DC	20007	\$10,000
ALS Association - DC/MD/VA	Program Support	2884	7507 Standish Place	Rockville	MD	20855	\$50,000
Alternative Life Center	General Operating Support	2833	PO Box 241	Conway	NH	03818	\$5,000
Alzheimer's Association of MD	Memorial Gift	2766	1738 Elton Road #302	Silver Spring	MD	20903	\$1,000
American Foundation for the Blind	Career Connect Web Site	2459	2 Penn Plaza Suite 1102	New York	NY	10121	\$250,000
American Foundation for the Blind	General Operating Support	2724	2 Penn Plaza Suite 1102	New York	NY	10121	\$5,000
American Friends of the Czech Republic	General Operating Support	2913	c/o OAI 2801 M Street, NW	Washington	DC	20007-3712	\$10,000
American Heart Association	Women's Board Benefit Luncheon	2937	Greater Washington Region 2233 Wisconsin Ave, NW	Washington	DC	20007	\$40,000
American Heart Association	Women's Board Benefit Luncheon	2937	Greater Washington Region 2233 Wisconsin Ave, NW	Washington	DC	20007	\$5,000
American National Red Cross	Disaster Relief Fund Support	2757	2025 E Street, NW	Washington	DC	20006	\$100,000
Arizona State University Foundation	Center for Services Marketing & Management	97-94	W P Carey School of Business Office of the Dean PO Box 873506	Tempe	AZ	85287-3506	\$5,000
Arizona State University Foundation	Endowed Professorship in Services Leadership	2103	W P Carey School of Business Office of the Dean PO Box 873506	Tempe	AZ	85287-3506	\$100,000
Arlington Free Clinic	General Operating Support	2863	2921 11th Street South	Arlington	VA	22203	\$15,000
Arthritis Foundation, Metropolitan Washington Chapter	2009 Marriott Lifetime Achievement Award	2861	2011 Pennsylvania Avenue, NW Sixth Floor	Washington	DC	20006	\$25,000
ASAE & The Center for Association Leadership	Social Responsibility Initiative	2377	1575 I Street, NW	Washington	DC	20005-1103	\$100,000
Association of Small Foundations	General Operating Support	2773	1720 N Street, NW	Washington	DC	20036	\$10,000
Atlantic Council of the United States	General Operating Support	2765	11th Floor 1101 15th Street, NW	Washington	DC	20005	\$15,000

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Baltimore Area Council, Boy Scouts of America	2nd Annual Gathering of Eagles	2943	701 Wyman Park Drive	Baltimore	MD	21211	\$10,000
Barbara Bush Foundation for Family Literacy	Celebration of Reading	2735	1201 15th Street NW Suite 420	Washington	DC	20005	\$25,000
Best Friends Foundation	General Operating Support	2760	5335 Wisconsin Avenue, NW Suite 440	Washington	DC	20015	\$10,000
Billy Graham Evangelistic Association	Billy Graham Library Capital Campaign	2067	1 Billy Graham Parkway	Charlotte	NC	28201-0001	\$10,000
Bone Marrow Foundation	Patent Aid Program	2906	30 East End Avenue Suite 1F	New York	NY	10028	\$10,000
Boy Scouts of America	Gala Twenty-Ten	2947	P O Box 152079	Irving	TX	75015-2079	\$10,000
Boy Scouts of America, Cradle of Liberty Council	Program Support	2910	1485 Valley Forge Road	Wayne	PA	19128	\$15,000
Boy Scouts, National Capital Area	Program Support	2167	9190 Rockville Pike	Bethesda	MD	20814-3897	\$20,000
Boy Scouts, National Capital Area	Memorial Donation	2951	9190 Rockville Pike	Bethesda	MD	20814-3897	\$5,000
Boys & Girls Clubs of Greater Washington	Capital Improvements to Clubhouse #14	2978	4103 Benning Road NE	Washington	DC	20019	\$100,000
Brainfood	General Operating Support	2885	1525 Newton Street, NW	Washington	DC	20010	\$20,000

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Bread for the City	General Operating Support	2873	1525 7th Street, N W	Washington	DC	20001	\$30,000
Brigham Young Management Society of DC	General Operating Support	2764	1717 Rhode Island Avenue, NW Suite 900	Washington	DC	20036	\$10,000
Brigham Young University	Scholarship Support - Provo	2841	PO Box 21346	Provo	UT	84602-1346	\$100,000
Business Volunteers for the Arts	General Operating Support	2915	c/o Cultural Alliance of Greater Washington 1436 U Street, NW Suite 103	Washington	DC	20009-3997	\$2,000
Business Volunteers for the Arts	General Operating Support	2742	c/o Cultural Alliance of Greater Washington 1436 U Street, NW Suite 103	Washington	DC	20009-3997	\$2,000
Byte Back, Inc	Computer and Job Readiness Training	2772	815 Monroe Street, NE	Washington	DC	20017	\$20,000
Cal Ripken, Sr Foundation	Badges for Baseball - Character Education Program	2762	1427 Clarkview Road, Suite 100	Baltimore	MD	21209	\$50,000
Capital Area Food Bank	General Operating Support	2743	645 Taylor Street, NE	Washington	DC	20017-2063	\$5,000
Carlos Rosario International Career Center & Public Charter School	General Operating Support	2973	1100 Harvard Street, NW	Washington	DC	20009	\$75,000
Catalogue for Philanthropy Greater Washington	2009 Catalogue for Philanthropy	2862	397 South Street	Needham	MA	02492	\$25,000
Children's Miracle Network	General Operating Support	2950	4525 South 2300 East	Salt Lake City	UT	84117	\$5,000
Churchill Centre	General Operating Support	2946	200 W Madison St Ste 1700	Chicago	IL	60606	\$10,000
CollegeTracks	College Access Program	2774	5126 Manning Dr	Bethesda	MD	20814-1227	\$25,000
Colorado State University Foundation	Scholarship Support	2776	102 Administration Building	Fort Collins	CO	80523-0100	\$10,000

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Community Foundation for the National Capital Region	General Operating Support	2928	1201 15th Street, NW Suite 420	Washington	DC	20005	\$25,000
Consortium of Catholic Academies	Tuition Assistance	2059	145 Taylor Street, NE	Washington	DC	20017	\$200,000
Corporation of the President of the Church of Jesus Christ of Latter-day Saints	Memorial Gift-Perpetual Education Fund	2952	47 East South Temple Street	Salt Lake City	UT	84150	\$1,000
Corporation of the President of the Church of Jesus Christ of Latter-day Saints	Memorial Gift-Perpetual Education Fund	2767	47 East South Temple Street	Salt Lake City	UT	84150	\$1,000
Cultural Alliance of Greater Washington	General Operating Support	2741	923 F Street, NW Suite 303	Washington	DC	20004	\$10,000
Cultural Alliance of Greater Washington	General Operating Support	2914	923 F Street, NW Suite 303	Washington	DC	20004	\$10,000
Cystic Fibrosis Foundation	General Operating Support	2864	6931 Arlington Road	Bethesda	MD	20814	\$15,000
Dana Hall School	Faculty Endowment	2182	45 Dana Road P O Box 9010	Wellesley	MA	02482-9010	\$100,000
DC Arts & Humanities Education Collaborative Inc	Arts for Every Student Program	2930	1835 14th Street, NW	Washington	DC	20009	\$20,000
DC Central Kitchen	Culinary Job Training Class	2875	425 Second Street, NW	Washington	DC	20001	\$75,000
DC Central Kitchen	General Operating Support	2744	425 Second Street, NW	Washington	DC	20001	\$15,000
DC College Access Program	Operating and Endowment Fund Support	1963	1029 Vermont Avenue, NW Suite 400	Washington	DC	20005	\$200,000
DC College Access Program	General Operating Support	2789	1029 Vermont Avenue, NW Suite 400	Washington	DC	20005	\$25,000
Easter Seals	Intergenerational Center	2745	Greater Washington-Baltimore Region Regional Office 1420 Spring Street	Silver Spring	MD	20910	\$5,000
Economic Club of Washington DC	Scholarships for DCPS High School Students	2944	1156 15th St Nw Ste 600	Washington	DC	20005-1767	\$5,000
Feeding America	Hunger Relief Program	2740	35 E. Wacker Drive Suite 2000	Chicago	IL	60601	\$40,000

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Fight for Children	School Night 2009	2738	1726 M Street, NW Suite 202	Washington	DC	20036	\$100,000
Florida International University - School of Hospitality Management	Marriott Tianjin China Program	2565	3000 NE 151st Street, HM 210	North Miami	FL	33181-3000	\$550,027
Florida International University - School of Hospitality Management	Marriott Tianjin China Program	2565	3000 NE 151st Street, HM 210	North Miami	FL	33181-3000	\$575,000
Food & Friends	Cancer Services Program	2905	219 Riggs Road, NE	Washington	DC	20011	\$100,000
For Love of Children	Neighborhood Tutoring Program	2796	1763 Columbia Road, NW	Washington	DC	20009	\$10,000
Foundation Center	General Operating Support	2748	1627 K Street, NW	Washington	DC	20006-1708	\$2,500
Free Wheelchair Mission	Program Support	2829	9341 Irvine Boulevard	Irvine	CA	92618	\$28,209
Gallaudet University	2010 Academic Bowl	2958	800 Florida Avenue, NE	Washington	DC	20002-3695	\$25,000
Girls Inc of the Washington, DC Metropolitan Area	General Operating Support	2800	1001 Connecticut Avenue, NW Suite 740	Washington	DC	20001	\$10,000
Greater Chicago Food Depository	Memorial Donation	2957	4100 W Ann Lurie Place	Chicago	IL	60632-3920	\$1,000
Guide Dog Foundation for the Blind	Program Support	2737	371 East Jericho Turnpike	Smithtown	NY	11787-2976	\$20,000
Habitat for Humanity of Montgomery County	Home Build	2895	9110 Gaither Road	Gaithersburg	MD	20877	\$15,000

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Habitat for Humanity of Montgomery County	Home Build - Burtonsville, MD	2749	9110 Gaither Road	Gaithersburg	MD	20877	\$15,000
Habitat for Humanity of Northern Virginia	Home Build - Maple Ridge	2751	4451 First Place South	Arlington	VA	22204	\$10,000
Habitat for Humanity of Northern Virginia	Home Build - Perry Hall	2893	4451 First Place South	Arlington	VA	22204	\$10,000
Habitat for Humanity of Washington DC	Home Build - DC	2894	2115 Ward Court, NW Suite 100	Washington	DC	20037	\$65,000
Habitat for Humanity of Washington DC	Home Build - Northeast Parcel, DC	2750	2115 Ward Court, NW Suite 100	Washington	DC	20037	\$55,000
Heads Up	Tutoring, Literacy and Mentoring Program	2780	25 E Street, NW, Suite 300	Washington	DC	20001	\$25,000
Hemophilia Association of the Capital Area	Annual DC Hemophilia Golf Tournament	2768	10560 Main Street, #PH-4	Fairfax	VA	22030	\$5,000
Hispanic College Fund, Inc	Marriott Scholars Program	2909	Suite 450-A West 1301 K Street, NW	Washington	DC	20005	\$119,161
Holton-Arms School	2009 Annual Fund	2955	7303 River Road	Bethesda	MD	20817	\$1,000
Holy Cross Hospital Foundation	Project Cross Connect	2929	11801 Tech Road	Silver Spring	MD	20904	\$50,000
Hospice Caring, Inc.	General Operating Support	2860	518 S Frederick Avenue	Gaithersburg	MD	20877	\$10,000
House of Ruth	Program Support	2752	5 Thomas Circle, NW	Washington	DC	20005-4153	\$20,000
House of Ruth	Program Support	2897	5 Thomas Circle, NW	Washington	DC	20005-4153	\$20,000
Housing Unlimited, Inc.	Program Support	2886	1398 Lambertson Drive Suite G1	Silver Spring	MD	20902	\$20,000
Huggins Hospital	Hospital Renovation - Emergency Department	2646	Office of Development 240 South Main Street PO Box 912	Wolfeboro	NH	03894-0912	\$250,000
Huggins Hospital	Hospital Renovation - Emergency Department	2646	Office of Development 240 South Main Street PO Box 912	Wolfeboro	NH	03894-0912	\$250,000
Imagination Stage	General Operating Support	2847	4908 Auburn Avenue	Bethesda	MD	20814	\$10,000
IMPACT Silver Spring	Program Support	2887	825 Wayne Avenue	Silver Spring	MD	20910	\$20,000
Interfaith Works	General Operating Support	2726	114 West Montgomery Ave	Rockville	MD	20850-4213	\$5,000
Interfaith Works	Safety Net Services for Individuals and Families	2866	114 West Montgomery Ave	Rockville	MD	20850-4213	\$100,000

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
International Business Leaders Forum - North America (IBLF-NA)	Youth Career Initiative	2152	888 17th Street, NW Suite 201	Washington	DC	20006	\$50,000
International Business Leaders Forum - North America (IBLF-NA)	Youth Career Initiative	2152	888 17th Street, NW Suite 201	Washington	DC	20006	\$62,500
International Business Leaders Forum - North America (IBLF-NA)	Youth Career Initiative	2152	888 17th Street, NW Suite 201	Washington	DC	20006	\$62,500
ISPART (Institute for the Study and Preservation of Ancient Religious Texts)	Foundation for Ancient Research and Mormon Studies	2352	Brigham Young University P O. Box 7113	Provo	UT	84602	\$20,000
James Madison Memorial Fellowship Foundation	Teaching Fellowship	2734	2000 K Street, NW Suite 303	Washington	DC	20006-1809	\$24,000
Johnson & Wales University	The Emeril Lagasse Endowed Scholarship Fund	2812	8 Abbott Park Place	Providence	RJ	02903	\$10,000
Jubilee Jobs, Inc	Job Placement and Support Services	2771	2712 Ontario Road, NW	Washington	DC	20009	\$15,000
Junior Achievement of the National Capital Area	2009 Washington Business Hall of Fame	2753	1050 17th Street, NW Suite 250	Washington	DC	20036	\$15,000
KaBOOM!	Playground Build	2819	4455 Connecticut Ave NW, Suite B100	Washington	DC	20008-2324	\$58,500
Kennedy Center	General Operating Support	2856	2700 F Street, NW	Washington	DC	20566	\$40,000
Kennedy Center	General Operating Support	2857	2700 F Street, NW	Washington	DC	20566	\$32,000
Kennedy Center	Trustees' Fund	2858	2700 F Street, NW	Washington	DC	20566-0001	\$50,000
Kennedy Center	Commemorative Desk Diary	2942	2700 F Street, NW	Washington	DC	20566	\$1,500
Kennedy Center	Program Support	2727	2700 F Street, NW	Washington	DC	20566-0001	\$50,000
Knock-Out Abuse	General Operating Support	2826	1050 17th Street, NW, Suite 1200	Washington	DC	20036	\$7,500
Lakes Region Conservation Trust	General Operating Support	2970	156 Dane Road (Route 25B) PO Box 766	Center Harbor	NH	03226	\$5,000
Larry King Cardiac Foundation	General Operating Support	2848	15720 Crabbs Branch Way	Rockville	MD	20855	\$10,000
Latin American Youth Center	Program Support	2902	1419 Columbia Road, NW	Washington	DC	20009	\$35,000
LDS Church, Corporation of the Presiding Bishopric	Program Support	2874	1999 West 1700 South	Salt Lake City	UT	84104	\$25,000

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
LDS, International Affairs	Western Family Picnic	2883	2520 L Street, NW Second Floor	Washington	DC	20037	\$4,290
Leadership Montgomery	Scholarship Support	2813	5705 Arundel Avenue Suite 200	Rockville	MD	20852	\$10,000
Lexington College	Scholarship Support	2739	310 S Peoria Street, Suite 512	Chicago	IL	60607	\$25,000
Life Pieces To Masterpieces, Inc	General Operating Support	2759	5002 Hayes Street, NE, Third Floor	Washington	DC	20019	\$25,000
Literacy Council of Montgomery County	Literacy and English Language Tutoring for Adults	2878	21 Maryland Avenue Suite 320	Rockville	MD	20850	\$10,000
Literacy Council of Montgomery County	Literacy and English Language Tutoring for Adults	2754	21 Maryland Avenue Suite 320	Rockville	MD	20850	\$5,000
Manna Food Center	Hunger Relief Program	2755	9311 Gaither Road	Gaithersburg	MD	20877	\$5,000
Marriott Foundation for People with Disabilities	"Bridges from school to work" Program	2077	10400 Fernwood Road	Bethesda	MD	20817	\$1,180,000

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Marriott Foundation for People with Disabilities	"Bridges from school to work" Program	2077	10400 Fernwood Road	Bethesda	MD	20817	\$1,230,953
Marriott Foundation for People with Disabilities	General Operating Support	2747	10400 Fernwood Road	Bethesda	MD	20817	\$5,000
Marriott Foundation for People with Disabilities	General Operating Support	2747	10400 Fernwood Road	Bethesda	MD	20817	\$25,000
Marriott Foundation for People with Disabilities	"Bridges from school to work" Program	2077	10400 Fernwood Road	Bethesda	MD	20817	\$1,179,990
Marriott-Slaterville City	Historic Preservation - Hyrum Marriott Farm	2892	1570 West 400 North	Marriott-Slaterville	Utah	84404	\$70,000
Medical Illness Counseling Center	Chronic Pain Research	2166	Two Wisconsin Circle Suite 650	Chevy Chase	MD	20815	\$389,434
Mental Health Association of Montgomery County Mentors, Inc.	Program Support	2792	1000 Twinbrook Parkway	Rockville	MD	20851	\$20,000
Marriam's Kitchen	General Operating Support	2775	1012 14th Street, NW, Suite 304	Washington	DC	20005	\$25,000
Montgomery College Foundation	General Operating Support	2921	2401 Virginia Avenue, NW	Washington	DC	20037-2637	\$10,000
Montgomery College Foundation	Scholarship Support	2843	900 Hungerford Drive Suite 200	Rockville	MD	20850	\$5,000
Montgomery College Foundation	General Operating Support	2954	900 Hungerford Drive Suite 200	Rockville	MD	20850	\$675
Montgomery College Foundation	Memorial Gift-Scholarship Fund	2763	900 Hungerford Drive Suite 200	Rockville	MD	20850	\$5,000
Montgomery County Coalition for the Homeless	General Operating Support	2746	600-B East Gude Drive	Rockville	MD	20850	\$5,000
Montgomery General Hospital Foundation Inc	Campaign for Montgomery General Hospital	2499	18101 Prince Philip Dr	Olney	MD	20832-1514	\$5,000

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
National Ability Center	Meeche White Legacy Campaign	2366	PO Box 682799	Park City	UT	84068-2799	\$100,000
National Academy Foundation	Program Support	2715	218 West 40th Street, 5th Floor	New York	NY	10018	\$25,000
National Academy Foundation	Program Support	2084	218 West 40th Street, 5th Floor	New York	NY	10018	\$50,000
National Campaign to Prevent Teen Pregnancy	General Operating Support	2901	1776 Massachusetts Avenue, NW Suite 200	Washington	DC	20036	\$15,000
National Campaign to Stop Violence	General Operating Support - "Do the Write Thing" Challenge	2325	910 17th Street, NW Suite 210	Washington	DC	20006	\$15,000
National Center for Children and Families	Commerical Kitchen Construction	2641	6301 Greentree Road	Bethesda	MD	20817-3368	\$50,000
National Child Research Center	Capital Campaign	2023	3209 Highland Place, NW	Washington	DC	20008	\$20,000
National Industries for the Blind	Program Support	2849	1310 Braddock Pl	Alexandria	VA	22314-1691	\$25,000
National Multiple Sclerosis Society-National Capital Chapter	General Operating Support	2761	1800 M Street, NW, Suite 750 South	Washington	DC	20036-5808	\$15,000
National Restaurant Association Educational Foundation	ProStart Program	2407	175 West Jackson Boulevard Suite 1500	Chicago	IL	60604-2814	\$100,000
National Restaurant Association Educational Foundation	Scholarship Support	2974	175 West Jackson Boulevard Suite 1500	Chicago	IL	60604-2814	\$1,000
National Symphony Orchestra	Program Support	2828	The John F. Kennedy Center for the Performing Arts	Washington	DC	20566	\$50,000
NBTA Foundation (formerly known as Institute of Business Travel Management)	Educational Programming	2620	110 North Royal Street 4th Floor	Alexandria	VA	22314	\$20,000
Northern Illinois University	Scholarship Support	2779	Office of Sponsored Projects	DeKalb	IL	60115-2874	\$32,000

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Passion for Learning, Inc.	Scholarship Support - Summer Technology Camp for Girls	2899	1210 Woodside Parkway	Silver Spring	MD	20910	\$5,340
Perform It! Young People's Stage Company	Program Support	2917	P O Box 2093	Wolfeboro	NH	03894	\$5,000
Purdue University	Hospitality and Tourism Management Facility	1944	1031 Hovde Hall, Room 200	West Lafayette	IN	47907-1031	\$599,062
Purdue University	Hospitality and Tourism Management Facility	1944	1031 Hovde Hall, Room 200	West Lafayette	IN	47907-1031	\$599,984
Randolph College	Memorial Contribution	2797	Development Office 2500 Rivermont Avenue	Lynchburg	VA	24503	\$2,500
Rising Star Outreach	Micro-Lending Program	2931	6241 Indian River Drive	Norcross	GA	30092	\$25,000
Riverview School	Village of Dreams Benefit	2782	551 Route 6A	East Sandwich	MA	02537	\$5,000
Round House Theatre	General Operating Support	2801	P O Box 30688	Bethesda	MD	20824-0688	\$10,000
Salvation Army	Memorial Gift	2725	c/o Food Bank 239 3rd Avenue E	Hendersonville	NC	28793	\$1,000
San Diego State University	HTM Internship and Career Placement Center	2682	5500 Campanile Drive	San Diego	CA	92182-7455	\$475,000
Sibley Memorial Hospital	Program Support	2865	5255 Loughboro Road, N W	Washington	DC	20016-2695	\$10,000
Sigma Chi Foundation	Making a Difference Campaign	2956	International Headquarters 1714 Hinman Avenue	Evanston	IL	60201	\$3,000
Smithsonian Institution - National Zoological Park	Elephant Trails	2419		Washington	DC	20008-2598	\$1,000,000
Southern Virginia University	6th Annual Shenandoah Invitational Art Show	2911	One University Hill Drive	Buena Vista	VA	24416	\$600
Southern Virginia University	Capital Campaign	2694	One University Hill Drive	Buena Vista	VA	24416	\$261,000
Southern Virginia University	Capital Campaign	2694	One University Hill Drive	Buena Vista	VA	24416	\$100,000

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Southern Virginia University	Phantom Invitational Art Show	2811	One University Hill Drive	Buena Vista	VA	24416	\$5,000
Spanish Catholic Center	General Operating Support	2781	1618 Monroe Street, NW	Washington	DC	20010	\$10,000
St Luke's House	Program Support	2896	6040 Southport Drive	Bethesda	MD	20814	\$25,000
Strathmore Hall Arts Center	Music Center	1101	10701 Rockville Pike	North Bethesda	MD	20852	\$100,000
Street Law, Inc	Program Support	2736	1010 Wayne Avenue, Suite 870	Silver Spring	MD	20910	\$5,000
Taproot Foundation	Program Support	2932	466 Geary Street, Suite 200	San Francisco	CA	94102	\$60,000
The Children's Friend Foundation	Program Support	2788	2235 South 1300 West Suite C	Salt Lake City	UT	84119	\$25,000
The Children's Inn at NIH	Family Program Support	2912	7 West Drive	Bethesda	MD	20814-1509	\$32,050
The Community Foundation for Montgomery County	General Operating Support	2855	8720 Georgia Avenue Suite 202	Silver Spring	MD	20910	\$5,000
The National Theatre	Saturday Morning at The National	2904	1321 Pennsylvania Ave, NW	Washington	DC	20004	\$30,000
The National Theatre	Saturday Morning at The National	2756	1321 Pennsylvania Ave, NW	Washington	DC	20004	\$30,000
The Potomac School	The Campaign for Potomac's Future	2462	1301 Potomac School Road Po Box 430	McLean	VA	22101-0430	\$100,000
The Society of St Andrew, Inc	Hunger Relief Gleaning Program	2872	3383 Sweet Hollow Road	Big Island	VA	24526-3054	\$20,000
The Starkey Hearing Foundation	General Operating Support	2804	1245 South Main Street Suite 200	Grapevine	TX	76051	\$25,000
The Thrift Shop Charities	55th Annual Washington Antiques Show	2823	1733 N Wakefield Street	Arlington	VA	22207	\$2,000
The Urban Alliance Foundation, Inc	General Operating Support	2867	1327 14th Street, NW Suite 200	Washington	DC	20005	\$57,000

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
Thrive DC	Program Support	2876	St. Stephen and the Incarnation Episcopal Church 1525 Newton Street	Washington	DC	20010	\$25,000
TLC (The Treatment and Learning Centers)	Technology Solutions for Katherine Thomas School	2891	2301 Research Boulevard Suite 110	Rockville	MD	20850	\$20,000
Turning the Page	Program Support	2769	1010 Vermont Avenue, NW, Suite 915	Washington	DC	20005	\$20,000
United Negro College Fund	Marriott Scholars Program	2949	8260 Willow Oaks Corporate Drive PO Box 10444	Fairfax	VA	22031	\$98,981
United Way of the National Capital Area	Community Impact Fund	2758	1725 I Street, NW Suite 200	Washington	DC	20006	\$75,000
United Way Worldwide	Disaster Relief - Jakarta	2879	701 North Fairfax Street	Alexandria	VA	22314-2045	\$10,000
University of Maryland Eastern Shore	Marriott Hospitality Center - Shady Grove Campus	2777	Richard A. Henson Center	Princess Anne	MD	21853-1299	\$50,000
University of Maryland Eastern Shore	General Operating Support	2953	Richard A. Henson Center	Princess Anne	MD	21853-1299	\$2,600
University of Maryland Robert H Smith School of Business	Fellows Fund	2124	2570 Van Munching Hall University of Maryland	College Park	MD	20742	\$60,000
University of New Hampshire	Hospitality Management Facilities	2778	Thompson Hall 105 Main Street	Durham	NH	03824	\$50,000
University of New Hampshire	Hospitality Management Facilities	2778	Thompson Hall 105 Main Street	Durham	NH	03824	\$50,000
University of Utah	Kingsbury Hall Program Support	2599	College of Fine Arts 375 South 1530 East, Rm #250	Salt Lake City	UT	84112	\$333,333
University of Utah - Library	Library Renovations	2834	Office of the President 201 South Presidents Circle Room 203	Salt Lake City	UT	84112-9008	\$50,000
University of Utah - Library	General Operating Support	2967	Office of the President 201 South Presidents Circle Room 203	Salt Lake City	UT	84112-9008	\$26,000

The J. Willard and Alice S. Marriott Foundation

Organization	Project Description	Grant ID	Street Address	City	State	Zip Code	Amount
University of Utah - Library	Marriott Library Renovattons	2140	Office of the President 201 South Presidents Circle	Salt Lake City	UT	84112-9008	\$999,134
Virginia Tech	Memorial Fund Scholarship	2317	Pamplin College of Business Dept of Hospitality and Tourism Management 362 Wallace Hall (0429)	Blacksburg	VA	24061-0429	\$5,000
Washington Airports Task Force	General Operating Support	2916	44701 Propeller Court, Suite 100	Dulles	VA	20166-7601	\$20,000
Washington DC Martin Luther King, Jr National Memorial Project Foundation, Inc	National Memorial	2058	401 F Street, NW	Washington	DC	20001-2637	\$100,000
Washington Grantmakers	General Operating Support	2948	1400 16th Street, NW Suite 740	Washington	DC	20036	\$1,000
Washington Redskins Charitable Foundation	Program Support	2824	21300 Redskin Park Drive	Ashburn	VA	20147	\$20,000
Washington Redskins Charitable Foundation	General Operating Support	2831	21300 Redskin Park Drive	Ashburn	VA	20147	\$3,500
Washington State University	Renovation of Todd Hall	2409	Hotel & Restaurant Admin Todd Hall	Pullman	WA	99164	\$300,000
Washington Tennis & Education Foundation	Program Support	2770	The William H G Fitzgerald Tennis Center	Washington	DC	20011	\$25,000
Weber State University	Scholarship Endowment	2129	16th and Kennedy Streets, NW 4018 University Circle	Ogden	UT	84408-4018	\$399,682
Weber State University	Scholarship Endowment	2129	4018 University Circle	Ogden	UT	84408-4018	\$399,682
WETA	Reading Readiness Program	2900	2775 S Quincy Street	Arlington	VA	22206	\$10,000
Widener University	Dining Room Renovation	2645	One University Place	Chester	PA	19013-5792	\$25,000
Youth for Tomorrow - Joe Gibbs Charities	General Operating Support	2805	11835 Hazel Circle Drive	Bristow	VA	20136	\$15,000
Grand Totals							\$16,753,186

J. Willard & Alice S. Marriott Foundation
Depreciation Schedule
12/31/2009

<u>Description</u>	<u>Asset life</u>	<u>Date in service</u>	<u>Cost</u>	<u>Accum Depreciation 12/31/2008</u>	<u>Depreciation Calculation 2009</u>	<u>Booked Depreciation Expense 2009</u>	<u>Accum Depreciation 12/31/2009</u>	<u>Adjusted Basis</u>
Laptop - A Gunsteens(E Mason)	3 YR SL	Jun-03	2,349	2,349	0	0	2,349	
2 Monitors	3 YR SL	Jun-03	1,658	1,658	0	0	1,658	
Xerox Copier (Fdn share)	3 YR SL	Nov-04	4,521	4,521	0	0	4,521	
Printer - A Gunsteens	3 YR SL	May-06	198	176	66	22	198	
Printer - K Howes(E Mason)	3 YR SL	May-06	395	352	132	43	395	
Laptop - A Gunsteens	3 YR SL	Jun-07	2,003	1,002	668	668	1,670	
Desktop PC - K Howes	3 YR SL	Jun-07	1,095	547	365	365	912	
Printer - K. Howes	3 YR SL	Jun-07	449	225	150	150	375	
GIFTS Software	3 YR SL	Dec-07	7,935	2,865	2,645	2,645	5,510	
GIFTS Software	3 YR SL	Oct-09	7,192	0	2,397	2,397	2,397	
Total			27,795	13,694	6,423	6,290	19,984	7,811

J. Willard and Alice S. Marriott
Foundation
EIN: 52-6068678
Attachment to 2009 990-PF

HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES
Marriott Foundation
From 01-01-09 Through 12-31-09

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss	
						Short Term	Long Term
02-23-04	01-15-09	2	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5.000% Due 12-15-23	1.76	1.77	0.01	
09-22-83	01-15-09	634	GNMA GTD MTG PASS THRU CTFS POOL # 044542 12.500% 11/15/10 B/E	620.94	633.61	12.67	
11-17-86	01-15-09	3,164	GNMA GTD MTG PASS THRU CTFS POOL # 176805	3,139.19	3,163.64	24.45	
05-09-02	01-16-09	11,131	SKY FINL SEC CORP IV 2002-A ASSET BKD NT CL A-2 144A	11,130.67	11,130.67	0.00	
02-23-04	02-17-09	2	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5.000% Due 12-15-23	1.78	1.79	0.01	
09-22-83	02-17-09	640	GNMA GTD MTG PASS THRU CTFS POOL # 044542 12.500% 11/15/10 B/E	627.67	640.48	12.81	
05-09-02	02-17-09	9,330	SKY FINL SEC CORP IV 2002-A ASSET BKD NT CL A-2 144A	9,330.03	9,330.03	0.00	
02-23-04	03-16-09	2	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5.000% Due 12-15-23	1.78	1.79	0.01	
03-06-06	03-16-09	60,727	FHLMC MULTICLASS MTG PARTN CTFS GTD SER-2844 CL-2844-MA 5.500% Due 04-15-34	60,119.43	60,726.70	607.27	

HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES
Marriott Foundation
From 01-01-09 Through 12-31-09

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss	
						Short Term	Long Term
09-22-83	03-16-09	647	GNMA GTD MTG PASS THRU CTFPS POOL # 044542 12.500% 11/15/10 B/E	634.47	647.42		12.95
05-09-02	03-16-09	7,293	12.500% Due 11-15-10 SKY FINL SEC CORP IV 2002-A ASSET BKD NT CL A-2 144A	7,292.57	7,292.57		0.00
02-23-04	04-15-09	10,437	6.705% Due 07-16-18 FHLMC MULTICLASS MTG PARTN CTFPS GTD SER-2720 CL-2720-PQ	10,402.33	10,437.12		34.79
03-06-06	04-15-09	40,820	5.000% Due 12-15-23 FHLMC MULTICLASS MTG PARTN CTFPS GTD SER-2844 CL-2844-MA	40,412.07	40,820.37		408.20
09-22-83	04-15-09	654	5.500% Due 04-15-34 GNMA GTD MTG PASS THRU CTFPS POOL # 044542 12.500% 11/15/10 B/E	641.35	654.44		13.09
05-09-02	04-15-09	13,838	12.500% Due 11-15-10 SKY FINL SEC CORP IV 2002-A ASSET BKD NT CL A-2 144A	13,837.99	13,837.99		0.00
12-15-83	05-01-09	150,000.000	6.705% Due 07-16-18 MARriott INTL INC NEW CL A	1,100,392.27	3,444,856.31		2,344,464.04
02-23-04	05-15-09	25,531	FHLMC MULTICLASS MTG PARTN CTFPS GTD SER-2720 CL-2720-PQ	25,445.62	25,530.72		85.10
03-06-06	05-15-09	13,518	5.000% Due 12-15-23 FHLMC MULTICLASS MTG PARTN CTFPS GTD SER-2844 CL-2844-MA	13,382.70	13,517.88		135.18

HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES
Marriott Foundation
From 01-01-09 Through 12-31-09

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss	
						Short Term	Long Term
09-22-83	05-15-09	662	GNMA GTD MTG PASS THRU CTFPS POOL # 044542 12.500% 11/15/10 B/E	648.29	661.52	13.23	
05-09-02	05-18-09	6,389	12.500% Due 11-15-10 SKY FINL SEC CORP IV 2002-A ASSET BKD NT CL A-2 144A	6,389.14	6,389.14	0.00	
02-23-04	06-15-09	30,152	6.705% Due 07-16-18 FHL MC MULTICLASS MTG PARTN CTFPS GTD SER-2720 CL-2720-PQ	30,051.48	30,151.98	100.50	
03-06-06	06-15-09	13,277	5.000% Due 12-15-23 FHL MC MULTICLASS MTG PARTN CTFPS GTD SER-2844 CL-2844-MA	13,144.59	13,277.36	132.77	
09-22-83	06-15-09	669	5.500% Due 04-15-34 GNMA GTD MTG PASS THRU CTFPS POOL # 044542 12.500% 11/15/10 B/E	655.32	668.69	13.37	
05-09-02	06-15-09	13,701	12.500% Due 11-15-10 SKY FINL SEC CORP IV 2002-A ASSET BKD NT CL A-2 144A	13,701.23	13,701.23	0.00	
02-23-04	07-15-09	26,650	6.705% Due 07-16-18 FHL MC MULTICLASS MTG PARTN CTFPS GTD SER-2720 CL-2720-PQ	26,560.83	26,649.66	88.83	
03-06-06	07-15-09	13,039	5.000% Due 12-15-23 FHL MC MULTICLASS MTG PARTN CTFPS GTD SER-2844 CL-2844-MA	12,908.64	13,039.03	130.39	
09-22-83	07-15-09	676	5.500% Due 04-15-34 GNMA GTD MTG PASS THRU CTFPS POOL # 044542 12.500% 11/15/10 B/E	662.41	675.93	13.52	
			12.500% Due 11-15-10				

HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES
Marriott Foundation
From 01-01-09 Through 12-31-09

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss	
						Short Term	Long Term
05-09-02	07-15-09	12,770	SKY FINL SEC CORP IV 2002-A ASSET BKD NT CL A-2 144A	12,769.69	12,769.69		0.00
01-17-08	07-30-09	0.970	6.705% Due 07-16-18 CITIGROUP INC COMMON	3.32	3.12		-0.20
12-15-88	07-30-09	0.902	MARRIOTT INTL INC NEW CL A	6.59	18.44		11.85 ✓
01-17-08	07-31-09	94,999,000	CITIGROUP INC COMMON	324,996.68	287,238.08		-37,758.60 ✓
02-23-04	08-17-09	48,465	FILMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5.000% Due 12-15-23	48,303.33	48,464.87		161.54
03-06-06	08-17-09	12,803	FILMC MULTICLASS MTG PARTN CTFS GTD SER-2844 CL-2844-MA 5.500% Due 04-15-34	12,674.82	12,802.85		128.03
09-22-83	08-17-09	683	GNMA GTD MTG PASS THRU CTFS POOL # 044542 12.500% 11/15/10 B/E	669.58	683.24		13.66
05-09-02	08-17-09	10,124	12.500% Due 11-15-10 SKY FINL SEC CORP IV 2002-A ASSET BKD NT CL A-2 144A	10,123.58	10,123.58		0.00
12-16-05	09-01-09	150,000,000	6.705% Due 07-16-18 MARRIOTT INTL INC NEW CL A	5,041,221.16	3,473,250.58		-1,567,970.58 ✓
12-15-88	09-03-09	1,338	MARRIOTT INTL INC NEW CL A	9.74	29.89		20.15 ✓
02-23-04	09-15-09	18,586	FILMC MULTICLASS MTG PARTN CTFS GTD SER-2720 CL-2720-PQ 5.000% Due 12-15-23	18,524.10	18,586.05		61.95
03-06-06	09-15-09	12,569	FILMC MULTICLASS MTG PARTN CTFS GTD SER-2844 CL-2844-MA 5.500% Due 04-15-34	12,443.15	12,568.84		125.69

HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES
Marriott Foundation
From 01-01-09 Through 12-31-09

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss	
						Short Term	Long Term
09-22-83	09-15-09	691	GNMA GTD MTG PASS THRU CTFPS POOL # 044542 12.500% 11/15/10 B/E	676.85	690.66		13.81
05-09-02	09-15-09	7,401	12.500% Due 11-15-10 SKY FINL SEC CORP IV 2002-A ASSET BKD NT CL A-2 144A	7,401.25	7,401.25		0.00
03-23-04	10-15-09	7,879	6.705% Due 07-16-18 FHLMC MULTICLASS MTG PARTN CTFPS GTD SER-2720 CL-2720-PQ	7,852.91	7,879.17		26.26
03-06-06	10-15-09	12,337	5.000% Due 12-15-23 FHLMC MULTICLASS MTG PARTN CTFPS GTD SER-2844 CL-2844-MA	12,213.59	12,336.96		123.37
09-22-83	10-15-09	698	5.500% Due 04-15-34 GNMA GTD MTG PASS THRU CTFPS POOL # 044542 12.500% 11/15/10 B/E	684.18	698.14		13.96
05-09-02	10-15-09	6,383	12.500% Due 11-15-10 SKY FINL SEC CORP IV 2002-A ASSET BKD NT CL A-2 144A	6,382.72	6,382.72		0.00
02-23-04	11-16-09	6,619	6.705% Due 07-16-18 FHLMC MULTICLASS MTG PARTN CTFPS GTD SER-2720 CL-2720-PQ	6,597.40	6,619.46		22.06
03-06-06	11-16-09	12,107	5.000% Due 12-15-23 FHLMC MULTICLASS MTG PARTN CTFPS GTD SER-2844 CL-2844-MA	11,986.12	12,107.19		121.07
09-22-83	11-16-09	706	5.500% Due 04-15-34 GNMA GTD MTG PASS THRU CTFPS POOL # 044542 12.500% 11/15/10 B/E	691.59	705.70		14.11
			12.500% Due 11-15-10				

HARBOR INVESTMENT ADVISORY, LLC
REALIZED GAINS AND LOSSES
Marriott Foundation
From 01-01-09 Through 12-31-09

Open Date	Close Date	Quantity	Security	Cost Basis	Proceeds	Gain Or Loss	
						Short Term	Long Term
05-09-02	11-16-09	163,756	SKY FINL SEC CORP IV 2002-A ASSET BKD NT CL A-2 144A	163,755.84	163,755.85		0.01
12-16-05	12-01-09	46,584,240	6.705% Due 07-16-13 MARRIOTT INTL INC NEW CL A	1,560,289.12	1,201,721.34		-358,567.78
12-20-07	12-01-09	130,000,000	MARRIOTT INTL INC NEW CL A	4,273,195.94	3,353,575.67		-919,620.27
12-23-08	12-01-09	73,415,760	MARRIOTT INTL INC NEW CL A	1,332,614.33	1,393,886.98	561,272.65	
12-15-88	12-03-09	0.760	MARRIOTT INTL INC NEW CL A	5.51	19.48		13.97
02-23-04	12-15-09	6,950	FHLMC MULTICLASS MTG PARTN CIFS GTD SER-2720 CL-2720-PQ	6,926.67	6,949.83		23.16
03-06-06	12-15-09	11,880	5.000% Due 12-15-23 FHLMC MULTICLASS MTG PARTN CIFS GTD SER-2844 CL-2844-MA	11,760.74	11,879.54		118.80
09-22-83	12-15-09	713	5.500% Due 04-15-34 GNMA GTD MTG PASS THRU CIFS POOL # 044542 12.500% 11/15/10 B/E	699.07	713.34		14.27
12-21-09	12-21-09	0.133	12.500% Due 11-15-10 HOST HOTELS & RESORTS INC	1.39	1.39	0.00	
TOTAL GAINS						561,272.65	2,347,330.90
TOTAL LOSSES						0.00	-2,883,917.43
TOTAL REALIZED GAIN/LOSS				14,287,617.53	14,312,303.64	561,272.64	-636,586.54
							24,686.11

8868

April 2009)

Department of the Treasury
Internal Revenue ServiceApplication for Extension of Time To File an
Exempt Organization Return

OMB No. 1545-1709

▶ File a separate application for each return.

- If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box ☒ X
 - If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form).
- Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete

Part I only ☐

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Electronic Filing (e-file). Generally, you can electronically file Form 8868 if you want a 3-month automatic extension of time to file one of the returns noted below (6 months for a corporation required to file Form 990-T). However, you cannot file Form 8868 electronically if (1) you want the additional (not automatic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or consolidated Form 990-T. Instead, you must submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits.

Type or print	Name of Exempt Organization J. WILLARD AND ALICE S. MARRIOTT FOUNDATION	Employer identification number 52-6068678
	Number, street, and room or suite no. If a P.O. box, see instructions. C/O ANNE GUNSTEENS, 10400 FERNWOOD ROAD	
File by the due date for filing your return. See instructions	City, town or post office, state, and ZIP code. For a foreign address, see instructions. BETHESDA, MD 20817	

Check type of return to be filed (file a separate application for each return):

- | | | |
|---|---|------------------------------------|
| ☐ Form 990 | ☐ Form 990-T (corporation) | ☐ Form 4720 |
| ☐ Form 990-BL | ☐ Form 990-T (sec. 401(a) or 408(a) trust) | ☐ Form 5227 |
| ☐ Form 990-EZ | ☐ Form 990-T (trust other than above) | ☐ Form 6069 |
| ☒ Form 990-PF | ☐ Form 1041-A | ☐ Form 8870 |

ANNE GUNSTEENS, EXECUTIVE DIRECTOR

- The books are in the care of ▶
- 10400 FERNWOOD ROAD - BETHESDA, MD 20817**

Telephone No. ▶ **301-380-2246**

FAX No. ▶

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box ☐. If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension will cover.

- 1 I request an automatic 3-month (6-months for a corporation required to file Form 990-T) extension of time until
- AUGUST 15, 2010**
- , to file the exempt organization return for the organization named above. The extension

is for the organization's return for:

▶ ☒ X calendar year **2009** or▶ ☐ tax year beginning _____, and ending _____.

- 2 If this tax year is for less than 12 months, check reason:
- ☐
- Initial return
- ☐
- Final return
- ☐
- Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	75,287.
b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	75,287.
c Balance Due. Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

Form 8868 (Rev. 4-2009)

You are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** and check this box ☒ **X**
 Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.
 If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** (on page 1).

Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).	
Type or print File by the extended due date for filing the return. See instructions.	Name of Exempt Organization J. WILLARD AND ALICE S. MARRIOTT FOUNDATION Number, street, and room or suite no. If a P.O. box, see instructions. C/O ANNE GUNSTEENS, 10400 FERNWOOD ROAD City, town or post office, state, and ZIP code. For a foreign address, see instructions. BETHESDA, MD 20817
	Employer identification number 52-6068678 For IRS use only

Check type of return to be filed (File a separate application for each return):

☐ Form 990 ☐ Form 990-EZ ☐ Form 990-T (sec. 401(a) or 408(a) trust) ☐ Form 1041-A ☐ Form 5227 ☐ Form 8870
☐ Form 990-BL ☒ Form 990-PF ☐ Form 990-T (trust other than above) ☐ Form 4720 ☐ Form 6069

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

ANNE GUNSTEENS, EXECUTIVE DIRECTOR

The books are in the care of **▶ 10400 FERNWOOD ROAD - BETHESDA, MD 20817**

Telephone No. **▶ 301-380-2246**

FAX No. **▶**

If the organization does not have an office or place of business in the United States, check this box ☐
 If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) **▶** ☐. If this is for the whole group, check this box ☐. If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for.

4 I request an additional 3-month extension of time until **NOVEMBER 15, 2010**.
 5 For calendar year **2009**, or other tax year beginning **▶**, and ending **▶**.
 6 If this tax year is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period
 7 State in detail why you need the extension
ADDITIONAL TIME IS REQUIRED TO GATHER THE INFORMATION NECESSARY TO FILE A COMPLETE AND ACCURATE RETURN.

8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	8a	\$	75,287.
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.	8b	\$	75,287.
c Balance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	8c	\$	0.

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form

Signature **▶ P. Sue Lewis**

Title **▶ CPA**

Date **▶ 7/13/10**

Form **8868** (Rev. 4-2009)